



**Horace Park Board Meeting  
Monday, January 26, 2026 – 5:30 P.M.  
Horace Meeting House – 7951 Jack's Way #116**

**Meeting Items**

1. **Call to Order**
2. **Approve Order of Agenda**
3. **Approve Minutes** – December 22, 2025 (2 – 3)

**Consent Agenda**

1. **Bills** – \$23,623.02 (4 – 5)
2. **Financial Report** (6 – 12)
3. **Designated Depositories** (13)

**Regular Agenda**

1. **Recognition of Audience / Public Comment**
2. **Horace Baseball Field Request** – Derek Werner (14)
3. **West Fargo Baseball Field Request** – Todd Rheault (15)
4. **West Fargo Area Youth Fast Pitch Field Request** – Jeremy Peschel (16 – 17)
5. **Sparks Addition** – Jack Dwyer (18)
6. **Resolution for Issuance of \$3,795,000 General Obligation Special Assessment Prepayment Bonds Series 2026** – Justin Germundson (19 – 36)
7. **2025 Budget Review** – Justin Germundson (37 – 41)
  - a. Approve Amendments (42)
8. **Easter Egg Hunt** – Paige Shockman (43)
9. **Applied Digital Grant** – Paige Shockman (44)
10. **FMD Warren Second Subdivision Park Dedication Waiver** – Wade Frank (45 – 50)
11. **Cub Creek Park Probable Cost Update** – Amy Kronbeck (51 – 52)
12. **Capital & Cyclical Improvement Plan** – Dave Wiosna (53 – 85)
13. **Engineering Report** – Dahlman
14. **Board Member Reports**
15. **Non-Agenda**
16. **Adjourn**



The Horace Park Board met at 5:30 p.m. on Monday, December 22, 2025 at the Horace Meeting House. President Frank called the meeting to order. Present were Jason Olsen, Shannon Kist, Paige Shockman, Alex Kjelland, and Wade Frank.

#### **Meeting Items**

**Motion:** Approve the Order of the Agenda.

**1<sup>st</sup> Motion:** Commissioner Kjelland

**2<sup>nd</sup> Motion:** Commissioner Olsen

**Action Taken:** Motion carried. No opposition.

**Motion:** Approve November 24, 2025 Minutes.

**1<sup>st</sup> Motion:** Commissioner Kist

**2<sup>nd</sup> Motion:** Commissioner Kjelland

**Action Taken:** Motion carried. No opposition.

#### **Consent Agenda**

**Motion:** Approve Bills (\$4,005.23) and Financial Report.

**1<sup>st</sup> Motion:** Commissioner Shockman

**2<sup>nd</sup> Motion:** Commissioner Olsen

**Action Taken:** Motion carried. No opposition.

#### **Recognition of Audience / Public Comment**

No public comment.

#### **Horace Baseball Club Field Request**

Derek Werner requested use of Lions Park for 2026 (April – July) for the newly created Horace Baseball Club. No action taken.

#### **West Fargo Baseball Field Request**

Todd Rheault requested use of Lions Park for 2026 (April – July). West Fargo Baseball has been a long-term renter of the field. No action taken.

#### **Initial Resolution for Issuance of \$3,795,000 General Obligation Special Assessment Prepayment Bonds Series 2026**

Clerk Germundson explained the refinancing of these new special assessments will save the park district an estimated \$1.6M over the next 20 years. The parcels are primarily in River's Edge, Cub Creek, and Southdale Farms additions. The savings are due to reducing the bond term from 25 years (City) to 20 years (Park) along with substantial interest rate savings due to the stronger Park bond rating compared to the City.



**Motion:** Approve Resolution for Issuance of \$3.795M General Obligation Special Assessment Prepayment Bonds

**1<sup>st</sup> Motion:** Commissioner Shockman

**2<sup>nd</sup> Motion:** Commissioner Kist

**Action Taken:** Motion carried. No opposition.

#### **CCIP Review**

Dave Wiosna (Interstate Engineering) reviewed the Capital and Cyclical Improvement Plan. No action taken.

#### **Engineering Report**

Park Engineer Dahlman discussed upcoming development additions. The Independence Park grant was denied.

#### **Board Member Reports**

Commissioner Shockman recapped the Outdoor Heritage Fund. President Frank discussed a recent meeting with Cass County leaders.

#### **Non-Agenda Items**

Nothing to report.

**Meeting adjourned 6:19 p.m.**

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President Wade Frank

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Clerk Justin Germundson

\* ... Over spent expenditure

01/20/26  
08: 35: 00

HORACE PARKS  
Claim Approval List  
For the Accounting Period: 1/26

Page: 2 of 3  
Report ID: AP100V

\* ... Over spent expenditure

Claim/ Check	Vendor #/Name/ Invoice #/Inv Date/Description	Document \$/ Line \$	Disc \$	PO #	Fund	Org	Acct	Object	Proj	Cash Account
744	136 Safeguard Business Systems 9009702138 01/08/26 W-2's	105.15 105.15 <b>Total for Vendor:</b> 105.15		4030	451000		380			101000
742	64 Xcel Energy 959509496 01/02/26 8873 lost river n; gas 959509793 01/02/26 8873 lost river n; gas	333.05 97.56 235.49 <b>Total for Vendor:</b> 333.05		4030 4030	451200 451200		351 351			101000 101000
		# of Claims 8	Total: 23,623.02		# of Vendors		8			

## 4030 GENERAL FUND

Account Object	Description	Current Year			Last Year	
		Current Month	Current YTD	Budget	Prior Year Month	Prior Year YTD
<b>Revenue</b>						
310001 Property Taxes	1,987.61	258,849.77	271,326.00	-12,476.23	2,304.28	233,921.39
335600 State Aid	6,038.96	59,886.50	44,000.00	15,886.50	5,469.50	48,357.51
340001 Recreation Programs		23,605.88	16,000.00	7,605.88	-7.95	19,169.14
340005 Field Fees		6,540.00	3,000.00	3,540.00		4,180.00
340010 Miscellaneous	4,000.00	5,814.32	1,000.00	4,814.32		1,144.90
<b>Total</b>	<b>12,026.57</b>	<b>354,696.47</b>	<b>335,326.00</b>	<b>19,370.47</b>	<b>7,765.83</b>	<b>306,772.94</b>
<b>Expenses</b>						
451000 ADMINISTRATION						
109 Staff Wages	1,000.00	8,000.00	5,000.00	-3,000.00		
111 Board Wages	2,500.00	10,000.00	10,000.00		1,950.00	7,800.00
112 Clerk Wages	744.63	15,432.37	13,000.00	-2,432.37	953.75	12,460.00
210 Technology	500.00	10,107.47	13,000.00	2,892.53	500.00	9,589.29
220 Payroll Taxes	328.44	5,063.71	9,000.00	3,936.29	435.91	4,751.60
321 Insurance		9,431.45	12,000.00	2,568.55		8,194.50
369 Audit	1,500.00	19,628.36	5,000.00	-14,628.36	3,350.00	3,350.00
380 Miscellaneous	31.00	5,842.90	8,000.00	2,157.10	509.75	4,355.10
890 Transfer Out	20,000.00	20,000.00	20,000.00		20,000.00	20,000.00
<b>Total Account</b>	<b>26,604.07</b>	<b>103,506.26</b>	<b>95,000.00</b>	<b>-8,506.26</b>	<b>27,699.41</b>	<b>70,500.49</b>
451200 PARK						
109 Staff Wages	1,048.50	29,603.25	47,000.00	17,396.75	2,794.00	26,311.25
351 Utilities	1,005.23	15,899.54	20,000.00	4,100.46	960.89	8,795.67
420 Operations	28.32	14,232.68	15,000.00	767.32	405.91	7,429.68
424 Gas / Oil	49.53	1,563.58	4,000.00	2,436.42	71.05	2,004.43
427 Repairs		5,192.36	7,000.00	1,807.64		4,611.88
494 Bldgs / Grounds	120.91	25,531.54	27,000.00	1,468.46	883.71	21,520.76
495 Equipment		13,644.00	15,000.00	1,356.00		
641 Equipment		23,360.00	25,000.00	1,640.00		22,759.00
<b>Total Account</b>	<b>2,252.49</b>	<b>129,026.95</b>	<b>160,000.00</b>	<b>30,973.05</b>	<b>5,115.56</b>	<b>93,432.67</b>
451400 RECREATION						
109 Staff Wages		46,572.26	50,000.00	3,427.74		15,465.29
500 Supplies	39.43	13,216.84	15,000.00	1,783.16	45.41	8,918.56
505 Special Events		16,233.65	15,000.00	-1,233.65		4,662.96
<b>Total Account</b>	<b>39.43</b>	<b>76,022.75</b>	<b>80,000.00</b>	<b>3,977.25</b>	<b>45.41</b>	<b>29,046.81</b>
<b>Total</b>	<b>28,895.99</b>	<b>308,555.96</b>	<b>335,000.00</b>	<b>26,444.04</b>	<b>32,860.38</b>	<b>192,979.97</b>
Net Income from Operations	-16,869.42				-25,094.55	
		46,140.51				
	113,792.97					

01/22/26  
07: 21: 42

HORACE PARKS  
Income Statement - Comparison to Prior Year  
For the Accounting Period: 12 / 25

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Report ID: LB170

4030 GENERAL FUND

Account Object	Description	Current Year			Last Year	
		Current Month	Current YTD	Budget	Prior Year Month	Prior Year YTD
Other Expenses						
521000	Transfer Out					
890	Transfer Out	46,140.51	46,140.51		-46,140.51	113,792.97
	Total Account	46,140.51	46,140.51		-46,140.51	113,792.97
				0.00		113,792.97
						113,792.97
	Net Income	-63,009.93			-138,887.52	
			0.00			0.00

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HORACE PARKS  
Income Statement - Comparison to Prior Year  
For the Accounting Period: 12 / 25

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Report ID: LB170

4050 SPECIAL ASSESSMENTS

Account Object	Description	Current Year			Last Year		
		Current Month	Current YTD	Budget	Variance	Prior Year Month	Prior Year YTD
<b>Revenue</b>							
310001 Property Taxes		3,162.37	102,581.88	106,941.00	-4,359.12	81,290.05	
335202 Repayment						4,447.95	
	<b>Total</b>	<b>3,162.37</b>	<b>102,581.88</b>	<b>106,941.00</b>	<b>-4,359.12</b>	<b>85,738.00</b>	
<b>Expenses</b>							
470000 INTERGOVERNMENTAL							
630 Special Assessments		134,129.54	106,500.00	-27,629.54		84,653.86	
<b>Total Account</b>		<b>134,129.54</b>	<b>106,500.00</b>	<b>-27,629.54</b>		<b>84,653.86</b>	
	<b>Total</b>	<b>0.00</b>	<b>134,129.54</b>	<b>106,500.00</b>	<b>-27,629.54</b>	<b>0.00</b>	<b>84,653.86</b>
Net Income from Operations		3,162.37	-31,547.66			1,084.14	
<b>Other Revenue</b>							
399150 Transfer from General		20,000.00	20,000.00	20,000.00			
	<b>Total Other</b>	<b>20,000.00</b>	<b>20,000.00</b>	<b>0.00</b>	<b>20,000.00</b>	<b>0.00</b>	<b>0.00</b>
	<b>Net Income</b>	<b>23,162.37</b>	<b>-11,547.66</b>		<b>0.00</b>	<b>1,084.14</b>	

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HORACE PARKS  
Income Statement - Comparison to Prior Year  
For the Accounting Period: 12 / 25

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4060 RECREATION FUND

Account Object	Description	Current Year			Last Year		
		Current Month	Current YTD	Budget	Variance	Prior Year Month	Prior Year YTD
Revenue							
310001	Property Taxes	1,533.67	198,166.05	209,680.00	-11,513.95	1,588.11	167,127.33
	<b>Total</b>	<b>1,533.67</b>	<b>198,166.05</b>	<b>209,680.00</b>	<b>-11,513.95</b>	<b>1,588.11</b>	<b>167,127.33</b>
Expenses							
451000	ADMINISTRATION						
631	Improvements		144,882.00	209,000.00	64,118.00	5,000.00	69,057.79
	<b>Total Account</b>		<b>144,882.00</b>	<b>209,000.00</b>	<b>64,118.00</b>	<b>5,000.00</b>	<b>69,057.79</b>
	<b>Total</b>	<b>0.00</b>	<b>144,882.00</b>	<b>209,000.00</b>	<b>64,118.00</b>	<b>5,000.00</b>	<b>69,057.79</b>
Net Income from Operations							
		1,533.67	53,284.05			-3,411.89	98,069.54
Other Expenses							
521000	Transfer Out						
890	Transfer Out	53,284.05	53,284.05		-53,284.05	98,069.54	98,069.54
	<b>Total Account</b>	<b>53,284.05</b>	<b>53,284.05</b>		<b>-53,284.05</b>	<b>98,069.54</b>	<b>98,069.54</b>
	<b>Total Other</b>	<b>53,284.05</b>	<b>53,284.05</b>	<b>0.00</b>	<b>-53,284.05</b>	<b>98,069.54</b>	<b>98,069.54</b>
Net Income							
		-51,750.38	0.00			-101,481.43	0.00

Fund/Account	Beginning Balance	Received	Transfers In	Disbursed	Transfers Out	Ending Balance
4030 GENERAL FUND						
101000 Cash Account	64,762.46	12,026.57	0.00	66,409.70	8,626.80	1,752.53
4050 SPECIAL ASSESSMENTS						
101000 Cash Account	-22,641.62	23,162.37	0.00	0.00	0.00	520.75
4060 RECREATION FUND						
101000 Cash Account	60,586.58	1,533.67	0.00	53,284.05	0.00	8,836.20
5000 SOUTHDALE FARMS						
101000 Cash Account	-62,943.06	0.00	0.00	0.00	0.00	-62,943.06
5011 MEADOWLARK PARK DS						
101000 Cash Account	101,620.61	1,317.94	0.00	0.00	0.00	102,938.55
5021 TERRA GARDENS DS						
101000 Cash Account	115,740.47	358.29	0.00	0.00	0.00	116,098.76
5030 CUB CREEK PARK						
101000 Cash Account	65,450.00	0.00	0.00	0.00	0.00	65,450.00
5040 FREED PARK DS						
101000 Cash Account	178,233.26	0.00	0.00	0.00	0.00	178,233.26
5041 FREED PARK C						
101000 Cash Account	159,216.99	0.00	0.00	0.00	0.00	159,216.99
5050 INDEP PARK DS						
101000 Cash Account	58,321.09	0.00	0.00	0.00	0.00	58,321.09
5051 INDEP PARK C						
101000 Cash Account	-93,245.95	0.00	0.00	0.00	0.00	-93,245.95
7910 Payroll Clearing						
101000 Cash Account	581.35	0.00	4,621.57	4,619.06	0.00	583.86
7930 Claims Clearing						
101000 Cash Account	58,603.00	0.00	4,005.23	61,353.57	0.00	1,254.66
8000 CAPITAL IMPROVEMENTS						
101000 Cash Account	577,203.93	103,485.13	0.00	0.00	0.00	680,689.06
9000 GENERAL FUND RESERVES						
101000 Cash Account	200,000.00	0.00	0.00	0.00	0.00	200,000.00
<b>Totals</b>						
	<b>1,461,489.11</b>	<b>141,883.97</b>	<b>8,626.80</b>	<b>185,666.38</b>	<b>8,626.80</b>	<b>1,417,706.70</b>

\*\*\* Transfers In and Transfers Out columns should match, with the following exceptions:

- 1) Cancelled electronic checks increase the Transfers In column. Disbursed column will be overstated by the same amount and will not balance to the Redeemed Checks List.
- 2) Payroll Journal Vouchers including local deductions with receipt accounting will reduce the Transfers Out column by the total amount of these checks.

01/22/26  
07: 29: 38

HORACE PARKS  
Check Register  
For the Accounting Period: 12/25

Page: 1 of 2  
Report ID: AP300

Claim Checks

Check #	Type	Vendor #/Name	Check	Amount	Date Issued	Period Redeemed	Claim #	Claim Amount
2717	S	1 Cass County Electric		569.63	12/19/25	12/25	CL 736	569.63
2718	S	22 City of Horace		224.44	12/19/25	12/25	CL 733	224.44
2719	S	120 Paul Hankel		1000.00	12/19/25	_____	CL 737	1000.00
2720	S	9 West Fargo Park District		500.00	12/19/25	12/25	CL 734	500.00
2721	S	64 Xcel Energy		211.16	12/19/25	_____	CL 735	211.16
2722	S	39 PFM Financial Advisors		1500.00	12/22/25	12/25	CL 738	1500.00

Total for Claim Checks 4005.23  
Count for Claim Checks 6

\* denotes missing check number(s)

# of Checks: 6 Total: 4005.23

01/22/26  
07: 29: 38

HORACE PARKS  
Fund Summary for Claim Check Register  
For the Accounting Period: 12/25

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Report ID: AP110

<b>Fund/Account</b>	<b>Amount</b>
4030 GENERAL FUND 101000 Cash Account	4,005.23
<b>Total:</b>	<b>4,005.23</b>

## **CHAPTER 21-04 DEPOSITORYES OF PUBLIC FUNDS**

**21-04-13. Board meetings - Designating depositories.** The governing board of any public corporation, except the board of supervisors of any township and the school board of any common school district, at its regular meeting in January of each even-numbered year, shall assemble and examine all outstanding bonds and require new bonds whenever necessary in order to comply with the provisions of this chapter. If no regular meeting of the board in January is required by any other law, the board shall assemble for said purpose not later than the third Tuesday in January. At such meeting, the board shall designate depositories of public funds in accordance with the provisions of this chapter.

## **HORACE PARK DISTRICT DESIGNATED DEPOSITORYES – 2026**

- **Bell Bank** 5680 23<sup>rd</sup> Ave S, Fargo
- **Alerus Financial** 3189 Ace Allen Way S, Fargo



Outlook

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## Fw: Website Message

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**From** Horace Park District <info@horaceparks.org>

**Date** Wed 1/7/2026 10:44 AM

**To** Justin Germundson <justin@horaceparks.org>; Lance Belisle <lance@wfparks.org>

## Get Outlook for iOS

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**From:** mailer@duda.co <mailer@duda.co> on behalf of horaceparks.org <no-reply@duda.co>

**Sent:** Monday, December 22, 2025 2:59 PM

**To:** Horace Park District <info@horaceparks.org>

**Subject:** Website Message

## Form Response Notification

You've received the following form submission from the Contact Us form on the Contact page of your website - <https://www.horaceparks.org>.

**Name:** Derek Werner

**Phone:** : 7018092336

**Email:** derekfargofitlife@gmail.com

**Message:** : Horace baseball is requesting the rental of Lions Park for the 2026 Summer. We request Monday through Thursday 530 PM to 830 PM. Since word has gotten out about the new program we have gotten a lot of interest, support and excitement. With one practice field we can support 8 youth teams. We already have 4 of those teams committed. We have not even opened registration yet. Once registrations open we project to get those 4 other teams. Thank you for your consideration to this matter.

Derek Werner

Horace Baseball Club

[Reply to customer](#)

## Justin Germundson

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**From:** Todd Rheault <todd.rheault@youradv.com>  
**Sent:** Sunday, January 18, 2026 7:07 AM  
**To:** Justin Germundson

please put me on the agenda for the horace park board. Thank You!

[Get Outlook for iOS](#)

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Outlook

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## Horace Park District Meeting Agenda Item - Field Requests 2026

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From West Fargo Softball VP <wfsoftballvp@gmail.com>

Date Fri 1/16/2026 2:21 PM

To Justin Germundson <justin@horaceparks.org>

Cc jeremy.peschel@gmail.com <jeremy.peschel@gmail.com>; West Fargo Softball <info@westfargosoftball.com>

Hey Justin,

Jeremy Peschel will be at the next board meeting to present the following if we could get this included on the agenda.

West Fargo Softball would like to request the field space below for 2026:

### **Spring 2026: (April 1st – May 19th)**

Freed and Meadowlark: Monday – Friday 5:00 – 9:30 pm (practice and probably games. We will know more once game schedule is released)

- Possible Weekend Games, will know once game schedule is released

### **Summer 2026 (May 1st – August 9<sup>th</sup>)**

Freed and Meadowlark: Monday – Friday 5:00 – 9:30 pm

### **Fall (August 24<sup>th</sup> – October 9th)**

Freed and Meadowlark:

- Monday – Friday 5:00 – 9:30 pm
- Sunday Games – 4 games each field 12:00pm – 7:00 pm (hosting 2 Double Headers at each field)

West Fargo Area Youth Fast Pitch Association (WFAYFPA)

PO Box 123 Horace ND 58047

General Email: [info@westfargosoftball.com](mailto:info@westfargosoftball.com)

[wfsoftballvp@gmail.com](mailto:wfsoftballvp@gmail.com)

Invoice Email: [accounting@westfargosoftball.com](mailto:accounting@westfargosoftball.com)

Follow us on Facebook: WAYFPA

Check out our website: [www.westfargosoftball.com](http://www.westfargosoftball.com)



Horace, ND 58047

[info@westfargosoftball.com](mailto:info@westfargosoftball.com), or [wfsoftballvp@gmail.com](mailto:wfsoftballvp@gmail.com)

January 5th, 2026

Horace Park District,

We are writing to respectfully share our thoughts, concerns, and questions regarding the proposed Horace Baseball Club.

As you are aware, West Fargo Fusion and West Fargo United softball programs merged into one program—West Fargo Softball (WFS)—while maintaining West Fargo Fusion's legal entity name, West Fargo Area Youth Fastpitch Association, as a 501(c)(3) organization. The primary goal of this merger was to provide a stronger and more unified softball experience for girls in Horace, West Fargo, and the West Fargo School District. We fully intend to continue growing both our recreational and travel programs.

While we understand that Horace Baseball is currently requesting field access at Lions Park for ages 7–11, we have several questions and concerns that could directly affect our softball program in the future. Per Horace Baseball's social media accounts, they are marketing for 6–12-year-olds.

1. Field usage as players age:

Will Horace Baseball be requesting more field space for a 12-year-old team and every year after with older players? Will Freed be utilized? Will field time be taken away from WFS players?

a. We currently have an agreement allowing WFS to obtain sponsorships for Freed, which was intended to serve as a "home field" for our program, with funds going toward maintenance or future facility improvements. How does this agreement if/when Horace Baseball is granted access to Freed?

2. Program structure:

Will Horace Baseball eventually form its own Legion program, or will players age out and return to West Fargo Baseball?

3. Who are their board members? Are they fully represented with Horace Residents?

4. Residency requirements:

Will Horace Baseball only allow registration for athletes with a Horace address? Horace High boundaries? No boundaries?

