BOYS & GIRLS CLUBS OF GREATER SOUTHWEST MICHIGAN

REPORT ON FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2022 AND 2021



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INDEPENDENT AUDITOR'S REPORT

The Board of Directors of Boys & Girls Clubs of Greater Southwest Michigan

Opinion

We have audited the accompanying financial statements of Boys & Girls Clubs of Greater Southwest Michigan, which comprise the statement of financial position as of December 31, 2022, and the related statements of activities, functional expenses and cash flows for the year ended December 31, 2022, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Boys & Girls Clubs of Greater Southwest Michigan as of December 31, 2022, and the changes in its net assets and its cash flows for the year ended December 31, 2022 in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Boys & Girls Clubs of Greater Southwest Michigan and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Prior Period Financial Statements

The financial statements of Boys & Girls Clubs of Greater Southwest Michigan as of December 31, 2021 were audited by other auditors whose report dated October 20, 2022 expressed an unmodified opinion on those statements.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Boys & Girls Clubs of Greater Southwest Michigan's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- ➤ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- ➤ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Boys & Girls Clubs of Greater Southwest Michigan's internal control. Accordingly, no such opinion is expressed.
- ➤ Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- > Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Boys & Girls Clubs of Greater Southwest Michigan's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

January 22, 2024

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BOYS & GIRLS CLUBS OF GREATER SOUTHWEST MICHIGAN STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2022 AND 2021

	2022	2021
ASSETS		
Current assets		
Cash and cash equivalents	\$ 5,038,206	\$ 3,917,847
Grants receivable	141,794	67,538
Promises to give	554,280	415,854
Prepaid expenses		25,356
Total current assets	5,734,280	4,426,595
I and town addets		
Long-term assets Beneficial interest in assets held		
	2,623,974	2 210 004
at community foundation Property and equipment,	2,023,974	3,219,904
less accumulated depreciation	4 949 224	5,026,600
Operating lease right-of-use assets	4,848,224 579,384	3,020,000
Operating lease right-or-use assets	5/9,364	
Total long-term assets	8,051,582	8,246,504
TOTAL ASSETS	\$ 13,785,862	\$ 12,673,099
LIABILITIES AND NET ASSETS		
LIABILITIES Common bishibition		
Current liabilities	\$ 92,596	¢ 02.050
Accounts payable Accrued expenses		\$ 93,058 109,314
Deferred revenue	138,400 312,500	286,600
		200,000
Current portion of operating lease liability	121,615	
Total current liabilities	665,111	488,972
Long-term liabilities		
Operating lease liability, less current portion	457,769	_
operating lease hability, less current portion	437,707	
TOTAL LIABILITIES	1,122,880	488,972
NET ASSETS		
Net assets without donor restrictions		
Undesignated	4,490,660	3,569,834
Designated - assets held at community foundation	2,614,946	3,208,715
Designated - assets invested in property and equipment	4,848,224	5,026,600
O		
Total net assets without donor restrictions	11,953,830	11,805,149
Net assets with donor restrictions		
Pupose restricted for program activities	4,050	116,615
Time restricted for future years	696,074	251,174
Restricted for endowment scholarship fund	9,028	11,189
1		· ·
Total net assets with donor restrictions	709,152	378,978
TOTAL NET ASSETS	12,662,982	12,184,127
TOTAL LIABILITIES AND NET ASSETS	\$ 13,785,862	\$ 12,673,099

