

LING KWANG HOME FOR SENIOR CITIZENS



ANNUAL REPORT
2025/2026



*“It is not how much we give but
how much love we put into giving.”*
— Mother Teresa



CONTENT

About Ling Kwang Home	4
CEO Message	6
What We Do	8
Milestones	10
Executive Committee	12
Senior Management	17
Governance Statement	18
ESG Initiatives	20
Financial Highlights	21
 Our Journey:	
Past Achievements, Future Aspirations	
A&A Project Highlights	22
Nurse Leaders	24
End-of-Life (EOL) Care Project	25
Nursing Highlights	28
Senior Care Centre	32
Care & Rehab	34
Medical Social Work	36
IT & Automation Strategy	37
 LKH Family	
Staff Engagement	40
LKH Connect Night	43
 Volunteers in Action	44
 Acknowledgements	48
 Support our work with your giving!	49

ABOUT LING KWANG HOME

Ling Kwang Home (LKHSC/LKH) is a nursing home that aims to provide the elderly with an integrated and holistic healthcare service guided by the twin motto *"Not to be ministered unto, but to minister"* (Matthew 20:28) and *"Blessed are the merciful"* (Matthew 5:7).

Established in December 1983, our nursing home has been serving the aged sick and needy with love for the past 40 years. Providing 24-hour nursing care, rehabilitative services and pastoral care, we strive to care for our seniors in an integrated and holistic manner – attending not just to their physical needs, but also their emotional, psychosocial, and spiritual needs.

Apart from our residential long-term care services – where we mainly serve residents who are wheelchair- or bed-bound, we also run a Senior Care Centre providing Maintenance Day Care, Dementia Day Care & Centre-Based Nursing Care services for the elderly living in the community.

MISSION

To provide the elderly with an integrated and holistic healthcare service, guided by Christian values in a home-like environment.

We are committed to strive for excellence in the delivery of quality care, respecting the rights of the elderly while preserving their dignity.

VISION

A progressive Nursing Home providing holistic care for the aged sick and needy in our community.

CORE VALUES



H
E
A
R
T

Humility

Excellence

Accountability

Respect

Transparency

LOGO



Cross within the Heart

The cross within the heart reflects our commitment to demonstrate Christian love in the name of Jesus Christ who died on the cross to save us from our sins.

Triangle

The triangle represents the caring of the whole person: physical, mental and spiritual (1 Thess 5:23). It also speaks of the three Christian values - Faith, Hope and Love (1 Cor 13:13)

CEO MESSAGE

"Truly I tell you, whatever you did for one of the least of these brothers and sisters of mine, you did for me." (Matthew 25:40)

This verse reflects Ling Kwang Home's enduring commitment to providing care with dignity, compassion, and respect to every individual entrusted to us. Over the past year, the Home has continued to strengthen its person-centred approach, recognising that each resident is unique, with distinct needs, preferences, and life experiences.

Beyond meeting residents' physical and nursing care needs, we place strong emphasis on meaningful engagement. Our Care Model actively involves residents and their family caregivers in understanding residents' interests, preferences, and abilities, and encourages participation in activities such as art, craft, music, and recreational programmes. This approach promotes self-expression, social interaction, and emotional well-being. Having piloted the Care Model in the Female Dementia Ward and subsequently extended it to the EBL3 and GW3 wards during the year, the positive outcomes have encouraged our care teams to expand this initiative to all wards in the coming year.

Looking ahead, we anticipate the completion of our Additions & Alterations Project, which commenced in 2024. The renewed environment will further enhance our seniors' quality of life. Upon completion, the Home's capacity will increase to 400 beds to enable us to serve Singapore's ageing population more effectively. In addition, our expanded day care centre has more than doubled its capacity. With effect from 1 April 2026, the centre began operating as a Senior Care Centre (SCC) providing Maintenance Day Care, Dementia Day Care, and Centre-Based Nursing Care services.

Our staff remain central to the delivery of quality care, and the Home continues to invest in staff training and development, including skills upgrading and professional development, to support competent and compassionate service delivery. Safety also remains a key operational priority, with a strong safety-first culture supported by robust infection-control protocols, fall-risk management, emergency preparedness, and risk-management practices to ensure a safe and secure environment.



The Home remains steadfast in its commitment to ensuring that care remains accessible to residents with limited means, so that financial and social circumstances do not become barriers to receiving care and living with dignity. With the strong support of our community partners, including donors and volunteers, residents are able to receive quality, compassionate care and live with purpose and comfort in our Home. I extend my sincere appreciation to our Executive Committee members, staff, volunteers, donors, and partners for their unwavering support and commitment to our mission. Together, we continue to make a meaningful difference in the lives of those entrusted to our care.

*"Together, we continue to make a
meaningful difference in the lives of those
entrusted to our care."*

CEO of Ling Kwang Home

Joshua Chegne

WHAT WE DO

Round-the-Clock Nursing Care



Care & Rehabilitation



Senior Care Centre

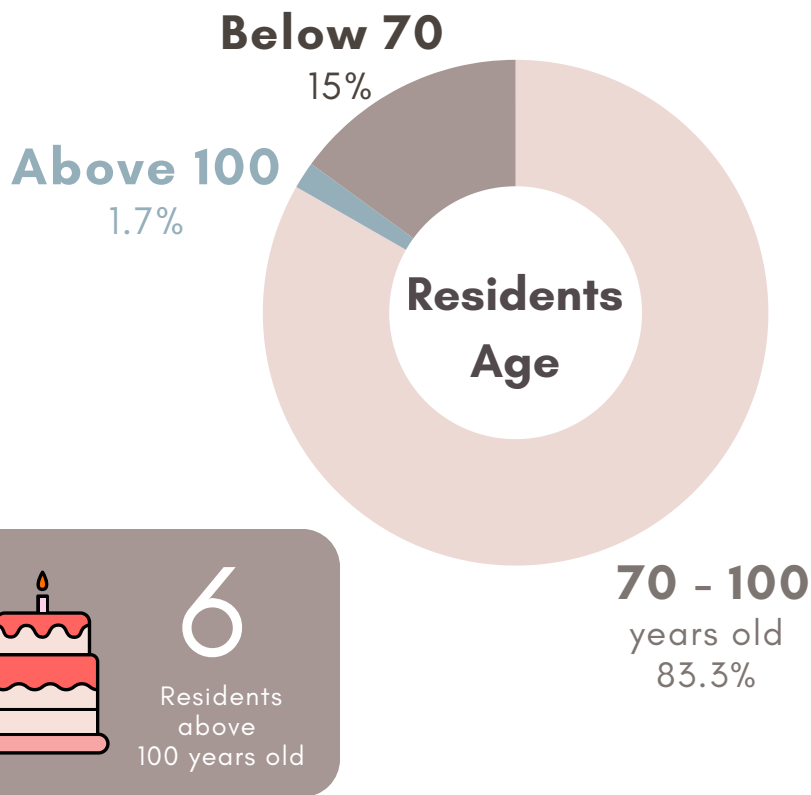
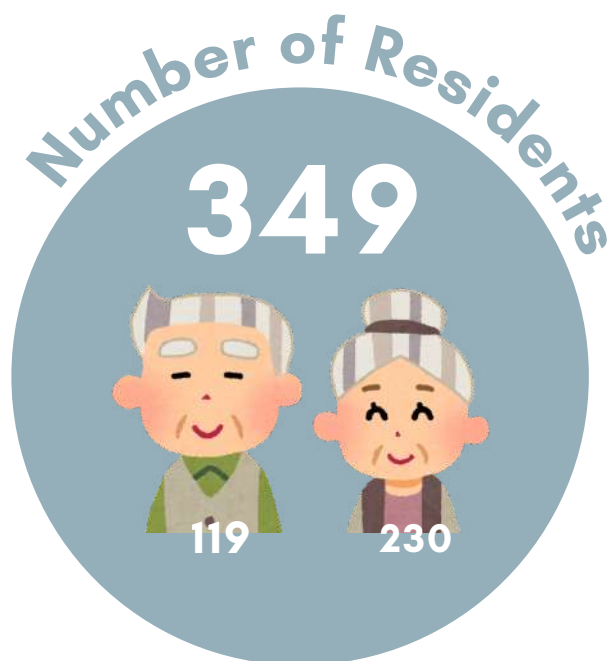
Care & Counselling



Medical Social Work

OUR BENEFICIARIES

As at 31 March 2026



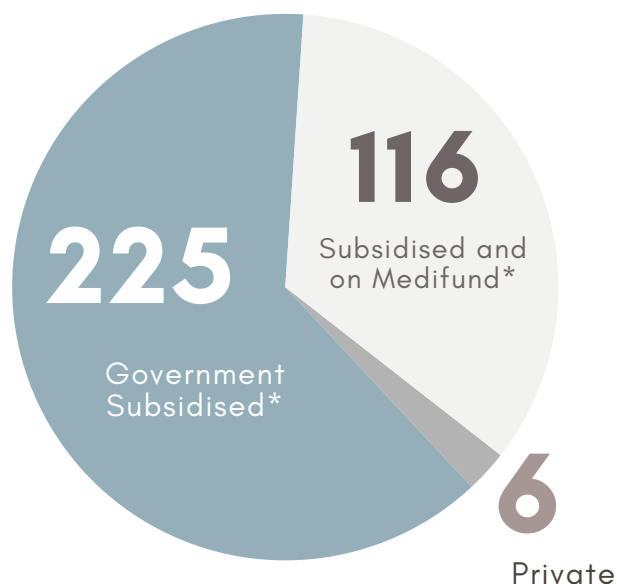
Number of Residents
who are single and/or
without family support

