

GROOTE ARCHIPELAGO REGIONAL COUNCIL

Annual Plan and
Budget 2026 -
2027



ACKNOWLEDGEMENT OF COUNTRY

The Groote Archipelago Regional Council acknowledges the Traditional Owners of the lands and waters within the Groote Eylandt region, the Anindilyakwa people.

We pay our respects to Elders past, present, and emerging and recognise their ongoing connection to land, culture, and community.

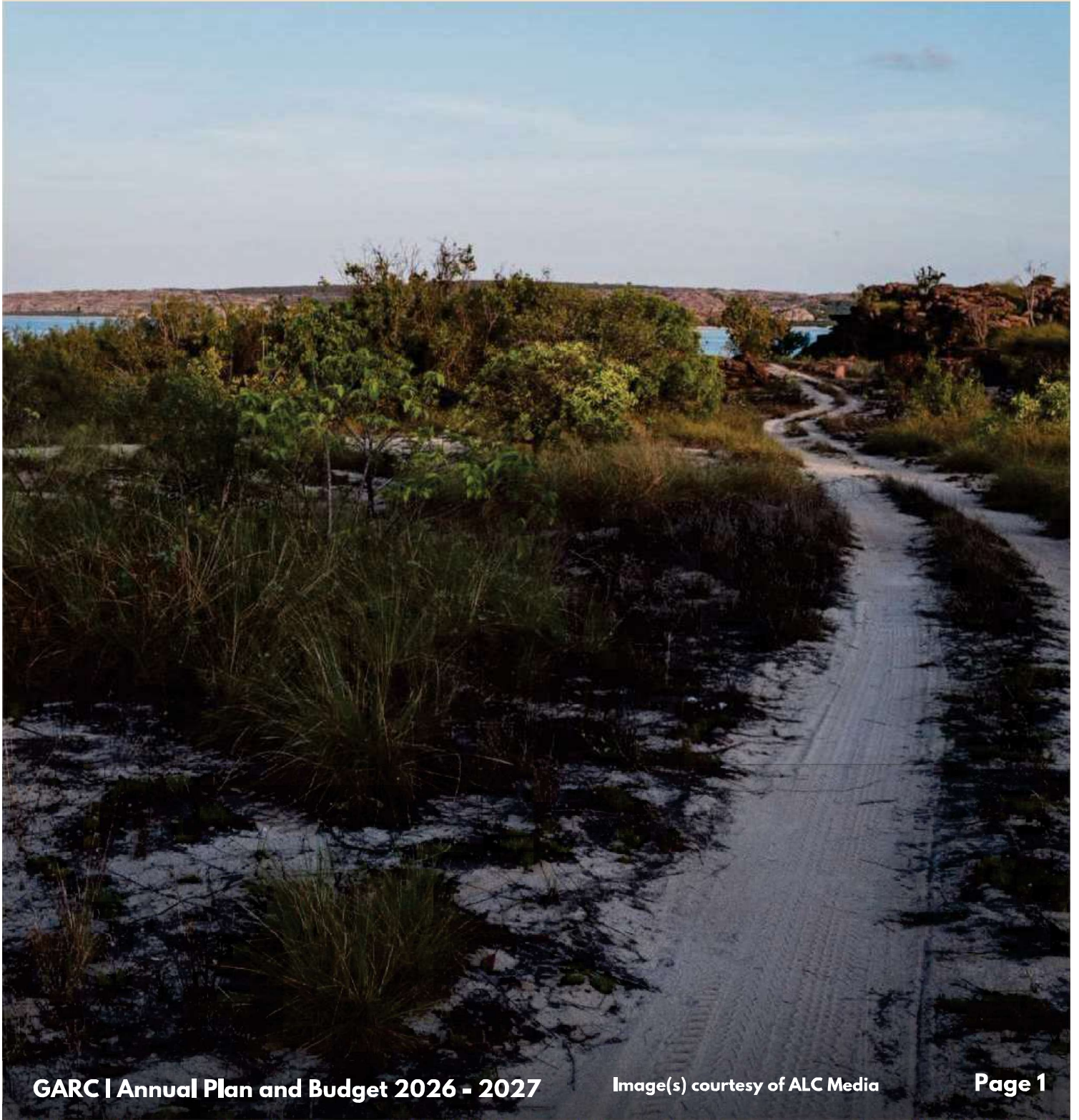


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INTRODUCTION

Message from the Chief Executive Officer

Welcome to the Groote Archipelago Regional Council Annual Plan and Budget 2026–2027.

The 2026–2027 financial year represents another important stage in the continued growth and development of the Groote Archipelago Regional Council. Over the past year, Council has continued to strengthen its operations, refine organisational systems and processes, and focus on delivering practical outcomes for our communities.

This Annual Plan outlines Council's key priorities, strategic objectives, and service delivery commitments for the year ahead. It reflects Council's ongoing commitment to strong governance, financial responsibility, community engagement, and the delivery of reliable and sustainable services across the Groote Archipelago.

Throughout 2026–2027, Council will continue to focus on:

- Maintaining and improving essential community infrastructure and assets;
- Delivering efficient and responsive community services;
- Supporting Local Decision Making and strengthening community engagement;
- Building a financially sustainable organisation;
- Supporting workforce capability and organisational development; and
- Advocating strongly for the needs and priorities of our communities.

As a regional council operating in remote and unique environments, Council continues to face challenges associated with service delivery, infrastructure demands, housing pressures, workforce attraction and retention, and the rising costs associated with operating across multiple communities. Despite these challenges, Council remains committed to delivering practical solutions and maintaining a strong focus on long-term sustainability and continuous improvement.

This Annual Plan highlights the broad range of services delivered by Council teams every day, including municipal and essential services, infrastructure maintenance, governance, finance, youth and recreation programs, aged and disability services, environmental health, community development, and administrative support functions.

As the newly appointed Chief Executive Officer of the Groote Archipelago Regional Council, I am honoured to have the opportunity to work alongside the Mayor, Councillors, Local Authorities, Traditional Owners, staff, and the broader community. I look forward to building strong and respectful relationships across the region and working collaboratively to support Council's long-term vision and priorities.

I recognise the unique strengths, culture, and opportunities that exist across the Groote Archipelago and I am committed to listening, learning, and working closely with communities to help deliver practical and sustainable outcomes. I also look forward to supporting and strengthening the organisation as we continue to build capability, improve services, and advocate strongly for the future needs of the region.

Council also recognises the importance of strong partnerships and collaboration. We will continue to work closely with Traditional Owners, Local Authorities, community members, government agencies, funding bodies, and regional stakeholders to advocate for improved outcomes and future opportunities for the Groote Archipelago region.

I would like to acknowledge the leadership and commitment of the Mayor, Councillors, Local Authority members, Executive Team, and all Council staff who continue to work hard in support of our communities. Their dedication and professionalism are critical to the ongoing success of the organisation.

On behalf of the organisation, I thank our communities and stakeholders for their continued support and engagement. Council looks forward to continuing to work together throughout 2026–2027 to deliver positive outcomes for the Groote Archipelago region.

Maxwell Duncan
Chief Executive Officer
Groote Archipelago Regional Council

Message from the Mayor



As Mayor of the Groote Archipelago Regional Council, it is with great pride that I present our Annual Plan for the 2026–2027 financial year. Now entering our second year in office, Council continues to build on the strong foundations established during our inaugural year, with a clear focus on strengthening services, supporting our communities, and creating a sustainable future for the Groote Archipelago.

Over the past year, we have continued to grow as a Council and strengthen our commitment to good governance, collaboration, community engagement, and representation. These principles remain at the heart of everything we do and guide our efforts to meet the diverse needs and aspirations of our communities.

We are committed to transparency, accountability, and ethical decision-making, ensuring Council remains responsive, inclusive, and focused on delivering positive outcomes for residents across the region.

Collaboration continues to play a vital role in our success. We recognise that strong partnerships with local organisations, government agencies, Traditional Owners, and community groups are essential to addressing challenges and delivering meaningful outcomes. By working together, we can build innovative solutions, improve service delivery, and support the long-term wellbeing of our communities.

Community engagement and local decision-making remain central to Council's vision for the future. We believe every voice matters, and we are committed to providing opportunities for residents to contribute ideas, raise concerns, and help shape the direction of our region. Through ongoing consultation, community meetings, and open communication, we will continue to ensure our work reflects the priorities and aspirations of the people we serve.

As we move into our second year, we remain committed to celebrating and respecting the rich cultural heritage of the Groote Archipelago. We acknowledge the strength, knowledge, and leadership of the Anindilyakwa people and remain dedicated to ensuring all communities feel represented, heard, and valued in our decision-making processes.

I thank our residents, staff, elected members, and community partners for your continued support and trust. Together, we will continue building a strong, resilient, and connected Groote Archipelago for current and future generations.



About this Plan

The Groote Archipelago Regional Council's annual plan is designed to focus on operational effectiveness, measurable outcomes, and the strategic utilisation of available funding to enhance the quality of life for all residents. Our commitment to transparency and accountability will guide our actions as we strive to deliver exceptional services and foster a thriving, included, safe and sustainable region.

SMART USE OF AVAILABLE FUNDING

Recognising the constraints on funding and the need for fiscal responsibility, the Council is committed to making informed financial decisions. We will adopt a strategic approach to budgeting that emphasises the smart use of available resources. This includes identifying opportunities for cost savings, pursuing grant funding, and exploring partnerships that can supplement our financial capabilities. By maximising the impact of every dollar spent, we will ensure that our investments deliver meaningful benefits and outcomes for our residents.

FOCUSING ON OPERATIONS AND OUTCOMES

Our Annual Plan emphasises the importance of operational efficiency and effectiveness. We will streamline our processes to ensure that resources are allocated wisely and that services are delivered promptly and effectively. By prioritising key initiatives that directly impact our communities, we aim to achieve tangible outcomes that enhance public welfare and contribute to the overall development of the Groote Archipelago.

PERFORMANCE MEASURES AND REPORTING

To track our progress and ensure accountability, we will implement robust performance measures aligned with our strategic goals. These metrics will enable us to assess the effectiveness of our programmes, identify areas for improvement, and celebrate our successes. Regular reporting will provide transparency for our stakeholders, allowing residents to see how their rates are being utilised and the impact of our initiatives on community wellbeing. We will engage with the community to gather feedback and insights, fostering a culture of continuous improvement.