BOYS & GIRLS CLUBS OF GREATER SOUTHWEST MICHIGAN STATEMENTS OF ACTIVITIES YEARS ENDED DECEMBER 31, 2022 AND 2021

		2022		2021		
	Without Donor	With Donor		Without Donor	With Donor	_
	Restrictions	Restrictions	Total	Restrictions	Restrictions	<u>Total</u>
REVENUE AND SUPPORT						
Contributions of cash						
and financial assets	\$ 2,807,005	\$ 1,694,571	\$ 4,501,576	\$ 486,182	\$ 1,839,864	\$ 2,326,046
Contributions of						
nonfinancial assets	10,728	-	10,728	14,570	-	14,570
Grant income	-	966,611	966,611	-	598,981	598,981
Program income	296,627	-	296,627	250	-	250
Membership fees	9,485	-	9,485	5,920	-	5,920
Investment return, net	(588,909)	-	(588,909)	312,275	1,253	313,528
Miscellaneous income	4,898	-	4,898	1,272	-	1,272
Loss on disposal of						
property and equipment	-	-	-	(6,181)	-	(6,181)
Net assets released from						
purpose restrictions	2,331,008	(2,331,008)		2,361,146	(2,361,146)	
TOTAL REVENUE						
AND SUPPORT	4,870,842	330,174	5,201,016	3,175,434	78,952	3,254,386
EXPENSES						
Program expenses	3,645,814	_	3,645,814	2,428,211	_	2,428,211
Management and general	506,465		506,465	305,301	_	305,301
Fundraising	569,882		569,882	223,640	_	223,640
r unur arsning	309,002		309,002	223,040		223,040
TOTAL EXPENSES	4,722,161		4,722,161	2,957,152		2,957,152
CHANGE IN NET ASSETS	148,681	330,174	478,855	218,282	78,952	297,234
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NET ASSETS, beginning of year	11,805,149	378,978	12,184,127	11,586,867	300,026	11,886,893
NET ASSETS, end of year	\$ 11,953,830	\$ 709,152	\$ 12,662,982	\$ 11,805,149	\$ 378,978	\$ 12,184,127

BOYS & GIRLS CLUBS OF GREATER SOUTHWEST MICHIGAN STATEMENTS OF FUNCTIONAL EXPENSES YEARS ENDED DECEMBER 31, 2022 AND 2021

2022 2021 **Program** Management Program Management Services and General Fundraising Total Services and General Fundraising Total 310,699 388,374 \$ 2,589,159 \$ 1,232,044 208,980 118,525 \$ 1,559,549 Salaries and wages \$ 1,890,086 25,317 Pavroll taxes 154,012 31.646 210,975 89.013 15,117 8.687 112.817 **Employee** benefits 165,762 27,248 34,061 227,071 125,208 21,264 12,220 158,692 Program materials 630,917 630,917 396,646 396,646 Contracted services 171,532 171,532 97,182 97,182 15,065 Professional fees 42,491 42,491 15,065 146,869 6.184 154,599 71,625 3.016 754 75,395 Occupancy 1,546 70,643 Maintenance 1,180 117,956 3,111 801 112,058 4,718 74,555 Insurance 37,864 1,594 399 39,857 51,009 2,148 537 53,694 9,057 90,566 4,859 Office expense 28,075 53,434 15,146 28,585 48,590 Training and supplies 22,351 3,679 2.263 28.293 30,753 30,753 Advertising 56,979 56,979 19,806 19,806 Dues and subscriptions 6,098 14,227 20,325 7,669 3,950 11,619 Travel and conferences 9,017 45,085 4,146 36,068 4,146 3,978 Miscellaneous 3,978 1,471 1,471 Depreciation 263,140 29,238 292,378 282,313 11.887 2,972 297,172 Total expenses \$ 3,645,814 506,465 569,882 \$ 4,722,161 \$ 2,428,211 \$ 305,301 223,640 \$ 2,957,152

BOYS & GIRLS CLUBS OF GREATER SOUTHWEST MICHIGAN STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2022 AND 2021

	2022			2021
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	<u> </u>	<u> </u>		
Cash flows provided (used) by operating activities				
Change in net assets	\$	478,855	\$	297,234
Adjustments to reconcile change in net assets to				
net cash provided (used) by operating activities				
Loss on disposal of property and equipment		-		6,181
Depreciation		292,378		297,172
Operating lease right-of-use assets		(579,384)		-
Grants receivable		(74,256)		18,266
Promises to give		(138,426)		(68,803)
Prepaid expenses		25,356		3,422
Accounts payable		(462)		59,496
Accrued expenses		29,086		61,587
Deferred revenue		25,900		286,600
Operating lease liabilities		579,384		
Total adjustments		159,576		663,921
Net cash provided by operating activities		638,431		961,155
Cash provided (used) by investing activities				
Change in beneficial interest in assets held		505.020		(205 00()
at community foundation		595,930		(385,896)
Purchase of fixed assets		(114,002)		(41,450)
Net cash provided (used) by investing activities		481,928		(427,346)
NET INCREASE IN CASH AND CASH EQUIVALENTS		1,120,359		533,809
CASH AND CASH EQUIVALENTS				
Beginning of year		3,917,847		3,384,038
End of year	\$	5,038,206	\$	3,917,847

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The accompanying financial statements are presented on the accrual basis of accounting.

