

# Planning for Circular Economy

29<sup>th</sup> January 2026

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# Introduction

Gilli Hobbs

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# Welcome & agenda

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- Introduction - **Gilli Hobbs, Reusefully**
- Low Carbon and Regenerative Development in Westminster - **Hrabrina Nikolova-Laxness, Westminster City Council**
- Circular Transformation for the Capital Region of Denmark - **Pernille Kernel, Capital Region of Denmark**
- Circular Economy in Construction - **Gilli Hobbs, Reusefully**
- Questions and panel discussion (please add your questions as we go through the presentations)

# About the speakers

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**Gilli Hobbs** has provided technical and expert input to sustainability related projects in the built environment for more than 30 years and has been highly focussed on the transition to circular construction since 2015. Amongst other work, she is currently Chair of B558/1 Circular Economy in Construction and co-lead for the European Working Group considering standards for pre-deconstruction and pre-redevelopment audits and evaluation.



**Hrabrina Nikolova-Laxness** is Principal Sustainability Officer for Westminster City Council. Westminster's commitment to reach net zero carbon by 2040 means that the circular economy and reducing embodied carbon is playing an increasingly prominent role in recent years. Hrabina's mission is to promote low carbon and regenerative development to support the council's Climate Emergency Action Plan and 2040 ambitions.



**Pernille Kernel** develops and leads broad project collaborations to create a circular transformation of the construction sector. The Capital Region has a population of nearly two million people and is now actively developing guidelines to follow new Danish selective demolition legislation, gathering together municipalities and market actors in physical material banks, and providing free advice on how to implement circularity in construction.



# What is a circular economy?

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In a circular economy as much value as possible is obtained from resources already present within the system, thereby reducing overall demand for new materials and reducing waste.

- **Reuse, higher value recycling**
- Increasing the productivity and maintaining or **increasing the value of materials, products** and components by doing the same or more with less
- **Thinking in systems** – studying flows of material through industrialised systems, understanding links, how they influence each other and the consequences
- **Eliminating waste** by defining materials as either technical or biological nutrients enabling them to be within material loops
- **Regenerating natural systems**

(lots of other definitions...)



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# Agenda

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# Circular Economy in Construction

