

Anazao Community Partners - April 2025

Summarized Balance Sheet	Current Month	Year to Date	Previous Year to Date	Previous Year (6/30/24) Unaudited
Cash		\$ 1,747,729	\$ 1,750,812	\$ 1,897,669
Accounts Receivable		\$ 166,265	\$ 185,573	\$ 242,999
Current Assets		\$ 1,072,016	\$ 941,654	\$ 1,088,273
Other Assets		\$ 530,761	\$ 511,055	\$ 508,663
Total Assets		\$ 3,516,771	\$ 3,389,094	\$ 3,737,605
Current Liabilities		\$ 67,104	\$ 63,700	\$ 69,387
Long Term Liabilities		\$ -	\$ -	\$ -
Net Assets		\$ 3,449,668	\$ 3,325,394	\$ 3,668,218
Total Equity & Liabilities		\$ 3,516,771	\$ 3,389,094	\$ 3,737,605

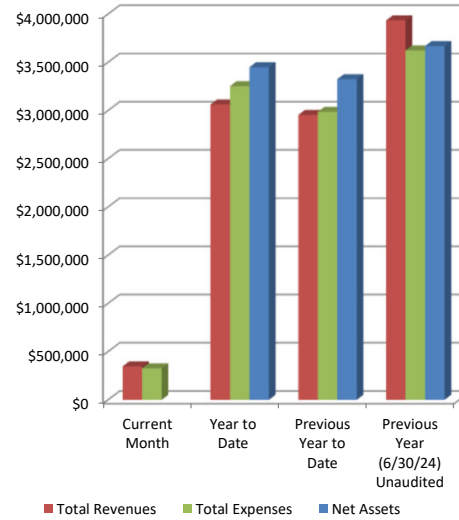
Summarized Profit and Loss				
Total Revenues	\$ 347,183	\$ 3,062,748	\$ 2,953,818	\$ 3,934,169
Salaries and related Benefits	\$ 281,951	\$ 2,771,252	\$ 2,423,353	\$ 2,921,454
Non Payroll Expenses	\$ 45,659	\$ 481,533	\$ 562,251	\$ 701,678
Total Expenses	\$ 327,610	\$ 3,252,785	\$ 2,985,604	\$ 3,623,132
Net Income/Loss	\$ 19,573	\$ (190,037)	\$ (31,787)	\$ 311,038

Provider Financial Statement Comments:

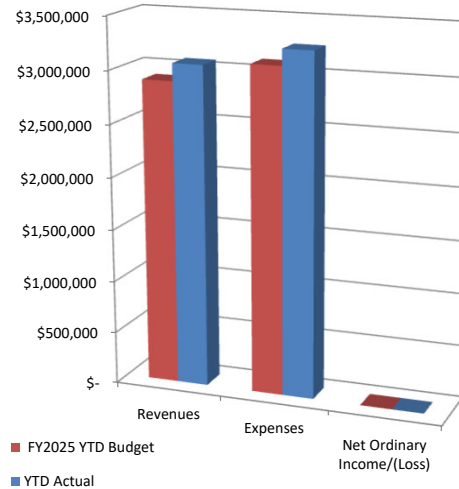
Budget vs Actual	FY2025 YTD Budget	YTD Actual	%	Remaining Budget
Revenues	\$ 2,895,581	\$ 3,062,748	105.8%	\$ (167,167)
Expenses	\$ 3,098,515	\$ 3,252,785	105.0%	\$ (154,270)
Net Ordinary Income/(Loss)	\$ (202,934)	\$ (190,037)		\$ (12,897)
Salaries and related Benefits	\$ 2,512,578	\$ 2,771,252	110.3%	\$ (258,674)

Providers Items to Review				
	0-30	31-60	61-90	90 ->
Accounts Receivable	\$ 79,695.10	\$ 31,500.00	\$ -	\$ 55,069.80
Accounts Payable	\$ 15,128.66	\$ -	\$ -	\$ -

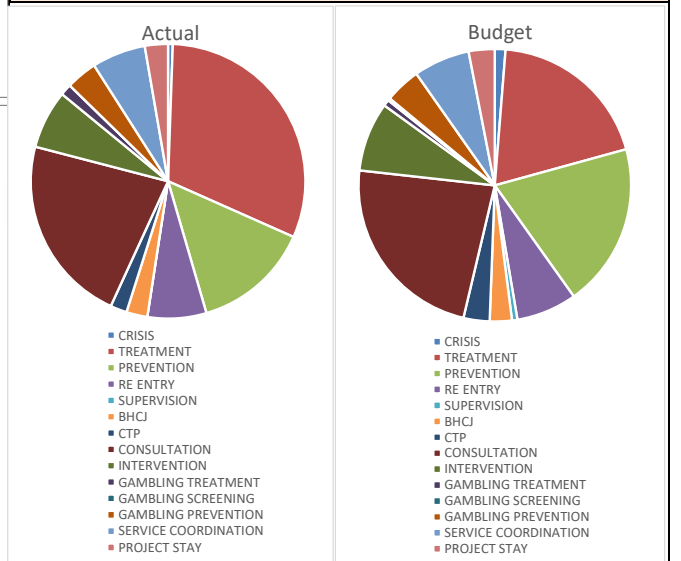
Statement of Activity



YTD Revenues - Budget to Actual



Board Funding Through May 2025	Actual	Budget	Variance
CRISIS	\$ 4,930.00	\$ 12,400.00	39.8%
TREATMENT	\$ 270,050.17	\$ 189,994.00	142.1%
PREVENTION	\$ 120,628.83	\$ 189,072.00	63.8%
RE ENTRY	\$ 60,225.31	\$ 70,000.00	86.0%
SUPERVISION	\$ -	\$ 6,500.00	0.0%
BHCJ	\$ 21,387.86	\$ 25,464.00	84.0%
CTP	\$ 16,938.72	\$ 30,000.00	56.5%
CONSULTATION	\$ 193,280.27	\$ 224,836.44	86.0%
INTERVENTION	\$ 60,000.00	\$ 80,000.00	75.0%
GAMBLING TREATMENT	\$ 11,606.53	\$ 7,414.00	156.5%
GAMBLING SCREENING	\$ -	\$ 2,949.00	0.0%
GAMBLING PREVENTION	\$ 31,879.09	\$ 41,452.00	76.9%
SERVICE COORDINATION	\$ 54,867.12	\$ 65,000.00	84.4%
PROJECT STAY	\$ 23,716.80	\$ 30,000.00	79.1%
Total	\$ 869,510.70	\$ 975,081.44	89.2%
Previous Year to Date	\$ 838,668.62	\$ 995,081.44	84.3%
Board Funding Comments:			

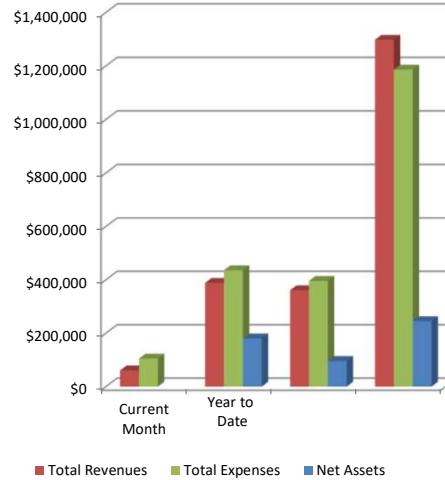


Items to Note

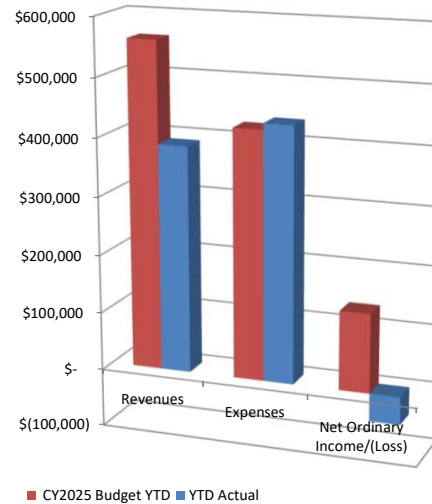
Catholic Charities - April 2025

Summarized Balance Sheet	Current Month	Year to Date	Previous Year to Date	Previous Year (12/31/24) Unaudited
Cash		\$ -	\$ -	\$ -
Accounts Receivable		\$ 180,904	\$ 96,150	\$ 388,802
Government Receivable				
Other Assets		\$ -	\$ -	\$ (137,618)
Total Assets		\$ 180,904	\$ 96,150	\$ 251,184
Current Liabilities		\$ 386	\$ -	\$ 6,126
Long Term Liabilities		\$ -	\$ -	\$ -
Net Assets		\$ 180,518	\$ 96,150	\$ 245,058
Total Equity & Liabilities		\$ 180,904	\$ 96,150	\$ 251,184
Summarized Profit and Loss				
Total Revenues	\$ 60,867	\$ 388,542	\$ 361,346	\$ 1,297,606
Salaries and related Benefits	\$ 98,657	\$ 398,400	\$ 363,623	\$ 1,075,641
Non Payroll Expenses	\$ 6,351	\$ 37,737	\$ 32,247	\$ 110,838
Total Expenses	\$ 105,008	\$ 436,137	\$ 395,870	\$ 1,186,479
Net Income/Loss	\$ (44,141)	\$ (47,595)	\$ (34,524)	\$ 111,127
Ratios				
Current Ratio (Goal 1-2)				
Revenue to Expense Ratio (>1)	0.58	0.89	0.91	1.09
Liabilities to Assets (<1)		0.00	0.00	0.02
% of Expenses to Salaries+Fringe	94%	91%	92%	91%
Provider Financial Statement Comments:				
Budget vs Actual	CY2025 Budget YTD	YTD Actual	%	Variance
Revenues	\$ 560,965	\$ 388,542	69.3%	\$ 172,423
Expenses	\$ 425,290	\$ 436,137	102.6%	\$ (10,847)
Net Ordinary Income/(Loss)	\$ 135,675	\$ (47,595)		\$ 183,270
Salaries and related Benefits	\$ 384,194	\$ 398,400	103.7%	\$ (14,206)
Providers Items to Review				
Provider Medicaid Income				
	0-30	31-60	61-90	90 ->
Accounts Receivable				
Accounts Payable				

Statement of Activity

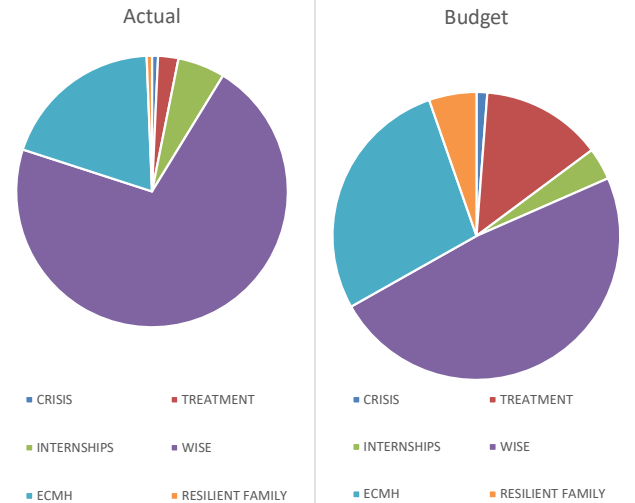


YTD Revenues - Budget to Actual



Board Funding Through May 2025	Actual	Budget	Variance
CRISIS	\$ 1,780.00	\$ 5,000.00	35.6%
TREATMENT	\$ 6,195.97	\$ 56,397.00	11.0%
INTERNSHIPS	\$ 14,262.31	\$ 15,000.00	95.1%
WISE	\$ 180,722.28	\$ 200,577.24	90.1%
ECMH	\$ 49,124.67	\$ 115,445.00	42.6%
RESILIENT FAMILY	\$ 1,678.06	\$ 22,000.00	7.6%
Total	\$ 253,763.29	\$ 414,419.24	61.2%
Previous Year to Date	\$ 213,777.27	\$ 414,419.24	51.6%

Board Funding Comments:



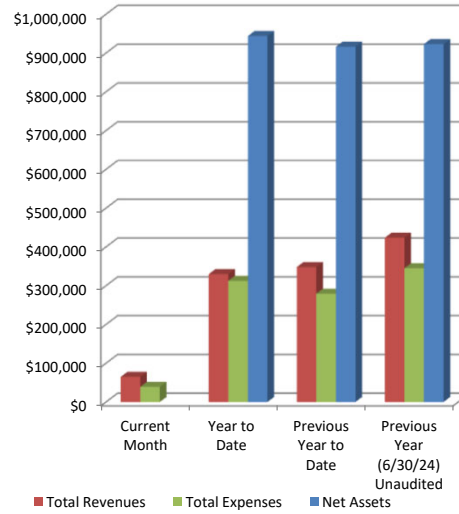
Items to Note

Entity on calendar year.

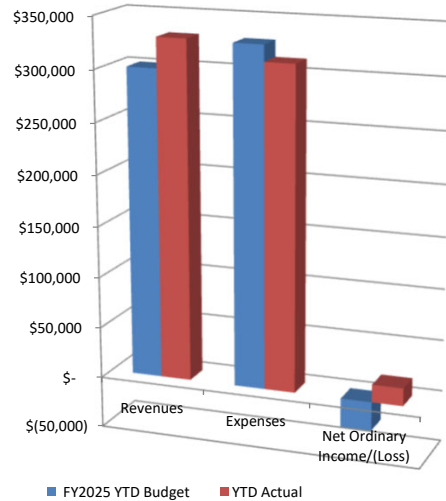
NAMI - April 2025

Summarized Balance Sheet	Current Month	Year to Date	Previous Year to Date	Previous Year (6/30/24) Unaudited
Cash		\$ 444,344	\$ 390,822	\$ 394,971
Accounts Receivable		\$ (15,683)	\$ 22,906	\$ 17,307
Current Assets		\$ 330,228	\$ 305,624	\$ 308,296
Other Assets		\$ 195,879	\$ 204,750	\$ 213,782
Total Assets		\$ 954,768	\$ 924,102	\$ 934,356
Current Liabilities		\$ 11,038	\$ 7,818	\$ 11,297
Long Term Liabilities		\$ -	\$ -	\$ -
Net Assets		\$ 943,729	\$ 916,284	\$ 923,059
Total Equity & Liabilities		\$ 954,768	\$ 924,102	\$ 934,356
Summarized Profit and Loss				
Total Revenues	\$ 64,779	\$ 329,834	\$ 347,943	\$ 423,587
Salaries and related Benefits	\$ 19,621	\$ 191,831	\$ 165,733	\$ 203,117
Non Payroll Expenses	\$ 19,253	\$ 120,716	\$ 113,656	\$ 141,692
Total Expenses	\$ 38,874	\$ 312,547	\$ 279,390	\$ 344,809
Net Income/Loss	\$ 25,905	\$ 17,287	\$ 68,553	\$ 78,778
Ratios				
Current Ratio (Goal 1-2)		68.75	92.01	63.78
Revenue to Expense Ratio (>1)	1.67	1.06	1.25	1.23
Liabilities to Assets (<1)		0.01	0.01	0.01
% of Expenses to Salaries+Fringe	50%	61%	59%	59%
Provider Financial Statement Comments:				
Budget vs Actual	FY2025 YTD Budget	YTD Actual	%	Variance
Revenues	\$ 300,511	\$ 329,834	109.8%	\$ 29,323
Expenses	\$ 328,422	\$ 312,547	95.2%	\$ 15,874
Net Ordinary Income/(Loss)	\$ (27,911)	\$ 17,287		\$ 45,198
Salaries and related Benefits	\$ 209,156	\$ 191,831	91.7%	\$ 17,324
Providers Items to Review				
	0-30	31-60	61-90	90 ->
Accounts Receivable	\$ (20,071)	\$ 3,888	\$ 500	\$ -
Accounts Payable	\$ 7,612	\$ -	\$ -	\$ -

Statement of Activity



YTD Revenues - Budget to Actual

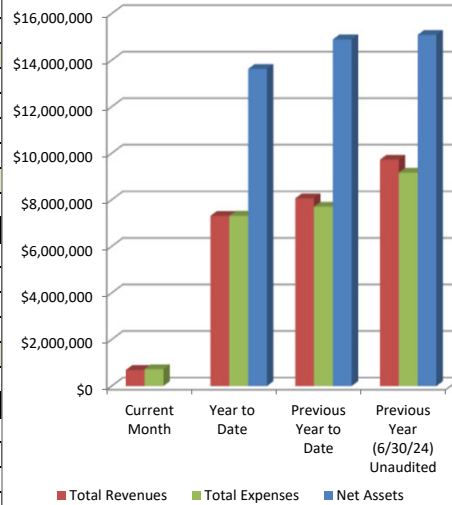


Board Funding Through May 2025	Actual	Budget	Variance
PEER RUN ORGANIZATIONS	\$ 124,028	\$ 124,028	100.0%
LOSS/PALS	\$ 2,000	\$ 2,000	100.0%
CIT TRAINING	\$ 1,600	\$ 1,600	100.0%
SUICIDE PREVENTION	\$ 5,000	\$ 5,000	100.0%
Total	\$ 132,628	\$ 132,628	100.0%
Previous Year to Date	\$ 132,628	\$ 132,628	100.0%
Board Funding Comments:			
<div> <div>Actual</div> </div> <div> <div>Budget</div> </div>			
Items to Note			

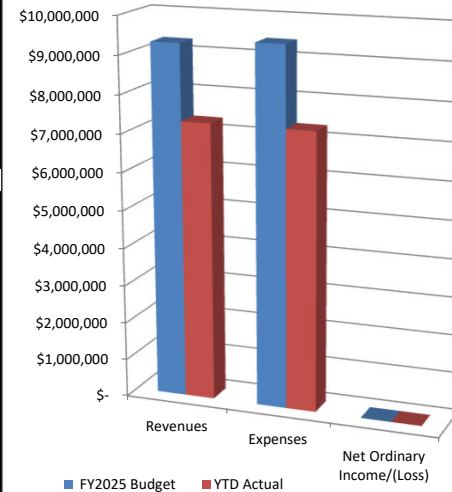
OneEighty - April 2025

Summarized Balance Sheet	Current Month	Year to Date	Previous Year to Date	Previous Year (6/30/24) Unaudited
Cash		\$ 3,521,982	\$ 2,948,557	\$ 3,263,970
Accounts Receivable		\$ 1,375,749	\$ 3,274,349	\$ 3,315,030
Current Assets		\$ -	\$ -	\$ -
Other Assets		\$ 9,607,878	\$ 9,596,971	\$ 9,560,773
Total Assets	\$ -	\$ 14,505,608	\$ 15,819,877	\$ 16,139,772
Current Liabilities		\$ 750,904	\$ 786,537	\$ 917,244
Long Term Liabilities		\$ 131,189	\$ 140,621	\$ 137,599
Net Assets		\$ 13,623,515	\$ 14,892,719	\$ 15,084,929
Total Equity & Liabilities	\$ -	\$ 14,505,608	\$ 15,819,877	\$ 16,139,772
Summarized Profit and Loss				
Total Revenues	\$ 689,438	\$ 7,312,759	\$ 8,061,036	\$ 9,724,112
Salaries and related Benefits	\$ 555,593	\$ 5,643,501	\$ 5,580,387	\$ 6,644,482
Non Payroll Expenses	\$ 168,808	\$ 1,671,897	\$ 2,123,760	\$ 2,522,181
Total Expenses	\$ 724,401	\$ 7,315,398	\$ 7,704,147	\$ 9,166,663
Net Income/Loss	\$ (34,963)	\$ (2,639)	\$ 356,889	\$ 557,448
Ratios				
Current Ratio (Goal 1-2)		6.52	7.91	7.17
Revenue to Expense Ratio (>1)	0.95	1.00	1.05	1.06
Liabilities to Assets (<1)		0.06	0.06	0.07
% of Expenses to Salaries+Fringe	77%	77%	72%	72%
Provider Financial Statement Comments:				
Budget vs Actual	FY2025 Budget	YTD Actual	%	Remaining Budget
Revenues	\$ 9,291,211	\$ 7,312,759	78.7%	\$ 1,978,452
Expenses	\$ 9,418,222	\$ 7,315,398	77.7%	\$ 2,102,824
Net Ordinary Income/(Loss)	\$ (127,011)	\$ (2,639)		
Salaries and related Benefits	\$ 7,151,323	\$ 5,643,501	78.9%	\$ 1,507,822
		<i>Target</i>	<i>83.33%</i>	
Providers Items to Review				
A/R CARES Earned Retention Credit		\$ 715,998	\$ 2,295,972	
EIDL Loan Short Term		\$ 4,006	\$ 3,897	
EIDL Loan		\$ 125,458	\$ 129,463	
	0-30	31-60	61-90	90 ->
Accounts Receivable	\$ 311,878.93	\$ 19,486.41	\$ 1,364.00	\$ 34,232.34
Accounts Payable	\$ 114,850.30	\$ 16,859.74	\$ 661.66	\$ 2,438.74
Receivables/Payables Comments:				
AR balance sheet total includes \$715,998 of CARES Earned Retention Credit not included on the aged AR report. Remaining variance explained in email as AR posted through journal entries and not generated in accounting system.				

