



# 2025 ANNUAL REPORT

Atlantic City Expressway  
Atlantic City International Airport  
Transportation Services

**IN MEMORIAM**

*In 2025, the South Jersey Transportation Authority lost valued members of its workforce whose contributions helped shape the organization and support its mission each day. This page is dedicated to their memory and recognizes the roles they played in serving the public and their colleagues.*

*Each individual brought professionalism, experience, and a sense of responsibility to their work. Their efforts, often carried out without recognition, were essential to the Authority’s operations and the communities it serves.*

*We remember them with respect and gratitude, and we extend our sincere condolences to their families, friends and coworkers.*

*Their service will not be forgotten.*

**BILL CASTNER**

**JOHN PETERSON**

**BILL WILLIAMS**

**TABLE OF CONTENTS**

- Enabling Legislation ..... ii
- Letter of Transmittal from the Board Chair..... iii
- SJTA Purpose/Mission, Vision and Core Values ..... iv
- SJTA Board of Commissioners ..... v
- Core Functions .....vi
- Letter of Transmittal from the Executive Director..... vii
- All Electronic Tolling Launches on the ACE ..... 1-2
- Environmental Stewardship and Community Engagement..... 3
- Ensuring Safety and Success at Thunder Over the Waves ..... 4
- Growing Connections Near and Far..... 5
- Vineland–Atlantic City Commuter Express Shuttle Launch..... 6
- From Roads to Tables: One Million Meals Delivered ..... 7
- NJMVC Mobile Unit Brings REAL ID Services Directly to Travelers..... 8
- The Heart Behind the SJTA..... 9-10
- Investing in Safer, Smarter Winter Operations..... 11
- Rodeo of Recognition: Honoring the Team at Employee Appreciation Day .... 12
- Lights, Action, Safety: Atlantic City International Airport Emergency Drill ... 13-14
- Working with Regional Partners to Maintain Safe and Clean Roadways..... 15
- Inspiring the Next Generation Through “Bring Your Child to Work Day” ..... 16
- Allegiant Air Brings New Nonstop Destinations to the Community..... 17
- Celebrating the Future of Aviation Through Art ..... 18
- 100 Days of Summer Celebration ..... 19-20
- Leadership Engagement and Regional Collaboration ..... 21-22
- Charts and Graphs..... 23-24
- 2025 Report of Audit..... 25

## SJTA

### THE SOUTH JERSEY TRANSPORTATION AUTHORITY

was established by the Legislature in June 1991 to assume operational responsibilities for the Atlantic City Expressway, Atlantic City International Airport, and parking facilities in Atlantic City. As the successor to the New Jersey Expressway Authority and Atlantic County Transportation Authority (ACTA), the SJTA serves six counties: Atlantic, Camden, Cape May, Cumberland, Gloucester, and Salem.

Legislation (South Jersey Transportation Authority Act), L.1991, c. 252 § 1, eff. Aug 9, 1991 (N.J.S.A. 27:25A-1 et seq.) charged the Authority with coordinating South Jersey's transportation system, including addressing the region's highway network, aviation facilities, and transportation needs. The Authority's network encompasses public highways, transportation projects, parking facilities and functions once performed by ACTA, other public transportation facilities and related economic development facilities in New Jersey.

## LETTER OF TRANSMITTAL

*from the Board Chair*



Priya Jain  
Acting NJDOT  
Commissioner

The accomplishments highlighted in this report reflect the dedication, professionalism, and commitment to public service demonstrated by the employees and leadership of the South Jersey Transportation Authority (SJTA) throughout 2025.

Transportation plays a vital role in supporting economic activity, connecting communities, and strengthening quality of life. The work of the SJTA reflects that responsibility in action. Across its operations on the Atlantic City Expressway, at the Atlantic City International Airport, and through its Transportation Services programs, the Authority continues to demonstrate how a modern transportation organization can deliver operational excellence while maintaining strong connections with the communities it serves.

One of the most significant achievements reflected in this report is the conversion of the Atlantic City Expressway to All-Electronic Tolling. Although the system officially went live in early January 2026, the yeoman's work that made this transformation possible was carried out throughout much of 2025. The transition represents many years of planning, engineering analysis, and operational coordination. It also reflects the dedication of teams across multiple disciplines who worked together to ensure the system could be implemented smoothly and safely.

The shift to All-Electronic Tolling marks a major modernization milestone for one of South Jersey's most important transportation corridors. Traditional toll plazas have been replaced by overhead gantries equipped with advanced vehicle detection systems and high-resolution cameras. Motorists now travel beneath these structures at highway speed while toll transactions are captured electronically. This design enhances roadway safety by eliminating the stop and go traffic patterns that historically contributed to collisions at toll plazas. It also improves the overall driving experience by allowing traffic to move more consistently and reducing congestion along the entire corridor.

Beyond the operational benefits, the system also strengthens efficiency and reliability. Electronic tolling supports more precise transaction processing, stronger system monitoring, and expanded data capabilities that help transportation management better understand traffic patterns and travel demand. Motorists with E-ZPass experience seamless travel, while Toll By Plate technology allows drivers without transponders to use the roadway with ease. This investment positions the Atlantic City Expressway to meet future transportation demands while supporting tourism, regional mobility, and economic activity throughout South Jersey.

The annual report showcases numerous initiatives that demonstrate the Authority's broad impact across the region. Programs such as the delivery of the one millionth meal through the Camden County Home Delivered Meals program illustrate how transportation services can support vulnerable residents and strengthen community partnerships. Investments in airport infrastructure, environmental stewardship efforts, workforce mobility initiatives, and public outreach programs further reflect the Authority's commitment to responsible stewardship of its assets and its role as a regional partner.

Behind each accomplishment are the dedicated employees who keep the system operating every day. Engineers, maintenance crews, operations personnel, airport staff, drivers, and administrative professionals each contribute their expertise to ensure that services remain safe, reliable, and responsive to the needs of the public. Their work often takes place behind the scenes, yet it forms the backbone of the transportation network that residents, businesses, and visitors rely upon.

The New Jersey Department of Transportation stands firmly committed to supporting the Authority's mission. Through continued collaboration with the South Jersey Transportation Authority and its leadership team, we will work to strengthen critical infrastructure, advance innovation in transportation operations, and support strategic investments that improve mobility and expand economic opportunity. Together, we will continue building a transportation network that serves residents, businesses, and visitors while supporting the long-term growth and prosperity of the region.

Priya Jain,  
Acting NJDOT Commissioner

### SJTA PURPOSE

#### MISSION

The mission of the South Jersey Transportation Authority is to provide the traveling public with safe and efficient transportation through the acquisition, construction, maintenance, operation, and support of expressway, airport, transit, parking, other transportation projects, and services that support the economies of Atlantic, Camden, Cape May, Cumberland, Gloucester, and Salem Counties.