Cash and Cash Equivalents

Cash and cash equivalents for purposes of the financial statements include cash and savings accounts. The Organization considers all highly liquid debt instruments with original maturities of three months or less to be cash equivalents.

Grants Receivable

Grants receivable are comprised of contracts committed from various funding agencies for use in the Organization's activities. Grants receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for bad debt expense and an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. Currently, no allowance for doubtful accounts is considered necessary. Changes to the valuation allowance have not been material to the financial statements. Beginning and ending balances for grants receivable is reported as follows for the years ended December 31:

	 2022	2021
Beginning of year	\$ 67,538	\$ 85,802
End of year	\$ 141,794	\$ 67,538

Promises to Give

Unconditional promises to give are recorded at net realizable value when the promise is made. The Organization considers all promises to give at December 31, 2022 and 2021 to be collectible, net of an allowance for doubtful collection. The Organization utilizes a discount rate of 2% for the years ended December 31, 2022 and 2021.

Property and Equipment

Items of property and equipment over \$1,000 are capitalized. Purchased items are stated at cost, donated items at fair value, and are depreciated over their estimated useful lives using the straight-line method. Maintenance and repair costs are charged to expense when incurred.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Deferred Revenue

The Organization records deferred revenue when cash payments are received or due in advance of the Organization's performance, including amounts which are refundable. Beginning and ending balances for deferred revenue is reported as follows for the years ended December 31:

	 2022	 2021
Beginning of year	\$ 286,600	\$
End of year	\$ 312,500	\$ 286,600

Membership Fees

Membership fees are reported at the amount that reflects the consideration to which the Organization expects to be entitled in exchange for providing membership to its members. Revenue is recognized as performance obligations are satisfied, which is ratably over the membership term. As a result, deferred revenue is recorded for any amount for which the Organization has a right to invoice but for which services have not been provided.

Program Income

Revenue from programs is not recognized as revenue until the revenue is earned, which is the point in time when the activities or services are provided, and the Organization does not believe it is required to provide additional activities or services. As a result, receivables are recorded for any amount for which the Organization has a right to invoice for which services have been provided. As a result, deferred revenue is recorded for any amount for which the Organization has a right to invoice but for which services have not been provided.

Grant Revenue

Grant revenue recognized by the Organization is comprised of commitments from various funding agencies for use in the Organization's activities. All funding sources are providing revenue streams to the Organization for the benefit of the public. Grant revenue is recognized as revenue upon receipt and meeting all conditional requirements of the funding arrangement. Any funds received in advance for which conditions of the agreement have not been met are recognized as deferred revenue and then subsequently recognized as revenue upon meeting the conditions of the agreement.

Contribution Revenue

Contributions of cash and other assets received without donor stipulations are reported as revenue and net assets without donor restrictions. Gifts received with a donor stipulation that limits their use are reported as revenue and net assets with donor restrictions. When a donor-stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Unconditional contributions expected to be collected within one year are reported at their net realizable value. Unconditional contributions expected to be collected in future years are initially reported at fair value determined using the discounted present value of estimated future cash flows technique. The resulting discount is amortized using the level-yield method and is reported as contribution revenue.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Contribution Revenue (continued)

Conditional contributions depend on the occurrence of a specified future and uncertain event to bind the donor and are recognized as assets and revenue when the conditions are substantially met, and the gift becomes unconditional.