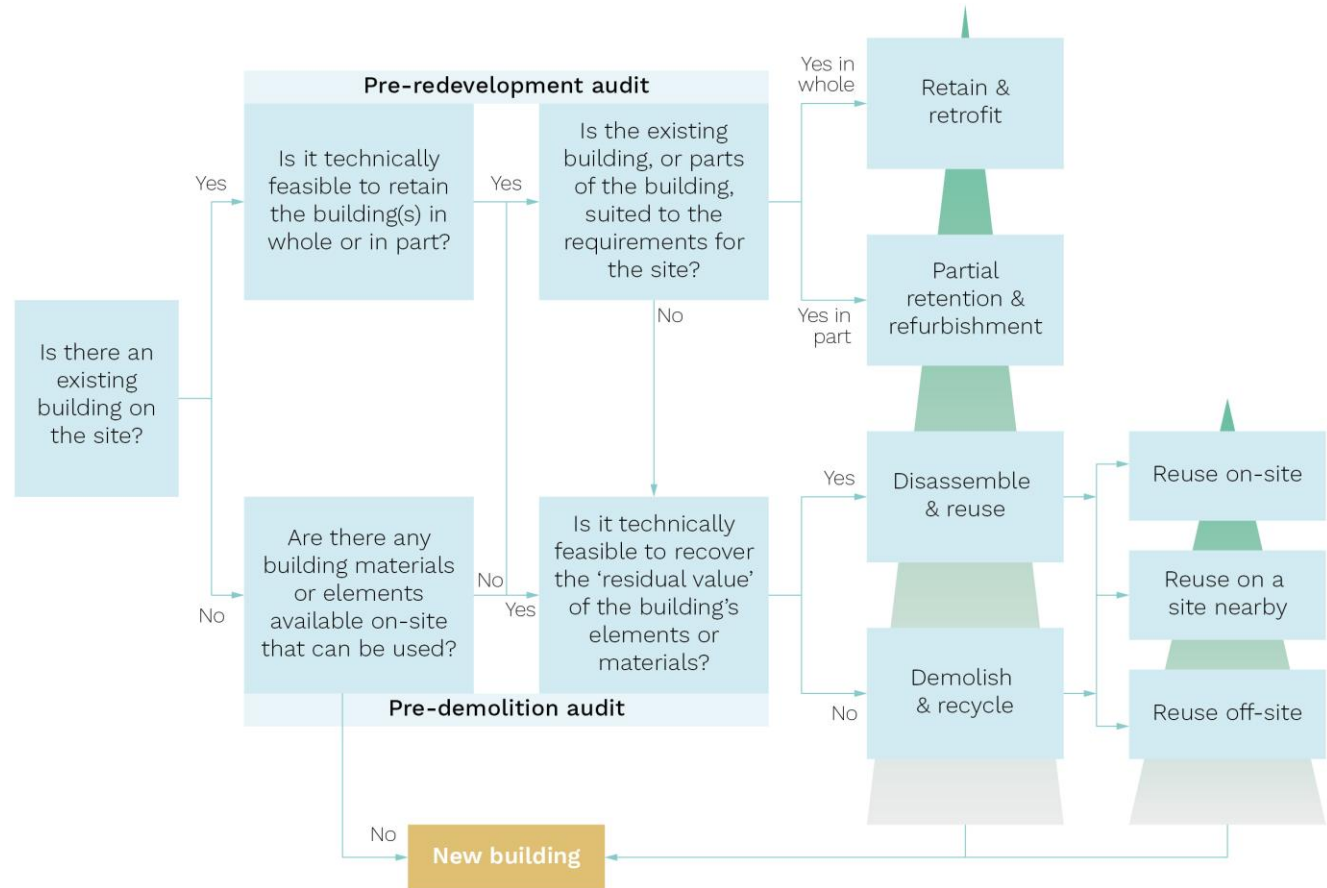
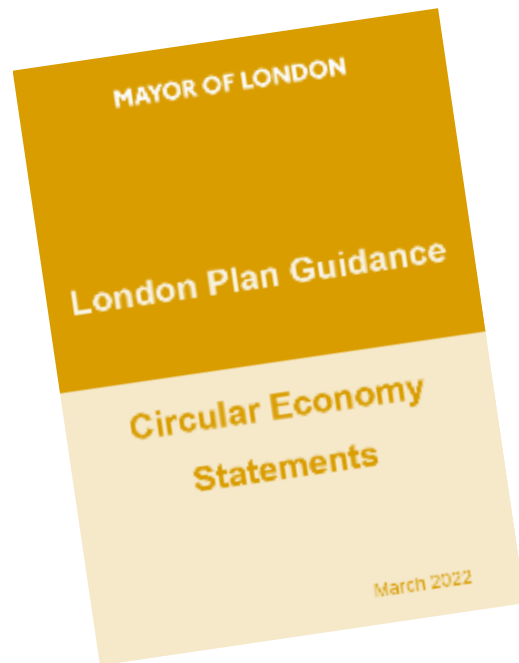
Meeting the planning brief and other requirements

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# Driver: Planning





# Driver: Clients

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Great Portland Estates is vowing to use at least 40% of reused materials on new construction sites and major refurbishments.



1,700 tonnes of recycled steel will be used by main contractor Mace at 30 Duke Street.

The developer will start measuring the percentage of reused materials on jobs from next April using its newly developed 'Circularity Score'.



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# Driver: BREEAM

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## **Mat 06 – Material Efficiency**

Encourages efficient use of materials during design and construction, reducing waste and promoting reuse

## **Wst 01 – Construction Waste Management**

Credits for implementing a **resource efficiency plan**, minimizing waste, and diverting materials from landfill.

## **Wst 06 – Functional Adaptability**

Rewards design strategies that allow buildings to be adapted or dismantled for reuse, a core circular economy principle.

## **Man 02 – Life Cycle Cost and Service Life Planning**

Promotes long-term thinking and durability, reducing premature replacement and waste.

## **Man 03 – Responsible Construction Practices**

Includes measures for minimizing waste and optimizing resource use during construction.

**Innovation** - Credits for advanced circular economy strategies

## **Wst 01 Key Components**

### **1. Pre-Demolition Audit**

- Quantify expected waste from demolition.
- Identify opportunities for reuse, recycling, and landfill diversion.

### **2. Resource Management Plan (RMP)**

- Forecasting waste production.
- Documenting minimisation practices.
- Recording all waste arisings.
- Reviewing performance vs forecasts.
- Compliance with Waste Duty of Care.
- Applying Waste Hierarchy (reuse → recycle → disposal).

