

**2026 and Beyond
How to Transform Your
Reliability Journey with
Artificial Intelligence,
Machine Learning, and
Other Transformational
Tools!**

3/3/26

Agenda

Introduction

Maintenance & Reliability Program Building Blocks

AI Foundation and Fundamentals

Tools & Resources

Reliability/AI Journey

The Case Study

What's Next?

Discussion/Q&A

Transition: Introduction

The 9 Steps to a Fully Planned Work Order

| | | | |
|----------------------|------------------------|-----------------------------------|--------------------------------------|
| Define Scope | Diagnosis | Technical Information | Work Scope |
| Manage Risks | Job Hazards & Risks | HSE & Quality Controls | Method Statements & Procedures |
| Resources & Costs | Materials & Parts | Trades & External Resources | Cost Estimate |



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LinkedIn: [Maven Asset Management: Overview | LinkedIn](#)

Course Description

- In this interactive workshop, participants will explore how Artificial Intelligence (AI), Machine Learning (ML), and other transformational tools can accelerate, strengthen, and enhance their organization's reliability journey.
- We'll begin by defining the essential components of an effective reliability program—its key building blocks, expected outcomes, and proven strategies for success. From there, we'll break down how to establish a solid foundation that enables the practical and impactful use of AI and ML tools to deliver measurable results.
- Whether your organization is just beginning its reliability journey, operating a mature program, or focused on near-term wins, we'll assess how AI and ML can be applied today and in the future. Participants will evaluate current capabilities, emerging enhancements, and innovative opportunities while considering technology timelines and organizational readiness.
- The session will also guide attendees through the planning process—clarifying starting points, desired outcomes, constraints, and required resources—to successfully integrate these technologies. We'll examine opportunities across three-time horizons:
 - Immediate (6–12 months): Quick wins and foundational applications
 - Short term (12–24 months): Scalable and continuous improvement solutions
 - Long term (beyond 24 months): Sustainable capabilities
- Illustrative examples will demonstrate how AI/ML technologies can support reliability goals at each stage. Finally, we'll look ahead to how these advancements converge with other emerging areas—data science, automation, and virtual technologies—to sustain and elevate your organization's reliability journey.





Survey

| Question | Response #1 | Response #2 | Response #3 | Response #4 | Response 5 | Response 6 | Answer |
|--|---|---|--|--|------------|---------------|-----------------------|
| What is the definition of AI? | Systems that think rationally and like humans. | Systems that act rationally and like humans. | Technology that enables machines to simulate human learning, comprehension, problem solving, decision-making, and autonomy. | All the above | | | |
| What is the term for an AI mistake? | Miscalculation | Hiccup | Hallucination | Error | | | |
| Which of the following is not a weakness of AI? | Ethical issues surrounding AI usage. | Detailed prompt needed to generate a response | Stereotypes exist in AI responses. | There is bias built into AI responses. | | | |
| When did AI begin? | 1950s | 1980s | 2010s | 2020s | | | |
| What is the difference between deep learning and machine learning | Deep learning can create images and text, but machine learning only consists of rules that are given to a system to follow. | Machine learning is another term for the “neural network” that improves over time, while deep learning is a broader term that represents AI as a whole. | Machine learning can adapt as it analyzes data and locates patterns, and deep learning is a subset of machine learning that incorporates networks with extensive layers. | There is no difference between deep learning and machine learning. | | | |
| What is your level of knowledge in the area of AI? | Expert | Average | Low | None | | | |
| How do you currently use AI? | Create content | Asset Machine Learning | Prompt Engineering | Data Analysis | Other | Do not use AI | Select All That Apply |
| Have you done any training in AI? | Yes | No | | | | | |
| Do you currently plan on any AI projects in 2026? | Yes | No | I do not know | | | | |
| Do you have an AI budget for 2026? | Yes | No | I do not know | | | | |
| Do you have a long-term AI plan? This could be a stand alone plan, or a section of other plans. Examples include Digitalization, Technology, Innovation, etc. plans. | Yes | No | I do not know | | | | |

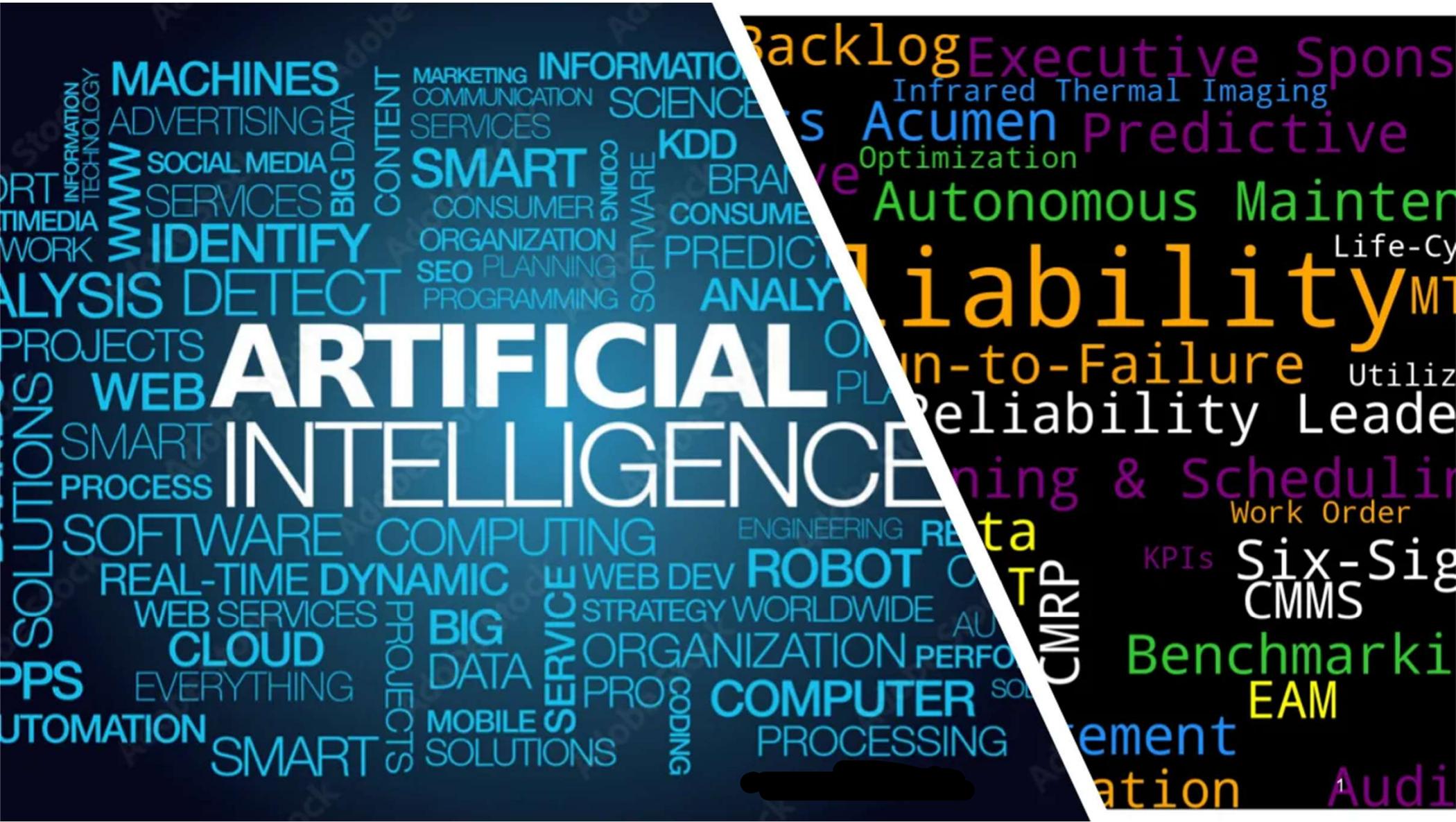
Survey Results

| Number | Question | Response #1 | Response #2 | Response #3 | Response #4 | Response 5 | Response 6 | Results |
|--------|--|---|---|--|--|--------------|------------------------|---------|
| 5 | What is the definition of AI? | Systems that think rationally and like humans. | Systems that act rationally and like humans. | Technology that enables machines to simulate human learning, comprehension, problem solving, decision-making, and autonomy. | All the above | | | 29% |
| 6 | What is the term for an AI mistake? | Miscalculation | Hiccup | Hallucination | Error | | | 55% |
| 7 | Which of the following is not a weakness of AI? | Ethical issues surrounding AI usage. | Detailed prompt needed to generate a response | Stereotypes exist in AI responses. | There is bias built into AI responses. | | | 52% |
| 8 | When did AI begin? | 1950s | 1980s | 2010s | 2020s | | | 68% |
| 9 | What is the difference between deep learning and machine learning | Deep learning can create images and text, but machine learning only consists of rules that are given to a system to follow. | Machine learning is another term for the “neural network” that improves over time, while deep learning is a broader term that represents AI as a whole. | Machine learning can adapt as it analyzes data and locates patterns, and deep learning is a subset of machine learning that incorporates networks with extensive layers. | There is no difference between deep learning and machine learning. | | | 69% |
| 10 | What is your level of knowledge in the area of AI? | Expert | Average | Low | None | | | 2.6 |
| 11 | How do you currently use AI? | Create content 64.5% | Asset Machine Learning 25.8% | Prompt Engineering 41.9% | Data Analysis 61.3% | Other 29% | Do not use AI 12.9% | 39% |
| 12 | Have you done any training in AI? | Yes | No | | | | | 1.6 |
| 13 | Do you currently plan on any AI projects in 2026? | Yes | No | I do not know | | | | 1.9 |
| 14 | Do you have an AI budget for 2026? | Yes | No | I do not know | | | | 2.0 |
| 15 | Do you have a long-term AI plan? This could be a stand alone plan, or a section of other plans. Examples include Digitalization, Technology, Innovation, etc. plans. | Yes | No | I do not know | | | | 1.8 |

Demographics

| | | | | |
|--|-------------------------------------|---|--|--|
| Account Executive | Engineering Intern | Maintenance Project Manager | Professor Emeritus | Senior Asser Reliability Manager |
| Asset Manager | Engineering Tech. Specialist | Maintenance Reliability Engineer | Regional Reliability Leader | Senior Director of Maintenance Reliability |
| Assistant Vice Presdient - Sales | Enterprise Account Executive | Maintenance Scheduler and Contractor Supervisor | Regional Reliability Manager | Senior Engineering Manager |
| Automation Engineer | Founder | Maintenance Supervisor | Reliability Engineer | Senior Manager |
| CBM Manager | Global Maintenance Lead | Manufacturing Excellence AI Lead | Reliability Improvement Group Supervisor | Senior Manager - Reliability and Engineering |
| Chief Executive Officer | Head of National Accounts Southeast | Mgr Maintenance Training | Reliability Director | Senior Reliability Engineer |
| Director - Machine Reliability | ID&C Engineer | NDT Supervisor | Reliability Manager | Sr Maintenance Training Sp |
| Director Innovation Georgia Pacific (Ret.) | Industry Principal | Operations and Maintenance Gatekeeper | Reliability Team Lead | Sr. Director of Eng & Maintenance |
| Director of Engineering and Maintenance | Instrument Engineer | PM Team Leader | Reliability Technician | Sr. Reliability Engineer |
| Director of Maintenance & Reliability | Lead Maintenance Planner | Principal Consultant | Reliability Technologist | System Engineer |
| Director of Maintenance and Reliability | Maintenance Manager | Process Coordinator 1st Unit Coking Maintenance | Research Engineer | Technical Support Specialist |
| Electrical Supervisor | Maintenance Planner | Professor | Risk Manager | Vice President |

50 - Companies
21 - States



ARTIFICIAL INTELLIGENCE

Backlog Executive Spons

Infrared Thermal Imaging
Acumen Predictive
Optimization

Autonomous Maintenance

Reliability

Life-Cycle
Failure Utiliz
Reliability Leader

Planning & Scheduling
Work Order

KPIs Six-Sig
CMMS

Benchmarking
EAM

ment
ation
Audi

CMRP

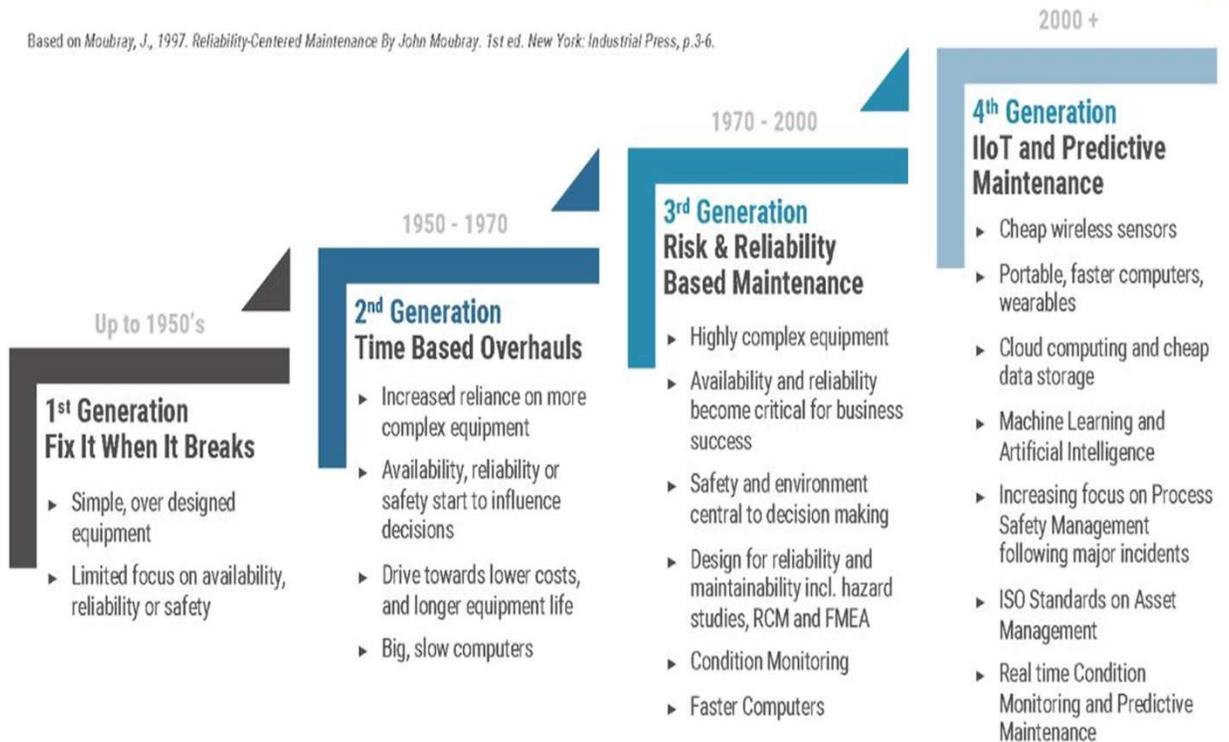


Transition: Maintenance & Reliability Building Blocks

Reliability Academy Graphic – Erik Huple

The Evolution of Maintenance

Based on Moubray, J., 1997. *Reliability-Centered Maintenance* By John Moubray. 1st ed. New York: Industrial Press, p.3-6.



Maintenance/Reliability/AI – Where are You on the Journey?

The question for every maintenance leader is:

Are you building the operating system that will let you win?

You can't go back and change the beginning, but you can start where you are and change the ending.

C.S. Lewis

Perspective – What is Success?