Contributions of nonfinancial assets (donated materials and services) are recorded as contributions at their fair value at their date of donation. The Organization reports the donations as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization reports expiration of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. Donated services are reported at their fair market value if such services create or enhance nonfinancial assets or would have been purchased if not provided by the donor through their specialized skills. A substantial number of volunteers have donated significant amounts of their time to the Organization, the value of which is not recorded in the accompanying financial statements as they do not meet the criteria for recognition. The Organization recognized the following contributions of nonfinancial assets for the years ended December 31:

	2022		2021
Vehicle Supplies	\$ 6,050 4,678	\$	- 14,570
Program supplies	\$ 10,728	\$	14,570

The following schedule shows the Organization's revenues disaggregated according to the timing of transfer of goods or services for the years ended December 31:

	 2022		2021
Contract revenue recognized at a point in time Program income	\$ 296,627	\$	250
Contract revenue recognized over time Membership fees	9,485		5,920
Contributions of cash and financial assets Contributions of nonfinancial assets Grant income Investment return, net Miscellaneous income Loss on disposal of property and equipment	4,501,576 10,728 966,611 (588,909) 4,898		2,326,046 14,570 598,981 313,528 1,272 (6,181)
Total revenue	\$ 5,201,016	\$	3,254,386

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Leases

The Organization determines whether an arrangement is or contains a lease at lease inception. On the commencement date, operating leases are recorded as operating lease right-of-use (ROU) assets in the statement of financial position while finance leases are recorded as finance lease ROU assets. Lease liabilities represent the Organization's contractual obligation to make lease payments over the lease term.

The Organization has elected to utilize a risk-free rate as the discount rate when determining the present value of remaining lease payments for both operating and finance leases. Additionally, the Organization has elected to not separate non-lease components from lease components and, instead, to account for each separate lease component and the related non-lease component as a single lease component.

For operating leases, the lease liability is measured as the present value of the lease payments over the lease term using either the rate implicit in the lease, if it is determinable, or a risk-free rate if the implicit rate is not determinable. Operating ROU assets are calculated as the present value of the remaining lease payments plus unamortized initial direct costs and prepayments of rent, less any unamortized lease incentives. Lease terms may include renewal or extension options to the extent they are reasonably certain to be exercised. Lease expense is recognized on a straight-line basis over the lease term. The Organization has elected to not recognize a ROU asset and lease liability for leases with an initial term of 12 months or less but includes the expense associated with short-term leases in the statements of activities.

For finance leases, the lease liability is measured as the present value of the lease payments over the lease term using either the rate implicit in the lease, if it is determinable, or a risk-free rate if the implicit rate is not determinable. The lease liability is then increased to reflect interest on the liability and decreased to reflect the lease payment. Interest on the lease liability is determined each period during the lease term as the amount that results in a constant period discount rate on the remaining balance of the liability. The ROU asset is determined consistent with the methodology of operating leases and is subsequently offset with any accumulated amortization and any accumulated impairment losses. Amortization on the ROU asset is recognized over the period from the commencement date to the earlier of the end of the useful life of the ROU asset or the end of the lease term except for leases with a purchase option for which the Organization believes purchase of the asset is expected to be exercised. For assets to be acquired under such purchase options, the ROU asset is amortized over the expected life consistent with the Organization's policy for similar property and equipment. The Organization does not maintain any finance leases for the years ended December 31, 2022 and 2021.

Functional Allocation of Expenses

The costs of providing program and other activities have been reported in the statement of activities. The statement of functional expenses presents the natural classification of expenses that are allocated to program or supporting functions of the Organization. Allocated expenses primarily consist of payroll and related, occupancy, depreciation, and other operating expenses based on management's estimated use of resources.

Advertising Costs

Advertising costs are expensed as incurred.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets without Donor Restrictions - Net assets available for use in general operations and not subject to donor or grantor restrictions. The Organization has designated, from net assets without donor restrictions, net assets as invested in property and equipment and assets held at a community foundation.

Net Assets with Donor Restrictions - Net assets subject to donor (or grantor) imposed restrictions. Some donor restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor restrictions are perpetual in nature, where the donor stipulates that resources are maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue when the assets are placed in service. Donor restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, or when the stipulated purpose has been accomplished.