Statement of Activity

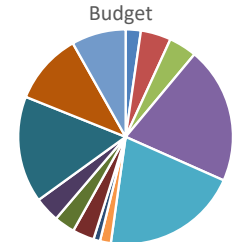
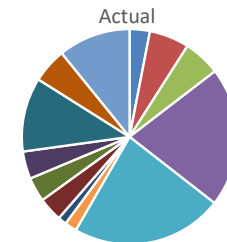


YTD Revenues - Budget to Actual



Board Funding Through May 2025	Actual	Budget	Variance
CRISIS	\$ 35,000.00	\$ 35,000.00	100.0%
TREATMENT	\$ 69,136.86	\$ 69,823.00	99.0%
PREVENTION	\$ 64,050.10	\$ 64,538.00	99.2%
HOUSING -MENS	\$ 241,379.04	\$ 315,000.00	76.6%
HOUSING -WOMENS	\$ 262,500.00	\$ 315,000.00	83.3%
HOUSING - EWH SHELTER	\$ 20,833.30	\$ 25,000.00	83.3%
SUD RESIDENTIAL TRMT	\$ 14,793.72	\$ 15,000.00	98.6%
RECOVERY HOUSING	\$ 41,666.70	\$ 50,000.00	83.3%
OASIS & PEER RECOVERY COO	\$ 42,164.78	\$ 48,000.00	87.8%
BHCJ	\$ 47,525.85	\$ 57,869.00	82.1%
ATP	\$ 128,415.33	\$ 245,881.00	52.2%
RH RENTAL ASSISTANCE	\$ 59,992.63	\$ 165,000.00	36.4%
ONE TIME FUNDING	\$ 125,000.00	\$ 125,000.00	100.0%
Total	\$ 1,152,458.31	\$ 1,531,111.00	75.3%
Previous Year to Date	\$ 1,184,941.49	\$ 1,288,716.00	91.9%

Board Funding Comments:

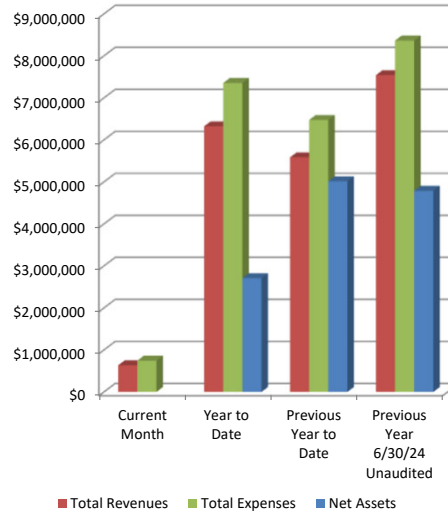


Items to Note

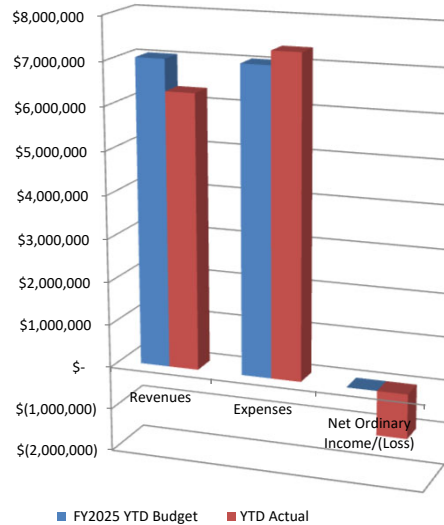
The Counseling Center - April 2025

Summarized Balance Sheet	Current Month	Year to Date	Previous Year to Date	Previous Year 6/30/24 Unaudited
Cash		\$ 71,595	\$ 973,723	\$ 297,884
Accounts Receivable		\$ 776,081	\$ 1,834,670	\$ 2,138,562
Current Assets		\$ 161,669	\$ 70,473	\$ 61,556
Other Assets		\$ 3,308,129	\$ 3,824,726	\$ 4,268,522
Total Assets		\$ 4,317,473	\$ 6,703,593	\$ 6,766,524
Current Liabilities		\$ 1,030,380	\$ 1,076,332	\$ 1,116,022
Long Term Liabilities		\$ 577,393	\$ 611,546	\$ 862,042
Net Assets		\$ 2,709,699	\$ 5,015,715	\$ 4,788,462
Total Equity & Liabilities		\$ 4,317,473	\$ 6,703,594	\$ 6,766,524
Summarized Profit and Loss				
Total Revenues	\$ 636,450	\$ 6,324,481	\$ 5,585,850	\$ 7,542,777
Salaries and related Benefits	\$ 553,086	\$ 5,838,165	\$ 5,224,360	\$ 6,188,572
Non Payroll Expenses	\$ 193,253	\$ 1,517,734	\$ 1,251,896	\$ 2,177,031
Total Expenses	\$ 746,339	\$ 7,355,899	\$ 6,476,256	\$ 8,365,603
Net Income/Loss	\$ (109,889)	\$ (1,031,418)	\$ (890,406)	\$ (822,826)
Ratios				
Current Ratio (Goal 1-2)		0.98	2.67	2.24
Revenue to Expense Ratio (>1)	0.85	0.86	0.86	0.90
Liabilities to Assets (<1)		0.37	0.25	0.29
% of Expenses to Salaries+Fringe	74%	79%	81%	74%
Provider Financial Statement Comments:				
Budget vs Actual	FY2025 YTD Budget	YTD Actual	%	Variance Budget
Revenues	\$ 7,038,296	\$ 6,324,481	89.9%	\$ 713,815
Expenses	\$ 7,038,296	\$ 7,355,899	104.5%	\$ (317,603)
Net Ordinary Income/(Loss)	\$ -	\$ (1,031,418)		\$ 1,031,418
Salaries and related Benefits	\$ 5,625,939	\$ 5,838,165	103.8%	\$ (212,226)
Providers Items to Review				
	0-30	31-60	61-90	90 ->
MHRB Manual Bills	\$ 250,964	\$ -	\$ -	\$ 2,288
Partner Solutions Outstanding	\$ 92,829	\$ -	\$ -	\$ -
Medicaid less allowance	\$ 76,762	\$ 9,664	\$ 6,385	\$ 41,142
Medical Billing plus Misc manual bills less allowance	\$ 146,557	\$ 18,536	\$ 11,063	\$ 89,780
Total Net Receivables	\$ 567,113	\$ 28,200	\$ 17,448	\$ 133,210
Accounts Payable	Not provided			
Comments:				

Statement of Activity

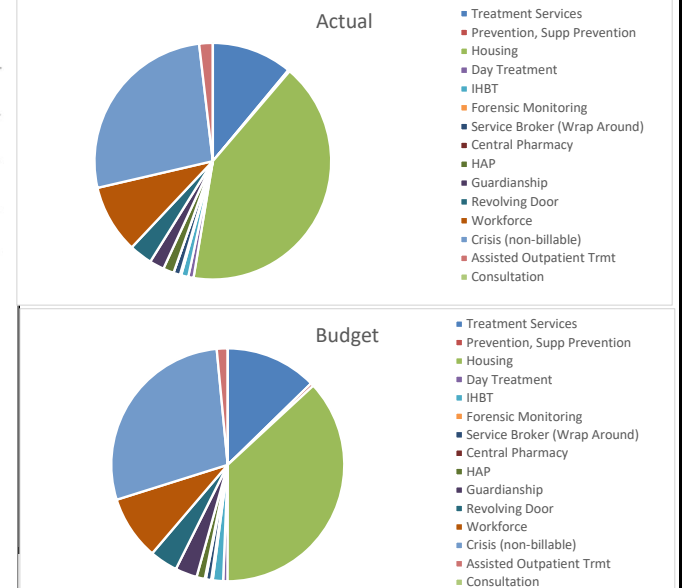


YTD Revenues - Budget to Actual



Board Funding Through May 2025	Actual	Budget	Variance
Treatment Services	\$ 301,712.17	\$ 438,320.00	68.8%
Prevention, Supp Prevention	\$ 6,403.95	\$ 15,000.00	42.7%
Housing	\$ 1,132,600.00	\$ 1,275,922.00	88.8%
Day Treatment	\$ 20,000.00	\$ 20,000.00	100.0%
IHBT	\$ 26,550.17	\$ 50,000.00	53.1%
Forensic Monitoring	\$ 5,372.25	\$ 7,163.00	75.0%
Service Broker (Wrap Around)	\$ 24,580.50	\$ 25,500.00	96.4%
Central Pharmacy	\$ -	\$ 5,000.00	0.0%
HAP	\$ 40,016.00	\$ 40,016.00	100.0%
Guardianship	\$ 54,872.33	\$ 104,792.00	52.4%
Revolving Door	\$ 86,440.67	\$ 134,018.00	64.5%
Workforce	\$ 256,537.50	\$ 307,845.00	83.3%
Crisis (non-billable)	\$ 732,783.80	\$ 978,482.00	74.9%
Assisted Outpatient Trmt	\$ 50,672.53	\$ 52,669.00	96.2%
Consultation	\$ 178.80	\$ -	#DIV/0!
Total	\$ 2,738,720.67	\$ 3,454,727.00	79.3%
Previous Year to Date	\$ 2,751,400.65	\$ 3,470,566.00	79.3%

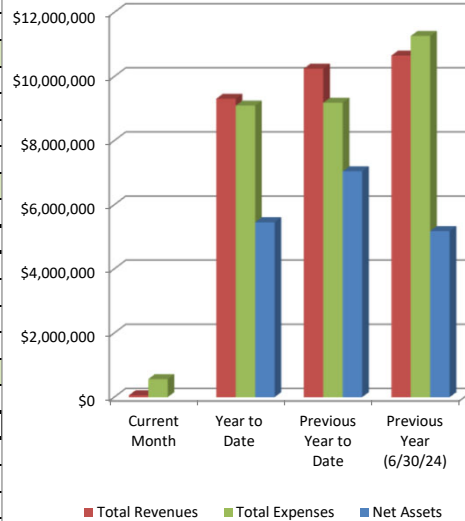
Board Funding Comments:



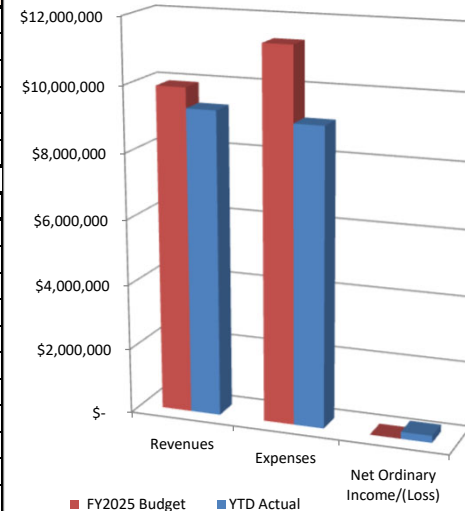
Wayne Holmes - May 2025

Summarized Balance Sheet	Current Month	Year to Date	Previous Year to Date	Previous Year (6/30/24)
Cash		\$ 5,563,692	\$ 6,718,690	\$ 6,247,088
Accounts Receivable		\$ -	\$ 461,042	\$ 472,129
Current Assets		\$ -	\$ 27,888	\$ -
Other Assets		\$ -	\$ -	\$ -
Total Assets		\$ 5,563,692	\$ 7,207,620	\$ 6,719,217
Current Liabilities		\$ 109,025	\$ 165,493	\$ 1,537,082
Long Term Liabilities		\$ -	\$ -	\$ -
Net Assets		\$ 5,454,667	\$ 7,042,127	\$ 5,182,135
Total Equity & Liabilities		\$ 5,563,692	\$ 7,207,620	\$ 6,719,217
Summarized Profit and Loss				
Total Revenues	\$ 55,602	\$ 9,308,857	\$ 10,246,876	\$ 10,653,083
Salaries and related Benefits	\$ 51,876	\$ 609,971	\$ 483,028	\$ 542,301
Non Payroll Expenses	\$ 511,127	\$ 8,481,757	\$ 8,698,508	\$ 10,723,016
Total Expenses	\$ 563,003	\$ 9,091,728	\$ 9,181,536	\$ 11,265,317
Net Income/Loss	\$ (507,401)	\$ 217,129	\$ 1,065,341	\$ (612,234)
Ratios				
Current Ratio (Goal 1-2)		51.03	43.55	4.37
Revenue to Expense Ratio (>1)	0.10	1.02	1.12	0.95
Liabilities to Assets (<1)		0.02	0.02	0.23
% of Expenses to Salaries+Fringe	9%	7%	5%	5%
Comments:				
Budget vs Actual	FY2025 Budget	YTD Actual	%	Remaining
Revenues	\$ 9,918,294	\$ 9,308,857	93.9%	\$ 609,437
Expenses	\$ 11,337,600	\$ 9,091,728	80.2%	\$ 2,245,872
Net Ordinary Income/(Loss)	\$ (1,419,306)	\$ 217,129		\$ (1,636,435)
Salaries and related Benefits	\$ 761,035	\$ 609,971	80.2%	\$ 151,064
	Target	91.7%		
Accounts Payable	0-30	31-60	61-90	90->
Anazao	\$ -	\$ -	\$ -	\$ -
Catholic Charities	\$ -	\$ -	\$ -	\$ -
Nami	\$ -	\$ -	\$ -	\$ -
One Eighty	\$ -	\$ -	\$ -	\$ -
The Counseling Center	\$ 25,654	\$ -	\$ -	\$ -
	Budget	Actual		
Months Cash Available	5.89	6.73		

Statement of Activity

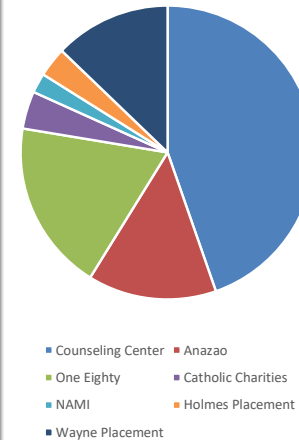


YTD Revenues - Budget to Actual

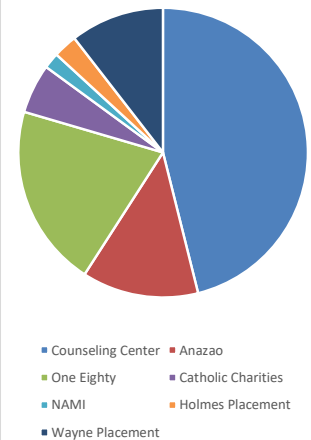


Board Funding Through May 2025	Actual	Budget	Variance
Counseling Center	\$ 2,738,721	\$ 3,454,727	79.3%
Anazao	\$ 869,511	\$ 975,081	89.2%
One Eighty	\$ 1,152,458	\$ 1,531,111	75.3%
Catholic Charities	\$ 253,763	\$ 414,419	61.2%
NAMI	\$ 132,628	\$ 132,628	100.0%
Holmes Placement	\$ 200,000	\$ 200,000	100.0%
Wayne Placement	\$ 786,000	\$ 786,000	100.0%
Total	\$ 6,133,081	\$ 7,493,967	81.8%
Target Percent			91.7%
Previous Year to Date	\$ 6,056,564	\$ 7,140,130	84.8%
Board Funding Comments:			

Provider Expenditures - Actual



Provider Expenditures - Budget



Items to Note

MH&R Board Wayne & Holmes Counties

Balance Sheet

As of May 31, 2025

	TOTAL		
	AS OF MAY 31, 2025	AS OF APR 30, 2025 (PP)	AS OF MAY 31, 2024 (PY)
ASSETS			
Current Assets			
Bank Accounts			
852.11010 CHECKING	5,563,692.02	6,308,824.73	6,718,690.23
Total Bank Accounts	\$5,563,692.02	\$6,308,824.73	\$6,718,690.23
Accounts Receivable	\$0.00	\$0.00	\$461,042.02
Other Current Assets	\$0.00	\$0.00	\$27,887.92
Total Current Assets	\$5,563,692.02	\$6,308,824.73	\$7,207,620.17
TOTAL ASSETS	\$5,563,692.02	\$6,308,824.73	\$7,207,620.17
LIABILITIES AND EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable	\$32,704.31	\$481,368.47	\$16,135.83
Other Current Liabilities	\$76,321.18	\$76,321.18	\$149,357.56
Total Current Liabilities	\$109,025.49	\$557,689.65	\$165,493.39
Total Liabilities	\$109,025.49	\$557,689.65	\$165,493.39
Equity			
852.4800.E EQUITY RESERVES	375,460.17	375,460.17	4,734,429.65
UNRESTRICTED FUND BALANCE	4,862,077.50	4,862,077.50	1,242,356.44
Net Income	217,128.86	513,597.41	1,065,340.69
Total Equity	\$5,454,666.53	\$5,751,135.08	\$7,042,126.78
TOTAL LIABILITIES AND EQUITY	\$5,563,692.02	\$6,308,824.73	\$7,207,620.17