24

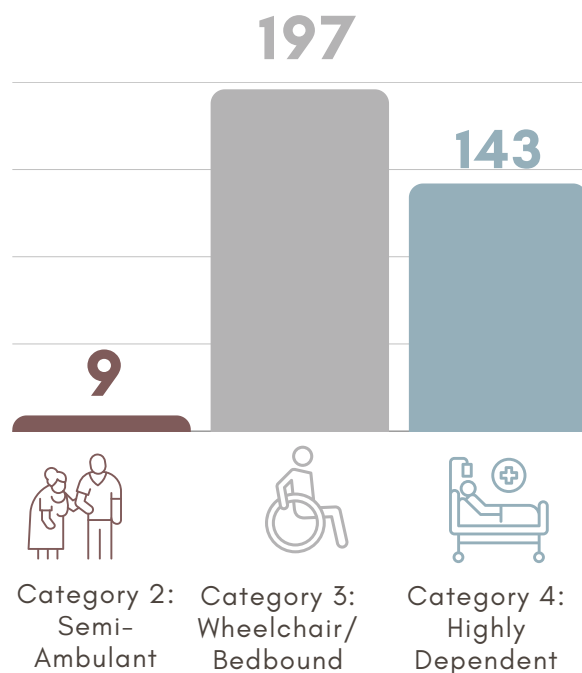
Oldest Resident

105
years old

Financial Profile



Residents Profile



Residents are admitted based on their care needs assessment and the lack of caregivers in the community. The Resident Assessment Form (RAF) assesses the functional state of the residents. Category 4 residents are those who require the highest level of clinical care.

MILESTONES



MARCH 1968

Start of Free Medical
Clinic in Serangoon
Gardens



MAY 1984

Start of our Day Care Centre



DECEMBER 2003/ JANUARY 2004

Official Opening of Garden Wing



JULY 2017

Official Opening of our first Dementia Ward



DECEMBER 1983

Official Opening of Ling Kwang Home
for Senior Citizens



NOVEMBER 1992

Official Opening of Extension Block



JANUARY 2013

Launch of Singapore Programme for
Integrated Care for the Elderly (SPICE)

MILESTONES

MARCH 2018

Integrated Home and Day Care (IHDC) takes over SPICE programme



NOVEMBER 2024

Awarded Charity Transparency Award 2024



APRIL 2025

Opening of Male Dementia Unit



APRIL 2026

Senior Care Centre (SCC) takes over IHDC Services



CORPORATE INFORMATION

Unique Entity Number

T08SS0070F

Date of Establishment

31 December 1983

Registration as a Charity

1 March 2009

Institution of a Public Character ("IPC")

Status: 1 February 2026 to 31 January 2030

Registered Address

156 Serangoon Garden Way
Singapore (556055)

Registration as a Society

12 February 2008

Reference No. ROS 2019/2008

Governing Instrument

Constitution

Auditors

PG Wee Partnership LLP

Bankers

Bank of Singapore
DBS Bank Ltd
Oversea-Chinese Banking Corporation Ltd
Standard Chartered Bank
United Overseas Bank Ltd

EXECUTIVE COMMITTEE



Honorary Chairman
Mr Lam Kwok Chong



Honorary Vice-Chairman
Mr Lionel Toh Lai Yong



Honorary Secretary
Mr Foo Thiam Fong
Wellington



Honorary Assistant Secretary
Mr Kenny Khoo Ming Sang



Honorary Treasurer
Mr Chua Chye Thuan Jeffrey



Honorary Assistant Treasurer
Mr Yeo Chien Boon, Kelvin



Executive Committee
Member
Mr Tan Chong Hoe



Executive Committee
Member
Dr Tan Shuhui Sara



Executive Committee
Member
Mr Cheum Chee Leong



Executive Committee
Member
Ms Tan Keng Leng



Executive Committee Member
Dr Chuah Bingfeng
Matthew

SUB-COMMITTEES

Additions & Alterations Committee

Honorary Chairman

Mr Ang Eng Boon, Daniel
Year of Appointment: 2014

Members

Mr Seow Hong Chiow
Year of Appointment: 2014
Mr Chen Kian Khiong
Year of Appointment: 2022

Audit Committee

Honorary Chairman

Mr Tan Chong Hoe
Year of Appointment as:
Honorary Chairman: 2021, Member: 2017

Members

Mr Foo Thiam Fong Wellington
Year of Appointment as:
Member: 2013, Honorary Chairman: 2017-2021
Mr Toh Lai Yong Lionel
Year of Appointment: 2021

Human Resources Committee

Honorary Chairman

Mr Lam Kwok Chong
Year of Appointment as:
Honorary Chairman: 2019
Member: 2011-2013, 2015

Members

Mr Ang Eng Boon Daniel
Year of Appointment as:
Member: 2011, Honorary Chairman: 2015-2019
Mr Siew Heng Kwok
Year of Appointment: 2019
Mr Toh Lai Yong Lionel
Year of Appointment: 2020
Ms Tan Keng Leng
Year of Appointment: 2025

Investment Committee

Honorary Chairman

Mr Yeo Chien Boon, Kelvin
Year of Appointment as:
Honorary Chairman: 2021, Member: 2019

Members

Mr Lam Kwok Chong
Year of Appointment as:
Member: 2019, Honorary Chairman: 2019-2021
Mr Tan Yong Hui, Brian
Year of Appointment: 2019

Medical & Services Committee

Honorary Chairman

Dr Tan Shuhui Sara
Year of Appointment as:
Honorary Chairman: 2021, Member: 2017

Members

Ms Tan Keng Leng
Year of Appointment: 2025
Dr Chuah Bingfeng Matthew
Year of Appointment: 2025

Nominating Committee

Honorary Chairman

Mr Ang Eng Boon, Daniel
Year of Appointment: 2021

Members

Mr Lam Kwok Chong
Year of Appointment: 2021
Mr Foo Thiam Fong Wellington
Year of Appointment: 2021
Mr Toh Lai Yong Lionel
Year of Appointment: 2024

Financial Assistance Scheme (FAS) Committee (MOH Appointed)

Honorary Chairman

Mr Seow Kian Wee, Andrew
Year of Appointment: 2023

Members

Dr Chin Yuh Bin
Year of Appointment: 2023
Ms Choo Bee Hong
Year of Appointment: 2023
Mr Foo Say Chiang
Year of Appointment: 2023
Mr Chua Chye Thuan Jeffrey
Year of Appointment: 2025

Facility Medifund Committee (MOH Appointed)

Honorary Chairman

Mr Seow Kian Wee, Andrew
Year of Appointment as:
Honorary Chairman: 2023, Member: 2010

Members

Dr Chin Yuh Bin
Year of Appointment: 2010
Ms Choo Bee Hong
Year of Appointment: 2020
Mr Foo Say Chiang
Year of Appointment: 2023
Mr Chua Chye Thuan Jeffrey
Year of Appointment: 2025

PROFILES OF EXCO MEMBERS

Exco Member	Position(s) in ExCo and Year of Appointment	FY2025/2026 ExCo Meeting Attendance*	Appointment(s) in Sub-Committees	Current/Most Recent Occupation(s) & Appointment(s) in Other Charities
Mr Lam Kwok Chong	Hon. Chairman (2019 – Present) Hon. Vice-Chairman (2015 – 2019) Hon. Treasurer (2008 – 2012) ExCo Member (2008 – Present)	3/4	Human Resources Committee - Hon. Chairman (2019 – Present) - Member (2011-2013, 2015) Investment Committee - Member (2019 – Present) - Hon. Chairman (2019 – 2021) Nominating Committee - Member (2021 – Present)	Former Managing Director, Keppel Telecommunications and Transportation Ltd Honorary Director of Bishan Home for the Intellectually Disabled
Mr Toh Lai Yong Lionel	Hon. Vice-Chairman (2025 – Present) Joint Hon. Vice-Chairman (2024 – 2025) Hon. Treasurer (2021 – 2025) ExCo Member (2019 – Present)	3/4	Audit Committee - Member (2021 – Present) Human Resources Committee - Member (2020 – Present) Nominating Committee - Member (2024 – Present)	Strategic Global Alliance Manager, ExxonMobil Asia Pacific Pte Ltd Chairman and Director, ExxonMobil Chemical Malaysia Sdn Bhd
Mr Foo Thiam Fong Wellington	Hon. Secretary (2019 – Present) Hon. Treasurer (2013 – 2016) ExCo Member (2013 – Present)	4/4	Audit Committee - Member (2013 – Present) - Hon. Chairman (2017-2021) Nominating Committee - Member (2021 – Present)	Retired from position of Chief Financial Officer/Group Company Secretary, UOL Group Limited
Mr Kenny Khoo Ming Sang	Hon. Asst. Secretary (2022 – Present) ExCo Member (2019 – Present)	2/4	---	Director, Ascentsia Law Corporation Session Member, Moriah Bible-Presbyterian Church
Mr Chua Chye Thuan Jeffrey	Hon. Treasurer (2025-Present) ExCo Member (2022 – Present)	2/4	Financial Assistance Scheme (FAS) Committee - Member (2025 – Present) Facility Medifund Committee - Member (2025 – Present)	Head of Mental Health Training and Community Outreach, HealthServe Ltd