### **Credits Awarded For**

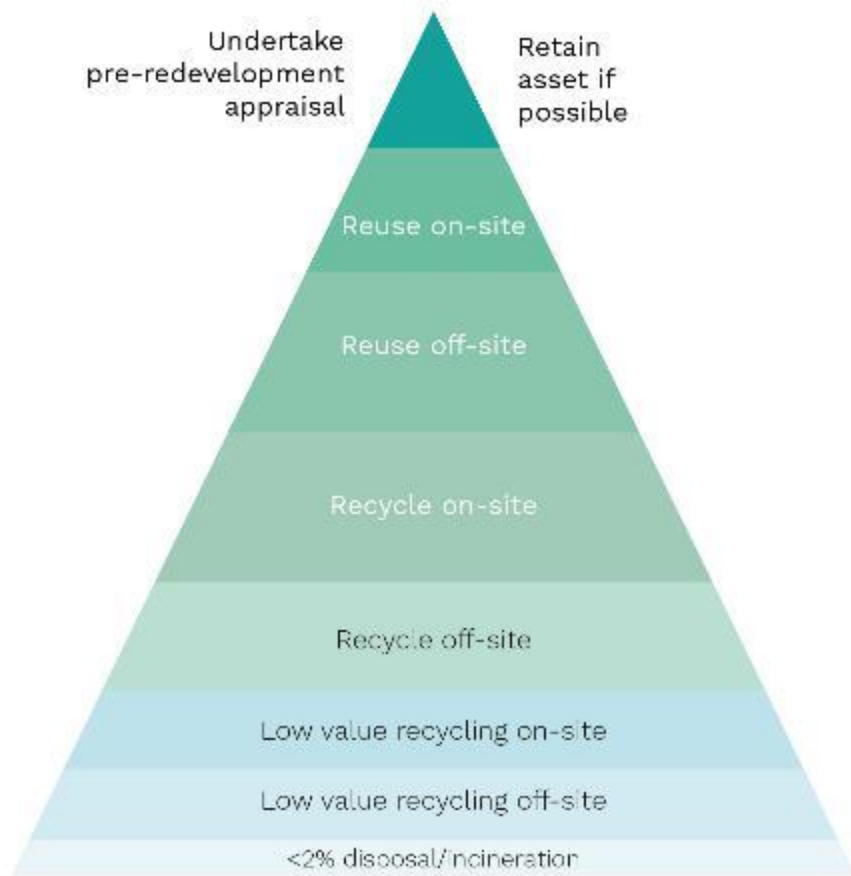
- Setting and achieving waste reduction targets.
- Diversion of waste from landfill (measured in %).
- Exemplary Level - Higher diversion rates and advanced circular practices.

# What This Means in Practice

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# Circular Economy – Maximising Value

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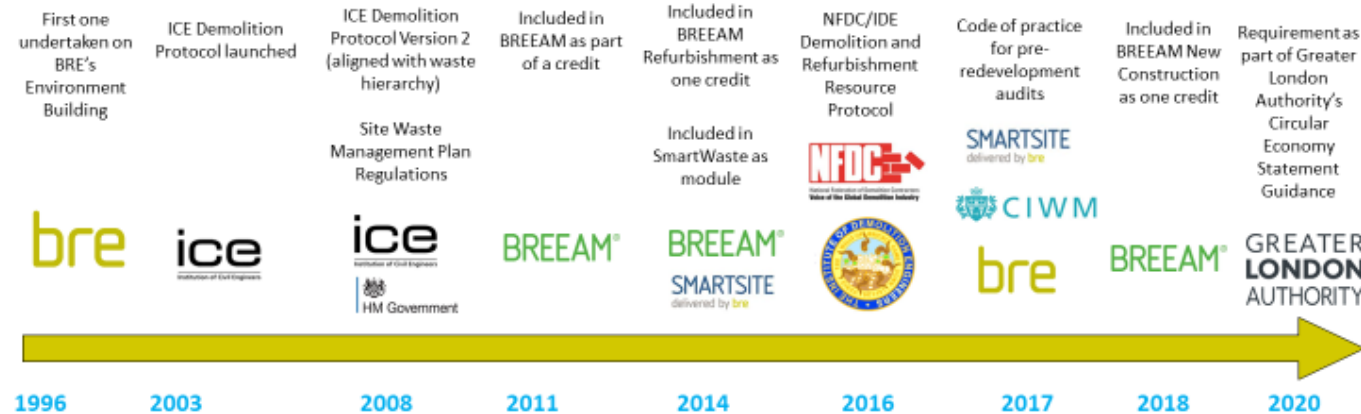
- Recommendations for reuse/higher value materials
- Relevant and helpful case studies
- Local organisations
- Advice on practicalities
- Potential carbon savings
- Increasing requirements for specific actions and to prove performance – metrics, post-deconstruction audits, social impact, carbon impact etc..