5. Precedent for long-term renters:

If Horace Baseball is granted field space despite West Fargo Baseball placing Horace players on Lions Park and being a long-term renter at Lions Park, does this set a precedent? As West Fargo Softball has also been a long-term renter at Meadowlark and Freed, would we risk being replaced if a similar program were formed in the future, or as Horace Baseball requests more fields?

6. Future implications:

While this decision may not immediately impact WFS, we believe it carries long-term implications and hope our concerns are understood in that context.

Currently, we are not advocating for one baseball program over another. Our goal is simply to better understand the decision-making process and how it may affect WFS moving forward.

Thank you for your time and consideration.

Sincerely,

West Fargo Softball

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**Jan agenda**

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**From** Jack Dwyer <Jack@dwyerlawnd.com>  
**Date** Tue 1/20/2026 7:56 PM  
**To** Justin Germundson <justin@horaceparks.org>

Hi Justin,

Can we have a discussion about Sparks park?

Thanks,

Jack Dwyer  
Dwyer Law Office

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RESOLUTION PROVIDING FOR THE ISSUANCE OF  
\$3,785,000 PARK DISTRICT OF THE CITY OF HORACE  
GENERAL OBLIGATION SPECIAL ASSESSMENT PREPAYMENT BONDS,  
SERIES 2026

PARK DISTRICT OF THE CITY OF HORACE

Adopted: January 26, 2026

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This instrument was drafted by:  
Ohnstad Twichell, P.C.  
P.O. Box 458  
West Fargo, ND 58078-0458

Commissioner \_\_\_\_\_ introduced the following Resolution and moved its adoption:

**RESOLUTION PROVIDING FOR THE ISSUANCE OF  
\$3,785,000 PARK DISTRICT OF THE CITY OF HORACE  
GENERAL OBLIGATION SPECIAL ASSESSMENT PREPAYMENT BONDS,  
SERIES 2026**

**WHEREAS**, the Park District of the City of Horace, North Dakota (the “Issuer”) has previously adopted an Initial Resolution for the issuance of General Obligation Special Assessment Prepayment Bonds, Series 2026; and

**WHEREAS**, pursuant to Section 21-03-07(10) of the North Dakota Century Code no election is required to issue such bonds; and

**WHEREAS**, a bid has been received as follows:

BIDDER	TRUE INTEREST RATE
_____	_____ %

for the purchase price of \$ \_\_\_\_\_.

**NOW, THEREFORE**, be it resolved by the governing body of the Issuer as follows:

**Section 1. Authorization and Sale.**

1.01. There is hereby authorized to be issued a series of bonds designated the Issuer's General Obligation Special Assessment Prepayment Bonds, Series 2026A, in the total amount of \$3,785,000 (the “Bonds”) for the purpose of paying all or part of the cost to prepay special assessments previously levied on Park District property (the “Improvement”). The sale of the Bonds is hereby awarded to \_\_\_\_\_, by this resolution.

**Section 2. Terms.**

2.01. The Bonds shall initially be dated February 25, 2026. Bonds issued upon exchange or transfer after May 1, 2026, shall be dated as of the interest payment date next preceding their issuance, or if the date of such issuance shall be on an interest payment date as of the date of such issue; provided, however, that if interest on the Bonds shall be in default, the Bonds shall be dated as of the date to which interest has been paid in full on the Bonds being transferred. The Bonds shall be issued in fully registered form in denominations of \$5,000 or any multiple thereof, of single maturities. The Bonds shall be numbered in consecutive numerical order from R-1 upwards as issued and shall mature on May 1 in the years and in the amounts and shall bear interest at the rates set forth in the Schedule of Maturities and Interest Rates attached hereto as Attachment 1.

2.02. Interest on the Bonds and, upon presentation and surrender thereof, the principal thereof shall be payable in lawful money of the United States of America by check or draft by UMB Bank, N.A., Minneapolis, Minnesota, as Paying Agent, or its successor. Interest shall be payable on May 1 and November 1 in each year, commencing May 1, 2026, to the holder of record on the close of the 15th day (whether or not a business day) of the immediately preceding month. Interest on the Bonds shall cease at maturity or on a date prior thereto on which they have been

duly called for redemption unless the holder thereof shall present the same for payment and payment is refused.

**Section 3. Redemption.**

3.01. The Bonds maturing in the year 2033 and thereafter may be redeemed prior to their respective maturity dates, at the option of the Issuer, on May 1, 2032, and on any date thereafter, at a price equal to the principal amount plus accrued interest. Redemption may be in whole or in part, and if in part, at the option of the Issuer and in such manner as the Issuer shall determine and within a maturity by lot as selected by the registrar. Not less than thirty (30) days prior to the date specified for redemption and prepayment of any of the Bonds, the Issuer will cause notice of the call thereof to be sent by mail to the Bond Registrar, Paying Agent and registered owner of the Bond to be redeemed in whole or in part at the address shown on the registration books of the Registrar.

**Section 4. Execution.**

4.01. The Bonds shall be prepared under the supervision and at the direction of the Clerk, executed by the manual signature of the President of the Board of Park Commissioners, and attested to by the manual signature of the Clerk and delivered to the holder at closing upon receipt of the purchase price plus any accrued interest. The Bonds shall not be valid or become obligatory for any purpose or be entitled to any security or benefit under this Resolution until the Certificate of Authentication thereon shall have been executed by the Bond Registrar by manual signature of one of its authorized representatives. Provided all other documents relating to the issuance of the Bonds, including this Resolution, may be executed by electronic means in accordance with Section 29 of this Resolution.

4.02. The Bonds shall be printed in substantially the form attached to this Resolution as Attachment 2.

**Section 5. Prepayment Fund.**

5.01. The Issuer shall establish a Prepayment Fund which shall be established and maintained as a separate fund and used only to prepay special assessments being prepaid by this issue and to pay bond issuance costs. To this fund shall be credited all proceeds of the Bonds, except accrued interest which will be deposited into the Bond Fund. If upon the completion of the prepayment of special assessments and issuance costs there shall remain any unexpended balance in the Prepayment Fund, such balance shall be transferred to the Bond Fund.

**Section 6. Establishment of Bond Fund.**

6.01. So long as any of the Bonds issued hereunder are outstanding and unpaid, the Clerk shall maintain a General Obligation Special Assessment Prepayment Bonds, Series 2026 Bond Fund (the "Bond Fund") as a separate and special bookkeeping account on the official books and records of the Issuer, to be used for no purpose other than the payment to the principal of and interest on the Bonds. If the balance in the Bond Fund is ever insufficient to pay all principal and interest then due on such Bonds, the Clerk shall nevertheless provide sufficient money from other funds of the Issuer which are available for that purpose, and such other funds shall be reimbursed from the proceeds of the taxes levied for the Bond Fund. The Clerk shall be custodian of said Bond

Fund and shall deposit in the Bond Fund proceeds of all taxes levied and all other money which may at any time be received for or appropriated to the payment of such Bonds and interest, including taxes levied by this resolution, and pay therefrom to the paying agent for said Bonds in amounts sufficient for the payment of all principal and interest coming due from time to time.

**Section 7. Levy of Taxes.**

7.01. The full faith, credit and taxing powers of the Issuer are irrevocably pledged for the prompt and full payment of the principal of and interest of the Bonds issued hereunder, as such principal and interest respectively become due. For that purpose a direct, annual, ad valorem tax is levied upon all taxable property within the territory of the Issuer, to be spread upon the tax rolls prepared in each of the years, and collected in each respective and ensuing years in the amounts set forth on that tax levying schedule attached hereto as Attachment 3. These levies shall be irrevocable, except that the right is reserved to reduce any of the annual levies in the manner and to the extent permitted by Section 21-03-15, NDCC. The payments on the taxes shall be placed into the Bond Fund.

**Section 8. Covenants and Agreements of the Issuer.**

8.01. The Issuer hereby covenants and agrees with the holders from time to time of the Bonds:

- (a) That the taxes have been validly levied by resolution for the payment of the bonds and are payable in years and amounts required by law, and that it will use due diligence to collect the taxes.
- (b) That it will preserve and enforce for the benefit of the holders from time to time of the Bonds all the rights, powers and privileges reserved to holders of the Bonds and all of the covenants of the Issuer as provided in this Resolution.
- (c) That the Issuer recognizes its obligations under the provisions of Section 21-03-15 of the North Dakota Century Code that whenever insufficient funds are available to pay the principal and interest on the Bonds, the Issuer shall levy a direct tax against all property within the Park District of the City of Horace to pay such deficiency. Such taxes may be levied without limitation as to rate or amount, and the Issuer covenants and agrees that all collections thereof will be credited to the Bond Fund.
- (d) In the event the monies in the Bond Fund should at any time be insufficient to make payments of principal and interest then due on the Bonds and any additional bonds payable from the Bond Fund, said monies shall be first used to pay the interest then accrued on all such bonds outstanding, and the balance shall be applied in payment of the principal of the bonds in order of their maturity dates, and pro rata in payment of the principal amount of bonds maturing on the same date; and the Issuer reserves the right and privilege of refunding any of such matured bonds for the payment of which monies are not at the time available by issuing new bonds payable from the Bond Fund, which bonds shall be on a parity with those theretofore issued as to interest charges thereon, but the maturity thereof shall be subsequent to the maturity of all bonds payable from the Bond Fund and then outstanding, which are not so refunded.

## **Section 9. Negative Covenants.**

9.01. The Issuer shall not directly or indirectly liquidate, wind up, terminate, reorganize, dissolve, merge, or consolidate (or suffer any liquidation, winding up, termination, reorganization, or dissolution), except as consented to in writing by the Bondholder in its sole discretion.

9.02. The Issuer will not adopt, permit, or consent to any change in accounting practices other than as required by GAAP and will not adopt, permit, or consent to any change in its Fiscal Year or take (or permit to be taken) any action that results in a change to its entity classification for federal or state income tax purposes.

9.03. To the extent that ERISA may become applicable to the Issuer, the Issuer will not violate ERISA in any way that could reasonably be expected to have a material adverse effect.

9.04. The Issuer shall not take any action or omit to take any action that, if taken or omitted, would adversely affect the excludability of interest on the Bonds from the gross income of the holders thereof for purposes of Federal income taxation under the Code and State income taxation.

## **Section 10. Discharge.**

10.01. When all of the Bonds have been discharged as provided in this paragraph, all pledges, covenants and other rights granted by this resolution shall cease. The Issuer may discharge its obligations with respect to any Bonds which are due on any date by depositing with the paying agent on or before that date a sum sufficient for the payment thereof in full; or if any Bond shall not be paid when due, the same may nevertheless be discharged by depositing with the paying agent a sum sufficient for the payment thereof in full with interest accrued from the due date to the date of such deposit. The Issuer may also discharge its obligations with respect to any prepayable Bonds according to their terms, by depositing with the paying agent on or before that date an amount equal to the principal, interest and redemption premium, if any, which are then due, provided that notice of such redemption has been duly given as provided herein. The Issuer may also at any time discharge its obligations with respect to any Bonds, subject to the provisions of law now or hereafter authorizing and regulating such action, by depositing irrevocably in escrow, with a bank qualified by law as an escrow agent for this purpose, cash or securities which are general obligations of the United States or securities of United States agencies which are authorized by law to be so deposited, bearing interest payable at such times and at such rates and maturing on such dates as shall be required to pay all principal, interest and redemption premium to become due thereon to maturity or said redemption date.

## **Section 11. Arbitrage.**

11.01. The Issuer covenants and agrees with the holders from time to time of the Bonds that it will not take or permit to be taken by any of its officers, employees or agents, any action which would cause the interest on the Bonds to become subject to taxation under the Internal Revenue Code of 1986 (the "Code"), and Regulations, Amended Regulations and Proposed Regulations issued thereunder, as now existing or as hereinafter amended or proposed and in effect at the time of such action.

## **Section 12. Designation of Bond Registrar and Paying Agent.**

12.01. The Issuer hereby designates UMB Bank, N.A., Minneapolis, Minnesota, as Paying Agent and Bond Registrar for the Bonds.

## **Section 13. Certificate of Proceedings.**

13.01. The officers of the Issuer are hereby authorized and directed to prepare and furnish to said purchaser, and to the attorneys approving the legality of said Bonds, certified copies of such proceedings, ordinances, resolutions and records and all such certificates and affidavits and other instruments as may be required to evidence the legality and marketability of said Bonds, and all certified copies, certificates, affidavits and other instruments so furnished, including any heretofore furnished, shall constitute representations of the Issuer as to the correctness of all facts stated or recited therein.

## **Section 14. Book Entry System.**

14.01. The Bonds shall be initially issued and, so long as they remain in book entry form only (the "Book Entry Only Period"), shall at all times be in the form of a separate single fully registered Bond for each maturity of the Bonds. The Depository Trust Company, a limited purpose trust company organized under the laws of the State of New York or any of its successors or successors to its functions hereunder (the "Depository") will act as securities depository for the Bonds.

14.02. Upon initial issuance, ownership of the Bonds shall be registered in a bond register maintained by the Bond Registrar in the name of CEDE & CO., as the nominee (it or any nominee of the existing or a successor Depository, the "Nominee").

14.03. With respect to the Bonds, neither the Issuer nor the Bond Registrar shall have any responsibility or obligation to any broker, dealer, bank, or any other financial institution for which the Depository holds Bonds as securities depository (the "Participant") or the person for which a Participant holds an interest in the Bonds shown on the books and records of the Participant (the "Beneficial Owner"). Without limiting the immediately preceding sentence, neither the Issuer, nor the Bond Registrar, shall have any such responsibility or obligation with respect to (A) the accuracy of the records of the Depository, the Nominee or any Participant with respect to any ownership interest in the Bonds, or (B) the delivery to any Participant, any Owner or any other person, other than the Depository, of any notice with respect to the Bonds, including any notice of redemption, or (C) the payment to any Participant, any Beneficial Owner or any other person, other than the Depository, of any amount with respect to the principal of or premium, if any, or interest on the Bonds, or (D) the consent given or other action taken by the Depository as the Registered Holder of any Bonds (the "Holder"). For purposes of securing the vote or consent of any Holder under this Resolution, the Issuer may, however, rely upon an omnibus proxy under which the Depository assigns its consenting or voting rights to certain Participants to whose accounts the Bonds are credited on the record date identified in a listing attached to the omnibus proxy.

14.04. The Issuer and the Bond Registrar may treat as and deem the Depository to be the absolute owner of the Bonds for the purpose of payment of the principal of and premium, if any, and interest on the Bonds, for the purpose of giving notices of redemption and other matters with respect to the Bonds, for the purpose of obtaining any consent or other action to be taken by

Holders for the purpose of registering transfers with respect to such Bonds, and for all purpose whatsoever. The Bond Registrar, as paying agent hereunder, shall pay all principal of and premium, if any, and interest on the Bonds only to or upon the Holder or the Holders of the Bonds as shown on the bond register, and all such payments shall be valid and effective to fully satisfy and discharge the Issuer's obligations with respect to the principal of and premium, if any, and interest on the Bonds to the extent of the sum or sums so paid.

14.05. Upon delivery by the Depository to the Bond Registrar of written notice to the effect that the Depository has determined to substitute a new Nominee in place of the existing Nominee, and subject to the transfer provisions in Section 17 (with respect to registration, transfer, exchange) hereof, references to the Nominee hereunder shall refer to such new Nominee.

14.06. So long as any Bond is registered in the name of a Nominee, all payments with respect to the principal of and premium, if any, and interest on such Bond and all notices with respect to such Bond shall be made and given, respectively, by the Bond Registrar or Issuer, as the case may be, to the Depository as provided in the Letter of Representations, to the Depository required by the Depository as a condition to its acting as book-entry Depository for the Bonds (said Letter of Representations, together with any replacement thereof or amendment or substitute thereto, including any standard procedures or policies referenced therein or applicable thereto respecting the procedures and other matters relating to the Depository's role as book-entry Depository for the Bonds, collectively hereinafter referred to as the "Letter of Representations").

14.07. All transfers of beneficial ownership interests in each Bond issued in book-entry form shall be limited in principal amount to Authorized Denominations and shall be effected by procedures by the Depository with the Participants for recording and transferring the ownership of beneficial interests in such Bonds.

14.08. In connection with any notice or other communication to be provided to the Holders pursuant to this Resolution by the Issuer or Bond Registrar with respect to any consent or other action to be taken by Holders, the Depository shall consider the date of receipt of notice requesting such consent or other action as the record date for such consent or other action; provided, that the Issuer or the Bond Registrar may establish a special record date for such consent or other action. The Issuer or the Bond Registrar shall, to the extent possible, give the Depository notice of such special record date not less than 15 calendar days in advance of such special record date to the extent possible.

14.09. Any successor Bond Registrar in its written acceptance of its duties under this Resolution and any paying agency registrar agreement shall agree to take any actions necessary from time to time to comply with the requirements of the Letter of Representations.

14.10. In the case of a partial prepayment of a Bond, the Holder may, in lieu of surrendering the Bonds for a Bond of a lesser denomination as provided in Section 17 hereof, make a notation of the reduction in principal amount on the panel provided on the Bond stating the amount so redeemed.

## **Section 15. Termination of Book-Entry Only System.**

15.01. The Depository may determine to discontinue providing its services with respect to the Bonds at any time by giving written notice to the Issuer and discharging its responsibilities

with respect thereto under applicable law. The Issuer may terminate the services of the Depository with respect to the Bond if it determines that the Depository is no longer able to carry out its functions as securities depository or the continuation of the system of book-entry transfers through the Depository is not in the best interests of the Issuer or the Beneficial Owners.

15.02. Upon termination of the services of the Depository as provided in the preceding paragraph, and if no substitute securities depository is willing to undertake the functions of the Depository hereunder can be found which, in the opinion of the Issuer, is willing and able to assume such functions upon reasonable or customary terms, or if the Issuer determines that it is in the best interests of the Issuer or the Beneficial Owners of the Bond that the Beneficial Owners be able to obtain certificates for the Bonds, the Bonds shall no longer be registered as being registered in the bond register in the name of the Nominee, but may be registered in whatever name or names the Holder of the Bonds shall designate at that time, in accordance with Section 17 hereof. To the extent that the Beneficial Owners are designated as the transferee by the Holders, in accordance with Section 17 (with respect to registration, transfer, exchange) hereof, the Bonds will be delivered to the Beneficial Owners.

15.03. Nothing in this section shall limit or restrict the provisions of Section 17 (with respect to registration, transfer, exchange) hereof.

#### **Section 16. Letter of Representations.**

16.01. The provisions in the Letter of Representations are incorporated herein by reference and made a part of the resolution, and if and to the extent any such provisions are inconsistent with the other provisions of this resolution, the provisions in the Letter of Representations shall control.

#### **Section 17. Transfer.**

17.01. Except as provided above, the Bonds are transferable upon the books of the Issuer at the principal office of the Bond Registrar in Minneapolis, Minnesota, by the registered owner thereof in person or by his attorney duly authorized in writing upon surrender thereof together with a written instrument of transfer satisfactory to the Bond Registrar, duly executed by the registered owner or his attorney; and may also be surrendered in exchange for Bonds of other authorized denominations. Upon such transfer or exchange the Issuer will cause a new Bond or Bonds to be issued in the name of the transferee or registered owner, of the same aggregate principal amount, bearing interest at the same rate and maturing on the same date, subject to reimbursement for any tax, fee or governmental charge required to be paid with respect to such transfer or exchange. No transfer of Bonds shall be required to be made during the 15 days next preceding an interest payment date, nor during the 45 days next preceding the date fixed for redemption of such Bonds.

17.02. The Issuer and the Bond Registrar may deem and treat the person in whose name any Bond is registered as the absolute owner thereof, whether the Bond is overdue or not, for the purpose of receiving payment and for all other purposes, and neither the Issuer nor the Bond Registrar shall be affected by any notice to the contrary.

## **Section 18. Repealer.**

18.01. All prior resolutions and other acts or proceedings of this governing body which are in any way inconsistent with the terms of this Resolution are hereby amended to the extent necessary to give full force and effect to this Resolution.

Nothing herein contained shall be deemed to modify, amend, violate, repudiate or repeal any provision or covenant contained in any Bond, or any resolution pursuant to which any Bond has been issued and is outstanding, to the extent that a modification, amendment, violation, repudiation or repealer would impair the obligation or contract owed to any holders of such Bonds or would otherwise be invalid or ineffective.

## **Section 19. Bond Insurance.**

19.01. *Reserved for future use.*

## **Section 20. Bonds Not Subject to Acceleration.**

20.01. The Bonds are not subject to acceleration in the event of default.

## **Section 21. Amendment of Resolution.**

21.01. This Resolution may be amended without the consent of any Bondholders for one or more of the following purposes:

- (a) To add to the covenants and agreements of the Issuer in this Resolution and any other covenants and agreements thereafter to be observed by the Issuer, or to surrender any right or power herein reserved to or conferred upon the Issuer.
- (b) To cure any ambiguity or formal defect contained in this Resolution, that cure does not, in the judgment of the Issuer, adversely affects the interests of the Bondholders.

21.02. This Resolution may be amended for any other purpose only upon the consent of not less than 50% of an aggregate principal amount of the Bonds outstanding, provided, however, that no amendment shall be valid which:

- (a) Extends the maturity of any Bond, reduces the rate of interest upon any Bond, extends the time of payment of interest on the Bond, reduces the amount of principal payable on any Bond, or reduces any premium payable on any Bond, without the consent of the affected Bondholder; or
- (b) Reduces the percent of Bondholders required to approve the mandatory resolutions.

## **Section 22. No Credit Enhancement.**

22.01. There is no credit enhancement facility securing the Bonds, nor is there any provision for a credit enhancement facility to be provided to secure the Bonds.

**Section 23. Headings.**

23.01. Headings in this Resolution are included for convenience of reference only and are not a part hereof, and shall not limit or define the meaning of any provision hereof.

**Section 24. North Dakota Law Applies.**

24.01. This Resolution shall be controlled by the laws of the State of North Dakota, and as a result, any claim, demand, or cause of action arising under the terms of this Resolution shall be brought in an appropriate venue in the State of North Dakota.