TONY GWYNN

.338 CAREER AVERAGE

8-TIME NL BATTING CHAMPION

15-TIME NL ALL-STAR

.371 AVERAGE IN 9 WORLD SERIES GAMES

ROBERTO CLEMENTE AWARD RECIPIENT



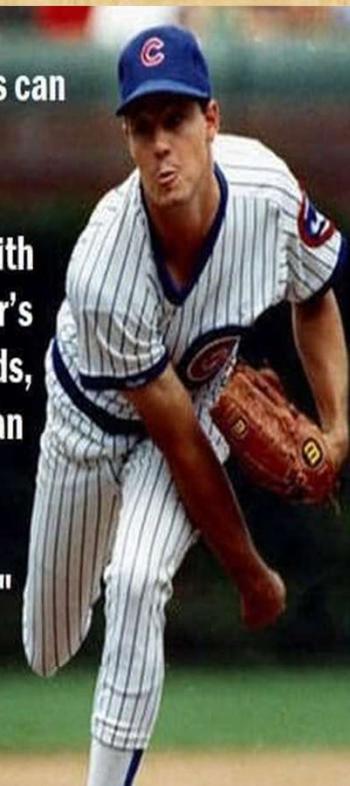
#MRPADRE



"You just can't do it. Sometimes hitters can pick up differences in spin. They can identify pitches if there are different release points or if a curveball starts with an upward hump as it leaves the pitcher's hand. But if a pitcher can change speeds, every hitter is helpless, limited by human vision.

Except for that (expletive) Tony Gwynn."

--Greg Maddux



GREG MADDUX VS. TONY GWYNN STATS

PLATE APPEARANCES
107

LIFETIME BATTING AVERAGE
.415

STRIKEOUTS
0

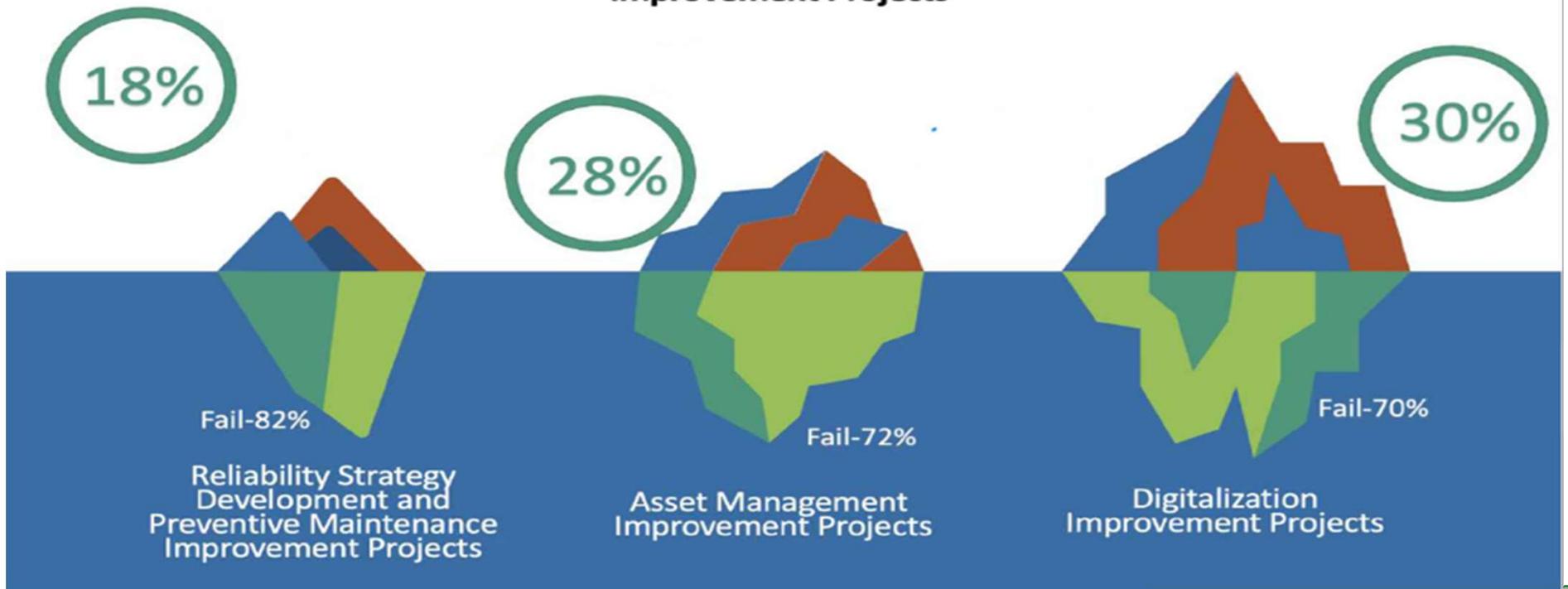
Why Not to Proceed

“We’ve already tried that”

“Those never work”

“Our systems work just fine”

Improvement Projects



“We will have to hire”

“It is too expensive”

“We are too busy putting out fires

Why Proceed?

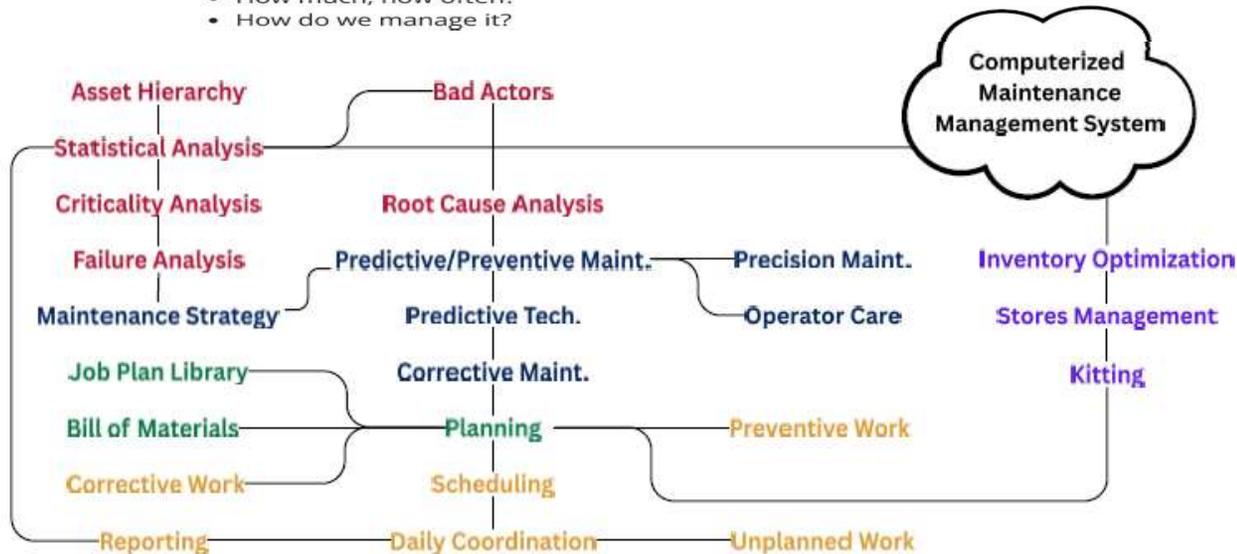
**Right Work, Right Time, Right Cost, Appropriate Risk*

| | Industry Average | Best in Class |
|---|------------------|---------------|
| Reactive / Deviation work Too little, too late | 60 % | 15 % |
| Non-value added work Too much, too early | 20 % | 5 % |
| Base work <i>The Right Work at the Right Time</i> | 20 % | 80 % |

Reactive work can take up to 3X longer and can cost 4-10X

Organizational Items to Consider

- 01 Reliability Engineering**
 Reliability Centered Maintenance (RCM)
 - What is critical?
 - What are the risks?
 - What can we mitigate?
- 02 Operational Excellence**
 Maintenance Strategy
 - What tool?
 - What time?
 - What person?
- 03 Planning & Scheduling**
 Comprehensive Work Planning
 - What needs doing?
 - What comes first?
 - What is the best way?
- 04 Manufacturing Leadership**
 Continuous Improvement
 - How do we make it happen?
 - How did it go?
 - How do we improve?
- 05 Storeroom Operations**
 Right Parts at the Right Time
 - What do we need?
 - How much, how often?
 - How do we manage it?

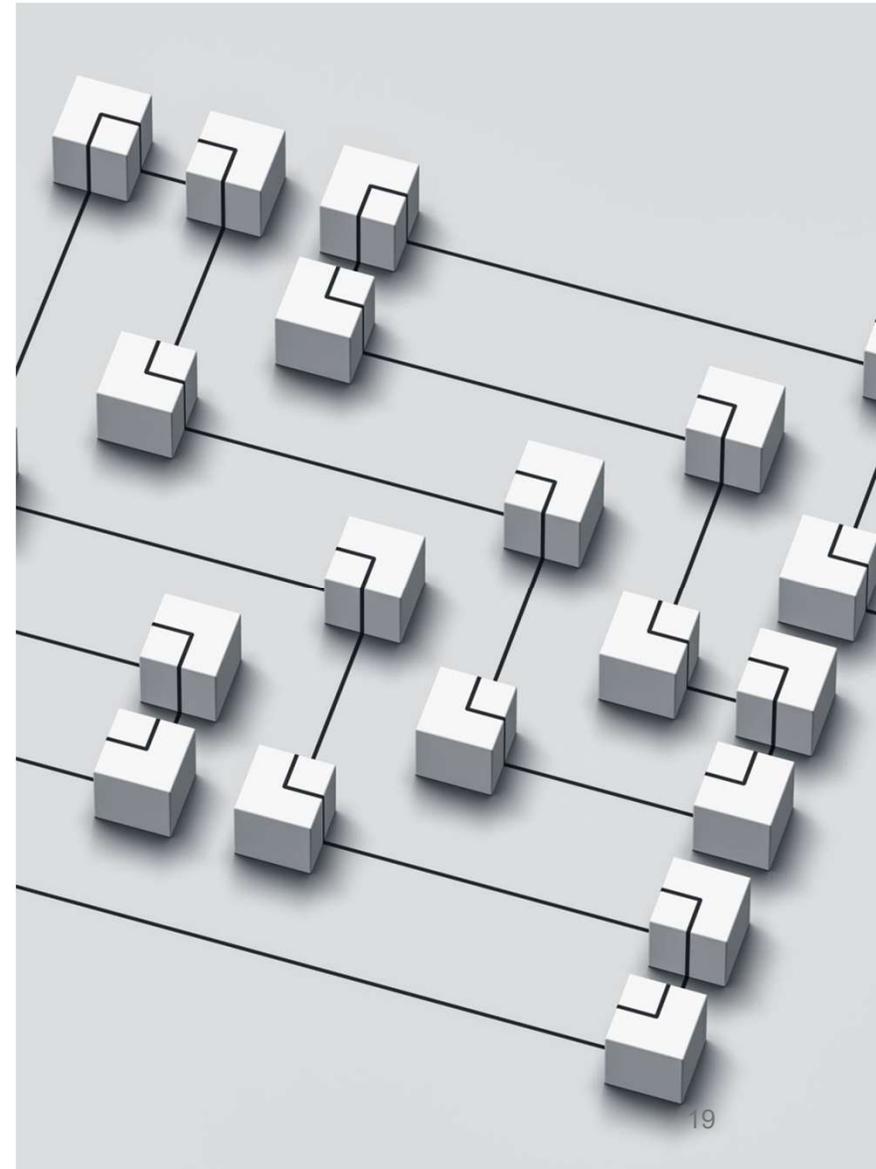


Organizational Items to Consider

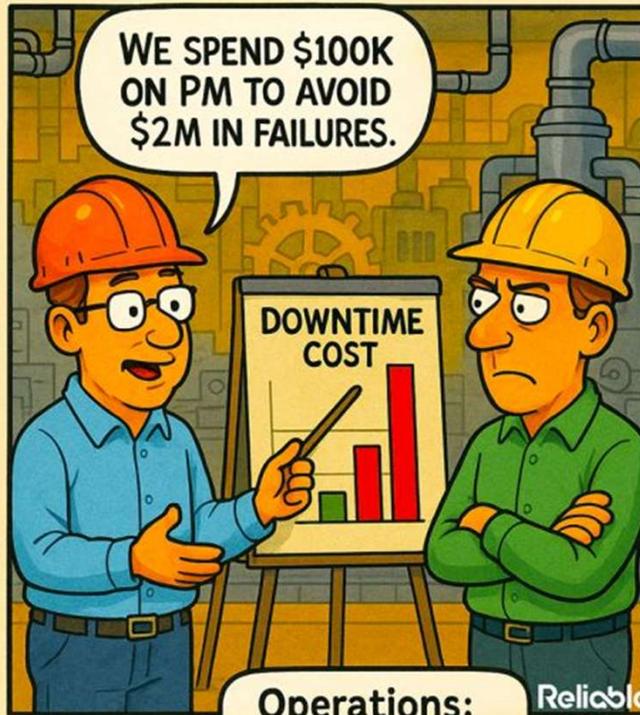
- Maintenance/Reliability/
Maintenance/Operations
 - Organizational Ownership
 - Process/Procedures/Checklists
 - Governance
- Leadership
 - Executive Sponsor
- Human Resources
 - New Skills Required
 - Organizational Changes
 - Job Descriptions and Hiring Requirements
- Accounting and Finance
 - Budget/Cost
- Purchasing & Procurement
 - Purchasing Specifications & Contracts
- IT
 - Technical Requirements
 - Security
 - Data Location
- Legal
 - Disclaimer
 - Liability for Hallucinations
 - Overall Contract Language
- And More

Building Blocks

- **Standard** – Minimum expectable level of performance.
- **Framework** – Structure and guidance for organizing, managing, and improving specific aspects of an organization's operation.
- **Management System** – A framework for gathering and analyzing information and data to help an organization:
 - Make informed decisions
 - Set Strategic goals
 - Track progress
- **Benchmarking** - is **outward-looking** and inherently **comparative**. It involves **looking beyond the organization** to compare with external standards, peers, or industry leaders. The **aim is to identify gaps** in performance or processes and to uncover **actionable insights** that can drive **improvements** based on best practices from outside the organization.
- **Assessment** - is primarily **inward-looking**, focusing on the internal attributes or performance of an individual, group, or organization. It seeks to understand the **current state or effectiveness** of the subject being assessed, **without necessarily comparing it to external standards or entities**. Assessments can take various forms:
 - Tests
 - Surveys
 - Observations
 - Reviews

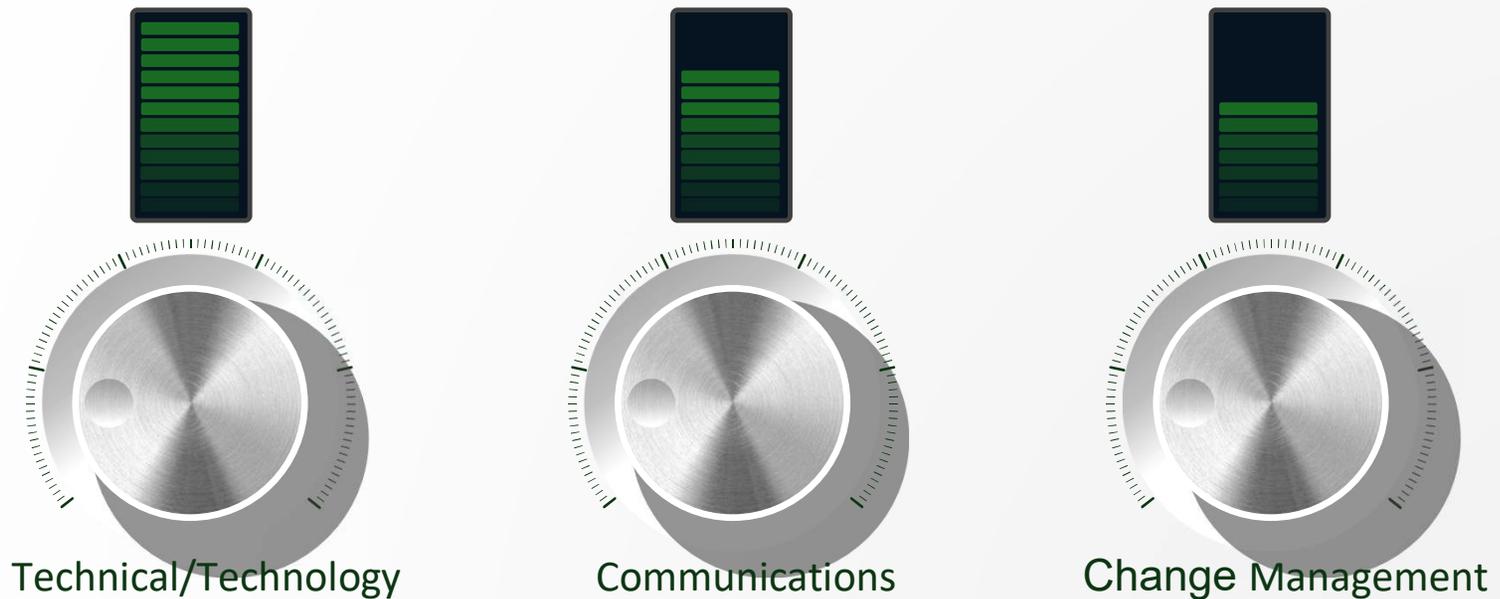


EXPLAINING PREVENTIVE MAINTENANCE



'But nothing's broken
right now'

Technology Programs



Projects are technical, communication, & change management activities

Importance of Data for Maintenance, Reliability, and AI

Do You Trust Your Asset Management Data? Answer < 60%

A transformative shift from reactive to proactive asset management, powered by data and analytics, heralds a future-ready approach to pre-empt asset failures.