# Pre-Deconstruction Audits (PDAs)

Assessment to determine what components and materials can be recovered at end-of-service life in an existing building

- Pre-demolition audits / Pre-refurbishment audits / In-use material audits (e.g. to optimise asset management)
- Also known as Material Audits/mapping/inventory, **Pre-Deconstruction Audits**

## A history of pre-demolition audits in the UK



## City of London's 'retrofit first' policy to come into force

22 JANUARY 2025 • BY WILL HURST



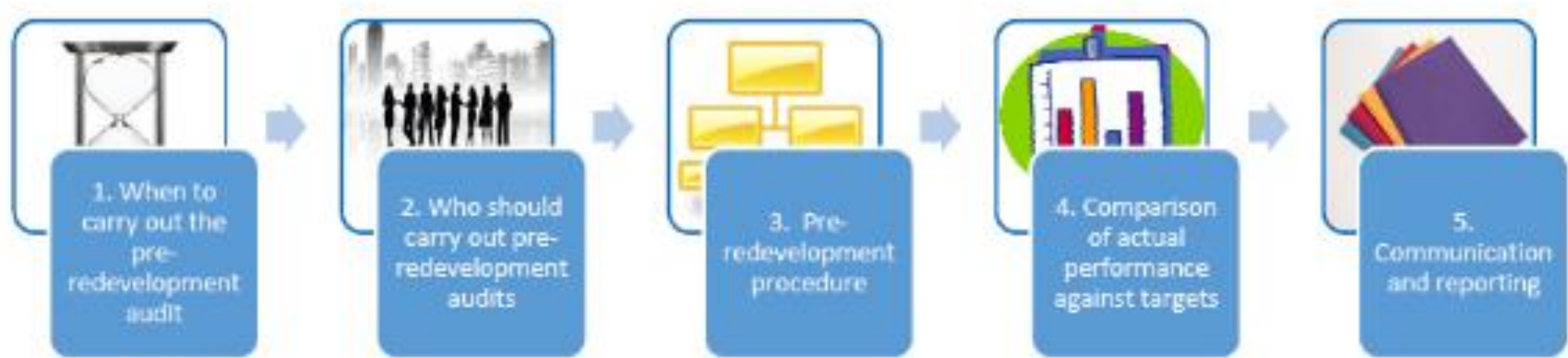
2026 EN  
Technical  
Report >  
Circular  
Economy Act

2024 > CoL/WCC

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# PDA requirements – not standardised



# CEN TC 350 SC1 working groups

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WG1 Framework, principles and definitions

WG4 Circularity related parts to a product, material and building passports/log-books

WG5 Circularity Assessment

WG6 Reuse of construction, products, and materials

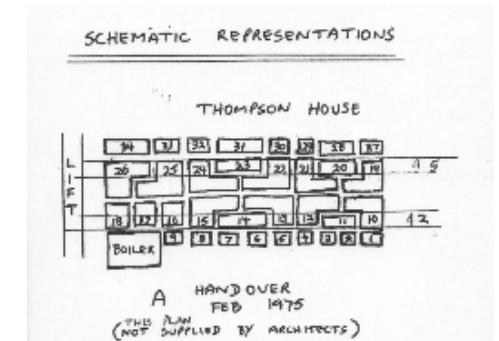
WG8 Pre-deconstruction and pre-redevelopment audits and evaluation

WG7 Design for circularity at all levels for construction



# Material Audits – information gathering

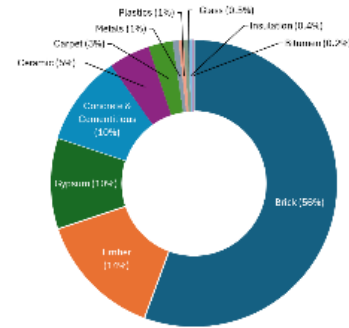
- Public data – Google Streetview, EPCs, Ordnance Survey, planning archives
- Pre-existing surveys (e.g. asbestos, condition)
- Drawings – original and/or updated
- Sketches
- Site visit – measurements, notes, photos
- 3D imaging/scanning
- Information from building personnel