Exco Member	Position(s) in ExCo and Year of Appointment	FY2025/2026 ExCo Meeting Attendance*	Appointment(s) in Sub-Committees	Current/Most Recent Occupation(s) & Appointment(s) in Other Charities
Mr Yeo Chien Boon, Kelvin	Hon. Asst. Treasurer (2022 – Present) ExCo Member (2019 – Present)	3/4	Investment Committee – Hon. Chairman (2021 – Present) – Member (2019 – Present)	Managing Director, Bank of Singapore
Mr Tan Chong Hoe	ExCo Member (2017 – Present) Hon. Treasurer (2017 – 2021)	4/4	Audit Committee – Hon. Chairman (2021 – Present) – Member (2017 – Present)	Accountant, Commonwealth Bank of Australia
Dr Tan Shuhui Sara	ExCo Member (2021 – Present)	4/4	Medical & Services Committee – Hon. Chairman (2021 – Present) – Member (2017 – Present)	Medical Doctor, National University Health System
Mr Cheum Chee Leong	ExCo Member (2024 – Present)	2/4	---	Chief Information Officer, Nanyang Technological University
Ms Tan Keng Leng **	ExCo Member (2025– Present)	3/4	Human Resources Committee – Member (2025 – Present) Medical & Services Committee – Member (2025 – Present)	Ops Assistant Director, National University Health System
Dr Chuah Bingfeng Matthew**	ExCo Member (2025– Present)	3/4	Medical & Services Committee – Member (2025 – Present)	Doctor, Singapore Health Services

Note: Information in the profiles is as at the date of publication.

*There were 4 ExCo meetings in FY2025/2026.

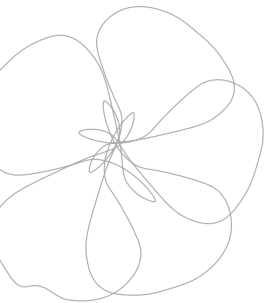
**Elected to the ExCo in July 2025.

Acknowledgement

Ling Kwang Home expresses its sincere appreciation to the following individuals for their dedicated service to the Home up to 2025:

- (1) Associate Professor Ho Peng Kee, Patron of the Home;
- (2) Mr Albert Ang Hong Woo, ExCo member who also served as Hon. Secretary (1999–2019) and Hon. Vice-Chairman (2019–2025); and
- (3) Mr Chua Hung Choo, member of the Medical & Services Committee.

ORGANISATION CHART



CEO

Finance & Investment

IT

Procurement

Donor Relations

Care & Counselling

Nursing & Allied Healthcare

Human Capital & Community Partnerships

Operations Support

Nursing and Clinical

Medical Social Work

Human Resource

Community Partnerships

Kitchen

Maintenance

Care & Rehabilitation

Senior Care Centre

Special Projects

Cleaning

Transport

Security

Store

Laundry



We love to serve & Serve with love



SENIOR MANAGEMENT



(From Left) CEO Joshua Chegne, Director of Nursing & Allied Health Joyce Ng, Head of HCCP Mary Khoo-Kwek and Head of Operations Support James Lee

Chief Executive Officer (CEO) **Mr Joshua Chegne How Poon**

Appointed April 2021

Master of Business Administration,
Master of Counselling, Bachelor of Economics,
Graduate Diploma in Social Work, Chartered
Accountant (Institute of Chartered Accountants of
Singapore)

Past Key Appointments

Executive Director, SAVH
COO, Life Community Services Society

Head, Human Capital & Community Partnerships (HCCP) **Ms Mary Khoo-Kwek**

Appointed December 2018

Master of Gerontology,
Bachelor of Laws (Honours)

Past Key Appointments

Deputy Director (Corporate Affairs),
Raffles Medical Group
Advocate & Solicitor, Singapore

Director of Nursing & Allied Health **Ms Joyce Ng**

Appointed July 2022

Master of Health Administration,
Bachelor of Science (Nursing),
Graduate Certificate in Wound, Ostomy and Continence
Practice

Past Key Appointments

Senior Nurse Manager, The Salvation Army, Peacehaven
Corps Officer (Pastor), The Salvation Army, Singapore

Head, Operations Support **Mr James Lee**

Appointed March 2021

Graduate Diploma in Business Administration,
Diploma in Mechanical Engineering

Past Key Appointments

Operations Executive, SPD
Senior Operations Executive, Econ Healthcare Pte Ltd

GOVERNANCE STATEMENT

The Executive Committee (“ExCo”) of Ling Kwang Home for Senior Citizens (“LKH”) is the governing body that provides strategic direction and oversight of LKH’s programmes and objectives, and steers LKH towards fulfilling its vision and mission through good governance. The ExCo has put in place certain measures and practices to ensure good governance, including:

ExCo Composition

LKH recognises that having knowledgeable, and dedicated ExCo members with a broad complementarity of skill-set is essential to guide the Home towards its mission to serve the needy elderly in the community. LKH members are recommended by the Nominating Committee to stand for ExCo elections and re-elections based on their personal attributes, requisite skills, experience, competencies, knowledge and expertise.

In recognition of the principle in the Code of Governance for board renewal, LKH has actively sought to renew and refresh its ExCo composition whilst appreciating that those who have served extended terms bring with them a wealth of experience, deep institutional knowledge and understanding of the long-term care sector’s complexities and evolving dynamics.

As part of its ongoing commitment to sound governance and leadership renewal, the ExCo has adopted a succession planning strategy to progressively refresh the composition of the ExCo by reducing the number of members who have served for 10 or more consecutive years. Since 2019, the proportion of ExCo members who have served less than a decade has increased from 55% to 82%. During this period, 4 new ExCo members were elected while 4 ExCo members who had served for the extended period retired. The progressive approach to stagger retirement is to ensure continuity and smooth transition of the ExCo leadership whilst ensuring a good mix of skills, expertise and experience. Outgoing ExCo members are also able to pass on their knowledge and experience to incoming members, thereby maintaining stability amid renewal. The reasons for retaining the following ExCo members who have served more than 10 consecutive years are set out as follows:

- Honorary Chairman Mr Lam Kwok Chong has served in both LKH ExCo and some of its sub-committees since 2008. Mr Lam has extensive corporate experience, having served in leadership capacity in large corporations and on the boards of both public and private companies as well as in voluntary welfare organisations. With strong commitment to the social service sector, and deep institutional knowledge of LKH, Mr Lam continues to play a pivotal role in shaping the organisation’s strategic direction. His leadership remains instrumental not only in steering the long-term vision of LKH but also in guiding and mentoring newer members of the ExCo. As Chairman of the ExCo, Mr Lam continues to provide continuity, stability, and a depth of insight that are indispensable to the organisation’s continued progress and impact.
- Honorary Secretary Mr Foo Thiam Fong Wellington previously held the position of Chief Financial Officer/ Group Company Secretary in a public listed corporation. He is a fellow of the Institute of Singapore Chartered Accountants and CPA Australia, and is an associate of both the Chartered Institute of Management Accountants and the Chartered Secretaries Institute of Singapore. His experience in senior management and finance, in addition to his committed service in various roles in LKH ExCo and sub-committees since 2013 is invaluable in steering LKH in the area of financial sustainability.

ExCo Evaluation: Periodic self-evaluation of its performance and effectiveness is conducted. ExCo members are invited to individually evaluate the ExCo’s performance of its core responsibilities and effectiveness. Results are collated and reviewed by the Nominating Committee and the ExCo.

ExCo Committees (“Sub-committees”): The Sub-committees set out below are appointed and authorised by the ExCo for the proper management and administration or in furtherance of the objects of LKH. The purpose of each Sub-committee is set out in their respective Terms of Reference, and briefly described hereunder:

GOVERNANCE STATEMENT

1. The Additions & Alterations ("A&A") Committee is authorised to make decisions and provide advice regarding LKH's A&A Project;
2. The Audit Committee assists the ExCo in providing independent review of LKH's financial reporting process and material internal controls;
3. The Human Resources ("HR") Committee oversees LKH's HR and talent management;
4. The Investment Committee oversees all investment activities at LKH;
5. The Medical & Services Committee provides oversight of LKH's programmes and services and also evaluate new services and programmes recommended by LKH's management;
6. The Nominating Committee is responsible for the general affairs relating to ExCo composition and service tenure, recruitment and nominations of ExCo members, and takes the lead in ExCo evaluations and succession planning of ExCo and CEO positions. The NC also conducts the CEO's performance evaluation.

Conflict of Interest: ExCo members do not receive remuneration as they serve on an honorary basis. Staff are also not involved in setting their own remuneration. The LKH Conflict of Interest Policy governs the procedures for ExCo members and staff to declare conflict of interest(s) on a regular and need-to-basis.