*AI and Emerging Technologies for EAM Systems
Ernst & Young*

Business assets (humans, machines, everything) now generate massive amounts of data that needs to be captured, processed, analyzed, and transmitted in real-time if enterprise systems are to be productive, efficient, and robust.

Forbes

Connected Devices

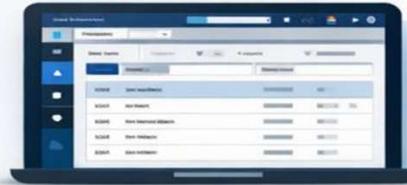
- 2019 – 8.6B
- 2025 – 25B (180 ZB)
- 2030 – 50B

ZB=1,180,591,620,717,411,303,424 bytes

History to AI Driven Reliability

Why Machine History Is the Foundation of AI-Driven Reliability

CMMS (Maximo / SAP)



AI-Powered Analytics



Machine History

- Work Orders
- Failure Data
- Maintenance Logs
- Asset History

AI in Maintenance

- Failure Prediction
- Pattern Detection
- Optimized PMs
- Smart Recommendations

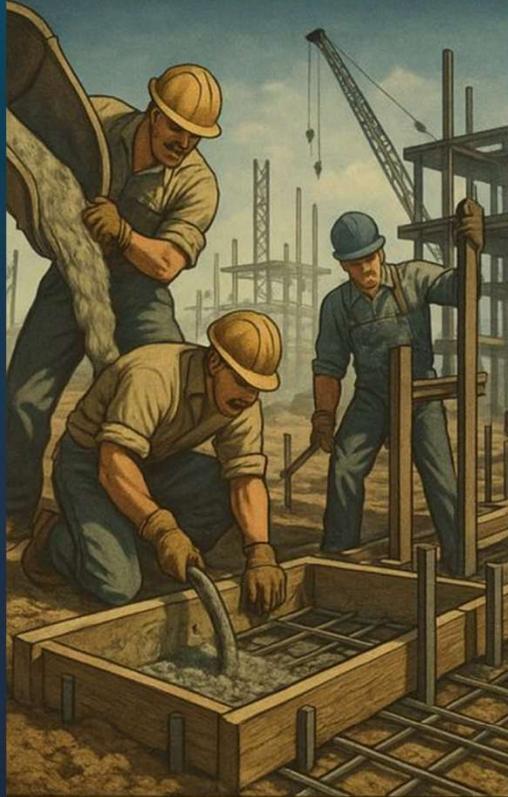
Predictive Maintenance



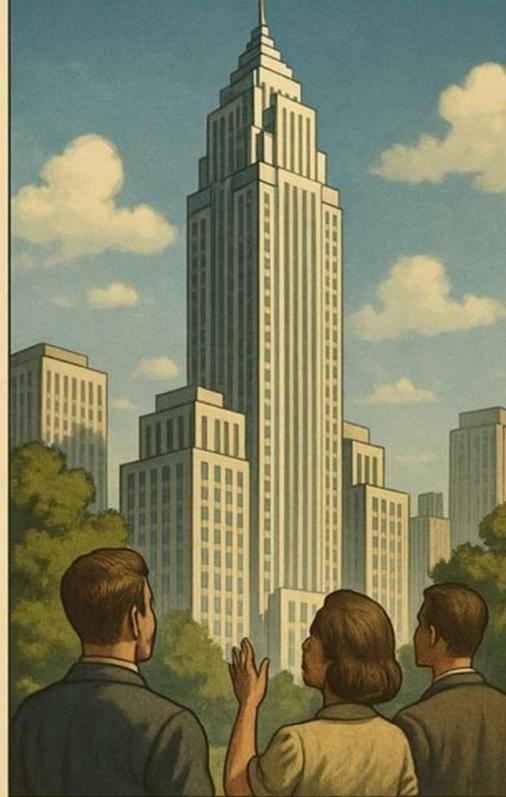
Build the **history**.
Trust the **data**.

Let AI see the *future* before failure happens.

DATA GOVERNANCE



DATA SCIENCE



**EVERYONE SEES THE SKYLINE.
NO ONE SEES THE FOUNDATION.**

Poor Data

Poor Data Leads to:

- Delayed or incorrect maintenance actions
- Inefficient use of labor and materials
- Missed warranty claims
- Weak reporting and audit risk
- Poor decision-making capabilities
- Incidents/breakdowns/injuries

Align Data Cleanup and Cloud Readiness:

- Minimize unnecessary historical data unless it's tied to compliance
- Enforce relationships between parent and child assets
- Standardize values used in filters, KPIs, and mobile apps
- Reduce “data noise” that can pollute dashboards
- Maintain full auditability of transformations for future traceability
- Implement and adhere to a data governance process

Data Reality Check

Your CMMS data is not AI-ready by default

Most organizations think they have good data because their CMMS is full. But volume isn't quality. AI models learn from patterns—and if those patterns are chaos, you get garbage predictions. Here are the four landmines hiding in your data right now.

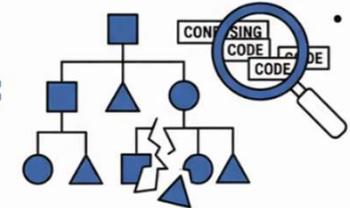


Reality Check: If your closeout notes are weak, your model learns nonsense. Period. AI can't fix what humans won't document properly.



**Free-text fields with no standards:
Inconsistent descriptions.**

**Asset hierarchy missing or inconsistent:
Multiple naming conventions.**



**Failure codes unused or misapplied:
Blank or default codes.**



**Bad timestamps and incomplete records:
Estimated dates, missing labor hours.**

Data Quality Sprint: The 30-Day Blitz

Data quality isn't a one-time project—it's a discipline. But you need a forcing function to start. This 30-day sprint gets you from chaos to usable in one month.

Week 1: Audit & Baseline

Extract last 12 months of work order data for critical assets.

- Run data quality checks for blank Asset IDs and Failure Codes.
- Assess WOs with zero labor hours or short descriptions.
- Identify assets without criticality ratings.

Present findings to leadership, quantifying the impact of data gaps.

Deliverable: Data quality scorecard with baseline metrics

Week 3: Clean Historical Data (Top Assets Only)

Identify top 50 critical assets; pull all work orders for these from last 6 months.

- Backfill missing data like failure codes and asset IDs.
- Standardize asset IDs (fix duplicates, typos).
- Fill in labor hours from crew timesheets where possible.

Validate cleaned data by spot-checking 20 work orders for accuracy.

Deliverable: 6 months of clean data for top 50 assets

Week 2: Standardize & Enforce

Define mandatory closeout fields in CMMS, working with IT to enforce:

1. Asset ID (must match asset master)
2. Failure Code (from approved list)
3. Labor Hours (actual, not estimated)
4. Failure Cause (dropdown or text)
5. Corrective Action Taken (dropdown or text)

Create and distribute visual job aids for failure codes.

Train supervisors on new closeout requirements and their importance.

Deliverable: Mandatory field enforcement live in CMMS. Training completed.

Week 4: Monitor & Reinforce

Set up a weekly data quality dashboard to track:

- % WOs closed with all 5 mandatory fields complete.
- % failure codes used vs. blank/default.
- Top 10 assets with most data quality issues.

Review new data weekly, identify low compliance, and coach individually.

Celebrate wins and recognize crews with 100% compliance.

Deliverable: Weekly data quality monitoring process established

The Hard Truth: Expect pushback; hold the line by explaining why data quality matters. Discipline beats convenience every time

Funny how an expert can skip standard work

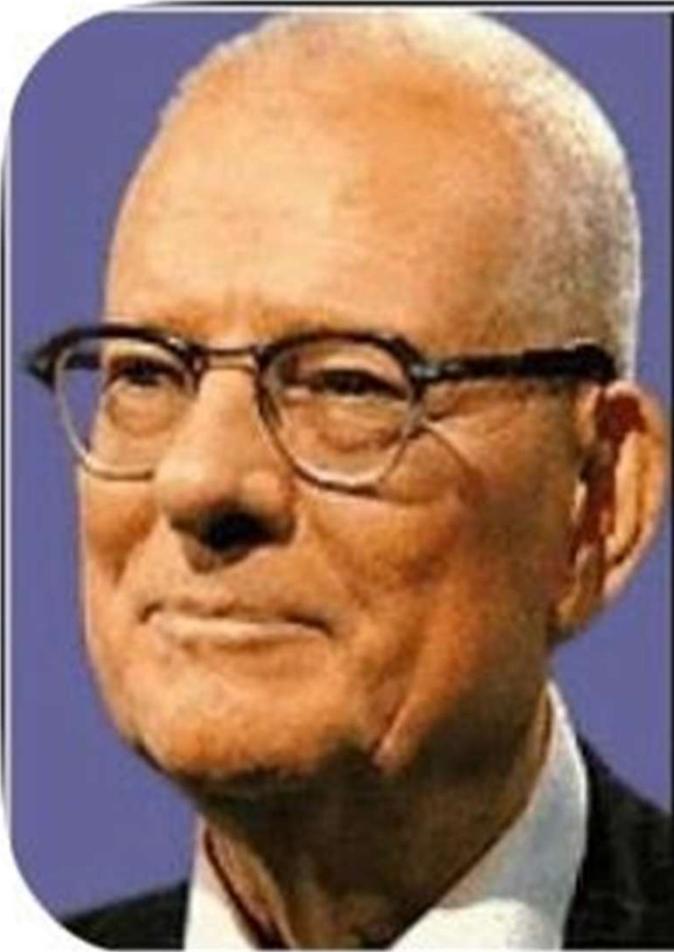


Yet a pilot with 20,000 flight hours still goes through the same checklists on every single flight

Graphic provided by Charles Menke

Process, Procedures, and Checklist:

- Must Have – Set Expectation
- Train
- Governance
- Continuous improvement



Eighty-five percent of the reasons for failure are deficiencies in the systems and process rather than the employee. The role of management is to change the process rather than badgering individuals to do better.

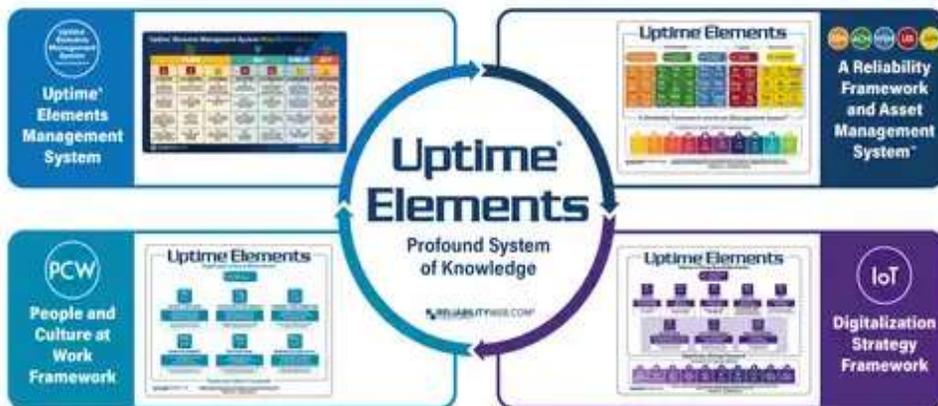
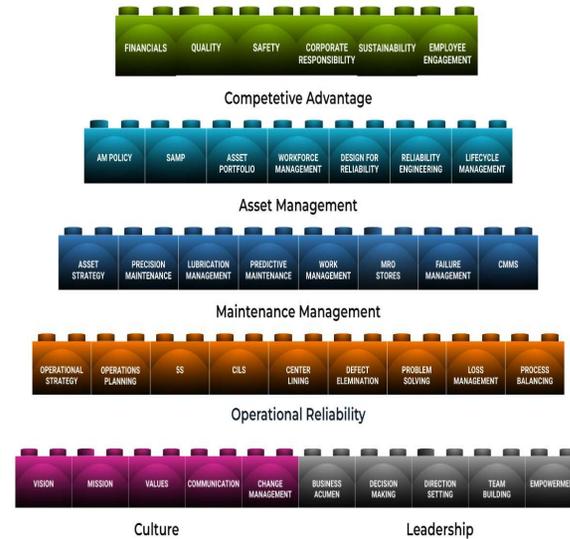
— *W. Edwards Deming* —