# Material Audits – analysis & reporting

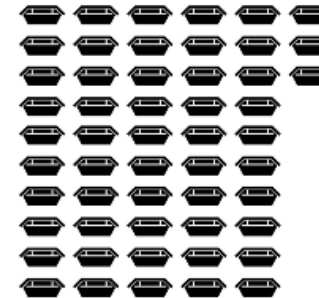
- Identify materials and components present, describe condition & location, photos
- Quantities of key components/materials
- Targets for % reuse, recycling, energy from waste/other, landfill
- Bulk volume / Number of skips
- Embodied carbon (avoided through reuse)
- Detailed guidance: Methods/procedures, legal requirements, companies, initiatives**

## Overall Quantities

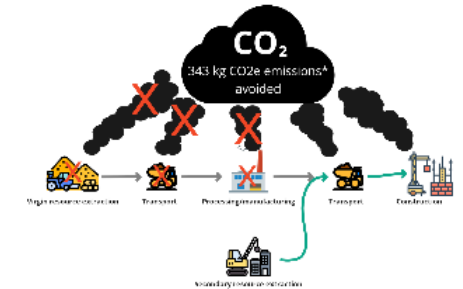


## Skip Requirements

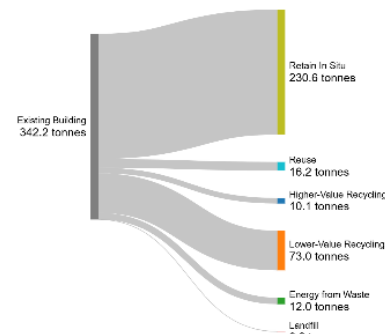
Skips required:  
53



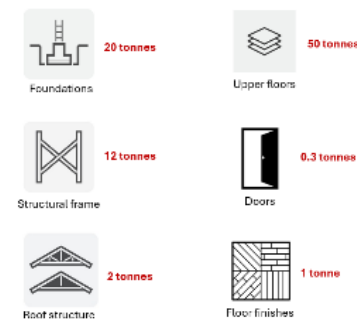
## Waste & Carbon Impacts



## Circular Opportunities



## Quantities by Source Element



## Detailed Recommendations

**1. REUSE BRICKS IN SITU FOR REAR FACADE RECONSTRUCTION** by carefully dismantling and clearing the existing masonry to reinstate in the same elevation, elsewhere in the building (eg as an architectural feature), or by supplying to a specialist brick reclaim company. (See section 10 – Focus on Brick Reuse)

**2. SUPPLY SOLID TIMBER TO LOCAL TIMBER REUSE & RECYCLING ENTERPRISES**, such as Solid Wood Recycling in Croydon, or S2S6, Reuse in Southwark, who will reuse, repurpose or upcycle timber items, eg into furniture, decor, or fixtures. (See section 10 – Reuse Table)

**3. REUSE INTERNAL DOORS** by identifying units suitable for retention in the refurbished building, or (where likely) by supplying surplus doors to partner projects or to specialist door reclaim companies such as Woodcycle/Reuse or via material exchange platforms. (See section 10 – Reuse Table)

**4. CLOSED-LOOP GLASS RECYCLING** by retaining glazing panels intact, or by supplying to a specialist glass reclaim company. (See section 10 – Reuse Table)