Human Resource Management: LKH does not have paid staff who are close family members of the CEO or ExCo members. Neither are there paid staff who also serves on the ExCo. Volunteers are recruited and managed by LKH's Community Engagement team who matches volunteers' interest and availability with the needs at LKH.

Financial Management & Internal Controls

1. LKH has in place documented procedures for financial matters including procurement procedures and controls, receipting, payment procedures and controls as well as delegation of authority and approval limits.
2. The Reserves Policy adopted by LKH can be referred to in the Notes to the Financial Statements. The purpose of LKH's reserves is to provide financial stability and to provide for the Additions and Alterations (A&A) project as well as to meet increases in operating expenses in the care for the well-being of residents and clients. The reserves ratio is 1.51 based on the accumulated funds against operating expenses in the financial year ended 31 March 2026.
3. More details about the restricted funds in the financial year ended 31 March 2026 can be referred to in the Financial Statements. Restricted funds received are utilised/or will be used according to the purpose that the funds were raised for. No fund-raising events were conducted in FY2025/2026. Fundraising in the following financial year to support LKH's work and service objectives include donor recruitment and renewal through appeal letters and crowdfunding. There is currently no fundraising event planned.

Privacy Policy

LKH respects the privacy and confidentiality of the personal data of clients, residents, volunteers, donors, sponsors, visitors and others whom the organisation interacts with in the course of providing its services. LKH is committed to implementing policies, practices and processes to safeguard the collection, use and disclosure of personal data, in compliance with the Singapore Personal Data Protection Act (PDPA) 2012. More information regarding LKH's Data Protection Policy on how personal data is collected, used, disclosed, processed and retained, may be found at <https://lkhsc.org.sg/policies>.

Whistleblowing Policy

The Whistleblowing Policy was developed in order that any possible impropriety in LKH can be reported, in good faith and without fear of reprisal. All LKH officers and employees along with volunteers and vendors are responsible to report any improprieties to the ExCo. This policy includes processes on the reporting of concerns of misconduct and how the report is handled. LKH does not tolerate harassment and retaliation of the whistleblower. All reports should be directed to the ExCo Honorary Chairman through one of the following channels: (1) By mail - Send report in a sealed envelope clearly marked "Private & Confidential" to *Honorary Chairman, Executive Committee, Ling Kwang Home for Senior Citizens, 156 Serangoon Gardens Way, Singapore 556055*; or (2) By email to: excochairman@lkhsc.org.sg.

ESG INITIATIVES

Environmental, Social, and Governance (ESG) Highlights

LKH recognises the importance of environmental, social and governance matters and acts responsibly when conducting our activities.

Key Environmental Measures

We believe that a healthy environment is essential to the well-being of our residents, staff, and the community. Our nursing home is designed to minimise its ecological footprint, with sustainable practices and eco-friendly features that promote a healthier planet.

Solar plates for heating and lighting



Solar flat plate collectors convert 75% of solar energy into usable heat and light



Electric Vehicle



A meaningful step towards sustainability by introducing the electric vehicle to support the daily needs of our residents

Key Social Measures

LKH recognises the importance of an inclusive, happy and motivated workforce and prioritises key social measures to support our staff's well-being and development, fostering a positive work environment and promoting staff satisfaction.

20%

Workforce
above 64

50%

Female participation
in senior management

12

Staff Engagement Events

35

Certified On-Job-Training Center
(COJTC) & In-service Training Sessions

Key Governance Measures

LKH is committed to transparency and accountability through robust governance practices, and to upholding the highest standards of integrity and public trust. Oversight is provided by an active Executive Committee (ExCo) supported by sound risk management and internal control frameworks. During the year under review, there were no reported or substantiated cases of corruption or fraud. LKH achieved 99% compliance with the Code of Governance for Charities and Institutions of a Public Character (2023). For more information, please refer to LKH's Governance Statement in this Annual Report.

FINANCIAL HIGHLIGHTS

FY2025/2026

Total Income

\$22.05M ▲ 11.8%

compared to FY2024/2025

Total Expenditure

\$20.63M ▲ 11.5%

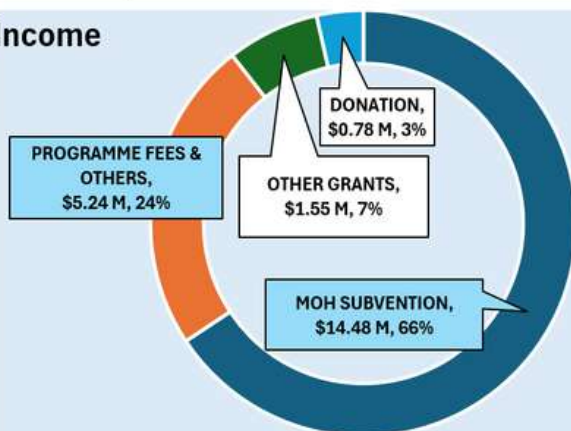
compared to FY2024/2025

Surplus

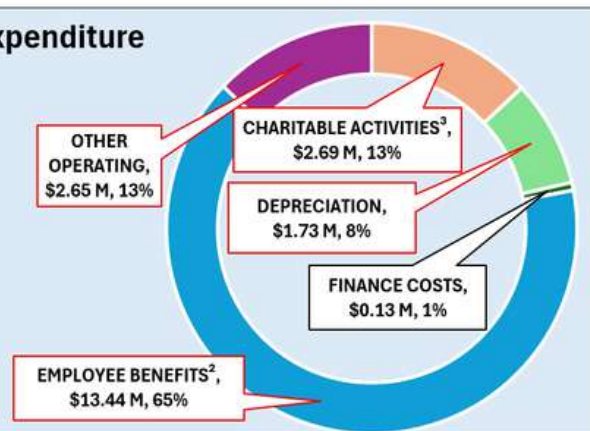
\$1.42M⁴ ▲ 16.5%

compared to FY2024/2025

Income



Expenditure



FY2024/2025

Total Income

\$19.71M

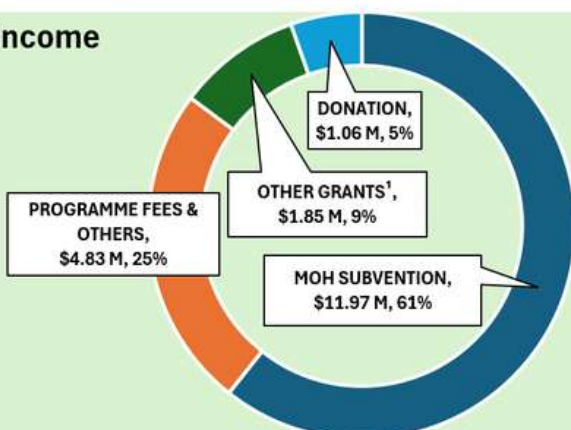
Total Expenditure

\$18.50M

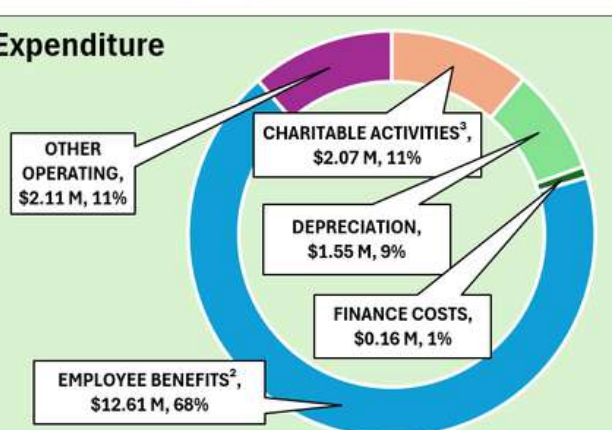
Surplus

\$1.21M⁴

Income



Expenditure



Accumulated Fund (after OCI)⁵

▲ 3.9% FY25/26 compare to FY24/25



¹ CCSE amounting to \$665,953 for FY24/25 is included.

² The charity has no paid staff, who are close members of the family of the CEO or Board members, who each receive total remuneration of more than \$50,000 during the year.

³ Small asset expensed off is excluded.

