

**LAKE OF BAYS HERITAGE
FOUNDATION
2026 FINANCIAL STATEMENTS**

INDEX

	Page
Independent Auditors' Report	1 and 2
Balance Sheet	3
Statement of General Operations	4
Statement of Specialty Funds	5 and 6
Statement of Cash Flows	7
Notes to the Financial Statements	8 to 10

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF LAKE OF BAYS HERITAGE FOUNDATION

Qualified Opinion

We have audited the accompanying financial statements of Lake of Bays Heritage Foundation, which comprise the balance sheet as at April 30, 2026, and the statements of general operations, specialty funds, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of Lake of Bays Heritage Foundation ("the Foundation") as at April 30, 2026, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Foundation derives revenue from fundraising activities and donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, the evidence obtained to verify these revenues was limited to performing certain procedures and analysis for the amounts that were recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary with respect to revenue, operating surplus for the year, or cash flows from operating activities for the years ended April 30, 2026 and 2025, as well as current asset and fund balances at April 30, 2026 and 2025. Since our audit opinion on the Foundation's financial statements for its year that ended on April 30, 2025 contained a similarly qualified opinion, this completeness of revenue matter may also affect the comparability of the current year's figures with the corresponding prior year's figures.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Board of Directors for the Financial Statements

The Board of Directors ("the Board") is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as the Board determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless the Board either intend to liquidate the Foundation or to cease operations, or have no realistic alternative but to do so.

The Board is also responsible for overseeing the Foundation's financial reporting process.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF LAKE OF BAYS HERITAGE FOUNDATION *(continued)*

Auditors' Responsibilities for the Audit of the Financial Statements

Our objective is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users that are made on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- Conclude on the appropriateness of the Board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Oasis LLP
Chartered Professional Accountants
Licensed Public Accountants

Richmond Hill, Ontario
July 30, 2026

LAKE OF BAYS HERITAGE FOUNDATION
BALANCE SHEET
AS AT APRIL 30

	2 0 2 6	2 0 2 5
	\$	\$
ASSETS		
Current		
Cash - operating bank account	151,596	159,283
Cash - investment accounts	1,240	1,348
Marketable securities	1,792,339	1,432,983
HST receivable	2,717	2,585
Accounts receivable	7,371	940
Prepaid expenses	3,501	-
Total current assets	1,958,764	1,597,139
Land (note 3)	2,690,574	1,290,574
Total assets	4,649,338	2,887,713
LIABILITIES		
Current		
Accounts payable and accrued liabilities	1,505	11,229
FUND BALANCES		
General Fund	163,597	150,938
Weaver Bursary Fund	108,169	90,598
Stewardship Endowment Fund	420,457	295,107
Land Conservation Fund	2,690,574	1,290,574
Marianne Girling Fund	1,265,036	1,049,267
Total fund balances	4,647,833	2,876,484
Total liabilities and fund balances	4,649,338	2,887,713

See Accompanying Notes

On behalf of the Board:

Jeff Richmond

Jeff Richmond (Aug 1, 2026 11:13:31 EDT)

..... Director

Margaret Casey

Margaret Casey (Jul 31, 2026 11:55:45 EDT)

..... Director

**LAKE OF BAYS HERITAGE FOUNDATION
STATEMENT OF GENERAL OPERATIONS
FOR THE YEAR ENDED APRIL 30**

	2 0 2 6	2 0 2 5
	\$	\$
REVENUE		
Member donations	90,720	86,562
Memorial donations	4,975	134
Grants and other income	3,119	2,603
DVD, book, and hat sales	1,261	-
	100,075	89,299
PROGRAM EXPENSES		
Community heritage expense	6,607	6,532
Direct costs incurred for DVD, book, and hat sales	1,073	-
Education and outreach expenses	7,170	6,707
Natural heritage expense	17,703	14,076
	32,553	27,315
INCOME AFTER PROGRAM EXPENSES	67,522	61,984
ADMINISTRATIVE EXPENSES		
Annual general meeting and board meeting costs	2,015	2,266
Marketing expenses	1,356	-
Insurance	5,090	5,796
Interest, bank charges, PayPal and other donation collection costs	1,689	1,637
Internet and website expenses	1,180	1,336
Membership mailing costs	-	2,474
Accounting and audit fees	5,197	6,151
Consultant fees and salaries	4,185	-
Stationery, postage, and other administrative costs	945	194
	21,657	19,854
OPERATING SURPLUS FOR THE YEAR	45,865	42,130
General Fund, beginning of year	150,938	118,284
Transfer of operating surplus to the Land Conservation Fund <i>(Note 2)</i>	(33,206)	(9,476)
GENERAL FUND, END OF YEAR	163,597	150,938