#### VISION

A leader in transportation, safely moving people and commerce, to stimulate the economy now and into the future.

### CORE VALUES

#### SAFETY

Maintain high standards in safety and security for our employees and the traveling public.

#### INNOVATION

Translate new ideas into solutions and improvements through technology and human resources.

#### PROFESSIONALISM

Conduct ourselves ethically and with integrity worthy of the public trust.

#### DIVERSITY

Provide a multicultural workforce, access to procurement opportunities and transportation services.

#### EXCELLENCE

Commit to the highest standards of customer service delivery.

### SJTA BOARD OF COMMISSIONERS 2025



Mikie Sherrill  
Governor



Dr. Dale G. Caldwell  
Lt. Governor



Priya Jain  
Acting NJDOT  
Commissioner

### SJTA COMMISSIONERS



Barbara Holcomb  
Vice Chair



John F. Amodeo



S. Zoe Baldwin



Robert T. Healey, Jr.



C. Robert McDevitt



Christopher M. Milam



Joseph Ripa

### SJTA EXECUTIVE DIRECTOR



Stephen F. Dougherty

## SJTA CORE FUNCTIONS

### ATLANTIC CITY EXPRESSWAY

The Atlantic City Expressway (ACE) provides safe and efficient travel to millions of motorists. Opened to traffic in 1964, it was connected directly into Atlantic City in 1965. The 44.5 mile roadway extends from Atlantic City through Atlantic, Camden, and Gloucester counties, ending at Route 42, approximately 10 miles east of Philadelphia. Emergency Service Patrol vehicles are available on the roadway as a courtesy to ACE motorists.

In 2001, the Expressway was expanded to include the 2.5 mile Atlantic City Brigantine Expressway Connector.

### ATLANTIC CITY INTERNATIONAL AIRPORT

The Atlantic City International Airport (ACY) conducts commercial and general aviation operations, offering air travel to support commerce, tourism and the general public.

The Airport provides convenient air passenger service to a host of destinations while safely delivering hundreds of thousands of business and recreational travelers to Atlantic City and the Southern New Jersey shore region.

### TRANSPORTATION SERVICES

The South Jersey Transportation Authority (SJTA) provides transportation services to enhance accessibility to employment locations in areas that are underserved by public transportation. The Authority operates shuttle services for universities, counties and corporations as well as operates and manages the SJTA parking facilities in Atlantic City and the Atlantic City International Airport along with a parking shuttle for airport customers/patrons.

### ECONOMIC IMPACT

The SJTA contributes to economic growth throughout Atlantic, Camden, Cape May, Cumberland, Gloucester, and Salem counties. The Authority accomplishes this through the acquisition, maintenance, operation and support of expressway, airport, transit, parking, and other transportation projects and services that help safely move people and commerce.

## LETTER OF TRANSMITTAL from the Executive Director



Stephen F. Dougherty  
SJTA Executive Director

I am pleased to present the South Jersey Transportation Authority's 2025 Annual Report, reflecting a year defined by progress, resilience, and preparation for a bright future. Despite economic pressures and evolving travel patterns, the SJTA remained steadfast in its mission – to deliver safe, reliable transportation infrastructure and responsive public service across the Atlantic City Expressway, Atlantic City International Airport, and every route in our Transportation Services Division.

The most transformative initiative of the year was the continued advancement of our All-Electronic Tolling (AET) project. This generational modernization of our tolling operations positioned the Authority for greater efficiency, enhanced safety, and improved mobility along the corridor. Our laser-focused attention to going live with AET across every department this year reflected the Authority's total commitment to delivering this transformative initiative with precision and coordination, ensured we were fully prepared for this important step forward when we flipped the switch on January 4, 2026.

Beyond AET, we maintained a strong focus on infrastructure investment and system reliability. Across our roadway, airport, and facilities, we advanced improvements that preserve critical assets, strengthen safety, and ensure our operations remain in a sound state of good repair. These efforts underscore our long-term commitment to maintaining the integrity of our transportation system while positioning it to meet future demands.

We also continued planning and design efforts to address evolving regional transportation needs. Through thoughtful coordination and strategic evaluation, we are laying the groundwork for future capacity enhancements that will support mobility, reduce congestion, and contribute to South Jersey's economic vitality for years to come.

At Atlantic City International Airport, 2025 was marked by continued modernization and encouraging growth. While the aviation industry experienced shifts in service patterns, we saw positive momentum through expanded airline offerings and ongoing infrastructure investment. These developments strengthen the Airport's role as a vital gateway for the region, supporting tourism, business travel, and broader economic opportunity. Even amid fluctuations in passenger activity, our focus remained on long-term stability, service quality, and strategic growth.

Environmental stewardship continued to remain an essential priority throughout the year. We instituted responsible practices that balanced operational needs with ecological preservation, demonstrating that infrastructure improvement and environmental care can progress together in a thoughtful and sustainable manner.

Our commitment to community service is one of the defining characteristics of our organization. The outstanding work of our Transportation Services team continues to make a meaningful difference in the lives of residents across our region. This year, the department proudly delivered its one millionth Home-Delivered Meal – a remarkable milestone that reflects compassion, dedication, and an unwavering commitment to serving our neighbors. Their efforts exemplify the broader spirit of public service that guides our work every day.

Financially, the Authority remained stable and disciplined. Seasonal travel demand on the Expressway remained strong, and we continued to manage resources prudently while advancing critical investments at both the roadway and the Airport. Careful oversight ensured that we strengthened our infrastructure and prepared for future needs without compromising long-term fiscal responsibility.

In closing, 2025 was a year of meaningful progress and thoughtful preparation. Through the advancement of the All-Electronic Tolling project, continued growth at Atlantic City International Airport, and the extraordinary service provided by our Transportation Services team, we reinforced the foundation that supports South Jersey's mobility and economy.

None of these accomplishments would have been possible without the dedication of our employees, the guidance of our Governor, DOT Commissioner, Board of Commissioners, and the continued trust of the traveling public. As we look ahead to 2026, we remain focused on safety, service, innovation, and fiscal responsibility and are committed to delivering transportation solutions that serve our region today and well into the future.

Stephen F. Dougherty  
SJTA Executive Director

# A Milestone Achieved: All-Electronic Tolling Launches on the Atlantic City Expressway

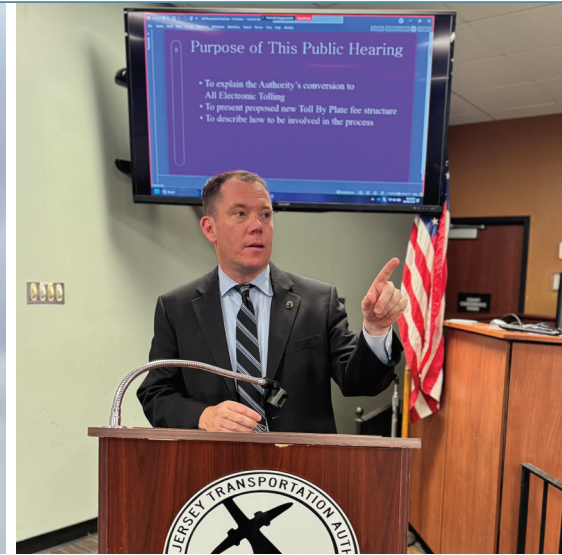


Although All-Electronic Tolling officially went live on January 4, 2026, just four days into the new year, this transformative milestone is fundamentally a 2025 achievement.