MH&R Board Wayne & Holmes Counties

Budget vs. Actuals: FY25 Budget - Modified Cash

July 2024 - May 2025

	TOTAL			
	ACTUAL	BUDGET	REMAINING	% OF BUDGET
Income				
852.4001 DISTRICT LEVY	4,166,733.62	4,008,000.00	-158,733.62	103.96 %
852.4005 LEVY ROLLBACK REVENUE	50,829.55	60,500.00	9,670.45	84.02 %
852.4403 FEDERAL FUNDS	1,748,451.76	2,330,481.57	582,029.81	75.03 %
852.4413 STATE FUNDS	3,067,110.90	3,288,299.00	221,188.10	93.27 %
852.4800 OTHER REVENUE	62,408.77	17,691.00	-44,717.77	352.77 %
852.4901 CARRYOVER FROM PRIOR FY	213,322.25	213,322.25	0.00	100.00 %
Total Income	\$9,308,856.85	\$9,918,293.82	\$609,436.97	93.86 %
GROSS PROFIT	\$9,308,856.85	\$9,918,293.82	\$609,436.97	93.86 %
Expenses				
852.5430 PROVIDER, SERVICE AGREEMENTS, & GRANTS	8,042,478.62	9,916,354.82	1,873,876.20	81.10 %
852.5900.5001 SALARIES	490,140.02	587,000.00	96,859.98	83.50 %
852.5900.5010 MEDICARE	6,935.91	8,511.50	1,575.59	81.49 %
852.5900.5011 OPERS	51,646.28	73,483.00	21,836.72	70.28 %
852.5900.5012 FRINGE BENEFITS	61,248.76	92,040.00	30,791.24	66.55 %
852.5900.5013 WORKERS COMP	500.64	2,400.00	1,899.36	20.86 %
852.5900.5014 UNEMPLOYMENT	8,087.13	8,100.00	12.87	99.84 %
852.5900.5300 EQUIPMENT		25,000.00	25,000.00	
852.5900.5420 PROFESSIONAL SERVICES	230,369.40	311,410.50	81,041.10	73.98 %
852.5900.5500 COMM RELATIONS	2,020.00	20,000.00	17,980.00	10.10 %
852.5900.5600 OPERATING EXPS	15,494.15	15,500.00	5.85	99.96 %
852.5900.5700 OPER SUPPLIES	36,500.89	31,650.00	-4,850.89	115.33 %
852.5900.5800 TRAVEL	5,085.21	8,000.00	2,914.79	63.57 %
852.5900.5901 BLDG EXPS	74,548.10	58,250.00	-16,298.10	127.98 %
852.5900.6100 MISCELLANEOUS	66,672.88	179,900.00	113,227.12	37.06 %
Total Expenses	\$9,091,727.99	\$11,337,599.82	\$2,245,871.83	80.19 %
NET OPERATING INCOME	\$217,128.86	\$ -1,419,306.00	\$ -1,636,434.86	-15.30 %
NET INCOME	\$217,128.86	\$ -1,419,306.00	\$ -1,636,434.86	-15.30 %

MH&R Board Wayne & Holmes Counties

852.11010 CHECKING, Period Ending 05/31/2025

RECONCILIATION REPORT

Reconciled on: 06/04/2025

Reconciled by: Rose Love

Any changes made to transactions after this date aren't included in this report.

Summary

USD

Statement beginning balance.....	6,310,970.71
Checks and payments cleared (102).....	-803,120.45
Deposits and other credits cleared (12).....	55,841.76
Statement ending balance.....	<u>5,563,692.02</u>

Register balance as of 05/31/2025.....	5,563,692.02
Cleared transactions after 05/31/2025.....	0.00
Uncleared transactions after 05/31/2025.....	4,846.14
Register balance as of 06/04/2025.....	<u>5,568,538.16</u>

Details

Checks and payments cleared (102)

DATE	TYPE	REF NO.	PAYEE	AMOUNT (USD)
03/20/2025	Bill Payment	39234	ANAZAO~09808	-2,145.98
05/01/2025	Bill Payment	943869	ANTHEM LIFE INSURANCE C...	-82.71
05/01/2025	Bill Payment	943910	BOGNER CONSTRUCTION C...	-923.00
05/01/2025	Bill Payment	943872	BRIGHTSPEED~19718-4	-63.66
05/01/2025	Bill Payment	943875	COMMQUEST SERS INC~04299	-1,034.32
05/01/2025	Bill Payment	39487	COUNSELING CENTER~04960	-4,000.00
05/01/2025	Bill Payment	39487	COUNSELING CENTER~04960	-200.00
05/01/2025	Bill Payment	39487	COUNSELING CENTER~04960	-26,861.32
05/01/2025	Bill Payment	943914	CRITCHFIELD & JOHNSTON~...	-935.00
05/01/2025	Bill Payment	943919	HILLTOP~09281	-4,000.00
05/01/2025	Bill Payment	943920	HOLMES CO DEPT JFS~09266	-140,000.00
05/01/2025	Bill Payment	943888	MCTV~03636	-179.95
05/01/2025	Bill Payment	943894	MISSION THRIFT~09285	-138.00
05/01/2025	Bill Payment	943895	WILLIAMS, NICOLE~00001-3884	-124.57
05/01/2025	Bill Payment	943930	R.E.N. RUTH NUSSBAUM CL...	-1,086.75
05/01/2025	Bill Payment	943931	ROCIO HOWMAN~05537	-3,187.50
05/01/2025	Bill Payment	934877	HEATHER DEAN~00001-1607	-238.99
05/02/2025	Bill Payment	JE9416	WAYNE COUNTY AUDITOR~0...	-36.00
05/02/2025	Check	PR9405	WAYNE CO AUDITOR-PAYROLL	-15,226.61
05/08/2025	Bill Payment	944023	TREASURER STATE OF OHIO...	-1,414.50
05/08/2025	Bill Payment	944148	VIOLA STARTZMAN CLINIC - ...	-70.35
05/08/2025	Bill Payment	944147	VILLAGE NETWORK INC~00324	-11,067.00
05/08/2025	Bill Payment	943966	CROSSBRIDGE MARKETING...	-240.00
05/08/2025	Bill Payment	39504	ANAZAO~09808	-54,029.27
05/08/2025	Bill Payment	944078	CLARK SCHAEFER HACKETT...	-4,900.00
05/08/2025	Bill Payment	39508	COUNSELING CENTER~04960	-43,550.53
05/08/2025	Bill Payment	39508	COUNSELING CENTER~04960	-81,540.17
05/08/2025	Bill Payment	943970	ENBRIDGE - DOMINION EAST...	-398.71
05/08/2025	Bill Payment	944002	MISSION THRIFT~09285	-24.30
05/08/2025	Bill Payment	944107	MURR PRINTING & GRAPHIC...	-1,150.75
05/08/2025	Bill Payment	944013	PEACHY PARTIES~09286	-1,474.50
05/08/2025	Bill Payment	944027	US BANK EQUIPMENT FINAN...	-237.04
05/15/2025	Bill Payment	944242	BOND LAW LTD~08788	-400.00
05/15/2025	Bill Payment	39521	ANAZAO~09808	-493.00
05/15/2025	Bill Payment	39521	ANAZAO~09808	-150.00
05/15/2025	Bill Payment	39521	ANAZAO~09808	-1,616.67
05/15/2025	Bill Payment	944331	BELLMANS LAWN AND LAND...	-300.00
05/15/2025	Bill Payment	944246	BRIGHTSPEED~19718-4	-34.95
05/15/2025	Bill Payment	944246	BRIGHTSPEED~19718-4	-34.95
05/15/2025	Bill Payment	39524	CATHOLIC CHARITIES OF WA...	-1,587.16
05/15/2025	Bill Payment	39524	CATHOLIC CHARITIES OF WA...	-820.36
05/15/2025	Bill Payment	944345	COMMERCIAL & SAVINGS BA...	-2,466.00
05/15/2025	Bill Payment	944346	COMMUNITY ACTION~04188	-682.88

DATE	TYPE	REF NO.	PAYEE	AMOUNT (USD)
05/15/2025	Bill Payment	39526	COUNSELING CENTER~04960	-17,207.00
05/15/2025	Bill Payment	944378	KAYLA SWEENEYO-09178	-520.00
05/15/2025	Bill Payment	944287	WILLIAMS, NICOLE~00001-3884	-78.66
05/15/2025	Bill Payment	944287	WILLIAMS, NICOLE~00001-3884	-139.04
05/15/2025	Bill Payment	944287	WILLIAMS, NICOLE~00001-3884	-343.00
05/15/2025	Bill Payment	944450	VRC RECORD STORAGE~08...	-175.95
05/15/2025	Bill Payment	944451	VOLUNTEERS OF AMERICA~...	-1,260.00
05/15/2025	Bill Payment	944314	WOOSTER CITY SERVICES~...	-303.55
05/16/2025	Check	PR9423	WAYNE CO AUDITOR-PAYROLL	-15,420.00
05/22/2025	Bill Payment	39671	CATHOLIC CHARITIES OF WA...	-1,780.00
05/22/2025	Bill Payment	39671	CATHOLIC CHARITIES OF WA...	-4,846.14
05/22/2025	Bill Payment	39673	COUNSELING CENTER~04960	-19,010.88
05/22/2025	Bill Payment	944654	MILLER, DORRIE~00001-779	-75.05
05/22/2025	Bill Payment	39669	ANAZAO~09808	-4,291.96
05/22/2025	Bill Payment	944838	WOOSTER EXPRESS-05997	-462.50
05/22/2025	Bill Payment	944830	VIOLA STARTZMAN CLINIC - ...	-500.00
05/22/2025	Bill Payment	944688	WILLIAMS, NICOLE~00001-3884	-20.00
05/22/2025	Bill Payment	944657	HEATHER DEAN~00001-1607	-581.53
05/22/2025	Bill Payment	944753	ES CONSULTING~09009	-1,770.19
05/22/2025	Bill Payment	944640	AMERICAN ELECTRIC POWE...	-527.82
05/22/2025	Bill Payment	39669	ANAZAO~09808	-5,591.07
05/22/2025	Bill Payment	39669	ANAZAO~09808	-5,278.20
05/22/2025	Bill Payment	39669	ANAZAO~09808	-4,590.10
05/22/2025	Bill Payment	39669	ANAZAO~09808	-5,878.80
05/22/2025	Bill Payment	944725	ASHLAND CLEANING-09294	-245.00
05/22/2025	Bill Payment	39671	CATHOLIC CHARITIES OF WA...	-18,295.61
05/22/2025	Bill Payment	944645	BRIGHTSPEED~19718-4	-34.95
05/29/2025	Bill Payment	39693	ROCIO HOWMAN~05537	-3,187.50
05/29/2025	Bill Payment	945027	STARK CO MENTAL HEALTH ...	-18,341.62
05/29/2025	Bill Payment	944919	STERICYCLE~20766	-71.17
05/29/2025	Bill Payment	944924	US BANK EQUIPMENT FINAN...	-237.04
05/29/2025	Bill Payment	944930	VRC RECORD STORAGE~08...	-3,034.44
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-2,083.33
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-6,730.35
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-8,005.50
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-9,238.91
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-26,250.00
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-2,333.33
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-4,166.67
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-1,738.80
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-37,888.71
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-4,507.72
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-78,635.73
05/29/2025	Bill Payment	39691	ONE EIGHTY~06940-1	-3,333.70
05/29/2025	Bill Payment	945015	RISE4SOLUTIONS-09290	-8,608.75
05/29/2025	Bill Payment	945026	STARK CO ESC HEALTH BEN...	-5,883.07
05/29/2025	Bill Payment	944874	ANTHEM LIFE INSURANCE C...	-82.71
05/29/2025	Bill Payment	39684	ANAZAO~09808	-2,988.39
05/29/2025	Bill Payment	944962	COMMQUEST SERS INC~04299	-1,034.32
05/29/2025	Bill Payment	39687	COUNSELING CENTER~04960	-26,101.74
05/29/2025	Bill Payment	944966	DAYS INN WOOSTER-01227	-2,203.74
05/29/2025	Bill Payment	944887	ENBRIDGE - DOMINION EAST...	-147.41
05/29/2025	Bill Payment	944973	FISHEL DOWNEY ALBRECHT...	-3,430.00
05/29/2025	Bill Payment	944985	ILLUSIONS SCREEN PRINTIN...	-480.00
05/29/2025	Bill Payment	944985	ILLUSIONS SCREEN PRINTIN...	-3,743.00
05/29/2025	Bill Payment	944900	MCTV~03636	-179.95
05/29/2025	Bill Payment	945002	MURR PRINTING & GRAPHIC...	-115.00
05/29/2025	Bill Payment	945008	OHIO STATE UNIVERSITY W...	-4,700.20
05/30/2025	Check	PR9449	WAYNE CO AUDITOR-PAYROLL	-15,263.20

Total				-803,120.45
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Deposits and other credits cleared (12)

DATE	TYPE	REF NO.	PAYEE	AMOUNT (USD)
05/02/2025	Deposit		WAYNE COUNTY AUDITOR	622.03

DATE	TYPE	REF NO.	PAYEE	AMOUNT (USD)
05/05/2025	Deposit		TREASURER STATE OF OHIO	22,300.00
05/08/2025	Expense		BIRDEYE~04978	0.00
05/08/2025	Expense		BIRDEYE~04978	240.00
05/08/2025	Deposit		ANAZAO	500.00
05/13/2025	Deposit		AULTMAN ORRVILLE HOSPITAL	250.00
05/14/2025	Deposit		TREASURER STATE OF OHIO	8,900.00
05/16/2025	Deposit		WAYNE COUNTY AUDITOR	622.03
05/19/2025	Deposit		TREASURER STATE OF OHIO	2,210.65
05/20/2025	Deposit		STARK CO AUDITOR	11,939.22
05/21/2025	Deposit		COLEMAN PROFESSIONAL S...	3,800.00
05/22/2025	Deposit		STARK CO MH&R BOARD	4,457.83
Total				55,841.76

WAYNE COUNTY, OHIO
Balance Statement by Fund
31-May-25

FUND 852: MENTAL HEALTH & RECOVERY BOARD

Account Number	Account Name	Beginning Balance	CPTD Debit	CPTD Credit	CYTD Debit	CYTD Credit	Ending Balance
ASSETS							
852.0000.00.1014.000.000	DUE FROM OTHER FUNDS	\$ 148,532,440.86	\$ 54,357.70	\$ 0	\$ 9,626,236.79	\$ 0	\$ 158,158,677.65
Total Assets		\$ 148,532,440.86	\$ 54,357.70	\$ 0	\$ 9,626,236.79	\$ 0	\$ 158,158,677.65
LIABILITIES							
852.0000.00.2001.000.000	ACCOUNTS PAYABLE	\$ 0	\$ 755,028.66	\$ 755,028.66	\$ 8,846,544.04	\$ 8,846,544.04	\$ 0
852.0000.00.2010.000.000	DUE TO OTHER FUNDS	142,285,352.44	240	799,730.41	9,055.50	10,318,688.69	152,594,985.63
852.0000.00.2901.000.000	ENCUMBRANCES	-1,671,528.46	95,075.53	801,097.53	12,624,330.78	12,125,303.66	-2,170,555.58
Total Liabilities		\$ 140,613,823.98	\$ 850,344.19	\$ 2,355,856.60	\$ 21,479,930.32	\$ 31,290,536.39	\$ 150,424,430.05
FUND EQUITY							
852.0000.00.3000.000.000	FUND BALANCES	\$ 6,247,088.42	\$ 800,974.47	\$ 55,841.76	\$ 10,365,490.56	\$ 9,682,094.16	\$ 5,563,692.02
852.0000.00.3001.000.000	RESERVED FOR ENCUMBRANCES	1,671,528.46	801,097.53	95,075.53	12,125,303.66	12,624,330.78	2,170,555.58
Total Fund Equity		\$ 7,918,616.88	\$ 1,602,072.00	\$ 150,917.29	\$ 22,490,794.22	\$ 22,306,424.94	\$ 7,734,247.60
Total Liabilities and Fund Equity		\$ 148,532,440.86	\$ 2,452,416.19	\$ 2,506,773.89	\$ 43,970,724.54	\$ 53,596,961.33	\$ 158,158,677.65

PROPOSED RESOLUTION FY25-83

FY26 MHRB ADMINISTRATIVE AND TOTAL SYSTEM BUDGET

The attached FY26 Administrative (dated 06/18/25) and total System budgets (06/18/25) be approved, with this to include recognition of the following:

1. That this budget reflects total projected revenue of \$9,676,988.00 and expenses of approximately \$10,502,789.00 considering all possible minimum contracts.
2. That the budget reflects a deficit of \$825,801.00 which is to be covered by the Board's reserves, which at the beginning of FY26 are expected to be approximately \$3,817,301.00
3. That this budget was prepared without full notification from Ohio MHAS regarding FY25 allocation amounts.