See Accompanying Notes

**LAKE OF BAYS HERITAGE FOUNDATION
STATEMENT OF SPECIALTY FUNDS
FOR THE YEAR ENDED APRIL 30**

	2 0 2 6	2 0 2 5
	\$	\$
WEAVER BURSARY FUND		
Weaver Bursary Fund donations	500	960
Growth in value of Weaver Bursary Fund investments	20,065	6,758
Investment management fees incurred	(994)	(891)
Weaver Bursaries disbursed during the year	(2,000)	(2,000)
Net increase in fund balance during the year	17,571	4,827
Weaver Bursary Fund, beginning of year	90,598	85,771
Weaver Bursary Fund, end of year	108,169	90,598
STEWARDSHIP ENDOWMENT FUND		
Stewardship Endowment Fund donations	19,847	-
Growth in value of Stewardship Endowment Fund investments	109,030	37,955
Investment management fees incurred	(3,527)	(2,749)
Net increase in fund balance during the year	125,350	35,206
Stewardship Endowment Fund, beginning of year	295,107	259,901
Stewardship Endowment Fund, end of year	420,457	295,107
GLENMOUNT HERITAGE BUILDING FUND		
Glenmount Heritage Building Fund, beginning of year	-	2,400
Glenmount Heritage Restoration Expense	-	(2,400)
Glenmount Heritage Building Fund, end of year	-	-
LAND CONSERVATION FUND		
Land Conservation Fund donations (note 3)	1,400,000	-
Hydro costs	(789)	(789)
Insurance	(2,600)	(2,500)
Property tax	(3,681)	(3,127)
Repairs and maintenance	(16,366)	(3,060)
Miscellaneous	(9,770)	-
Net increase (decrease) in fund balance from current year activities	1,366,794	(9,476)
Land Conservation Fund, beginning of year	1,290,574	1,290,574
Transfer from operating surplus (Note 2)	33,206	9,476
Land Conservation Fund, end of year	2,690,574	1,290,574

See Accompanying Notes

**LAKE OF BAYS HERITAGE FOUNDATION
STATEMENT OF SPECIALTY FUNDS
FOR THE YEAR ENDED APRIL 30**

MARIANNE GIRLING FUND

Marianne Girling Fund donation	3,000	15,486
Dividends and interest income earned on Marianne Girling Fund investments	27,718	31,241
Investment management fees incurred	(11,441)	(10,029)
Increase in value of Marianne Girling Fund investments	196,492	71,503
Net increase in fund balance during the year	215,769	108,201
Marianne Girling Fund, beginning of year	1,049,267	941,066
Marianne Girling Fund, end of year	1,265,036	1,049,267

See Accompanying Notes

LAKE OF BAYS HERITAGE FOUNDATION
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED APRIL 30

	2 0 2 6	2 0 2 5
	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash received from member donations to General Fund	84,289	88,617
Cash received from memorial donations to General Fund	4,975	134
Cash received from donations to Weaver Bursary Fund	500	960
Cash received from donations to Stewardship Endowment Fund	19,847	-
Cash received from donation to Marianne Girling Fund	3,000	15,486
Grants and other income received	3,119	2,603
Cash received from DVD, book, and hat sales	1,261	-
Cash paid for General Fund operating expenditures	(67,676)	(37,980)
Cash paid for Weaver Bursary Fund disbursements	(2,000)	(2,000)
Cash paid for Land Conservation Fund expenditures	(33,206)	(9,476)
Cash paid for Glenmount Restoration Expense	-	(2,400)
CASH PROVIDED BY OPERATING ACTIVITIES	14,109	55,944
CASH FLOWS FROM INVESTING ACTIVITIES		
Investment in marketable securities	(38,181)	(95,962)
Net amount of dividend and interest income earned on Marianne Girling Fund investments, after investment management fees	16,277	21,211
CASH USED IN INVESTING ACTIVITIES	(21,904)	(74,751)
NET DECREASE IN CASH DURING THE YEAR	(7,795)	(18,807)
Cash at beginning of year	160,631	179,438
CASH, END OF YEAR	152,836	160,631
COMPONENTS OF CASH, END OF YEAR:		
Cash - operating bank account	151,596	159,283
Cash - investment accounts	1,240	1,348
	152,836	160,631

See Accompanying Notes

Non-Cash Transaction

During the year ended April 30, 2026, the Foundation received a donation of land valued at \$1,400,000 (2025 - \$Nil), which has been excluded from the statement of cash flows as it did not involve a cash transaction (note 3).

LAKE OF BAYS HERITAGE FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
APRIL 30, 2026

The Lake of Bays Heritage Foundation was incorporated on October 1, 1985 as a non-profit organization. The purpose of the Foundation is to raise funds for financing programs to encourage the protection, conservation, and enhancement of the natural and built environment of the Lake of Bays area and to support educational and community programs in the area. The Foundation is a registered charitable foundation and, as such, it is exempt from corporate income taxes under Section 149(1)(f) of the Income Tax Act.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. This framework is in accordance with Canadian generally accepted accounting principles.

Fund Accounting

The accounts of the Foundation are maintained in accordance with the principles of fund accounting, whereby resources for designated purposes or activities are classified for accounting and financial reporting purposes into fund categories relating to those purposes or activities. The funds that the Foundation has established are as follows:

The General Fund accounts for the Foundation's program delivery and administrative activities. This fund reports on unrestricted resources and restricted operating resources.