Income Taxes

The Organization is exempt from federal income taxes under section 501(c)(3) of the Internal Revenue Code, except for tax on "Unrelated Business Income" as defined. No provision for income taxes is required.

NOTE 2 - NATURE OF ORGANIZATION, RISKS, AND UNCERTAINTIES

The Boys & Girls Clubs of Greater Southwest Michigan (the "Organization") is a not-for-profit entity whose mission is to inspire and enable all young people to realize their full potential as productive, responsible, and caring citizens. For more than 20 years, Boys & Girls Clubs of Greater Southwest Michigan has been helping kids aged 6-18 create great futures. In addition to recreational and extracurricular activities, the Organization provides after-school tutoring to put kids on a path for academic success, mentoring to guide members to create good character and leadership, and proven programming for youth to have access to healthy lifestyles. The Organization's focus is on three priority outcomes:

Academic Success - More than earning good grades, it's about building a bright future. Kids at the Organization are surrounded by positive influences that provide the academic support needed to thrive in today's world.

Character and Leadership - Effective leaders ignite strong communities. Our young people discover the importance of serving their neighborhood while developing skills in interpersonal communication, moral character, and responsibility.

Healthy Lifestyles - Being healthy doesn't end with food and fitness; a healthy lifestyle includes practicing positive behaviors, setting and achieving goals, overcoming barriers, resisting risky situations and developing self-confidence.

The process of preparing financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenses. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

NOTE 2 - NATURE OF ORGANIZATION, RISKS, AND UNCERTAINTIES (continued)

In the preparation of tax returns, tax positions are taken based on interpretation of federal, state, and local income tax laws. Management periodically reviews and evaluates the status of uncertain tax positions and makes estimates of amounts, including interest and penalties, ultimately due or owed. No amounts have been identified, or recorded, as uncertain tax positions. Federal, state, and local returns generally remain open for examination by the various taxing authorities for a period of three to four years.

The Organization is required to disclose significant concentrations of credit risk regardless of the degree of such risk. Financial instruments that potentially subject the Organization to concentrations of credit risk consist principally of cash and cash equivalents, investments and receivables. The Organization places cash and cash equivalents with FDIC insured financial institutions. Although such balances may exceed the federally insured limits at certain times during the year and at year-end they are, in the opinion of management, subject to minimal risk. The Organization places its investments with community foundations which it maintains a beneficial interest, and in the opinion of management, is subject to minimal risk. The Organization monitors its receivables and has established policies for extending credit based upon factors surrounding the credit risk of specific, historical trends, and other information.

The Organization evaluates events and transactions that occur after year end for potential recognition or disclosure in the financial statements. These subsequent events have been considered through January 22, 2024, which is the date the financial statements were available to be issued.

NOTE 3 - LIQUIDITY AND AVAILABILITY

The following reflects the Organization's financial assets as of December 31, 2022 and 2021, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the date of the statement of financial position. Amounts not available include designated and restricted net assets. Amounts appropriated from either the donor-restricted endowment or quasi-endowment for general expenditures within one year of the date of the statement of financial position are considered available.

Financial assets available for general expenditures, that is, without donor or other restrictions limiting their use, within one year of the date of the statement of financial position, comprise the following at December 31:

	2022	 2021
Cash and cash equivalents Grants receivables Promises to give, current portion Beneficial interest in assets held	\$ 5,038,206 141,794 554,280	\$ 3,917,847 67,538 415,854
at community foundation	2,623,974	3,219,904
Total financial assets at year-end	8,358,254	7,621,143
Less net assets with donor restrictions	(709,152)	(378,978)
Less net assets designated by the Board	 (2,614,946)	(3,208,715)
Financial assets available to meet cash needs for general expenditures within one year	\$ 5,034,156	\$ 4,033,450

NOTE 3 - LIQUIDITY AND AVAILABILITY (continued)

The Organization is supported by contributions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, the Organization must maintain sufficient resources to meet those requirements. Therefore, certain financial assets may not be available for general expenditure within one year. The Organization structures its financial assets to be available, as its general expenditures, liabilities and other obligations come due.