In summary, the Groote Archipelago Regional Council's Annual Plan is a comprehensive framework that prioritises operational improvement, the smart use of funding, and accountability through performance measurement. Together, we will work diligently to build a resilient and prosperous community, ensuring that the needs and aspirations of our residents are achieved.

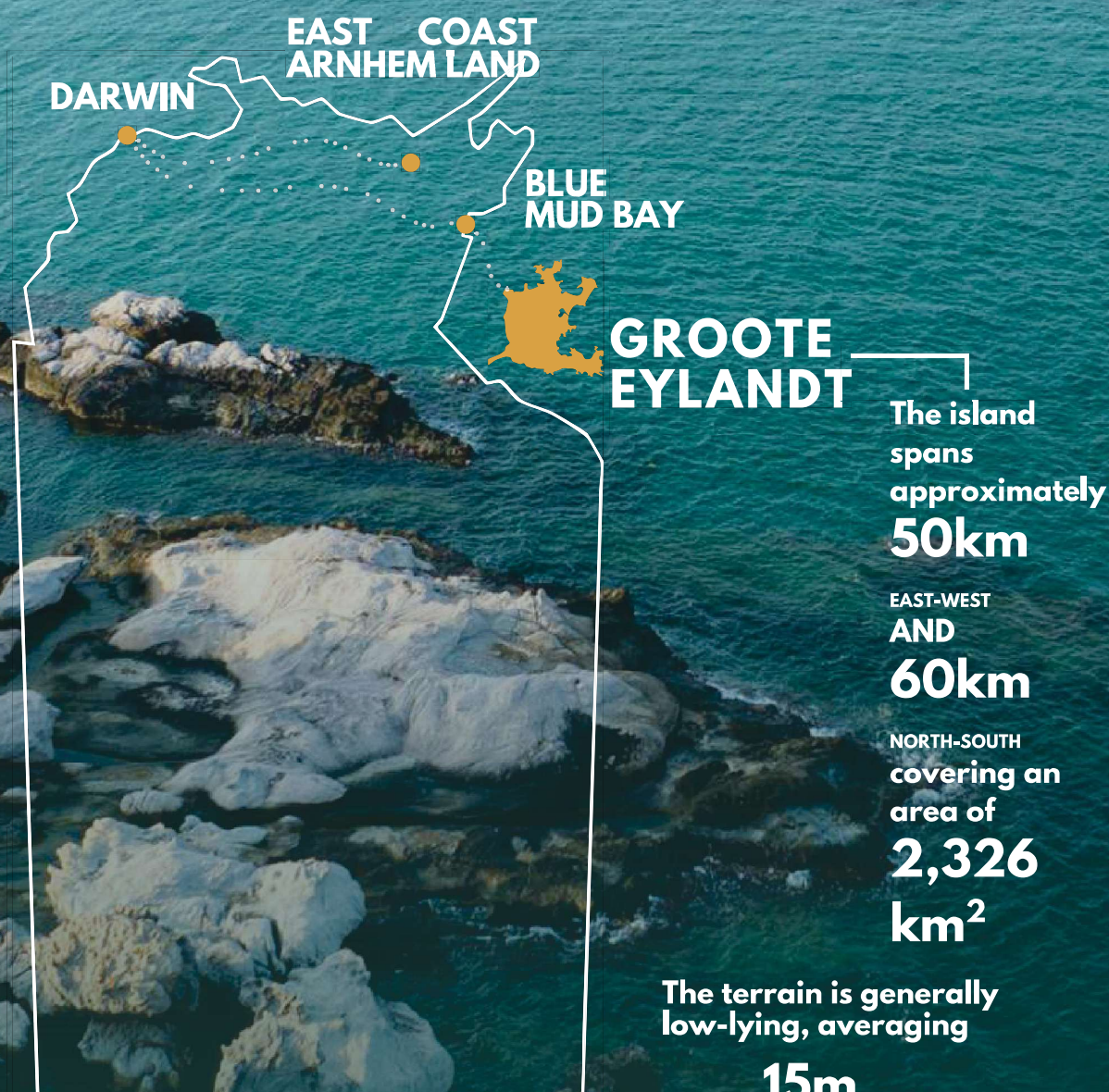


ABOUT THE COUNCIL

Our Location

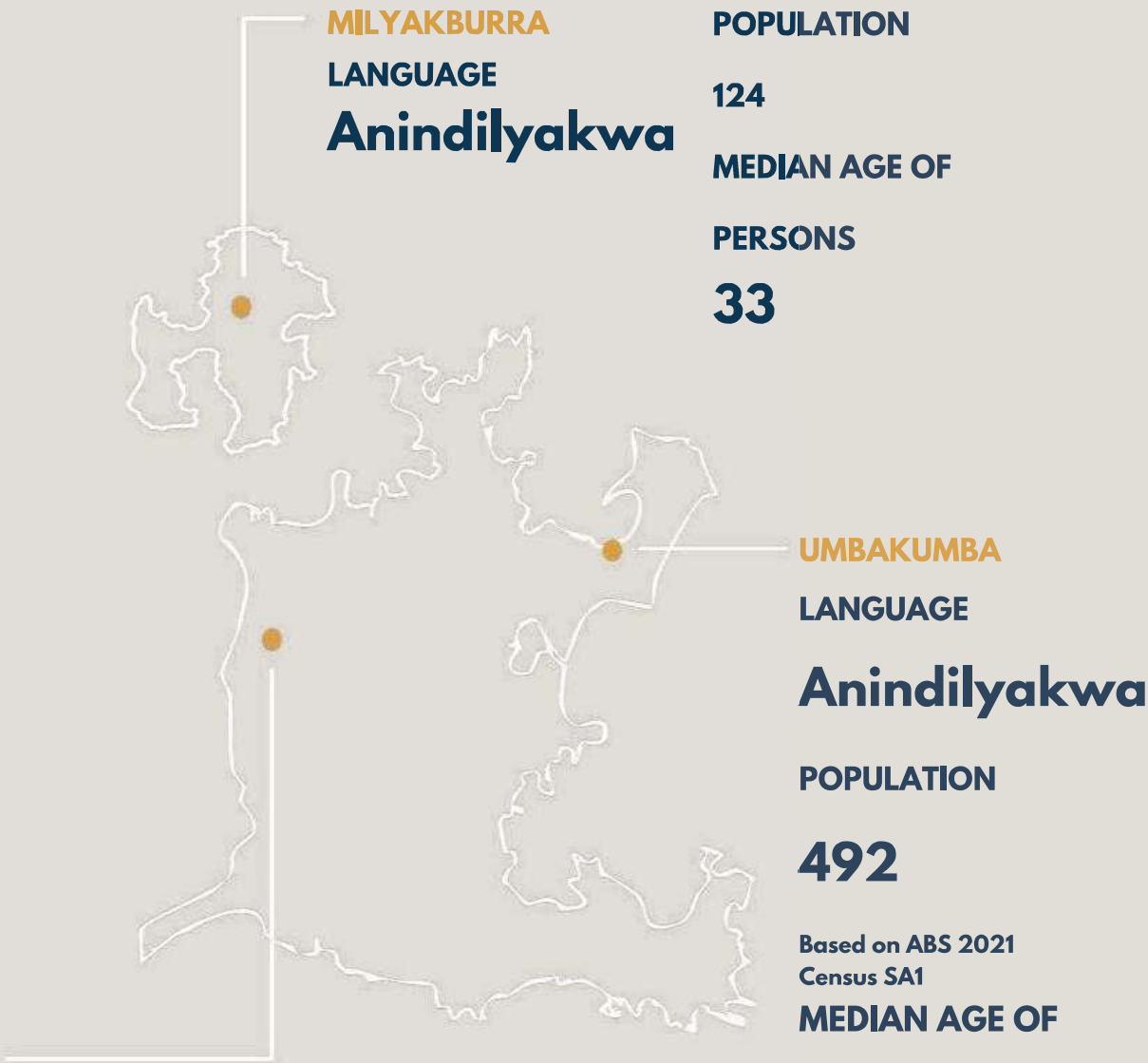
Groote Eylandt is located approximately 50 km offshore from the Northern Territory mainland, opposite Blue Mud Bay.

It sits around 630 km from Darwin, on the east coast of Arnhem Land.



Our Communities

There are four communities in the region: Alyangula, Angurugu, and Umbakumba on Groote Eylandt, and Milyakburra on nearby Bickerton Island. There are also a number of smaller communities and outstations on the island.



ANGURUGU Angurugu is located on the banks of the Angurugu River half way down the western coast of Groote Eylandt.

LANGUAGE	POPULATION
Anindilyakwa	1037
AVERAGE HOUSEHOLD SIZE	Based on ABS 2021 Census SA1
4.4	MEDIAN AGE OF PERSONS
	26

Council Ward Structure

The Groote Archipelago Regional Council is made up of three wards: Central, East and West. Each ward represents a unique part of our region and contributes to the diverse perspectives, priorities and strengths of the communities we serve.



Our Councillors

The Groote Archipelago is represented by 7 Council Members (the Mayor and 6 Councillors).

Council Members form the decision-making body that sets the strategic direction, forms policies, and determines priorities for the provision of services to the community.