This is to include the Provider/Service Contracts for FY26 as set out below:

1. That the Executive Director be authorized to enter into service contracts with the following organizations for FY26 up to the amounts noted below, with the specifications for these contracts to be based upon the FY26 service plan and budget guidelines:

Anazao Community Partners	\$	910,866.00
Catholic Charities of Wayne Co.	\$	293,980.00
NAMI of Wayne-Holmes Counties	\$	132,630.00
One Eighty	\$	639,199.00
	Subtotal	
TOTAL	:	\$ 1,976,675.00

2. That the Executive Director be authorized to enter into agreements and make expenditures for the purposes and up to amounts indicated below:

General Board Operations - Salary/Fringe Benefits, Utilities etc.	\$	751,650.00
Professional Services/Misc.	\$	292,000.00
	Subtotal	
TOTAL	:	\$ 1,043,650.00

3. That the Executive Director be authorized to enter into community agreements and assign to existing agency providers and make expenditures for the purposes and amounts for special grants/miscellaneous funding, up to/or more as indicated below if funding is provided:

Family & Children First Council-Wayne		\$	560,000.00
Holmes FCFC		\$	200,000.00
	Subtotal		
	:	\$	760,000.00
Holmes Co. Sheriff - Psychotropic Meds/MAT	(Pass-through)	\$	12,500.00
Wayne Co. Sheriff - Psychotropic Meds/MAT	(Pass-through)	\$	12,500.00
Wayne Co. Juv. Court/Muni - Specialty Docket	(Pass-through)	\$	35,000.00
Wayne Co. Probate/Family - Specialty Docket	(Pass-through)	\$	35,000.00
	Subtotal		
	:	\$	95,000.00
ATP		\$	250,000.00
ATW (Multi System Adult MSA)		\$	166,155.00
Court Costs Associated with Probate		\$	14,000.00
ECMH		\$	65,450.00
Forensic Monitoring		\$	7,163.00
Gambling Addiction Prevention		\$	51,815.00
Holmes Co. Pooled funds		\$	210,000.00
Indigent Hospital		\$	132,118.00
Landlord Incentive		\$	22,350.00
Probate Court AOT		\$	11,000.00
RAMP/Withdrawal			
Mgmt.		\$	110,000.00
Regional Crisis Stabilization		\$	200,000.00
SOR/SOS		\$	2,113,789.00
TITLE XX		\$	68,000.00
Viola Startzman		\$	50,000.00
Misc/Unknown		\$	694,118.00
	Subtotal		
	:	\$	4,165,958.00
	TOTAL:	\$	8,041,283.00

Mental Health & Recovery Board of Wayne & Holmes Counties
Benden Drive Statement of Activites

as of May 31st, 2025

(ESTIMATED)

	Current Month	YTD Actual Current YR	Budget to 12/25 (Estimated)	Variance
OPERATING REVENUES AND SUPPORT:				
Revenue by Lease:				
Coleman	\$ 3,800.00	\$ 19,000.00	\$ 41,800.00	\$ 22,800.00
United Steel Workers of America	\$ -	\$ 9,600.00	\$ 9,600.00	\$ -
Total Revenue:	\$ 3,800.00	\$ 28,600.00	\$ 51,400.00	\$ 22,800.00
EXPENSES:				
Mortgage Payment:				
Commercial & Savings Bank	\$ 2,548.20	\$ 12,494.40	\$ 30,003.00	\$ 17,508.60
Insurance:				
Hummel	\$ -	\$ 6,409.60	\$ 6,409.60	\$ -
Utilities:				
AEP - Electric				
Suite 1 - (switched to Coleman 2/4/25)	\$ -	\$ 72.98	\$ 72.98	\$ -
Suite 2 (Suite 4 on their invoice)	\$ 47.45	\$ 239.36	\$ 718.08	\$ 478.72
Suite 3 (Suite 5 on their invoice)	\$ 87.96	\$ 353.26	\$ 1,059.78	\$ 706.52
Suite 4 (Suite 5.1 on their invoice)	\$ 42.20	\$ 204.16	\$ 612.48	\$ 408.32
Suite 5 (Suite 6 on their invoice)	\$ 54.52	\$ 286.93	\$ 860.79	\$ 573.86
Suite 8 (on their invoice)	\$ 62.39	\$ 496.66	\$ 1,489.98	\$ 993.32
ENBRIDGE - Gas				
Suite 1 A	\$ -	\$ 328.79	\$ 986.37	\$ 657.58
Suite 2 B	\$ 64.55	\$ 401.57	\$ 1,204.71	\$ 803.14
Suite 3 C	\$ 64.55	\$ 399.38	\$ 1,198.14	\$ 798.76
Suite 4 D	\$ 79.29	\$ 667.33	\$ 2,001.99	\$ 1,334.66
Suite 5 E	\$ 68.12	\$ 535.14	\$ 1,605.42	\$ 1,070.28
RUMPKE - Trash				
Suite 1 A	\$ -	\$ -	\$ 150.00	\$ 150.00
Suite 2 B	\$ -	\$ -	\$ -	\$ -
Suite 3 C	\$ -	\$ -	\$ -	\$ -
Suite 4 D	\$ -	\$ -	\$ -	\$ -
Suite 5 E	\$ -	\$ -	\$ 150.00	\$ 150.00

WOOSTER CITY - Water / Sewer

Suite 1 A	\$ 125.51	\$ 615.01	\$ 1,845.03	\$ 1,230.02
Suite 2 B	\$ 36.72	\$ 200.46	\$ 601.38	\$ 400.92
Suite 3 & 4 Combined C & D	\$ 42.30	\$ 248.53	\$ 745.59	\$ 497.06
Suite 5 E	\$ 36.72	\$ 194.99	\$ 584.97	\$ 389.98

BELLMAN'S - Mowing	\$ 300.00	\$ 300.00	\$ 3,200.00	\$ 2,900.00
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Total Monthly Expenses:	\$ 3,660.48	\$ 24,448.55	\$ 55,500.29	\$ 31,051.74
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Misc.:

BECKLER'S - Snow Removal	\$ -	\$ 1,890.00	\$ 2,520.00	\$ 630.00
Bogner Construction - Accoustic Ceiling/Lights	\$ -	\$ 5,434.93	\$ -	\$ (5,434.93)
BRCC - Deep Clean	\$ -	\$ 2,465.50	\$ -	\$ (2,465.50)
Locksmith Shop - Keys, Repairs	\$ -	\$ 512.90	\$ -	\$ (512.90)
MW Robinson - Heating, BackFlow, Plumbing, etc.	\$ -	\$ 5,987.50	\$ -	\$ (5,987.50)
BSHM - Feasibility Study for Single Family Res Dev on lot	\$ -	\$ 1,500.00	\$ -	\$ (1,500.00)
Total Misc Expenses:	\$ -	\$ 17,790.83	\$ 2,520.00	\$ (15,270.83)

NET OPERATING INCOME	\$ 3,800.00	\$ 28,600.00	\$ 51,400.00	\$ 22,800.00
NET OPERATING EXPENSES	\$ 3,660.48	\$ 42,239.38	\$ 58,020.29	\$ 15,780.91
Net Investment Income/(Loss)	\$ 139.52	\$ (13,639.38)	\$ (6,620.29)	\$ 7,019.09



Multi-Single Family Development

Mental Health & Recovery Board of Wayne and Holmes Counties

Ohio Department of Health, Overdose Prevention Network: 2025 RESOURCE EXPANSION OPPORTUNITY

Establishment of Wayne County Community Overdose Notification System

Substance related overdoses continue to present a public health concern in Wayne County, with more than 100 documented overdose-related emergency department visits in FY25 alone. If awarded, WHMHRB will use the \$5000 to strengthen overdose prevention efforts and increase community safety through the creation and implementation of a localized overdose alert system.

Key Components

- A community-driven tiered- overdose warning system using text messages, email, and social media to notify residents of dangerous substances circulating in the area.
- Partnering with harm reduction teams, first responders, and medical experts to quickly assess overdose spikes and distribute alerts.
- Hot Spot & Quick response teams will proactively engage non-hospitalized overdose survivors, providing access to recovery support, Narcan distribution, and follow-up care.

Wayne County continues to experience overdose-related fatalities, with fentanyl contamination now trending in local drug supplies. Early education efforts on naloxone were primarily focused on opioid overdoses because fentanyl contamination in non-opioid drugs was not initially expected at the current scale. As a result, public messaging heavily reinforced its role in reversing opioid-related overdoses, unintentionally creating a misconception that cocaine and methamphetamine users do not face fatal overdose risks. The reality is that upward of 40% percent of tested cocaine in Wayne County contains fentanyl, with similar contamination rates found in meth. This means individuals using these substances, who may not think of themselves as opioid users are still at risk of overdose and in urgent need of naloxone access and education. Expanding awareness around this shifting drug landscape is critical to reducing preventable deaths and ensuring all substance users understand the lifesaving potential of naloxone. In FY24, Wayne County recorded 10 unintentional overdose deaths, with half involving multiple substances and six involving opioids. One of the most alarming patterns observed was that none of the decedents were using in the presence of others, meaning no one was there to administer life-saving interventions.

The implementation of a countywide overdose risk notification system would allow for urgent communication on high-risk drug trends, including:

- Fentanyl contamination warnings, ensuring residents understand that cocaine, meth, and other substances may contain lethal opioids.
- "Don't Use Alone" messaging, reinforcing harm reduction strategies for those at risk of isolated overdoses.
- Real-time "bad batch" alerts, rapidly warning the community when overdoses spike due to dangerously potent substances.
- Beyond communication, this initiative would also activate a tiered response system, including:
- Deployment of Hot Spot Teams, proactively targeting areas with high overdose activity for intervention and education.
- Quick Response Teams engaging non-hospitalized overdose survivors, ensuring follow-up support, naloxone access, and recovery connections.
- Community harm reduction outreach efforts, integrating law enforcement, healthcare providers, and recovery specialists to strengthen public safety.

By integrating real-time overdose alerts with rapid intervention teams, we can:

- Reduce overdose deaths by ensuring timely warnings and emergency response efforts.
- Reach individuals who do not seek hospital care, closing critical gaps in post-overdose intervention.
- Strengthen harm reduction education, preventing residents from underestimating fentanyl risks in non-opioid substances.

Office of Criminal Justice Services
STATE CRISIS INTERVENTION FUNDING

Wayne County's high rate of fentanyl contamination and increasing overdose fatalities demand an immediate, coordinated response. By launching this overdose notification system alongside targeted intervention teams, we can drastically improve awareness, response times, and life-saving measures, ultimately reducing fatalities and keeping residents safer.

The purpose of this initiative is to strengthen Wayne County's Assisted Outpatient Treatment (AOT) Program as a viable alternative to incarceration for individuals with serious mental illness (SMI). This project aims to reduce repeat incarcerations and hospitalizations among high-risk individuals while improving access to essential psychiatric care.

This funding supports dedicated AOT Monitor, a Justice/AOT Case Manager, and transportation assistance, ensuring continuity of care from incarceration to community reintegration.

Additionally, it will expand accessibility to psychiatric assessments—both virtual and in-person, within Wayne County Jail, addressing critical gaps in treatment access. Through enhanced coordination, structured intervention, and ongoing support, this initiative will break the cycle of crisis-driven incarceration, improve recovery outcomes, and promote long-term stability for individuals in need of comprehensive mental health care.

Since 2021, the number of inmates with SMI has increased 18% in Wayne Co. The target population for this grant are those whom AOT has been identified as a tool that could assist in breaking the cycle of repeat incarceration/hospitalization. In FY24, 167 inmates in Wayne Co Jail required crisis intervention. This is troubling because forensic patients comprise @ 95% of State Hospital beds, resulting in long waits for inmates requiring inpatient hospitalization. The near certainty of decompensation, lack of psychiatric beds coupled with the inability to bill Medicaid for mental health services provided in jail and rising cost of psychotropic medications strongly speaks to the need for viable alternatives to incarceration for the SMI population.

Assisted Outpatient Treatment (AOT) is a viable and successful alternative to incarceration. According to The Treatment Advocacy Center, participation in AOT has decreased incarceration and hospitalizations by more than 50% in most areas. Although still in its infancy, Wayne County's AOT Program has yielded similar success.

A National Survey on the implementation status of AOT Programs referenced the effectiveness of such practice when transitioning individuals from the criminal justice system to community-based treatment as well as when an individual appears to be decompensating but does not meet the criteria for hospitalization. In both instances, engagement in AOT has reduced the need for hospitalization as well as recidivism rates. A community filing for AOT under criteria 5 is often the best course for many of the identified "high utilizers." To proceed with this type of filing, it is critical that psychological assessments, hearings (when possible) and connection to services occur while incarcerated as this will assist in breaking the cycle of repeat incarceration. Funding for psychiatry assessments/testimony will be extremely helpful in offsetting this barrier.

MENTAL HEALTH AND RECOVERY BOARD OF WAYNE AND HOLMES COUNTIES

FY26 COUNTY BUDGET SUBMISSION

[July 1, 2025 - June 30, 2026]

[Prepared 6/12/25) - Updated 6/23/25

Main Operating Fund: 852

			JULY-JUNE
ACCOUNT			FY26 BUDGET
NUMBER	COUNTY DESCRIPTION	MHRB DESCRIPTION	<u>Cash Basis</u>
			PROJECTED BEGINNING BAL.
			\$ 4,063,692.00
REVENUE:			
852.6500.00.4001.000.000	<u>DISTRICT LEVY</u>	District Levy	\$ 4,131,955.62
852.6500.00.4005.000.000	<u>LEVY ROLLBACK REVENUE</u>	Levy Rollback Revenue	\$ 55,501.71
852.6500.00.4401.000.000	<u>STATE GRANT - CAPITAL</u>	State Capital Grant	\$ 450,000.00
852.6500.00.4403.000.000	<u>FEDERAL FUNDS-OTHER</u>	Federal Funds - Other - MH	\$ 2,129,871.60
852.6500.00.4413.000.000	<u>ODMH REVENUE (STATE)</u>	ODMH Revenue (State)	\$ 3,252,040.89
852.6500.00.4800.000.000	<u>OTHER REVENUE</u>	Other/Misc. Revenue	\$ 167,027.70
			TOTAL RESOURCES AVAILABLE =
			\$ 10,186,397.52
APPROPRIATIONS:			
852.6500.05.5001.000.000	<u>SALARIES-EMPLOYEES</u>	Salaries	\$ 412,000.00
852.6500.05.5010.000.000	<u>MEDICARE</u>	Medicare	\$ 5,974.00
852.6500.05.5011.000.000	<u>OPERS</u>	OPERS	\$ 74,160.00
852.6500.05.5012.000.000	<u>HEALTH & LIFE INSURANCE</u>	Insurance	\$ 100,000.00
852.6500.05.5013.000.000	<u>WORKERS COMP</u>	Worker's Comp	\$ 2,500.00
852.6500.05.5300.000.000	<u>EQUIPMENT</u>	Equipment	\$ 20,000.00
852.6500.05.5420.000.000	<u>PROFESSIONAL SERVICES</u>	Professional Services	\$ 292,000.00
852.6500.05.5430.000.000	<u>CONTRACT SERVICES</u>	Contract Services**	\$ 9,261,155.00
852.6500.05.5900.000.000	<u>MISC.</u>	Misc. Expenses	\$ 265,000.00
			TOTAL APPROPRIATIONS =
			\$ 10,432,789.00
			SURPLUS/(DEFICIT)
			\$ (246,391.48)
			PROJECTED ENDING BALANCE =
			\$ 3,817,300.52



Mental Health & Recovery Board of Wayne & Holmes Counties Listening Tour

Date: June 18th 2025

Time: 10:30am-Noon

Location: 1985 Eagle Pass, Wooster, Ohio 44691

Special Guests:

- Director LeeAnne Cornyn, Ohio Department of Mental Health and Addiction Services (OhioMHAS)
 - Tia Moretti, Chief Advisor, OhioMHAS
 - Emily Clegg, Regional Liaison, OhioMHAS
 - Myken Pullins, Executive Assistant, OhioMHAS
 - Alicia Cody, Regional Liaison, OhioMHAS-Optional
-

I. **Welcome & Introductions** *(10 minutes)*

- **Welcome:** Nicole Williams, Executive Director, Mental Health & Recovery Board of Wayne & Holmes Counties
 - **Introductions of Key Leadership:**
 - Director LeeAnne Cornyn, OhioMHAS
 - Tia Moretti, Chief Advisor, OhioMHAS
 - Emily Clegg, Regional Liaison, OhioMHAS
 - Myken Pullins, Executive Assistant, OhioMHAS
 - Commissioner Dave Hall, Holmes County
 - Commissioner Dave McMillen, Wayne County
 - Mike Brumfield, Board Chair, MHRB of Wayne & Holmes Counties
 - Nicole Williams, Executive Director, MHRB of Wayne & Holmes Counties
 - **Acknowledgement of Agency Leaders & Board Members present.**
-

II. **Highlights from the Mental Health & Recovery Board of Wayne & Holmes Counties** *(10 minutes)*

- **Nicole Williams & Heather Dean:** Presentation on key successes, initiatives, and impactful work of the local Board.

III. A Journey of Recovery: Jeannine Snyder's Story *(10 minutes)*

- **Introduction by Jen Grim, Executive Director, NAMI Wayne and Holmes Counties.**
 - **Jeannine Snyder, NAMI Wayne and Holmes Counties Board Co-Chair, Peer:** Jeannine will share her personal recovery journey, highlighting the critical role of crisis intervention, counseling, Intensive Outpatient Programs (IOP), family, and peer support services in her path to wellness.
-

IV. OhioMHAS Priorities & Strategic Vision *(10 minutes)*

- **Introduction by Mark Woods, Executive Director, Anazao Community Partners.**
 - **Director LeeAnne Cornyn:** Discussion of OhioMHAS's overarching strategic priorities and thoughts on current federal and state funding opportunities and challenges.
-

V. Advancing Crisis Services & Building a Comprehensive Mental Health Continuum *(10 minutes)*

- **Tiffanie Kestner, CEO, The Counseling Center:** Tiffanie will acknowledge OhioMHAS's vital work on the Mobile Response and Stabilization Services (MRSS) and then lead a discussion with Director Cornyn, Tia Moretti, and Emily Clegg. Key discussion points will include:
 - **Statewide implementation and the regionalization of Adult Mobile Crisis services.**
 - **The critical need to build out a full mental health continuum of care with comparable funding and coverage to that currently seen in substance use services.** This includes addressing gaps in coverage for essential services like residential care, ensuring mental health supports are funded similarly to SUD.

VI. Bolstering Community Health Worker (CHW) Program for Sustainable SMI Support (5 minutes)

- **Jessica Franklin, Clinical Director, Viola Startzman Clinic:** Jessica will highlight the exceptional work of CHWs in supporting individuals with serious mental illness (SMI) and underscore the need for sustainable reimbursement structures to ensure the long-term viability of this vital program.
-

VII. Workforce Development & Recruitment (5 minutes)

- **Jessica Franklin, Clinical Director, Viola Startzman Clinic (First 5 minutes):** Jessica will lead by discussing critical local access challenges due to providers leaving the area, the resulting strain on remaining clinicians, and the increasing wait times for patients.
 - **Sheryl Villegas, Executive Director of Catholic Charities Ashland & Wayne Counties:** Acknowledgement of the Great Minds for Graduates partnership with Health Impact Ohio (HIO) and The Welcome Back Campaign.
-

VIII. Medicaid Expansion & Work Requirements (5 minutes)

- **Alex Schafer, Assistant Clinical Director, One-Eighty:** Discussion on the implications of Medicaid expansion for local services and the potential impact of work requirements on access to mental health and recovery care.
-

IX. Comments from County Commissioners (10 minutes)

- Opportunity for Commissioner Dave McMillen (Wayne County) and Commissioner Dave Hall (Holmes County) to share insights and observations regarding mental health and recovery services in their respective counties.
-

X. Open Discussion & Questions (10 minutes)

- **Moderated Q&A by Mike Brumfield, Board Chair.** Opportunity for all attendees to ask questions directly to Director Cornyn, the OhioMHAS team, Board leadership, and Commissioners.
-

XI. Closing Remarks & Next Steps *(5 minutes)*

- **Nicole Williams, Executive Director, MHRB of Wayne & Holmes Counties:**
Summary of key takeaways from the discussion and outline of any potential next steps or follow-up actions for the Board.
- Thank you to all participants.

Wayne County Mental Health & Recovery Board

FY25 Program Impact & Future Goals

Wayne County Mental Health & Recovery Board (WHMHRB) launched several innovative pilot programs in FY25. These initiatives have significantly reduced crisis responses, improved service accessibility, and enhanced community outcomes.

Jail Psych Services (Crisis-Specific)

Background & Need

The severely and persistently mentally ill (SPMI) population in the Wayne County Jail has surged from 2% to 20% over the past two years, reflecting a dramatic increase in both prevalence and acuity of need. Alongside the rising number of individuals with complex psychiatric conditions, aggression and behavioral instability have escalated, placing significant strain on jail staff and facility resources.

A major challenge is the extended wait time for inpatient psychiatric placement at Heartland Behavioral Health, which can range from 4 to 6 weeks. During this period, inmates experiencing acute psychiatric crises must be monitored within the jail, often without access to immediate stabilization services. This prolonged exposure to an unsuitable environment exacerbates psychosis, suicidality, and aggression, leading to further decompensation and heightened safety concerns for both inmates and staff.