AZ QUOTES

Reliability Excellence® Journey



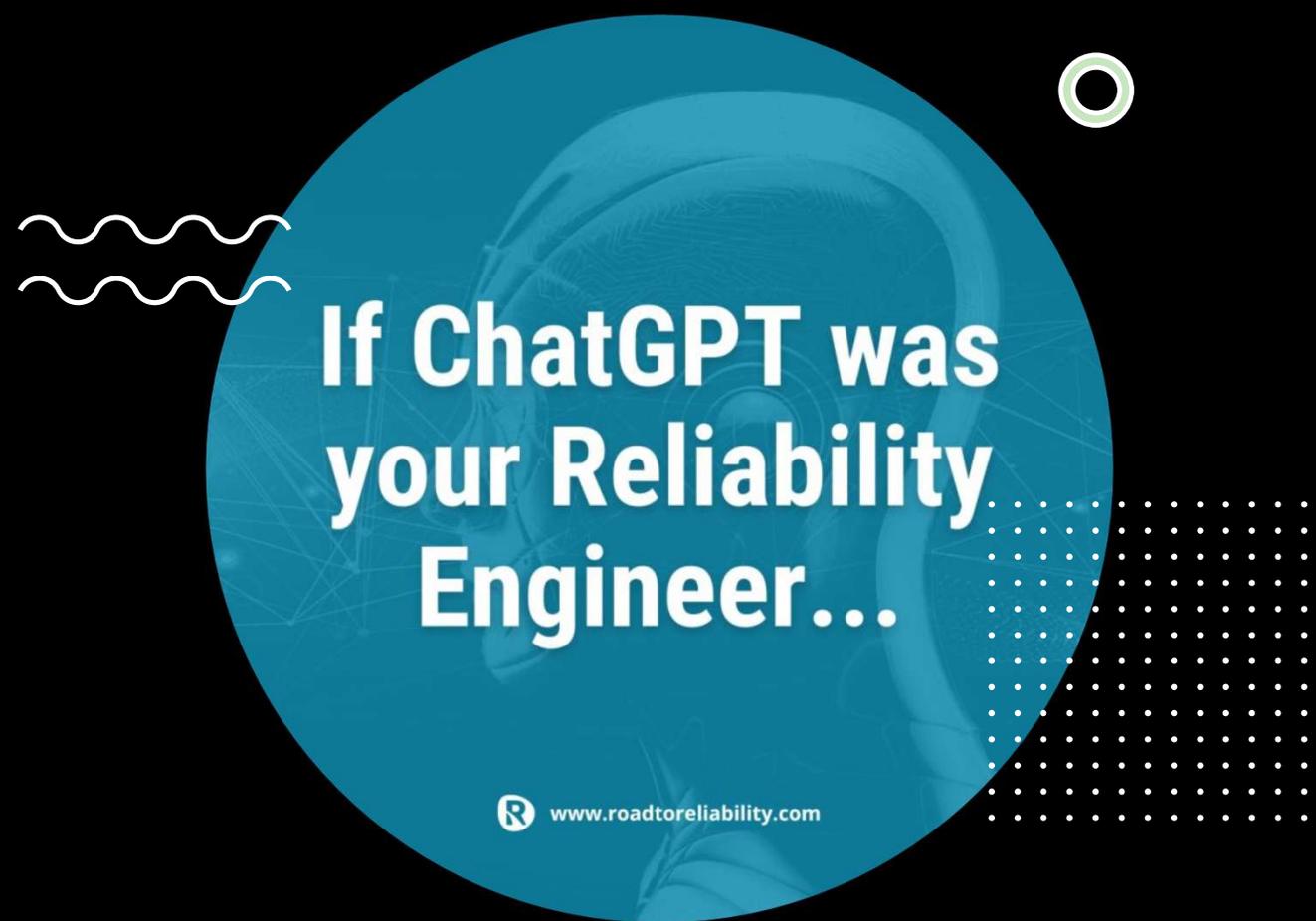
The Road to Reliability Framework



Reliability Frameworks

- LCE
- Reliability Academy
- ReliabilityWeb
- ReliabilityX
- SMRP

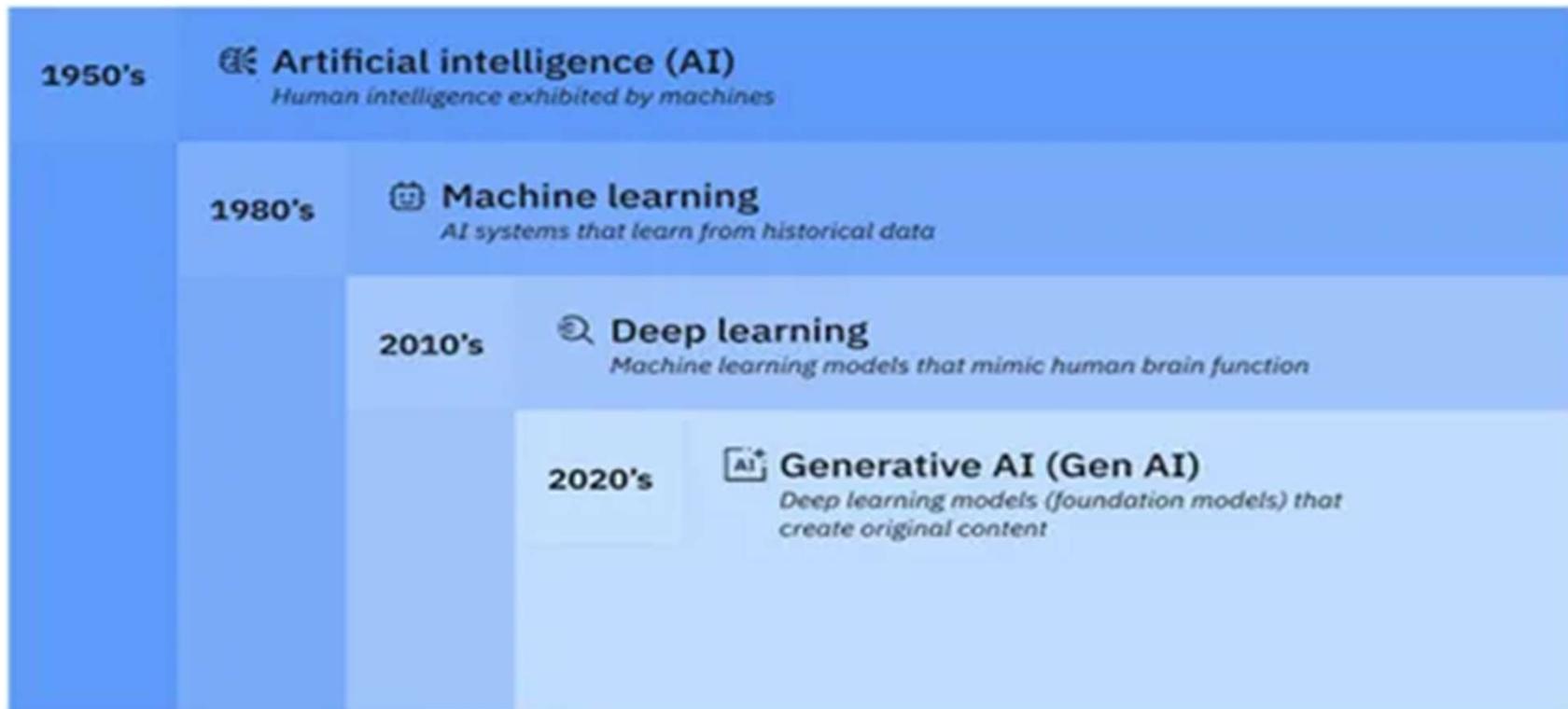
Transition: AI Foundation & Fundamentals



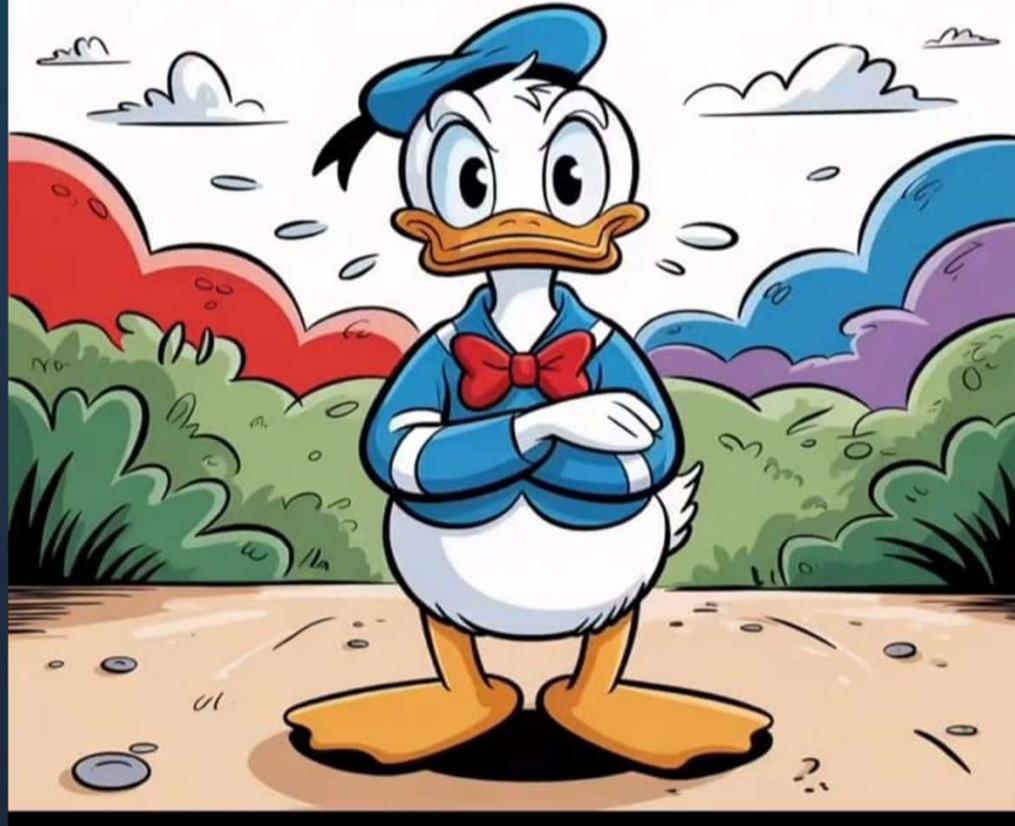
If ChatGPT was
your Reliability
Engineer...

 www.roadtoreliability.com

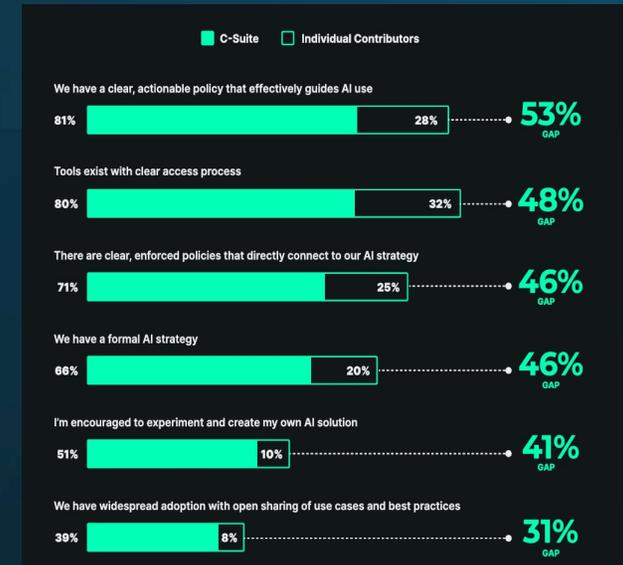
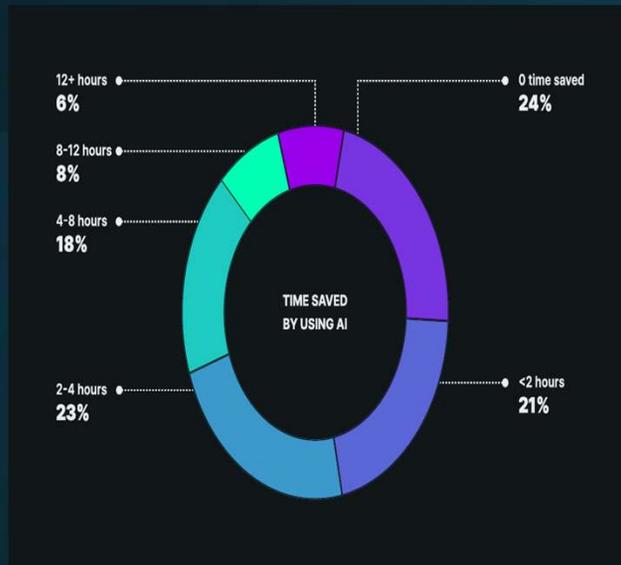
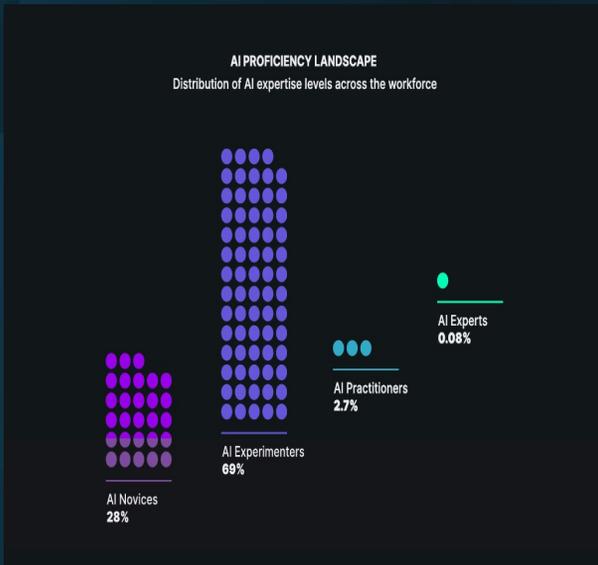
Age of AI



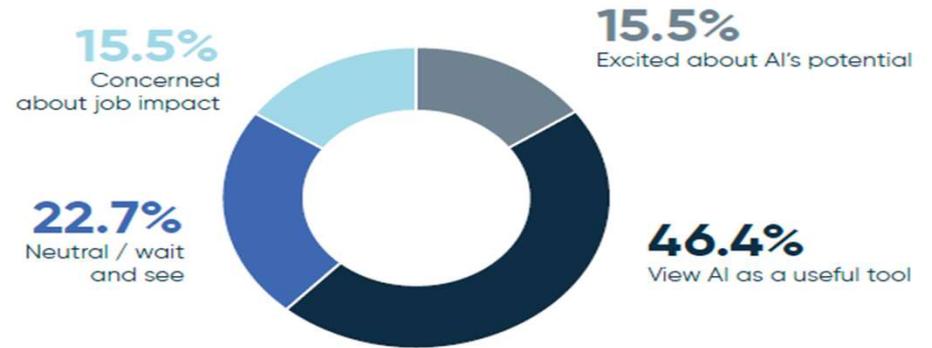
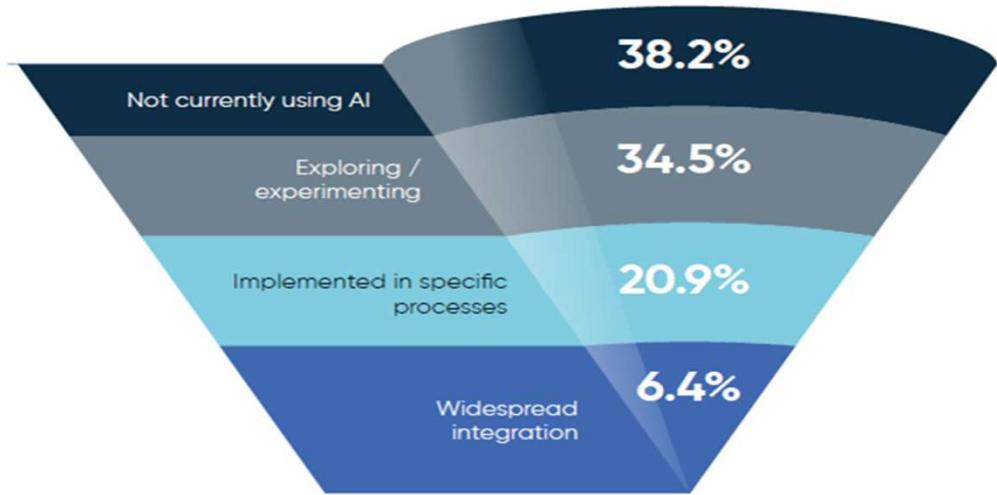
**“BEFORE WE WORK ON
ARTIFICIAL INTELLIGENCE,
WHY DON’T WE DO SOMETHING
ABOUT NATURAL STUPIDITY.”**



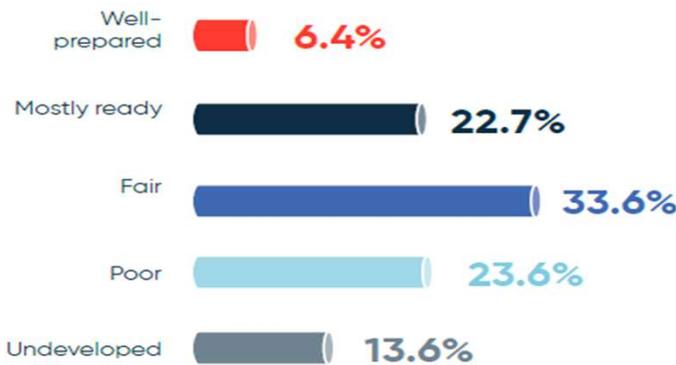
AI Proficiency



The State of AI and Maintenance in 2026 Survey



The Bottleneck Is Data



The State of AI and Maintenance in 2026 Survey

Why Most AI Pilots Stall

Most AI pilots in maintenance follow a predictable pattern:



Leadership gets excited about AI potential, perhaps after a conference presentation or vendor demo showing impressive results from other companies.



A broad, ambitious pilot is defined. "Let's use AI for predictive maintenance" or "Let's implement AI-driven scheduling across all sites."



The team discovers data quality issues during implementation. asset hierarchies are inconsistent, cause codes are incomplete, work orders lack standardized fields. The data scientists can't build reliable models because the training data is unreliable.



The pilot delivers ambiguous results. The AI makes predictions, but no one trusts them. False positives create alert fatigue. Missed failures undermine confidence. The ROI case falls apart.



Leadership concludes "AI isn't ready for our environment", and skepticism grows across the organization. The failed pilot becomes a cautionary tale that makes the next attempt harder.

What This Means for AI

The Current State

The data is clear about where the industry stands:

72.7%

are not using AI or only experimenting

70.9%

rate data readiness as fair, poor, or undeveloped

61.9%

are excited about AI or view it as a useful tool

A Better Approach

The strategy is not "go deploy AI." The strategy is "make one workflow AI-ready, prove value and scale."

Step 1: Pick one workflow where success is measurable. Don't try to make "make maintenance AI-ready." Pick a specific process (e.g. work order triage, PM scheduling, parts forecasting) where you can define and measure success.