For that reason, the conversion of the Atlantic City Expressway to All-Electronic Tolling is appropriately recognized as one of the defining accomplishments of the 2025 reporting year. The historic transition reflects years of strategic planning and an intense, carefully coordinated effort throughout 2025 to ensure the system was ready to perform seamlessly from the first day of operation. The move to AET was the culmination of a long-term strategic initiative focused on

improving customer service, enhancing safety, and modernizing infrastructure. Our engineering, tolls, and information technology teams and consultants conducted extensive traffic studies, environmental reviews, and technology evaluations to ensure the new system would meet the evolving needs of our patrons.

Behind the scenes, crews installed overhead gantries, high-resolution cameras, and advanced vehicle detection equipment designed to seamlessly capture toll transactions at highway speeds. Customer service operations were expanded at the Customer Service Center at the Farley



Service Plaza to manage increased account activity and support E-ZPass and Toll By Plate customers. Public education campaigns, including website updates, social media outreach, and roadway signage, helped ensure drivers were informed well before the transition date.

Public input was called upon in shaping the transition. A formal public hearing process was held in November and provided community members, commuters, and business stakeholders with opportunities to learn about the project and share feedback. The dialogue reinforced the SJTA's commitment to transparency and responsiveness throughout the transition process.

## Going Live: January 4, 2026

On January 4, the Atlantic City Expressway officially began operating under its new All-Electronic Tolling system. Toll booths were cordoned off and traffic began flowing uninterrupted beneath the ten, newly installed gantries.

The first day of operation proceeded smoothly, with traffic moving efficiently and transaction systems performing as designed. Motorists with E-ZPass accounts experienced seamless travel, while those without

transponders were able to use the Toll By Plate system.

The transition marked a significant safety milestone by eliminating stop-and-go traffic at toll plazas, reducing the risk of rear-end collisions and auto emissions, and ultimately, improving overall traffic flow.

The day following the go-live date, Expressway leadership commemorated the successful launch with a press event highlighting the years of work that made the transition possible. NJ Department of Transportation officials, both past and present, spoke about the project's impact on safety, congestion reduction, and long-term operational efficiency.

The event provided an opportunity to thank the SJTA's partners, consultants, employees and the driving public for their cooperation and support throughout the transition.

The conversion to All-Electronic Tolling represents more than a technological upgrade. It reflects a commitment to innovation, safety, and customer service. By removing toll plazas and modernizing operations, the Atlantic City Expressway is better positioned to serve the region's residents, visitors, and businesses for decades to come.

### Environmental Stewardship and Community Engagement



Environmental stewardship continues to play an important role in how we maintain and improve our transportation corridors. Through our Roadway Environmental Advancement Initiative (READI), the South Jersey Transportation Authority remains committed to enhancing the natural environment surrounding the Atlantic City Expressway while also engaging the community in meaningful ways.

In April 2025, the READI team visited students at John C. Milanese School in Buena, to share the work being done to make our roadways more environmentally friendly and supportive of local wildlife. During the visit, the team provided an interactive presentation highlighting several initiatives launched since the program began in 2017. These efforts include planting native wildflowers along the Expressway to support pollinators, installing bee hotels to provide safe habitats for bees, placing bat boxes that help naturally manage insect populations, and constructing nesting platforms for ospreys and other birds.

The highlight of the visit was partnering with the students to plant a tree outside their school. The activity provided a hands-on opportunity for students to learn about environmental stewardship while symbolizing a shared commitment to protecting and enhancing the natural environment for future generations.

Complementing these outreach efforts is the Authority's greenhouse, located off



the Eastbound 12 ramp and maintained by Environmental Manager, Nick Marchese, and the READI team. The greenhouse supports the cultivation of native plant species that are used throughout our environmental initiatives along the Expressway. Over the past year, the team successfully completed the first growing cycle for several species, including Purple Coneflowers (*Echinacea purpurea*) and Ohio Spiderwort plants. These plants were planted at the bee hotels on the ACX by READI'S Stockton University Interns.

The greenhouse also serves as a resource for maintaining healthy plant life along the corridor. Each plant grown through the program includes clear care guidelines covering light, soil, watering, and pruning needs, helping ensure long-term sustainability and easier maintenance for staff.

This initiative reflects our continued dedication to environmental responsibility while enhancing the natural spaces surrounding our transportation network. Through programs like READI, we are proud to contribute to a healthier ecosystem while fostering awareness and partnership within the communities we serve.

### Ensuring Safety and Success at Thunder Over the Waves



The South Jersey Transportation Authority's Operations Team remains deeply committed to its mission of helping communities thrive through reliable, responsive, and safety-focused support. This commitment was clearly demonstrated through its involvement in the Thunder Over the Waves Airshow, where the team was honored to assist the City of Wildwood with on-site operational support. Partnerships like these reflect the organization's belief that strong communities are built through collaboration, preparation, and service.

When called upon, the Operations Team is always prepared to help ensure events are safe, smooth, and successful. For Thunder Over the Waves, the team played a critical role in supporting event logistics, coordinating operational needs, and maintaining a safe environment for attendees, performers, and staff. Their behind-the-scenes efforts helped create an experience that was both memorable for the public and efficient for event partners.

The airshow took place over two days, with a practice day held on September 5 and the official show day on September 6. The event attracted aviation enthusiasts and families from across the region and showcased an impressive lineup of performances. Featured acts included the U.S. Army Golden Knights, a Coast Guard demonstration, aerobatic performances, formation flying, and additional aerial exhibitions that highlighted both skill and precision.

The success of Thunder Over the Waves underscores the value of having a dedicated operations team ready to support large-scale community events. Through professionalism, adaptability, and a steadfast focus on safety, the SJTA Operations team helped the City of Wildwood deliver an event that celebrated aviation excellence while bringing the community together.

The SJTA is proud of the Operations Team's contribution and remains committed to supporting initiatives that enrich and strengthen the communities it serves.