CENTRAL WARD

Mayor Gordon Walsh



Deputy Mayor Gregson Lalara



Councillor Fabian Lalara



EAST WARD

Councillor Constantine Mamarka



Vacant



WEST WARD

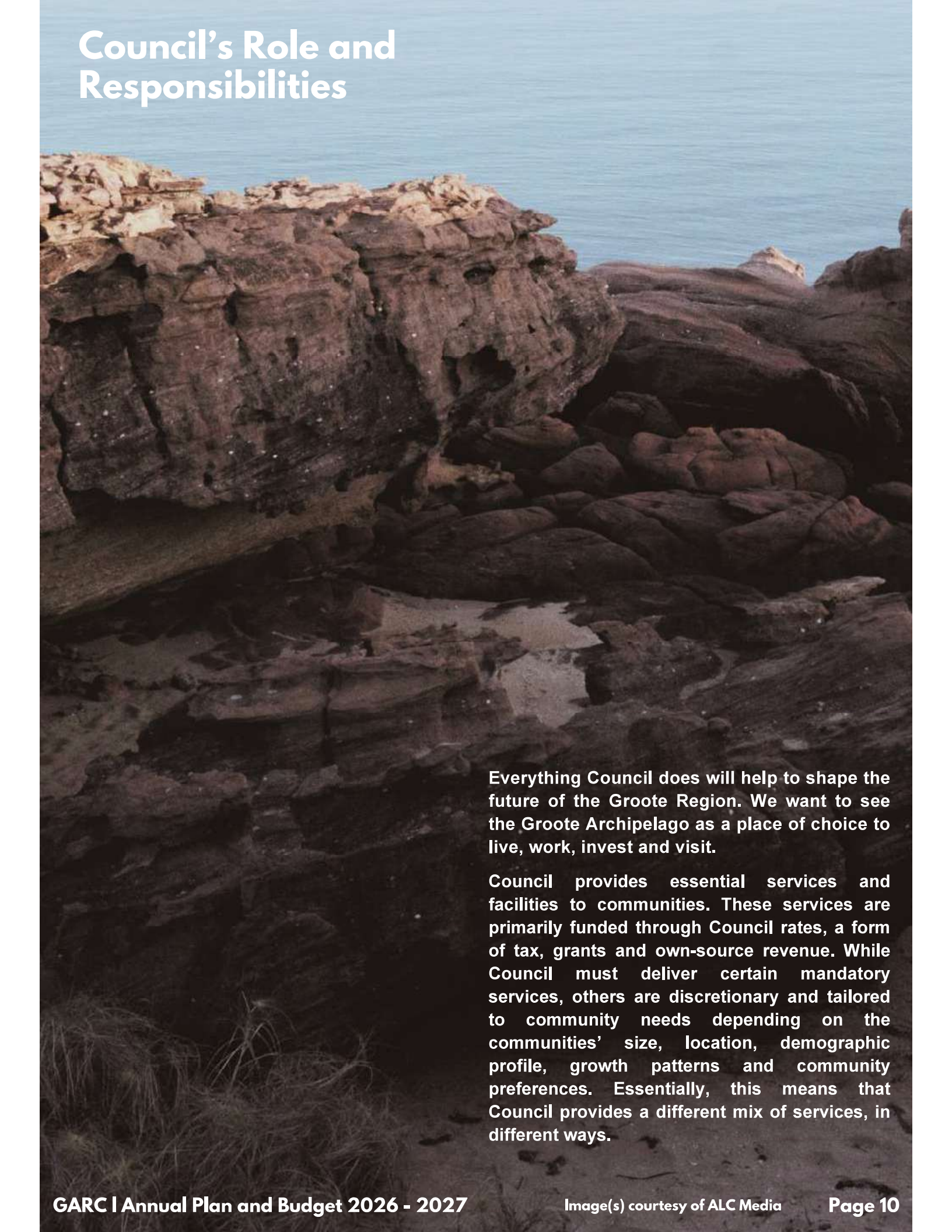
Councillor Kieranson Wurrumara



Councillor Cherise Hall



Council's Role and Responsibilities



Everything Council does will help to shape the future of the Groote Region. We want to see the Groote Archipelago as a place of choice to live, work, invest and visit.

Council provides essential services and facilities to communities. These services are primarily funded through Council rates, a form of tax, grants and own-source revenue. While Council must deliver certain mandatory services, others are discretionary and tailored to community needs depending on the communities' size, location, demographic profile, growth patterns and community preferences. Essentially, this means that Council provides a different mix of services, in different ways.

WHAT SERVICES COUNCIL DO

Council delivers services that are generally considered best performed by the level of government closest to the community. Services, facilities and programs are provided by Council for the benefit of its area, residents and visitors.

Council-delivered services include:

WHAT SERVICES COUNCIL CHOOSES TO DO



Street and public lighting



Waste collection and landfill management



Animal control



Parks and recreation area maintenance



Infrastructure management



Library services



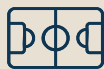
Waste recycling



Road and roadside maintenance



Cemetery management and maintenance



Sports ground development and maintenance



Public toilet maintenance and hygiene



Aged care



Youth services



Night Patrol



OUR STRATEGIC DIRECTION

Strategic and financial planning

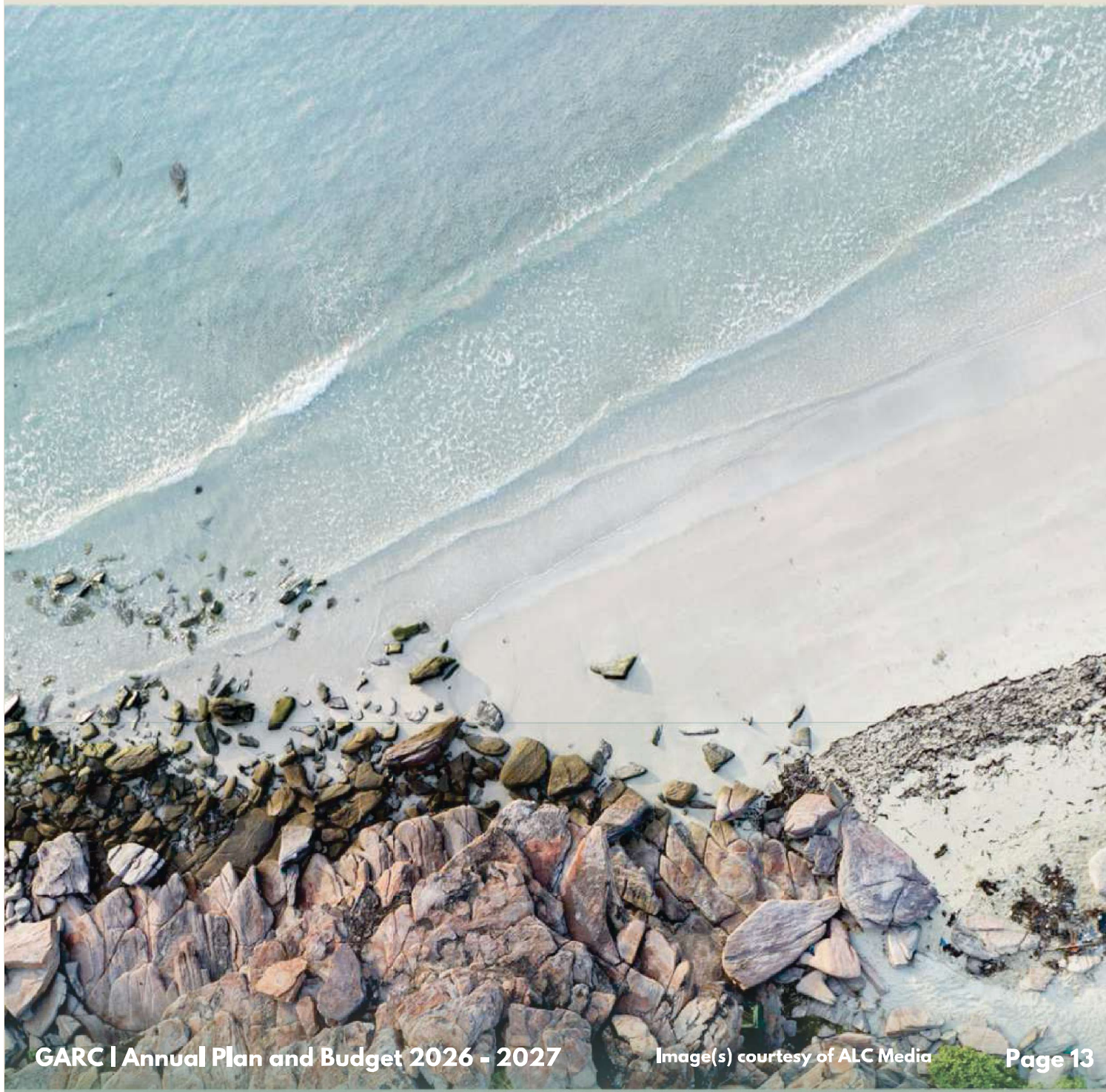
The Groote Archipelago Regional Council was constituted on 1 April 2025, commencing operations following the de-amalgamation from East Arnhem Regional Council on 22 April 2025. The Groote Archipelago Regional Council is currently establishing its workforce to fill vacant positions with quality employees and has commenced work on the Strategic Plan and Financial Planning models, which will be determined and set by Council during FY 2027. By fostering economic growth, enhancing community well-being, and promoting cultural awareness, the Groote Archipelago Regional Council strives to create an inclusive, vibrant, and sustainable future for all its residents.



Key Priorities for the Year Ahead

The Groote Archipelago Regional Council has identified several key activities and areas of focus for the coming year that align with our strategic direction and commitment to community outcomes.

A renewed focus on improving and delivering consistent services across communities to meet the expectations of residents and stakeholders.



DEVELOPING OUR BUDGET

Financial planning process

Groote Archipelago Regional Council (Council) acknowledges that developing successful planning processes will require robust policies focused on how Council will manage its finances sustainably, and how Council will interact with other tiers of government regarding financial management activities. The future 4-year plan will aim to navigate the complex economy in remote Northern Territory, including planning for annual capital expenditure.

BORROWINGS / INVESTMENTS

The Financial Plan will include borrowing and investment requirements in accordance with legislation and regulations, ensuring prudent and transparent management of borrowing and investment activities.

CONTROLS AND COMPLIANCE

Policies and procedures are being developed to form robust foundations to ensure compliant methods, performance results, reporting, receivables, payables, investments, advanced systems, record management, and compliance with all relevant legislation and regulatory frameworks.

STRATEGIC PLANNING

Council will provide long-term financial performance and positioning to strategise for sustainable, planned services and infrastructure, ensuring standards are met without unplanned increases in rates or disruptive cuts to service levels. Council will initiate a long-term plan to safeguard financial and service security with its 2027 financial plan to meet Council objectives.

Guided by principles of transparency, accountability, and community engagement, Council's focus is one of collaboration and inclusion with residents, Indigenous groups, and various stakeholders to address the unique needs and aspirations of the archipelago's population through a focus on Local Decision Making.

REVENUE

Revenue streams are rates, (general and waste) fees, and charges and funding provided by Commonwealth and Territory Governments.

External Revenue streams	Indicated Amount of Funding
Australian Government	\$ 2,559,262.00
Northern Territory	\$ 3,761,744.00
Government Income Others	\$ 1,344,915.00
Rates and Waste	\$ 2,719,229.00
Interest on Investment	\$ 710,248.00
	\$11,095,398.00



Significant Influences

As the Groote Archipelago Regional Council moves forward with its annual plan, we recognise five significant influences that will shape the future of our community. Addressing these challenges will be crucial for ensuring the well-being and sustainability of our region.