Step 2: Fix the inputs. Before deploying AI, fix the data quality issues in that specific workflow. Standardize the taxonomy. Clarify the cause codes. Clean up the asset hierarchy for assets involved in this workflow.

Step 3: Define what "better" means. Set measurable outcomes: time-to-assignment reduced by X%, first-time fix rate improved by Y%, schedule adherence improved by Z%. These become your success criteria.

Step 4: Deploy and measure. Implement AI in the specific workflow. Measure against defined success criteria. Give it time to generate meaningful data, typically 3-6 months.

Step 5: Scale to the next workflow. Once one workflow is demonstrably improved, apply the same approach to the next. Build momentum through demonstrated wins.

AI Fundamentals in 4 Buckets

Forget the hype. AI for reliability breaks down into four practical categories. Each one solves different problems. Each one needs different data. Understanding which bucket fits your use-case is half the battle.

Classification

What it does: Sorts things into categories

Reliability example: Auto-assign failure codes from work order descriptions

Data needed: Historical coded failures

Forecasting/Regression

What it does: Predicts numeric outcomes

Reliability example: Forecast parts demand or predict remaining useful life

Data needed: Time-series metrics, usage patterns

Anomaly Detection

What it does: Flags unusual patterns

Reliability example: Identify condition monitoring outliers in vibration or temperature data

Data needed: Sensor streams, baseline "normal" behavior

Natural Language Prompting (NLP)/GenAI

What it does: Understands and generates text

Reliability example: Draft job plans, summarize failure trends, assist with root cause analysis

Data needed: Quality text descriptions, structured prompts

Where AI Wins Early

Based on current technology and adoption patterns, these applications are delivering value:

| Application | What It Does | Why It Works |
|---------------------------|---|--|
| Work request triage | Automatically categorizes and routes incoming requests | Reduces dispatcher workload; improves consistency |
| Work order structuring | Turns unstructured technician input into standardized data | Improves data quality as byproduct of normal work |
| Suggested troubleshooting | Surfaces relevant history and likely causes based on symptoms | Helps less experienced technicians perform like veterans |
| Schedule optimization | Adjusts PM schedules based on actual conditions and constraints | Prevents both over-maintenance and under-maintenance |
| Parts forecasting | Predicts demand to optimize inventory levels | Reduces stockouts and excess inventory |
| Documentation prompts | Nudges technicians for missing information at closeout | Improves completeness without adding friction |

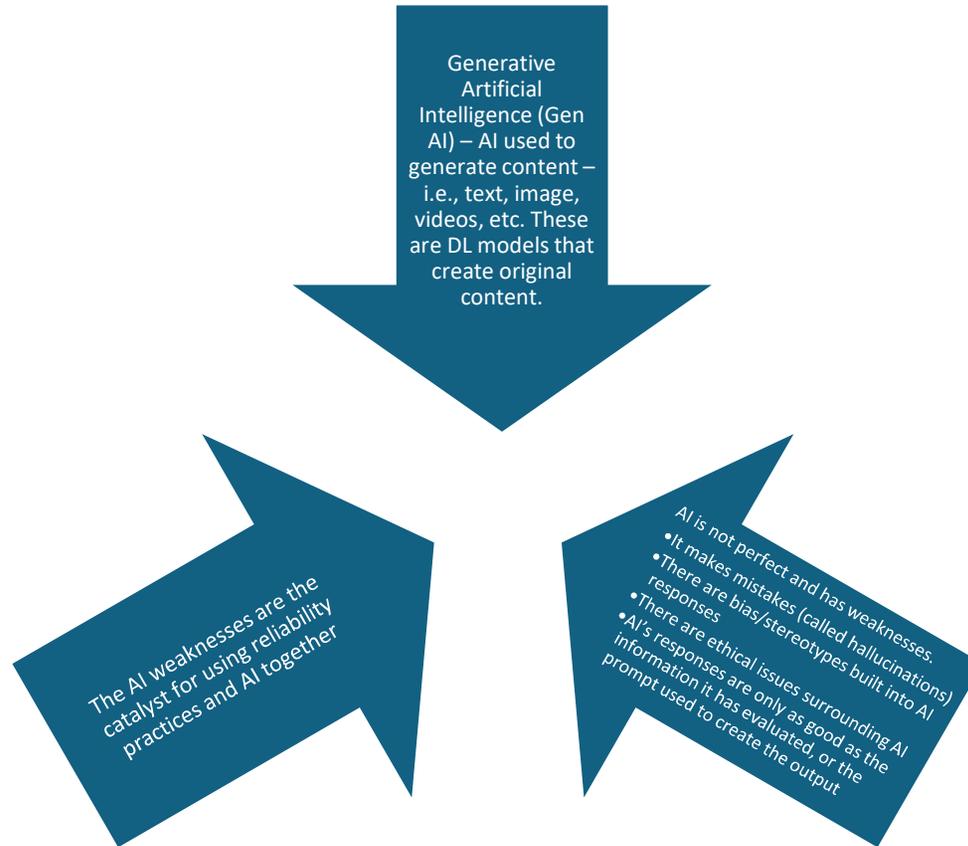
AI -101

| Feature | Traditional AI | Predictive AI | Generative AI | Agentic AI |
|---------------------------|------------------------------|---|---------------------------------|------------------------------------|
| Primary Function | Classification or prediction | Forcast Outcomes/Trends based on histoical patterns | Content creation (text, images) | Goal-driven action and execution |
| Initiative | Reactive: Waits for input | Proactive: When/what can Occur | Reactive: Responds to prompts | Proactive: Initiates workflows |
| Output | A single result or label | Numbers, categories, & probaility | Content based on a prompt | Completed multi-step tasks |
| Storage Size | KB to MB | KB to MB | GB-TB | GB-TB |
| Typical Parameters | Dozens to Millions | Dozens to Millions | 1 Billion to 1Trillion | Billions, Typically LLMs |
| Hardware | CPU | CPU | High-end GPU/data center | High-end GPU with significant VRAM |

Additional Terms

- Additional Terms/Information:
 - Machine Learning (ML) - The use of data to improve performance of associated, targeted and AI systems over time. It is a system that learns from historical data.
 - Deep Learning (DL) – ML with deep neural networks. These are ML models that mimic human brain function.
 - Neural Networks – Artificial networks that are modeled after the human brain's structure and function. These networks consist of interconnected layers of nodes that work together to process and analyze complex data.
 - Natural Language Processing (NLP) – Language modeling that correlates probability distribution or a collection of rules to capture properties of human language models.
 - ✓ The most common of these is the Large Language Model (LLM), which is the foundation of products like Chat GPT.
 - ✓ LLM's are a type of DL architecture used for language processing (USF, 2025).

Generative AI



Prompting = Requirements for GenAI

Writing a prompt is like writing requirements for a junior planner. Vague input gets vague output. Specific, structured prompts get useful work. This is the skill that separates GenAI users from GenAI complainers.

Bad Prompt

Write a job plan for pump maintenance.

Result: Generic, unusable boilerplate that wastes everyone's time.

Good Prompt

You are a maintenance planner for a refinery. Write a job plan for quarterly PM on a centrifugal pump (model XYZ-500, criticality A). Include safety permits, lockout steps, torque specs for impeller bolts, alignment tolerances, and estimated labor hours. Format as: Safety → Lockout → Disassembly → Inspection → Reassembly → Testing. Verify all torque values against OEM manual.

Result: Actionable, specific, ready for tech review.

Role: Define who the AI is (planner, analyst, technician)

Context: Asset type, criticality, operating conditions

Constraints: Safety requirements, regulatory standards, limits

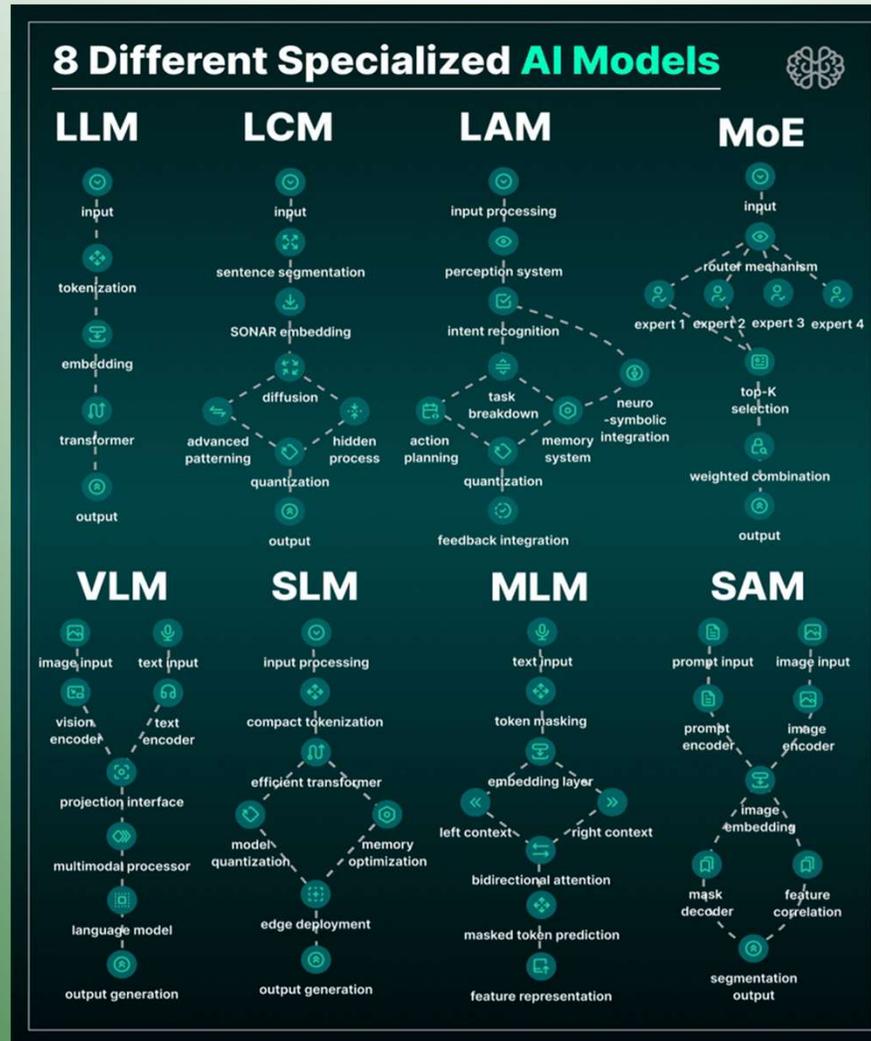
Format: Specify output structure (checklist, narrative, table)

Examples: Show what good looks like when possible

Verification: Ask AI to check its work against standards

Interactive Exercise: Take 30 seconds—rewrite this prompt: "Help me with backlog." Make it specific, contextual, and actionable.

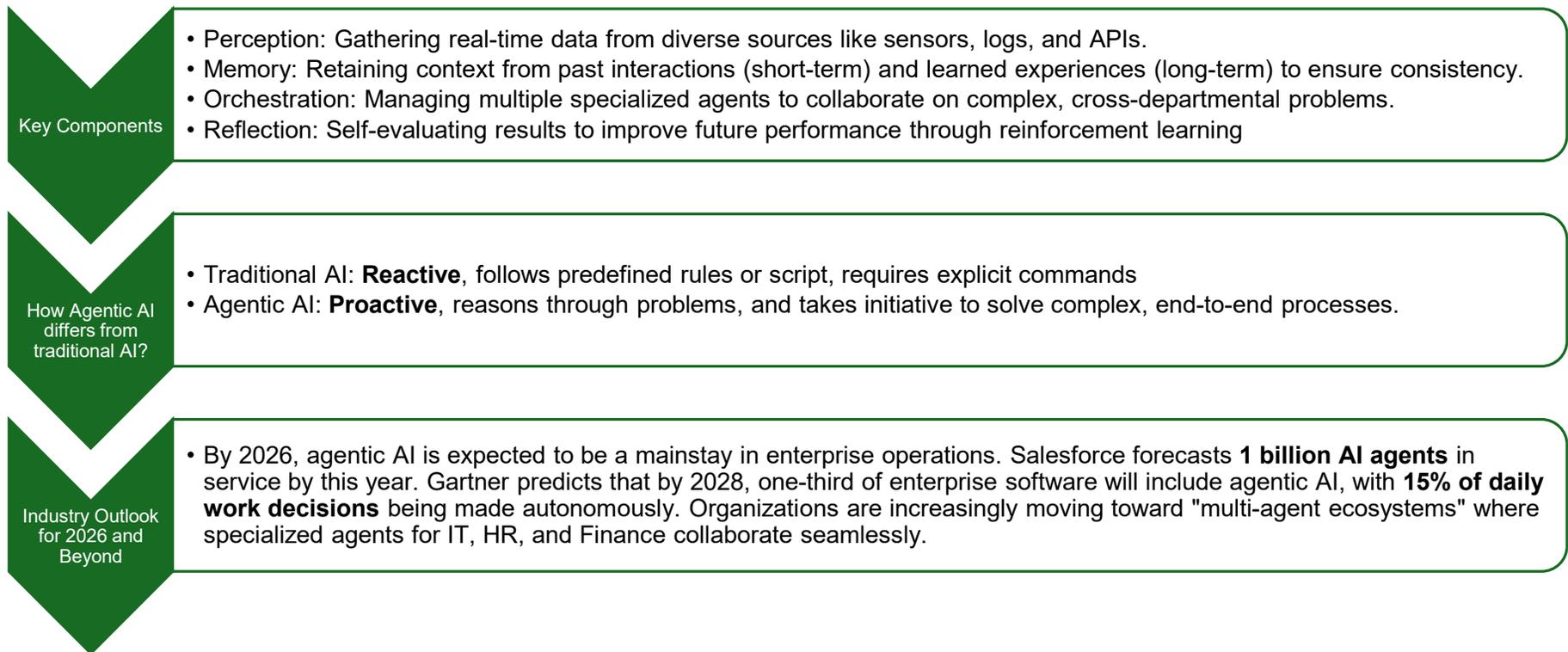
AI Models



Agentic AI

- Agentic AI – Autonomous AI systems that can independently set goals, plan, reason, and execute complex, multi-step tasks with minimum human oversight, acting proactively to achieve objectives.
- AI Agents - Synonymous term for Agentic AI but is setup to accomplish desired outcomes.
 - Uses LLMs for understanding but add planning, memory, and tool integration for more sophisticated goal –oriented behavior.
- Unlike traditional AI that follows strict commands, agentic AI adapts to dynamic environments, uses external tools, and learns from real-time data to make decisions and improve performance, functioning more like a human employee with initiative.
- Key Characteristics
 - Autonomy: Operates independently, making decisions without constant human input.
 - Goal-Oriented: Focused on achieving specific goals, outcomes, or objectives.
 - Planning & Reasoning: Breaks down complex goals into actionable steps and decides the best path forward.
 - Learning & Adaptability: Learn from new data and experiences, adjusting in **real-time**.
 - Tool Use: Can interact with and utilize external tools and other AI systems
 - Environmental Understanding: Process multimodal data (text, audio, video) to get a complete picture.