⁴ Surplus after Other Comprehensive Income (OCI): Fair Value loss on investment securities \$1.16M and \$1.24M for FY25/26 and FY24/25, respectively

⁵ Other Comprehensive Income (OCI): Fair Value loss on investment securities \$0.254M and \$0.244M for FY25/26 and FY24/25, respectively

ADDITIONS & ALTERATIONS (A&A): HIGHLIGHTS OF COMPLETED WORKS

Main Block Wards



Senior Care Centre



Dining Hall & Kitchen



Coming soon

Aviary and Garden



NURSE LEADERS



(From Left) Clinical Instructor Fong Pei Jiun, Nurse Manager (NM) Shana Teo, Director of Nursing & Allied Health Joyce Ng, Snr NM Chi Xiaohua, NM Ivey Ng and NM Aeron Wong

MEDICAL AND ALLIED HEALTH TEAMS



(From left) Snr Medical Social Worker Sandra Lim, SCC Manager Sumathi Selvam, Director of Nursing & Allied Health Joyce Ng and Care & Rehab Manager Ching Woan Kwan

Doctors (On Contract)

Dr Lim Shee Lai & Team
(from Lin Medicine & Surgery Pte Ltd)

Psychiatrist (On Contract)

Adj Prof Ko Soo Meng
Dr Low Bee Lee

Dental Team (Volunteers)

Dr Victor Lee
Dr Tan Sze Hwei
Dr Denise Deng
Dr Joey Lee

Dietician

On contract from Mount Alvernia Hospital

Podiatrist

On contract from Tan Tock Seng Hospital

Pharmacist

On contract from National Healthcare Group Pharmacy

Speech Therapist

On contract from Speech Therapy Works LLP (Low Ai Wei)

END-OF-LIFE (EOL) CARE PROJECT

At Ling Kwang Home, we believe that every life deserves dignity, comfort, and compassion in its final chapter. Our end-of-life (EOL) care focuses on honouring each resident's wishes, implementing Clinical Comfort Initiatives and supporting families through one of life's most tender transitions.

*Because every moment matters....
right to the very end.*

Fulfilling Last Wishes

A peaceful moment by the sea — a place Christina loved

Our long-term resident Christina expressed her desire to reconnect with those closest to her. In partnership with Ambulance Wish, a meal by the sea was arranged for Christina and her god-family. The team ensured her comfort, safety, and dignity throughout. The brief reunion was deeply meaningful — full of quiet conversations, smiles and tears. Christina was visibly happy, comforted and at peace.



Christina with her godmother



Group photo with god-family, LKH staff and the Ambulance Wish team



Meaningful reunion for Christina and her god-mother with god-nieces that she had raised

Celebrating Mdm Molly's Birthday

Mdm Molly has always loved celebrating birthdays with family. To honor this, the EOL team arranged a heartfelt celebration at LKH with her sister, Mdm Happy. In the beautifully decorated room, the birthday cake was lighted and the care team gathered around the sisters to celebrate. When Mdm Molly was presented with a bouquet of flowers, Mdm Happy saw her sister's gentle response as she touched the flowers — a quiet and touching moment. Though we may never know how much Mdm Molly understood, the love was clear. Mdm Happy was deeply moved and thanked the team from her heart for their kindness and care.



The caring team that took care of Mdm Molly



A precious moment for Mdm Molly

Befriending



Dedicated volunteer visiting our resident



Sharing stories, sharing smiles

Befriending is one of the pillars of our EOL Care project. Each week, dedicated volunteers visit to chat, share stories, and spend meaningful time with the elderly. These simple acts of companionship bring comfort, reduce loneliness, and create a sense of community that enrich the lives of those we serve.



Every story deserves a listener

Comfort & Support Initiatives

Bedside Mini Comfort Care Drawer

In 2025, the EOL Committee introduced a 17 cm bedside mini comfort care drawer to support timely, dignified care for terminally ill residents. Placed directly at the bedside, the drawers are organised into three sections—Eye Care, Lip/Oral Care, and Face/Skin Care. This initiative has streamlined care, reduced delays, and reassured residents and families that comfort needs are promptly met, reflecting LKH's commitment to compassionate, person-centered end-of-life care.



Support for Loved Ones

To provide compassionate support during this difficult time, brochures were developed to offer practical information, emotional comfort and a gentle reminder that loved ones are not alone in their grief journey.

Things to prepare

- Clothing your loved one would like to wear during their last journey
- Your loved one's best portrait photo
- Favorite choice of flowers
- Preferred ash placement
- Arrangements of obituary

Our Mission

To provide the elderly with an integrated and holistic healthcare service, guided by Christian values in a home-like environment. We are committed to strive for excellence in the delivery of quality care, respecting the rights of the elderly while preserving their dignity.

Our Vision

A progressive Nursing Home providing holistic care for the aged sick and needy in our community.

Useful contacts

Care Services
AEC hotline: 1800 660 6060
Singapore Hospice Council: 6277 8222

Funeral Services
Direct Funeral Services - 6555 1115
Amazing Grace - 1800 777 2422
Ang Che Moh - 1800 226 3333

This list is not exhaustive, please refer to The Association of Funeral Directors website for more information: <https://afda.org.sg>

Contact

www.lkh.org.sg
contact@lkh.org.sg
6287 5466
154 Serangoon Garden
Way Singapore 556055

Ling Kwang Home for Senior Citizens

We love to serve and service with love

Saying Goodbye...

A guide to living well, and leaving well

LKH & BANY HOME
FOR SENIORS & FAMILIES
EST. 1978

While you are with your loved one...

Hygiene Care

To maintain hygiene and provide comfort, you can:

- Clean mouth with moist cotton wool or gauze
- Moisten mouth with a wet cloth or lip balm
- Clean your loved one using soft wipes
- Clean the surrounding of the eye with clean damp cloth to keep them comfortable
- Eye drops can be administered to prevent eye dryness

Communication

- Holding your loved one's hand and reminisce past joys and sorrows, even when they can't respond to you. They may hear you
- Keep calm and speak in a comforting voice
- Remember those important last words like "Thank you", "I'm sorry", "I love you"

Not forgetting to care for yourself too...

As a Caregiver, you play a very important role but it can often be physically and emotionally exhausting. Here are a few reminders to care for yourself as you take care of your loved one:

- Don't feel you have to sit in silence - gentle background conversation or music can be comforting
- Eat balanced meals and hydrate well
- Take time for light exercises and have enough of sleep
- Reach out to others to ask for practical help and emotional support for yourself

You can find a list of Community Bereavement service providers at the Singapore Hospice Council website:
<https://www.singaporehospice.org.sg/>

When death happens...

Upon the demise of a Resident in LKH:

- 1 Doctor will register death and issue a document containing the Death Document Number.
- 2 The Death Document Number will be handed to the NOK to download the Death Certificate
- 3 NOK need to download the death certificate at <https://www.singaporehospice.org.sg/> using their Singpass
- 4 NOK to send the Digital Death Certificate to the Funeral Director for the arrangement of resident's last rites
- 5 Inform relevant organisations:
 - Banks
 - Insurance companies
 - Lawyer
 - Phone and utilities companies

Downloading the Certificate of Death

- 1) Scan the QR code to login to <https://www.singaporehospice.org.sg/>
- 2) Key in:
 - Death Document Number
 - NRIC/FIN Passport Number
 - Date of death
- 3) Save the soft copy

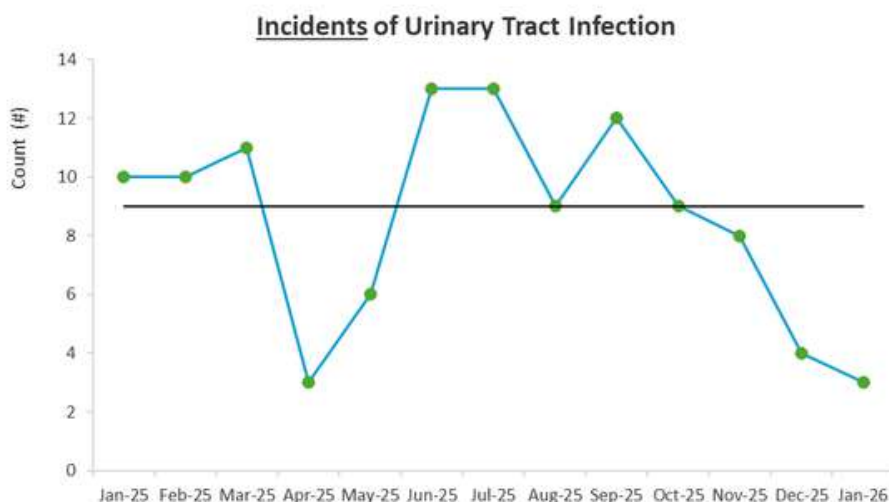
NURSING HIGHLIGHTS

Quality Improvement Projects (QIP)

Prevention of Urinary Tract Infection (UTI)

The Infection Prevention and Control Committee launched a QIP to reduce UTI rates. The project emphasised surveillance, staff education, and strengthened care practices, despite challenges such as complex residents, high turnover, and lack of a standard case definition.

Interventions included enhanced monitoring, antibiotic reviews, staff training, cranberry supplementation, competency checks, and monthly audits on care practices. Since implementation, UTI rates have shown a downward trend.



Code Blue Drill

A Code Blue drill was conducted in October 2025 to elevate clinical practice standards, operational readiness and cohesion. Nurses trained in Basic Cardiac Life Support led teams in mock emergency scenarios across day and night shifts. The Operations Support team provided support by securing emergency routes and equipment and ensuring that the security team were properly briefed. Results of the drill were shared transparently, with performance gaps addressed through in-service education to build staff confidence for real emergencies.