The Weaver Bursary Fund reports on restricted resources for the Weaver Bursary Program. This fund's activities include revenue from donations and related investment income as well as Weaver Bursaries being granted to students who are involved in qualifying academic programs.

The Stewardship Endowment Fund reports on restricted resources for the Endowment Fund. This fund's activities include revenue from donations, investment income, and providing funds for future stewardship of present and / or future land holdings.

The Glenmount Heritage Building Fund reports on restricted resources for the Glenmount Heritage Building restoration project. This fund's activities include revenue from donations and restoration costs incurred for the historic building at Glenmount.

The Land Conservation Fund reports on restricted resources designated for land conservation. This fund's activities include revenue from donations and costs incurred in connection with either acquiring new land or annual stewardship of the Land that is presently owned by the Foundation.

The Marianne Girling Fund reports on the Foundation's utilization of the funds donated to it by the Estate of Marianne Girling. This fund's activities include revenue from the bequest and investment income earned thereon, with the funds intended to be used for future land acquisitions.

Estimates and Assumptions Used in Preparing Financial Statements

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires the Foundation's Board of Directors to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from these estimates.

LAKE OF BAYS HERITAGE FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
APRIL 30, 2026

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Revenue Recognition

Members' donations and memorial donations are recognized as revenue when received and deposited into the Foundation's bank account, or when the Lake of Bays Association notifies the Foundation that it has received and deposited funds into its bank account that are specified as donations intended for the Foundation. Grants, other income, and revenue from DVD, book, and hat sales are recognized as revenue when received. Investment income is recognized as revenue of the related fund when earned.

Contributed Services

Board members, committee members, and other members volunteer their time to assist with the Foundation's management, administration, and various other activities. While these volunteer services benefit the Foundation considerably, a reasonable estimate of their fair value cannot be made and, accordingly, the value of these contributed services is not recognized in these financial statements.

Financial Instruments

The Foundation initially measures the cost of its financial assets and liabilities at fair market value. The Foundation subsequently measures all its financial assets and liabilities at their cost or amortized cost, except for its investment in marketable securities that are quoted in an active market, which are measured at fair market value. Changes in the fair market value of the marketable securities are recognized in the applicable fund balance.

Financial assets measured at cost or amortized cost include cash and receivables. Financial liabilities measured at cost or amortized cost include accounts payable and accrued liabilities.

2. TRANSFER FROM OPERATING SURPLUS TO LAND CONSERVATION FUND

During 2026, the amount of \$33,206 (2025 - \$9,476) was transferred from the operating surplus to the Land Conservation Fund. The purpose of this transfer is to recognize that certain land purchase costs and land stewardship expenses incurred in each year are funded by the allocation of resources from general operations to the Land Conservation Fund. This inter-fund transfer results in a better functional representation of those expenditures and the Foundation's fund balances.

After making this transfer, the resulting \$2,690,574 balance of the Land Conservation Fund at April 30, 2026 (2025 - \$1,290,574) matches the cost of the land shown on the Foundation's balance sheet.

LAKE OF BAYS HERITAGE FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
APRIL 30, 2026

3. LAND — DONATED PROPERTY

During the year ended April 30, 2026, the Foundation received a donation of approximately 347 acres of vacant waterfront land in Huntsville, Ontario. The property is zoned for conservation and open space uses, restricting future development. The land was recorded as a capital asset addition within the Land Conservation Fund at its estimated fair value of \$1,400,000, determined based on an independent appraisal.

4. FINANCIAL INSTRUMENTS

(a) Credit Risk

The Foundation is exposed to credit risk on its cash and receivables. Credit risk for cash is minimized by ensuring that this financial asset is placed with well-capitalized financial institutions. Credit risk for receivables is minimized through careful monitoring of the Foundation's receivables.

(b) Market Risk

The Foundation is exposed to market risk which could affect the future value of its investments in marketable securities. Market risk is minimized through the utilization of a professional investment advisor that provides guidance to the Foundation concerning its investments.

(c) Interest Rate Risk

The Foundation is exposed to interest rate risk arising from fluctuations in the prevailing interest rate that affects the interest income earned on its cash invested in its investment bank accounts, as well as affecting the market value of its investments in interest-bearing marketable securities.

(d) Foreign Currency Risk

The Foundation is exposed to foreign currency risk pertaining to the portion of its marketable securities which are invested internationally.

(e) Liquidity Risk

Like all entities, the Foundation would be exposed to the possibility of liquidity risk if it were ever unable to meet its payment obligations. The Foundation has a comprehensive plan in place to meet its obligations as they become due, which is primarily based on cash flow from member donations supplemented by its other miscellaneous sources of revenue. The Foundation is confident that it will generate sufficient cash flow to meet its obligations.

The extent of the Foundation's exposure to the above-noted risks did not change significantly during 2026.



100 York Blvd, Suite 600
Richmond Hill, Ontario
L4B 1J8

Phone: 905-597-6455
Email: info@oasisllp.ca