Agentic AI



Agents



| Stage | Define | Design Standard Operating Procedure | Build MVP for Core Prompts | Connect & Orchestrate | Test & Iterate | Deploy, Scale & Refin |
|---|---|---|---|--|---|--|
| Description | Identify a realistic agent use case and gather 5-10 concrete scenarios the agent should handle | Create a step-by-step procedure, breaking down the task(s) into clear steps a human would follow | Design agent architecture; Build prompt(s) that handle the core reasoning | Connect to live data sources and build orchestration logic | Evaluate agent against examples; identify failures & iterate to improve reliability & performance | Deploy agent & monitor how users interact; continuously refine based on real usage patterns |
| Duration | -1-2 week(s) | -1-2 week(s) | -1-2 week(s) | -2-3 week(s) | -1-2 month(s) | Ongoing |
| Output | Clear agent task scope & concrete use cases | Clear Standard Operating Procedure of step-by-step workflow, incorporating identified scenarios | Agent architecture and core prompt(s) that works with static data | End-to-end agent with live data | Agent with systematically tested performance | Improved agent with expanded capabilities |
| Stakeholders | Product Owner, Subject Matter Expert | Product Manager, Subject Matter Expert | Product Manager, AI & Prompt Engineer | Engineers | Product Manager, QA Engineer | PM, Engineers, Support |
| Example: Building an Email Agent | Example tasks: <ul style="list-style-type: none"> Categorize email by priority Schedules meetings Answer product questions | Step-by-step procedure: <ul style="list-style-type: none"> With incoming emails, label with email category & response priority Checks calendar availability & schedule meeting Draft response & queue for human review | Email agent architecture design with core prompts, incl. email routing & response generation; Test with manually provided context and sample data | Example integrations: <ul style="list-style-type: none"> Gmail & Outlook for email access Google & Outlook Calendar CRM database for sender context | Evaluate email responses over success criteria: response quality, accuracy, and professional tone | Monitor traffic, use case and feedback. Iterate to improve performance and add additional features |

Learning Types Mapped to Reliability



Not all AI learns the same way. The learning type determines what data you need and how much human input is required. Here's the breakdown that matters for asset management professionals.

| Supervised Learning | Reliability Use-Case | Data Needed |
|-------------------------------|-------------------------------------|---------------------------|
| Train on labeled examples | Predict failure modes from symptoms | Coded historical failures |
| Unsupervised Learning | Reliability Use-Case | Data Needed |
| Find hidden patterns | Cluster similar repeat failures | Unstructured WO text |
| Reinforcement Learning | Reliability Use-Case | Data Needed |
| Learn from trial/reward | Optimize PM intervals dynamically | Feedback on outcomes |

Most reliability applications start with supervised learning—it's the most practical path when you have labeled failure history.

Resources

| Company | website | LinkedIn Site | Consulting | Certification | Intellectual Property | Conferences | Training | Framework | Technology | Podcast | Newsletter / Blog | Other |
|---|---|---|------------|---------------|-----------------------|-------------|----------|-----------|------------|---------|-------------------|--|
| Asset Analytix | http://www.assetanalytix.com/ | https://www.linkedin.com/company/assetanalytix-the-official-page/ | X | | X | | X | | X | | X | Assessment Optimization |
| Association of Asset Management Professionals (AMP) | https://assetmanagementprofessionals.org/ | https://www.linkedin.com/company/association-of-asset-management-professionals/ | | X | X | | X | | | X | | Women in Reliability and Maintenance (WIRAM) |
| CMMSradio | https://cmmsradio.com/ | https://www.linkedin.com/company/cmmsradio/ | X | | X | | | | | X | X | |
| efacility | https://efacility.app/ | https://www.linkedin.com/company/efacility-app/ | | | | | | | X | | | Information Management |
| Forum Reliability | https://www.forumreliability.com/ | https://www.linkedin.com/company/forumreliability/ | X | | X | | X | | | | | |
| IFM Consulting LLC | https://www.ifmconsultingllc.com/ | https://www.linkedin.com/company/ifm-consulting-llc/ | X | | | | X | | | | | IFM Services |
| Life Cycle Engineering (LCE) | https://www.lce.com/ | https://www.linkedin.com/company/life-cycle-engineering/ | X | X | X | X | X | X | | | X | |
| Noria | http://www.noria.com/ | https://www.linkedin.com/company/noria-corporation/ | X | X | X | X | X | X | | | X | Lubrication Specialty |
| Reliability Academy | https://www.reliabilityacademy.com/ | https://www.linkedin.com/company/reliabilityacademy/ | | | X | | X | | | | X | Great Information |
| Reliability X | http://www.reliabilityx.com/ | https://www.linkedin.com/company/reliabilityx/ | X | | X | | X | X | | X | X | |
| Reliabilityweb.com (RW) | http://www.reliabilityweb.com/ | https://www.linkedin.com/company/reliabilityweb.com/ | | | X | X | X | X | | X | X | Reliability Leadership Institute (RLI) |
| Reliable ∞ | https://www.reliamag.com/ | https://www.linkedin.com/company/reliamag/ | | | X | | X | | | | X | |
| Society of Maintenance & Reliability Professionals (SMRP) | https://www.smrp.org/ | https://www.linkedin.com/groups/1405447/ | | X | X | X | X | X | | X | X | |
| Squint AI | https://www.squint.ai/ | https://www.linkedin.com/company/squintai/ | X | | X | | | | X | | | Artificial Intelligence |
| Tractian | https://tractian.com/en | https://www.linkedin.com/company/gettractian/ | X | | X | | | | X | | | Artificial Intelligence |
| UpKeep | http://www.upkeep.com/ | https://www.linkedin.com/company/on-upkeep/ | X | | X | X | X | X | | X | X | |
| World Class Maintenance | http://worldclassmaintenance.org/ | https://www.linkedin.com/company/world-class-maintenance | X | | X | | | | | | | 50 Best Practices |

Resources



**Reliability
Academy**



eFACILITY



Squint AI



UpKeep



MetaExperts



Reliability ∞



Tools

Loss Calculator

Description *

Details

Designed Run Rate in Unites Per Minute * Average Daily Hrs of Run Time *

Avg Shifts Per Day of Runtime * Avg Days per Week Line Runs * Weeks Per Year of Run Time *

Times per shift issue occurs * Avg length of occurrence in minutes *

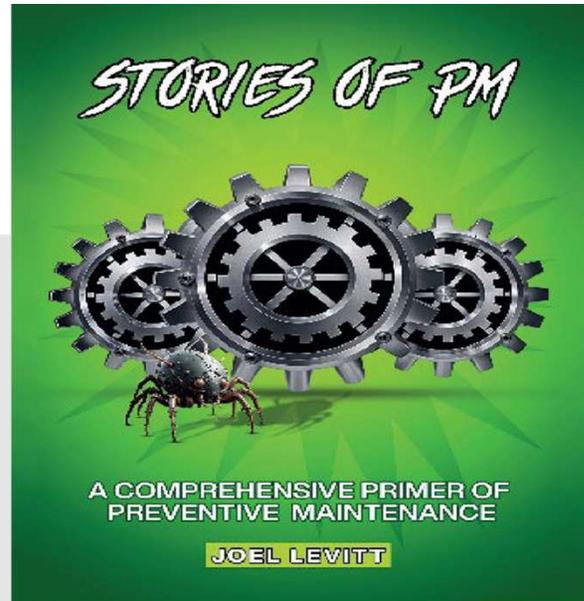
Cost to produce per unit * Sales price per unit *

Annual Contribution Margin Loss Annual Revenue Loss
\$0.00 \$0.00

Email *

ReliabilityX

Print



The Maintenance Planning & Scheduling Scorecard



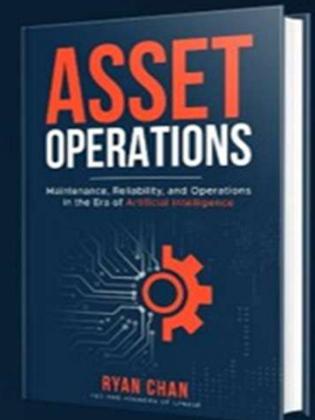
Reliability Academy



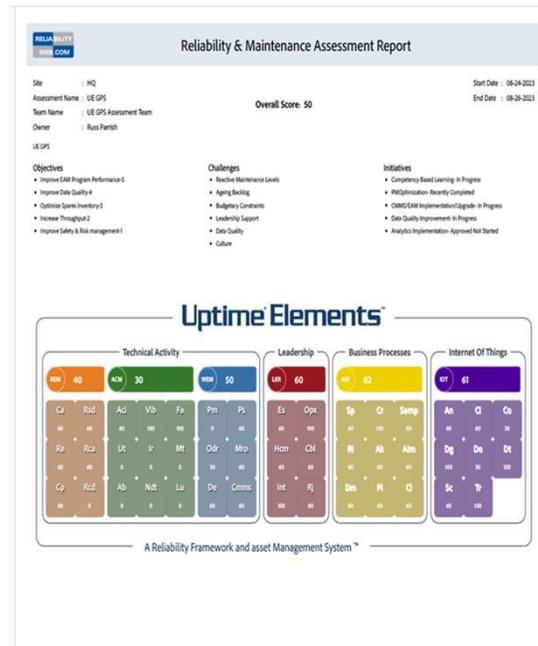
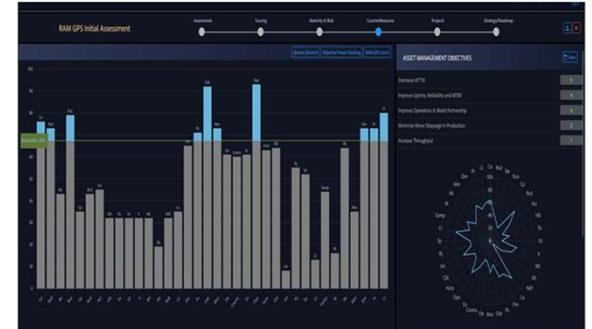
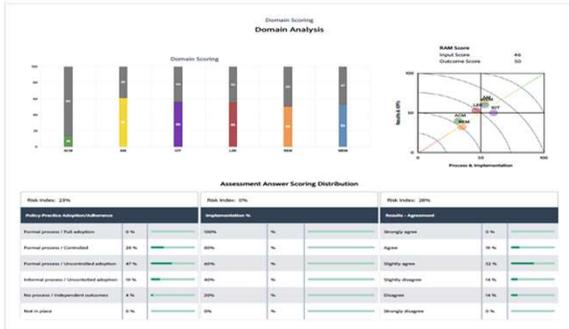
Rewriting the Rules: AI-First Asset Operations for the Modern Industrial Era



Ryan Chan
CEO & Founder
UpKeep



Assessment Examples



UE GPS™
RAM GPS™

Our Background



Qualified

16 YEARS OF *SUPERIOR* MAXIMO SERVICES

- 100s+ of Years of Maximo Experience
- Commitment to Maximo Community



Certified

- Distinguished IBM Business Partner
- Certified IBM Maximo consultants
- Awarded ISO 9001:2015 Certification



Trusted

- High Customer Satisfaction
- Long-standing Relationships Based on Trust
- Teaming Partnerships with Clients

MAVEN
DRIVING ASSET MANAGEMENT
FORWARD

eFACILITY

- Company Synopsis: eFacility provides an easy-to-use software application that makes facility information management simple, efficient, and accessible.
 - This innovative platform provides real-time access to critical facility data, helping teams work smarter, reduce downtime, and improve operational and maintenance efficiency.
 - This allows teams to gain visibility and control while reducing costs.
- Core Services, Products, & Resources:
 - eFacility Software
 - Provides complete information regarding the facility or project by organizing 2D drawings, in a 3D grid, and using patented navigation to move between trade drawings on a mobile tablet. Combine this with the ability to view and record information at any location, ensuring that information gets to the person who needs it, when they need it, and where they need it.
 - Facility Intelligence Platform – Provides document management as a service.
 - Features
 - Organize drawings
 - Store almost any document you can and link directly to a specific location on a drawing.
 - ✓ PDF, Excel, Word, MP4, JPEG, etc.
 - Easily view drawings from a centralized server, in an organized manner, on any device
 - Design Grid, Shop Grid, Design Details, Shop Details, all organized by drawing sticks.
 - Add markups and notes
 - Grid view by floor and trade





Born from Tragedy, Built with Purpose

One Veteran, One Opportunity, One Community at a Time



Dual Mission: At UTS, they tackle two national challenges at once:

- **Veteran Suicide and Transition Stress:** UTS supports service members during the most vulnerable phase of their journey—the transition to civilian life—by providing community, certainty, and purpose.
- **Manufacturing Workforce Crisis:** UTS delivers reliable, trained, and mission-ready talent to American manufacturing, reducing costly workforce gaps and supporting long-term operational excellence.

UTS Website: <https://www.unturningsteel.org/>

UTS Donation Site:

<https://argentasoftware.com/interfaces/50275/frmDonationForm.aspx>

UTS Volunteer Site:

<https://argentasoftware.com/interfaces/50275/frmVolunteerForm.aspx>

UTS LinkedIn Site: <https://www.linkedin.com/company/unturningsteel/>

What: Through the DoD SkillBridge program, veterans are matched with U.S. manufacturers to fill essential roles in operations, maintenance, and engineering. The partnership between SkillBridge and UTS offers active-duty service members:

- Education and training in reliability and operations best practices
- Professional certifications through academic and professional partners like SMRP
- Career opportunities with American manufacturers
- 3–6 months of real-world experience embedded at host companies
- One-on-one coaching and mentorship from expert reliability professionals
- These participants fill vital roles in operations, maintenance, engineering, and leadership—at no cost to the veteran or the host company.
- They also complete a reliability project as part of their curriculum, contributing directly to their host's bottom line.



STRATOSPHERE

BUSINESS SOLUTIONS

Palantir-Powered Solutions for Manufacturing Leaders

Accelerating digital transformation with enterprise-grade AI and data platforms

Official Palantir Technology Partner

Proven ROI in 30-60 Days

Trusted by 200+ Manufacturers

Stratosphere accelerates digital transformation with enterprise grade solutions that streamline ERP data migrations, implement digital twins, and optimize operations.

They are your Industry 4.0 marketplace for manufacturing. Stratosphere Business Solutions specializes in connecting manufacturers to cutting-edge technologies, offering FedRamp-certified solutions powered by Palantir Technology, the largest, most advanced, and secure software development platform in the world.

<https://stratospheresolutions.biz/>

Certifications

| Certification | Link | Organization |
|--|---|--|
| Certified Reliability Engineer (CRE) | https://www.asq.org/cert/reliability-engineer | ASQ |
| Certified Maintenance & Reliability Professional (CMRP) | https://smrp.org/Certification | SMRP |
| Certified Maintenance & Reliability Technician (CMRT) | https://smrp.org/Certification | SMRP |
| Asset Reliability Practitioner (ARP) | https://www.mobiusinstitute.com | Mobius Institute |
| Certified Reliability Leader (CRL) | https://assetmanagementprofessionals.org/certified-reliability-leader-overview/ | AMP |
| Reliability Engineering Certification (REC) | https://lce marketplace.com/rec | LCE University Partners |
| Certified Asset Management Assessor (CAMA) | https://www.wpiam.com | WPIAM |
| Certified Professional Reliability Engineer (CPRE) | https://cpre.ireb.org | IREB |
| Reliability & Maintainability Implementation Certification (RMIC®). People and Process supports preparatory Training for this certification. | https://rmc.utk.edu/professional-development | Univ of Tenn RMC People and Process |
| Graduate Certificate in Reliability and Maintainability Engineering (RME) | https://rmc.utk.edu/professional-development | Univ of Tenn RMC |
| RMIC® Planning and Scheduling Practitioner. People and Process supports preparatory Training for this certification. | https://rmc.utk.edu/professional-development | Univ of Tenn RMC People and Process |
| Reliability Centered Maintenance (RCM™). People and Process supports preparatory Training for this certification. | https://www.aladon.com/training/rcm-certification | Aladon Network People and Process |
| Maintenance Management Professional (MMP) | https://www.pemac.org/certification/mmp | PEMAC |
| Certified Asset Management Professional (CAMP) | https://www.cybant.com/product/certified-asset-management-professional/ | IAITAM |
| RAMS Certificate | https://rams.org/rams-tutorial-certificate-program/ | RAMS® |
| TÜV SÜD Reliability & Functional Safety | https://www.tuvsud.com/en-us/industries/mobility-and-automotive/automotive-and-oem/iso-26262-functional-safety/iso-26262-functional-safety-certification-programme | TÜV SÜD |
| IEEE Reliability Society Credentials | https://credentials.ieee.org/application/certificates/ | IEEE |
| Reliability & Risk Engineering (DNV) | https://www.dnv.us/assurance/Management-Systems/ | DNV |
| Machinery Lubrication Tech (MLT) and other lubrication related certifications. The are other organizations who support certification training and administer exam at events. | https://www.icmlonline.com/ https://www.reliableplant.com/ https://www.noria.com/ | ICML Noria Reliable Plant |
| Reliability Engineering Training (SAE) | https://www.sae.org/professional-development/certificate-programs | SAE International |
| Certified Professional for Requirements Engineering (CPRE) | https://cpre.ireb.org/en | IREB |
| Certified SRE Practitioner (GSDC) | https://www.gsdccouncil.org/certified-site-reliability-engineer-practitioner | GSDC |

| Certification | Link | Organization |
|--|---|-------------------|
| Professional Certificate of Competency in Advanced Plant Maintenance & AI-Driven Predictive Technologies | https://www.eit.edu.au/courses/professional-certificate-of-competency-in-advanced-plant-maintenance-and-ai-driven-predictive-technologies/ | EIT |
| AI for Predictive Machine Maintenance | https://www.enoinstitute.com/training-tutorials-courses/applications-of-ai-for-predictive-maintenance-training/ | ENO Institute |
| AI Driven Predictive Maintenance and Asset Management | https://www.databricks.com/training/catalog/ai-industry-training-predictive-prescriptive-maintenance-4594 | Databricks |
| AI Industry Training: Predictive & Prescriptive Maintenance | https://niccs.cisa.gov/training/catalog/tonex/certified-ai-reliability-engineer-care | Tonex (via NICCS) |
| Certified AI Reliability Engineer (CARE) | https://www.tonex.com/training/courses/certified-ai-reliability-safety-engineer-cairse/ | Tonex |
| Certified AI Reliability & Safety Engineer (CAIRSE) | https://www.tuvsud.com/en-us/themes/artificial-intelligence/training/aiqcp | TÜV SÜD |
| AI Quality Certification Program (AIQCP) | https://gaqm.org/certifications/artificial-intelligence/caitp | GAQM/GSDC |
| Certified AI Testing Professional (CAITP) | https://www.gsdccouncil.org/certified-site-reliability-engineer-practitioner | GSDC |
| University of South Florida (USF) Microcredentials in AI | https://www.usf.edu/innovative-education/usf-microcredentials/usf-microcredential-programs.aspx | USF |

2026 Industry Trends

For 2026, there is a significant surge in Industry 4.0 and Sustainability certifications (such as ESG or ISO 14001) as reliability engineering increasingly integrates with digital factory transformations and corporate climate goals.