**Section 25. Designation of Qualified Tax-Exempt Obligations.**

25.01. In order to qualify the Bonds as “qualified tax-exempt obligations” within the meaning of Section 265(b)(3) of the Code, the Issuer hereby makes the following factual statements and representations:

- (a) the Bonds are issued after August 7, 1986;
- (b) the Bonds are not “private activity bonds” as defined in Section 141 of the Code;
- (c) the Issuer hereby designates the Bonds as “qualified tax-exempt obligations” for purposes of Section 265(b)(3) of the Code;
- (d) the reasonably anticipated amount of tax-exempt obligations (other than private activity bonds, treating qualified 501(c)(3) bonds as not being private activity bonds) which will be issued by the Issuer (and all entities treated as one issuer with the Issuer, and all subordinate entities whose obligations are treated as issued by the Issuer) during this calendar year 2026 will not exceed \$10,000,000;
- (e) not more than \$10,000,000 of obligations issued by the Issuer during this calendar year 2026 have been designated for purposes of Section 265(b)(3) of the Code; and
- (f) the aggregate face amount of the Bonds does not exceed \$10,000,000.

The Issuer shall use its best efforts to comply with any federal procedural requirements which may apply in order to effectuate the designation made by this paragraph.

**Section 26. Official Statement.**

26.01. The Official Statement relating to the Bonds, substantially in the form presented at this meeting, is hereby approved. The officers of the Issuer are hereby authorized and directed to execute such bonds as may be appropriate concerning the accuracy, completeness and sufficiency of the Official Statement.

**Section 27. Continuing Disclosure.**

27.01. The Clerk is hereby authorized to execute, on behalf of the Issuer, the Continuing Disclosure Certificate attached as Attachment 4 to this Resolution.

### **Section 28. Authentication of Transcript.**

28.01 The officers of the Issuer are hereby authorized and directed to prepare and furnish to the Purchasers of the Bonds and to Bond Counsel certified copies of all proceedings and records relating to the Bonds to show the facts relating to the legality and marketability of the Bonds, as the same appear from the books and records in their custody and control or as otherwise known to them, and all such certified copies, affidavits and certificates, including any heretofore furnished, shall be deemed representations of the Issuer as to the correctness of all statements therein.

### **Section 29. Electronic Signatures.**

29.01 The electronic signature of a party or individual to the notices, certificates, Official Statement, this Resolution, and all other documents arising out of or relating to the Bond transaction authorized in this Resolution shall be deemed as valid as an original signature of such party or individual and shall be effective to bind such party or individual. For purposes hereof: (i) "electronic signature" means a manually signed original signature that is then transmitted by electronic means; (ii) "transmitted by electronic means" means sent in the form of a facsimile or sent via the internet as a portable document format ("pdf"), or other replicating image attached to an electronic mail or internet message; or (iii) a digital signature of an authorized representative of any party provided by AdobeSign or DocuSign (or such other digital signature provider as specified by such party).

ATTEST:

PARK DISTRICT OF THE CITY OF  
HORACE

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Clerk

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President

The motion for the adoption of the foregoing Resolution was duly seconded by Commissioner \_\_\_\_\_. On roll call vote, the following Commissioners voted aye: \_\_\_\_\_. The following Commissioners voted nay: \_\_\_\_\_. The following were absent and not voting: \_\_\_\_\_, so the motion carried and the Resolution was duly adopted.

ATTACHMENT 1

PARK DISTRICT OF THE CITY OF HORACE

STATE OF NORTH DAKOTA

\$3,785,000

GENERAL OBLIGATION SPECIAL ASSESSMENT PREPAYMENT BONDS,  
SERIES 2026

SCHEDULE OF MATURITIES AND INTEREST

<u>Year</u>	<u>Amount</u>	<u>Interest Rate</u>	<u>Year</u>	<u>Amount</u>	<u>Interest Rate</u>
2026	\$ 100,000	%	2036	\$ 190,000	%
2027	125,000		2037	200,000	
2028	130,000		2038	205,000	
2029	140,000		2039	215,000	
2030	145,000		2040	225,000	
2031	155,000		2041	235,000	
2032	160,000		2042	245,000	
2033	170,000		2043	250,000	
2034	175,000		2044	260,000	
2035	185,000		2045	275,000	

Principal due May 1 in each year

ATTACHMENT 2

UNITED STATES OF AMERICA  
STATE OF NORTH DAKOTA

PARK DISTRICT OF THE CITY OF HORACE

GENERAL OBLIGATION SPECIAL ASSESSMENT PREPAYMENT BONDS,  
SERIES 2026

Registered  
Number

Registered  
Dollars

INTEREST RATE

MATURITY

DATE OF ORIGINAL  
ISSUE

CUSIP

February 25, 2026

REGISTERED OWNER:

PRINCIPAL AMOUNT

DOLLARS

KNOW ALL MEN BY THESE PRESENTS that the Park District of the City of Horace, North Dakota (the "Issuer") acknowledges itself to be specially indebted and for value received promises to pay to the registered owner specified above or registered assigns, the principal amount specified above, but only from its General Obligation Special Assessment Prepayment Bonds, Series 2026 Bond Fund (the "Bond Fund") on the maturity date specified above, with interest thereon from the date hereof at the annual rate specified above, payable on May 1 and November 1 in each year, commencing May 1, 2026, to the holder of record on the close of the 15th day (whether or not a business day) of the immediately preceding month, all subject to the provisions referred to herein with respect to the redemption of the principal of this Bond before maturity. The interest hereon and, upon presentation and surrender hereof, the principal hereof are payable in lawful money of the United States of America by check or draft by UMB Bank, N.A., Minneapolis, Minnesota, as Paying Agent, or its successor.

This Bond is one of an issue in the aggregate principal amount of \$3,785,000, all of like date and tenor except as to serial number, maturity date, and interest rate, issued pursuant to the Resolution adopted by the governing body of the Issuer (the "Resolution") and pursuant to Section 21-03-07(10) of the North Dakota Century Code in order to prepay special assessments on Park District property in full conformity with the Constitution and laws of the State of North Dakota.

Bonds of this issue maturing in the year 2033 and thereafter are each subject to redemption and prepayment at the option of the Issuer in inverse order of maturity and by lot within any maturity on May 1, 2032, and on any date thereafter, at a price equal to the principal amount plus accrued interest. Not less than thirty (30) days prior to the date specified for redemption and prepayment of any of the Bonds the Issuer will cause notice of the call thereof to be sent by mail to the Bond Registrar, Paying Agent and registered owner of the Bond to be redeemed in whole or in part at the address shown on the registration books of the Registrar.

In the event this Bond is called for prior redemption, not less than thirty (30) days prior to the date specified for redemption and prepayment of any of the Bonds, the Issuer will cause notice of the call thereof to be sent by mail to the Bond Registrar, Paying Agent and registered owner of the bond to be redeemed in whole or in part at the address shown on the registration books of the Registrar. The Bonds to be redeemed shall be selected by the Bond Registrar in the manner prescribed in the Bond Resolution.

This Bond shall not be valid or become obligatory for any purpose or be entitled to any security or benefit under the Resolution until the Certificate of Authentication hereon shall have been executed by the Bond Registrar by manual signature of one of its authorized representatives.

As provided in the Resolution and subject to certain limitations set forth therein, this Bond is transferable upon the books of the Issuer at the principal office of the Bond Registrar, by the registered owner hereof in person or by its attorney duly authorized in writing upon surrender hereof together with a written instrument of transfer satisfactory to the Bond Registrar, duly executed by the registered owner or attorney; and may also be surrendered in exchange for Bonds of other authorized denominations. Upon such transfer or exchange the Issuer will cause a new Bond or Bonds to be issued in the name of the transferee or registered owner, of the same aggregate principal amount, bearing interest at the same rate and maturing on the same date, subject to reimbursement for any tax, fee or governmental charge required to be paid with respect to such transfer or exchange. The Issuer and the Bond Registrar may deem and treat the person in whose name this Bond is registered as the absolute owner hereof, whether this Bond is overdue or not, for the purpose of receiving payment and for all other purposes, and neither the Issuer nor the Bond Registrar shall be affected by any notice to the contrary.

IT IS HEREBY CERTIFIED, RECITED, COVENANTED AND AGREED that all acts, conditions and things required by the Constitution and laws of the State of North Dakota to be done, to exist, to happen and to be performed precedent to and in the valid issuance of this Bond in order to make it a valid and binding general obligation of the Issuer in accordance with its terms, have been done, do exist, have happened and have been performed in regular and due form, time and manner as so required; that prior to the issuance hereof, a direct, annual, irrepealable ad valorem tax has been duly levied upon all taxable property in the Park District of the City of Horace for the years and in amounts sufficient to pay the interest hereon and the principal hereof as the same respectively become due, and additional taxes, if needed, may be levied upon all such property without limitation as to rate or amount; and that the issuance of this Bond does not cause the indebtedness of the Issuer to exceed any constitutional or statutory limitation of indebtedness.

IN WITNESS WHEREOF the Park District of the City of Horace, North Dakota, by its governing body, has caused this Bond to be executed in its behalf by the manual signature of the

President of the Board of Park Commissioners and Clerk, and has caused the certificate appearing on the following page to be executed by the manual signatures of said officers.

Dated:

CERTIFICATE OF AUTHENTICATION

This is one of the Bonds  
delivered pursuant to the  
Resolution mentioned within.

UMB BANK, N.A.  
120 South Sixth Street, Suite 1400  
Minneapolis, MN 55402

BY: \_\_\_\_\_  
Authorized Representative

PARK DISTRICT OF THE CITY OF  
HORACE

President of the Board of Park  
Commissioners

Clerk

## CERTIFICATE AS TO LEGAL OPINION

We certify that attached is the legal opinion rendered by Bond Counsel on the issue of Bonds which includes the within Bond, dated as of the date of delivery of and payment for the Bonds.

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Clerk

---

President of the Board of Park  
Commissioners

The following abbreviations when used in the inscription on the face of this Bond, shall be construed as though they were written in full according to applicable laws or regulations:

TEN COM - as tenants in common

TEN ENT - as tenants by the entireties

JT TEN - as joint tenants with right of survivorship  
and not as tenants in common

UTMA-ACT \_\_\_\_\_ Custodian \_\_\_\_\_  
(Cust) (Minor)

under Uniform Transfer to Minors Act \_\_\_\_\_  
(State)

Additional abbreviations may also be used.

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### ASSIGNMENT

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

\_\_\_\_\_ the within Bond and all rights thereunder,  
and hereby irrevocably constitutes and appoints \_\_\_\_\_  
attorney to transfer the within Bond on the books kept for registration thereof, with full power of  
substitution in the premises.

DATED: \_\_\_\_\_

Please insert social security  
or other identifying number  
of Assignee:

NOTICE: The signature to this Assignment  
must correspond to the name as it appears  
upon the face of the within Bond in every  
particular, without alternation, enlargement  
or any change whatsoever.

Signature Guaranteed: NOTICE:  
Signature(s) must be guaranteed  
by a member of the Medallion  
Signature Program.

ATTACHMENT 3

PARK DISTRICT OF THE CITY OF HORACE  
STATE OF NORTH DAKOTA

\$3,785,000

GENERAL OBLIGATION SPECIAL ASSESSMENT PREPAYMENT BONDS,  
SERIES 2026

SCHEDULE OF TAX LEVIES

<u>Levy Year</u>	<u>Collection Year</u>	<u>Amount</u>
------------------	------------------------	---------------

Proposed assessment cash flow				Proposed prepayment bonds				Gross Annual Savings		PV Savings @ Arb Yield 3.534097%	
	Principal	Interest	Total		Principal	Interest	Total				
5/1/2026	\$ 92,256.25	\$ 240,153.59	\$ 332,409.84		\$ 100,000.00	\$ 29,819.17	\$ 129,819.17		\$ 202,590.67	\$ 195,599.82	
5/1/2027	96,490.73	234,678.27	331,169.00		125,000.00	157,650.00	282,650.00		48,519.00	45,263.18	
5/1/2028	100,999.85	228,928.25	329,928.10		130,000.00	151,400.00	281,400.00		48,528.10	45,271.67	
5/1/2029	105,801.50	222,885.79	328,687.29		140,000.00	144,900.00	284,900.00		43,787.29	40,848.98	
5/1/2030	110,914.75	216,531.67	327,446.42		145,000.00	137,900.00	282,900.00		44,546.42	41,557.17	
5/1/2031	116,359.95	209,845.63	326,205.58		155,000.00	130,650.00	285,650.00		40,555.58	37,834.14	
5/1/2032	122,158.76	202,805.98	324,964.74		160,000.00	122,900.00	282,900.00		42,064.74	39,242.03	
5/1/2033	128,334.36	195,389.55	323,723.91		170,000.00	114,900.00	284,900.00		38,823.91	36,218.67	
5/1/2034	134,911.31	187,571.76	322,483.07		175,000.00	106,400.00	281,400.00		41,083.07	38,326.23	
5/1/2035	141,915.83	179,326.37	321,242.20		185,000.00	99,400.00	284,400.00		36,842.20	34,369.94	
5/1/2036	149,375.91	170,625.47	320,001.38		190,000.00	92,000.00	282,000.00		38,001.38	35,451.33	
5/1/2037	157,321.38	161,439.13	318,760.51		200,000.00	84,400.00	284,400.00		34,360.51	32,054.78	
5/1/2038	165,783.90	151,735.77	317,519.67		205,000.00	76,400.00	281,400.00		36,119.67	33,695.89	
5/1/2039	174,797.60	141,481.41	316,279.01		215,000.00	68,200.00	283,200.00		33,079.01	30,859.27	
5/1/2040	182,106.34	130,639.90	312,746.24		225,000.00	59,600.00	284,600.00		28,146.24	26,257.51	
5/1/2041	184,371.74	119,306.67	303,678.41		235,000.00	50,600.00	285,600.00		18,078.41	16,865.28	
5/1/2042	190,725.24	107,706.02	298,431.26		245,000.00	41,200.00	286,200.00		12,231.26	11,410.49	
5/1/2043	196,801.32	95,634.94	292,436.26		250,000.00	31,400.00	281,400.00		11,036.26	10,295.68	
5/1/2044	200,079.42	83,113.58	283,193.00		260,000.00	21,400.00	281,400.00		1,793.00	1,672.68	
5/1/2045	203,559.75	70,187.71	273,747.46		275,000.00	11,000.00	286,000.00		(12,252.54)	(11,430.34)	
5/1/2046	216,931.75	56,815.77	273,747.52		-	-	-		273,747.52	255,377.95	
5/1/2047	230,248.60	42,562.26	272,810.86		-	-	-		272,810.86	254,504.14	
5/1/2048	228,217.47	27,408.27	255,625.74						255,625.74	238,472.21	
5/1/2049	193,269.31	12,369.23	200,909.16		-	-	-		200,909.16	187,427.34	
<b>Total</b>	<b>\$ 3,823,733.02</b>	<b>\$ 3,489,142.99</b>	<b>\$ 7,308,146.63</b>		<b>\$ 3,785,000.00</b>	<b>\$ 1,732,119.17</b>	<b>\$ 5,517,119.17</b>		<b>\$ 1,791,027.46</b>	<b>\$ 1,677,446.05</b>	

## GENERAL FUND

	2023 actual	2024 actual	2025 actual
<b>Revenue:</b>			
Property Taxes	205,895	233,921	258,850
State Aid	37,285	48,358	59,887
Charges For Services	23,886	24,494	35,960
<b>Total Revenue</b>	<b>267,066</b>	<b>306,773</b>	<b>354,696</b>
<b>Expenses:</b>			
ADMIN			
Staff Wages	0	0	8,000
Board Wages	7,800	7,800	10,000
Clerk Wages	12,373	12,460	15,432
Technology	9,022	9,589	10,107
Payroll Taxes	5,204	4,752	5,064
Insurance	8,042	8,195	9,431
Audit	4,680	3,350	19,628
Miscellaneous	7,893	4,355	5,843
Transfer Out	20,000	20,000	20,000
	75,013	70,500	103,506
PARK			
Maint Wages	29,338	26,311	29,603
Utilities	12,273	8,796	15,900
Operations	10,383	7,430	14,233
Gas / Oil	2,368	2,004	1,564
Repairs	1,138	4,612	5,192
Bldgs / Grounds	18,696	21,521	25,532
Equipment	11,986	22,759	23,360
Herbicide	0	0	13,644
	86,182	93,433	129,027
RECREATION			
Rec Wages	18,519	15,465	46,572
Supplies	10,743	8,919	13,217
Special Events	9,436	4,663	16,234
	38,698	29,047	76,023
Total Expenses	199,892	192,980	308,556
TRANSFERS			
Budget Surplus - Out	67,174	113,793	46,141
<b>Net Income:</b>	<b>0</b>	<b>0</b>	<b>0</b>

**SPECIAL ASSESSMENT FUND**

	2023 actual	2024 actual	2025 actual
<b>Revenue:</b>			
Property Taxes	67,000	85,738	102,582
	67,000	85,738	102,582
<b>Expenses:</b>			
Cass County	62,739	84,654	134,130
	62,739	84,654	134,130
<b>Net Income:</b>	4,261	1,084	(31,548)

**RECREATION FUND**

	2023 actual	2024 actual	2025 actual
<b>Revenue:</b>			
Property Taxes	117,498	167,127	198,166
	117,498	167,127	198,166
<b>Expenses:</b>			
Capital Improvements	18,245	69,058	144,882
Debt Service - Freed	93,514	0	0
Debt Service - City	0	0	0
	111,760	69,058	144,882
TRANSFERS			
Budget Surplus - Out		98,070	53,284
<b>Net Income:</b>	5,739	0	0

**END OF YEAR TRANSFERS****2025**

actual

<b>Fund:</b>	<b>Transfer Out</b>	
4030	General Fund Budget Allocation	20,000
4030	General Fund Excess Revenue	46,141
4060	Recreation Fund Excess Revenue	53,284

**119,425**

<b>Fund:</b>	<b>Transfer In</b>	
4050	Special Assessments Fund	20,000
8000	Capital Improvements Fund	46,141
8000	Capital Improvements Fund	53,284

**119,425**

## CASH REPORT

		2020 actual	2021 actual	2022 actual	2023 actual	2024 actual	2025 actual
<b>Fund:</b>							
4030	General Fund	11,200	21,753	1,753	1,753	1,753	1,753
4050	Special Assessments	16,357	41,782	6,723	10,984	12,068	521
4060	Recreation Fund	2,530	3,098	3,098	8,836	8,836	8,836
8000	Capital Improvements	18,820	101,254	204,985	262,214	510,439	680,689
9000	General Fund Reserves	35,000	50,000	90,000	125,000	200,000	200,000
Cash Balance		83,906	217,885	306,559	408,787	733,096	<b>891,799</b>

## 2025 BUDGET AMENDMENTS

Fund	Budget Appropriation	Year End Appropriation	Variance	Reason
4030 General Fund	335,000.00	354,696.47	(19,696.47)	end of year transfer out \$46K
4050 Special Assessments	106,500.00	134,129.54	(27,629.54)	higher than anticipated specials
5000 Southdale Farms	0.00	75,498.73	(75,498.73)	lot grading project
5020 Terra Gardens C	55,000.00	55,162.50	(162.50)	interest miscalculation
5040 Freed Park DS	0.00	2,770,249.02	(2,770,249.02)	bond refinance
5051 Independence Park C	0.00	93,245.95	(93,245.95)	interstate engineering work



Outlook

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## Agenda Item

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**From** Paige Shockman <paige@horaceparks.org>

**Date** Wed 1/14/2026 4:22 PM

**To** Justin Germundson <justin@horaceparks.org>

Can you add the Horace Easter Egg Hunt to the next meeting agenda?

Paige Shockman



Outlook

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## Agenda Item

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**From** Paige Shockman <paige@horaceparks.org>

**Date** Thu 1/15/2026 11:13 AM

**To** Justin Germundson <justin@horaceparks.org>

Please add Applied Digital Grant to the agenda. Thanks!

Paige Shockman



Outlook

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**FW: FW: FMD-Warren 2nd Subdivision application**

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**From** Eric Dodds <Eric.Dodds@AE2S.com>  
**Date** Mon 1/19/2026 10:49 AM  
**To** Justin Germundson <justin@horaceparks.org>

2 attachments (3 MB)

Horace Parks Land Dedication Waiver email 241227.pdf; PLAT-FMD- Warren 2nd Subdivision\_01.09.26.pdf;

Justin,

Good morning. Per the following email thread, AE2S is helping the Metro Flood Diversion Authority and Cass County Joint Water Resources District with platting of the lands acquired for the FM Area Diversion Project. Lands acquired for the diversion channel are being platted by township, and there are two such plats that require approval by the City of Horace. The Stanley Twp plat was approved by the City in early 2025. We are now working to obtain approval of the Warren Twp plat. Similar to the Stanely Twp plat that was approved in early 2025, we would like to request a waiver from Horace Park for land dedication since the diversion is public lands. I have attached the waiver email that we received from Horace Parks for the Stanley Twp plat in Dec 2024. I have also attached the Warren Twp plat that we are currently seeking approval. Please let me know if you have any questions or comments.

Thanks!

**Eric Dodds, PE**  
Client Program Leader  
**Mobile:** (701) 793-7354

**From:** Wade Frank <wade.frank73@gmail.com>  
**Sent:** Monday, January 19, 2026 9:30 AM  
**To:** Eric Dodds <Eric.Dodds@AE2S.com>  
**Subject:** Re: FW: FMD-Warren 2nd Subdivision application

Yes I am. Please send it to Justin Germundson at [justin@horaceparks.org](mailto:justin@horaceparks.org) and request for it to be on this month's agenda.

On Sun, Jan 18, 2026, 9:00 PM Eric Dodds <[Eric.Dodds@ae2s.com](mailto:Eric.Dodds@ae2s.com)> wrote:

Wade,

Are you still the park board chair for Horace? If so, we are working on the FM Diversion plat for lands in Warren twp. See attached. Are you able to review this at the park board and grant the waiver again?