### Growing Connections, Near and Far

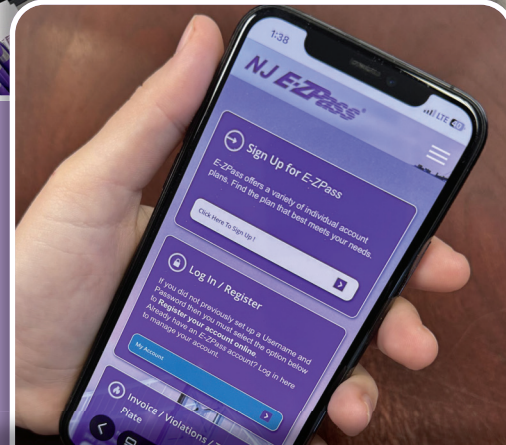
The South Jersey Transportation Authority's social media community continues to grow, and we're excited to see just how far our reach extends. While most of our followers come from the Greater Philadelphia area and throughout New Jersey, we were amazed to discover that one of our LinkedIn followers is tuning in all the way from the Greater Adelaide region, Australia, approximately 10,604 miles away!

It's a great reminder that the work we do in transportation doesn't just connect roads, it connects people across the globe. From industry professionals and transportation enthusiasts to community members and travelers, our content is reaching audiences well beyond our immediate service area. Platforms like LinkedIn, Facebook, Instagram, and X allow us to share updates, safety initiatives, engineering projects, and milestones with a truly global audience.

And while transportation is our primary focus, we love seeing engagement on some of the more unexpected topics, too. Who knew a post about chocolate would spark conversation? Or that winter driving tips, air shows, weather updates, office celebrations, employee spotlights, and even construction equipment close-ups would get people talking? It turns out our audience enjoys a little variety, and we love showing the human side of what we do.

Thank you to everyone who follows, comments, shares, and engages with our content. Your support helps us continue building not only infrastructure, but meaningful digital connections across the region, and now, across the globe.

-  [https://www.instagram.com/sjta\\_official/](https://www.instagram.com/sjta_official/)
-  [https://x.com/SJTA\\_official](https://x.com/SJTA_official)
-  [South Jersey Transportation Authority](#)
-  [South Jersey Transportation Authority](#)
-  [@SJTA-website](#)



### Vineland-Atlantic City Commuter Express Shuttle Launch



### Enhancing Access and Opportunity

On October 1, the South Jersey Transportation Authority proudly marked the launch of a new commuter shuttle service connecting Vineland and Atlantic City, an important milestone in our ongoing commitment to enhance regional mobility and expand transportation access for South Jersey residents.

The Vineland-Atlantic City Commuter Express Shuttle provides two weekday roundtrips, offering direct service between the Vineland Transportation Center and the Atlantic City Bus Terminal.

The shuttles support workforce mobility, and strengthens access to employment, education, and essential services. This initiative underscores the Authority's continued focus on strategic partnerships, operational innovation, and delivering tangible benefits to the communities we serve.

### From Roads to Tables: One Million Meals Delivered



In 2025, the South Jersey Transportation Authority Transportation Services Department supported Camden County's Home Delivered Meals program in reaching a major achievement with the delivery of its one millionth meal. The meal was delivered to Dolores Hilferty of Blackwood, NJ, by SJTA driver Joseph LaGreca, who had the honor of delivering both the program's one millionth meal and the recipient's very first meal through the service.

The Home Delivered Meals program began in 2017, providing 92,240 meals to 386 homebound residents in its inaugural year. Today, the program serves more than 400 Camden County seniors, each receiving a ready-to-eat meal and a friendly visit. For many participants, the service provides not only essential nutrition, but also reassurance, connection, and support that helps them remain safely in their homes.

SJTA Executive Director, Stephen F. Dougherty described the Camden County's

Home Delivered Meals program as a reflection of the County's vision and the dedication of our team, volunteers, and community partners.

Reflecting on the one millionth meal, Mr. LaGreca expressed how the role goes far beyond meal delivery. Through daily interactions, drivers build meaningful relationships and see firsthand the difference the program makes in the lives of older residents, transforming each delivery into a moment of care and human connection.

Together, Camden County and the SJTA are helping ensure that seniors have consistent access to the essential resources they need to remain safe and supported at home. It isn't just about a number, it's about 1,000,000 times a door was opened, 1,000,000 opportunities to provide food, connection and dignity, and 1,000,000 reminders that no one should face hunger alone.

### NJMVC Mobile Unit Brings REAL ID Services Directly to Travelers

The South Jersey Transportation Authority partnered with the New Jersey Motor Vehicle Commission (NJMVC) on multiple occasions this year to host a mobile unit providing REAL ID services directly to Atlantic City Expressway travelers at the Farley Service Plaza. This initiative was designed to improve customer convenience by bringing essential state services closer to where customers already travel, reducing the need for separate trips to MVC facilities.

Throughout the events, NJMVC staff efficiently processed REAL ID applications, ensuring a smooth and organized experience for participants. The mobile unit operated at full capacity, serving customers throughout the scheduled hours and reinforcing the effectiveness of collaborative efforts between public agencies and transportation operators.

Demand for the NJMVC mobile unit exceeded expectations. All available appointments were fully booked well in advance of the service date, reflecting strong public interest and awareness of the upcoming REAL ID requirements. The high level of engagement demonstrated the value of offering accessible, on-site services to customers.



These successful events underscore the SJTA's commitment to enhancing customer service, supporting regional mobility initiatives, and exploring future partnerships that deliver meaningful benefits to the traveling public.

**Expanding public access to essential state services through thoughtful interagency collaboration.**

### The Heart Behind the SJTA

Every day, thousands of people rely on our roadway, airport, and shuttles to reach work, family, friends, medical appointments, and home again. And while performance metrics tell part of our story, the true measure of the South Jersey Transportation Authority is found in the people who make those journeys possible.

Our Employees of the Quarter represent the very best of us. From resolving complex customer concerns with empathy, to improving internal processes that strengthen efficiency, to ensuring service runs smoothly behind the scenes, their impact is felt far beyond their individual roles. Their excellence may be quiet, but it shapes every driver and passenger's experience.

In our State Police dispatch center, professionalism can mean the difference between crisis and calm. When a passenger experienced a medical emergency, one of our dispatchers responded with steady precision, guiding first responders and helping save a life. It was a powerful reminder that preparation, skill, and composure matter.



Out on the road, our shuttle operators and drivers deliver more than transportation. They offer patience, reassurance, and a familiar smile. They know their routes, and often their riders, by heart. Behind them, skilled technicians ensure every vehicle leaves the yard safe and reliable, understanding that families and futures are on board.

Across every department, unique talents come together in shared purpose. Transportation is more than infrastructure; it is human connection. It is the collective effort of people who take pride in serving their community.



*Our system moves a community.*

*Our people move the system.*



## Investing in Safer, Smarter Winter Operations



This year, the Atlantic City International Airport reached an important milestone in strengthening its winter operations with the installation of a new aircraft deicing pad, a behind-the-scenes improvement that plays a vital role in maintaining safety, reliability, and environmental responsibility.