Gartner Webinars

7 Forces That Will Drive the Future Beyond Technology

Presented by: Marty Resnick

[Watch Now](#)

How Today's AI Decisions Will Shape Human Success

Presented by: Tori Paulman

[Watch Now](#)

The Gartner Top 10 Strategic Predictions for 2026 and Beyond

Presented by: Daryl Plummer

[Watch Now](#)

Impactful Storytelling for Executives: Using GenAI to Inspire Your Stories

Presented by: Bruce Robertson

[Watch Now](#)

The AI Future of CIO Leadership and Management

Presented by: Kristin Moyer

Transition: Reliability/ AI Journey



Common Sense Reliability™

RPC Common Sense Process

- Listen to client's wants/needs
- Evaluate available info
- Perception vs. Reality
- Identify opportunities
- Create an achievable & sustainable plan
- Stress technical, communication & change
- Instill discipline to achieve desired results
- Put tools in place to sustain success

Customer Requirements

- Do basic foundational maintenance & reliability requirements well
- Operate in a data driven and proactive decision-making manner
- Embrace innovation and technology
- Invest in employees

* 8 Pillars of Asset Operations Management

- Maintenance, reliability, and operations must operate together and be aligned on achieving a common goal.
- Data must flow into a single repository.
- Measure teams based on why they do something rather than what they do.
- Collect the right data, display the best insights, and provide actionable feedback through a centralized command center.
- Continuous Improvement as an abundant lifecycle, not just a point in time.
- Everything measured can be improved.
- Data accessible from wherever you are.
- Maintenance, reliability, and operations are revenue driver, not a cost center.

Understanding the research that underpins the Road to Reliability

| Tactic | Uptime % change | Uptime | Downtime reduction |
|--|-----------------|--------|--------------------|
| Reactive plants | | 83.5% | |
| Planning only | +0.5% | | |
| Scheduling only | +0.8% | | |
| Preventive / predictive Maintenance only | -2.4% | | |
| All Three Tactics | +5.1% | 88.6% | 30.9% |
| Plus Defect Elimination | +14.8% | 98.3% | 89.7% |

When industrial plants with a reactive maintenance culture implemented only Planning their uptime improved on average by 0.5% (to 84.0% from 83.5%)

When industrial plants with a reactive maintenance culture implemented only Scheduling their uptime improved on average by 0.8% (to 84.3% from 83.5%)

When industrial plants with a reactive maintenance culture implemented Preventive Maintenance only their uptime decreased on average by 2.4% (to 81.1% from 83.5%) due to the additional downtime to conduct preventive maintenance work.

When industrial plants with a reactive maintenance culture implemented all three tactics of Planning, Scheduling and Preventive Maintenance their uptime increased on average by 5.1% (from 83.5% to 88.6%)

Industrial plants that practiced Planning, Scheduling, had a Preventive Maintenance Program and had implemented Defect Elimination increased uptime by 14.8% (from 83.5% to 98.3%)

Industrial plants that practiced Planning, Scheduling and had a Preventive Maintenance Program and also had implemented Defect Elimination had on average an uptime of 98.3%

Industrial plants with a reactive maintenance culture were found to have on average an uptime of 83.5%

Industrial plants that practiced Planning, Scheduling and had a Preventive Maintenance Program, but no Defect Elimination had on average an uptime of 88.6%

Industrial plants that practiced Planning, Scheduling and had a Preventive Maintenance Program experienced 30.9% less downtime compared to reactive plants.

Industrial plants that practiced Planning, Scheduling, had a Preventive Maintenance Program and had implemented Defect Elimination experienced almost 90% less downtime compared to reactive plants.

Top 10 CMMS Best Practices

1 Try

2 Define & document your processes

3 Put laser focus on data integrity

4 Put effort into culture change

5 Feed your CMMS

6 Use the plan-do-check-act method

7 Plan to train, train to plan

8 Build a long-term plan

9 Designate a database administrator

10 Designate an owner/champion

Example Roadmap to Excellence

| | 2025 | 2026 | 2027 | 2028 |
|----------------------|---|--|--|--|
| Operations & Process | <ul style="list-style-type: none"> Determine initial baselines Setup, configure, & deploy CMMS services – see “Optimization” below Review and update all maintenance, work request, and financial processes. Understand impact of GAAP on capitalization and budget/spend. Evaluate CMMS functionality for implementation – see proposal | <ul style="list-style-type: none"> Continue adding CMMS functionality and services – see “Optimization” below Update to new model baselines Customer sat and auditing Roll out core process improvements: <ul style="list-style-type: none"> No work without a work order All possible work signed off onsite and quality verified Check-in/check-out and proper time capture required to approve invoice NTEs required, with approval process to exceed Time/cost by cost buckets – labor, services, travel charge, supply/parts, etc. Bulk invoice approval rules/controls Disputed invoice plan | <ul style="list-style-type: none"> Continue adding CMMS functionality and services – see “Optimization” Advanced customer feedback and process improvement Continuous process improvements: <ul style="list-style-type: none"> Leverage data to refine PM program, reduce reactive & emergency work Optimize vendor selection, controls over quality and cost Create more value with internal FM team, exchange repetitive admin tasks for proactive coordination of work | <ul style="list-style-type: none"> Continue adding CMMS functionality and services – see “Optimization” Advanced customer feedback and process improvement Reassess program for more incremental upside Continuous process improvements: <ul style="list-style-type: none"> Increase the number and quality of XXXX day-to-day maintenance decisions |
| Technology | <ul style="list-style-type: none"> Data Cleanup - remove out-of-date locations, users, vendors, assets, other Enter as-clean-as-possible data into CMMS Move License tracking to CMMS Deploy | <ul style="list-style-type: none"> Verify assets in-person, update Master Data Data Cleanup continued Rollout Vendor Mobile App Evaluate/update PMs Monitor adoption | <ul style="list-style-type: none"> Monitor adoption Maintain service and asset Warranties Optimize Procedures, Incident Management Implement new features, services, integrations | <ul style="list-style-type: none"> Monitor adoption Optimize system configuration to align with process evolution Implement new features, services, integrations |
| Optimization | <ul style="list-style-type: none"> Begin communication, change, management, & train all vendors Rate Cards, COI compliance – implement for all vendors | <ul style="list-style-type: none"> GPS check-in and check-out – Rollout to all vendors Setup Business Intelligence (BI) & track changes made using the data Vendor to invoice actual work time in correct buckets Setup NTE controls Monitor callback events Metric baseline and tracking | <ul style="list-style-type: none"> Automate, enforce service and asset warranties Use BI information to adjust maintenance practices Use Intelligent Sourcing tools to optimize vendor selection, refine cost controls Metric tracking & analysis Reliability training | <ul style="list-style-type: none"> Continuous improvement of processes Evaluate the use of Planning & Scheduling Evaluate for Reliability Based Maintenance (RBM) practices <ul style="list-style-type: none"> Implement applicable practices Determine if self performance is applicable Reliability certification |
| Organization | <ul style="list-style-type: none"> Existing organization Add System Admin/Business Analyst | <ul style="list-style-type: none"> Transition to 100% direct vendors, revised roles of IFM vendors Adjust contract T&Cs for new vendors Implement MyFM support services | <ul style="list-style-type: none"> Align organization with revised location footprint Evaluate the use of Mobile technicians Update vendor contracts at renewal | <ul style="list-style-type: none"> Align to new initiatives Update vendor contracts at renewal Adapt to new transformations |
| Roadmap | Setup | Foundation/Optimize | Optimize/Transformation | Transformation/Mastery |

2029

Mastery – Path to World Class

The Outcomes

Improved Deliverables & Decision-Making Capability

- Safety Performance
- Financial Results
- Asset Performance
- Increased Proactivity
- Sustainability/Energy Savings
- Improved Reputation/Brand Enhancement
- Data Integrity
- Workforce Engagement/Retention/Recruitment/ Diverse & Inclusive
- Risk Reduction
- Certification/Knowledge
- Operational Delivery/Productivity
- Decision Making
- Continuous Improvement
- Dashboarding/KPI Accuracy
- And More!

Reactive work can take up to 3X longer and can cost 4-10X

Transition: The Case Study

5 things most organizations get wrong in Planning & Scheduling

1. Overestimating productivity
2. Too many break-ins
3. Confusing planning with scheduling
4. Schedule work that's not 'ready'
5. Living with a broken process

Building Your Roadmap: Governance & Accountability

Governance Isn't Bureaucracy—It's Discipline

Without structure, AI initiatives become science projects that never scale. Governance ensures:

- Clear ownership and accountability
- Regular progress reviews and course corrections
- Transparent communication with stakeholders
- Sustainable capability that outlasts individuals

Keep it simple. Meet regularly. Track what matters. Adjust based on results.

Complete RACI matrix, progress tracking dashboard, and risk register templates available in workshop materials.

AI Governance & Accountability RACI Matrix

| Responsibility | Exec Sponsor | AI Gov Lead | Reliability / AM Owner | EAM Product Owner | Data & Analytics | IT & Cybersecurity | Risk / Legal | Change Mgmt |
|----------------------------------|--------------|-------------|------------------------|-------------------|------------------|--------------------|--------------|-------------|
| AI Governance Charter | A | R | C | C | C | C | C | C |
| Define AI Principles | A | R | C | C | C | C | C | C |
| Use-Case Intake & Prioritization | A | R | R | C | C | C | C | C |
| Data Ownership & Quality | A | R | R | C | C | C | C | C |
| Model Selection & Validation | I | R | R | C | C | R | I | C |
| Cybersecurity Review | I | I | I | C | C | R | A | C |
| Deployment Approval | A | R | R | C | R | C | R | C |
| Monitoring & Drift Detection | C | R | R | C | R | C | C | C |
| Incident Response Plan | C | R | R | R | R | R | C | C |
| Training & Adoption | A | R | R | C | C | C | C | A |

R = Responsible **A** = Accountable **C** = Consulted **I** = Informed

Your Next Steps: From Workshop to Work

The difference between this being useful and this being forgotten is what you do in the next 72 hours. Here's your action plan.

01

Audit Your Foundation (This Week)

Score yourself 1-5 on each foundation block: Work Management Discipline, Asset Hierarchy, Failure Coding, Job Plans, KPI Feedback. Be honest. Anything below a 3 is a blocker for AI. Fix those first.

02

Pick Your First Use-Case (Next 2 Weeks)

Review the Use-Case Menu. Pick ONE that solves a real pain point and has executive visibility. Get stakeholder buy-in. Define success metrics before you start.

03

Run a Data Quality Sprint (30 Days)

Enforce mandatory closeout fields. Standardize asset naming. Train your team on failure codes. Clean up the last 6 months of work orders. This is unglamorous work that unlocks everything else.

04

Pilot with GenAI (60 Days)

Start with job plan drafting or failure analysis summaries. Use structured prompts. Have humans review every output. Measure time saved and quality improvement. Build trust through transparency.

05

Build Your 3-Horizon Roadmap (90 Days)

Map quick wins, scaling initiatives, and long-term capabilities. Tie each initiative to a KPI. Get executive sponsorship. Assign owners. Review quarterly and adjust based on what you learn.

Resources to Take Home: Prompt templates for job plans and failure analysis, Data quality checklist for CMMS readiness, 3-Horizon roadmap template with KPI targets. Contact Maven Asset Management for workshop materials and consulting support.

Foundation Audit: Score Your Readiness

Before you chase AI, audit what you have. This self-assessment takes 30 minutes and tells you exactly where to focus. Be brutally honest—this is for you, not your boss.



Work Management Discipline

Signs You're Ready:

- >95% work orders follow standard workflow.
- Planned work >85%, emergency work <5%.
- Backlog reviewed weekly with clear prioritization.

Signs You Need Work:

- Reactive firefighting dominates, no standard process.
- Backlog is a dumping ground, emergency work >30%.



Job Plans & Materials

Signs You're Ready:

- Routine PMs have detailed job plans with labor estimates & parts.
- Plans reviewed annually, material availability >90%.

Signs You Need Work:

- Job plans are one-line descriptions, no parts lists.
- Material stockouts delay 30%+ of jobs.



Asset Hierarchy & Criticality

Signs You're Ready:

- Every asset has unique ID tied to functional location.
- Criticality ratings (A/B/C) assigned using risk matrix.
- Hierarchy matches physical plant layout.

Signs You Need Work:

- Inconsistent naming, same equipment has multiple IDs.
- No criticality ratings or everyone is "critical".



KPI Feedback Loop

Signs You're Ready:

- Reliability KPIs tracked monthly (MTBF, MTTR, PM compliance).
- Trends reviewed in leadership meetings, corrective actions tracked.

Signs You Need Work:

- No reliability metrics tracked, or metrics exist but no one acts on them.
- Data lives in spreadsheets, not decisions.



Failure Coding Discipline

Signs You're Ready:

- >80% corrective WOs have failure codes, standard taxonomy.
- Technicians trained on proper coding.
- Quarterly failure trend reports.

Signs You Need Work:

- Failure codes blank or defaulted, no standard taxonomy.
- Techs don't know codes exist, can't answer "why did this fail?".

This audit isn't about shame. It's about clarity. Most organizations score 2-3 on average. That's fixable. But you can't fix what you won't measure.

Scoring Guide: 4-5 = Ready for AI pilots | 3 = Fix gaps first, then pilot | 1-2 = AI will fail here—focus on fundamentals for 6 months

Foundation Audit: Your Action Matrix

You've scored yourself. Now prioritize. This matrix maps your scores to immediate actions. Focus on the biggest gaps that unlock the most value.

Your 30-Day Plan: Pick 3 Quick Wins. Assign owners. Set dates. Review weekly. Build momentum before tackling Strategic Investments.