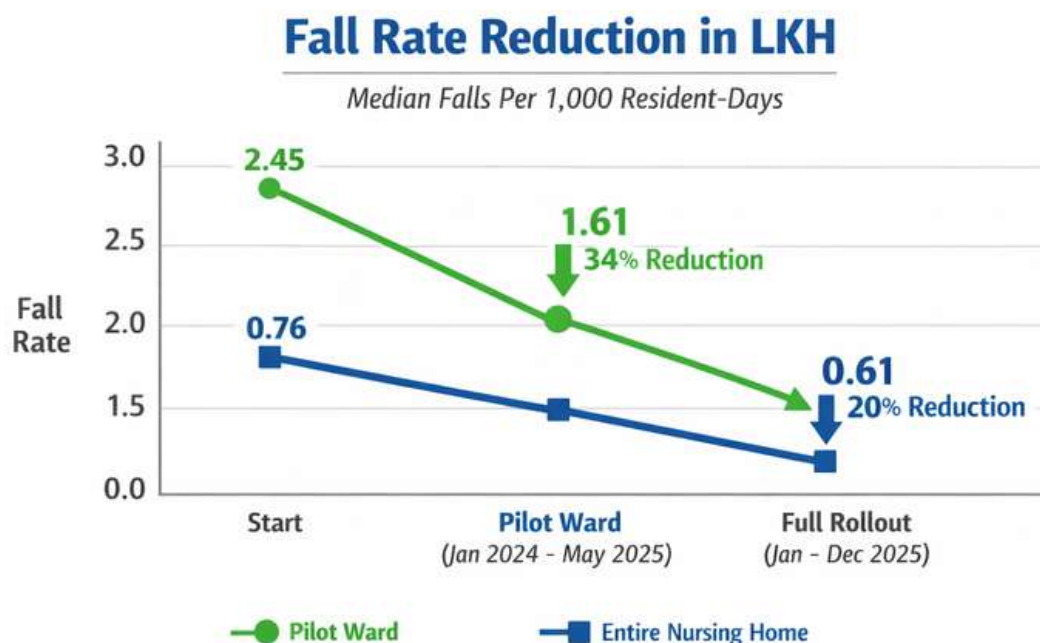
Teamwork during the Drill



Nursing Leaders providing guidance during the Drill

Fall Reduction

Falls are a major concern in nursing homes, often leading to injury and reduced quality of life of the residents. In collaboration with the Agency for Integrated Care (AIC), a two-year Falls Prevention Project concluding in August 2025, was implemented. The project introduced a Falls Care Bundle that incorporated standard fall preventive measures and strategies. Coupled with staff training and targeted interventions, there was significant reduction in fall rates. Awareness was further strengthened through a roadshow, and LKH remains committed to sustaining fall prevention strategies to enhance resident safety.



Male Dementia Unit & Initiatives

Opened in April 2025, the 30-bed Male Dementia Unit in the Main Block was designed to provide a safe, homely environment that fosters independence and dignity. Mobile privacy screens and personalised panels replace traditional hospital partitions, allowing residents' spaces to reflect their identities. Environmental risks are managed to support free movement, using systems like Soundeye for timely staff response. Staff-led *Kaizen* improvements, such as mobility aids and catheter bag solutions, further enhance safety, comfort, and independence.



Group activity is conducted to foster engagement and shared enjoyment among residents

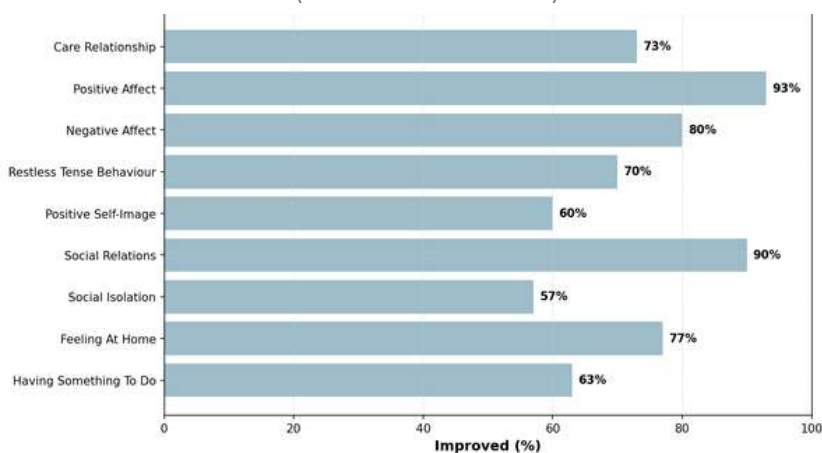


Residents enjoying a mahjong session

New Care Model Evaluation & Expansion

The New Care Model was first piloted in Level 1 Dementia ward in November 2024. It emphasises person-centred care in a dementia-friendly environment, encouraging residents to engage in daily activities, reminiscence therapy, and social events. Life Story Booklets document meaningful moments, supporting identity and continuity of care. Overall, the model fosters engagement, emotional well-being, and stronger connections among residents, staff and families. The 6-month review in May 2025 showed positive improvements across all nine Quality of Life indicators for 30 residents using the Qualiden Tool.

Quality of Life Indicators - Improvement Percentages (for 30 DWL1 Residents)



Following these positive results, the Care model was rolled out to the Level 3 wards in July 2025. This integrated approach has brought about meaningful improvements in individual resident outcomes, enabling our care team to uphold dignity, enhance well-being and facilitate better quality of life for our residents.

Engagement in Meaningful Daily Activities



Folding laundry



Preparing snacks for tea-time



Wellness Programme: Spa Day at Home



Manicure sessions by our care staff



Inclusive Engagement for Bedbound Residents



Activities are tailored to suit residents' abilities and preferences

Quality Improvement Roadshow (June 2025)

LKH hosted its inaugural Quality Improvement (QI) Roadshow, marking a milestone in fostering continuous improvement, resident safety, and staff engagement. The event aimed to educate, engage, and empower staff to adopt and sustain quality practices that elevate care standards and operational excellence. The Roadshow reinforced a strong mindset of continuous improvement across the organisation.

*Let's continue making
quality care a daily
commitment.
Every role matters.
Every action counts.*



Infection Prevention and Control Booth



Medication Management Booth



Fall Prevention Booth



End-of-life Care Booth

SENIOR CARE CENTRE

This year our Integrated Home and Day Care (IHDC) Centre transitioned to become a Senior Care Centre (SCC) after a comprehensive renovation. The SCC offers Dementia Day Care (DDC), Maintenance Day Care (MDC), and Centre-Based Nursing (CBN) services. With enhanced facilities such as a sensory room, games corner, reading and relaxation nook and personal lockers, we are better equipped to support seniors with diverse needs.

Daily programmes such as group exercises, cognitive games, mahjong, reminiscence therapy and technology-assisted activities enrich the lives of our clients and reinforce our commitment to empowering seniors to live independently with dignity and quality of life.



Sensory Room



Games and Activity Corner



Relaxation and Reading Nook

Programmes & Rehabilitation Activities



Cognitive games with friends



Group exercises



Technology-assisted activities



Outings & Community Engagement



Outing to Gardens by the Bay



Outing to Bird Paradise



CARE & REHAB

While nursing is the backbone of our daily operations, the Allied Health Professionals (AHPs) in our Care & Rehab Team are the architects of independence and quality of life for our residents. In a nursing home setting, care is not merely about managing clinical conditions; it is about restoring dignity, maintaining function, and fostering joy. The team worked tirelessly to ensure residents remained as independent as possible and could participate in the "occupations" of daily life, from self-care to social hobbies.

Highlights of the Year

61% of residents participate in more than six activities per week

Quality Improvement

Innovation and education remain central to our care approach. This year, we introduced Ultrasound Therapy to enhance pain management through non-invasive deep tissue treatment, and added Rehabilitation Robot Gloves to support stroke recovery by improving motor function, dexterity, and grip strength. Integrated into our physiotherapy and occupational therapy programmes, these advancements equip staff with new competencies while empowering residents to heal comfortably and regain independence in daily living.



Training nurses in Ultrasound Therapy to enhance resident care and comfort



Helping residents recover from strokes with innovative Rehabilitation Robot Gloves



"The treatment is soothing. It feels like warmth spreading through my sore shoulder. After a few ultrasound sessions, I can move my right shoulder more freely. It reduces stiffness and makes dressing, bathing, or exercising easier".

Resident Mdm Goh

Innovation

To meet diverse needs, we launched “Beyond The Wall”, a funded initiative using portable projectors to transform ceilings and walls into immersive displays for bedbound residents. By bringing cinematic and nature-based experiences into their rooms, the programme has reached 40 residents.

170

Therapy treatment sessions conducted on average per month



Residents enjoying a movie in the afternoon



Empowerment

We go beyond interest-based activities by empowering residents with autonomy, opportunities to learn, and the dignity of giving back. Purposeful programmes such as preparing meals, simulated caregiving, and creating artwork as gifts help residents revisit lifelong skills, fostering agency and self-worth.



Resident making her favourite Kueh Pie Tee



Carefully painted art piece

Partnership

We are proud to serve as a training ground for future healthcare professionals, bridging academic learning with clinical practice. In partnership with HMI Healthcare Skills Academy, our team provides mentorship and hands-on preceptorship in a high-quality clinical setting and equipping students with the skills and compassion needed for geriatric practice.