During winter weather, even a thin layer of frost or ice can significantly affect an aircraft's performance. Ice disrupts the smooth flow of air over wings and control surfaces, reducing lift and altering handling characteristics. For that reason, aviation safety standards require aircraft to be completely free of frozen contamination before takeoff. Deicing, the application of heated deicing and anti-icing fluids, ensures aircraft depart safely even in challenging weather conditions.

The new deicing pad provides a dedicated, purpose-built area where this critical work can be performed efficiently and safely. This improves airfield flow, reduces congestion, and helps airlines maintain schedules during peak winter events.

Beyond operational efficiency, the deicing pad represents a significant environmental investment. Deicing fluids are glycol-based, and without proper containment they can enter stormwater systems and nearby waterways. The pad is engineered with specialized grading and drainage infrastructure that captures and



manages runoff in a controlled manner. The new deicing facility allows aircraft to depart faster, reducing the need for repeated deicing, and enables more environmentally friendly deicing procedures by collecting and storing the deicing fluid runoff. Components of the project include the deicing pad with three aircraft positions, an underground infiltration basin, a spent glycol collection system, pump station, and control building. These features support regulatory compliance while reducing environmental impact.

### *The project included:*

- **Concrete deicing pad approximately 25,500 SY in size, with the asphalt pad above being approximately 12,500 SY in size**
- **Project Construction Cost: \$34,309,395**
- **Funding partner: Federal Aviation Administration**

By proactively investing in this infrastructure, ACY enhances its operational resilience during winter weather and strengthens its ability to support airline partners and passengers alike. And while largely unseen by travelers, the deicing pad is a critical component of the airport's commitment to safety, efficiency, and environmental stewardship.

## Rodeo of Recognition: Honoring the Team at Employee Appreciation Day



The South Jersey Transportation Authority celebrated Employee Appreciation Day with a western style themed event designed to recognize and thank employees for their daily contributions to operations and service excellence. Cowboy boots, plaid shirts, and denim set the tone as staff embraced the theme and gathered to enjoy a hearty meal featuring classic down-home favorites. The event created an opportunity for employees from across departments to connect beyond their day-to-day roles, fostering camaraderie and strengthening a sense of unity throughout the organization.

A highlight of the celebration was the recognition of employees reaching significant career milestones. SJTA Executive Director, Stephen F. Dougherty honored team members celebrating 5 to 25 years of service, presenting commemorative pins that symbolized their dedication, professionalism, and lasting impact. The recognition reinforced the organization's commitment to long-term service and the individuals who help drive sustained success.

Former NJDOT Commissioner, Francis K. O'Connor, also addressed attendees, sharing remarks on leadership and expressing appreciation for the contributions made by employees at all levels. He emphasized the importance of acknowledging excellence and maintaining a workplace culture where employees feel supported, respected, and valued. Commissioner O'Connor also presented Stephen Dougherty with an award to honor a decade of his remarkable leadership, visionary guidance, unwavering courage, and boundless ambition as Executive Director. This was a well-deserved celebration to appreciate the dedication Stephen has brought to the SJTA over the years.

Employee Appreciation Day served as a reminder that the SJTA's strength lies in its people. By celebrating individual achievements and collective efforts, the event reinforced a shared commitment to ensuring safe, reliable operations and continued service to the communities the Authority supports.

# Lights, Action, Safety: Atlantic City International Airport Emergency Drill



Safety remains a top priority at the Atlantic City International Airport, and on May 17, 2025, the airport conducted a full-scale triennial emergency response exercise to reinforce preparedness for potential emergencies. The carefully planned drill was designed to evaluate the airport's ability to respond effectively to a major incident while ensuring all personnel and systems are ready to act in real-world conditions.



The exercise simulated a significant airfield accident and required coordinated response efforts from multiple departments and emergency services. Objectives included assessing response times, interdepartmental coordination, and the effectiveness of communication systems, as well as confirming that crisis management procedures are executed efficiently under pressure.

To enhance realism, trained actors portrayed accident victims using specialized makeup to simulate a range of injuries. This element allowed emergency responders to operate as they would during an actual emergency, providing hands-on experience in victim

assessment, treatment, and transport while reinforcing established protocols.

The drill was conducted strictly as a training exercise, with all safety measures in place and no disruption to normal airport operations. Its successful execution reflects the dedication of airport staff and partner agencies to maintaining the highest safety standards. Insights gained from the exercise will be used to further strengthen emergency procedures and ensure continued readiness to protect passengers, employees, and the broader airport community.



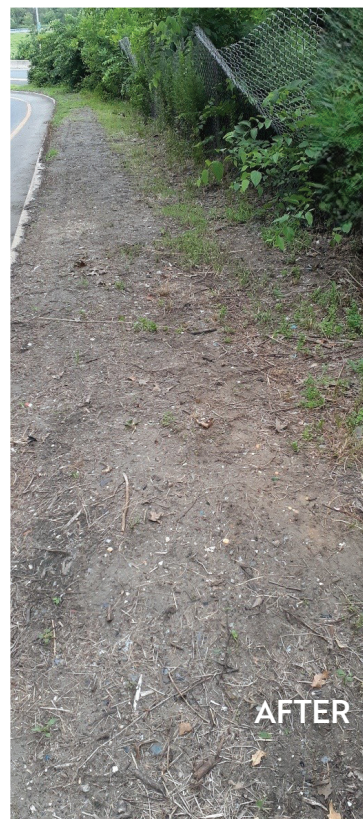
BEFORE



AFTER



BEFORE



AFTER

### Working with Regional Partners to Maintain Safe and Clean Roadways

Roadways, bridges, underpasses, and rights-of-way are designed to move people safely and efficiently. Yet in times of economic or social strain, these spaces can become temporary places of refuge for individuals experiencing homelessness. Encampments sometimes emerge in areas never intended for habitation. These locations often lack sanitation, waste removal, or safe infrastructure. Such situations present complex humanitarian and public safety challenges, including debris and hazardous materials that eventually make it onto the roadway.

The South Jersey Transportation Authority approaches these realities with a simple principle. Responsibility does not end at the edge of the Atlantic City Expressway.

In coordination with municipal officials, county partners, law enforcement, and social service providers, we support efforts to restore impacted sites throughout the counties we serve. Cleanup operations address accumulated trash and hazards to ensure corridors remain safe for transit users, employees, and the broader community. Equally important, these efforts are carried out with care and coordination, recognizing that the individuals affected are members of the same community we serve.

Most think of the SJTA as the Atlantic City Expressway, Atlantic City International Airport, and our Transportation Services division, with the cleanup work we do often going unseen. It happens early in the morning, behind safety vests and work gloves, in partnership with multiple stakeholders.

The SJTA does whatever is within our power to help, safeguard critical transportation assets, and contribute meaningfully to the health and vitality of the communities we serve.