Thanks,

**PLAT of**  
**FMD-WARREN SECOND SUBDIVISION**  
**IN SECTIONS 12, 13, 24, 25, ALL OF BELLMORE'S FIRST**  
**SUBDIVISION OF SECTION 12, ALL OF AUDITORS LOT 5 AND PART OF**  
**AUDITORS LOTS 3 & 4 OF SECTION 25, T138N, R50W, 5th P.M.,**  
**HORACE, CASS COUNTY, NORTH DAKOTA**

**DESCRIPTION OF PLAT BOUNDARY**

**BLOCKS 1, 2, 3, AND 4**

That part of Sections 12, 13, 24, 25, all of Bellmore's first Subdivision of Section 12, all of Auditors Lot 5 and part of Auditors Lots 3 & 4 of Section 25 in Township 138 North, Range 50 West of the 5th Principal Meridian, Cass County, North Dakota, being further described as follows:

Commencing at the Northeast Corner of the Northeast Quarter (NE1/4) of said Section 12; thence S87°36'54"W along the north line of said NE1/4 a distance of 475.02 feet to the Point of Beginning; thence S02°53'00"E parallel with, and 475.00 feet west of, the east line of said NE1/4 of said Section 12 a distance of 2,654.49 feet to the south line of said NE1/4; thence S02°52'13"E parallel with, and 475.00 feet west of, the east line of the Southeast Quarter (SE1/4) of said Section 12 a distance of 2,578.12 feet; thence N87°39'54"E parallel with, and 75.00 feet north of, the south line of said SE1/4 a distance of 382.55 feet; thence S02°52'13"E parallel with, and 92.47 feet west of, the east line of said SE1/4 a distance of 75.00 feet to the south line of said SE1/4; thence S02°48'30"E parallel with, and 92.47 feet west of, the east line of said SE1/4 a distance of 125.00 feet; thence S87°39'54"W parallel with, and 125.00 feet south of, the north line of said NE1/4 a distance of 382.55 feet; thence S02°48'30"E parallel with, and 475.00 feet west of, the east line of said NE1/4 a distance of 2,529.35 feet to the south line of said NE1/4; thence S07°19'39"W a distance of 788.44 feet; thence S87°11'30"W a distance of 25.00 feet; thence S02°48'30"E a distance of 330.50 feet; thence S19°46'53"W a distance of 1,669.88 feet to the north line of the NE1/4 of said Section 24; thence S02°48'30"E a distance of 888.74 feet; thence 4.015.50 feet along the arc of a curve, concave to the east, having a radius of 6,175.00 feet, a central angle of 37°15'31", and a long chord length of 3,945.12 feet bearing S03°25'31"W; thence 439.85 feet along the arc of a curve, concave to the southwest, having a radius of 850.00 feet, a central angle of 29°38'55", and a long chord length of 434.96 feet bearing S77°15'39"E; thence S62°26'12"E a distance of 495.96 feet; thence 466.76 feet along the arc of a curve, concave to the northeast, having a radius of 900.00 feet, a central angle of 29°42'53", and a long chord length of 461.55 feet bearing S77°17'38"E; thence N87°50'55"E parallel with, and 100.00 feet north of, the south line of the SE1/4 of said Section 24 a distance of 100.00 feet; thence S02°48'05"E a distance of 100.00 feet to the north line of the NE1/4 of said Section 25; thence continuing S02°09'56"E a distance of 100.00 feet; thence S87°50'55"W parallel with, and 100.00 feet south of, the north line of said NE1/4 a distance of 100.00 feet; thence 525.10 feet along the arc of a curve, concave to the northeast, having a radius of 1,400.00 feet, a central angle of 21°29'24", and a long chord length of 522.03 feet bearing N81°24'23"W to the west line of the E1/2 of said NE1/4; thence N02°48'45"W along the west line of the E1/2 of said NE1/4 a distance of 2.68 feet to the northwest corner of the E1/2 of said NE1/4; thence S87°50'55"W along the north line of said NE1/4 a distance of 478 feet ± to the center of the Sheyenne River; thence southerly following the center of the Sheyenne River a distance of 866 feet ±; thence N61°52'36"E a distance of 198 feet ±; thence N87°11'15"E a distance of 174.56 feet; thence S02°48'45"E a distance of 169.80 feet; thence S44°56'00"E a distance of 459.75 feet; thence S03°56'00"E a distance of 537.30 feet; thence N85°20'05"E a distance of 16.50 feet; thence S31°12'25"E a distance of 192.15 feet; thence N89°24'34"E a distance of 550.46 feet to the east line of the NE1/4 of said Section 25; thence S02°48'30"E on the east line of said NE1/4 a distance of 828.13 feet to the south line of said NE1/4; thence S02°48'18"E on the east line of the SE1/4 of said Section 25 a distance of 2,646.01 feet to the south line of said SE1/4; thence S87°33'00"W along said south line a distance of 396.83 feet; thence N45°17'57"W a distance of 3,318.86 feet to the west line of said SE1/4; thence N02°49'00"W along said west line a distance of 213.96 feet to the Northwest Corner of said SE1/4 of Section 25; thence N43°56'12"W a distance of 742.02 feet; thence N31°25'22"W a distance of 883.94 feet; thence N21°45'33"W a distance of 908.93 feet; thence N17°30'54"W a distance of 487.32 feet to the north line of the Northwest Quarter (NW1/4) of said Section 25; thence S87°29'50"W along said north line a distance of 636.45 feet; thence N02°30'10"W a distance of 100.00 feet; thence N87°29'50"E parallel with, and 100.00 feet north of, the south line of the Southwest Quarter (SW1/4) of said Section 24 a distance of 100.00 feet; thence 505.46 feet along the arc of a curve, concave to the northwest, having a radius of 2,850.00 feet, a central angle of 10°09'42", and a long chord length of 504.80 feet bearing N82°24'59"E; thence 5,282.75 feet along the arc of a curve, concave to the east, having a radius of 8,125.00 feet, a central angle of 37°15'10", and a long chord length of 5,190.18 feet bearing N03°25'41"E to the north line of the NW1/4 of said Section 24; thence N22°03'16"E a distance of 1,864.85 feet to the east line of the SW1/4 of said Section 13; thence N11°46'57"E a distance of 986.86 feet to the north line of the SE1/4 of said Section 13; thence N02°53'31"W parallel with, and 250.00 feet east of, the west line of the NE1/4 of said Section 13 a distance of 2,533.07 feet; thence S87°39'54"W parallel with, and 125.00 feet south of, the north line of said NE1/4 of Section 13 a distance of 250.01 feet to the west line of said NE1/4; thence N02°53'31"W along said west line a distance of 125.01 feet to the Northwest Corner of said NE1/4; thence N02°41'16"W along the west line of the SE1/4 of said Section 12 a distance of 75.00 feet; thence N87°39'54"E parallel with, and 75.00 feet north of, the south line of said SE1/4 a distance of 300.01 feet; thence N02°41'16"W parallel with, and 300.00 feet east of, the west line of the East Half (E1/2) of said Section 12 a distance of 5,230.86 feet to the north line of the NE1/4 of said Section 12; thence N87°36'54"E along said north line a distance of 1,851.90 feet to the Point of Beginning.

Blocks 1, 2, 3, and 4 contain 981.63 acres, more or less and are subject to any existing easements.

**CERTIFICATE OF SURVEYOR**

I, Steven E. Swanson, a Professional Land Surveyor in the State of North Dakota, hereby certify that this survey of FMD-Warren Second Subdivision as shown herein was conducted by me or under my direct supervision; that the exterior boundary of said subdivision is delineated on the ground by monuments shown herein; and that, to the best of my knowledge and belief, this plat is a true and correct representation of said survey.

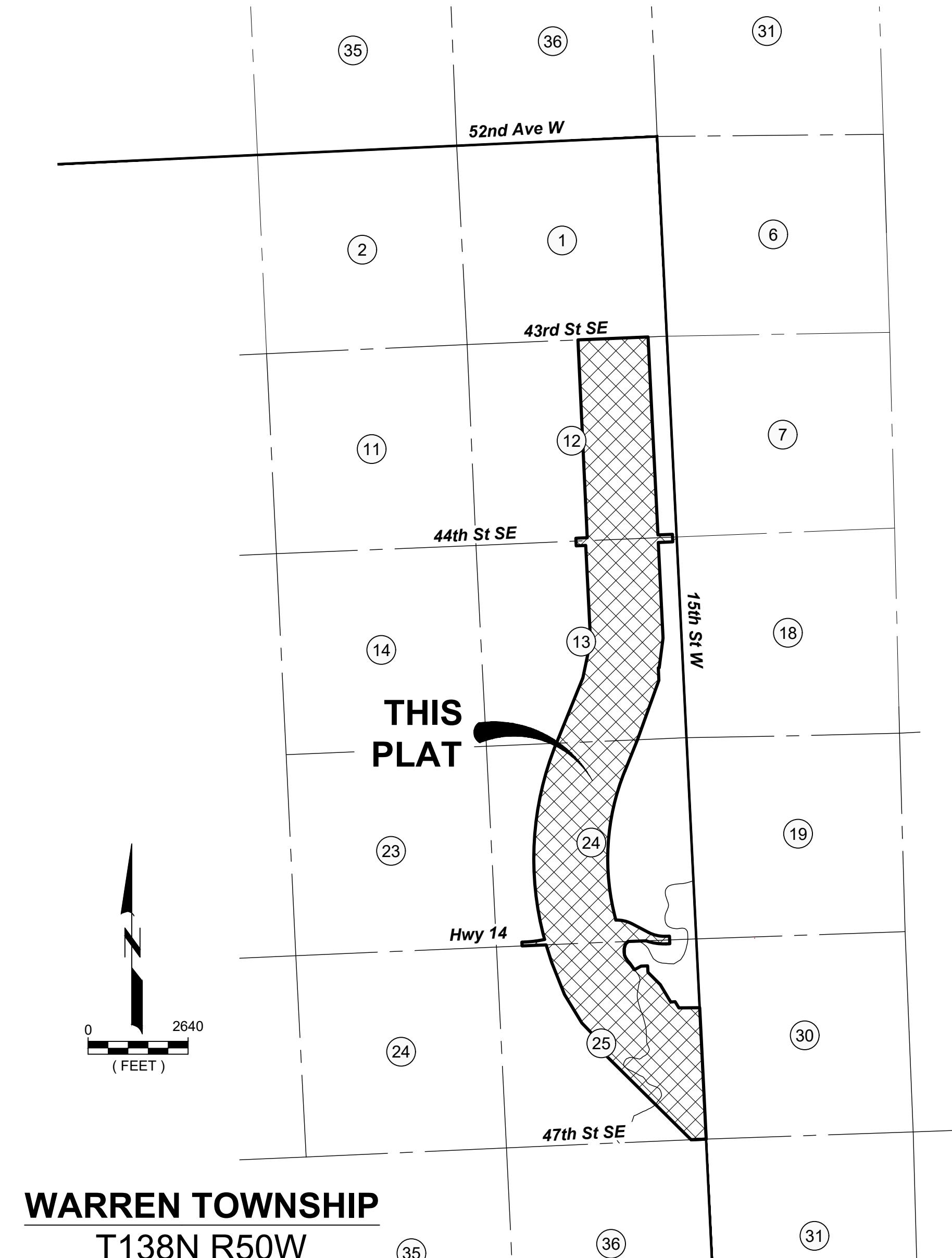
Dated this \_\_\_\_\_ day of \_\_\_\_\_, 2026.

Steven E. Swanson, PLS  
ND Reg. No. LS-4185

STATE OF NORTH DAKOTA )  
COUNTY OF GRAND FORKS ) SS

On this \_\_\_\_\_ day of \_\_\_\_\_, 2026, before me personally appeared Steven E. Swanson, Professional Land Surveyor, known to me to be the person described in the within instrument, and who acknowledged to me that he executed the same.

Notary Public: \_\_\_\_\_



**WARREN TOWNSHIP**  
**T138N R50W**

**CITY ENGINEER'S APPROVAL**

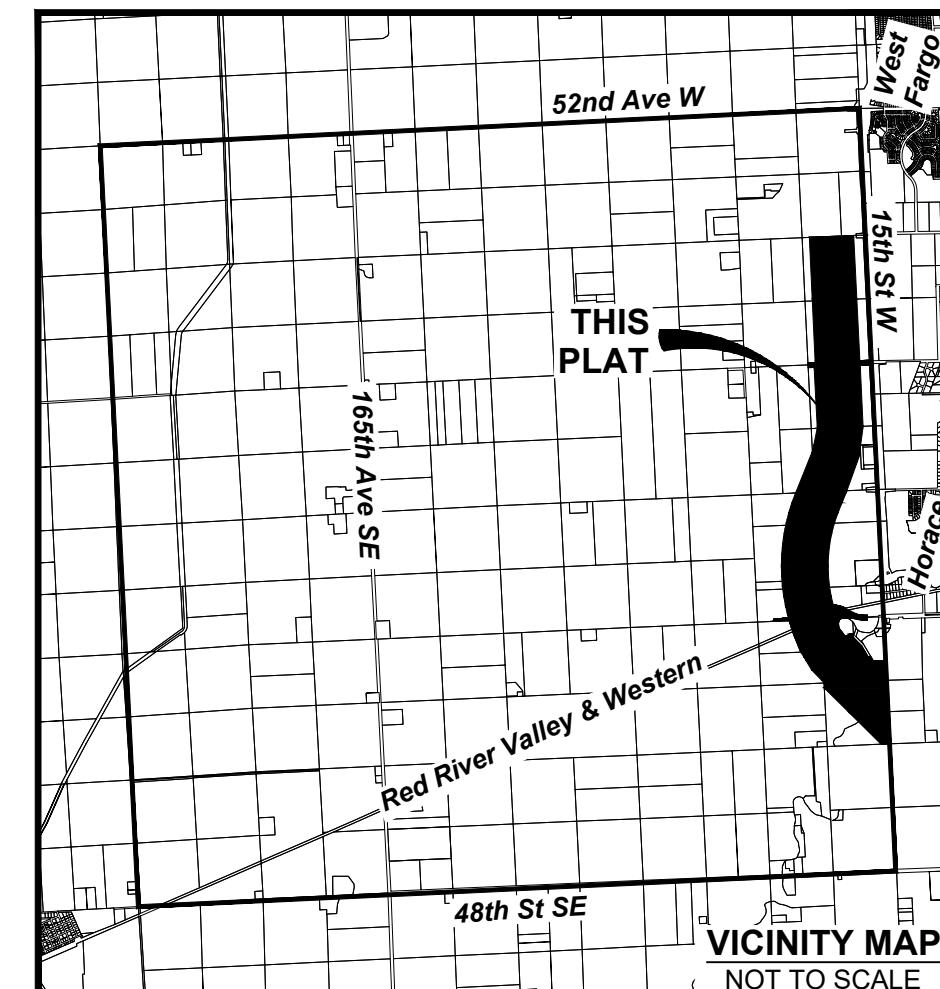
Approved by the City Engineer this \_\_\_\_\_ day of \_\_\_\_\_, 2026.

James Dahlman  
City Engineer

STATE OF NORTH DAKOTA )  
COUNTY OF CASS ) SS

On this \_\_\_\_\_ day of \_\_\_\_\_, 2026, before me personally appeared James Dahlman, City Engineer, known to me to be the person described in the within instrument, and who acknowledged to me that he executed the same as City Engineer.

Notary Public: \_\_\_\_\_



**OWNERS**  
**CASS COUNTY JOINT WATER RESOURCE DISTRICT**  
1201 MAIN AVE WEST  
WEST FARGO, ND 58078  
  
**CASS COUNTY**  
211 9th STREET SOUTH  
FARGO, ND 58103  
  
**SOUTHEAST CASS WATER RESOURCE DISTRICT**  
1201 MAIN AVE WEST  
WEST FARGO, ND 58078

**PURPOSES**  
The purposes of this subdivision are to:  
- Consolidate existing parcels of record into larger parcels and assign parcel names for ease of management.

**EXISTING EASEMENTS**  
Easements and encumbrances of record remain in effect, whether shown or not.

**FLOODWAY & FLOODPLAIN**  
Land within this plat is subject to a floodway and floodplain as shown on FEMA Flood Insurance Rate Map Community Panel No. 38017C0768G and 38017C0960G

**ADJACENT LANDOWNERS**  
Adjacent landowner information found hereon was obtained from the Cass County GIS.

**CITY ATTORNEY APPROVAL**

Approved by the City Attorney this \_\_\_\_\_ day of \_\_\_\_\_, 2026.

Lukas W. Croaker  
City Attorney

STATE OF NORTH DAKOTA )  
COUNTY OF CASS ) SS

On this \_\_\_\_\_ day of \_\_\_\_\_, 2026, before me personally appeared Lukas W. Croaker, City Attorney, known to me to be the person described in the within instrument, and who acknowledged to me that he executed the same as City Attorney.

Notary Public: \_\_\_\_\_

**CERTIFICATE OF OWNER**  
We, Cass County Joint Water Resource District, Cass County, and Southeast Cass Water Resource District, political subdivisions of the State of North Dakota, hereby certify that we are the owners of the lands described above and that 1) we have caused the same to be platted into lots and blocks as shown herein and 2) said subdivision shall be known as FMD-Warren Second Subdivision.

**Cass County Joint Water Resource District**  
Owner: Lots 1 and 2, Block 1; Lots 1 and 2, Block 2; Lots 1 and 2, Block 3; and All of Block 4  
Dated this \_\_\_\_\_ day of \_\_\_\_\_, 2026.

Ken Lougheed, Chairman  
STATE OF NORTH DAKOTA )  
COUNTY OF CASS ) SS

On this \_\_\_\_\_ day of  
Ken Lougheed, CCJWRD Chairman, and Melissa Hinkemeyer, CCJWRD Secretary-Treasurer, known to me to be the persons described in the within instrument, and who acknowledged to me that they executed the same on behalf of Cass County Joint Water Resource District.

Notary Public: \_\_\_\_\_

**Cass County**  
Owner: Lot 3, Block 3  
Dated this \_\_\_\_\_ day of \_\_\_\_\_, 2026.

Tony Grindberg, Chairman  
Cass County Board of Commissioners  
STATE OF NORTH DAKOTA )  
COUNTY OF CASS ) SS

On this \_\_\_\_\_ day of  
Tony Grindberg, Chairman of the Board of County Commissioners, and Sarah Heinle, Cass County Finance Director, known to me to be the persons described in the within instrument, and who acknowledged to me that they executed the same on behalf of Cass County.

Notary Public: \_\_\_\_\_

**Southeast Cass Water Resource District**  
Owner: Lot 3, Block 1 and Lot 3, Block 2  
Dated this \_\_\_\_\_ day of \_\_\_\_\_, 2026.

Keith Weston, Chairman  
STATE OF NORTH DAKOTA )  
COUNTY OF CASS ) SS

On this \_\_\_\_\_ day of  
Keith Weston, Chairman, and Melissa Hinkemeyer, Secretary-Treasurer of the Southeast Cass Water Resource District, known to me to be the persons described in the within instrument, and who acknowledged to me that they executed the same on behalf of Southeast Cass Water Resource District.

Notary Public: \_\_\_\_\_

**COUNTY RECORDER**

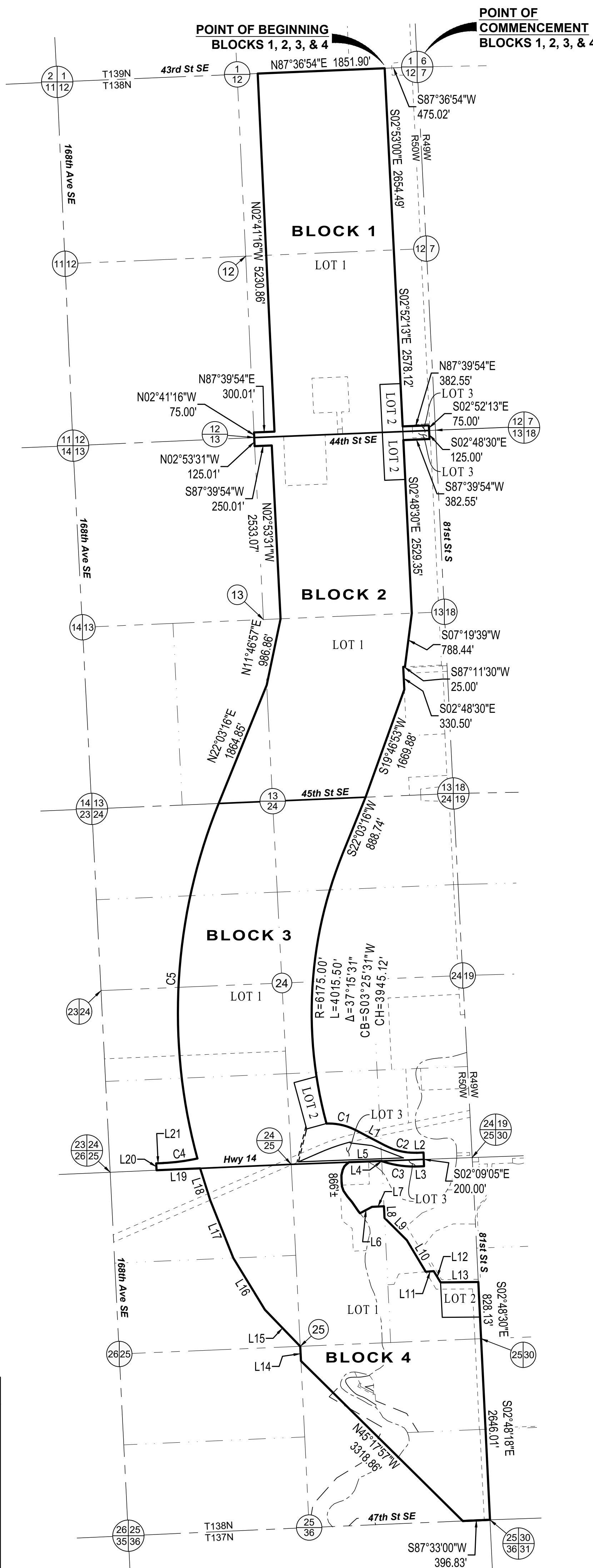
**PRELIMINARY**  
**1/9/26**



Advanced Engineering and Environmental Services, Inc.  
4170 28th Ave South, Fargo, ND 58104  
Ph: 701-364-9111 Web: www.AE2S.com  
W:\\CH2M\\CH2M\\III - FM Division Land Acquisition  
Management\\Survey Support\\Survey Data\\Drawings\\T138N  
R50W\\Plat-Township\\HORACE\\PLAT-Warren\_Horace-Plot.dwg  
PAGE 1 OF 4

**PLAT of**  
**FMD-WARREN SECOND SUBDIVISION**

**IN SECTIONS 12, 13, 24, 25, ALL OF BELLMORE'S FIRST SUBDIVISION OF  
 SECTION 12, ALL OF AUDITORS LOT 5 AND PART OF AUDITORS LOTS 3 & 4 OF  
 SECTION 25, T138N, R50W, 5th P.M., HORACE, CASS COUNTY, NORTH DAKOTA**



**CITY COUNCIL APPROVAL**

Approved by the Horace City Council this \_\_\_\_\_ day of \_\_\_\_\_, 2026.

Jeff Trudeau  
 Mayor

Attest: Brenton Holper  
 City Auditor

STATE OF NORTH DAKOTA )  
 COUNTY OF CASS )

On this \_\_\_\_\_ day of \_\_\_\_\_, 2026, before me personally appeared Jeff Trudeau, Mayor, and Brenton Holper, City Auditor, known to me to be the persons described in the within instrument, and who acknowledged to me that they executed the same on behalf of the City of Horace.