HMI intern engaging a resident

MEDICAL SOCIAL WORK

The Medical Social Work (MSW) team supports residents and families through the transition into long-term care, addressing emotional, psychosocial, and practical needs. From pre-admission counseling to discharge planning, MSWs facilitate communication, provide financial guidance, and coordinate care with the multidisciplinary team. Guided by the Bio-Psycho-Social-Spiritual framework, they ensure residents remain central to care while helping families navigate grief, adjustment, and receive ongoing support.

A key milestone for the department in FY2025/2026 was the successful collaboration with Nursing and Rehabilitation colleagues in implementing the New Care Model in the female wards at Level 3.



109

Number of residents assisted to complete Preferred Plan of Care

Supporting the New Care Model



Different races and culture come together to make Deepavali lanterns



Two residents enjoying their knotted birds while chatting with each other



Resident posing with her DIY mask



Residents recalled their younger days and shared stories of past events and lifestyles while viewing vintage posters, sparking meaningful conversations and memories

IT & AUTOMATION STRATEGY

Immersive Sensory Room

A new therapeutic space in the Main Block Activity Room offers residents an immersive environment with dynamic sensory displays for stimulation and engagement. This innovative room enhances emotional well-being, encourages social interaction, and supports cognitive stimulation, providing personalised experiences that enrich daily living.



Fall Prevention Expansion

Building on a successful pilot, 20 additional portable SoundEye (LiDAR) fall detection units were deployed across all Nurse Stations from December 2025, broadening real-time resident safety monitoring.



Monitors at nurse station



SoundEye fall detection unit

STORIES OF HOPE

From Zero to Grasp: Christie's Rehabilitation Progress

Christie was admitted to LKH following recurrent Cerebrovascular Accidents (CVA). Upon initial assessment, she presented with a Manual Muscle Test (MMT) grade of 0/5 and absent function in the affected upper limb. Following a targeted intervention of Neuromuscular Electrical Stimulation (NMES), right upper limb retraining, and modified Activities of Daily Living (ADL) practice, her muscle power improved to 2/5. Consequently, she is now able to engage in grasping activities with setup, such as holding a modified spoon or a hand.



STORIES OF HOPE



Mdm Koh: A Journey of Hope and Resilience

When Mdm Koh first arrived in 2012, she was assessed to have no mental capacity and had to be restrained for her own safety. With the unwavering care of the Home's staff and regular medical attention, Mdm Koh has defied expectations. Her condition has improved dramatically and she is now restraint-free and was assessed to have full mental capability by a doctor last year. Today, Mdm Koh lives without restraints and fills her days with purpose – morning exercises, rehabilitation, art classes, music therapy and enjoying kopi with friends. Her smile now tells a story of courage and renewal.



Restoring Strength and Confidence: Mr Sundaresan's Rehabilitation Journey

Mr Sundaresan was admitted in 2025 with reduced mobility, decreased muscle strength, and deconditioning. He showed significant functional progress through diligent participation in a tailored physiotherapy programme.

By focusing on strengthening and balance training, he improved his muscle strength and joint mobility, transitioning from requiring assistance to performing high-level balance activities and stair climbing with only minimal support. Beyond these physical gains, his increased confidence and positive attitude toward his exercise regimen have substantially mitigated his initial fall risk and bolstered his long-term functional outlook.



STORIES OF HOPE



Ms Yew Eng: A Life Redefined by Resilience

Art as a Lifeline

At 16, Ms Yew Eng's life was transformed by a fall that left her wheelchair-bound, but her Christian faith gave her strength to overcome depression and rebuild her independence. She taught herself to cook, sew, and later discovered her passion for art, joining Very Special Arts Singapore in 2000. Over time, she developed her style in oil and acrylic painting, with her vibrant works exhibited locally and abroad, and she proudly recalls winning first prize for one of her paintings.

A Place to Paint, A Space to Share

Since moving into LKH in 2023, Yew Eng has found not only a supportive environment to continue painting, but also a platform to share her talent with others.

Her generosity shines through her art. Yew Eng donates her paintings to the Home, where they are lovingly framed and displayed for residents and staff to enjoy. Beyond the walls, her artwork has been featured in our corporate collaterals turning her personal expression into gifts that reflect her resilience and joy.

Her story reminds us that care is more than medical support but also about creating space for purpose and creativity.

*"As long as I can,
I will remain active,"*

YEW ENG

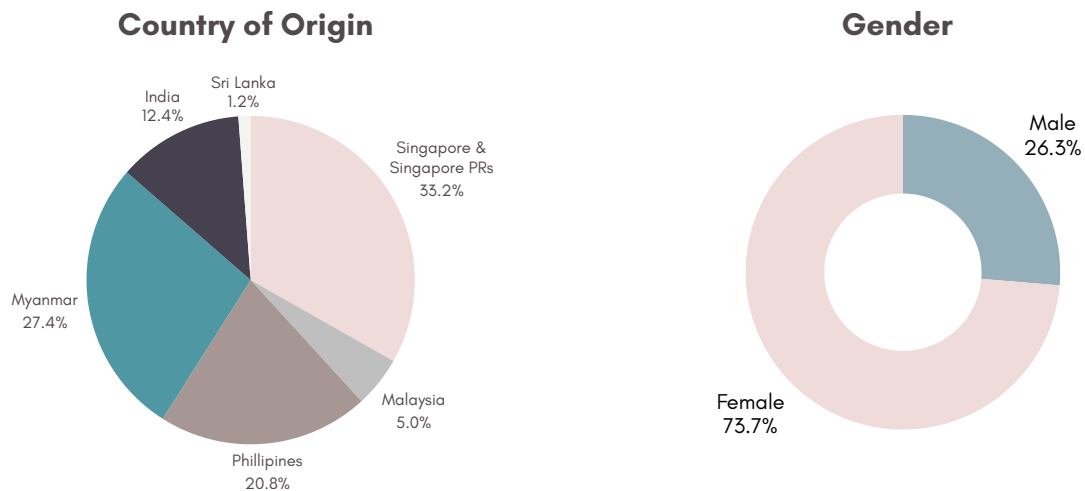


Corporate collaterals featuring Yew Eng's art.

LKH FAMILY: STAFF ENGAGEMENT

At LKH, our staff are the H.E.A.R.T of our organisation. Over the past year, the Human Resource (HR) department, together with Senior Management, focused on building, nurturing and guiding our second-generation leaders to ensure organisational continuity and sustainability.

Staff Profiles



Training and Development

Continuous learning remains a key priority at LKH, ensuring staff remain competent, responsive, and aligned with evolving clinical practices and regulatory standards. In August 2025, staff leaders participated in the “Leading Forward: Growing Together, Stepping Up” Management Retreat, which strengthened leadership capabilities and reinforced a shared commitment to organisational growth. This was followed by a reflection session in March 2026, where participants from the Retreat reviewed their leadership development and progress, engaged in thoughtful discussions, and re-affirmed their leadership goals. Complementing leadership development, a half-day Crisis Communication Training was conducted for senior and mid-level management by an external trainer. The session equipped participants with practical skills to communicate effectively with stakeholders and the media during critical incidents, while safeguarding the organisation’s reputation. In addition to these key initiatives, LKH also organised a range of in-house and external training programmes throughout the year to support continuous learning and professional development across all staff levels.



Participants at the Management Retreat 2025

Staff Engagement

Induction Programme for New Staff

HR runs regular induction sessions to welcome new staff, helping them learn about the organisation and connect with colleagues.



42

Years served by
longest serving staff

2025 Nurses & Staff Day



Coming together is a beginning;
keeping together is progress;
working together is success.



Henry Ford

Christmas Decoration Contest & Staff Lunch



Staff Appreciation Meal



Farewell Appreciation Tea Session

Senior HCA Nimal from Sri Lanka had served in LKH since October 2000. For 25 years, he had dedicated his life and time to serving the residents by providing tender loving care and a listening ear. We thank Nirmal for making LKH a better place.



LKH Connect Night: *Carrying the Torch Forward*

The LKH Connect Night 2025 brought together our Exco, members and other supporters in a meaningful evening of thanksgiving reflection, worship and fellowship. United in purpose, the gathering affirmed our shared commitment to LKH's mission to serve the elderly with compassion and dignity. Participants were encouraged by reflections on the significance of the Home's heritage and its key milestones over the years. The Hon. Chairman and CEO's sharing of "Carrying the Torch Forward" inspired all present to continue building on LKH's legacy with renewed purpose and commitment.



A group of LKH members with Exco Members

VOLUNTEERS IN ACTION

Volunteers bring warmth and companionship to our residents. By spending their time and showing care and kindness, our volunteers foster community, support our staff, and create meaningful connections that uplift the emotional well-being of our seniors.