**When our communities need us, we do not step back. We step in.**

### Inspiring the Next Generation Through "Bring Your Child to Work Day"



On May 1, the South Jersey Transportation Authority welcomed employees and their children for the annual "Bring Your Child to Work Day".

Bring Your Child to work day started as a humble initiative in the 1990s and provided employees with an opportunity to share with the children not only what they do each day, but why their roles matter in supporting safe, reliable transportation and public service.

SJTA Executive Director, Stephen F. Dougherty, welcomed more than 40 children to the event and challenged them to accomplish three meaningful goals during their visit: make a new friend feel welcome, have fun, and learn something new. These guiding principles set a positive tone for the day and encouraged

curiosity, kindness, and engagement throughout the activities.

Participants visited several key facilities across the organization, including Central Maintenance, the Atlantic City Airport Firehouse, the New Jersey State Police Building, and the Administration Building. At each stop, children gained insight into the diverse roles and responsibilities that keep operations running smoothly, while interacting with employees who shared their experiences and expertise.

"Bring Your Child to Work Day" highlighted the pride employees take in their work and offered the next generation a meaningful glimpse into what commitment, teamwork, and public service look like in action.



## Allegiant Air Brings New Nonstop Destinations to the Community



On December 11, the Atlantic City International Airport hosted a special event for Allegiant Air at one of the Airport's terminals to commemorate the airline's continued growth and expanding partnership with the ACY. The event brought together Airport leadership, community stakeholders, and airline representatives to recognize Allegiant's increasing presence and commitment to serving the region.

The event marked a pivotal moment as Allegiant announced the expansion of its nonstop service offerings from ACY. Nonstop service to Orlando Sanford International Airport (SFB) began on December 19, strengthening leisure travel connectivity to one of the nation's most popular destinations. These additions reflect Allegiant's confidence in the market and its ongoing investment in ACY as a strategic gateway for travelers.

Further expanding Allegiant's footprint, nonstop service to St. Pete–Clearwater International Airport (PIE) and Punta Gorda Airport (PGD) will begin in February 2026. These Florida destinations provide residents with additional affordable and direct travel options while supporting tourism and economic activity in the region. Collectively, these new routes represent an exciting new chapter for the Atlantic City International Airport and the surrounding community. Allegiant's growing schedule strengthens ACY's air service portfolio, increases passenger choice, and reinforces its commitment to strategic airline partnerships.



## Celebrating the Future of Aviation Through Art



The South Jersey Transportation Authority was proud to celebrate the unveiling of a new Atlantic City International Airport art installation on April 25, 2025, as part of its continued commitment to community partnership and placemaking. The installation reflected the organization's belief that transportation spaces should do more than move people efficiently, they should also inspire, welcome, and connect. By integrating public art into the terminal, the SJTA reinforced its role as a steward of infrastructure that serves both functional and cultural purposes.

The murals were painted by Evan Carr and Laura Randall, student artists from Stockton University, whose work collectively explored the theme "The Future of Aviation." Through their artistic vision, the students captured the limitless possibilities of flight, highlighting

innovation, sustainability, and global connection. Carr's mural, titled "It's All Up from Here," features brightly colored, familiar aviation symbols arranged in an energetic and uplifting composition, symbolizing optimism and momentum. Randall's mural, "The Aviators of Tomorrow," portrays a young boy wearing a pilot's cap as he looks out of an airplane window bursting with color and sparkles, representing imagination, ambition, and the future of aviation.

Together, the murals transform the terminal into an engaging visual experience that resonates with travelers of all ages. The installation aligns with the ACY's broader values of forward-thinking progress and investment in the next generation of leaders and creators.

*Photos by: Lizzie Nealis/Stockton University*

# 100 Days of Summer Celebration



The South Jersey Transportation Authority once again welcomed the community to its annual 100 Days of Summer Celebration, transforming the Frank S. Farley Service Plaza into a lively gathering place to mark the unofficial start of the shore season. Drawing thousands of visitors from across the region, the annual event blended hospitality, public outreach, and family-friendly entertainment into an afternoon that reflected the Authority's strong connection to the communities it serves.

Guests were greeted by a diverse lineup of food trucks offering everything from bold Cajun flavors to fresh tacos and sweet treats. A perennial favorite, Chickie's & Pete's returned with complimentary samples of its signature Crabfries®, delighting attendees

throughout the afternoon. And in a generous gesture that has become a hallmark of the event, the sports bar sponsored one hour of free eastbound tolls at the Egg Harbor Toll Plaza, creating an enthusiastic wave of horn honks from motorists headed toward their favorite shore destinations.

Car enthusiasts enjoyed a featured car cruise showcasing an impressive collection of classic and contemporary vehicles where collectors proudly displayed their restored and customized cars.

Throughout the plaza grounds, vendors and community partners offered a wide assortment of handcrafted goods, specialty items, and informational resources. Local artisans, small businesses, and public agencies

engaged directly with attendees, distributing giveaways and highlighting the services and products that support the region year-round.

Public safety partners added both excitement and education to the day's activities. Members of the New Jersey State Police were on site with specialized vehicles, and their mounted unit proved especially popular among families. Firefighters from Atlantic City International Airport Fire and Rescue showcased their apparatus and equipment, offering visitors a closer look at the tools and training that keep the traveling public safe.

Local flavor was further represented by Ron's Gardens Farm Market, whose tent was full of Jersey fresh produce and colorful hanging baskets. From strawberries and leafy greens to

vibrant seasonal flowers, their display added a touch of summer harvest to the festivities.

The celebration also reached beyond the plaza through a live remote broadcast from SportsRadio 94 WIP. On-air personalities interacted with attendees and shared the energy of the event with listeners throughout the region, extending its impact well beyond the Expressway corridor.

With strong attendance, enthusiastic participation, and continued support from community partners, the 100 Days of Summer Celebration remains a signature event for the Authority, bringing residents and travelers together while highlighting the partnerships and public services that define the South Jersey Transportation Authority.

### Leadership Engagement & Regional Collaboration



Throughout the year, the South Jersey Transportation Authority’s leadership team remained actively engaged with regional business, aviation, engineering, and tourism partners, reinforcing the Authority’s commitment to transparency, collaboration, and strategic investment across South Jersey.

In August and again in October, SJTA’s Executive Director, Stephen F. Dougherty, served as an invited speaker before members of the regional business community at the NJ Alliance for Action, Investing in South Jersey – Where the Action Is! conference. There, Mr. Dougherty outlined major initiatives across the Atlantic City Expressway, Atlantic City International Airport (ACY), and the Transportation Services Department.