WORKFORCE RETAINMENT

Retaining a skilled and motivated workforce in our remote island communities presents its own set of challenges. Limited professional development opportunities, housing constraints, and the appeal of urban centres can contribute to workforce turnover. To combat these issues, Council will focus on initiatives that enhance local employment conditions, provide career advancement opportunities, and foster a supportive community environment. Engaging with local businesses and organisations will be vital in creating a unified approach to workforce retention.

UNCERTAINTY OF FUTURE LEVELS OF GOVERNMENT FUNDING

The future levels of government funding remain uncertain, posing a challenge for Council in maintaining essential services and implementing community projects. Changes in federal and state priorities, as well as economic fluctuations, could impact the availability of financial resources. To address this uncertainty, Council will actively seek to diversify funding sources, pursue grant opportunities, and engage in strategic partnerships that enhance financial stability and sustainability.

COST OF LIVING IN A REMOTE ISLAND

The high cost of living in the Groote Archipelago poses significant challenges for residents. Limited access to goods and services can strain household budgets and affect overall quality of life. To address these challenges, Council is dedicated to advocating for measures that support affordable housing, improve transportation options, and enhance access to essential services. By working collaboratively with community members and stakeholders, we aim to develop and advocate for solutions that alleviate financial pressures and promote the well-being of our residents.

COMMERCIAL MINING ANTICIPATED CLOSURE

The impending closure of commercial mining operations in the Groote Archipelago is a critical factor that could have far-reaching implications for our local economy. While mining has provided job opportunities and economic benefits, its closure may lead to job losses and reduced financial inflows to the community. Council is committed to proactively working with stakeholders to develop transition plans that support affected workers and facilitate economic diversification, ensuring a smooth transition into alternative industries and employment opportunities.

COMMUNITY SAFETY

Ensuring community safety is a paramount focus for the Groote Archipelago Regional Council. As we navigate changes in the local economy and demographics, it is imperative to maintain a safe environment for our residents. Council will prioritise initiatives aimed at enhancing public safety, including community policing, emergency preparedness and crime prevention programs. By fostering a culture of safety and collaboration, we aim to build resilient communities where residents feel safe, secure and supported. By acknowledging and addressing these significant influences, the Groote Archipelago Regional Council seeks to navigate the complexities of our unique environment while fostering a resilient and prosperous community. Through proactive planning, engagement and collaboration, we are committed to creating a sustainable future that meets the needs and aspirations of all residents.



BUDGET OVERVIEW

Capital and Operating budget

CAPITAL INVESTMENT OUTLINE

Establishment of an Office, lunchroom, and ablution block at the Angurugu Council Depot to support the Parks and Garden team in their delivery of services to the community will be supported by a budget of \$125,000

The public toilet projects at the Angurugu airport locations will be completed, with a total investment of \$560,000.

Refurbishment to the Angurugu and Umbakumba Aged Care kitchens to support improved food safety compliance, improve workforce conditions, and support service quality and capacity, with a total of \$315,731 allocated across both facilities.

Staff housing improvements and refurbishments in Angurugu and Umbakumba to support staff safety and amenity with \$115,000 allocated. Road maintenance across the region will be supported by a budget of \$400,000.00.

ANNUAL PLAN AND BUDGET 2026 – 2027



2027 Budgeted Statement of Financial Performance - By Location	Corporate, Governance & Councillors	Angurugu	Milyakburra	Umbakumba	Total GARC
Operating Income					
Rates & Annual Charges	-	1,662,229	260,498	796,502	2,719,229
Operating Grants and Subsidies	2,434,598	2,213,422	421,828	1,251,158	6,321,006
Interest / Investment Income	710,248	-	-	-	710,248
Commercial and Other Income	-	686,396	35,882	622,638	1,344,915
Council Internal Allocations Cr	2,536,954	-	-	-	2,536,954
United Revenue Allocation Cr	(2,694,970)	1,352,690	520,683	821,597	0
TOTAL OPERATING REVENUE	2,986,831	5,914,738	1,238,891	3,491,894	13,632,353
Operating Expenses					
Employee Expenses	1,681,484	1,829,224	421,084	1,155,401	5,087,194
Materials and Contracts	850	397,533	252,226	639,444	1,290,054
Elected Member Allowances	330,520	-	-	-	330,520
Elected Member Expenses	20,000	-	-	-	20,000
Council Committee & LA Allowances	-	8,800	8,800	8,800	26,400
Depreciation and Amortisation	804,347	-	-	-	804,347
Other Expenses	655,750	1,447,437	245,896	832,094	3,181,177
Council Internal Allocations Dr	179,892	1,385,083	268,215	703,764	2,536,954
TOTAL OPERATING EXPENSES	3,672,843	5,068,077	1,196,222	3,339,504	13,276,646
OPERATING DEFICIT	(686,012)	846,660	42,668	152,391	355,707
Remove non-cash item					
Add back Depreciation	804,347	-	-	-	804,347
Less Additional outflows					
Carried Forward Grants Revenue FY2028	-	(424,651)	(134,375)	(359,056)	(918,082)
Capital Expenditure	(295,000)	(917,866)	(57,035)	(214,901)	(1,484,801)
Transfer to Reserve	(118,335)	-	-	-	(118,335)
TOTAL ADDITIONAL OUTFLOWS	(413,335)	(1,342,516)	(191,410)	(573,957)	(2,521,218)
DEFICIT	(295,000)	(495,856)	(148,742)	(421,566)	(1,361,164)
Add Additional inflows					
Carried Forward Grants Revenue	295,000	495,855	148,742	421,566	1,361,164
Transfer from Reserves	-	-	-	-	-
TOTAL ADDITIONAL INFLOWS	295,000	495,855	148,742	421,566	1,361,164
NET BUDGETED OPERATING POSITION	(0)	0	0	0	(0)

PROFIT AND LOSS

2027-2030

Budgeted Statement of Financial Performance - Consolidated	Budget 2027	Budget 2028	Budget 2029	Budget 2030
OPERATING REVENUE				
Rates & Annual Charges	2,719,229	2,800,806	2,884,830	2,971,375
Operating Grants and Subsidies	6,321,006	6,321,006	6,321,006	6,321,006
Interest / Investment Income	710,248	728,748	747,801	767,427
Commercial and Other Income	1,344,915	1,385,263	1,426,821	1,469,625
TOTAL OPERATING REVENUE	11,095,399	11,235,823	11,380,458	11,529,434
OPERATING EXPENDITURE				
Employee Expenses	5,087,194	5,239,810	5,397,004	5,558,914
Materials and Contracts	1,290,054	1,328,756	1,368,618	1,409,677
Elected Member Allowances	350,520	361,036	371,867	383,023
Council Committee & LA Allowances	26,400	27,192	28,008	28,848
Depreciation and Amortisation	804,347	936,547	1,082,847	1,191,347
Other Expenses	3,181,177	3,260,706	3,342,224	3,425,780
TOTAL OPERATING EXPENDITURE	10,739,692	11,154,047	11,590,568	11,997,589
OPERATING SURPLUS / (DEFICIT)	355,707	81,776	(210,110)	(468,155)
Capital Grants	-	-	-	-
SURPLUS / (DEFICIT)	355,707	81,776	(210,110)	(468,155)
Remove Non-Cash Item				
Add back Depreciation	804,347	936,547	1,082,847	1,191,347
Less Additional Outflows				
Capital Expenditure	(1,484,801)	(445,000)	(680,000)	(50,000)
Carried Forward Revenue for FY 2028	(918,082)	(1,373,070)	(1,447,472)	(2,002,329)
Transfer to Reserve	(118,335)	(118,335)	(118,335)	(118,335)
TOTAL ADDITIONAL OUTFLOWS	(2,521,218)	(1,936,405)	(2,245,807)	(2,170,664)
NET SURPLUS / (DEFICIT)	(1,361,164)	(918,082)	(1,373,070)	(1,447,472)
Add Additional Inflows				
Carried Forward Grants Revenue	1,361,164	918,082	1,373,070	1,447,472
TOTAL ADDITIONAL INFLOWS	1,361,164	918,082	1,373,070	1,447,472
NET BUDGETED OPERATING POSITION	(0)	0	0	0



BALANCE SHEET

2027 - 2030

Forecast Statement of Financial Position as at 30th June	Budget 2027	Budget 2028	Budget 2029	Budget 2030
CURRENT ASSETS				
Cash and Cash Equivalent	14,108,208	14,492,084	14,730,529	15,450,328
Trade and Other Receivables	108,769	273,583	276,476	279,455
Other Current Assets	10,931	10,931	10,931	10,931
TOTAL CURRENT ASSETS	14,227,908	14,776,598	15,017,936	15,740,714
NON-CURRENT ASSETS				
Building	7,974,007	7,762,567	7,704,813	7,272,524
Infrastructure	724,070	747,376	804,533	763,761
Motor Vehicles	1,173,831	1,170,151	1,201,942	1,137,326
Plant & Equipment	253,413	282,709	333,746	318,721
Lease Assets	4,208,378	4,102,878	3,997,378	3,892,378
TOTAL NON-CURRENT ASSETS	14,333,700	14,065,680	14,042,412	13,384,710
TOTAL ASSETS	28,561,608	28,842,278	29,060,349	29,125,425
CURRENT LIABILITIES				
Other Liabilities	1,172,795	1,184,523	1,196,368	1,208,332
Lease Liability	132,203	132,203	132,203	132,203
Provisions	356,502	367,197	378,213	389,559
Unexpended Grants and Contributions	2,096,865	1,373,070	1,447,472	2,002,329
TOTAL CURRENT LIABILITIES	3,758,365	3,056,993	3,154,256	3,732,423
NON-CURRENT LIABILITIES				
Lease Liability	4,018,871	3,784,639	3,550,407	3,316,176
Provisions	653,229	672,826	693,011	713,801
TOTAL NON-CURRENT LIABILITIES	4,672,100	4,457,465	4,243,418	4,029,977
TOTAL LIABILITIES	8,430,465	7,514,458	7,397,674	7,762,400
NET ASSETS	20,131,143	21,327,820	21,662,674	21,363,025
Equity Transfer In	9,275,119	9,275,119	9,275,119	9,275,119
Accumulated Surplus	2,691,861	2,680,017	2,376,288	1,814,513
Reserves - Replacement and Contingency Reserves	8,164,163	9,372,684	10,011,267	10,273,393
TOTAL EQUITY	20,131,143	21,327,820	21,662,674	21,363,025