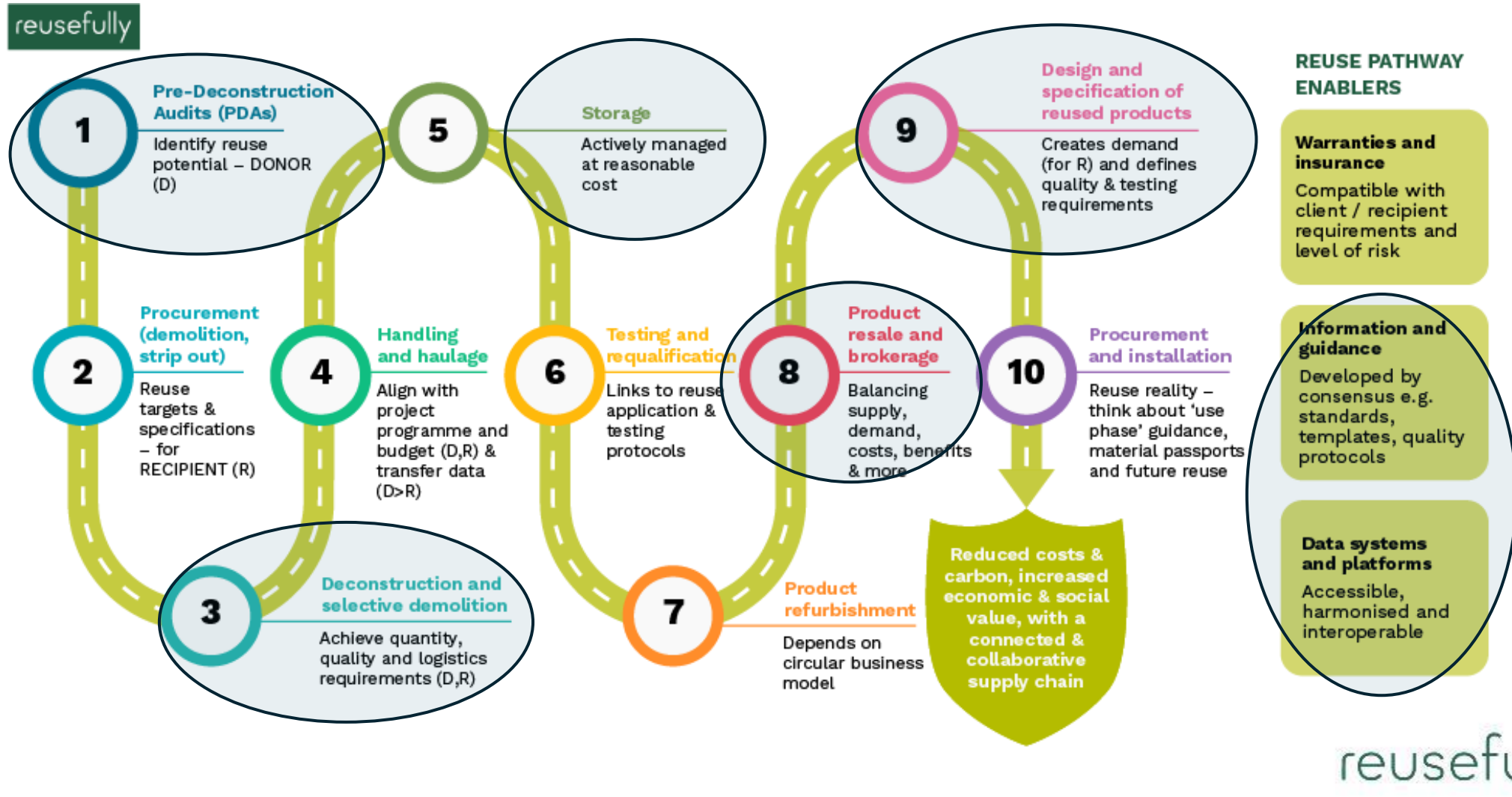
Reuse (On-Site or Off-Site)

Reuse & Recycling (Off-Site)

Reuse (Off-Site)

High-value recycling (Off-Site)

# 'Reuse Pathway' & LA influence/support





# Example - 35 Lincoln's Inn Fields

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- ▶ Initial **pre-demolition audit** at the end of 2023 to identify materials and components suitable for reuse
- ▶ Now working closely with the design team and contractor to **implement circularity and reuse** in the development
- ▶ This includes the reuse of bricks, timber and other items
- ▶ Identifying challenges and opportunities.
- ▶ The client(LSE), contractor (McLaren), architects (DCA), sustainability consultants (BDP), demolition contractor (Deconstruct) and cost consultants (3PM) have played key roles in achieving high levels of retention and reuse.



# Example - 35 Lincoln's Inn Fields

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7,500 tonnes retained: Concrete, Steel, Brickwork, Stone cladding

540 tonnes reuse and high value recycling:

- Bricks (reused onsite)
- Bricks (recycled into clay render onsite)
- Stone cladding (reused onsite as cladding, worktops etc)
- Ceramic tiles (reused from onsite and offsite)
- Parquet flooring (reused onsite)





# Direct donor – recipient matching

## NEW: SAS330 Ceiling (Ref 62)

FIS

- SAS 330 ceiling system
  - 1199 x 300mm
  - Perf 1820
  - RAL 9010
  - Class A acoustic pad
  - 1000 no.