The Authority’s aviation leadership also played a key role in advancing regional dialogue. In October, Atlantic City International Airport Director, Tim Kroll, participated as a panelist at the Southern New Jersey Development Council (SNJDC) Transportation & Aviation Committee meeting at the National Aerospace Research & Technology Park. The discussion focused on air service development, the economic impact of aviation in the region, and cargo projects in various stages of development. The session also highlighted

increasing industry collaboration and emerging opportunities in advanced air mobility, reflecting the airport’s growing role in innovation and regional connectivity.

Earlier in the year, three members of the Authority’s leadership team were featured speakers at the American Council of Engineering Companies of New Jersey (ACECJ) first general membership breakfast of 2025. Mr. Dougherty presented an overview of the Authority’s mission, strategic goals, and capital investments. Mr. Kroll, provided updates on passenger growth, including a 14 percent increase in 2024 over the prior year, along with aeronautical development projects and the history of the airport’s former Grasslands Conservation Management Area. Chief Engineer and Director of Engineering, Dan Corrigan, detailed progress on the Atlantic City Expressway Third Lane Widening Project, the AET conversion, and other ongoing infrastructure improvements. The event fostered meaningful dialogue with consulting engineering professionals from across the state.

The Authority also participated in key tourism and chamber events that support economic development across the region. In May, leadership took part in the Cape

May County Tourism Conference and Chamber Membership Meeting, joining more than 100 business and community leaders to mark the start of the 2025 tourism season. Presentations included regional tourism performance data, the outlook for the upcoming season, and updates on transportation initiatives supporting visitor access to the Jersey Cape.

In July, SJTA leadership participated in a Cape May County Chamber membership meeting. Mr. Dougherty and department directors, Mr. Corrigan, Mr. Kroll; Director of Transportation Services, Dom D’Amico, and Director of Tolls; Karen Hutchings shared operational and capital project updates spanning engineering initiatives, toll operations, transportation services, and airport development.

And throughout the year, Mr. Dougherty makes it a priority to tout the SJTA’s accomplishments to numerous media outlets whenever the chance may arise.

Collectively, these engagements underscore the Authority’s continued commitment to partnership, regional investment, and forward-looking transportation solutions that support economic growth and quality of life across South Jersey.



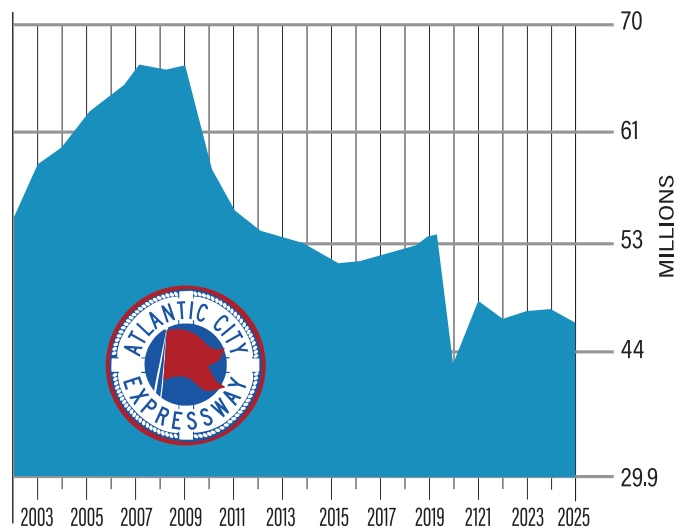
ANNUAL TOLL TRAFFIC AND TOLL REVENUES

YEAR	TOLL TRAFFIC	TOLL REVENUE	TOTAL SJTA REVENUES	PERCENT FROM TOLLS
2025	46,512,988	\$125,446,007	\$168,458,580	74.5%
2024	47,578,935	\$123,483,164	\$165,405,534	74.7%
2023	47,553,702	\$119,985,115	\$163,646,813	73.3%
2022	46,958,444	\$114,234,793	\$156,160,920	73.2%
2021	47,788,804	\$112,844,105	\$151,688,050	74.4%
2020	41,022,522	\$75,001,197	\$112,560,132	66.6%
2019	54,426,484	\$83,499,059	\$118,431,042	70.5%
2018	53,535,226	\$80,672,144	\$114,446,942	70.5%
2017	51,782,054	\$77,736,375	\$109,904,267	70.7%
2016	51,825,590	\$77,185,675	\$107,343,494	71.9%
2015	51,121,893	\$76,141,803	\$107,089,866	71.1%
2014	50,985,868	\$74,956,149	\$105,082,910	71.3%
2013	52,079,719	\$76,124,544	\$104,981,542	72.5%
2012	52,995,151	\$77,569,176	\$107,021,581	72.5%
2011	53,382,708	\$76,895,065	\$106,046,142	72.5%
2010	54,977,031	\$78,914,150	\$108,654,245	72.6%
2009	58,432,437	\$82,162,229	\$109,632,566	74.9%
2008	66,961,243	\$63,476,068	\$91,605,689	69.3%
2007	66,728,789	\$61,830,498	\$89,416,482	69.1%
2006	66,820,291	\$59,477,706	\$83,676,217	71.1%
2005	64,594,708	\$57,970,661	\$82,007,410	70.7%
2004	63,036,743	\$57,247,411	\$78,771,768	72.7%
2003	60,332,338	\$51,190,087	\$59,488,734	86.0%
2002	59,000,044	\$48,525,003	\$56,373,284	86.1%
2001	54,415,354	\$45,853,899	\$58,712,782	78.1%
2000	50,619,351	\$44,322,412	\$56,594,079	78.3%

