

Chief Executive Officer's Report

On behalf of the Board of Directors, I am pleased to present my first report as Chief Executive Officer, along with the Club's 111th Annual Report for the financial year ending 30 June 2025.

I'm proud to share that the 2024–2025 financial year has been another highly successful one for the Armidale City Bowling Club. We have achieved a record profit of \$1,047,029, reflecting significant growth across all key areas of the business. Food and Beverage revenue increased by \$113,774, while Gaming delivered an impressive uplift of \$416,405 compared to the previous year.

This year also marked the retirement of our previous CEO, Walter Sauer. On behalf of the Board, the team, and our members, I extend our heartfelt thanks to Walter for his outstanding service and leadership. Your guidance has left a lasting legacy at the Club. We wish you and Susan all the very best in your well-earned retirement.

I would also like to sincerely thank my executive team, Kelly Lankester and Louise Bates, for their invaluable support and dedication throughout the year. To our Duty Managers, Events Team, and all our staff—you are the heart of the Bowlo, and your efforts are deeply appreciated.

To the Board of Directors—President Andrew Carey, Richard Kembrey, Terry & Cheryl Ogilvie, Brad King, Gay Riordan, and Wayne Cannon—thank you for your trust, encouragement, and the privilege of leading this great Club.

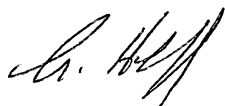
Our contract catering partners, Off the Green, deserve recognition for consistently delivering food offerings of an exceptional standard across all areas of the Club—thank you.

We're excited for what 2025–2026 has in store, as major renovations that began in May pave the way for a new Main Bar, Coffee Shop, and Sports Bar—featuring a state-of-the-art golf and driving simulator. These upgrades reflect our commitment to evolving our facilities to better serve our members, visitors, and the wider community.

I would also like to extend my heartfelt condolences to all members who have experienced the loss of loved ones this year.

Finally, to our valued members—your ongoing support is the foundation of our success. We simply could not achieve results like these without your loyalty and engagement.

Thank you all for a truly remarkable year.



Graeme Heffernan

Chief Executive Officer