



GLASTONBURY
HOLDCO, LLC

A MESSAGE TO OUR CUSTOMERS & PARTNERS

Uniting North America's Premier *Precision Gaging Manufacturers*

Glastonbury HoldCo, LLC Acquires Chicago Dial Indicator (CDI), Bringing Together 226 Years of Combined Gage-Making Heritage.

Dear Valued Customer,

We are thrilled to announce that Glastonbury HoldCo, LLC has officially acquired Chicago Dial Indicator (CDI) of Des Plaines, Illinois. This historic acquisition unites CDI with Glastonbury Southern Gage, Inc. (Marlborough, CT) and Southern Gage, Inc. (Erin, TN), establishing the largest and only gage manufacturer in North America that offers both Fixed Hard Limit Gaging and Variable Gaging under one roof.

Key Strategic Advantages For Your Operations

1 One-Stop Sourcing & Vendor Simplification

Customers can now streamline their procurement cycle by consolidating their precision measurement needs with a single trusted provider. They no longer must manage separate purchase orders with multiple suppliers for indicators, thread rings and plug gages, electronic displays, and custom fixtures.

2 Complete End-to-End Metrology Solutions

Combine CDI's mechanical indicators, digital readouts, electronic probes, and SPC software directly with GSG's custom fixtures, chamfer gages, medical thread gages, and gaging platforms to deliver complete turnkey inspection stations tailored specifically to blueprint specifications.

3 Integrated SPC Data Collection & Industry 4.0 Compatibility

With CDI's electronic readouts and digital indicator lineup paired with GSG's advanced Logic systems (such as 3-color illumination displays, multi-port device interfaces, and real-time GO/NO-GO tolerances), customers can seamlessly log, chart, and export quality control data.

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By combining a cumulative 226 years of gage-making heritage across CDI, Glastonbury Southern Gage, and Southern Gage, we are building the most complete, technologically capable U.S. metrology partner in North America.

— PHILIP GRONBACK, PRESIDENT & CEO,
GLASTONBURY HOLDCO, LLC

226

YEARS OF COMBINED
HERITAGE

3

PRECISION GAGING
DIVISIONS

1

UNIFIED METROLOGY
PARTNER

24/7

QUOTING & ORDER VISIBILITY

DIGITAL TRANSFORMATION & CUSTOMER SERVICE ENHANCEMENTS

Next-Generation Technologies & Instant Service

As part of our continuous investment across Glastonbury HoldCo, we are introducing advanced digital platforms and streamlined operational systems engineered to transform your purchasing and customer service experience.

Instant Standard Quoting

Instantly generate formal quotes for all standard off-the-shelf indicators, thread plugs, thread rings, and cylindrical gages. No more waiting days for catalog pricing—access real-time quotes 24/7.

Live Real-Time Order Tracking

Track the exact status of your orders live—from production scheduling and grinding to final inspection, calibration, and shipment dispatch—with complete 24/7 portal visibility.

Faster Response Times

Our upgraded Customer Resource Management (CRM) platform automatically routes inquiries directly to dedicated technical specialists, cutting response times for custom inquiries to industry-leading turnarounds.

Personalized Service Portal

Experience tailored account management with dedicated sales representative notifications, real-time job status tracking from quote to delivery, and personalized engineering support.

Expanded Production, Scale & Engineering Support

4 Reduced Lead Times & Stronger Supply Chain

Shared facilities, expanded square footage, modern 5-axis CNC equipment, and cross-trained American gage makers ensure improved stock availability and faster turnaround times for both standard off-the-shelf catalog items and custom-engineered gages.

5 Access to Top-Tier Custom Engineering

Customers with complex, specialized parts—such as aerospace components, medical hexalobes, or automotive features—benefit directly from one of the most experienced custom gage design teams in North America.

6 Single-Point Calibration & Technical Support

Streamlined access to A2LA-accredited calibration labs and unified technical support ensures reliable calibration, traceably accurate standards, and ongoing maintenance from the original manufacturer.

EXCITING NEWS | RECORD-SPEED RELOCATION COMPLETE

GSG's New Marlborough Facility Is Fully Operational

Glastonbury Southern Gage, Inc. has completed moving its manufacturing facility to Marlborough, CT and is fully operational. Due to the coordinated efforts of our team, we were able to complete the relocation at record speed with very little disruption to our production.

On-Site Power Generation

We are now able to generate our own power for the entire facility, allowing us to run without a 100% dependency on outside energy services.

Dual-Path Connectivity

High-speed fiber optic service has been installed, with Starlink satellite backup standing by, keeping the entire facility connected at all times.

All-New ISO 17025 Laboratory

A brand-new, climate-controlled laboratory has been installed, with dual redundancy protecting the precision calibration and inspection work our customers rely on.

New Chrome Line — Installing Now

Installation of a brand-new chrome line is underway and slated for completion in early to mid-December, further expanding our finishing capacity.

STATE OF THE ART | SELF-SUSTAINABLE WHEN NEEDED

Our new facility features redundancy in the most important areas, making it entirely self-sustainable when needed. From on-site power generation to backup connectivity and a duplicated laboratory environment, Glastonbury Southern Gage is ready to keep precision flowing for our customers under any conditions.

LEADERSHIP, CONTINUITY & THE CDI DIVISION

Experienced Leadership for a Smooth Transition

Behind every precision gage are the people who build it. To ensure continuity for Chicago Dial Indicator customers, highly experienced leaders will guide the CDI Division through this transition and into the future.