CASH FLOW FORECAST 2027-2030



Forecast Statement of Cash Flows	Budget 2027	Budget 2028	Budget 2029	Budget 2030
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts:				
Grants and Contributions	6,321,006	6,321,006	6,321,006	6,321,006
Rates and Annual Charges	2,610,460	2,688,773	2,769,437	2,852,520
Other Operating Receipts	1,439,977	1,483,177	1,527,672	1,573,502
Interest Received	710,248	731,556	753,502	776,108
Payments:				
Payments to Employees	(4,788,654)	(4,932,313)	(5,080,283)	(5,232,691)
Payments to Suppliers and Customers	(5,089,140)	(5,463,323)	(5,372,891)	(5,520,645)
Net Cash Used in Operating Activities	1,203,898	828,876	918,444	769,800
CASH FLOWS FROM INVESTING ACTIVITIES				
Payment:				
Acquisition of Property , Plant and Equipment	(1,484,801)	(445,000)	(680,000)	(50,000)
Net Cash Used in Investment Activities	(1,484,801)	(445,000)	(680,000)	(50,000)
Net Increase / (Decrease) in Cash Held	(280,903)	383,876	238,444	719,800
Cash at the beginning of period	14,389,111	14,108,208	14,492,084	14,730,529
Cash at End of the Period	14,108,208	14,492,084	14,730,529	15,450,328

CAPITAL EXPENDITURE

Table 1.
Capital
Expenditure
and Funding
Budget

CAPITAL EXPENDITURE	Outer FY 2027 Budget	Outer FY 2028 Budget	Outer FY 2029 Budget	Outer FY 2030 Budget
CAPITAL EXPENDITURE				
Building	1,290,731	250,000	485,000	
Infrastructure	164,070	100,000	100,000	50,000
Plant and Equipment	30,000			
Motor Vehicle		95,000	95,000	
Total Capital Expenditure	1,484,801	445,000	680,000	50,000
TOTAL CAPITAL EXPENDITURE FUNDED BY				
Current Year Grants Revenue				
Unexpended Grants c/wd	1,290,731	250,000	485,000	
Reserves EARC Jetty Payment (2026) approved	114,070			
Self Funded by Service	80,000			
Replacement Reserves/Future Grants		100,000	100,000	50,000
Fleet Replacement Reserves		95,000	95,000	
Total Capital Expenditure Funding	1,484,801	445,000	680,000	50,000

* Reserve movements to be approved by Council Resolution

Table 2.

Planned Major Capital Works Budget This budget table is to report major capital projects that are either in progress, that will continue over more than one financial year or will be completed this current financial year.

GARC Planned Major Capital Works Budget

Asset Type	By Major Capital Project	Outer FY2026-27 Budget	Outer FY2027-28 Budget	Outer FY2028-29 Budget	Outer FY2029-30 Budget	Expected Project Completion Date
Infrastructure	LRCI & LAPF Funding - Toilet Blocks at Angurugu	560,000				1/08/2026
Infrastructure	EARC Project - Jetties Milyakburra	57,035				30/06/2027
Infrastructure	EARC Project - Jetties Umbakumba	57,035				30/06/2027
Plant & Equipment	CCTV - Landfill Milyakburra	30,000				31/10/2026
Buildings	ACDS Kitchen upgrade - Angurugu	157,866				30/11/2026
Buildings	Kitchen upgrade - Umbakumba	157,866				30/11/2026
Buildings	Vet Office - Angurugu	125,000				31/01/2027
Buildings	Parks & Gardens Office - Angurugu	125,000				31/01/2027
Buildings	Window replacements/internal improvements Lot 351	65,000				1/12/2026
Buildings	Painting /internal works for Lot 450	50,000				1/12/2026
Buildings	Lot 159 upgrade staff housing	50,000				30/06/2027
Buildings	Staff Housing Upgrades (Establishment grant)		250,000	85,000		1/06/2028
Buildings	Angurugu Parks & Gardens Shed			400,000		30/06/2029
Infrastructure	Solar Installation for Council buildings (Internal allocations/Reserves/Unknown Grants)	50,000	100,000	100,000	50,000	30/06/2030
Fleet	ACDS Angurugu Hiace Commuter Bus		80,000			30/06/2028
Fleet	Single Cab Tipper - Milyakburra			80,000		30/06/2029
Fleet	Howard Slasher - Angurugu		15,000			30/06/2028
Fleet	Howard Slasher - Umbakumba			15,000		30/06/2029
TOTAL		1,484,801	445,000	680,000	50,000	



Key Assumptions for the Long Term Financial Plan FY2027 – 2030

1. Section 200(2) requires the LTFP to relate to a period of at least 4 financial years.
2. Grant Revenue has been increased by 0% each year.
3. User Fees and Charges will increase by at least 3% each year.
4. Aged Care pricing is regulated under legislated price limits published at a later date.
5. Rates and Waste Charges have increased by 10% in 2027 and will increase by at least 3% subsequent years.
6. Other operating income has been increased by 3% each year.
7. Employee costs have been increased by 3.4% in 2027 and subsequent years at 3%
8. Materials and Contracts – estimated increase by 3% each year.
9. Depreciation – 6% of depreciation balance.
10. Other operating expenses have been increased by 2.5% each year.
11. Trade and other receivables are estimated to be an average of 2% of revenue each year.
12. Prepayments and other current assets annualised average used.
13. PPE TBA Budget R1
14. Other Assets not expected to change.
15. Trade and Other Payables are estimated for 98% payment of the previous year's balance and the current year operational expenditure outstanding by 15 days.
16. Other Liabilities estimated to increase by 1% per year.
17. Provisions estimated to increase by 3% each year.
18. Lease liability – based on lease liability schedules.
19. Capital has been conservatively, yet purposely determined using a prioritisation approach.
20. All capital works and expenditures are assumed to be completed and available for use at the end of the financial year.
21. It is assumed the Council Internal Charges remain the same for the next four years
22. Salaries and Superannuation are paid at same time (Payday Super) and assumed staff consumed 54% of their Annual Leave. Long Service Leave is assumed to be accumulated

BUILDING COUNCIL PARTNERSHIPS AND COLLABORATION

In our commitment to enhancing service outcomes for the Groote Archipelago region, the Groote Archipelago Regional Council recognises the critical importance of building strong partnerships and fostering collaboration with various stakeholders. By working together, we can leverage resources, share knowledge and create innovative solutions that add significant value to our community.

ENGAGING WITH LOCAL COMMUNITIES

Council is dedicated to actively engaging with residents, Indigenous clans and community organisations to understand their needs and aspirations. By strengthening advisory groups and holding regular community forums, we will ensure that the voices of all stakeholders are heard and considered in our decision-making processes. This collaborative approach will enable us to tailor our services to better meet the unique needs of our diverse population.

STRENGTHENING RELATIONSHIPS WITH GOVERNMENT AGENCIES

Building partnerships with state and federal government agencies is essential for accessing funding, resources and support for our initiatives. Council will work to establish strong communication channels with these agencies, advocating for policies and programs that benefit the Groote Archipelago. By aligning our goals with those of government entities, we can secure the necessary support to enhance service delivery and community development.

PROMOTING COLLABORATIVE PROJECTS

Council will initiate and support collaborative projects that address shared challenges and priorities within the community. By bringing together stakeholders from various sectors, we can pool resources and expertise to tackle issues such as infrastructure development, environmental conservation and community safety. These joint efforts will not only improve service delivery but also strengthen communities and foster a sense of shared purpose.

Through the establishment of meaningful partnerships and collaborative efforts, the Groote Archipelago Regional Council aims to enhance service outcomes and create a thriving, resilient community. By valuing the contributions of all stakeholders and working together towards common goals, we can build a brighter future for the region and its residents.

COLLABORATING WITH NON-PROFIT AND COMMUNITY ORGANISATIONS

Partnering with non-profit organisations and community groups will enable Council to tap into specialised expertise and resources. By collaborating on projects related to health, education, environmental sustainability and social services, we can create a more comprehensive support network for our residents. These partnerships will also enhance our capacity to deliver programs and services that promote well-being and improve quality of life.

MEASURING OUR OPERATIONS AND KEY PERFORMANCE INDICATORS

As the Groote Archipelago Regional Council embarks on its inaugural annual plan, it is essential to establish a framework for measuring our operations and assessing our progress towards achieving our strategic goals. Implementing Key Performance Indicators (KPIs) will enable us to monitor performance, enhance accountability and ensure that we are effectively meeting the needs of our communities.

Council has developed a comprehensive set of KPIs that align with our strategic objectives and operational priorities. These indicators will cover various aspects of our operations, including service delivery, financial management, community engagement and overall organisational effectiveness. By defining clear and measurable KPIs, we can track our performance and identify areas for improvement.

In conclusion, measuring our operations through well- defined KPIs is essential for the Groote Archipelago Regional Council's success. By establishing a robust framework for performance measurement, we will enhance our ability to deliver high-quality services, foster community engagement and achieve our strategic goals. Together, we will work towards building a resilient and thriving community that meets the needs of all residents.



COUNCIL AND COMMUNITY SERVICES

- Ensure all parks and public recreation areas are maintained to an appropriate and consistent standard.
- Ensure Council administration offices and hubs adequately service the needs of community residents and stakeholders.
- Ensure all public area infrastructure is maintained to a high standard.
- Ensure community cemetery sites are well maintained and meet the needs of community residents.
- Conduct monthly condition assessments of public area infrastructure.
- Ensure street and public lighting in recreation areas is well maintained and operational.
- Conduct monthly operational assessments of street and recreational area public lighting.
- Ensure all internal roads and road furniture are well maintained and meet the needs and expectations of the community.
- Conduct monthly condition assessments of internal roads and road furniture.
- Consult on and finalise the naming structure for internal roads within communities by September.
- Conduct six-monthly tenancy and under-lease inspections for residential and commercial properties.
- Provide operational updates to stakeholder boards at every meeting.
- Circulate a monthly internal staff operational update publication.
- Conduct quarterly community satisfaction surveys regarding Council operations.
- Introduce a messaging campaign by August to clarify which services Council delivers and is responsible for, and those it does not.
- Actively pursue at least three new grant opportunities per annum that complement Council program delivery.