Program Implementation & Impact

Recognizing the urgent need for targeted psychiatric intervention, WHMHRB leveraged Behavioral Health Criminal Justice funds to establish on-site psychiatry services specifically for inmates in crisis or at risk of decompensation. This initiative ensures that high-risk individuals receive timely psychiatric care, reducing the likelihood of extended suffering, behavioral escalation, and unnecessary hospitalization delays.

Since implementation in January 2024, the program has resulted in a **93% decrease** in crisis calls/pink slips, significantly reducing emergency interventions and improving stability within the jail environment.

FY26 Focus: Establishing Local Competency Restoration Programming

Background & Need

A key priority for FY26 is the development of local competency restoration programming to address significant delays and inefficiencies affecting individuals deemed incompetent to stand trial (IST).

Currently, over 90% of Heartland Behavioral Health beds are occupied by forensic patients, creating severe bottlenecks in the system. As a result, individuals requiring competency restoration are often held in jail or left in the community for extended periods while awaiting an available bed. These delays exacerbate mental health symptoms, increase legal system strain, and prolong unnecessary incarceration for individuals who could otherwise be stabilized in a less restrictive setting.

Strategic Goals & Implementation

WHMHRB is actively advocating for competency restoration to be completed in the community or within the jail whenever possible, ensuring individuals receive timely, effective treatment without prolonged institutionalization. By implementing local restoration services, we aim to:

- Reduce wait times for competency restoration.
- Minimize unnecessary incarceration for individuals awaiting placement.
- Improve treatment outcomes by providing stabilization in familiar environments.

Additionally, WHMHRB is prioritizing efforts to reduce duplicity in competency evaluations, which are frequently ordered multiple times for different charges in multiple courts. This redundancy delays case resolution, strains resources, and prolongs instability for individuals in the legal system. By streamlining evaluation processes and improving inter-court coordination, we can enhance efficiency, reduce costs, and ensure more effective competency determinations.

Through local competency restoration programming, WHMHRB is committed to creating a more responsive, humane, and effective system that prioritizes treatment over prolonged incarceration, ensuring better outcomes for individuals and the community as a whole.

Law Enforcement Liaison Program

Background & Need

The Wooster Police Department responded to over 500 mental health calls last year. These calls often involve repeated encounters. To address this, WHMHRB utilized ARPA funds to establish a Law Enforcement Liaison position, dedicated to follow-up on all pink slips written by WPD. The liaison works to eliminate barriers to treatment and address needs related to social determinants of health.

Within three months, mental health crisis responses **dropped by over 14%**, decreasing from 154 to 132 calls. This steady decline reflects the effectiveness of proactive intervention strategies and improved coordination between law enforcement and behavioral health services.

Wayne County's Drug Endangered Children (DEC) Pilot Program

With support from SOS 4.0 funding, Wayne County is pioneering a first-of-its-kind Drug Endangered Children (DEC) pilot program, designed to break cycles of trauma, instability, and substance exposure through targeted, evidence-based interventions. This initiative reshapes how we support children impacted by parental substance misuse, ensuring they receive specialized care tailored to their unique needs.

Why This Work Is Critical

Children exposed to substance misuse within the home face severe emotional, behavioral, and cognitive challenges that often go unaddressed by traditional interventions. Without targeted support, these children remain at heightened risk for long-term instability.

Parental substance use disrupts attachment, impairs emotional regulation, and creates unstable home environments, often leading to cycles of trauma that persist across generations. This pilot program intervenes early, providing structured, trauma-sensitive care to foster healing and resilience.

Innovative & Targeted Interventions

This program goes beyond traditional approaches, integrating DEC-specific therapeutic techniques to ensure meaningful engagement and long-term impact:

- **TF-CBT with Virtual Reality:** Immersive therapy techniques allow children to process trauma in a controlled, supportive environment.
- **Parent-Child Interaction Therapy (PCIT) & Parent/Teen Support Groups:** Strengthen attachment, emotional regulation, and coping strategies.
- **Education Sessions for Parents & Teens (ATP funding):**
 - For Teens:** Helps them recognize the connection between parental substance misuse and their own challenges with substance use and criminal behaviors.
 - For Parents:** Provides insight into how their substance use impacts their children's emotional, behavioral, and cognitive development, while offering strategies to foster healing, stability, and stronger family relationships.
- **Resiliency Bags (Rooted in the Tetris Study):** Provided to youth experiencing acute trauma, reinforcing stability and emotional grounding.

Expanding Support for Families

WHMHRB has applied for Specialty Grant Funding to better support Wayne County youth in remaining in parent's custody while parents are residing in residential facilities, transitional housing, or recovery programs.

Conclusion

This innovative pilot program is transforming the way we support drug-endangered children, ensuring they receive specialized care to heal, grow, and thrive. By breaking cycles of trauma and instability, Wayne County is leading the way in creating lasting change for vulnerable children and families.

Harm Reduction Initiatives

Impact & Outcomes

Since August 2024, WHMHRB has intensified its focus on harm reduction, ensuring widespread access to harm reduction materials & education.

- More than 5,000 doses of Narcan distributed across Wayne County.
- Hundreds of fentanyl test strips provided to community members.
- 34 Naloxone boxes strategically placed in high-risk areas.
- 25+ hotel harm reduction baskets
- 180 Narcan keychains distributed for easy access.
- First-ever Narcan vending machine scheduled for installation in Wayne County.
- Countless hours of community education delivered to increase awareness

Though data is preliminary, Wayne County currently reflects a **75% reduction** in Overdose Deaths from 2024 to current.

Access to Wellness Program Refocus

Purpose & Goals

In depth analysis on spending/outcomes led WHMHRB to focused efforts on more intentional spending with a proactive/intensive approach.

Impact & Outcomes

- 93% of ATW funding was spent on housing in FY23, but proactive interventions have reduced that number by half for FY25.
- Transitioned from a provider-centered to a community-centered intensive support approach.
- Implementation of funding contingencies & expectations has strengthened service accountability.
- **75% reduction** in hospitalizations and incarcerations due to improved client stability.

Hispanic Outreach Pilot Program

Wayne County launched a Hispanic Outreach Pilot Program in October and November 2024 to increase access to behavioral health services for Spanish-speaking individuals. This initiative focused on reducing barriers to care by deploying targeted outreach materials and placing staff in high-traffic community settings frequented by individuals whose primary language is Spanish.

Challenges Identified

- **Trust & Legal Uncertainty:** Mistrust of formal systems due to concerns about legal status and deportation.

- **Financial Barriers:** Limited income streams prevent access to insurance or out-of-pocket services.
- **Cultural & Social Stigma:** Mental health concerns are stigmatized, reducing engagement.
- **Limited Spanish-Speaking Providers:** Few mental health professionals are fluent in Spanish, increasing translation costs.

Conclusion

During the eight-week pilot period, the provider successfully engaged 14 Spanish-speaking individuals in therapeutic services, demonstrating the program's effectiveness in breaking down barriers to behavioral health access. This level of engagement reflects a meaningful step toward building trust within the Hispanic community and increasing service utilization among those who may have previously faced obstacles in seeking care. The pilot's success highlights the impact of culturally responsive outreach and reinforces the need for continued efforts to expand access and support for Spanish-speaking individuals in Wayne County.

Health Navigator Program

The Health Navigator Program has been a transformative initiative in Wayne County, providing low-barrier access to essential services for individuals who often struggle to engage with traditional healthcare systems. By eliminating obstacles such as insurance requirements, provider establishment delays, and billing complexities, the program ensures that high-utilizers and underserved populations receive timely support without bureaucratic hurdles.

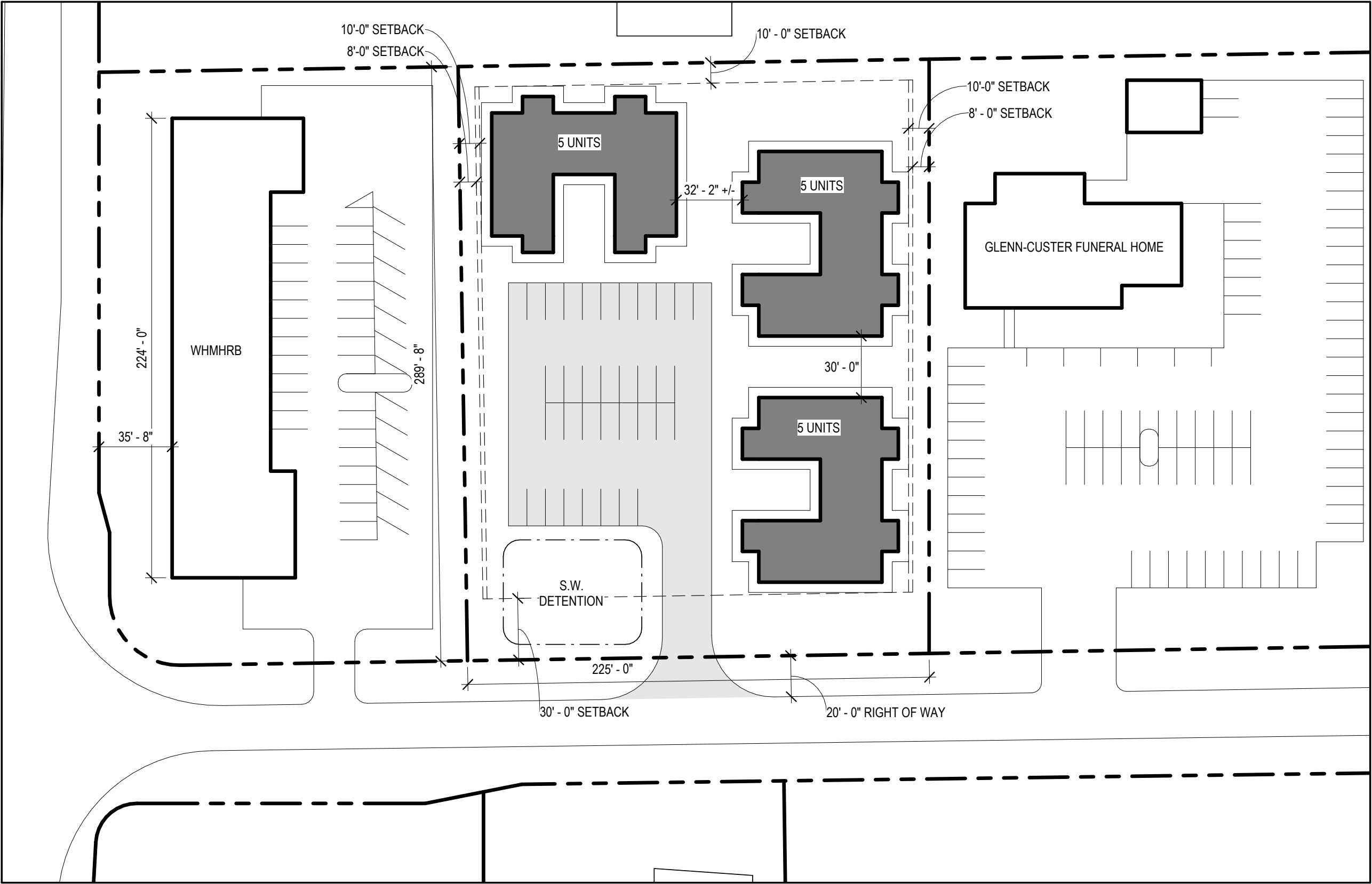
Since February, health navigators have conducted 145 documented encounters, delivering critical interventions in harm reduction, case management, and community outreach. Their efforts have included distributing naloxone and fentanyl test strips to mitigate overdose risk, facilitating substance use disorder treatment referrals, coordinating housing and employment assistance, and ensuring access to mental health and medical services.

This program has been an especially beneficial support to overburdened case managers facing inflated caseloads. By bridging gaps in care and providing direct, immediate support, health navigators have alleviated strain on traditional case management systems, ensuring that vulnerable individuals receive timely and effective assistance.

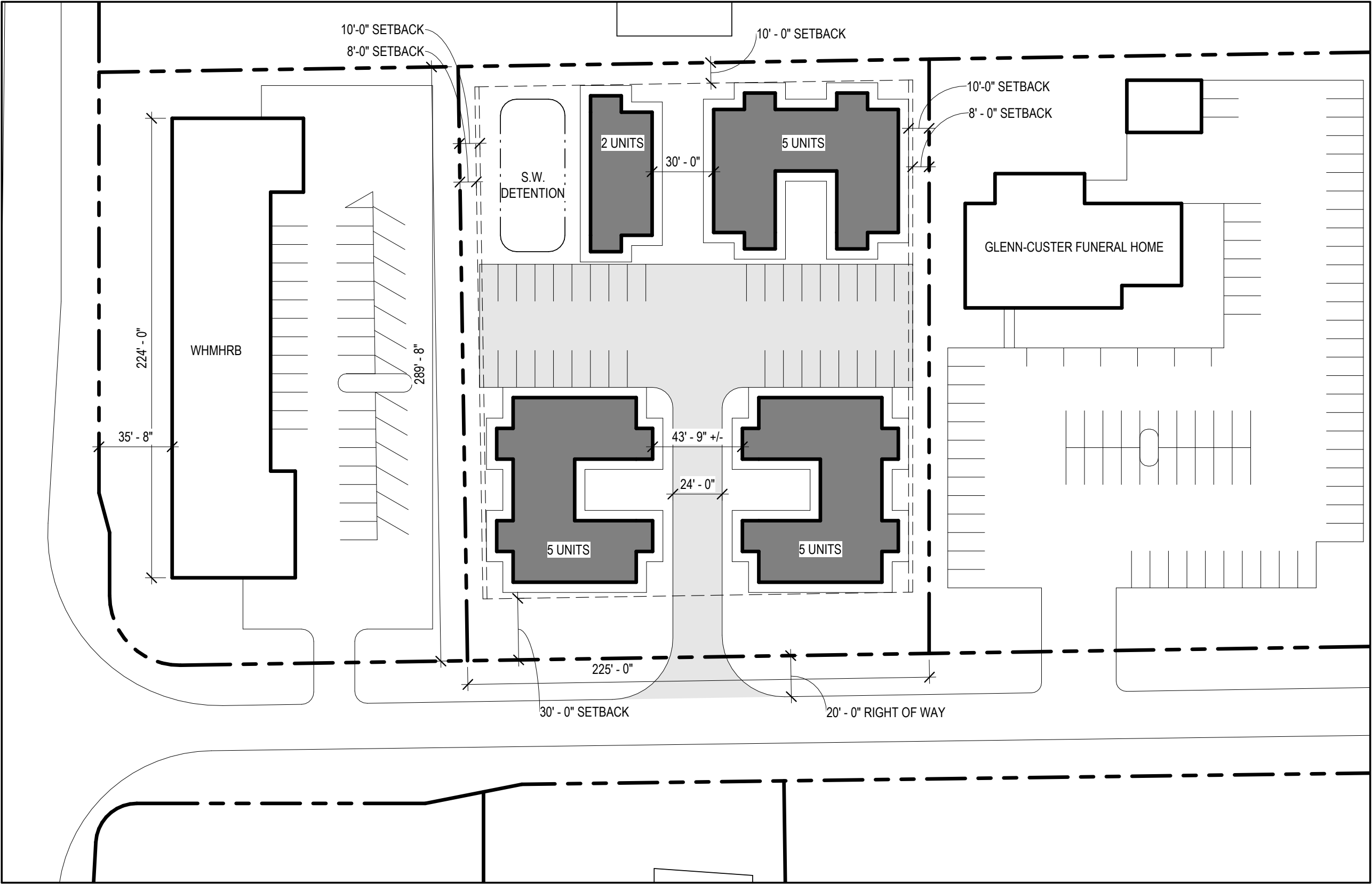
Through a comprehensive approach to substance use, housing insecurity, and healthcare access, the Health Navigator Program has strengthened community health infrastructure, improved outcomes for clients, and reinforced the importance of accessible, person-centered care. By removing systemic barriers and prioritizing rapid intervention, this initiative has become an indispensable resource, fostering stability, recovery, and long-term well-being for those who need it most.