NOTE 4 - PROMISES TO GIVE

Unconditional promises to give at December 31 were as follows:

	 2022	2021
Receivable in less than 1 year Receivable in 1 to 5 years	\$ 97,856 488,033	\$ - 441,347
Total promises to give	585,889	441,347
Less discount Less allowance for doubtful accounts	(19,891) (11,718)	(16,666) (8,827)
Total promises to give, net	\$ 554,280	\$ 415,854

NOTE 5 - PROPERTY AND EQUIPMENT

Property and equipment at December 31 consist of the following:

	Life (in years)	2022	2021
Land		\$ 168,684	\$ 168,684
Buildings	31	6,730,055	6,720,322
Building improvements	20	159,046	86,754
Furniture and equipment	5 - 10	860,140	833,363
Vehicles	5	53,050	47,850
		7,970,975	7,856,973
Less accumulated depreciation		(3,122,751)	(2,830,373)
Net property and equipment		\$ 4,848,224	\$ 5,026,600

NOTE 6 - BENEFICIAL INTEREST IN ASSETS HELD AT COMMUNITY FOUNDATION

The Organization transferred funds to the Berrien Community Foundation (the Foundation) to establish a capital reserve fund, an emergency operations fund, and a scholarship endowment fund, naming itself as the beneficiary. The Foundation maintains variance power and legal ownership of the endowment funds. As required by GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions. Beneficial interest in assets held at community foundation consisted of the following at December 31, 2022 and 2021:

	2022	2021
Board-designated funds Donor-restricted funds	\$ 2,614,946 9,028	\$ 3,208,715 11,189
Total beneficial interest in assets held at community foundation	\$ 2,623,974	\$ 3,219,904

Board-designated Funds

The Capital Reserve Fund and the Emergency Operations Fund represent the original assets transferred by the Organization to establish the non-endowed funds and any subsequent transfers by the Organization. These amounts are reported by the Organization as assets held by the Foundation. The reported fair market value amount is shown as a component of net assets without restrictions. Under these agreements, the Organization can request the entire balance of the funds to be distributed back to the Organization at any time. Changes in the funds during the years ended December 31, 2022 and 2021, are as follows:

	 2022	2021
Net assets, beginning of year	\$ 3,208,715	\$ 2,824,071
Contributions Investment return, net	100 (593,869)	- 384,644
Net assets, end of year	\$ 2,614,946	\$ 3,208,715

Donor-restricted Fund

In 2016, the Organization established the Boys & Girls Clubs of Benton Harbor Scholarship Endowment Fund. The spendable portion of this fund will not occur until the balance is at least \$25,000. Accordingly, this fund is a component of net assets with donor restrictions. Changes in the funds during the years ended December 31, 2022 and 2021, are as follows:

	2022	 2021
Net assets, beginning of year	\$ 11,189	\$ 9,937
Investment return, net	 (2,161)	1,252
Net assets, end of year	\$ 9,028	\$ 11,189

NOTE 7 - FAIR VALUE MEASUREMENTS

Accounting standards provide the framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques giving the highest priority to readily available unadjusted quoted prices in active markets for identical assets (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements) when market prices are not readily available or reliable. The three levels of the fair value hierarchy are described below.

- Level 1: Quoted prices in active markets for identical securities.
- Level 2: Prices determined using other significant observable inputs. Observable inputs are inputs that other market participants may use in pricing a security. These may include prices for similar securities, interest rates, prepayment speeds, credit risk and others.
- Level 3: Prices determined using significant unobservable inputs. In situations where quoted prices or observable inputs are unavailable or deemed less relevant (for example, when there is little or no market activity for an investment at the end of the period), unobservable inputs may be used. Unobservable inputs reflect the Organization's own assumptions about the factors market participants would use in pricing an investment and would be based on the best information available.

From time to time, changes in valuation techniques may result in reclassification of an investment's assigned level within the hierarchy.

The asset's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2022 and 2021, respectively.