Notary Public: \_\_\_\_\_

**CITY PLANNING AND ZONING COMMISSION APPROVAL**

Approved by the City of Horace Planning and Zoning Commission this \_\_\_\_\_ day of \_\_\_\_\_, 2026.

Julie Hochhalter

STATE OF NORTH DAKOTA )  
 COUNTY OF CASS )

On this \_\_\_\_\_ day of \_\_\_\_\_, 2026, before me personally appeared Julie Hochhalter, Planning and Zoning Commission, known to me to be the person described in the within instrument, and who acknowledged to me that she executed the same on behalf of the Horace Planning and Zoning Commission.

Notary Public: \_\_\_\_\_

**CERTIFICATE OF CASS COUNTY PLANNING COMMISSION**

The Cass County Planning Commission has reviewed this plat and hereby approves it.

Dated this \_\_\_\_\_ day of \_\_\_\_\_, 2026.

Ken Lougheed  
 Chairman

Lisa Shasky  
 Secretary

STATE OF NORTH DAKOTA )  
 COUNTY OF CASS )

On this \_\_\_\_\_ day of \_\_\_\_\_, 2026, before me personally appeared Ken Lougheed and Lisa Shasky, known to me to be the persons described in the within instrument, and who acknowledged to me that they executed the same.

Notary Public: \_\_\_\_\_

**CERTIFICATE OF CASS COUNTY ENGINEER**

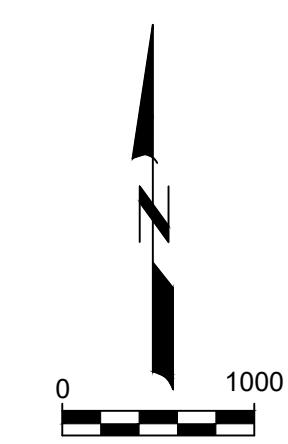
Reviewed by the Cass County Engineer this \_\_\_\_\_ day of \_\_\_\_\_, 2026.

Kyle Lichy  
 Cass County Engineer

STATE OF NORTH DAKOTA )  
 COUNTY OF CASS )

On this \_\_\_\_\_ day of \_\_\_\_\_, 2026, before me personally appeared Kyle Lichy, known to me to be the person described in the within instrument, and who acknowledged to me that he executed the same.

Notary Public: \_\_\_\_\_



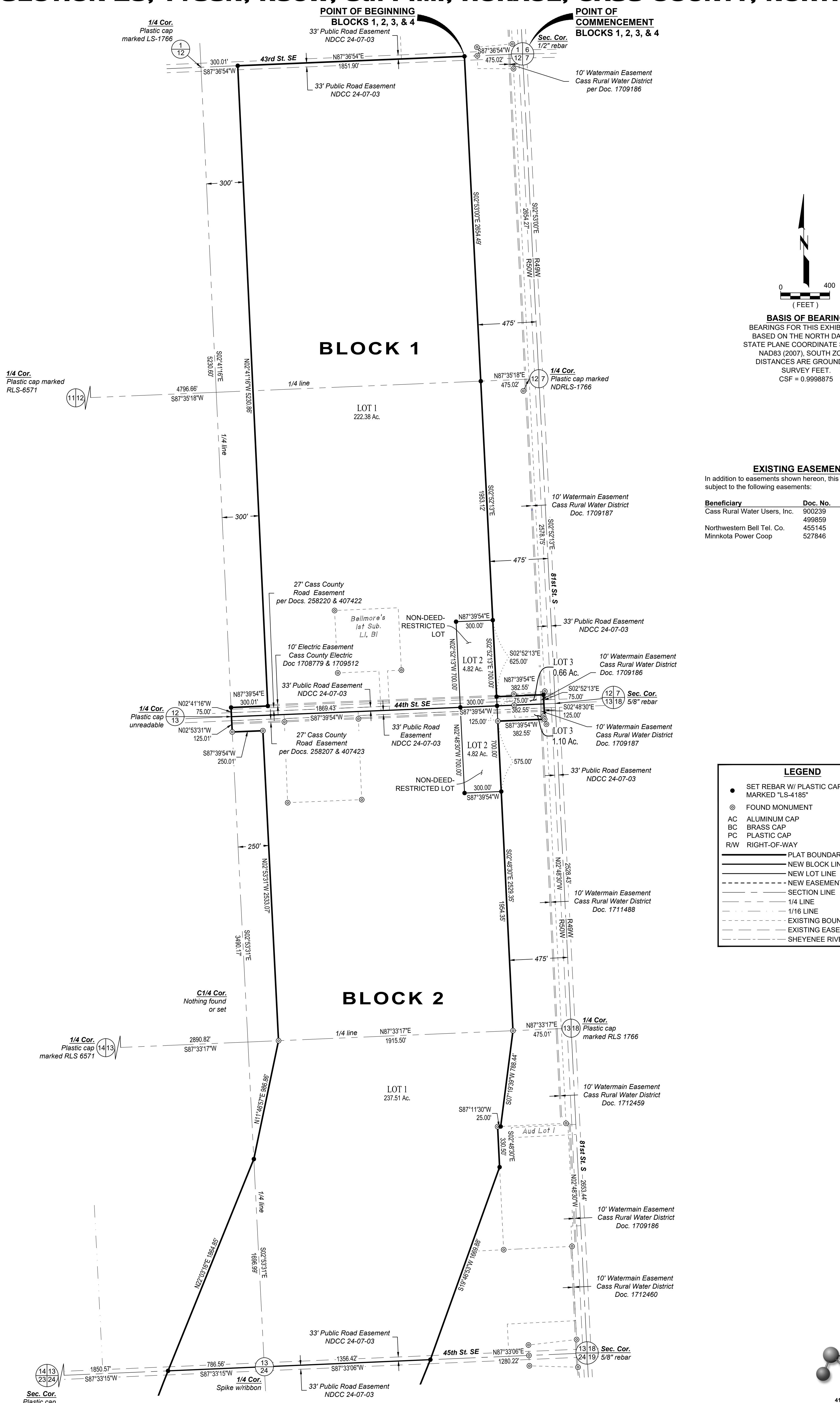
**BASIS OF BEARING**

BEARINGS FOR THIS EXHIBIT ARE  
 BASED ON THE NORTH DAKOTA  
 STATE PLANE COORDINATE SYSTEM,  
 NAD83 (2007), SOUTH ZONE.  
 DISTANCES ARE GROUND, US  
 SURVEY FEET.  
 CSF = 0.9998875

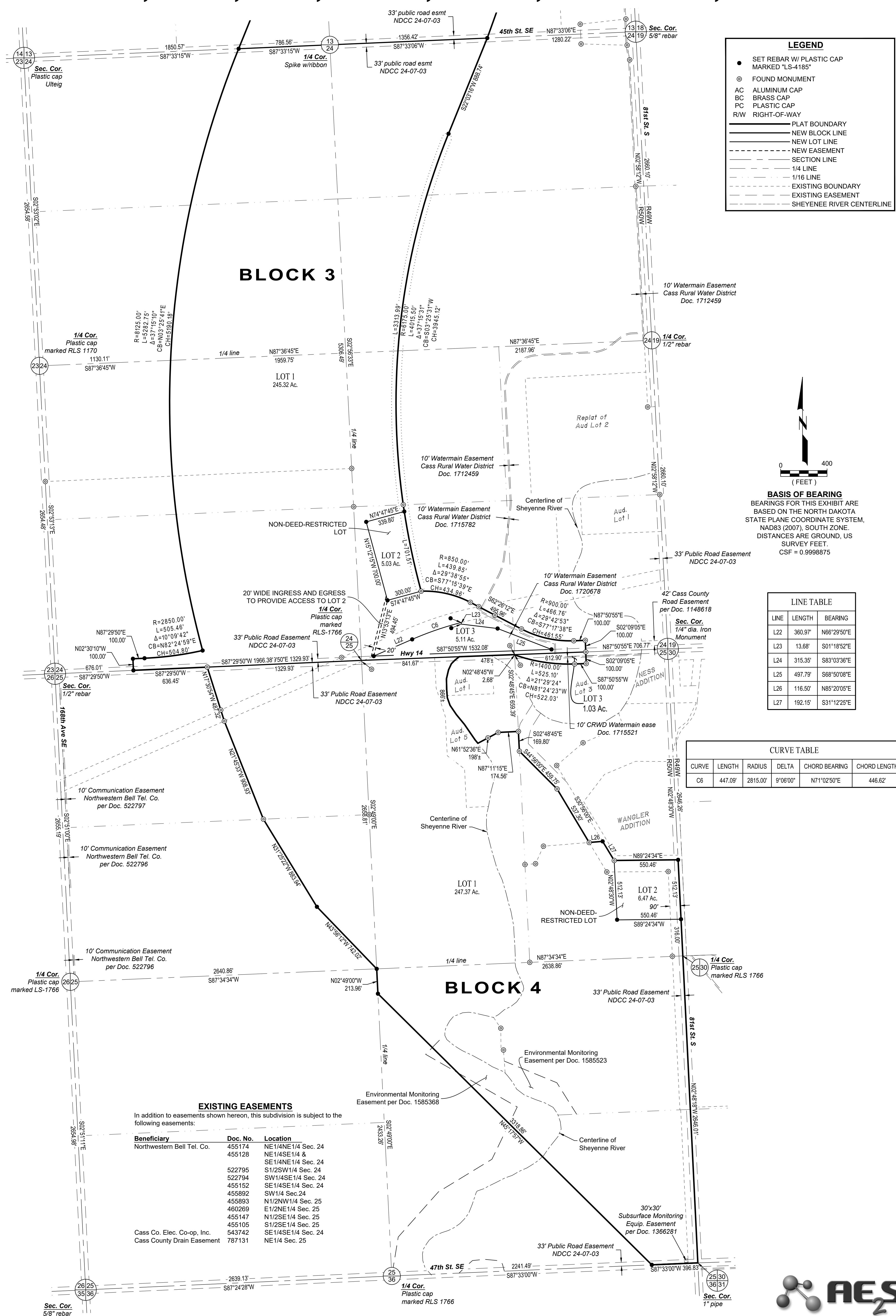
**LEGEND**

- SET REBAR W/ PLASTIC CAP  
 MARKED "LS-4185"
- FOUND MONUMENT
- AC ALUMINUM CAP
- BC BRASS CAP
- PC PLASTIC CAP
- R/W RIGHT-OF-WAY
- PLAT BOUNDARY
- NEW BLOCK LINE
- NEW LOT LINE
- NEW EASEMENT
- SECTION LINE
- 1/4 LINE
- 1/16 LINE
- EXISTING BOUNDARY
- EXISTING EASEMENT
- SHEYENEE RIVER CENTERLINE

**PLAT of**  
**FMD-WARREN SECOND SUBDIVISION**  
**IN SECTIONS 12, 13, 24, 25, ALL OF BELLMORE'S FIRST SUBDIVISION OF**  
**SECTION 12, ALL OF AUDITORS LOT 5 AND PART OF AUDITORS LOTS 3 & 4 OF**  
**SECTION 25, T138N, R50W, 5th P.M., HORACE, CASS COUNTY, NORTH DAKOTA**



**PLAT of**  
**FMD-WARREN SECOND SUBDIVISION**  
**IN SECTIONS 12, 13, 24, 25, ALL OF BELLMORE'S FIRST SUBDIVISION OF**  
**SECTION 12, ALL OF AUDITORS LOT 5 AND PART OF AUDITORS LOTS 3 & 4 OF**  
**SECTION 25, T138N, R50W, 5th P.M., HORACE, CASS COUNTY, NORTH DAKOTA**



## Eric Dodds

---

**From:** Wade Frank <wade@horaceparks.org>  
**Sent:** Friday, December 27, 2024 11:22 AM  
**To:** Jace Hellman  
**Cc:** Justin Germundson; Paige Shockman; Steve Swanson; Eric Dodds  
**Subject:** FM Diversion related plats

**CAUTION: [EXTERNAL]** This email originated from outside of AE2S. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Jace:

At our December 23rd meeting, the Park Board passed a motion to waive our request for land dedication for the following plats:

River Bend 4th Addition  
Arrowwood 4th Addition  
Stanley Second Addition

Let me know if you have any questions.

Wade Frank  
President  
Horace Park Board

## OPINION OF PROBABLE COST

Project: Cub Creek  
 Phase: Preliminary Schematic  
 Date: January 20, 2026  
 Prepared By: Interstate Engineering



ITEM	DESCRIPTION	QTY	UNIT	LOW UNIT COST	LOW TOTAL	HIGH UNIT COST	HIGH TOTAL
<b>EARTHWORK</b>							
Earthwork - Excavation		346	CY	\$ 50.00	\$ 18,000	\$ 62.50	\$ 22,000
<b>SITE IMPROVEMENTS</b>							
Sidewalk (walks, shelter pads, bldg, seating)	4"/6", 8-ft Wide Concrete	2529	SY	\$ 130.00	\$ 329,000	\$ 162.50	\$ 411,000
Sports Courts	6" conc./6" base	1818	SY	\$ 115.00	\$ 210,000	\$ 143.75	\$ 262,000
Sports Courts Surfacing	Acrylic Court Surfacing	1818	SY	\$ 30.00	\$ 55,000	\$ 37.50	\$ 69,000
Splash Pad	±7000 SF	1	LS	\$ 850,000.00	\$ 850,000	\$ 850,000.00	\$ 850,000
Sports Courts Fencing	Vinyl Coated Chainlink	720	LF	\$ 80.00	\$ 58,000	\$ 100.00	\$ 72,000
<b>PLAYGROUND</b>							
Play Structures	±5000 SF	1	ALW	\$ 262,500	\$ 263,000	\$ 350,000	\$ 350,000
Play Surfacing	Engineered Wood Fiber	556	SY	\$ 45.00	\$ 26,000	\$ 56.25	\$ 32,000
Playground Drainage		1	LS	\$ 8,350.00	\$ 9,000	\$ 10,020.00	\$ 11,000
<b>RESTROOM / PICNIC STRUCTURE</b>							
Restroom Building	Romtec 2089 or similar	1	LS	\$ 542,900.00	\$ 543,000	\$ 624,335.00	\$ 625,000
Picnic Shelter	20' x 30' Shelter	1	EA	\$ 68,000.00	\$ 68,000	\$ 85,000.00	\$ 85,000
Picnic Shelter	16' x 16' Shelter	2	EA	\$ 34,798.75	\$ 70,000	\$ 43,498.44	\$ 87,000
<b>SITE FURNISHINGS</b>							
Wayfinding Signage		2	EA	\$ 225.00	\$ 1,000	\$ 281.25	\$ 1,000
Park Sign		1	EA	\$ 15,000.00	\$ 15,000	\$ 18,750.00	\$ 19,000
Picnic Tables		12	EA	\$ 3,200.00	\$ 39,000	\$ 4,000.00	\$ 48,000
Waste Receptacles	32-gallon	3	EA	\$ 1,875.00	\$ 6,000	\$ 2,343.75	\$ 8,000
Bike Rack		1	EA	\$ 1,500.00	\$ 2,000	\$ 1,875.00	\$ 2,000
Benches	6-ft Length	8	EA	\$ 3,000.00	\$ 24,000	\$ 3,750.00	\$ 30,000
Tennis Net System		2	EA	\$ 3,000.00	\$ 6,000	\$ 3,750.00	\$ 8,000
Basketball Hoop		2	EA	\$ 7,800.00	\$ 16,000	\$ 9,750.00	\$ 20,000
Pickleball Net System		4	EA	\$ 3,000.00	\$ 12,000	\$ 3,750.00	\$ 15,000
Shade Sail		1	EA	\$ 15,000.00	\$ 15,000	\$ 18,750.00	\$ 19,000
<b>SITE UTILITIES</b>							
Electrical Utilities	Transformer, Serv. Panels, Feeders	1	LS	\$ 192,000.00	\$ 192,000	\$ 240,000.00	\$ 240,000
Sanitary Utilities	Sanitary Service	1	LS	\$ 38,000.00	\$ 38,000	\$ 47,500.00	\$ 48,000
Water Utilities	Building	1	LS	\$ 25,000.00	\$ 25,000	\$ 31,250.00	\$ 32,000
Water Utilities	Splash Pads	1	LS	\$ 29,000.00	\$ 29,000	\$ 36,250.00	\$ 37,000
<b>LANDSCAPE</b>							
Trees	2" cal / 6-8' hgt.	49	EA	\$ 925.00	\$ 46,000	\$ 1,156.25	\$ 57,000
Seeding	Agassiz Endure Brand Mix, Hydromul	5946	SY	\$ 1.20	\$ 8,000	\$ 1.50	\$ 9,000
<b>SUBTOTAL</b>					\$ 2,973,000		\$ 3,469,000
General Conditions (Taxes, Bonds, Mobilization & Insurance)			12.5%	\$ 372,000			\$ 434,000
CONTINGENCY			25.0%	\$ 744,000			\$ 868,000
PROFESSIONAL SERVICES (DESIGN & CCA)			15.0%	\$ 558,000			\$ 651,000
<b>TOTAL</b>					\$ 4,647,000		\$ 5,422,000



CUB CREEK PARK | FINAL CONCEPT

Horace, North Dakota

January 2026 | Interstate Engineering Project Number: ER2503143.01

0 80 160  
Scale: 1" = 80'



**INTERSTATE**  
ENGINEERING

# HORACE PARKS

CAPITAL & CYCLICAL IMPROVEMENT PLAN



DRAFT JAN 2026





# SECTION 1

## COMMUNITY NEEDS ASSESSMENT REVIEW

### OVERVIEW

The results of the Horace Parks Community Needs Assessment were reviewed to help determine park, facility, and recreational priorities and gauge public sentiment regarding parks and facilities in the Horace Parks District (HPD). The survey packet was sent to all households within Horace city limits and within half a mile of city limits. A total of 308 households in the sampling area completed the survey. The results have a margin of error of  $\pm 4.9\%$  at a 95% confidence level, meaning the findings are statistically reliable within 4.9 percentage points, 95 times out of 100.

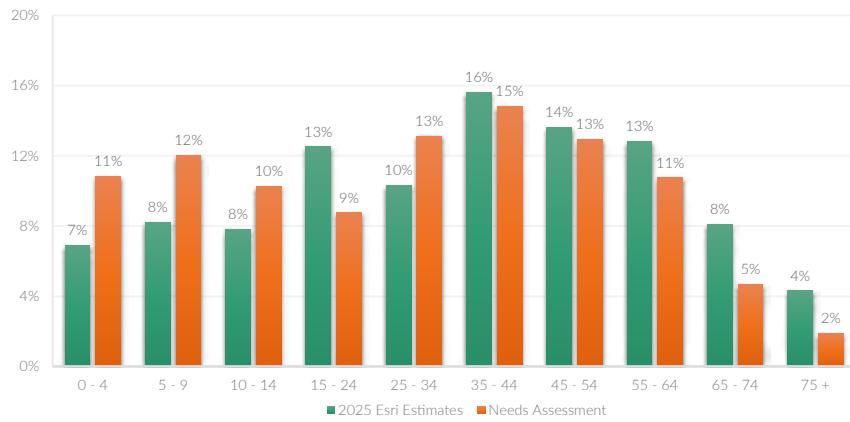
The results of that survey are summarized in the following pages.

### DEMOGRAPHICS

Demographic data were collected for the Needs Assessment and compared to 2025 estimates produced by Esri. The demographics of the Needs Assessment results mostly aligned with population estimates for Horace but with a greater proportion of age groups under 15 years of age and lower proportion of age groups 35 years of age and older. Most responses to the Needs Assessment (86%) lived within Horace city limits, while the remainder lived within  $\frac{1}{2}$  mile. The gender identity of survey respondents was nearly equal.

Demographic data from the survey and from Esri estimates help to determine parks and facilities needs for the community. Parks facilities should be developed to cater to existing and potential future users. While results from the survey would suggest a greater need for facilities geared towards younger age groups, Esri estimates counter this finding, with higher proportions of 15-24 year-olds and all age groups 35 and older.

HOUSEHOLD AGE DISTRIBUTION



**SURVEY DEMOGRAPHIC RESULTS INDICATE THAT PRIORITY SHOULD BE PLACED ON YOUNGER AGE GROUPS, WHILE OTHER DATA SOURCES ARE MORE EVENLY DISTRIBUTED.**

## PRIORITY PARKS

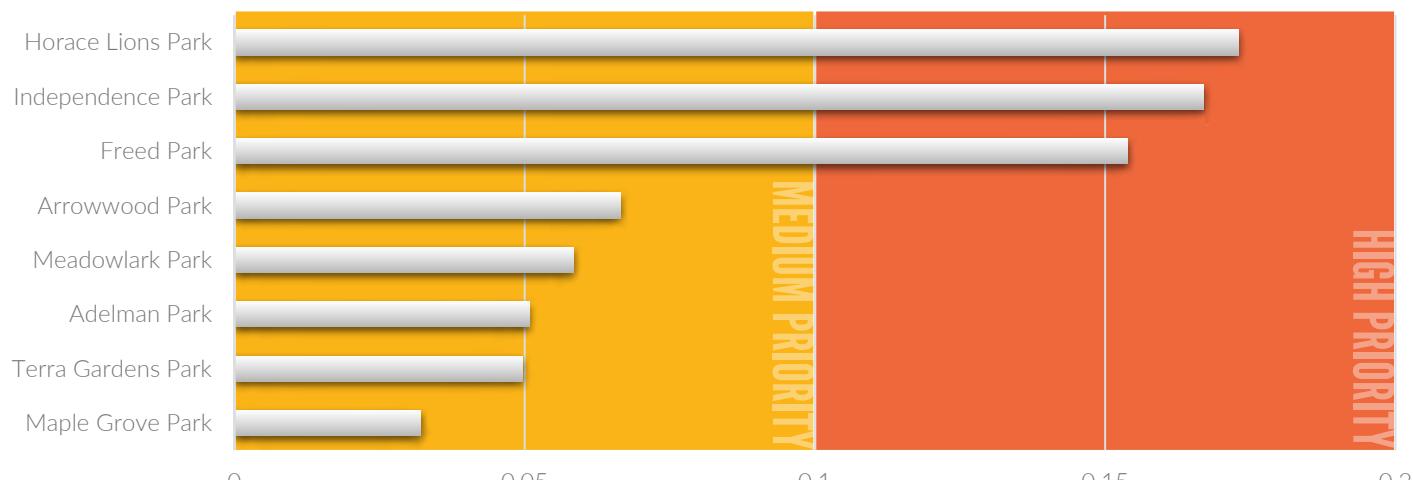
Needs assessment survey respondents were asked to rank HPD parks and facilities based on their importance and satisfaction. The Importance/Satisfaction (I-S) Rating is a tool that allows public officials to better understand both highly important criteria for each of the services they are providing. The rating is based on the concept that agencies will maximize overall customer satisfaction by emphasizing improvements in those areas where the satisfaction is relatively low, and the perceived importance of the service is relatively high.