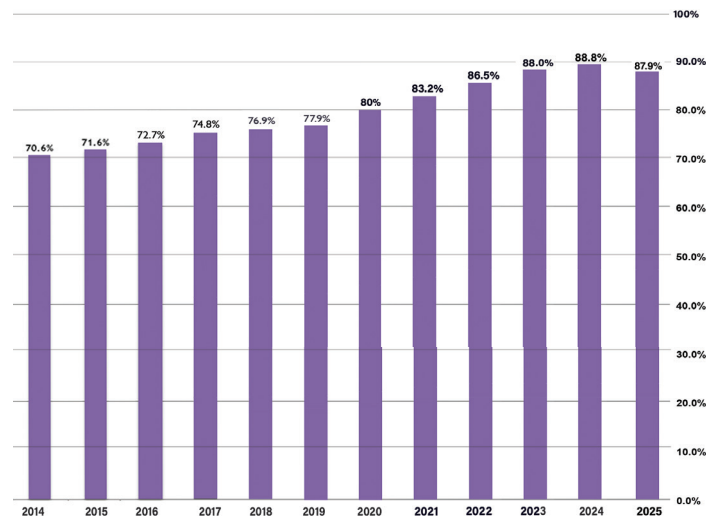
ANNUAL TOLL TRAFFIC INCREASE OR DECREASE BY LOCATION

YEAR	PLEASANTVILLE	NEW ROAD	POMONA	MAYS LANDING	EGG HARBOR	HAMMONTON	WINSLOW	WILLIAMSTOWN	CROSS KEYS	ROUTE 50	TOTAL
2025	-2.6%	2.2%	-6.8%	-7.9%	-1.0%	-3.5%	-10.0%	-4.2%	-0.7%	4.1%	-2.2%
2024	1.3%	-6.6%	2.9%	-0.26%	-1.0%	1.7%	-11.5%	1.1%	-0.3%	-0.2%	0.1%
2023	3.2%	-6.1%	2.7%	-1.9%	1.0%	4.6%	0.7%	-2.7%	-2.0%	3.9%	1.2%
2022	-0.6%	-13.6%	-1.9%	-9.0%	-1.2%	0.5%	-0.4%	-2.3%	-1.1%	-0.5%	-1.8%
2021	24.3%	7.1%	17.0%	14.7%	13.8%	4.3%	2.9%	10.4%	12.0%	13.6%	16.5%
2020	-29.9%	-19.4%	-32.5%	-31.5%	-18.6%	-19.6%	-19.1%	-19.7%	-23.9%	-24.4%	-24.6%
2019	3.7%	-13.2%	2.6%	1.6%	4.2%	2.3%	4.5%	0.7%	-3.8%	8.2%	2.5%
2018	4.0%	18.6%	-5.2%	-1.4%	3.8%	-1.7%	1.2%	-1.9%	-0.2%	1.6%	2.5%
2017	-1.7%	-7.6%	0.4%	-3.3%	2.8%	-1.3%	3.0%	1.9%	-1.8%	9.0%	-0.1%
2016	1.4%	5.7%	4.0%	-1.2%	-1.0%	8.1%	6.5%	4.9%	1.6%	13.6%	1.4%
2015	-2.8%	10.3%	2.5%	-2.9%	2.1%	1.5%	-0.3%	1.2%	6.2%	8.2%	0.3%
2014	-5.6%	2.2%	-1.7%	-1.8%	-1.1%	1.6%	4.2%	5.0%	1.1%	14.8%	-2.1%
2013	-1.8%	3.8%	-1.2%	-0.6%	-2.5%	-1.9%	6.0%	-4.0%	-1.1%	10.1%	-1.7%
2012	-2.0%	-1.7%	0.1%	-3.5%	1.7%	0.4%	-1.0%	-3.1%	0.3%	10.7%	-0.8%
2011	-2.3%	-1.4%	-1.7%	-2.9%	-3.9%	0.1%	-2.2%	-7.5%	-0.4%	76.4%	-2.9%
2010	-10.2%	-4.6%	-1.3%	-11.6%	-2.9%	2.4%	2.0%	-2.6%	1.6%	-6.1%	-5.9%
2009	-15.4%	-11.3%	-17.7%	-18.4%	-6.4%	-2.0%	-8.5%	-12.5%	-17.5%	N/A	-12.7%
2008	6.4%	-6.0%	2.1%	-4.4%	-5.4%	-3.9%	-1.0%	-1.0%	-1.9%		0.4%
2007	-0.1%	9.7%	4.8%	-0.7%	-1.5%	-0.5%	-0.8%	-0.9%	1.3%		-0.1%
2006	3.7%	8.7%	6.3%	1.6%	2.2%	2.1%	4.7%	3.1%	7.9%		3.4%
2005	3.1%	7.5%	2.4%	1.8%	1.2%	0.0%	-1.9%	3.7%	5.1%		2.5%
2004	1.7%	17.5%	3.2%	4.3%	5.7%	6.6%	7.6%	6.7%	13.0%		4.4%
2003	-1.1%	58.2%	2.9%	4.0%	2.1%	1.5%	-61.6%	2.2%	170.7%		2.1%
2002	8.1%	N/A	2.0%	15.8%	6.6%	4.8%	-28.9%	4.6%	N/A		8.6%
2001	4.6%		4.6%	13.6%	5.3%	5.0%	68.0%	2.6%			7.5%
2000	0.0%		8.9%	9.2%	2.4%	10.9%	193.5%	11.4%			5.3%

ATLANTIC CITY EXPRESSWAY ANNUAL TOLL TRAFFIC 2002-2025



E-ZPass USAGE AS A PERCENT OF TOLL TRAFFIC



ATLANTIC CITY EXPRESSWAY E-ZPASS USAGE OVER THE LAST TWELVE YEARS

MOTORIST AIDS BY EMERGENCY SERVICE PATROL

	2019	2020	2021	2022	2023	2024	2025
Dead Battery	787	372	516	632	711	806	841
Flat Tire	2,796	2,446	3,172	4,223	4,941	6,067	6,151
Accidents	787	703	620	564	594	637	646
Mechanical	3,865	3,658	4,357	4,987	5,492	7,089	7,196
Out of Gas	835	4,334	777	652	684	676	570
Overheat	353	319	427	460	471	523	536
Resting/Cell Phone	930	740	1,059	1,278	1,381	1,572	1,910
Request for Tow Truck	2,546	2,700	2,990	2,614	2,517	2,312	2,345
Remove Debris	587	450	575	607	3,852	3,974	3,574
Provided Safety	9,796	8,776	10,093	10,727	28,087	32,608	37,698
Total	23,282	24,498	24,586	26,744	48,730	56,264	61,467

When a motorist on the Atlantic City Expressway has a problem, he or she can count on getting quick help from our Emergency Service Patrols. Their vehicles make continuous circuits along the 44-mile Expressway, stopping whenever they see a vehicle pulled off to the side of the roadway. This free service helps keep our commuters moving along efficiently every day of the year.

2025 TOLL SCHEDULE

Tolling Locations	Toll Class	E-ZPass/ Cash Toll Rates	Frequent User Toll Rates
Pleasantville, Rt. 9, Pomona, Mays Landing, Hammonton, Winslow	Auto	1.45	0.99
	Limo	2.65	1.59
	Dual Tire	2.65	2.39
	Three Axle	3.70	3.34
	Four Axle	4.85	4.37
	Five Axle	6.05	5.45
Egg Harbor Barrier, Route 50 Ramp	Auto	4.85	0.99
	Limo	7.10	1.59
	Dual Tire	7.10	2.39
	Three Axle	10.45	3.34
	Four Axle	14.15	4.37
	Five Axle	17.55	5.45
Williamstown, Berlin-Cross Keys	Auto	0.80	0.48
	Truck/Bus/Limo	0.80	0.80
	Dual Tire	7.10	6.40

\* When two outer ramp tolls are used in the same direction during one trip (within one hour) only one toll is charged to the user's E-ZPass account. FREQUENT USER PLAN: To qualify, use your E-ZPass tag at least 30 times during a 35 day period and the discount will be applied for the next 35 days. Keep using it, and the discount will continue. You must sign up for the Expressway either when you enroll, or by calling the customer service center at 1-888-288-6865. There is no additional charge for this discount.