Health and Wellness

42

Dental Care
Haircut
Wheelchair porter

Spiritual Wellness

110

Befriending
English Devotion
Sunday Service
Catholic Service

Festive & Cultural Celebrations

19

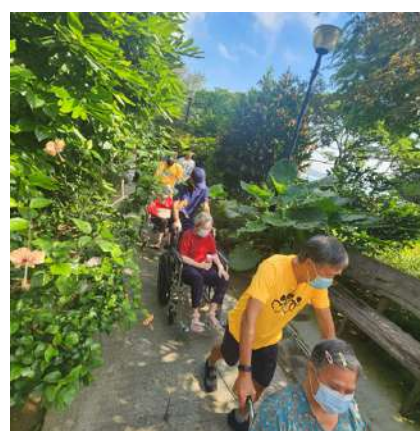
Residents' Birthdays
Christmas Gifting
Chinese New Year
Celebrations

Engagement & Activities

90

Horticulture
Outings
Grocery Mart
Art Therapy

Outings



EOL Befriending and Legacy-Leaving by Creating Autobiography Booklets



Festive Celebrations



CARE STORIES

Honouring a Legacy of Creativity

At LKH, we believe in the resilience, creativity, and inner strength of every older person. This belief is poignantly reflected in the generous gift of paintings by the family of the late Ms Teo Lay Heng, whose art now forms a meaningful part of our Home.

A self-taught artist, Ms Teo discovered her love for oil painting later in life. Trained as a pharmacist, she chose to give up her profession to devote herself fully to the care of her elderly parents. In her own later years, painting became a source of comfort, meaning and reflection. Through her art, she preserved cherished memories of her travels in earlier years, often expressing them as imagined English landscapes filled with warmth and light.

We are deeply grateful to Ms Teo's family for this beautiful gift. Through their generosity, Ms Teo's spirit lives on to inspire hope that creativity and meaning does not fade with age.



Family members of the late Ms Teo Lay Heng viewing one of the displays of the donated art pieces

CARE STORIES



Volunteer Spotlight: Elizabeth Ow shares her thoughts on her Journey of Care

I truly look forward to coming to LKH every week. Seeing everyone's smiles and feeling that genuine warmth is the highlight of my visit.

I loved the early days of getting to know the seniors. It has been so moving to hear them share their life stories and show a real interest in my life, too. It reminded me that no matter your age, you can always show kindness and a willingness to learn from others. Additionally, getting to know their early lives and the hardships they have endured to be here today, motivates me to carry on volunteering and enrich their lives in any way that I can now that they can take it easier.

I've also really valued the chance to check in on them weekly. Knowing I can offer a listening ear for their worries and make sure they feel supported and cared for has been very important to me.

An experience that stands out is my interactions with Mr Tan K.C. At first, I found it quite hard to communicate because he struggles to form words clearly. I think sometimes he would be a bit upset or frustrated that we couldn't understand each other better. However, over time, we've developed a relationship where I can understand him easily. Now, on our walks, I get to see his true personality, he makes so many jokes and clearly has a lot of fun, which is wonderful to see.

Also, my experience building a close relationship with Mr Benny has been immensely rewarding as he always shows such care and concern for me as if I was his own granddaughter. This experience has added so much value to my own life. Seeing them every week serves as a reminder to live my life well. I've found myself trying to adopt the positive traits I see in them especially their resilience, patience, and constant desire to learn.

Overall, I'm grateful for the opportunity to be part of the LKH community and look forward to many more weeks in the future!

Warmly, Elizabeth



ACKNOWLEDGEMENTS

We are honoured to highlight some of our valued volunteers and donors in this publication. With sincere appreciation, we wish to recognise that your care and concern for the well-being of our residents, clients and staff have been warmly felt. Truly, your generous support has created a meaningful and lasting impact on our community.

Aces Care	Kenneth Tan Boon Beng
ADDP Architects LLP	Lee Foundation
Afterbell Student Care	LKH Mart Volunteers
Ambulance Wish	Loh Kim Hock
Annie Heng Ukelele Group	Low Choon Meng
Astylee Co Pte Ltd	My First Skool
Bread Talk Group	NUS Hostel
Care Community Services Society Singapore	Outing Clique
Castles Technology Singapore Pte Ltd	Raffles Girls' School
Chang Chong Ming Benjamin Julian	The Red Pencil Singapore
Chew How Teck Foundation	Redemption Hill Church – Ruth's Team
Chinese Development Assistance Council –	Republic Polytechnic
CDAC	SAF Commando HQ
CIEU – NTUC Union	Singapore Anglican Community Service
CPF Board	Singapore Organisation of Seaman
Criswell Singapore Pte Ltd	St Francis Xavier Church
Dance Horizon Troupe (Singapore)	Temasek Polytechnic
DBS Treasures	The Ireland Funds (Singapore)
Family of the late Ms Teo Lay Heng	The Ngee Ann Kongsi
French International School	The Shaw Foundation Pte
Good Heart Singing Clique	KLA Foundation & Global Foundries
Hope Worldwide Singapore	Victoria Junior College
Hsuen Chow Pte Ltd	Weng Aotian
Jubilee Presbyterian Church	Westlake Hairdressing and Beauty Centre
Karen Teo	Wong Zhi Ren
Ken Chong Soo Lee	Yeung Ching Scout Open Group
	Zion Serangoon B-P Church

SUPPORT OUR WORK WITH YOUR GIVING!



Since our very beginnings, the mission of LKH has been motivated by compassion, service and mercy to provide holistic care and support to the elderly of all backgrounds. We invite you to join us in our work with your donations. Your generous and kind support keeps us going and helps us defray the operational costs of running our programmes and services.

For financial donations, here are the ways your gift can reach us:

Via **PAYNOW**

Kindly transfer using our UEN T08SS0070FDDBS or scan the QR Code on this page. Enter "Donor" followed by your NRIC/ FIN/ UEN in the Transaction Reference box (eg. "Donor S1234567A").

Via **Internet Bank Transfer**

Kindly email finance@lkhsc.org.sg for our bank details

QR Code for PayNow



Tax Deductible Donations

All donations to Ling Kwang Home are eligible for income tax deduction of 2.5 times the amount donated. As an example, this means that for every \$50 you give, \$125 will be deducted from your taxable income! Kindly provide your name and NRIC/ FIN/ UEN details and request for your tax-deductible receipt.



Seasons of Joy at LKH



It's Christmas time at Ling Kwang Home,
Joy and laughter all around.
Lights are shining, hearts are smiling,
Peace and love are in this town.
Staff and seniors sing together,
Feel the warmth in every line
Hand in hand we spread the cheer,
It's our favourite joyful time!

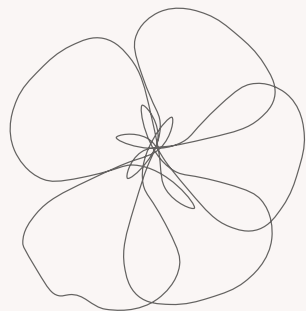
We love to serve and serve with love,
Sharing blessings from above.
Merry Christmas, everyone
Let's spread kindness, have some fun!
We love to serve and serve with love,
Shining bright like stars above.
At Ling Kwang Home we clap and sing
Joy and hope in everything!



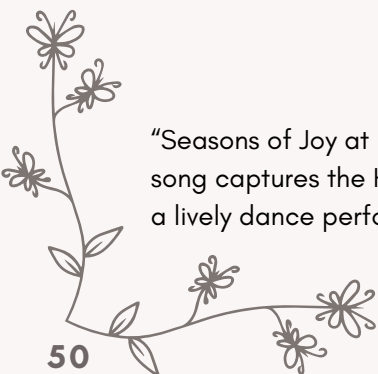
New Year's coming, let's celebrate,
Brighter days are on the way.
Every moment, every heartbeat,
We bring cheer to every day.
From the nurses to our elders,
From the kitchen to the floor
Here we care and here we give,
And keep on loving more and more!

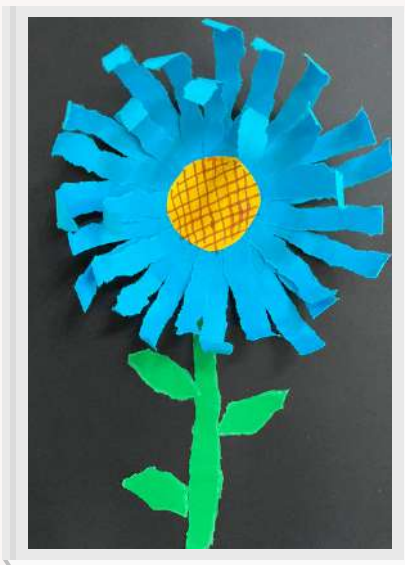
Joy is here, the season's bright,
Hearts are warm, spirits light!
Hand in hand we celebrate
Love is what we cultivate!

We love to serve and serve with love,
Sharing blessings from above.
Happy Christmas, Happy Year
Ling Kwang Home, we cheer, we cheer!
We love to serve and serve with love
Shining bright like stars above.
Together now, one family
Love and joy in harmony.



"Seasons of Joy at LKH" was written by our staff member, Edwin Khoo, for the 2025 Staff Christmas Lunch. The song captures the Home's spirit of service, unity and joy in caring for seniors. Reflecting this collaborative spirit, a lively dance performance by a group of colleagues accompanied the song, adding to the festive cheer.





This page showcases a selection of artwork created by our residents. Through painting, colouring, and handmade crafts, they are able to express their emotions and reconnect with familiar interests. These creative activities provide gentle therapy, encourage social connections, and nurture a sense of purpose, transforming everyday moments into meaningful experiences that enrich and brighten their lives.



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[lingkwanghome](https://www.instagram.com/lingkwanghome)



LKHSC



www.lkhsc.org.sg