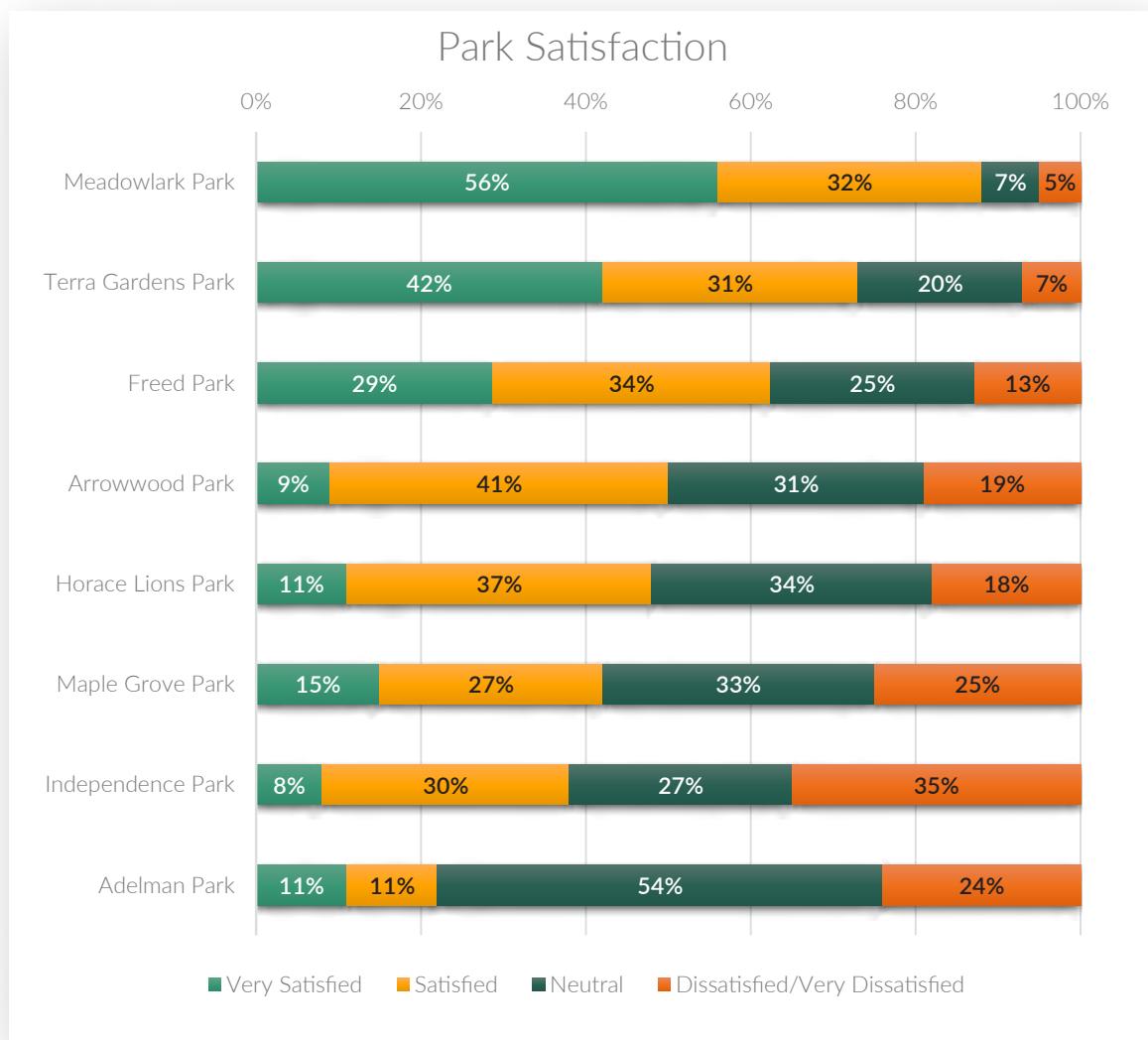
Those parks and facilities that fall within the “High Priority” category (0.10 to 0.20) should receive an increased emphasis, while the “Medium Priority” items (< 0.10) should maintain current levels of emphasis. The parks and facilities that should receive the highest priority for improvement(s) are Horace Lions Park, Independence Park, and Freed Park. The project to redesign Independence Park was underway at the time of the survey, so I-S ratings for that park reflect the status of the park prior to any reconstruction. Horace Park District anticipated the need to update Independence Park, which the survey confirmed.

Despite reconstruction in 2024, Freed Park also scored highly on the I-S rating. Freed Park had the second highest importance rating of all parks, and respondents were 63% satisfied with the park, resulting in the third highest overall I-S rating. It is unclear if respondents were relatively unsatisfied with Freed Park’s new amenities or if they were responding to conditions that existed prior to reconstruction. It is also possible that respondents valued Freed Park highly but were unsatisfied with the results of the reconstruction. For example, one respondent stated dissatisfaction at the removal of the skate park, likely affecting their overall rating. Although Freed Park was recently reconstructed, HPD should continue to prioritize this park as it is considered one of the most important by residents.

**HORACE PARK DISTRICT SHOULD PRIORITIZE IMPROVING HORACE LIONS PARK, PROCEED WITH THE DESIGN AND RECONSTRUCTION OF INDEPENDENCE PARK, AND CONTINUE TO PRIORITIZE FREED PARK, DESPITE RECENT IMPROVEMENTS.**

Importance/Satisfaction Rating





I-S ratings help with prioritizing recommendations in terms of capital, operations and maintenance, and replacement investments.

Overall, respondents were satisfied or neutral with each park. Fifty percent (50%) or more of respondents reported Meadowlark, Terra Gardens, Freed, and Arrowwood as very satisfied or satisfied. Respondents were most dissatisfied with Independence, Maple Grove, and Adelman Park, with 54% of respondents feeling neutral about Adelman Park. These results excluded respondents who said they “haven’t used” the park.



WHILE INVESTING IN FACILITIES WITH HIGH PIR SCORES WILL HAVE THE GREATEST IMPACT, MEDIUM PRIORITY ITEMS CAN OFTEN BE MORE EASILY ACHIEVED.

## FACILITY & AMENITY PRIORITIES

Understanding these needs helps to align HPD's strategies to better serve the diverse interests and desires of residents. The goal is to develop and enhance parks and recreation services to meet the evolving needs of the community within a context-sensitive approach.

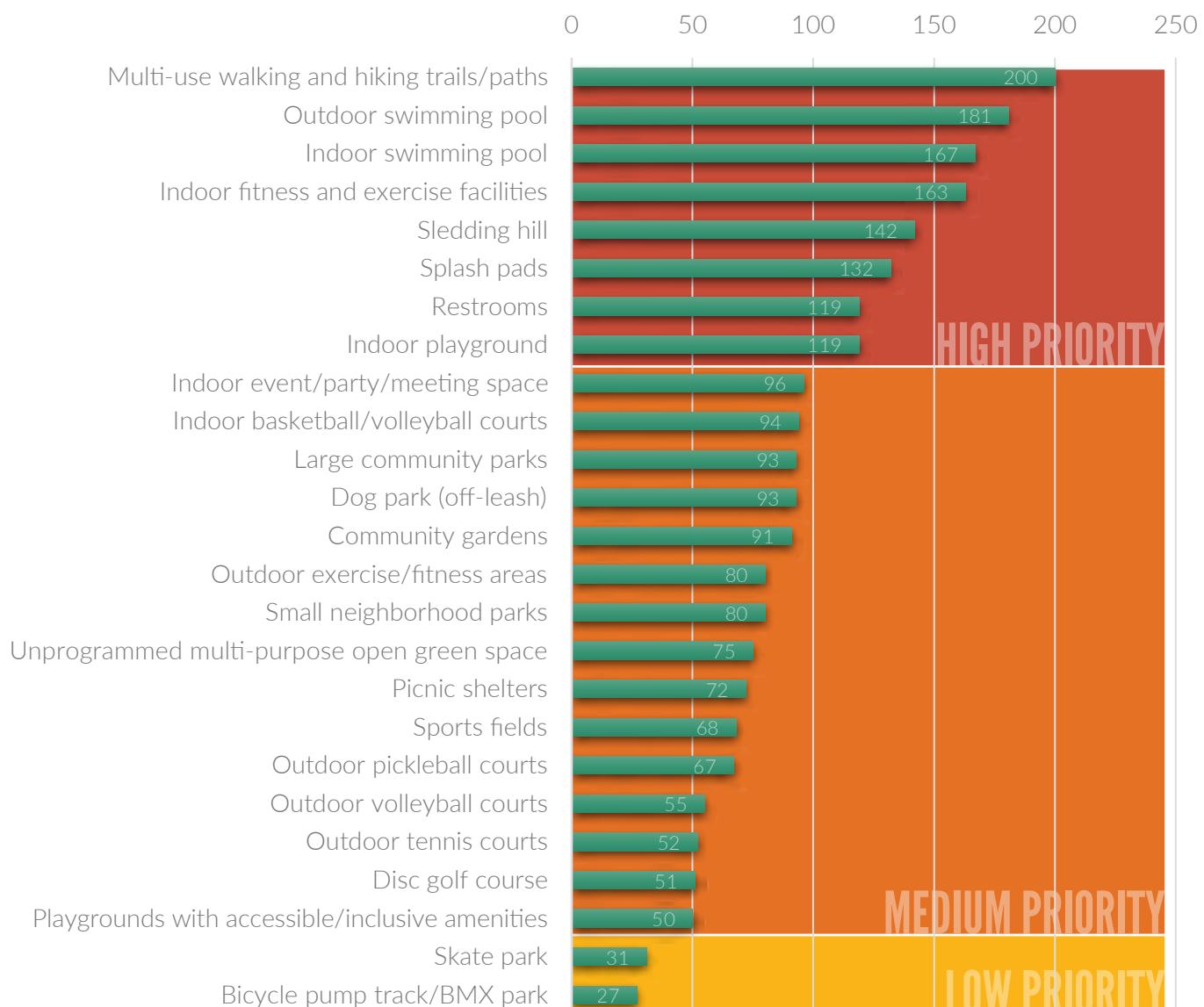
Community needs are assessed and ranked using a tool called the Priority Investment Rating (PIR). The PIR provides decision makers with an objective tool for evaluating the priority that should be placed on various parks and recreation investments. The PIR ratings reflect the importance residents place on items and the level of unmet needs (needs that are partly or not met). Since decisions related to future investments should consider both the level of unmet need and the importance of facilities and programs, the PIR weighs each of these components equally.

High priority investments included multi-use walking and hiking trails/paths, outdoor swimming pool, indoor swimming pool, indoor fitness and exercise facilities, sledding hill, splash pads, restrooms, and indoor playground.

**“WE LIVE IN AN AREA THAT HAS INCLEMENT WEATHER THE MAJORITY OF THE YEAR. INDOOR FACILITIES ARE LACKING.”**

While focusing on facilities with High PIR scores would have the most positive impact on the greatest number of residents/households, it is important to recognize that implementation of these priorities must be done within the context of available resources. This would include available capital improvement funds, long-term operations and maintenance capacity, and staffing. Many of the Medium Priority items could be considered “low-hanging fruit,” or relatively low risk/low-cost investments that could be implemented quicker than others. As conditions, needs, and trends rapidly change, priorities must continue to be evaluated.

## Top Priorities for Facilities/Amenities



## PRIORITIES FOR PROGRAMS

Similar to parks facilities, Priority Investment Ratings (PIR) were also developed for parks programming. PIR equally weighs importance and unmet needs for each program. Programs with high PIR scores should be prioritized.

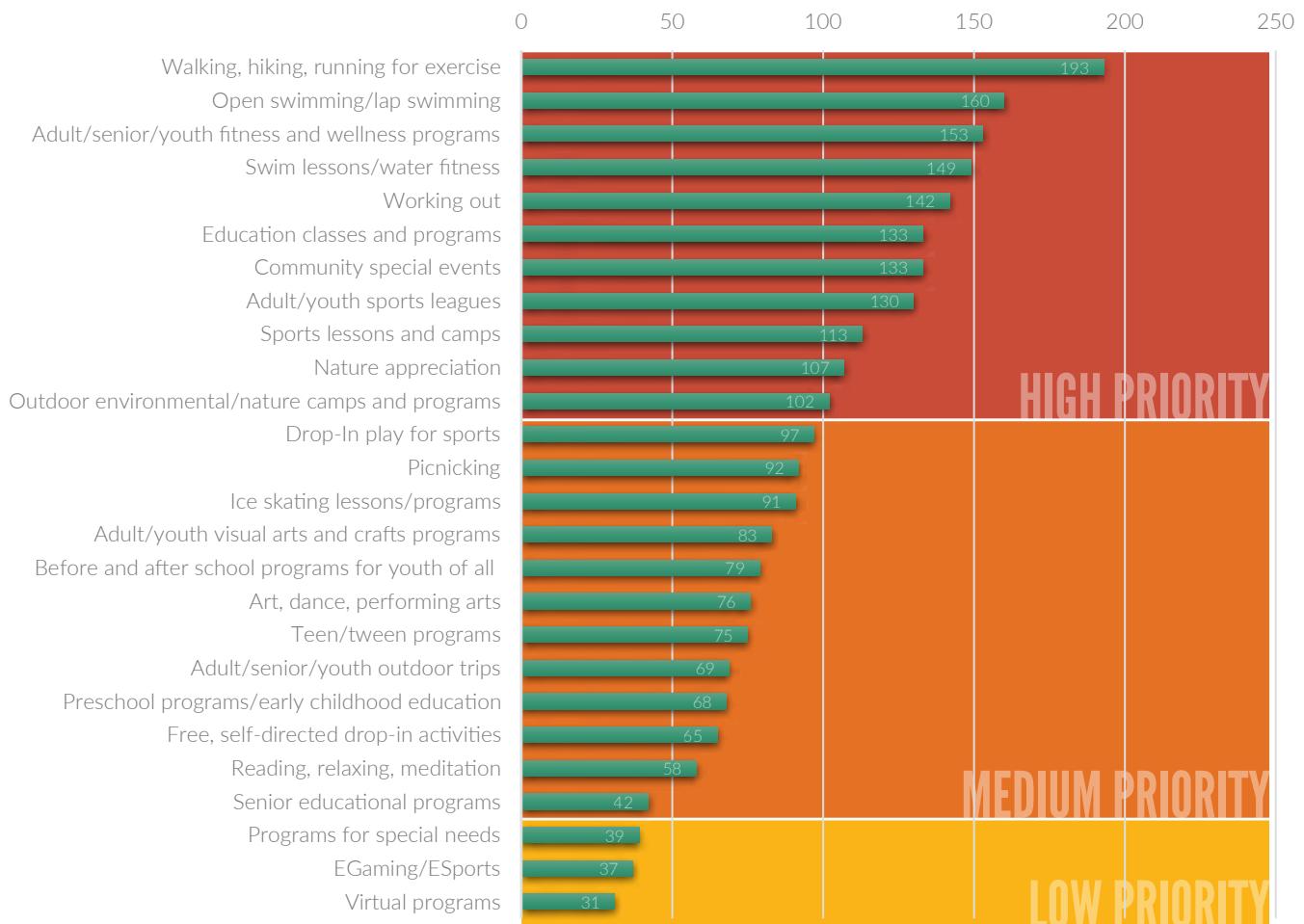
High Priority investments included walking, hiking, running for exercise, open swimming/lap swimming, adult/senior/youth fitness and wellness programs, swim lessons/water fitness, working out, education classes and programs, community special events, adult/youth sports leagues, sports lessons and camps, nature appreciation, and outdoor environmental/nature camps and programs. Walking, hiking, running for exercise had a 100 score for its importance rating, which was much higher than the next most important program, open swimming/lap swimming, at 62.0. Importance ratings for facilities were somewhat more evenly distributed. Having a high importance rating resulted in a high PIR for Walking, hiking, running, despite other programs having greater unmet need.

Many of the programs with high PIR scores overlap with high priority facilities. Focusing on high priority facilities along with their associated programming has the potential to meet resident needs in both aspects of the park system. Survey respondents placed a high priority on trails and also expressed a high priority in walking, hiking, and running for exercise. By ensuring adequate trails are present at each park, both facilities and programming priorities can be met.

**PROGRAMMING INVESTMENT CAN BE DONE IN CONJUNCTION WITH FACILITIES IMPROVEMENTS TO MAXIMIZE MEETING RESIDENT NEEDS. INVESTMENT PRIORITIES IN FACILITIES AND PROGRAMMING OFTEN OVERLAP.**



## Top Priorities for Programs



## PUBLIC PREFERENCES

The Needs Assessment also tracked respondent answers to a number of questions compared to national benchmarks.

### Barriers

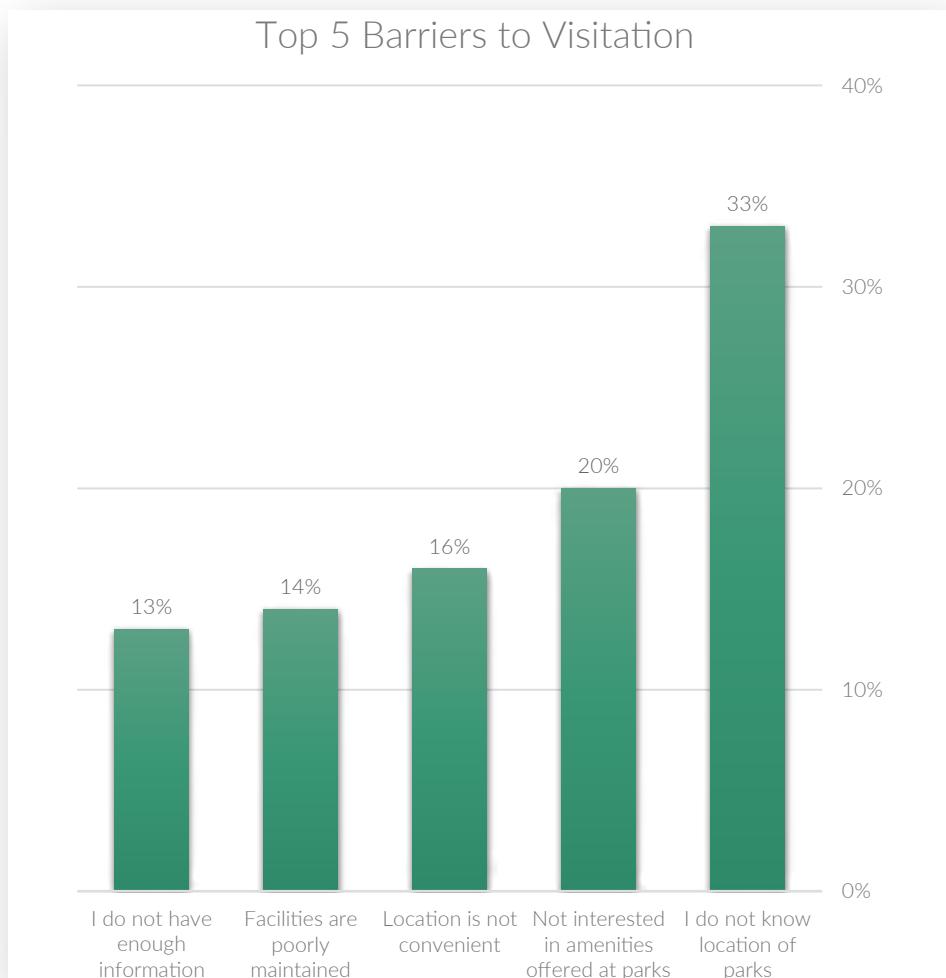
When asked about barriers to visitation, survey respondents were more likely than the national average to respond that they did not know the location of parks, with 33% in Horace and 25% nationally, suggesting a need for better wayfinding and communication via the parks website or other means to help residents find parks.

Also of note was the relative lack of use of services/facilities of other organizations. With only 7% of survey respondents indicating they use services/facilities of other organizations compared to a 25% national average. This may suggest a desire to remain in Horace when seeking a park, or it may also suggest that there are no other organizations offering recreation opportunities in Horace, for example, the YMCA.

Respondents also noted that they don't know what is offered when asked what prevents their household from participating in programs and events, again suggesting a needed improvement in communication from the park district.

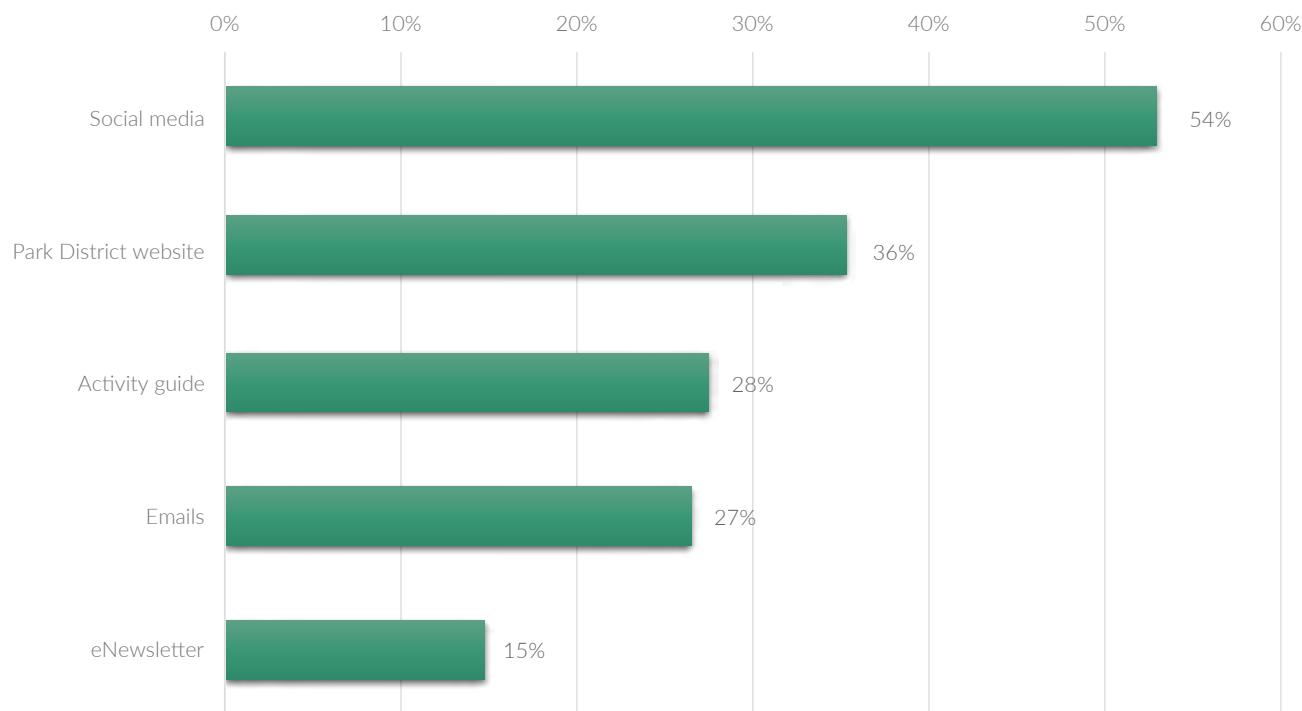


Top 5 Barriers to Visitation



HPD SHOULD DEVELOP BETTER MEANS OF COMMUNICATION VIA THE PARKS WEBSITE OR OTHER MEANS TO HELP RESIDENTS FIND PARKS, EITHER INDEPENDENTLY OR IN CONJUNCTION WITH THE CITY OF HORACE. IN ORDER TO BETTER INFORM PARKS USERS, THE DISTRICT SHOULD ALSO RESEARCH POTENTIAL WAYFINDING OPTIONS.