CORPORATE AND FINANCIAL SERVICES

Percentage of departments operating within their allocated budgets	100%
Timeliness of monthly and quarterly financial reports submitted to Council	100%
Percentage of financial reports meeting accuracy standards and free from discrepancies	100%
Year-on-year increase in revenue from rates and fees	3%
Percentage of budgeted revenue achieved each financial year	95%
Number of cost-saving initiatives implemented and their impact on the budget	3 per annum
Compliance rate with financial regulations and reporting standards	100%
Feedback ratings from internal departments regarding financial services and support	90%
Percentage of Council staff completing professional development and training programs	100%
Development of an annual Council training plan	due August



GOVERNANCE

Ensure all local authority internal audit, risk, and Council meetings are held within set timeframes and comply with requirements.

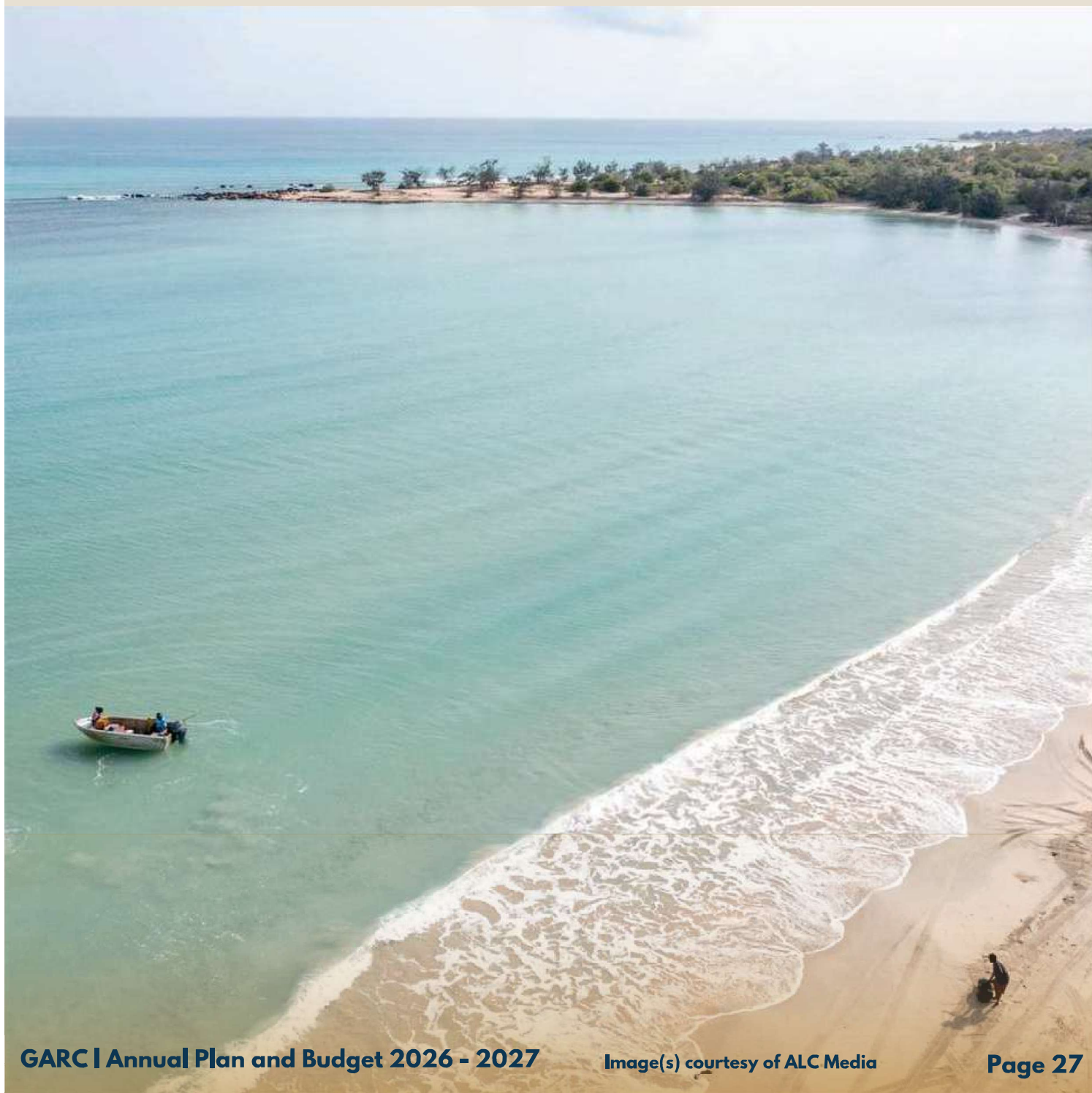
Complete a full meeting schedule for the 2026/27 financial year for all relevant meetings.

Ensure the ongoing implementation and review of Council policies, updating as needed or in response to legislative changes.

Ensure the annual personal development program for elected members is structured and delivered.

Assist with and implement the 2026/27 financial year Council development initiative, including the rollout of the Groote Archipelago Regional Council Youth Council framework by 1 September.

Ensure continuous review and updating of all associated Council registers.



BUDGET REVIEWS

The Groote Archipelago Regional Council recognises that effective financial management is essential to achieving our strategic objectives and ensuring the sustainability of our services. To maintain fiscal responsibility and adapt to changing circumstances, we will implement a biannual budget revision process. This approach will enable us to assess our financial performance, respond to emerging needs, and align our resources with the priorities of our community.

PURPOSE OF BIANNUAL BUDGET REVISIONS

The primary purpose of conducting biannual budget revisions is to ensure our financial allocations remain relevant and effective throughout the fiscal year. By reviewing and adjusting the budget regularly, we can respond proactively to fluctuations in revenue, changes in community needs, and unforeseen expenditures. This process will enhance our ability to deliver essential services and projects while maintaining financial stability.



REVIEW PROCESS

The biannual budget revision process will involve a thorough review of our current budget, including an assessment of actual expenditures compared to projected figures.

Key components of the review process will include:

- **Financial analysis** – evaluating revenue sources, expenditure patterns, and overall financial health to identify trends and variances.
- **Stakeholder input** – engaging with department heads, community members, and external stakeholders to gather insights on funding needs and priorities.
- **Performance evaluation** - assessing the effectiveness of existing programs and initiatives to determine if adjustments are necessary to meet community expectations.



ADJUSTMENTS AND REALLOCATIONS

Based on the findings from the review process, the council will make informed decisions regarding budget adjustments and reallocations. This may involve:

- Increasing funding for high-priority projects or services that require additional resources.
- Reducing allocations for programs that are underperforming or no longer align with community needs.
- Identifying opportunities for cost savings and efficiencies to better utilise available resources.

TRANSPARENCY AND COMMUNICATION

To promote transparency and accountability, the council will communicate the outcomes of the biannual budget revisions to the community. This will include:

- Public reports detailing the adjustments made, the rationale behind those changes, and anticipated impacts on service delivery.
- Community forums and consultations to discuss the budget revisions and gather feedback from residents.
- Regular updates on the financial health of the council and the progress of funded initiatives.

CONTINUOUS IMPROVEMENT

The high cost of living in the Groote Archipelago poses significant challenges for residents. Limited access to goods and services can strain household budgets and affect overall quality of life. To address these challenges, Council is dedicated to advocating for measures that support affordable housing, improve transportation options, and enhance access to essential services. By working collaboratively with community members and stakeholders, we aim to develop and advocate for solutions that alleviate financial pressures and promote the well-being of our residents.



KEY FINANCIAL INDICATORS

Council rates

FUNDING OF ESSENTIAL COUNCIL SERVICES

A significant portion of our land rates income will be allocated to funding essential services that directly benefit residents and communities.

This includes:

Waste management

Ensuring effective waste collection and disposal services to maintain cleanliness and environmental health in our communities.

Maintenance of public facilities

Funding the upkeep and enhancement of parks, recreational facilities, community centres, cemeteries, and other public spaces that contribute to community engagement and quality of life.

Animal management services

Delivering an appropriate and responsive level of animal care across the region.

INFRASTRUCTURE DEVELOPMENT AND UPGRADES

Land rates income will play a crucial role in financially supporting infrastructure projects essential for the growth and development of the Groote Archipelago.

This includes:

Road maintenance and upgrades

Investing in the maintenance and improvement of local roads, lighting, and pedestrian networks to enhance accessibility and connectivity for residents and visitors.

Community infrastructure projects

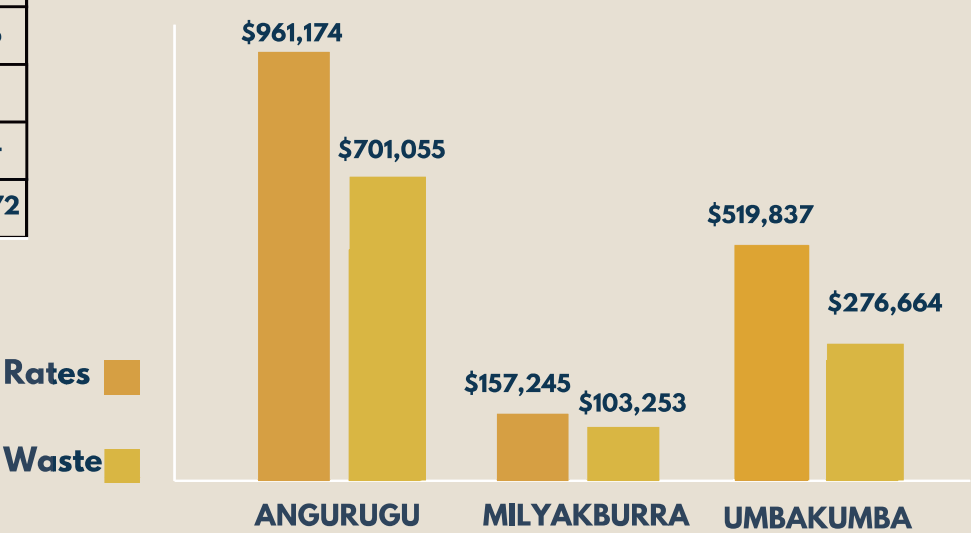
Supporting the development of new community facilities and infrastructure that align with the needs and aspirations of residents, including recreation buildings and public recreation areas.