1,400 kgCO<sub>2</sub>e

£25,000 (Eq new)

Available now



## NEW: Ceiling & Luminaire raft (Ref 57)



- SAS 600 ceiling system
  - 1200x300mm
  - Acoustic pad
  - OB23 perforation
  - 80 no. infill panels, 32 no. end tiles
- Integrated Fagerhult LED Luminaires
  - DALI driver and delta diffuser
  - 15 no. standard + 15 no. emergency
  - Casing only works with this ceiling system



Obtained from Cat A space, installed for 6 months

- 5000 kgCO<sub>2</sub>e
- £8000

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### Material inputs tracker

### Material inputs tracker

Component/Material	Status	Quantity (tonnes)	Quantity (alt units)
Acoustic suspended panels - Troldekt	Active	TBC	TBC
Acoustic suspended panels - Autex Horizon	Active	TBC	TBC
Carpet tiles	Active	TBC	TBC
Drop rods	Active	TBC	TBC
Unistrut	Active	TBC	TBC
Cable trays	Active	TBC	TBC

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# Inventory-led design for reuse



## Digital marketplaces

**Salvo** – been around a long time, mostly (but not all) lower-volume higher-value salvage

**Globechain** – requires subscription, charity-focused

**Romulus** – Maconda system, B2B marketplace, City of London (40 HV, Barbican test case), Tower Hamlets, Hammersmith & Fulham

**Enviromate** – simple to use, focus on building materials

**More platforms emerging/ adapting**

**Physical reuse hubs also being established alongside ‘traditional’ reclamation yards**



# Circular business models – products

- Supplier takeback and remanufacture/recycling, e.g.
  - Carpet tiles (e.g. Interface)
  - Ceiling tiles (e.g. SAS)
  - Flat glass (closed loop recycling)
- Leasing e.g.
  - Façade (TU Delft Netherlands)
  - Lighting
  - Lifts
- Third party remanufacture, e.g.
  - Raised Access Flooring
  - Heating and cooling systems
  - Lighting



# Design for Disassembly and Adaptability

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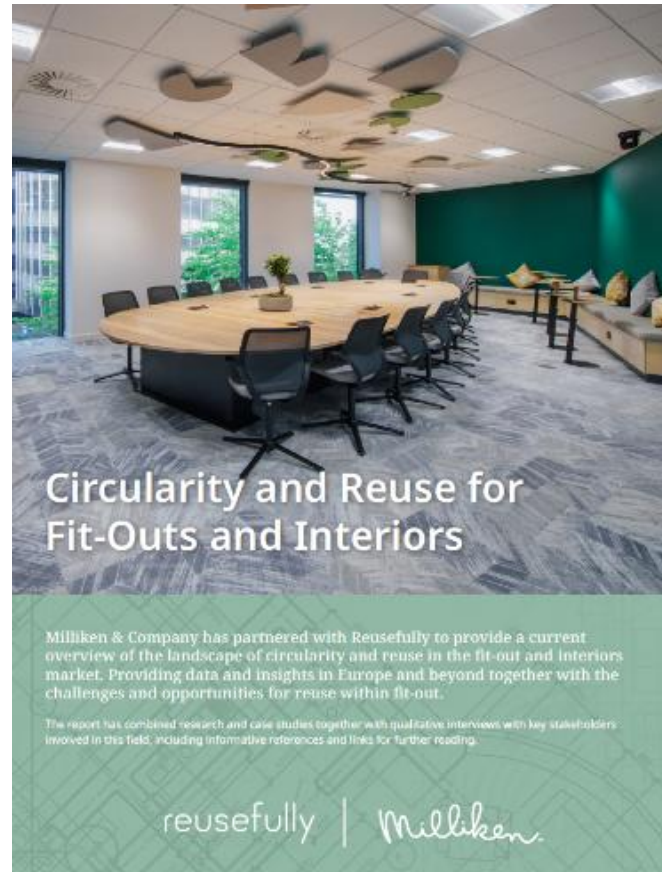
**ISO 20887:2020** outlines 16 core principles for Design for Disassembly and Adaptability (DfD/A), aimed at improving sustainability in buildings and civil engineering works. These principles are grouped into two categories: disassembly and adaptability.

## Design for disassembly and adaptability (DfD/A) – Principles, requirements and guidance

- **Adaptability Principles:**
  - Versatility, Convertibility, Expandability
- **Disassembly Principles:**
  - Ease of access (components & services), Independence, Avoidance of unnecessary treatments & finishes, Supporting reuse (circular economy) business models, Simplicity, Standardisation, Safety of disassembly
- **Other sections:**
  - Developing the client brief, Design Strategies, Levels & Scope of analysis
  - Documentation and information (such as Deconstruction plans, Material passports)
  - Continuing implementation of DfD/A(through to eventual end of use/decommissioning)

# Circularity for fit-outs and interiors

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# EU research to build upon – just a snapshot!