## Top 5 Communication Preferences



### Communication Methods

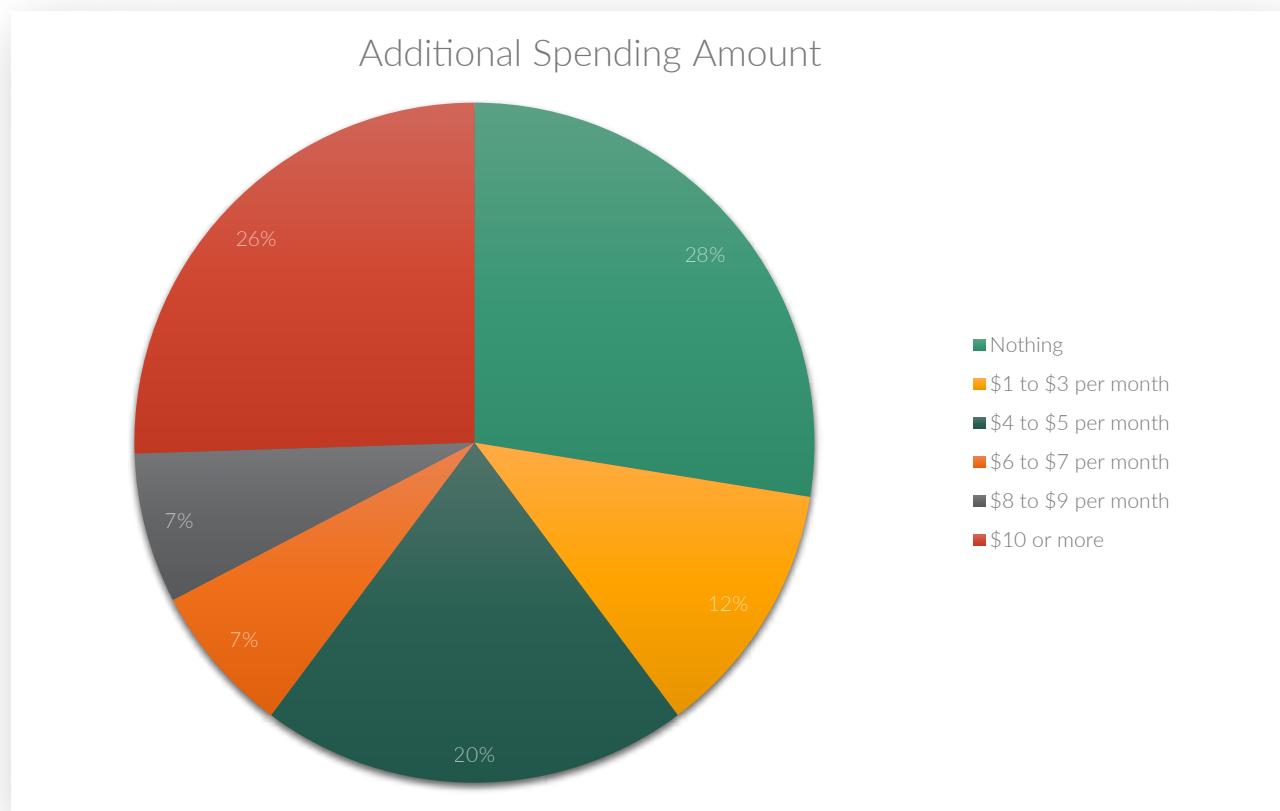
Survey respondents listed their top three methods of communication as social media (48%), word of mouth (41%), and the Park District website (39%). Additionally, 26 respondents wrote in “Horace Happenings” or an equivalent response under the “Other” option. Respondents most preferred methods were social media (54%), the website (36%), and the activity guide (28%).

WITH WORD OF MOUTH THE SECOND MOST REPORTED FORM OF COMMUNICATION AMONG SURVEY RESPONDENTS, HPD IS ESSENTIALLY RELYING ON RESIDENTS TO COMMUNICATE VITAL INFORMATION ABOUT FACILITIES AND PROGRAMMING. SINCE RESPONDENTS PREFERRED SOCIAL MEDIA AND THE WEBSITE, HPD SHOULD BOLSTER ITS PRESENCE ON BOTH PLATFORMS TO REACH MORE POTENTIAL USERS AND TO COMMUNICATE MORE EFFECTIVELY.

## Spending Potential

While respondents noted several needed areas of improvement in the HPD system, there is recognition that potential actions may require additional funding beyond what the district currently receives. To offset this, it should be noted that many respondents indicated a willingness to spend more money each month to fund the improvements they desired. More than 70% of respondents would spend at least an additional \$1 more per month to fund the improvements they sought, with 25% willing to spend \$10 or more.

By tapping in to residents' willingness to spend additional money on parks facilities and programming, HPD can more easily afford some of the expensive, high-priority items preferred by survey respondents.



THE NEEDS ASSESSMENT REVEALS THE RESIDENTS' WILLINGNESS TO SPEND ADDITIONAL MONEY TO CONSTRUCT, OPERATE, AND MAINTAIN NEW PARKS FACILITIES AND PROGRAMMING.



## SECTION 2

# PARK DISTRICT LEVEL OF SERVICE

### OVERVIEW

The level of service (LOS) analysis reviews the existing inventory of parks and park amenities in relation to the total population of the study area. LOS for parkland is expressed as acres per 1,000 residents, while LOS for amenities is expressed as the number of facilities per a set number of residents (e.g., one playground site per 2,000 residents).

LOS establishes a baseline commitment to what and how much is provided within a park system, regardless of population size. For example, if Horace provides one playground per 2,000 residents, then 6,000 residents require three playgrounds, and 12,000 residents require six playgrounds to maintain that same standard. While these benchmarks set expectations for both current and future needs, LOS standards shift over time to reflect changing industry trends, community needs, and demographics.

Setting LOS standards involves balancing industry standards with local context and need. The National Recreation and Parks Association (NRPA) provides nationwide LOS metrics, but these are not always tailored to smaller communities. NRPA recommends that each community define for itself the level of service to provide. Once these standards are established, the minimum amount of parkland and amenities needed can be projected based on population growth. The LOS recommendations for Horace Parks District are based on the 2025 Community Needs Assessment and industry standards.

## Parkland Level of Service

2025 Inventory - Developed Facilities						Inventory to Meet Recommended Standards in 2025		Inventory to Meet Recommended Standards in 2035	
Amenities	Horace Parks District	Total Inventory	Current Service Level based upon population	Recommended Service Levels	Meet Standard / Need Exists	Additional Facilities/ Amenities Needed	Meet Standard / Need Exists	Additional Facilities/ Amenities Needed	
<strong>PARK TYPE</strong>									
Mini Park	3.89	3.89	0.62 Acre(s) per 1,000	0.5 Acre(s) per 1,000	Meets Standard	0 Acre(s)	Need Exists	1 Acre(s)	
Neighborhood Park	53.92	53.92	8.61 Acre(s) per 1,000	5 Acre(s) per 1,000	Meets Standard	0 Acre(s)	Meets Standard	0 Acre(s)	
Community Park	10.90	10.90	1.74 Acre(s) per 1,000	4 Acre(s) per 1,000	Need Exists	14 Acre(s)	Need Exists	27 Acre(s)	
Natural Resource Area	1.60	1.60	0.26 Acre(s) per 1,000	0.25 Acre(s) per 1,000	Meets Standard	0 Acre(s)	Need Exists	1 Acre(s)	
<strong>Total Park Acres</strong>	<strong>75.21</strong>	<strong>75.21</strong>	<strong>12.01 Acre(s) per 1,000</strong>	<strong>9.75 Acre(s) per 1,000</strong>		<strong>14.15 Acre(s)</strong>		<strong>28.30 Acre(s)</strong>	



## Overall Level of Service

Horace Parks District's current level of service is 12 acres per 1,000 residents. This is slightly above the national median of 10.2 acres per 1,000 (all agencies) and just below the 12.9-acre median for communities under 20,000.

To balance parkland more effectively across park types (e.g. mini, neighborhood, community parks, and natural resource areas), a target LOS of 9.75 acres per 1,000 residents is recommended. This adjustment does not reduce the Park District's overall commitment to parkland. Instead, it redistributes the land to better support community parks, which serve multiple neighborhoods, accommodate larger facilities, and provide broader recreational opportunities. By relieving neighborhood parks from the pressure of hosting amenities typically beyond their intended scale, Horace Parks District can ensure that each park functions as intended while still meeting current and future needs.

The following sections break down the level of service by park type to highlight specific recommendations for each.



### Neighborhood Parks

At 58.8 acres, Horace Parks District's 14 neighborhood parks, including both developed and undeveloped properties, make up most of the system's total parkland.

The current level of service (LOS) for neighborhood parks is 9.4 acres per 1,000 residents, which is well above the typical standard of 2.5 to 3.0 acres per 1,000. While this high level of service benefits the community today, maintaining this LOS with future population growth would require substantial land acquisition.

**A recommended LOS of five acres per 1,000 residents aligns with industry standards and supports sustainable growth.** This ensures neighborhood parks remain accessible and well-distributed while relieving them from hosting larger, community-scale amenities.

## Natural Resource Area

Maple Grove Park is a 1.6-acre park that is primarily occupied by a stormwater pond. This results in 0.26 acres per 1,000 residents. These parks are generally managed for nature-based, low-impact, and unstructured recreation such as walking, viewing, and interpretive signage. Service levels are set by community need.

Both open green space and nature-driven programming ranked as medium priority needs in Horace. As such, it is **recommended to maintain the LOS target for Natural Resource Areas at 0.25 acres per 1,000.**



## Mini Parks

Five Mini Parks totaling in 3.9 acres results in 0.62 acres per 1,000 residents. This is slightly above the typical range of 0.25 to 0.5 acres per 1,000 residents. Mini parks play an important role in filling service gaps within already developed neighborhoods where acquiring larger parkland may not be feasible.

**It is recommended to reduce the LOS target for Mini Parks to 0.5 acres per 1,000 residents.** This acknowledges the need for additional small-scale park sites, while keeping the focus of the overall system on neighborhood and community parks.

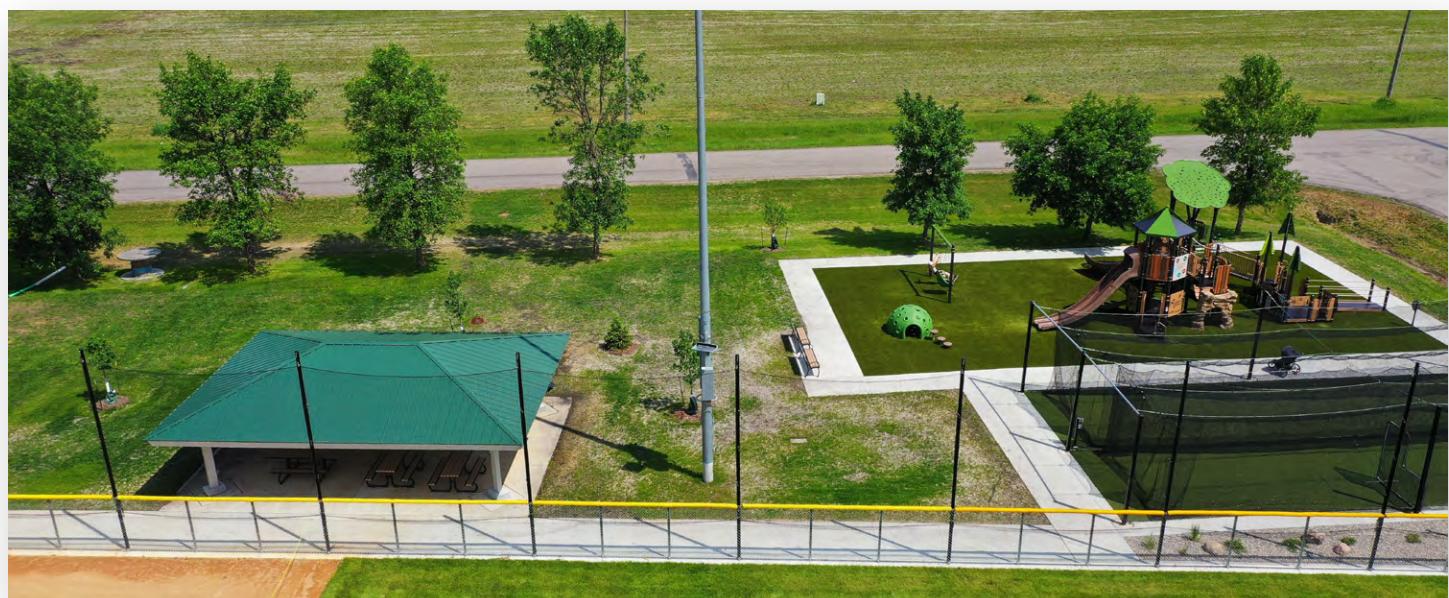


## Community Parks

Southdale 1 is a 10.9-acre undeveloped property and the only Community Park in the Horace Park District. At 1.74 acres per 1,000 residents, the LOS is well below the recommended five to eight acres per 1,000.

Existing neighborhood parks generally function as intended for their park type, providing local-scale amenities. The District's undeveloped neighborhood parks are not intended to accommodate community-scale facilities and should not be relied upon to meet larger community needs. To address these needs, **it is recommended to increase the LOS target for Community Parks to four acres per 1,000 residents.**

Adjusting the LOS to include more community parkland will provide space for community-scale amenities, create a more balanced system, and ensure neighborhood parks remain focused on local needs.



## Level of Service for Park Assets & Amenities

Amenities	2025 Inventory - Developed Facilities					Inventory to Meet Recommended Standards in 2025		Inventory to Meet Recommended Standards in 2035	
	Horace Parks District	Other	Total Inventory	Current Service Level based upon population	Recommended Service Levels	Meet Standard / Need Exists	Additional Facilities/Amenities Needed	Meet Standard / Need Exists	Additional Facilities/Amenities Needed
<strong>OUTDOOR AMENITIES</strong>									
Playgrounds (sites)	10	1	11	1 Site(s) per 569	1 Site(s) per 2,000	Meets Standard	0 Site(s)	Meets Standard	0 Site(s)
Basketball Multi-use Courts, Outdoor	4	2	6	1 Site(s) per 1,044	1 Site(s) per 4,500	Meets Standard	0 Site(s)	Meets Standard	0 Site(s)
Diamond Fields (Youth & Adult)	3	1	4	1 Site(s) per 1,566	1 Site(s) per 2,000	Meets Standard	0 Site(s)	Need Exists	1 Site(s)
Rectangle Fields (all)	1	2	3	1 Site(s) per 2,088	1 Site(s) per 2,500	Meets Standard	0 Site(s)	Need Exists	1 Site(s)
Tennis/Pickleball Courts	5		5	1 Site(s) per 1,253	1 Site(s) per 3,500	Meets Standard	0 Site(s)	Meets Standard	0 Site(s)
Dog Parks	0		0	1 Site(s) per 0	1 Site(s) per 10,000	Need Exists	1 Site(s)	Need Exists	1 Site(s)
Community Garden	0		0	1 Site(s) per 0	1 Site(s) per 8,800	Need Exists	1 Site(s)	Need Exists	1 Site(s)
Outdoor Pools	0		0	1 Site(s) per 0	1 Site(s) per 10,000	Need Exists	1 Site(s)	Need Exists	1 Site(s)
Skate parks	0		0	1 Site(s) per 0	1 Site(s) per 11,000	Need Exists	1 Site(s)	Need Exists	1 Site(s)
Volleyball Courts	0		0	1 Site(s) per 0	1 Site(s) per 7,000	Need Exists	1 Site(s)	Need Exists	1 Site(s)
Splash Pad/Spray Parks	0		0	1 Site(s) per 0	1 Site(s) per 10,000	Need Exists	1 Site(s)	Need Exists	1 Site(s)
Disc Golf	0		0	1 Site(s) per 0	1 Site(s) per 10,000	Need Exists	1 Site(s)	Need Exists	1 Site(s)
Ice Rink (outdoor)	1		1	1 Site(s) per 6,263	1 Site(s) per 10,000	Meets Standard	0 Site(s)	Meets Standard	0 Site(s)
* Trails (miles)	0.50	55.08	55.58	8.87 Mile(s) per 1,000	4 Mile(s) per 1,000	Meets Standard	0 Mile(s)	Meets Standard	0 Mile(s)

Evaluating the LOS for outdoor amenities ensures Horace's parks and recreation facilities meet current and future needs. The School District's and City's outdoor inventory was included to avoid duplicating recreation opportunities and overbuilding the system. Recommended service levels were developed using the 2025 Community Needs Assessment and industry standards.

Horace Parks District currently meets recommended levels for several outdoor amenities, including playgrounds, outdoor multiuse courts, diamond fields, and rectangular fields. Some needs, such as trails, are partially met by other entities (e.g., the City maintains 58 miles of pathways). **Projected population growth over the next 10 years will also require additional diamond and rectangular fields.**

Community needs identified in the Needs Assessment that are not currently provided within the Park District include dog parks, community gardens, outdoor pools, skate parks, volleyball courts, splash/spray parks, disc golf, and outdoor ice rinks. Accordingly, LOS standards for these amenities have been set to reflect both community need and industry standards.

Facility and amenity development should continue with attention to park types, locating larger, space-intensive amenities in community parks. Priorities should include developing existing undeveloped park sites to maximize service potential while aligning amenities with appropriate park types.

The Needs Assessment results show high community demand for indoor play spaces, pools, and recreation/fitness facilities. These were not included in this analysis, as they are often tailored to specific community needs and require substantial upfront capital, as well as ongoing operations and maintenance. Horace residents currently have access to indoor recreation facilities in the Fargo-Moorhead metro area, which may partially meet these needs until local options are evaluated. Implementation of such facilities must be considered within the context of the District's available resources, long-term feasibility, and financial sustainability.



## PROXIMITY ANALYSIS

A proximity analysis evaluates park needs by considering how easily residents can access parks. Access is measured in terms of the distance people must travel to reach a park. Fewer parks typically mean longer travel distances for some residents and a less equitable system. The following service radii were applied to each park classification, based on NRPA standards:



The analysis shows that parkland in Horace is generally well distributed within city limits. However, much of this land is currently undeveloped, creating service gaps. Looking ahead, if all existing parks are fully developed, only a few small gaps remain in the central, northern, and southern parts of the city.

It is also recognized that non-Horace Park District properties contribute to overall access. For example, Dakota Park in West Fargo serves portions of northern Horace, while several existing City of Horace open space properties provide open space for passive recreation opportunities such as trails. The planned FM Diversion Channel is also expected to provide additional open space and passive recreation benefits in the future.

Because Horace's parkland is already well distributed, the immediate priority should be to develop existing undeveloped park sites to maximize their service potential before pursuing new land. New acquisitions should be considered selectively, focusing on the small remaining service gaps in the central, northern, and southern areas of the city as it continues to develop. Opportunities such as land donations, partnerships, or key parcels that improve connectivity should also be pursued when available.