Beneficial Interest in Assets Held at Community Foundation: The Berrien Community Foundation (the Foundation) acts under an arrangement as a depository for gifts, conveyances, and other transfers intended to assist the Organization in achieving its goals and purposes. The beneficial interest held at the Foundation was determined by the Foundation based upon the Organization's allocable share in the market value of the underlying investments made by the Foundation as reported to the Foundation by a third-party trustee from published market quotes. The beneficial interest is considered a level 2 investment under current fair value measurement standards.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

NOTE 8 - RELATED PARTY TRANSACTIONS

The Organization received \$59,570 and \$20,000 of contributions from its board of directors and employees for the year ended December 31, 2022 and 2021, respectively.

NOTE 9 - AFFILIATE

The Organization is a member of Boys & Girls Club of America and as such it has the right to use the name Boys & Girls Club, agrees to adhere to operating standards adopted by the National Council, and act in accordance with the constitution of Boys & Girls Clubs of American and any policies or procedures adopted by the National Council. The annual membership fee was \$9,002 and \$9,690 for the years ended December 31, 2022 and 2021, respectfully.

NOTE 10 - RETIREMENT PLAN

The Organization has a 401(k) retirement plan, which eligible employees participate in the pre-tax benefits by electing to defer a portion of their compensation. The Organization made a 3% matching contribution to the plan of \$43,470 and \$36,175 for the years ended December 31, 2022 and 2021, respectively.

NOTE 11 - LEASE COMMITMENTS

The Organization maintains an operating lease arrangement for occupancy space with a third party. Monthly payments range from \$10,990 to \$12,100 over the course of the operating lease which matures June 30, 2027. Lease expense associated with the operating lease is recognized as occupancy expense on the statement of functional expenses and consists of \$60,698 for the year ended December 31, 2022. Amortization of right-of-use assets and lease liabilities for the year ended December 31, 2022, resulted in ending balances of \$579,384.

Future payments due under operating leases consist of the following:

Year Ending		
December 31,		
2023	\$	120 / 50
2023	Ф	138,450 145,200
2025		145,200
2026		138,540
2027		54,950
Total undiscounted cash flows		622,340
Less present value discount		(42,956)
Total operating lease liabilites	\$	579,384

The Organization utilized the incremental borrowing rate of 4.5% as the discount rate to determine the operating lease liability above.

NOTE 12 - PAYCHECK PROTECTION PROGRAM

During the year ended December 31, 2021, the Organization qualified for and received a loan pursuant to the Paycheck Protection Program, a program implemented by the U.S. Small Business Administration (SBA) under the Coronavirus Aid, Relief, and Economic Security Act, from a qualified lender (the "PPP Lender"), for an aggregate principal amount of \$286,600 (the "PPP Loan"). The principal amount of the PPP Loan is subject to forgiveness under the Paycheck Protection Program upon the Council's request to the extent that the PPP Loan proceeds are used to pay expenses permitted by the Paycheck Protection Program, including payroll costs, covered rent and mortgage obligations, and covered utility payments incurred by the Organization. The Organization recognized the PPP loan as deferred revenue for the year ended December 31, 2021. The Organization applied for loan forgiveness and was approved in January 2022. As a result, the entire amount has been recognized as grant revenue for the year ended December 31, 2022.

NOTE 13 - ADOPTION OF NEW ACCOUNTING STANDARD

For the year ended December 31, 2022, the Organization implemented the Financial Accounting Standards Board (the "FASB") Accounting Standard Update ("ASU") No. 2016-02, *Leases* (Topic 842) ("ASU 2016-02"). On February 25, 2016, the FASB issued ASU 2016-02 and thereafter issued additional ASUs to clarify and update the guidance in ASU 2016-02 (collectively, the "new leases standard"). The objective of ASU 2016-02 is to increase transparency and comparability in financial reporting by requiring statement of financial position recognition of leases and note disclosure of certain information about lease arrangements. The Organization adopted the new lease standard using the effective date method of the modified retrospective transition. For adoption, the Organization elected to not reassess (i) whether any existing contracts contain leases, (ii) initial direct costs, and (iii) and classification of existing leases.