**Erik Iverson**

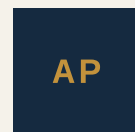
GENERAL
MANAGER,
CHICAGO DIAL
INDICATOR

We are pleased to announce that Erik Iverson will be staying on with the CDI Division as General Manager of Chicago Dial Indicator, helping ensure a smooth transition into the Glastonbury family. His extensive knowledge of the CDI product lines will be key to our vision of expanding—and this acquisition will allow him to take a more focused role in the development of new technologies.

**Rob Dubiel,**

CPA, CGMA
CONTROLLER,
GLASTONBURY
HOLDCO
SUBSIDIARIES

Rob Dubiel joins our organization after spending years in the aerospace industry, which gave him a solid understanding of the financial operations pertaining to manufacturing. He will act as Controller over all of our subsidiaries, and his financial background will help ensure the prosperity and growth of our organization into the future.

**April Poirier**

STRATEGIC
OPERATIONS
COORDINATOR

April joined our organization after many years with Lenox, a division of Stanley Black and Decker. She holds a bachelor's degree in industrial engineering. Her role as Strategic Operations Coordinator—overseeing all Glastonbury HoldCo companies—now expands to our new division, and she will join the CDI team as a key member ensuring our coordinated efforts between our family of companies.

LEADERSHIP CONTINUITY | CDI DIVISION

CDI customers will continue to work with the people they know. Erik Iverson's deep product knowledge, Rob Dubiel's financial stewardship, and April Poirier's coordination across our family of companies anchor a smooth transition into the Glastonbury family—and a focused roadmap for the development of new CDI technologies.

— Precision in measurement. Precision in purpose.—

BUSINESS AS USUAL | CDI DIVISION

What This Transition Means for Our Valued Customers

If you are a current customer or distributor of Chicago Dial Indicator (CDI), your day-to-day operations will remain seamless and uninterrupted:

Uninterrupted Service

Operations continue business as usual. You will receive the exact same high-precision products, crafted to the rigorous quality standards you have relied on since our inception.

The Team You Trust

The dedicated CDI staff you rely on remains in place, fully committed to providing the expert support, service, and technical craftsmanship you expect.

Brand Continuity

The Chicago Dial Indicator name, product line, and legacy remain unchanged.

Upcoming Administrative Updates

Over the coming weeks, we will issue updated “Remit To” payment information and ACH banking details. No immediate administrative action is required today, and our team will reach out directly with formal notice before any changes take effect.

OUR COMMITMENT TO YOU

We value your continued partnership and look forward to serving your metrology and precision measurement needs.

OUR MISSION | THE GLASTONBURY, SOUTHERN & CHICAGO DIAL COMPANIES

A Unified Mission for American Metrology

As the new Glastonbury, Southern, and Chicago Dial companies, we are dedicated to improving deliveries and increasing productivity while retaining the accuracy that we have become legendary for. Our mission is to provide you with the measuring instruments you need, when you need them, from the names you can count on.

Improve

DELIVERIES ACROSS EVERY DIVISION

Increase

PRODUCTIVITY FOR YOUR OPERATIONS

Retain

THE ACCURACY WE ARE LEGENDARY FOR

One Unified North American Umbrella

By bringing CDI, Glastonbury Southern Gage, and Southern Gage together under one unified North American umbrella, we eliminate overseas supply chain friction, tariff vulnerabilities, and long-distance shipping delays. The joining of our divisions shifts your relationship from buying individual measuring tools to partnering with a single, highly specialized U.S. metrology leader capable of meeting all your quality control demands.

What Makes Us Different?

Unlike outside investment firms that spread their focus across disconnected industries, precision manufacturing is in our blood.

WE HAVE LIVED IT

Our leadership team brings decades of direct shop-floor experience—operating the very same machines our customers rely on every day. We understand manufacturing to its core because we have lived it.

SUMMARY, CAPABILITY MATRIX & DIVISION LOCATIONS

Executive Summary

The joining of CDI, Southern Gage, and Glastonbury Gage shifts your organization's relationship from buying individual measuring instruments to partnering with a single, highly specialized U.S. metrology leader capable of meeting all your quality control demands.

Our Three Divisions at a Glance



Chicago Dial Indicator
DES PLAINES, IL

Variable gaging, electronic logic indicators, digital drop indicators, and shop-floor dial solutions.



Glastonbury Southern Gage
MARLBOROUGH, CT

Fixed hard limit gaging, master disc standards, calibration rings, and custom engineered solutions.



Southern Gage, Inc.
ERIN, TN

Cylindrical pin gages, thread plugs, thread rings, and high-volume limit gaging craftsmanship.

Capability & Service Comparison Matrix

CAPABILITY AREA	PREVIOUS INDUSTRY STANDARD	UNIFIED GLASTONBURY HOLDCO MODEL
Gaging Segments	Split vendors for Fixed Limit vs. Variable Gaging	Only North American Maker offering BOTH segments
Quoting & Lead Times	Manual phone/email quotes taking 24–48 hours	Instant online quoting & real-time lead time tracking
Multi-Division Tracking	Separate checks & opaque status across multiple vendors	Real-time update on your entire order across all divisions from one portal
Custom Engineering	Piecemeal sourcing for indicators and fixtures	Turnkey inspection stations built to blueprint specs
Data & Quality	Manual logging or non-integrated displays	Industry 4.0 SPC & 3-color Logic illumination displays

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We aren't just combining heritage brands—we are actively engineering the future of American metrology. Thank you for trusting us to keep your standards exact, your shop floors moving, and your quality second to none.

— PHILIP GRONBACK, PRESIDENT & CEO, GLASTONBURY HOLDCO, LLC

With gratitude and excitement,



Philip Gronback
PRESIDENT & CEO, GLASTONBURY HOLDCO, LLC