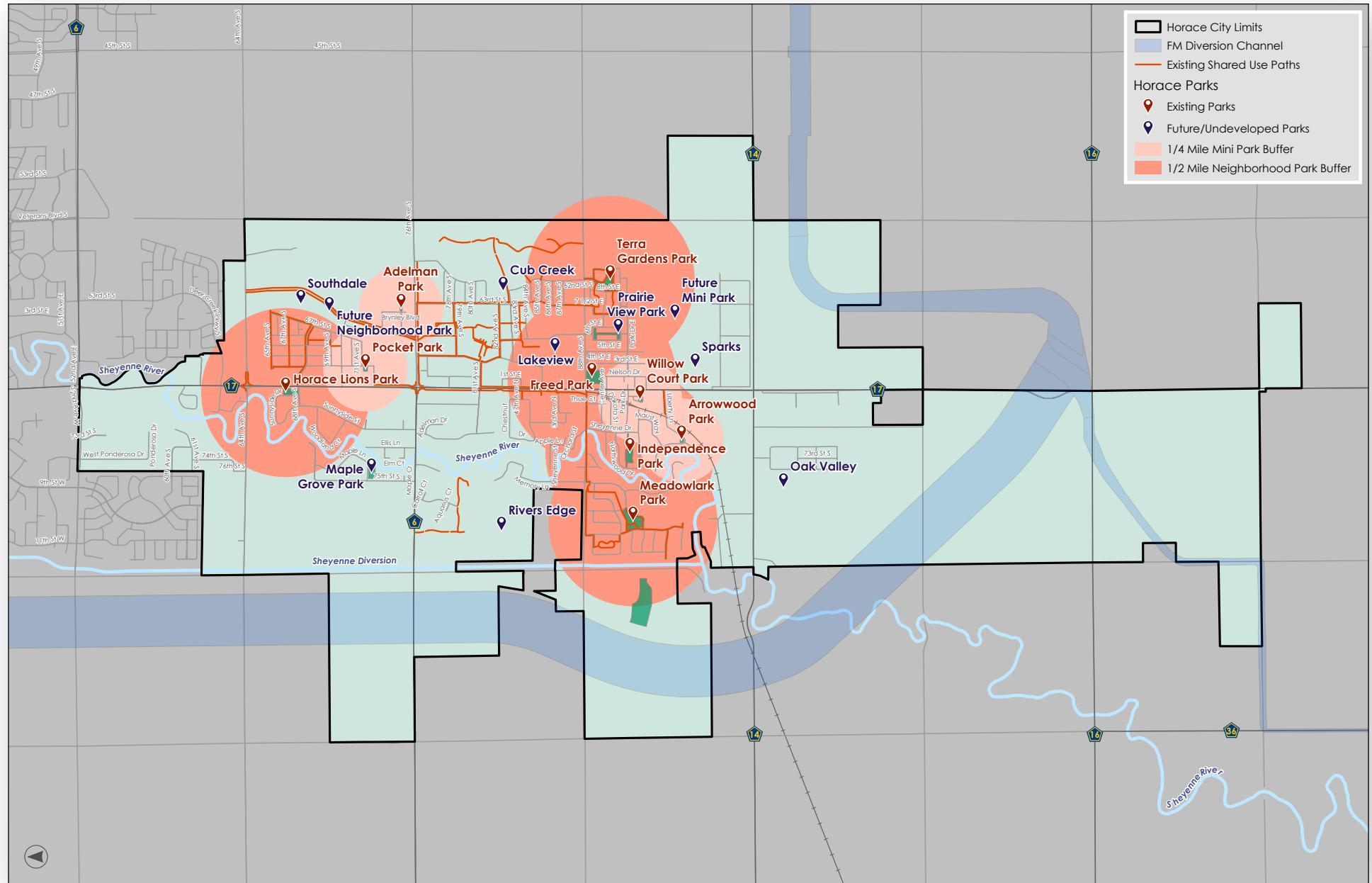
### System Growth Recommendations

Horace's parkland is generally well distributed within city limits, but much of it is currently undeveloped, creating service gaps. As the city grows, particularly in the south and southeast areas slated for suburban development, the **immediate priority should be to develop existing undeveloped park sites to maximize their service potential before pursuing new land.**

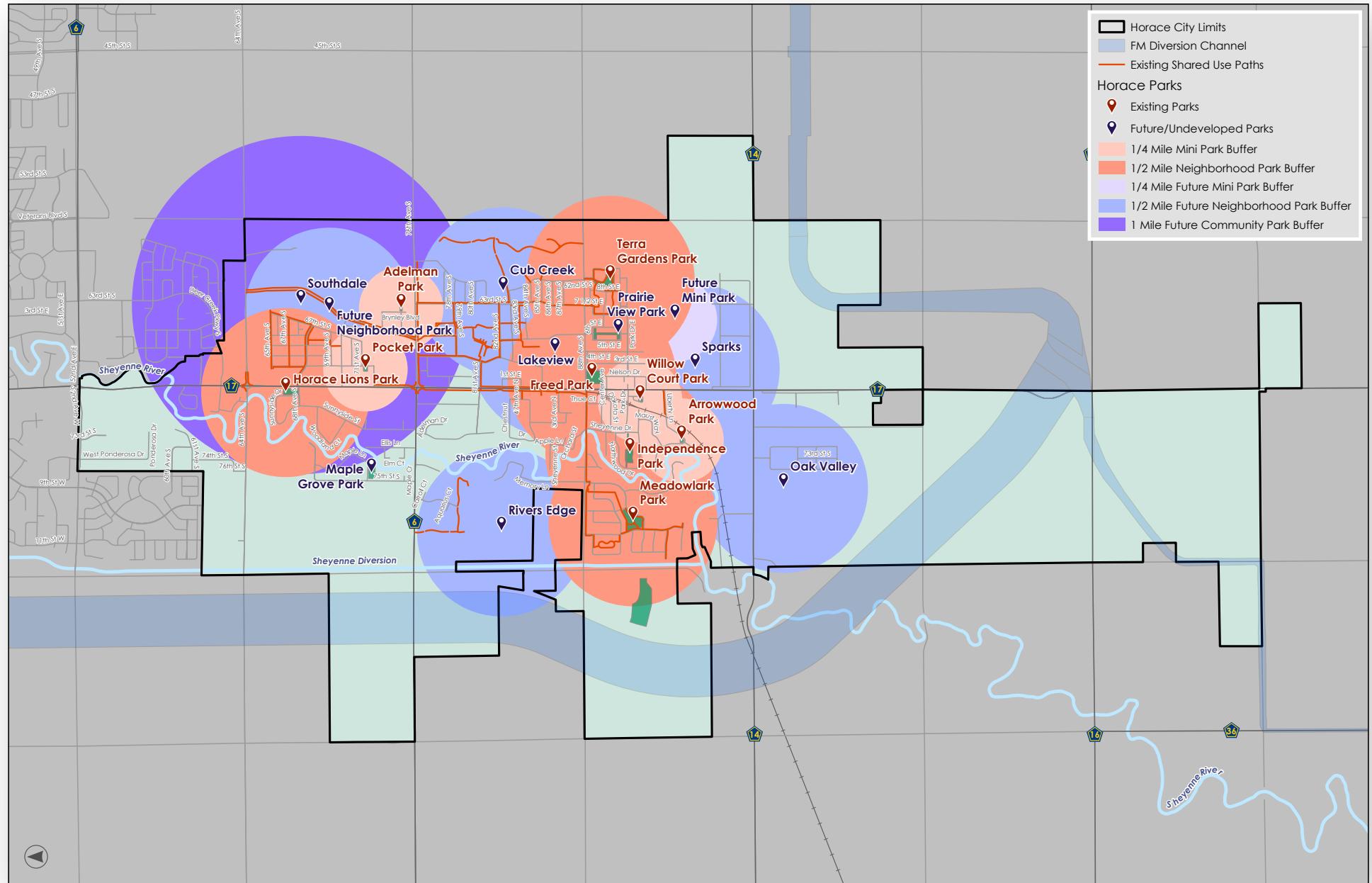
The future growth areas do not necessarily require additional neighborhood parks. Instead, the level of service analysis indicates a greater need for community park acreage (11+ acres) to provide citywide recreation opportunities. To support this goal, **cash-in-lieu contributions may be a more effective strategy than land dedication, allowing the Park District to develop existing parks and build capacity toward a second community park in the south.**

Smaller service gaps in the central part of the city may be addressed through the acquisition of mini park properties, providing recreation opportunities where larger parcels are unavailable. New acquisitions in general should be considered selectively, focusing on the remaining gaps in the central, northern, and southern areas of the city as it continues to develop. Opportunities such as land donations, partnerships, or key parcels that improve connectivity should also be pursued when available.

## Existing Parks Proximity Analysis



## Future Parks Proximity Analysis



# SECTION 3

## RECOMMENDATIONS



### SHORT-TERM (0-5 YEARS)

#### PARKS & FACILITIES

##### DEVELOP & REDESIGN PARKS

- Develop existing undeveloped neighborhood parks (e.g., undeveloped lots) to increase equity within the park system.
- Complete Independence Park redesign and construction.
- Develop redesigns for Maple Grove and Adelman Parks.
  - Consider Maple Grove as a Mini Park or Natural Resource Area with low-impact, passive recreation.
- Develop a master plan for Southdale 1 as a community park.
  - Amenities may include outdoor swimming pool, sledding hill, splash pad, multipurpose concession/restroom/community room facility, off-leash dog park, community garden(s), picnic shelters, sports fields, sports courts, bike/skate park, disc golf, fitness areas, parking lot, pathways/trails, and unprogrammed open space.

##### FREED PARK

- Conduct a lesson-learned review.
- Complete a post-occupancy review.
- Conduct an operational performance review.
- Plan warranty walkthroughs and observations at appropriate timelines.

##### LIFECYCLE REPLACEMENTS

- Allocate \$165,000 for Horace Lions Park lifecycle replacements and upgrades between 2025 and 2030.
  - Prioritize deferred maintenance items.
- Allocate \$254,000 for lifecycle replacement throughout the rest of the park system from 2025 through 2030 (refer to CCIP spreadsheet).
  - NOTE: The scheduled \$254,000 in lifecycle replacements through 2030 will address nearly all deferred maintenance items within the next five years, except two, making immediate elimination of the backlog in Year 1 unnecessary.
- Plan for lifecycle replacement of the Horace Lions Park swing set (see above) and Maple Grove Park bench, as these items are in deferred maintenance and not scheduled for replacement within the next 10 years.

## TRAILS & ACCESSIBILITY

- Improve trail connections and fill missing sidewalk/pathway links near and through existing parks. Collaborate with city on located on- and off-street opportunities.
- Begin phased improvements to meet medium-priority demand gaps, including: off-leash dog areas, outdoor fitness nodes, picnic shelters, multiuse courts, and volleyball.
- Construct walkways to (and around) activity areas in parks to provide accessible connections.

## LAND ACQUISITION

- Begin identifying properties for land acquisition:
  - Community Park land: South/southeast Horace – 15 acres or larger.
  - Southdale Park Expansion – +/- 12 acres.
  - Mini Park land: central Horace – +/- 1 acre.
  - Neighborhood Park: Northwest Horace

## INDOOR RECREATION PLANNING

- Invest in a feasibility study, pro forma, and business plan for an indoor recreation facility.

## PROGRAMS

- Develop/expand walking, hiking, and running programs to align with high PIR needs.
- Pilot fitness/wellness classes in outdoor open spaces.
  - Develop MOU with existing, indoor facilities for indoor programs.
- Pilot community education classes and programs in collaboration with local groups (youth and adults).
- Invest in hosting sports lessons and camps (youth and adults).
- Increase opportunities for drop-in sports.
- Conduct a full program assessment.
  - Develop program evaluation tools for each program offered.
  - Conduct a program lifecycle review annual and implement monitoring and tracking for programs in maturation, saturation, or decline.





## COMMUNICATION

- Develop a marketing strategy centered on website and social media.
- Increase community awareness of existing parks and programs through consistent branding.
- Expand awareness beyond the Horace Parks District's social media channels.
- Create a user-friendly online map of parks, trails, and amenities. GIS or Google MyMaps are great interactive options.
- Develop and implement a customer satisfaction/feedback tool to continuously check alignment with community needs.

## OPERATIONS

- Develop a partnership policy and guide for partnership agreements.
- Develop a "Go/No-Go" process for parkland acquisition and community-initiated special projects.

## FUNDING

- Seek cash-in-lieu for land dedications in new developments to build capacity for community parkland and community-scale amenities.
- Pursue grants for priority amenities (trails, dog parks, splash pads).
- Explore partnerships with the City and School District to avoid duplication of services.

## MID-TERM (5-10 YEARS)

### PARKS & FACILITIES

#### COMMUNITY PARKS

- Develop Southdale 1 (10.9 acres property) as Horace's first Community Park with community-scale amenities that meet community needs.
- Acquire land or secure 15-acre property (or larger) for second community park in south/southeast Horace.
- Develop one new rectangular sports field and one diamond field within the park system, generally located at a community park.

#### NEIGHBORHOOD & MINI PARKS

- Continue developing existing, undeveloped mini and neighborhood parks.
- Address service gaps in central/northern Horace with targeted mini park acquisitions.

#### PARK UPGRADES & REDESIGNS

- Implement upgrades for underperforming parks (Maple Grove and Adelman) to increase community satisfaction.

#### TRAILS & CONNECTIVITY

- Continue collaboration on connecting trail network to and through park system.

#### LIFECYCLE REPLACEMENTS & SAFETY

- Allocate \$635,000 towards lifecycle replacement for 2031 – 2035 (refer to CCIP spreadsheet).
- Replace all playground fall surfacing with engineered wood fiber, poured rubber, or other IPEMA-certified fall attenuation material.



### PROGRAMS

- Broaden youth and adult sports leagues, including adding lessons and camps.
- Increase proportion of new and emerging programs, targeting 50%-60% of total program offerings.
  - Ensure at least half of the total programs are fresh, expanding, or still gaining popularity.
- Develop partnerships for programming with schools, nonprofits, and regional recreation providers.
- Update Needs Assessment
- Track and evaluate Fargo-Moorhead Metro area service providers for overlapping programs and services.

## OPERATIONS

- Conduct a full Operations & Maintenance, Policy, and Funding Assessment to identify spending and personnel needs.
- Implement a GIS-based asset management work order system.
- Establish a formalized volunteer and stewardship program for park maintenance.

## COMMUNICATION

- Revamp the programs portal for easier public use and visibility on the website.
- Formalize partnerships for cross-promotion with schools and local business to expand awareness of programs.
- Develop bilingual and accessible communication materials.

## FUNDING

- Continue using cash-in-lieu for land dedications in new developments to build capacity for developing community parkland and community-scale amenities.
- Explore naming rights or sponsorship program for community park amenities and facilities.
- Begin community conversations about long-term funding tools (levy adjustments, bond potential).

## LONG-TERM (11+ YEARS)

### PARKS & FACILITIES

- Construct second Community park in the south/southeast growth area with community-scale amenities that meet community needs.
- Continue developing existing, undeveloped mini and neighborhood parks where infill development creates demand.
- Establish a citywide trail network with regional linkages.
- Allocate \$2.6 Million towards lifecycle replacement between 2036-39.

### COMMUNICATION

- Integrate smart technology: interactive digital maps, mobile app, push alerts, etc.
- Expand into parks-specific quarterly community wide newsletter
- Develop an annual “State of Parks & Recreation” report.
- Explore moving newsletter frequency to monthly updates.
- Add a Transparency page to the website with easy-to-read information.

### PROGRAMS

- Expand programming to include senior, inclusive/adaptive, and healthy-aging recreation
- Introduce regional-scale events hosted at community or destination parks.

### FUNDING

- Grow public-private partnerships to reduce operational costs for major facilities and programming.
- Create a long-term maintenance model for long-term park maintenance and operations.



# APPENDIX

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## ACTION PLAN



## Appendix: Action Plan (Table)

ITEM	DESCRIPTION	LEAD ENTITY	TIMEFRAME	FISCAL IMACT
<b>CAPITAL IMPROVEMENTS</b>				
CAP 1	Develop Neighborhood Parks: Cub Creek, Lakeview, River's Edge, Sparks Add., Southdale Farms, Cass County Land, and Oak Valley	HPD	1-10 years	\$625,000 per acre <input type="checkbox"/>
CAP 2	Develop Mini Parks: Sparks Add. Mini	HPD	1-10 years	\$400,000 per acre <input type="checkbox"/>
CAP 3	Masterplan Community Park: Southdale 1	HPD	1-5 years	\$30,000 <input type="checkbox"/>
CAP 4	Identify Land Acquisition Properties for community, mini, and neighborhood parkland	HPD	1-5 years	Staff <input type="checkbox"/>
CAP 5	Complete Independence Park Construction	HPD	2026	\$1.5 Million <input type="checkbox"/>
CAP 6	Freed Park Evaluations	HPD	1-5 years	Staff + Consultants <input type="checkbox"/>
CAP 7	Horace Lions Park Lifecycle Replacement & Deferred Maintenance	HPD	1-5 years	\$200,000 <input type="checkbox"/>
CAP 8	Systemwide Lifecycle Replacement	HPD	1-5 years	\$218,000 <input type="checkbox"/>
CAP 9	Eliminate Deferred Maintenance Backlog	HPD	1-5 years	\$88,000 <input type="checkbox"/>
CAP 10	Develop Redesigns for Maple Grove & Adelman Parks	HPD	1-5 years	\$30,000 ea. <input type="checkbox"/>
CAP 11	Improve Trail Connections	HPD + partners	1-5 years	TBD <input type="checkbox"/>
CAP 12	Begin improvements for medium-priority needs	HPD	1-5 years	TBD <input type="checkbox"/>
CAP 13	Construct walkways to (and around) activity areas in parks	HPD	1-5 years	TBD <input type="checkbox"/>
CAP 14	Indoor Recreation Feasibility Study	HPD	1-5 years	\$80,000 - \$110,000 <input type="checkbox"/>
CAP 15	Replace all playground fall surfacing (EWF assumed)	HPD	6-10 years	\$100,000 <input type="checkbox"/>
CAP 16	Acquire 27 total acres of community park land (12 at Southdale 1 & 15 in south/southeast Horace)	HPD	6-10 years	\$5.6 Million <input type="checkbox"/>
CAP 17	Construct Southdale 1 Community Park (23 acres)	HPD	6-10 years	\$14.3 Million <input type="checkbox"/>
CAP 18	Implement Maple Grove & Adelman Parks Upgrades	HPD	6-10 years	\$400,000 - \$500,000 <input type="checkbox"/>
CAP 19	Acquire 1-acre of mini park land	HPD	6-10 years	\$217,000 <input type="checkbox"/>

ITEM	DESCRIPTION	LEAD ENTITY	TIMEFRAME	FISCAL IMACT	
CAP 20	Acquire 5-acre neighborhood park land	HPD	6-10 years	\$1.1 Million	<input type="checkbox"/>
CAP 21	Allocate funds for systemwide lifecycle replacement	HPD	6-10 years	\$600,000	<input type="checkbox"/>
CAP 22	Continue collaboration on trail network in Horace	HPD + partners	6-10 years	TBD	<input type="checkbox"/>
CAP 23	Construct second Community Park (south/southeast) (15 acres)	HPD	11+ years	\$10 Million	<input type="checkbox"/>
CAP 24	Allocate funds for systemwide lifecycle replacement	HPD	11+ years	\$2.6 Million	<input type="checkbox"/>
CAP 25	Establish citywide trail network with regional linkages	HPD + partners	11+ years	TBD	<input type="checkbox"/>
CAP 26	Construct Neighborhood Park (5-acres min.) in northeast Horace	HPD	11+ years	\$3.2 Million	<input type="checkbox"/>
<b>PROGRAMMING</b>					
PROG 1	Develop/expand walking, hiking, and running programs	HPD + partners	1-5 years	Staff	<input type="checkbox"/>
PROG 2	Pilot fitness/wellness classes in outdoor spaces	HPD + partners	1-5 years	Staff	<input type="checkbox"/>
PROG 3	Develop MOU w/indoor facilities for indoor programs	HPD + partners	1-5 years	Staff	<input type="checkbox"/>
PROG 4	Pilot community education classes/programs	HPD + partners	1-5 years	Staff	<input type="checkbox"/>
PROG 5	Invest in hosting sports lessons/camps (youth & adult)	HPD + partners	1-5 years	Staff	<input type="checkbox"/>
PROG 6	Increase opportunities for drop-in sports	HPD + partners	1-5 years	Staff	<input type="checkbox"/>
PROG 7	Conduct Full Program Assessment	HPD	1-5 years	\$10,000	<input type="checkbox"/>
PROG 8	Broaden youth and adult sports leagues	HPD	6-10 years	Staff	<input type="checkbox"/>

ITEM	DESCRIPTION	LEAD ENTITY	TIMEFRAME	FISCAL IMACT	
PROG 9	Increase proportion of new and emerging programs, targeting 50%-60% of total program offerings.	HPD	6-10 years	Staff	<input type="checkbox"/>
PROG 10	Develop partnerships for programming with schools, nonprofits, and regional recreation providers.	HPD	6-10 years	Staff	<input type="checkbox"/>
PROG 11	Update Needs Assessment	HPD	6-10 years	\$20,000	<input type="checkbox"/>
PROG 12	Track and evaluate Fargo-Moorhead Metro area service providers for overlapping programs and services.	HPD	6-10 years	Staff	<input type="checkbox"/>
PROG 13	Expand programming to include senior, inclusive/adaptive, and healthy-aging recreation	HPD + partners	11+ years	Staff	<input type="checkbox"/>
PROG 14	Introduce regional-scale events hosted at community or destination parks.	HPD + partners	11+ years	Staff	<input type="checkbox"/>
<b>COMMUNICATIONS</b>					
COM 1	Develop a marketing strategy centered on website and social media.	HPD	1-5 years	Staff	<input type="checkbox"/>
COM 2	Increase community awareness of existing parks and programs through consistent branding. Expand awareness beyond the Horace Parks District's social media channels.	HPD + partners	1-5 years	Staff	<input type="checkbox"/>
COM 3	Create a user-friendly online map of parks, trails, and amenities. GIS or Google MyMaps are great interactive options.	HPD	1-5 years	TBD	<input type="checkbox"/>
COM 4	Develop and implement a customer satisfaction/feedback tool to continuously check alignment with community needs.	HPD	1-5 years	Staff	<input type="checkbox"/>
COM 5	Revamp the programs portal for easier public use and visibility on the website.	HPD	6-10 years	TBD	<input type="checkbox"/>
COM 6	Formalize partnerships for cross-promotion with schools and local business to expand awareness of programs.	HPD	6-10 years	Staff	<input type="checkbox"/>
COM 7	Develop bilingual and accessible communication materials.	HPD	6-10 years	TBD	<input type="checkbox"/>
COM 8	Integrate smart technology: interactive digital maps, mobile app, push alerts, etc.	HPD	11+ years	TBD	<input type="checkbox"/>
COM 9	Expand into parks-specific quarterly community wide newsletter	HPD	11+ years	TBD	<input type="checkbox"/>
COM 10	Add a Transparency page to the website with easy-to-read information.	HPD	11+ years	TBD	<input type="checkbox"/>

ITEM	DESCRIPTION	LEAD ENTITY	TIMEFRAME	FISCAL IMACT
<b>OPERATIONS</b>				
OPS 1	Develop partnership policy & guide for agreements	HPD	1-5 years	Staff <input type="checkbox"/>
OPS 2	Develop “Go/No-Go” process for parkland acquisition and community-initiated special projects	HPD	1-5 years	Staff <input type="checkbox"/>
OPS 3	Conduct full O&M, Policy, and Funding Review	HPD	6-10 years	\$15,000 <input type="checkbox"/>
OPS 4	Implement GIS-based asset management WMS	HPD	6-10 years	TBD, annually <input type="checkbox"/>
OPS 5	Establish formal volunteer /stewardship program	HPD	6-10 years	Staff <input type="checkbox"/>
<b>FUNDING</b>				
FUND 1	Prioritize cash-in-lieu in new developments	HPD	1-5 years	Staff <input type="checkbox"/>
FUND 2	Pursue grants for priority amenities	HPD + partners	1-5 years	Staff <input type="checkbox"/>
FUND 3	Explore partnerships w/City & Schools	HPD + partners	1-5 years	Staff <input type="checkbox"/>
FUND 4	Begin community conversations about long-term funding tools	HPD + partners	1-5 years	Staff <input type="checkbox"/>
FUND 5	Continue using cash-in-lieu for land dedications in new developments to build capacity for developing community parkland and community-scale amenities.	HPD	6-10 years	Staff <input type="checkbox"/>
FUND 6	Explore naming rights or sponsorship program for community park amenities and facilities. Begin community conversations about long-term funding tools (levy adjustments, bond potential).	HPD	6-10 years	Staff <input type="checkbox"/>
FUND 7	Grow public-private partnerships to reduce operational costs for major facilities and programming.	HPD + partners	11+ years	Staff <input type="checkbox"/>
FUND 8	Create a long-term maintenance model for long-term park maintenance and operations.	HPD	11+ years	Staff <input type="checkbox"/>



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