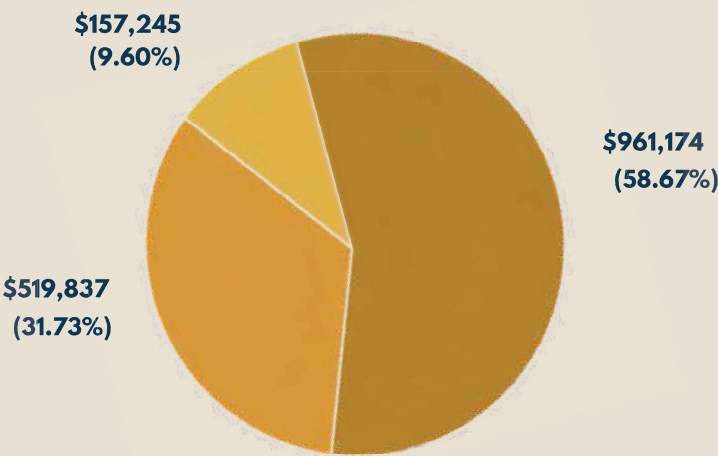
STATEMENT OF EXPECTED REVENUE

Location	Rates	Waste
Angurugu	\$961,174	\$701,055
Milyakburra	\$157,245	\$103,253
Umbakumba	\$519,837	\$276,664
	\$1,638,256	\$1,080,972

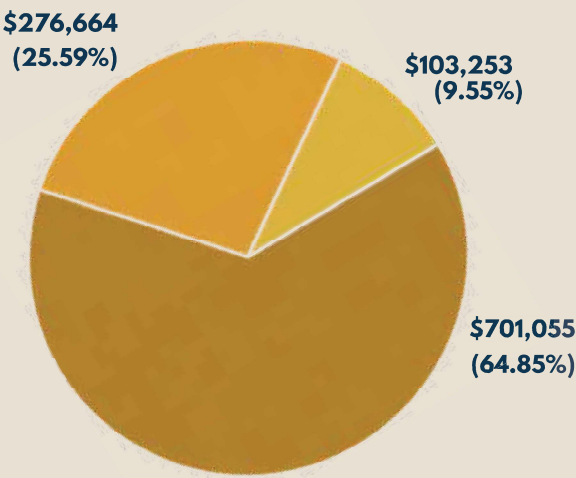
RATES AND WASTE INCOME BY COMMUNITY



RATES INCOME FROM EACH COMMUNITY



WASTE INCOME FROM EACH COMMUNITY



RATES AND CHARGES 2026 – 2027

Rates and charges provide an important source of revenue for Council and assist in funding the delivery of municipal, community and infrastructure services across the Groote Archipelago.

For the 2026/27 financial year, Council has adopted the following principal rates and charges:

<u>Charge Category</u>	<u>2026/27 Charge</u>
General Rate – Residential / Government Housing	\$3,391.21
General Rate – Commercial	\$4,015.98
Refuse Charge – Residential	\$2,077.21
Refuse Charge – Commercial	\$2,240.94
Additional Commercial Bin Charge	\$1,378.53
Mining / Extractive Lease	0.009238% of Mining Tenement Valuation, subject to a minimum charge of \$2,368.42

Council's rates and charges are levied in accordance with the Local Government Act 2019 and the annual Rates Declaration adopted by Council.

Revenue generated through rates and charges contributes to the delivery of essential local government services including waste management, road maintenance, community facilities, recreational services and other municipal functions across Angurugu, Umbakumba and Milyakburra.

Economic and Social Impact

The Groote Archipelago Regional Council has assessed the social and economic effects of its proposed rating policies and charges for the 2026/27 financial year.

Council recognises that increases in rates and charges may place additional financial pressure on households and businesses. In developing the 2026/27 budget, Council has sought to balance affordability for ratepayers with the need to maintain essential municipal, community and infrastructure services across Angurugu, Umbakumba and Milyakburra.

The proposed rates increase has been developed having regard to:

- Increasing operating costs, including labour, fuel, freight and utilities;
- The withdrawal of Northern Territory Government electricity subsidies resulting in increased operating expenditure;
- The need to maintain and improve essential community infrastructure and services;
- Growth in the number of rateable assessments across the region; and
- Council's obligation to maintain long-term financial sustainability.

Council considers the social impacts of the proposed rating structure to be moderate. While ratepayers will experience an increase in rates and charges, Council has sought to minimise the impact by adopting a rating structure that distributes costs equitably across the community while continuing to deliver essential services.

Council considers the economic impacts of the proposed rating structure to be positive overall. Revenue generated through rates enables Council to maintain roads, waste management services, community facilities, recreation infrastructure, local employment opportunities and other municipal services that contribute to the economic wellbeing of the Groote Archipelago.

Without the proposed rates and charges, Council would be unable to maintain service levels and meet its obligations under the Local Government Act 2019. Council therefore considers the proposed rating policies to be reasonable, necessary and in the long-term interests of the community.

FEES AND CHARGES 2026 – 2027

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
All of Council (where available)		\$ (GST Excl.)		\$ (GST Incl.)
ADMINISTRATION				
Photocopying & Printing				
A4 (Black and White single sided)	per copy	\$1.82	\$0.18	\$2.00
A3 (Black and White single sided)	per copy	\$2.73	\$0.27	\$3.00
A4 (Colour single sided)	per copy	\$3.64	\$0.36	\$4.00
A3 (Colour single sided)	per copy	\$6.36	\$0.64	\$7.00
Annual Report or Regional Plan (Black & White Copy) Note - Free copies can be downloaded at www.groote.nt.gov.au	each	-		Free
Laminating				
A4	per page	\$3.64	\$0.36	\$4.00
A3	per page	\$6.36	\$0.64	\$7.00
Key Cutting				
Key Cutting	per key	\$6.36	\$0.64	\$7.00
APPLICATIONS UNDER FREEDOM OF INFORMATION (these fees are set by the NT Information Commissioner)				
Personal Information				
Application Fee		Free		Free
Supervised Inspection				
- First 2 hours		Free		Free
- Per hour thereafter	per hour	\$25.00		\$25.00
Non-Personal Information				
Application Fee		\$30.00		\$30.00

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
Searching and decision making	per hour	\$25.00		\$25.00
Retrieval from storage	Actual cost	Actual Cost		Actual Cost
Supervised Inspection (for every hour or part of an hour)	per hour	\$25.00		\$25.00
Application Fee for combined Personal and Non-Personal Information		\$30.00		\$30.00
COUNCIL MEETING ROOM & EQUIPMENT HIRE				
Community - Meeting Room	per day	\$524.55	\$52.45	\$577.00
Video / Audio Conference (external)	per hour	\$152.73	\$15.27	\$168.00
MEETINGS				
Local Authority				
Local Authority Special Meeting	per day	\$3,150.00	\$315.00	\$3,465.00
AIRPORTS				
Pick Up & Drop Off to Airport	Return trip	\$52.73	\$5.27	\$58.00
AGED AND DISABILITY SERVICES FEES (all GST free)				
Management				
Care Management	per hour	\$150.00		\$150.00
Coordination of Supports	per hour	\$150.00		\$150.00
Meals • Consists of breakfast and lunch - includes delivery where required	per meal	\$22.00		\$22.00

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
Hot Breakfast	per meal	\$14.30		\$14.30
Meal Preparation (Aged Care)	per hour	\$110.00		\$110.00
Laundry • Wash, dry and fold laundry • Includes pick up and drop off	per hour	\$109.00		\$109.00
Domestic Assistance • Assistance with everyday household tasks such as dishwashing, house cleaning	per hour	\$87.05		\$87.05
Domestic Assistance - Yard Maintenance Help with mowing, basic yard cleaning	per hour	\$85.47		\$85.47
Personal Care - Assistance with self-administration of medication (Medication Delivery and Prompt) • Delivery of sealed and labelled webster packs to clients home. Prompt clients to take their medication.	per hour	\$105.35		\$105.35
Personal Care - Assistance with self-care and daily living • Prompt / 1 Person Assist / 2 persons assist • Prompting, help with undressing and dressing up, showering, washing and drying hair, haircutting and shaving, help with toileting and continence aids etc.	per hour	\$105.35		\$105.35
Social Support - Accompanied Activities Group Community Access Group - Excursions, Community Events, Town Trips	per hour	\$105.35		\$105.35
Social Support - Accompanied Activities Individual • 1 : 1 support during centre based activities, 1:1 Support during excursions, community events etc.	per hour	\$105.35		\$105.35

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
Social Support - Business • Support and assist clients with banking, Centrelink, GP visits, IDs verification	per hour	\$105.35		\$105.35
Social Support - Assistance with Technology	per hour	\$105.35		\$105.35
Equipment Maintenance • Maintenance and cleaning, basic repairs for wheelchairs, mobility scooter and medical aids	per hour	\$120.00		\$120.00
Respite / Activities				
Centre Based Day Respite Centre Based Activities	per hour	\$105.35		\$105.35
Transport				
Transport - Under 5km (in community) • One way - per person	per trip	\$15.00		\$15.00
Transport - 5km - 20km Angurugu to Alyangula • One way - per person	per trip	\$30.00		\$30.00
Transport - 20km - 50km Angurugu to Umbakumba • One way - per person	per trip	\$60.00		\$60.00
Transport - 20km - 50km Umbakumba to Alyangula • One way - per person	per trip	\$75.00		\$75.00
Transport - wheelchair hoist support • One way - per person 2 person transport, additional safety equipment	per trip	\$97.00		\$97.00

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
STAFF/LABOUR				
Administration Assistant	per hour	\$156.36	\$15.64	\$172.00
Supervisor	per hour	\$198.18	\$19.82	\$218.00
PLANT HIRE (No dry hire)				
Backhoe	per hour	\$312.73	\$31.27	\$344.00
Tractor – Slasher	per hour	\$270.00	\$27.00	\$297.00
Tip Truck	per hour	\$301.82	\$30.18	\$332.00
BBQ Trailer	per day	\$314.55	\$31.45	\$346.00
Ride-on Mower	per hour	\$134.55	\$13.45	\$148.00
Gazebo 3m x 4m	per day	\$208.18	\$20.82	\$229.00
Gazebo 6m x 4m	per day	\$312.73	\$31.27	\$344.00
1200ltr Water Trailer	per day	\$208.18	\$20.82	\$229.00
Blow Up Castle or Waterslide	per day	\$574.55	\$57.45	\$632.00
CEMETERY SERVICES				
Burial Preparation		\$454.55	\$45.45	\$500.00
Ceremonial Sand Delivery		\$670.00	\$67.00	\$737.00
Hearse Hire Fee (Full Day Hire Only)		\$233.64	\$23.36	\$257.00
PERMITS				
Road Closure Permits - Approvals & Processing	per permit	\$151.82	\$15.18	\$167.00