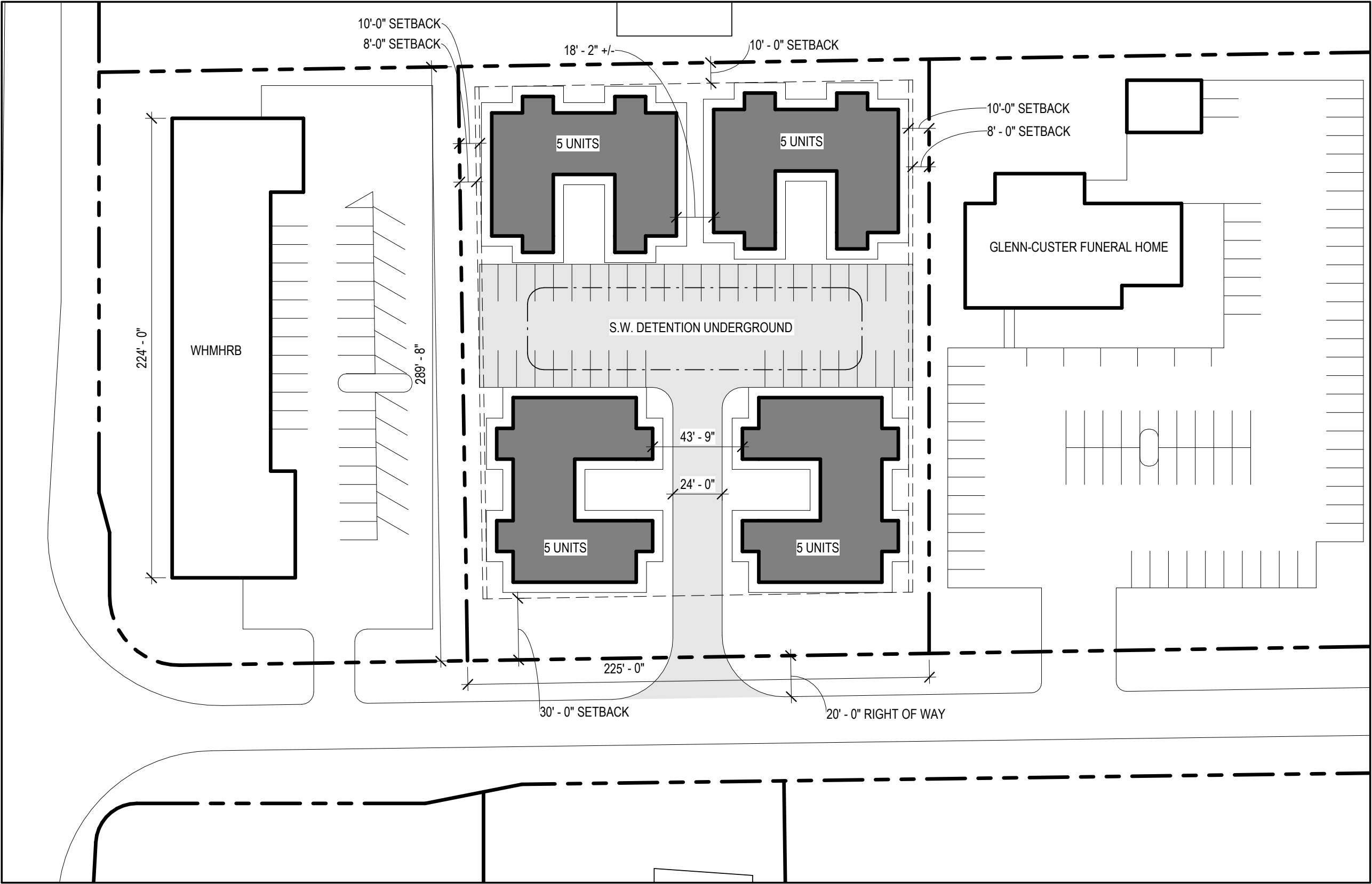
Mental Health & Recovery Board of Wayne & Holmes Counties Listening Tour



SITE INFORMATION	
ZONING CLASSIFICATION: C-3	
SITE AREA = 63,835 S.F. (1.5 ACRES)	
PARKING AREA = 14,156 S.F.	
NUMBER OF DWELLING UNITS = 15	
NUMBER OF PARKING SPACES = 32	
BUILDING SETBACKS:	
REAR	10'-0"
SIDE	10'-0"
FRONT	30'-0"
PARKING SETBACKS:	
SIDE	8'-0"
BUILDING TO SITE RATIO: (SECTION 1115.04, TABLE 1115-3)	
14,940 S.F. / 63,835 S.F. = 23.4%	
PARKING TO SITE RATIO:	
14,156 S.F. / 63,835 S.F. = 22.2%	
PARKING AND BUILDING TO SITE RATIO:	
29,096 S.F. / 63,835 S.F. = 45.6%	



SITE INFORMATION	
ZONING CLASSIFICATION: C-3	
SITE AREA = 63,835 S.F. (1.5 ACRES)	
PARKING AREA = 16,730 S.F.	
NUMBER OF DWELLING UNITS = 17	
NUMBER OF PARKING SPACES = 34	
BUILDING SETBACKS:	
REAR	10'-0"
SIDE	10'-0"
FRONT	30'-0"
PARKING SETBACKS:	
SIDE	8'-0"
BUILDING TO SITE RATIO: (SECTION 1115.04, TABLE 1115-3)	
16,980 S.F. / 63,835 S.F. = 26.6%	
PARKING TO SITE RATIO:	
16,730 S.F. / 63,835 S.F. = 26.2%	
PARKING AND BUILDING TO SITE RATIO:	
33,710 S.F. / 63,835 S.F. = 52.8%	



SITE INFORMATION

ZONING CLASSIFICATION: C-3

SITE AREA = 63,835 S.F. (1.5 ACRES)

PARKING AREA = 16,730 S.F.

NUMBER OF DWELLING UNITS = 20

NUMBER OF PARKING SPACES = 40

BUILDING SETBACKS:

REAR 10'-0"

SIDE 10'-0"

FRONT 30'-0"

PARKING SETBACKS:

SIDE 8'-0"

BUILDING TO SITE RATIO: (SECTION 1115.04, TABLE 1115-3)

19,920 S.F. / 63,835 S.F. = 31.2%

PARKING TO SITE RATIO:

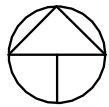
16,730 S.F. / 63,835 S.F. = 26.2%

PARKING AND BUILDING TO SITE RATIO:

36,650 S.F. / 63,835 S.F. = 57.4%

NOTES:

1. REQUIRES VARIANCE FOR ALLOWABLE BUILDING AREA
2. FIREWALL NEEDED BETWEEN UNITS
NOT SPACED 30 FT APART
3. UNDERGROUND S.W. DETENTION SYSTEM LIKELY REQUIRED



June 13th, 2025

RE: TCC Revised Reallocation Request

Dear Tiffanie,

I have still not heard back about the financial question I asked regarding the "Deferred Income – MHRB" balance. This specific question has been sent numerous times, and to date, I have not received a response. The lack of this crucial information is directly preventing me from properly reviewing and approving the revised reallocation request that was sent yesterday.

The presence of such a significant deferred income balance from the Board raises serious questions when simultaneous requests are made for reallocating funds due to financial needs in other areas. My primary role is to ensure that the funds entrusted to TCC are being utilized appropriately and in accordance with our agreements. TCC's role is to deliver critical services. For this partnership to function effectively, transparency and timely provision of requested financial information are essential. It's challenging to fulfill my oversight responsibilities when key financial inquiries remain unaddressed, while simultaneously being asked to approve new financial actions.

What appears from the financials that you provide to the Board is that TCC has unspent funds specifically designated for programs we support, which then directly impacts the justification for needing to move funds elsewhere. If this understanding is incorrect, providing the requested breakdown would be instrumental in clarifying the situation and allowing us to move forward.

Furthermore, with our fiscal year-end approaching on June 30th, gaining clarity on the status of these funds is even more crucial. Depending on the reconciliation, any unspent Board funds may need to be considered for reallocation or return to the Board, as appropriate.

I need a detailed breakdown and reconciliation of these deferred income funds. My specific questions, which have unfortunately gone unanswered, are as follows:

- **FY23 Audit Breakdown:** On the FY23 audit for 2023, there was \$341,376 of Deferred Revenue reported. Can we see a breakdown of this \$341,376 from the audit that shows how much was for each of the contract lines provided to TCC (i.e., Service Broker, HAP, General), and what fiscal year those funds were paid to TCC?
- **Reconciliation to Most Recent Balance:** The Statement of Financial Position showed "Deferred Income – MHRB" with a balance of \$231,620 as of March 2025, and your latest report for April 2025 now shows \$238,495.00. Can you please provide a

comprehensive reconciliation between the FY23 audit amount (\$341,376) and this most recent financial report (\$238,495.00)? This reconciliation must provide:

- Detailed information as to how any portion of the \$341,376 was spent during FY24 and FY25.
- A clear breakdown of the remaining \$238,495.00 balance specifically by each contract line (Service Broker, HAP, etc.) as of April 2025.

Until I receive this clear, detailed breakdown and reconciliation of the deferred income account, I cannot and will not be able to properly assess or entertain any requests to move funds based on claims of general financial need. This information is fundamental to my fiduciary responsibility and understanding of TCC's true financial position relative to Board funds.

Sincerely,



Nicole Williams

Original Question – Submitted via email on April 30th 2025

On the FY23 audit for 2023 there was \$341,376 of Deferred Revenue reported.

THE COUNSELING CENTER OF WAYNE AND HOLMES COUNTIES
STATEMENTS OF FINANCIAL POSITION (CONTINUED)
JUNE 30, 2023 AND 2022

	2023	2022
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Current Maturities of Long-Term Debt	\$ 21,035	\$ 24,522
Current Maturities of Operating Lease Liabilities	21,575	-
Accounts Payable - Trade	27,278	60,886
Accrued Expenses and Other	442,715	477,945
Deferred Revenue	341,376	198,193
Funds Held for Third Parties	56,239	60,514
Advances from Medicaid	106,029	198,883
Total Current Liabilities	1,016,247	1,020,943

The Statement of Financial Position shows Deferred Income as being from MHRB for Service Broker, HAP & General.

Can we see a breakdown of the \$341,376 from the audit that shows how much was for each of the contract lines provided to TCC i.e. Service Broker, HAP, etc and what FY those funds were paid to TCC. The most recent Statement of Financial Position as of March 2025 shows Deferred income – MHRB with a balance of \$231,620. Can they provide a reconciliation between the FY23 audit amount to the most recent financial report and provide details as to how any portion of the \$341,376 was spent during FY24 & FY25 and the breakdown of the balance to the contract line (Service Broker, HAP, etc) as of March 2025.

Reallocation Request Form

The Counseling Center of Wayne & Holmes Counties

Section 1: Current Spending Overview

1. Please reflect all reallocation requests below. Please specify which Attachment A Line that you are proposing to add/subtract funding.

Request that we reallocate:

\$18,000 from Justice Services FKA: Close the Revolving Door to HAP

\$5,000 from Mental Health Prevention (Signs of Suicide) to Service Broker

\$21,000 from Intensive Home-Based Treatment (IHBT) and \$5,495 from Mental Health Prevention (Signs of Suicide) to Residential Treatment Care (Support).

2. Please reflect FY25 award and spending as of 2/28/25 for all above lines:

Justice Services program amount awarded \$134,018; Used as of Jan 31, 2025, \$67,951.26

Mental Health Prevention (Signs of Suicide) awarded \$15,000; Used as of Jan 31, 2025, \$5,415.82

HAP program amount awarded \$41,016; Used as of January 31, 2025 \$48,616.21

Service Broker amount awarded \$25,500; Used as of Jan 31, 2025 \$25,215.62

Intensive Home Based Treatment (IHBT) program amount awarded \$50,000; Used as of April 30, 2025 \$25,200.22

Mental Health Prevention (Signs of Suicide) awarded \$15,000; Used as of April 30, 2025, \$4504.73

Residential Treatment Care (Support) amount awarded \$187,647.00; Used as of April 30, 2025 \$187,600.00

3. For all requests, please provide an explanation of why the reallocation requests are necessary as well as any negative implications this move will have on the services from line you are proposing to move money away from:

Budgeted amounts for these jail services were budgeted higher in salary and payroll overhead, taxes, and benefits, at a higher rate than was utilized for this year, not knowing what real benefit amounts would be utilized. Also, for the Signs of Suicide program, actual costs are lower than expected. We would still be able to maintain jail services and Signs of Suicide services within the budget reallocation request.

For HAP and Service Broker, there was less movement of the METRO waiting list than anticipated and a longer wait time, as well as more people served each quarter than anticipated (see below).

Budgeted amount for IHBT was estimated based on the payer mix at the time, which was less in FY25 due to a higher mix of Medicaid payment for the services. Due to the agency's proactive approach, we have been able to shift our payer mix for IHBT to predominantly Medicaid (currently 14 out of 15 clients on caseload are on Medicaid as of 4/30/25).

For Mental Health Education/Signs of Suicide program, actual costs are lower than expected.

We would still be able to maintain IHBT and Signs of Suicide services within the budget reallocation request.

For Residential Treatment Care (Support), we had much higher than anticipated bed utilization and have far exceeded our budget expectations due to increased client needs and the use of bed days in our support homes.

4. Please list the FY25 targeted number service verses actual for both lines of every reallocation request:

We are at or above targeted numbers served for residential and apartments (HAP and service broker), as we currently have a waiting list for residential and all of the apartments are full. We estimated we would serve 20 people total with HAP funds in the first two quarters of the fiscal year and have served 30. For Service Broker, we estimated we would serve 24 people in the first two quarters of the fiscal year and we have served 43 in these two quarters. We are serving more people than anticipated out of the funds we are requesting to reallocate funds to help people remain stabilized in the community instead of homeless and/ or in out of home placement or hospitalization.

With the lines we are requesting money reallocated from, we have served more people with mental health prevention so far year to date (868) than anticipated and that we served last year. This number will increase over the remainder of the FY. We have exceeded the FY25 targeted numbers.

We have served 29 clients in our IHBT program. 4 of the 29 clients served have utilized MHRB funds as of 4/30/25.

We are above targeted numbers served for Residential Treatment Care (Support). Our budgeted amount estimated 85% utilization and our actual average utilization is 97% YTD. We have served 12 clients and an increased number of bed days this FY as of 4/30/25.

5. Please outline attempts to secure other funding to meet the above needs:

As HAP provides assistance to those with SPMI to help with housing assistance, TCC has met with many other partners, social service agencies, METRO, CSB, etc to try and keep those who are stabilized in housing, housed, especially in this area which has a housing shortage for low-income housing, especially for those with mental illness.

TCC is currently working on possible opportunities with People to People, OneEighty and St. Vincent de Paul on back rent of clients.

TCC met with Community Action to also see if assistance was available.

TCC has been in conversation with Metro to explore project-based vouchers and moving our tenants off the waitlist sooner. Metro does not feel our program qualifies for project -based and is unable to pick and choose who receives vouchers from the waitlist. Instead, we have submitted additional documentation for all clients to move up on the wait list.

TCC contacted OhioRise to see if they have funds available, as they are providing wraparound services for one of our clients and they do not have funds specific to rental assistance that could be released.

TCC contacted PRC, as recommended by MHRB and we have one client who qualifies. They will ONLY assist if the tenant receives an eviction letter and it was stated that non-renewal of lease doesn't count.

TCC contacted OneEighty to explore their housing options and the 100 voucher grant they just received.

TCC contacted SAL to see what options they may have to assist with those who transitioned from homelessness. Ongoing discussions about opportunities are pending.

TCC was informed that our clients don't qualify for Bridges Program.

TCC also works with clients who to assist with applying for SSDI if eligible/ applicable.

6. Please outline your plan for contracted services if reallocation request is denied.

We are continuing to pursue any opportunities available to help with funding in these areas, including partnerships with other social service agencies and grant opportunities. Unfortunately, none of these are immediately available. The case managers and clinical staff will work with clients and continue to explore other applicable resources. Community partners would attempt to absorb these needs if able and qualifying. MHRB has partnered to meet these needs historically due to the gaps in these available community resources for those with severe mental illness.

TCC's requests are reasonable and based on actual need. If the Board were to not grant the reallocation requests, we will need to let our clients know that reduced services are a consequence of the Board's actions or inactions. We will do this in an ethical manner and in accordance with law. However, the reality is that TCC cannot absorb the cost of unfunded mandates to provide services without payment.

7. Please reflect the percentage of your clients who receive Medicaid for each fiscal year: 2023, 2024, 2025

- a. 2023 52.16%
- b. 2024 47.02%
- c. 2025 49.15%

8. Please outline your agency protocol for assisting your clients with the connection to Medicaid.

TCC understands that Medicaid is an important funding source for the community. To that end, our Finance Intake Coordinator schedules financial reviews at intake and yearly financial review updates with our clients. They then determine the client's eligibility for Medicaid or board enrollment. If the client meets Medicaid eligibility guidelines, our staff assists them with a Medicaid application, if the client is willing to do so. They also monitor our Medicaid eligibility

report daily for scheduled clients and contact the client if their Medicaid has lapsed, was denied, or was not started. The client meets with a member of our staff. Our staff then outreaches and contacts clients to review their financial paperwork, assist with reapplying for Medicaid if eligible, and connect with staff and/ or case management to facilitate obtaining Medicaid again and/ or other resources if eligible.

TCC respectfully requests that the reallocations be granted as soon as possible.

TCC Update

Attached for your review are the 120-day notices provided to TCC regarding upcoming changes to the Fiscal Year 2026 (FY26) contract.

While the Board's deadline to provide notice for FY26 was March 3, 2025, we began the process significantly earlier to ensure TCC had ample time to plan and to facilitate early discussions. The first initial notice was issued on October 21, 2024, providing 253 days of advance warning.

Despite these proactive measures, the first meeting between the Board and TCC to discuss these changes did not occur until April 1, 2025.

The timeline below details the notices issued. The attachments include copies of these notices and relevant correspondence from June (Pages 10-22) in preparation for tonight's board meeting.

Timeline of Notices Issued for FY26 Contract

- **October 21, 2024:** Notice to remove Workforce Retention/Maintenance/Recruitment funding. (See page __2__)
- **December 19, 2024:** Notice to transition the management of Service Broker and HAP funds in-house. (See page __3__)
- **December 19, 2024:** Notice to remove funding for TCC's Guardianship program. (See page __4__)
- **December 19, 2024:** Notice to remove funding for the Day Treatment and Intensive Home-Based Treatment (IHBT) programs. (See page __5__)
- **February 28, 2025:** Final 120-day notice provided to TCC. (See page __6-9__)

Sincerely,



Nicole Williams
Executive Director
Mental Health & Recovery Board
of Wayne & Holmes Counties

**120 DAY NOTICE TO THE
COUNSELING CENTER OF WAYNE AND HOLMES COUNTIES OF
PROPOSED SUBSTANTIAL CHANGES TO FY 2026 SERVICE CONTRACT
October 21, 2024**

In accordance with the requirements of Ohio Revised Code Section 340.036(D) and the current fiscal year 2025 service contract between the Mental Health & Recovery Board of Wayne & Holmes Counties (“Board”) and The Counseling Center of Wayne and Holmes Counties, 2285 Benden Dr. Wooster, OH 44691, (“TCC”), the Board is hereby giving notice of the Board’s proposed substantial changes to the terms of the current contract for next fiscal year 2026, which commences on July 1, 2025.

The reasons for the Board’s proposed substantial changes to the service contract are set forth below and are based on information which is reasonably available to the Board as of the date of this Notice:

1. Workforce Retention/Maintenance/Recruitment Funding – TCC previously received \$307,845.00 for Workforce Retention/Maintenance/Recruitment for FY2025, paid out by the Board over 12 payments. Given funding forecasts and budgetary constraints, the Board proposes eliminating this funding entirely for FY2026. There may be additional substantial changes in allocation amounts and services purchased as a result of changes to the Board’s and/or the State’s priorities for services, supports, and populations, changes in the number of people seeking services and the type of services being sought, provider utilization of allocation during the current fiscal year, and in consideration of the final allocation amounts received by the Board from local, state and federal sources. The Board will notify providers of final FY26 allocation amounts and services to be purchased once all information is available and final determinations are made by Board, most likely in the first quarter of calendar year 2025.
2. Additional changes to contract terms may be necessary as a result of changes to applicable law and other information not reasonably available to Board at this time. The Board will provide notice of any such changes as a supplement to this Notice.

Disputes concerning substantial changes to contract terms proposed by either party for FY26 contracts will be addressed in accordance with the requirements of section 340.036(D) of the Ohio Revised Code, 5122:2-1-06 of the Ohio Administrative Code, and applicable provisions for contract renewal dispute resolution contained in the current contract.

Please contact the Board with any questions or concerns about the content of this Notice.

Sincerely,

Nicole Williams
Executive Director
Mental health & Recovery Board
of Wayne & Holmes Counties

**SUPPLEMENTAL 120 DAY NOTICE TO THE
COUNSELING CENTER OF WAYNE AND HOLMES COUNTIES OF
PROPOSED SUBSTANTIAL CHANGES TO FY 2026 SERVICE CONTRACT
December 19, 2024**

In accordance with the requirements of Ohio Revised Code Section 340.036(D) and the current fiscal year 2025 service contract between the Mental Health & Recovery Board of Wayne & Holmes Counties (“Board”) and The Counseling Center of Wayne and Holmes Counties, 2285 Benden Dr. Wooster, OH 44691, (“TCC”), the Board is hereby giving supplemental notice of the Board’s additional proposed substantial changes to the terms of the current contract for next fiscal year 2026, which commences on July 1, 2025.