QUICK WINS - DO THESE FIRST

- Enforce 5 mandatory closeout fields (Asset ID, Failure Code, Labor Hours, Cause, Corrective Action)
- Create visual job aid for failure codes—lamine and post at supervisor desks
- Establish weekly 30-minute backlog review with planner + supervisor
- Assign criticality ratings to top 20 assets using simple risk matrix

STRATEGIC INVESTMENTS - PLAN & RESOURCE

- Full asset hierarchy cleanup and standardization across all sites
- Build comprehensive job plan library for all routine PMs (100+ plans)
- Implement automated KPI dashboards with real-time CMMS integration
- Develop formal reliability engineering capability with dedicated headcount

EASY IMPROVEMENTS - FILL GAPS

- Train technicians on proper work order closeout (1-hour session)
- Create standard PM checklists for top 10 equipment types
- Document current work management process (even if imperfect)
- Set up monthly reliability metrics review meeting

AVOID - NOT WORTH IT NOW

- Custom CMMS development or major system replacement
- Enterprise-wide digital transformation initiatives
- Advanced AI models before data quality is fixed
- Perfecting every job plan before starting any AI pilot

Most organizations jump to Strategic Investments before doing Quick Wins. Result? Expensive failures. Do the Quick Wins first

Building Your Business Case: Define the Problem

You've picked a use-case. Now sell it. Start by defining the problem in business terms.



A well-defined problem statement is crucial for gaining executive buy-in. It clearly articulates the current challenge, its measurable consequences, who or what it affects, and the underlying reason it exists.

This structured approach ensures everyone understands the magnitude and nature of the issue before proposing solutions.

Example Problem Statement:

"Currently, repeat failures on critical pumps are costing us 120 hours of unplanned downtime per quarter. This problem affects 15 A-criticality centrifugal pumps in the refinery and has persisted for 18+ months. Root cause: We can't identify failure patterns because work order descriptions are inconsistent and failure codes are rarely used."

Bottom Note: A clear problem statement is half the battle. Quantify the pain. Make it real.

Use-Case Menu: Pick One

Don't try to boil the ocean. Start with one high-value use-case that solves a real pain point. These six options are proven in industrial environments. Pick the one that hurts most right now—that's your first 90-day play.

- 1 Auto-code failure class from WO text**
Stop relying on techs to remember codes. Train a classifier on historical data to suggest failure modes automatically. Improves data quality and speeds closeout.
- 2 Detect repeat failure patterns**
Cluster similar work orders to surface chronic issues. Find equipment that fails the same way every quarter—then fix the root cause instead of treating symptoms.
- 3 Predict parts stockout risk**
Forecast demand for critical spares based on PM schedules, failure trends, and lead times. Prevent emergency expedites and unplanned downtime from parts shortages.
- 4 PM optimization (prevent vs waste)**
Balance prevention against over-maintenance. Use failure data to adjust PM intervals—extend when safe, tighten when risk increases. Reduce unnecessary work.
- 5 Condition anomalies from sensors/SCADA/IoT**
Flag abnormal vibration, temperature, or pressure before failure.
Convert condition monitoring alerts into triggered work orders with context.
- 6 Backlog prioritization assistant**
Score and rank backlog items using criticality, risk, resource availability, and business impact. Help planners focus on what matters most.

Interactive Poll: Hands up—which one is your first 90-day play? Show me stockout risk... repeat failures... PM optimization...

Use-Case Selection: The Decision Framework

You've seen six use-cases. Now pick one. This framework helps you choose based on pain, data readiness, and organizational readiness. Don't pick what sounds cool—pick what solves a real problem.

| Use-Case | Best For | Time to Value |
|--|---|---------------|
| Auto-code failure class from WO text | You have some coded history, but compliance is inconsistent. You want to improve data quality without adding tech burden. | 60-90 days |
| Detect repeat failure patterns | You're drowning in repeat failures but can't see the patterns. You need visibility to drive defect elimination. | 30-60 days |
| Predict parts stockout risk | Parts availability is your #1 constraint. You have materials data in CMMS. Procurement is a partner, not a blocker. | 90-120 days |
| PM optimization (prevent vs waste) | PM compliance is high, but you suspect waste. You have mature data. You're ready for evidence-based changes. | 120-180 days |
| Condition anomalies from sensors/SCADA/IoT | You have sensors but poor signal-to-noise ratio. You want predictive maintenance, not just monitoring. | 90-120 days |
| Backlog prioritization assistant | Backlog chaos is killing productivity. You need a rational way to rank work. You have basic asset criticality data. | 30-60 days |

- **Decision Rule:** Pick the use-case where you score 4+ on data prerequisites AND organizational readiness. If you score <3 on either, fix those gaps first or pick a different use-case.

Building Your Business Case: Measure Success

Define clear, measurable outcomes. Show executives exactly what success looks like.

Create a visual dashboard or metrics display showing:

Metric 1: Repeat Failure Rate

Visual: Gauge or chart showing

- Baseline: 35% of corrective WOs are repeats
- Target: <20% repeat failures
- Measurement: CMMS query tracking same asset + similar failure within 90 days

Metric 2: Time to Identify Issues

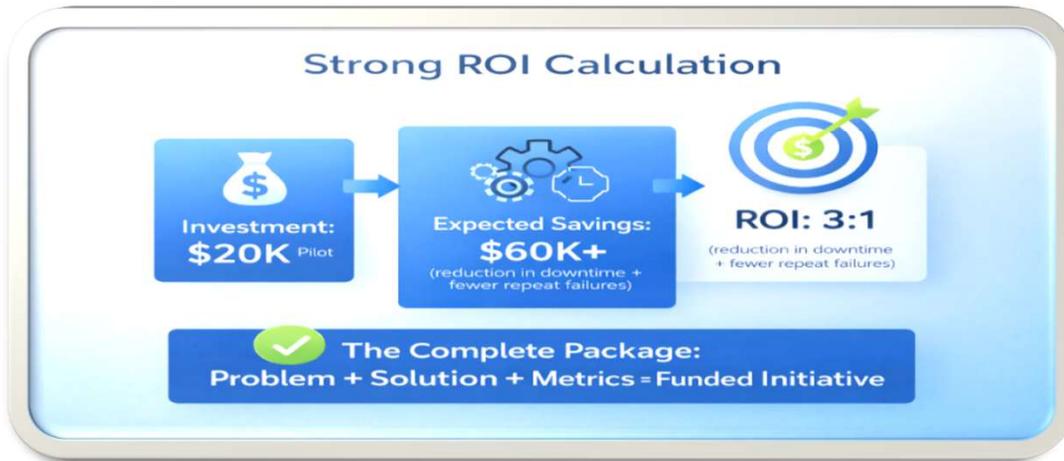
Visual: Timeline or speedometer showing

- Baseline: Manual process—weeks to never
- Target: Automated weekly reports
- Measurement: Time from failure to RCA work order creation

Metric 3: Root Cause Investigations

Visual: Bar chart or counter showing

- Baseline: 5 per quarter
- Target: 15 per quarter
- Measurement: Count of RCA work orders with documented corrective actions



Note: Full business case template includes resource requirements, timeline, and risk mitigation. Available from Maven.

Building Your Business Case: Propose the Solution

Now that you've defined the problem, present your solution clearly and concisely.



Step 1: What (the AI use-case)

Implement AI-powered repeat failure detection



Step 2: How (the approach/technology)

Using NLP to cluster similar work orders



Step 3: Why (the capability it unlocks)

To enable proactive root cause investigations instead of reactive repairs



Example in a highlighted box:

"Implement AI-powered repeat failure detection → Using NLP to cluster similar work orders → To enable proactive root cause investigations instead of reactive repairs"

Before

Reactive repairs, no pattern visibility



After

Proactive investigations and root-cause fixes

Connect the solution to the problem. Show how the AI capability directly addresses the pain point you defined.



Step 1: Data Extraction & Preparation

- Pull 12-24 months of work order history from CMMS
- Include: WO number, date, description, failure code, labor, parts, corrective action
- Export to CSV; remove sensitive info



Step 2: Pattern Recognition

- Upload work order data to GenAI
- Ask about common failure modes, frequency, patterns (seasonal/operational)
- GenAI surfaces patterns humans miss in large, inconsistent datasets



Step 3: Root Cause Hypothesis Generation

- Use GenAI to develop 5 potential root causes via 5 Whys method
- For each cause: evidence needed, tests to run, corrective actions
- Review with team; prioritize by likelihood and impact



Step 4: Investigation & Validation

- Take top hypotheses into the field for inspection and testing
- Document findings and implement corrective actions
- Track results: Did failure recur? Time until next failure?

GenAI Pilot: The 4-Step Workflow

Here's how to turn work order history into root cause insights using GenAI.



The AI doesn't replace your expertise—it amplifies it. You still validate, decide, and act

GenAI Pilot: Tracking Results & ROI

Measure everything. Show the value. Build the case for scaling.

Metrics to Track:

| Asset ID | Failure Mode | Failures (Last 12 Mo) | Root Cause Identified | Corrective Action | Cost | Failures (Next 6 Mo) | ROI |
|------------|--------------|-----------------------|-------------------------|----------------------------|------|----------------------|-------------|
| P-101 Pump | Seal Failure | 6 failures | Inadequate cooling flow | Install flow meter + alarm | \$8K | 0 failures | \$45K saved |

Success Indicators

100x

Pattern Detection Speed
Before: Weeks of manual analysis
After: Minutes with GenAI
Improvement: **100x faster**

3x

Root Cause Identification
Before: 5 RCAs per quarter
After: 15 RCAs per quarter
Improvement: **3x more investigations**

40%

Repeat Failure Reduction
Before: 35% repeat failure rate
After: <20% repeat failure rate
Improvement: **40% reduction**

ROI Calculation:

Investment

\$15K (AI tool + 60 days of team time)

Savings

\$45K+ per chronic issue resolved

Payback

<4 months on first success

What Makes This Work:

- GenAI processes hundreds of work orders that humans can't manually review
- It generates hypotheses you might not consider
- It's faster than starting from scratch
- But YOU still validate, investigate, and make decisions

Transition: What's Next?

I read a study saying—

“If we have two solutions to a difficult problem, it’s our natural tendency to pick the fancier solution over the simpler one.”

Not because it’s more effective... But because we believe the simpler solution “won’t work”.

This behaviour is called **complexity bias**.

2025 Top 10 Strategic Technology Trends



AI imperatives and risks

- Agentic AI
- AI Governance Platforms
- Disinformation Security



New frontiers of computing

- Post-Quantum Cryptography
- Ambient Invisible Intelligence
- Energy-Efficient Computing
- Hybrid Computing



Human-machine synergy

- Spatial Computing
- Polyfunctional Robots
- Neurological Enhancement

Source: Gartner
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Graphic from Gartner Presentations (Various).

Gartner

Gartner Top Strategic Technology Trends for 2026

Gartner carefully selected these 10 trends based on their potential to drive innovation, strengthen resilience and elevate trust in an AI-powered, hyperconnected world.

They represent strategic imperatives that require thoughtful consideration and decisive action from technology leaders.

● Now
1–3 years

○ Near
3–5 years



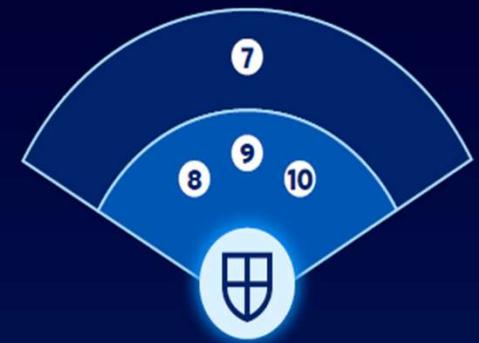
The Architect

- 1 AI-native development platforms
- 2 AI supercomputing platforms
- 3 Confidential computing



The Synthesist

- 4 Multiagent systems
- 5 Domain-specific language models
- 6 Physical AI



The Vanguard

- 7 Preemptive cybersecurity
- 8 Digital provenance
- 9 AI security platforms
- 10 Geopatriation

Provide Strategic Business Leadership

Implement Strategic Operating Model

Exploit Digital Business Opportunities

Partner to Drive a Business Outcome-Driven Strategy

Develop AI Strategy

Manage Financials & Communicate Value

Evolve Operating Model & Partner in Change

Lead & Execute IT Talent Strategy

Build & Modernize the Applications Portfolio

Partner to Develop Technology Talent Across the Business

Gartner Priorities Navigator™ for Chief Information Officers

- Today, CIOs report that 81% of IT work is done by humans without AI.
- By 2030, Gartner expects that 0% of IT work will be done by human without AI, 75% will be done by humans augmented with AI and 25% will be done by AI alone.

Enhance Leadership Effectiveness of CIO & Team

Leverage Data & Analytics for Business Outcomes

Deliver Effective Executive & Board Communications

Build Technology Foundations & Operationalize AI

Build & Optimize Infrastructure & Cloud Platforms

Anticipate & Respond to Cybersecurity Risk

Track & Respond to Emerging Technologies

Manage Sourcing Strategy & Supplier Partnerships

Integrate Technology to Achieve Business Outcomes

Enhance Personal Effectiveness

AI Growth by 2027

05

Measured Optimism for AI Industry

AI infrastructure investment is surging, with **\$1.5 trillion** projected by 2027, but profitability remains unclear.

SIX
FOR
2026

This surge is reshaping data centers, power, and fiber, with operational capacity in the Americas expected to rise by nearly 50% in the next 3-5 years.

What's Coming in 2027 and 2028

The data in this report points toward several shifts that will accelerate over the next two years.



Shift 1: Maintenance Will Be Judged on Financial Outcomes, Not Activity

The measurement gap (62.2% rate capability as fair or worse) is a pressure signal. Leadership will increasingly demand clarity about what maintenance spending is actually delivering. Activity metrics (e.g. PM completion %, work orders closed) will no longer be sufficient. Organizations that can articulate ROI in business terms will maintain investment. Those that can only report activity will face budget pressure.



Shift 2: Technician Experience Will Become a Retention Weapon

With 37.3% reporting strained morale and 63.6% finding hiring difficult, retention is increasingly critical. Technician experience, how the daily work actually feels, will become a competitive factor. Organizations that reduce chaos, simplify workflows, invest in tools technicians like, and create manageable workloads will retain better. Word gets around about which employers respect their technicians.



Shift 3: Multi-Site Standardization Becomes Mandatory

With 50%+ managing multiple locations, multi-site governance will move from "nice to have" to required. Leadership will demand benchmarking capability, the ability to compare sites, identify top performers, and transfer best practices. This requires standardization that many multi-site organizations currently lack. Systems that allow variability in data structure will be replaced with systems that enforce consistency.



Shift 4: AI Shifts from Insight to Execution

The first wave of AI in maintenance focused on insight, dashboards, predictions, alerts. The next wave will focus on execution, actually making work happen differently. This means AI that routes, schedules, prompts, and follows up. AI is embedded in the workflow rather than sitting alongside it. The winners won't be organizations that "use AI," they'll be organizations that operationalize AI inside workflows where it drives measurable improvements.



Maintenance is really quite simple, some just insist on making it complicated.

 www.reliabilityacademy.com

**Transition:
Discussion/
Q&A**



?

**What's your BIGGEST
challenge in maintenance
& reliability?**

Erik Hupjé
Reliability Academy





?

Does your organisation
suffer from the
'overtime hero syndrome'?



If ChatGPT was your Reliability Engineer...

 www.roadtoreliability.com

A blue-tinted photograph of industrial workers in hard hats and safety vests, overlaid with white text. The workers are in the foreground, looking towards the background where more workers and industrial structures are visible. The text is centered and reads:

**Your people are not
your biggest asset...
your culture is.**



**Good maintenance programs
do NOT try to prevent all
failures. Good maintenance
programs are risk based.**

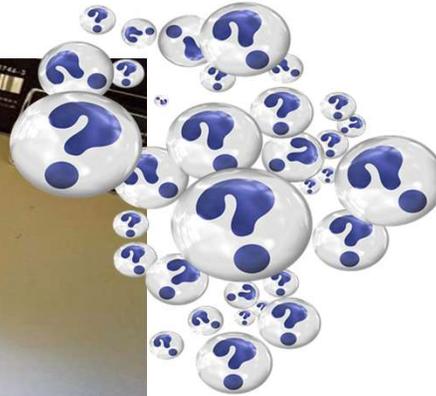
Erik Hupjé
Reliability Academy



RELIABILITY INSIGHTS

**Less Maintenance
= Better Reliability**

*What are some practical
ways for Maintenance
Teams to use AI today?*



Questions

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