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
WASTE SERVICES				
Wheelie Bin Replacement	per bin	\$158.18	\$15.82	\$174.00
COMMERCIAL DUMPING FEES LANDFILL ACCESS				
General Waste				
Minimum Commercial Fee	per load	\$33.64	\$3.36	\$37.00
Van/Car/4WD	per load	\$56.36	\$5.64	\$62.00
Tray Ute	per load	\$76.36	\$7.64	\$84.00
Trailer 6x4x1	per load	\$50.91	\$5.09	\$56.00
Trailer 6x4x2	per load	\$101.82	\$10.18	\$112.00
Trailer 8x5x1	per load	\$84.55	\$8.45	\$93.00
Trailer 8x5x2	per load	\$169.09	\$16.91	\$186.00
Trailer 10x6x1	per load	\$126.36	\$12.64	\$139.00
Trailer 10x6x2	per load	\$253.64	\$25.36	\$279.00
Trailer 12x7x1	per load	\$177.27	\$17.73	\$195.00
Trailer 12x7x2	per load	\$357.27	\$35.73	\$393.00
Trucks 1 to 3 Cubic Metres	per load	\$236.36	\$23.64	\$260.00
Trucks 3 to 5 Cubic Metres	per load	\$393.64	\$39.36	\$433.00
Truck 5 to 10 Cubic Metres	per load	\$787.27	\$78.73	\$866.00
Trucks over 10 Metres (Per Cubic Metre)	per metre	\$78.18	\$7.82	\$86.00
Green Tree Waste / Uncontaminated Foliage / No Treated Timber				
Minimum Commercial Fee	per load	\$10.91	\$1.09	\$12.00
Ute/Station Wagon	per load	\$14.55	\$1.45	\$16.00

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
Tray Ute	per load	\$21.82	\$2.18	\$24.00
Trailer 6x4x1	per load	\$14.55	\$1.45	\$16.00
Trailer 6x4x2	per load	\$29.09	\$2.91	\$32.00
Trailer 8x5x1	per load	\$24.55	\$2.45	\$27.00
Trailer 8x5x2	per load	\$48.18	\$4.82	\$53.00
Trailer 10x6x1	per load	\$36.36	\$3.64	\$40.00
Trailer 10x6x2	per load	\$72.73	\$7.27	\$80.00
Trailer 12x7x1	per load	\$50.91	\$5.09	\$56.00
Trailer 12x7x2	per load	\$101.82	\$10.18	\$112.00
Trucks 1 to 3 Cubic Metres	per load	\$67.27	\$6.73	\$74.00
Trucks 3 to 5 Cubic Metres	per load	\$111.82	\$11.18	\$123.00
Trucks 6 Cubic Metres	per load	\$134.55	\$13.45	\$148.00
Truck 10 Cubic Metres	per load	\$224.55	\$22.45	\$247.00
Trucks over 10 Metres (Per Cubic Metre)	per Cubic M	\$22.73	\$2.27	\$25.00
Tyres (Motorbikes/Car/Ute/Small Trailer) All tyres must be off rims	per tyre	\$31.82	\$3.18	\$35.00
Tyres (Truck) All tyres must be off rims	per tyre	\$142.73	\$14.27	\$157.00
Tyres (Loader / Tractor) All tyres must be off rims	per tyre	\$238.18	\$23.82	\$262.00
Roof Sheets and Metal (Uncontaminated) - Only accepted if separated from each other and disposed on the available pallets - Same as General Waste Charges				
Car Bodies - If delivered Must NOT contain rubbish inside; Oil removed	per body	\$545.45	\$54.55	\$600.00
Car Bodies - If collected Must NOT contain rubbish inside; Oil removed	per body	\$710.00	\$71.00	\$781.00
Uncontaminated Construction Waste - Concrete / Tiles / Bricks - Same as General Waste Charges				

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
Engine & Cooking Oil	per litre	\$1.82	\$0.18	\$2.00
Other Liquid Waste - Not Accepted				
White Goods and Electronics Not Including IT Waste and Flat Screen TV's (See Below)	per item	\$37.27	\$3.73	\$41.00
Car Batteries	per item	\$5.45	\$0.55	\$6.00
Bulk Waste - Same as General Waste Charges				
Special Waste - Appointments after hours Plus General Waste Charges		\$152.73	\$15.27	\$168.00
Fluorescent Tubes & Globes	per box	\$22.73	\$2.27	\$25.00
Domestic Batteries (Per Kilo)	per kilo	\$22.73	\$2.27	\$25.00
Gas Bottles (emptied)	per item	\$20.91	\$2.09	\$23.00
Fire Extinguishers	per item	\$17.27	\$1.73	\$19.00
Asbestos - Not Accepted				
OTHER ACCEPTED WASTE - NOT AT THE LANDFILL				
E-waste (Computers / Laptops / Printers / cables and televisions) Free of waste charge if delivered to the barge on dates agreed with Council Contact the Council to arrange for pick up				
Mobile Phones - Only accepted at Council Office Free of waste charge				
Printer Cartridges - Only accepted at Council Office Free of waste charge				
VETERINARY SERVICES				
Veterinarian Consultation (IN PERSON)		\$125.52	\$12.55	\$138.07
Veterinarian Consultation (CALL OUT - BUSINESS HOURS)		\$167.36	\$16.74	\$184.10

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
Veterinarian Consultation (REMOTE)		\$104.60	\$10.46	\$115.06
Repeat Revisit/Short Consultation		\$83.68	\$8.37	\$92.05
Prescription medication dispensing fee		\$26.15	\$2.62	\$28.77
Non-prescription medication dispensing fee		\$20.92	\$2.09	\$23.01
Injection fee		\$31.38	\$3.14	\$34.52
Referral Letter or Prescription Letter (after consultation)		\$62.76	\$6.28	\$69.04
Microchip Implantation only		\$52.30	\$5.23	\$57.53
DOG SPEY				
< 10kg		\$523.00	\$52.30	\$575.30
10-20 kg		\$575.30	\$57.53	\$632.83
20-30 kg		\$627.60	\$62.76	\$690.36
30-40 kg		\$658.98	\$65.90	\$724.88
40 kg +		\$679.90	\$67.99	\$747.89
Surcharge (pregnant, on heat, obese, high risk)		\$156.90	\$15.69	\$172.59
DOG CASTRATION				
Dog castration <20kg		\$418.40	\$41.84	\$460.24
Dog castration >20kg		\$470.70	\$47.07	\$517.77
Cryptorchid surcharge (per testicle)		\$104.60	\$10.46	\$115.06
SPEY - CAT				
Cat spey		\$313.80	\$31.38	\$345.18
Surcharge (on heat, pregnant)		\$104.60	\$10.46	\$115.06
CASTRATION - CAT				
Normal		\$261.50	\$26.15	\$287.65

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
EUTHANASIA - STANDARD COST (including disposal)				
Euthanasia including disposal		\$156.90	\$15.69	\$172.59
Cremation cannot be offered to clients				
SURGERY				
** Charge reflects set up time and preparation **				
Minor Surgery (8am - 5pm)	per 30 mins	\$156.90	\$15.69	\$172.59
Major Surgery (8am - 5pm)	per 30 mins	\$261.50	\$26.15	\$287.65
ANAESTHETICS				
Sedation <30 mins		\$78.45	\$7.85	\$86.30
Sedation >30 mins	per 30 mins	\$52.30	\$5.23	\$57.53
IV anaesthetic		\$156.90	\$15.69	\$172.59
IV and gas <5-10kg		\$209.20	\$20.92	\$230.12
IV and gas 10-25kg		\$261.50	\$26.15	\$287.65
IV and gas 25-40kg		\$313.80	\$31.38	\$345.18
IV and gas 40kg +		\$366.10	\$36.61	\$402.71
LABORATORY				
Schirmer Tear Test		\$20.92	\$2.09	\$23.01
Fluorescen stain		\$20.92	\$2.09	\$23.01
Ear swab		\$41.84	\$4.18	\$46.02
Skin tape/scrape		\$31.38	\$3.14	\$34.52
Fine needle aspirate		\$41.84	\$4.18	\$46.02
Urine dipstick		\$20.92	\$2.09	\$23.01
Urine cytology		\$41.84	\$4.18	\$46.02

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
BANDAGE FEE				
Bandage - minor		\$31.38	\$3.14	\$34.52
Bandage – intermediate		\$62.76	\$6.28	\$69.04
Bandage – major		\$104.60	\$10.46	\$115.06
Splint		\$104.60	\$10.46	\$115.06
FLUID THERAPY				
IV fluids (set up + first 1L bag)		\$156.90	\$15.69	\$172.59
Additional bags		\$52.30	\$5.23	\$57.53
During surgery		\$104.60	\$10.46	\$115.06
Subcutaneous fluids		\$52.30	\$5.23	\$57.53
MISCELLANEOUS				
Veterinary contractor - medical visit		\$1569.00	\$156.90	\$1725.90
Veterinary contractor - surgical visit		\$2615.00	\$261.50	\$2876.50
Veterinary contractor Alyangula		\$83.68	\$8.37	\$92.05
Anaesthetic machine hire		\$52.30	\$5.23	\$57.53
Administration fee				20%
Materials surcharge				20%

Description	Quantity	2026/27 Rate	GST	2026/27 Rate
RATE BOOK INSPECTION FEES				
Written Extract	per assessment	\$55.00	\$5.50	\$60.50
REPRODUCTION OF ORIGINAL RATES NOTICE				
Current Rating Year	Per notice	Free	\$0.00	\$0.00
Prior Rating Years < 5 years	Per notice	Free	\$0.00	\$0.00
Prior Rating Years > 5 years	Per notice	\$30.00	\$3.00	\$33.00
RATE DEBT COLLECTION FEE				
Letter of Demand	Per letter	Charges of External Contractor (inc GST)		
Field Call	Per Field call	Charges of External Contractor (inc GST)		
Statement of Claim	Per statement	Charges of External Contractor (inc GST)		
Additional Legal Fees may apply		Charges of External Contractor (inc GST)		

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