The reasons for the Board’s proposed substantial changes to the service contract are set forth below and are based on information which is reasonably available to the Board as of the date of this Notice:

1. The Board proposes to incorporate language into the FY2026 contract that places exclusive authority for the Board to manage HAP funds, currently totaling \$41,016 for FY25, in-house. A draft provider contract for FY2026 with that language included shall be provided to your agency for review in early 2025.
2. The Board proposes to incorporate language into the FY2026 contract that places exclusive authority for the Board to manage Service Broker funds, currently totaling \$25,500 for FY25, in-house. A draft provider contract for FY2026 with that language included shall be provided to your agency for review in early 2025.
3. Additional changes to contract terms may be necessary as a result of changes to applicable law and other information not reasonably available to Board at this time. The Board will provide notice of any such changes as a supplement to this Notice.

Disputes concerning substantial changes to contract terms proposed by either party for FY26 contracts will be addressed in accordance with the requirements of section 340.036(D) of the Ohio Revised Code, 5122:2-1-06 of the Ohio Administrative Code, and applicable provisions for contract renewal dispute resolution contained in the current contract.

Please contact the Board with any questions or concerns about the content of this Notice.

Sincerely,

Nicole Williams
Executive Director
Mental health & Recovery Board
of Wayne & Holmes Counties

**SUPPLEMENTAL 120 DAY NOTICE TO THE
COUNSELING CENTER OF WAYNE AND HOLMES COUNTIES OF
PROPOSED SUBSTANTIAL CHANGES TO FY 2026 SERVICE CONTRACT
December 19, 2024**

In accordance with the requirements of Ohio Revised Code Section 340.036(D) and the current fiscal year 2025 service contract between the Mental Health & Recovery Board of Wayne & Holmes Counties (“Board”) and The Counseling Center of Wayne and Holmes Counties, 2285 Benden Dr. Wooster, OH 44691, (“TCC”), the Board is hereby giving supplemental notice of the Board’s additional proposed substantial changes to the terms of the current contract for next fiscal year 2026, which commences on July 1, 2025.

The reasons for the Board’s proposed substantial changes to the service contract are set forth below and are based on information which is reasonably available to the Board as of the date of this Notice:

1. The Board proposes to remove from the upcoming FY26 contract specific funding allocations for TCC’s Guardianship program. The Board will be revamping how it funds these guardianship services with a focus on funding services only, not positions. An open application process will be administered for all providers to be considered, including TCC. Funding, however, for the Guardianship program in FY26 will not be guaranteed.
2. Additional changes to contract terms may be necessary as a result of changes to applicable law and other information not reasonably available to Board at this time. The Board will provide notice of any such changes as a supplement to this Notice.

Disputes concerning substantial changes to contract terms proposed by either party for FY26 contracts will be addressed in accordance with the requirements of section 340.036(D) of the Ohio Revised Code, 5122:2-1-06 of the Ohio Administrative Code, and applicable provisions for contract renewal dispute resolution contained in the current contract.

Please contact the Board with any questions or concerns about the content of this Notice.

Sincerely,

Nicole Williams
Executive Director
Mental health & Recovery Board
of Wayne & Holmes Counties

**SUPPLEMENTAL 120 DAY NOTICE TO THE
COUNSELING CENTER OF WAYNE AND HOLMES COUNTIES OF
PROPOSED SUBSTANTIAL CHANGES TO FY 2026 SERVICE CONTRACT
December 19, 2024**

In accordance with the requirements of Ohio Revised Code Section 340.036(D) and the current fiscal year 2025 service contract between the Mental Health & Recovery Board of Wayne & Holmes Counties (“Board”) and The Counseling Center of Wayne and Holmes Counties, 2285 Benden Dr. Wooster, OH 44691, (“TCC”), the Board is hereby giving supplemental notice of the Board’s additional proposed substantial changes to the terms of the current contract for next fiscal year 2026, which commences on July 1, 2025.

The reasons for the Board’s proposed substantial changes to the service contract are set forth below and are based on information which is reasonably available to the Board as of the date of this Notice:

1. The Board proposes to remove from the upcoming FY26 contract the Day Treatment program, totaling \$20,000 for FY25. Reasons for this proposed removal of services include the Board’s determination that allocations of levy dollars need to be reduced. Alternative funding for this program remains available through other options, including but not limited to Medicaid.
2. The Board proposes to remove from the upcoming FY26 contract the Intensive Home-Based Treatment (“IHBT”) program, totaling \$50,000 for FY25. Reasons for this proposed removal of services include the Board’s determination that allocations of levy dollars need to be reduced. Alternative funding for this program remains available through other options, including but not limited to outside grant sources.
3. Additional changes to contract terms may be necessary as a result of changes to applicable law and other information not reasonably available to Board at this time. The Board will provide notice of any such changes as a supplement to this Notice.

Disputes concerning substantial changes to contract terms proposed by either party for FY26 contracts will be addressed in accordance with the requirements of section 340.036(D) of the Ohio Revised Code, 5122:2-1-06 of the Ohio Administrative Code, and applicable provisions for contract renewal dispute resolution contained in the current contract.

Please contact the Board with any questions or concerns about the content of this Notice.

Sincerely,

Nicole Williams
Executive Director
Mental health & Recovery Board
of Wayne & Holmes Counties

**FINAL 120 DAY NOTICE TO THE
COUNSELING CENTER OF WAYNE AND HOLMES COUNTIES OF
ALL PROPOSED SUBSTANTIAL CHANGES TO FY 2026 SERVICE CONTRACT
February 28, 2025**

Dear Ms. Tiffanie Kestner,

Given the approaching 120-day notice deadline for proposed substantial changes to contract terms for next fiscal year 2026, I write to provide final and complete notice of the Board's proposals all in one place. The Board previously issued, and your agency confirmed receipt of, several separately drafted notices confirming these proposed substantial changes to contract terms for FY2026.

However, through your legal counsel's correspondence dated February 19, 2025, you described such notices as "scattershot," "placeholder notices" which "do not contain specific contract language and substantive details." In turn, your legal counsel summarily declared these prior notices as "unlawful."

Respectfully, the Board is committed to following the mandates of the law, including but not limited to Ohio Revised Code Chapter 340 and judicial interpretations and application of the same, and will not be beholden to your legal counsel's vague and unsupported conclusions regarding the Board's proposed substantial changes in contract terms for next year. This remains the case particularly when, as of the date of this notice, your agency has proposed not a single substantial change in contract terms of your own, which the law requires you to do. If there is some way in which the Board can offer additional clarity to any of the following list of specific, determinable, and finite proposals, please let us know and we anticipate your equal participation in good-faith negotiation efforts surrounding any disputed interpretation of the same in the coming months.

Consequently, the following provides a comprehensive list and explanation of all these proposed substantial changes for your review and understanding. We will allow a duly authorized court of law to determine the legality and specificity of these proposals, not your legal counsel, though we certainly hope that you will engage with our Board in good-faith efforts to resolve any cited dispute relating to these proposed substantial changes. As we enter into the final four months leading up to next fiscal year, please note the Board's full commitment to engaging in good faith negotiations regarding any questions or concerns your agency may have regarding the proposed changes below and the contract terms enclosed herewith.

In accordance with the requirements of Ohio Revised Code Section 340.036(D) and the current fiscal year 2025 service contract between the Mental Health & Recovery Board of Wayne & Holmes Counties ("Board") and **the Counseling Center of Wayne and Holmes Counties ("TCC")** the Board is hereby giving notice of the Board's proposed substantial changes to the terms of the current contract for next fiscal year 2026, which commences on July 1, 2025.

The reasons for the Board's proposed substantial changes to the service contract are set forth below and are based on information which is reasonably available to the Board as of the date of this Notice. **A proposed draft of the Board's FY2026 contract with your agency reflecting the below proposed substantial changes, with attachments included, is being enclosed with this Notice:**

1. **Levy Funding – Focus on Services, not Positions** – The Board intends to cease funding individual positions of employment/jobs hired by contract providers directly through public levy dollars, instead redirecting such levy funding exclusively towards the

provision of services only. Funding for individual positions may still be supported by grant funding if applicable requirements are met. This shift will result in a comprehensive services-based approach for the application of the Board's levy funding. Services to be provided to individuals in any eligible setting, including clinical and/or correctional settings, will be billed back to the Board and paid with levy funding provided that applicable requirements are met. Consequently, and as reiterated below, allocation amounts currently provided under your FY2025 contract may look significantly different for FY2026, depending on the funding requested for specific services. Board staff will be issuing information to all contracted providers separately regarding these updated application procedures and related forms.

2. Various grant funding opportunities issued throughout the contract year are completely dependent upon and subject to availability and guidelines from OhioMHAS. If any of these grants are not renewed by OhioMHAS, the Board will not be able to replace this full funding amount with local dollars, thus potentially decreasing allocations previously received during fiscal year 2026.
3. **Elimination of Workforce Retention/Maintenance/Recruitment Funding** – TCC previously received \$307,845.00 for Workforce Retention/Maintenance/Recruitment for FY2025, paid out by the Board over 12 payments. Given funding forecasts and budgetary constraints, the Board proposes eliminating this funding entirely for FY2026.
4. **HAP Funding – Moved In-House** – The Board proposes to incorporate language into the FY2026 contract that places exclusive authority for the Board to manage HAP funds internally, currently totaling \$41,016 for FY25. The enclosed draft FY2026 contract includes this language. **Note Page 52, Short Term Supportive Funding.**
5. **Service Broker Funding – Moved In-House** – The Board proposes to incorporate language into the FY2026 contract that places exclusive authority for the Board to manage Service Broker funds internally, currently totaling \$25,500 for FY25. The enclosed draft FY2026 contract includes this language. **Note Page 52, Short Term Supportive Funding.**
6. **Elimination of Mental Health Prevention (Signs of Suicide, QPR, Mental Health First Aid) Program Funding** – The Board proposes removing funding from the FY2026 contract with TCC for funding the school-based program Mental Health Prevention. The enclosed draft FY2026 contract reflects this change.
7. **Hospital Access Funding** – The Board proposes to remove the following language currently included in your FY2025 Provider Contract attachments:

Provider will partner with the Board in the use of Hospital Access Funds to assist with the cost of hospitalization/transportation for the indigent population requiring psychiatric hospitalization.

In place of this language, the Board proposes to incorporate language into the FY2026 contract that places exclusive authority for the Board to manage Hospital Access Funds in-house. The enclosed draft FY2026 contract includes this language. **Note page 44, Hospital Access Funds.**

8. **Day Treatment Program Funding** – The Board proposes to remove from the upcoming FY26 contract the Day Treatment program, totaling \$20,000 for FY25. Reasons for this proposed removal of services include the Board’s determination that allocations of levy dollars need to be reduced. Alternative funding for this program remains available through other options, including but not limited to Medicaid. The enclosed draft FY2026 contract reflects this change.
9. **IHBT Program Funding** – The Board proposes to remove from the upcoming FY26 contract the Intensive Home-Based Treatment (“IHBT”) program, totaling \$50,000 for FY25. Reasons for this proposed removal of services include the Board’s determination that allocations of levy dollars need to be reduced. Alternative funding for this program remains available through other options, including but not limited to outside grant sources. The enclosed draft FY2026 contract reflects this change.
10. **Guardianship Program Funding** – The Board proposes to remove from the upcoming FY26 contract specific funding allocations for TCC’s Guardianship program. The enclosed draft FY2026 contract reflects this change.
11. **Assisted Outpatient Treatment (AOT) Program Funding** – The Board proposes to remove from the upcoming FY26 contract the Assisted Outpatient Treatment (“AOT”) program, currently totaling \$52,699.00 for FY25, should TCC fail to successfully implement the programmatic changes and recommendations for the remainder of FY25 as issued by MostlyMedicaid, the outside consulting firm previously utilized by the Parties. If, in Board’s discretion, such changes are successfully implemented by the end of FY25, this AOT program funding will be continued in the FY2026 contract.
12. **20% Reduction in Treatment Service Line Items** – The Board proposes to reduce all of TCC’S line-item allocations in treatment services by 20% from FY25 funding levels, as set forth below:

Category	Funding Amount
Treatment Services:	
- MH/SUD non-Opioid Medical and Related Services – Professional Services Only (Medical and Related Tab)	(\$90,000-20%) = \$72,000
- MH/SUD Assessment, Evaluation & Testing (Assmnt Eval Testing Tab)	(\$65,507-20%) = \$52,405.60
- MH/SUD Counseling & Therapy Services (Counseling and Therapy Tab)	(\$48,828-20%) = \$39,062.40
- MH Community Psychiatric Supportive Treatment/SUD Case Management	(\$233,985-20%) = \$187,188

These reductions are necessary to ensure the continued provision of essential treatment services in the Board’s community continuum of care, mitigate the risks associated with single-provider reliance, and anticipate the Board’s strategic realignment of service delivery. Such diversification is a prudent measure given ongoing fiscal concerns and financial reporting. The Board has a duty under Ohio Revised Code Chapter 340 to guarantee uninterrupted access to these critical services for our community and is committed to exercising due diligence in ensuring their long-term availability.

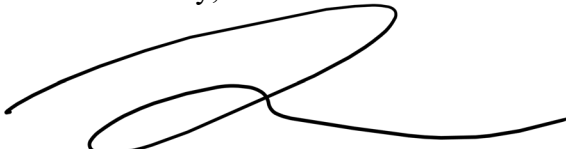
Attachment A to the enclosed draft FY2026 contract includes these reductions. **Note Page 26.**

13. **FY2026 Allocations** – With the changes noted above, it is the Board’s intention to provide a FY2026 allocation amount that is reasonably based on the Board’s initial FY25 allocation to your agency (i.e. not including any supplemental amounts allocated in FY25), with the above-referenced potential changes in program funding and grant funding also considered. However, there may be substantial changes in allocation amounts and services purchased as a result of changes to the Board’s and/or the State’s priorities for services, supports, and populations, changes in the number of people seeking services and the type of services being sought, provider utilization of allocation during the current fiscal year, and in consideration of the final allocation amounts received by the Board from local, state and federal sources. The Board will notify providers of final FY26 allocation amounts and services to be purchased once all information is available and final determinations are made by Board.
14. Notwithstanding the above, the Board has not received final notification from federal, state and local revenue sources regarding the funds that will be allocated and available to the Board or of the programs, policies, regulations and conditions that may be attached to such allocations. Consequently, our Board cannot yet finalize its FY2026 funding and programming priorities at this time which, in turn, may result in significantly different funding allocations in your agency’s Provider Agreement for FY2026. Final decisions will be made by Board following good-faith negotiation efforts between the Parties, review of your agency’s FY2026 proposals, review of performance on prior contracts, and any supporting documentation requested by the Board.
15. Additional changes to contract terms may be necessary as a result of changes to applicable law and other information not reasonably available to Board at this time. The Board will provide notice of any such changes as a supplement to this Notice.

Disputes concerning substantial changes to contract terms proposed by either party for FY26 contracts will be addressed in accordance with the requirements of section 340.036(D) of the Ohio Revised Code, 5122:2-1-06 of the Ohio Administrative Code, and applicable provisions for contract renewal dispute resolution contained in the current contract.

Please contact the Board with any questions or concerns about the content of this Notice.

Sincerely,



Nicole Williams
Executive Director
Mental Health & Recovery Board
of Wayne & Holmes Counties

Peter A. Lusenhop
Direct Dial (614) 464-8263
Direct Fax (614) 464-8263
Email palusenhop@vorys.com

June 6, 2025

VIA E-MAIL

David C. Moser
Fischel Downey Albrecht & Riepenhoff LLC
7775 Walton Parkway, Suite 200
New Albany, Ohio 43054

Re: *TCC Proposed FY26 Contract Revisions*

Dear David:

Please see the comments below and the attachments regarding TCC's response to the Board's contract revisions and proposed funding. As you will see, the parties are moving closer to an agreement. At this point, we believe a meeting is the best way to iron out the parties' narrowing differences. We see there being three or maybe four subjects for discussion at the meeting, depending on what the parties may have already resolved by the time we meet. These issues are the contract language (we are pretty close, see below and attached), the dollars on Attachment A, the ongoing billing and/or invoicing questions, and TCC's open requests for reallocation. Each issue is addressed briefly below.

It appears we are close on the contract language, save for a few issues, and some clarifications. You are right that the working draft of the contract is becoming unwieldy. We recommend that you and I and/or the parties meet to walk through the contract and confirm where we agree on terms. I think we are very close and that some issues TCC perceives as potentially still open (and maybe *vice versa* for the Board) may actually have been resolved; it is just difficult to confirm given the state of the working draft. In lieu of further marking up or annotating the draft contract and making it even more difficult to read, we have attached a chart with page references and comments (tracking the page numbers in your recent draft to TCC) showing where we *think* we have an agreement on language, and where maybe we do not and so include requested changes or highlight issues for further discussion. Again, I think we are close and a 'walk through' should get us close if not all the way to the finish line.

June 6, 2025

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As to billing, there is an ongoing back and forth between the Board and TCC over what billing documentation and reporting is required of TCC with respect to specific services. To TCC's view, the Board's current demands differ from historical past practices (practices accepted by prior Board staff and the Board itself) and even from practices previously accepted by the Board within this current FY. That said, it appears that TCC's adopted, and GAAP-accepted use of accrual accounting does not jibe with the approach used by the Board. There may also be some misconceptions about the different types of funding for services (grant funding *versus* fee for service *versus* cost-based services) and just how specific funding models inform accounting for individual services and expenses. We would request a meeting between TCC, its Board Chair and Pam Wright (who you met at our meeting in April), and the Board outside CPA, a representative of the Board and Board staff, at which meeting the parties could discuss just what the Board's auditors are requiring of the Board in terms of provider reporting and billing, and to arrive at an agreement on invoicing and reporting that works for both parties. I know this is an issue for Crisis billing, but this conversation may help with other services, as well as with the parties' working relationship as they move forward. The parties can also resolve any outstanding issues concerning TCC's pending requests for reallocation.

As to the money, TCC has provided further concessions, agreeing with Board-proposed levels for HAP and Service Broker services. The net is a FY-to-FY inflation-adjusted reduction in TCC funding of approx. \$200,000.00. TCC stands firm with regard to the remainder of its requested funding as TCC will actually be providing more services in FY26 than it did in FY25, at reduced funding levels. Of additional note, TCC remains troubled that the Board continues to want to move TCC's Guardianship Services to another provider via competitive bidding process, and to insist (see the second p. 52, *Continuation of Services*) that TCC agrees to continue to provide services should TCC exhaust funding levels (because of need) over the course of FY26. Without waiver of any objections to any of the other Board 120 Day Notices, which still stand, the Board simply cannot put TCC's Guardianship Services out for competitive bids. The law is clear that such competitive processes violate the good faith negotiation requirements of Chapter 340. That funding must be restored in full. And TCC cannot be made to provide services for free. This latter issue is made all the more difficult because the Board has demonstrated a seeming unwillingness to allow TCC to reallocate unused funds in one service area to other services when funding for specific services comes up short. As you know, all funding requests and allocations, save for those that might be paid on a fee for service basis, are budgeted estimates based on anticipated needs, which of course may change. We have included in the attached a workaround that addresses TCC's concerns regarding reallocations, and what we believe the Board is trying to achieve with regard to requiring the continuation of services should funding levels run short.

TCC is also does not understand the proposed reduction in IHBT services. IHBT was crafted and funded as part of BH redesign specifically because such services are so cost-

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effective and helpful to individuals and the larger system. By some estimates, IHBT services provide a 15-20:1 return on public dollars. We see no logic in this proposed cut.

Likewise, the proposed cut to TCC, and TCC alone, of the Workforce Reduction Funds makes no sense. As you know, all other providers, except for TCC, have been and will be permitted to maintain that funding in FY26.

Please let us know some dates and times for a meeting with the Board's team. Likewise, if it proves more efficient for us to meet to clean up the contract, let me know what times might work for us to sit down to do a walk-through. I am generally available Tuesday and Wednesday this week and can meet at Vorys or at your offices, if that is more convenient.

Very truly yours,



Peter A. Lusenhop

PAL/clc



7775 Walton Parkway
Suite 200
New Albany, Ohio 43054
(614) 221-1216 PH
(614) 221-8769 FX
www.fisheldowney.com

Sent via Email
Suzanne J. Scrutton, Esq.
sjscrutton@vorys.com
Peter A. Lusenhop, Esq.
palusenhop@vorys.com
52 East Gay Street
P.O. Box 1008
Columbus, Ohio 43216

June 18, 2025

**RE: The Counseling Center of Wayne and Holmes Counties –
FY2026 Contract Negotiations**

Dear Ms. Scrutton and Mr. Lusenhop:

In follow-up to your June 6, 2025 correspondence, please see attached updated and final revised Attachment A (FY2026 Funding) provided by the Board following our review and final consideration of TCC's funding proposals and concerns. The Board appreciates the ongoing collaboration regarding fine-tuning the language included in the draft contract attachments for FY2026. We also believe that the parties should be able to reach final agreement on that language based on the comparison table you have provided and various edits of the contract attachments exchanged by legal counsel. As a reminder, we have not received TCC's response to the edits to the base contract proposed by the Board at the end of April. The Board will not agree to modifying language in the base contract noting that both the Board and TCC are covered entities under HIPAA and applicable federal law.

However, in order to maintain a focus on critical next steps needed to finalize the FY2026 contract, it is crucial that the Board sets forth its final proposal for funding before moving forward. Continued exchanges and revisions on contract language will be obsolete and pointless if TCC refuses to accept the Board's funding reductions, which are imperative to maintain the Board's overall continuum of care in the future.

Any continued discussion on contract language is contingent upon and secondary to an agreement on funding levels for FY2026. Confirmation of funding, which must necessarily include reductions as continuously communicated to TCC by the Board since last September, is paramount to specifying language details. **The Board is resolute on offering contract funding to TCC in the total amount of \$2,984,288.00, as set forth in the enclosed Attachment A.** With one exception showing further funding concessions by the Board since our last revised proposal, this amount represents the last adjusted funding offer communicated by the Board on May 27, 2025. The Board is willing to continue guardianship services under contract with TCC for three (3) months into next



fiscal year, expiring on September 30, 2025, with the express understanding that TCC will operate in good faith with the Board's plans to transition those services to another provider.

This final proposed funding for FY2026 represents a 13.6% reduction in total contract funding for TCC from the Board in FY2025. All other contract providers of the Board have been offered considerable reductions in funding for next fiscal year given the Board's previously communicated levy constraints. TCC's reduction is not the largest proposed percentage reduction from last year, despite TCC receiving a vast majority (61%) of the Board's FY2025 levy funding budget allocations. For context, provider One Eighty has received a greater proposed funding percentage reduction in comparison to last year, while Wayne County FCFC, although not a certified contract provider of services, also received considerably less funding (\$200,000 less) through its community partnership with the Board. To date, TCC has been the only agency to dispute these proposed reductions in light of the funding forecasts that have been tirelessly and repeatedly conveyed by the Board well in advance of the 120-day notice deadline.

Your June 6 correspondence continues to challenge the logic and justification for many of these cuts. The Board can only articulate in so many ways to TCC the hard truth that funding reductions are vital to the Board's future ability to provide any funding or operational support to agencies through its tax levy. In planning for upcoming FY2026, the Board carefully reviewed allocation line items for TCC to determine those areas where funding could be legitimately reduced without significant interruption to services. You raise and question the proposed reduction in IHBT services. IHBT and Day Treatment were both new programs added for the first time to TCC's funding allocations in FY2025; moreover, the Day Treatment program is currently not in use nor being funded by the Board. The Board proposes and anticipates funding for both programs to cease on July 1, 2025 as a legitimate and needed funding reduction. You continue to contest the proposed elimination of Workforce Retention funding and claim TCC is being targeted unfairly in comparison to other providers through this proposed reduction; however, again, the Board identified this large pot of untethered money as a reasonable and necessary reduction to support survival of the Board's future funding capability, as it did when reviewing the allocation line items of all other providers.

Additionally, you continue to challenge the Board's proposed removal of Guardianship Services funding from TCC as clearly unlawful. Your analysis seems reliant on your involvement in *Rescue Mental Health & Addiction Services vs. Mental Health & Recovery Services Board of Lucas Cnty., et al.*, Case No. 3:22-cv-00640-JRK (N.D. Ohio). Respectfully, no such persuasive or binding authority resulted from that case that applies to this scenario. Moreover, we suspect that you know the facts in that case were in no way analogous to the Board's unequivocal proposals to TCC surrounding *elimination* of Guardianship Services funding for FY2026. Your case involved a competitive bidding process (as described under oath by that board's executive director) which that board subjected Plaintiff to prior to any hearing or notice related to the following year's contract. Moreover, such process would have effectively eliminated that provider-Plaintiff's entire realm of services funded by that board – again, prior to and without the advent of a 120-day notice.

Here, as you know, the Board issued one (of several) early and timely 120-day notices to TCC on December 19, 2024, proposing to remove Guardianship funding from TCC's FY2026 contract.



This program represents an exceedingly small fraction of TCC's overall funding from the Board. This notice stated as follows:

The Board proposes to remove from the upcoming FY26 contract specific funding allocations for TCC's Guardianship program. The Board will be revamping how it funds these guardianship services with a focus on funding services only, not positions. An open application process will be administered for all providers to be considered, including TCC. Funding, however, for the Guardianship program in FY26 will not be guaranteed.

You maintain that such an open application process is "unlawful." You maintain that competitive bidding is somehow explicitly barred under Ohio Revised Code Chapter 340, despite the fact that provisions of that Chapter specifically require competitive bidding in certain instances (*see* R.C. § 340.13), and R.C. § 340.036 merely notes that competitive bidding procedures are not mandated for provider contracts. By your logic, a board could seemingly never transition services from one provider to another through an open application procedure, which is contrary to the Board's statutory function to provide the best and most fitting continuum of care to its community service area. Generally, your blanket assertions that competitive bidding processes are illegal find no support in current or anticipated law. As you may know, Ohio S.B. 138 includes several proposed revisions to Chapter 340, was recently passed by the Ohio Senate and awaits Ohio House approval, and adds explicit provisions to R.C. § 340.036 authorizing competitive selection processes. Finally, a TCC board member even stated, in conversation with Board staff at our last meeting on May 2, 2025, that if a more suitable provider was available for Guardianship services, then the Board should choose that option.

Your challenges to this provision of funding lack any support. Even so, the Board proposes to offer three (3) months of continued Guardianship funding to TCC for FY2026, expiring on September 30, 2025, with express understanding that TCC will operate in good faith with the Board's plans to transition those services to another provider.

Regarding the other areas addressed in your June 6 letter, the Board is confident that ongoing discussions between Board and TCC staff can resolve the billing questions that I had previously provided to you as a courtesy heads-up. I understand that those conversations continue between staff and have led to enhanced clarity by TCC about TCC's billing/invoicing obligations under the current and future contracts. The Board welcomes continued involvement by TCC's outside financial consultant, Pam Wright, as a refreshing improvement to the previous billing ambiguities which you have helped clarify for the Board. To the extent that meetings involving legal counsel are needed to address specific billing issues between the parties, please let me know and we will of course participate.

Please let us know whether TCC desires to review and consider final, proposed contract language (including the base contract and attachments) given the Board's final funding proposal set forth in the attached, updated Attachment A. If so, I can return a clean version of the base contract and attachments for your consideration next week. This will include additional language, as discussed, regarding in-house maintenance of Service Broker and HAP funding.



FISHEL DOWNEY
ALBRECHT & RIEPENHOFF LLC™
Attorneys at Law

7775 Walton Parkway
Suite 200
New Albany, Ohio 43054

(614) 221-1216 PH
(614) 221-8769 FX
www.fisheldowney.com

The Board has considerably moved the needle on funding since initially proposing reductions by the 120-day-notice deadline. The Board is now resolute on offering contract funding to TCC in the total amount of \$2,984,288.00 and maintains this to be a reasonable funding allocation for FY2026 offered in complete good faith.

Please take time to review these considerations and the revised Attachment A and we will await your reply. Thank you.

Sincerely,

David C. Moser

David C. Moser

w/Encl.

Cc: Nicole Williams

Peter A. Lusenhop
Direct Dial (614) 464-8263
Direct Fax (614) 464-8263
Email palusenhop@vorys.com

June 19, 2025

VIA E-MAIL

David C. Moser, Partner
Fischel Downey Albrecht & Riepenhoff LLC
7775 Walton Parkway, Suite 200
New Albany, Ohio 43054

Re: *TCC Proposed FY26 Contract*

Dear Mr. Moser:

As we quickly approach the end of FY25 and the deadline for completing contracts for FY26, we'll get to the point.

Your letter of yesterday indicates that the Board will not address further contract language negotiations until TCC agrees to the Board-proposed funding. This is patent bad faith. Contract language drives contract requirements and the work required of TCC under the contract. And work drives costs to TCC and hence drives budgeting. While TCC may be amenable to proposed cuts, it could never agree to do so without seeing contract language. If the Board wants certain funding levels, then it must send the proposed contract language so that TCC can evaluate actual contract requirements. Please do so immediately.

To the extent TCC will consider the proposed cuts, there must also be a resolution of the requested reallocations. TCC cannot accept the proposed cuts on top of cuts in this FY through effected through the refusal to allow for reasonable reallocations (i.e., using already committed funds to cover the costs of services TCC has already provided for local consumers on behalf of the Board; reallocations do not cost the Board a single additional dollar in levy spend.) The Board has provided shifting reasons for refusing to address the requested reallocations, most recently the issue of deferred revenue. This issue was addressed and explained at the meeting of the parties. But again, the deferred revenue amounts are vestiges of prior work and contracting between the Board and TCC predating Ms. Williams' arrival at the Board under which the parties agreed to square up at the end of the year. That is, per the parties' contracts (please review Board/ TCC contracts for years FY19 through FY 24), they all agreed that TCC did not

June 19, 2025

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owe the Board any funds. Were the case otherwise, the Board would have receivables on its books attributable to TCC for the deferred revenue amounts, which it does not. As part of TCC's transition from its prior CFO and accounting methods to new management and new accounting systems, the older deferred revenue numbers will be removed from TCC records. The diminution in amounts on the books in FY24 and FY25 merely reflects the costs to TCC above allocations for services from the Board. This is purely an accounting function. No money has been misused, nor is any money owed to the Board. If this issue remains a concern, then we request an immediate meeting with a Board representative and the Board's CPA so this matter may be fully and finally resolved.

The Board has also shifted grounds to the reasons for proposed cuts to TCC. First, the Board claimed cuts were needed to mitigate the risks attendant to what the Board claimed was TCC's tenuous financial position. Once TCC proved those concerns unfounded, the Board shifted to pleading poverty and needing cuts in the event of a future failed levy. TCC is willing to do its part to support the Board and the need for cuts. TCC will only do so, however, based on the representation from the Board that cuts to TCC's funding reflect cuts to the Board's overall funding totals, and not a stratagem for reallocating those funds to other providers (other than Guardianship services, as may be agreed).

As to the supposed delay in sending contract changes, that issue, too, is a red herring. We acknowledged and discussed months ago that the main contract was resolved save for possibly a word or two and that the real issues lay in the attachments and funding; hence, the significant time and energy focused on the truly open items. See the attached. As you will see, the parties reached a near total consensus on that document months ago. We have waited significant amounts of time on the Board over the contracting process for Board responses to TCC's proposed changes to the all-important attachments and funding models and even have emails from you expressing apologies for the delays. We are where we are and need to move forward.

To this end and a final contract, we reiterate our request for a meeting of the parties. Given the looming Board meeting scheduled for next Wednesday, TCC reps are available tomorrow, Monday, and Tuesday for a meeting. Please let us know your availability. We'll look forward to your response and a copy of the proposed contract.

VORYS

June 19, 2025
Page 3

Very truly yours,

A handwritten signature in black ink, appearing to be "Peter A. Lusenhop", written in a cursive style.

Peter A. Lusenhop

PAL/clc



7775 Walton Parkway
Suite 200
New Albany, Ohio 43054
(614) 221-1216 PH
(614) 221-8769 FX
www.fisheldowney.com

Sent via Email
Suzanne J. Scrutton, Esq.
sjscrutton@vorys.com
Peter A. Lusenhop, Esq.
palusenhop@vorys.com
52 East Gay Street
P.O. Box 1008
Columbus, Ohio 43216

June 23, 2025

**RE: The Counseling Center of Wayne and Holmes Counties –
FY2026 Contract Negotiations**

Dear Ms. Scrutton and Mr. Lusenhop:

In response to your letter of June 19, 2025, Board staff and I identified several false and misleading narratives that warrant a brief address.

First, your claim that my June 18, 2025 letter “indicates that the Board will not address further contract language negotiations until TCC agrees to the Board-proposed funding” is patently false and you must know that. I urged the importance and necessity of the parties having to reach a line of agreement on funding in order to productively move forward. I never state in that letter that the Board will refuse to consider more contract edits and/or offer language. I simply aimed to, as you wrote, “get to the point” and highlight the funding bottom line for the Board through contract Attachment A, which has been a fundamental priority for both parties throughout these negotiations. Since you refuse to provide any answer of substance or clarity on TCC’s position with respect to that final funding proposal, we have moved forward with offering a final draft contract and attachments enclosed herewith.

Additionally, my reminder that we had not yet received a response on the important base contract language as of the date of my letter was just that – a two-sentence reminder, not, as you accuse, a “red herring” designed to delay or detract from significant issues. Your complaints about delays from the Board during these negotiations are similarly unhelpful, unwarranted, and false. We have afforded grace and time for review to TCC throughout the many proposed edits and iterations of the contract language being exchanged back-and-forth (at one point, waiting up to two full weeks without a single response or update); we would appreciate the same grace in return as we carefully review the proposed edits to get the parties to a mutually agreed contract for FY2026. We are committed to getting there in continued good faith.

Regarding your concerns regarding fiscal reallocations under the current contract, while my client appreciates the historical context you provided regarding past agreements between the Board



and TCC, your letter does not address the fundamental issue preventing a review of the current reallocation request. The explanation that the "Deferred Income – MHRB" balance are "vestiges of prior work" that will eventually be "removed from TCC records" is insufficient. The critical issue is not historical accounting but the current and ongoing financial reporting.

TCC's most recent Statement of Financial Position, dated June 18, 2025, for the period ending May 2025, reports a \$278,306 balance for "Deferred Income - MHRB." This is a current entry, not a historical artifact. A meeting on this matter is premature. The questions my client has asked are straightforward inquiries for standard financial documentation, not points for verbal negotiation. As your letter correctly states, this is an "accounting function." Under standard accounting principles, deferred income is a liability representing cash received for services that have not yet been rendered or earned. Therefore, this line item explicitly indicates that TCC is currently holding Board funds for future expenses. My client's refusal to approve the reallocation request is not based on "shifting reasons." It is based on this single, consistent, and critical unanswered question. The presence of a significant deferred income balance directly impacts the justification for reallocating funds due to purported shortfalls in other areas. It is impossible to validate the need for such a reallocation without a detailed breakdown of the existing \$278,306 balance.

To move forward, we require a clear, written reconciliation of this balance by contract line (Service Broker, HAP, General, etc.). This is not an extraordinary request; it is a demand for basic financial transparency essential for my client to perform their fiduciary duty. Until this clear, detailed breakdown and reconciliation of the deferred income account are received, my client cannot and will not be able to properly assess or entertain any requests to move funds under the current contract. This information is fundamental to my client's understanding of TCC's true financial position relative to Board funds and is a prerequisite for any further action.

Regarding the continually communicated need for funding reductions under the next FY2026 contract, the allegation that the Board has "shifted grounds" for proposed funding cuts is inaccurate and appears to conflate two separate and distinct issues. First, your letter brings up the Board's prior concern regarding TCC's "tenuous financial position." This concern was the basis for one specific 120-day notice of reduction. After numerous months and repeated requests from the Board for the information needed to understand TCC's financial health, your client finally provided sufficient data. Upon receiving this long-overdue information, the Board acted promptly and in good faith by rescinding that specific notice. To portray this good-faith action as "shifting grounds" is an inaccurate narrative. If anything, it demonstrates the Board's willingness to listen and adjust its position based on facts as they are provided. This resolved matter has no bearing on the other proposed reductions, which are based on entirely different and consistently stated reasoning.

Second, your letter fundamentally misrepresents the Board's rationale for budget-wide reductions by claiming it is based on a "future failed levy." This is also false. Let me be unequivocally clear: The Board's need to reduce overall levy-funded spending is based on a multi-year financial forecast that projects a structural deficit by FY2029. This forecast, which has been shared with TCC, is predicated on the successful passage and renewal of the levy. The issue is not the risk of a future failure at the ballot box; it is the mathematical certainty of a fiscal shortfall when annual expenditures consistently exceed annual revenues. The Board is currently deficit spending. To suggest this is a



FISHEL DOWNEY
ALBRECHT & RIEPENHOFF LLC™
Attorneys at Law

7775 Walton Parkway
Suite 200
New Albany, Ohio 43054

(614) 221-1216 PH
(614) 221-8769 FX
www.fisheldowney.com

"stratagem" or a contingency for a failed levy is a complete misreading of the financial reality. The Board's position has been steadfast and transparent on this issue: it must align its spending with its actual revenue to ensure long-term sustainability for all the services it is entrusted to fund. The challenge in these negotiations has not been a lack of clarity or consistency from the Board. Rather, it has been TCC's apparent unwillingness to acknowledge and plan for the well-documented fiscal reality, despite the Board providing notice far in excess of its contractual obligations to allow for a smooth transition. We urge TCC to address the substantive financial issues at hand rather than advancing incorrect narratives.

Please take time to review these considerations and the enclosures provided herewith. As I previously stated, contract language and those few remaining areas of disagreement can likely be resolved between us counsel. However, if after reviewing the attached, you have specific areas of the agreement to work through that are better suited for a meeting, we can be available from 12:30-3:00 pm on Wednesday, June 25, 2025. Thank you.

Sincerely,

David C. Moser

David C. Moser

w/Encl.

Cc: Nicole Williams