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## Completed

- BAMB – 10 years ago ([www.bamb2020.eu](http://www.bamb2020.eu))
- FCRBE (FCRBE Interreg)
- CIRCUIT ([www.circuit-project.eu/](http://www.circuit-project.eu/))
- CityLoops (<https://cityloops.eu/>)

## Ongoing

- RECREATE – precast concrete reuse (<https://recreate-project.eu/>)
- CisuFlo – circular flooring ([www.cisuflo.eu/](http://www.cisuflo.eu/))
- DRASTIC – partitions, timber, steel reuse demonstrators (<https://drasticproject.eu/demonstrators>)

36 material sheets



FCRBE Reuse Toolkit: Material Sheets



BAMB: Green Transformable Building Lab - Heerlen

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# Thanks for Listening



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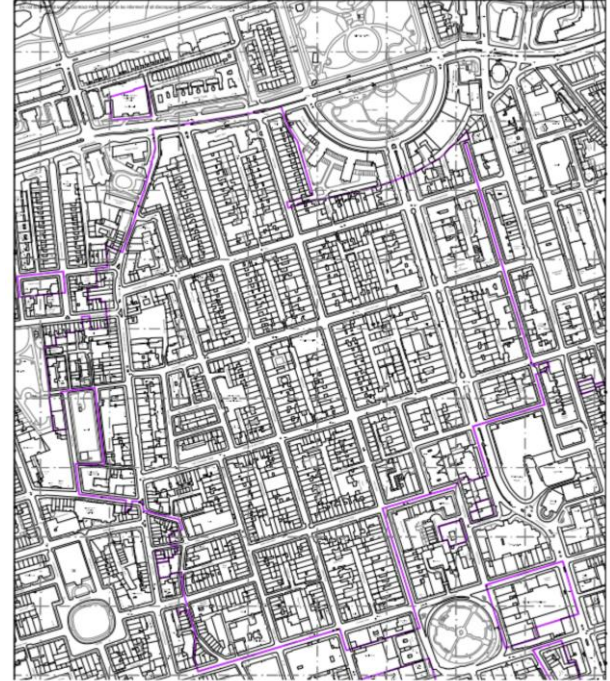
City of  
Westminster

# RETROFIT-FIRST FOR CIRCULAR CONSTRUCTION

Hrabrina Nikolova-Laxness



# Retrofit Taskforce and the Howard de Walden Estate



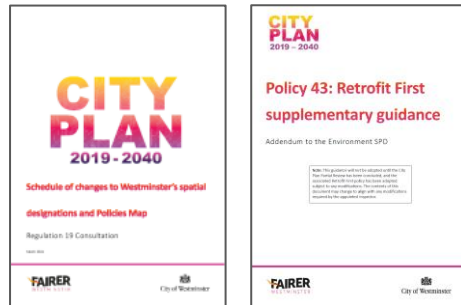


# Policy Hierarchy



National Planning Policy Framework

December 2024



## National Level — NPPF (UK Government)

**Three interdependent and mutually supportive objectives** (Paragraph 8):

- Economic objective – supporting a strong, responsive, and competitive economy.
- Social objective – supporting strong, vibrant, and healthy communities.
- **Environmental objective** – protecting and enhancing the natural, built, and historic environment, including making effective use of land and helping to improve biodiversity, **use natural resources prudently**, and mitigate and adapt to climate change.

Paragraph 11:

“Plans and decisions should apply a presumption in favour of sustainable development.”



## Regional Level — Greater London Authority (London Plan)

The London Plan (2021) expands on NPPF principles for the London region.

**Policy SI 2: Minimising greenhouse gas emissions**, requiring Whole Life Carbon (WLC) assessments for major developments.

GLA Whole Life Carbon Guidance suggests benchmarks, but they are not part of main policy text.



## Local Level — Westminster City Council (WCC City Plan & Environmental SPD)

Conformity with the London Plan and NPPF.

City Plan (2021) **Policy 38 Design principles** and **Environmental SPD (2022)** require: WLC assessment and circular economy statements for major developments only



## Local Level — Westminster City Council (WCC City Plan & Environmental SPD)

Proposed Policy 43 Retrofit-first – presumption of retention over demolition, WLC assessments and CE statements for **all schemes** involving the substantial demolition of structures above 1 storey, introducing upfront carbon benchmarks in policy text, and incentivising retrofit.

# Policy Hierarchy

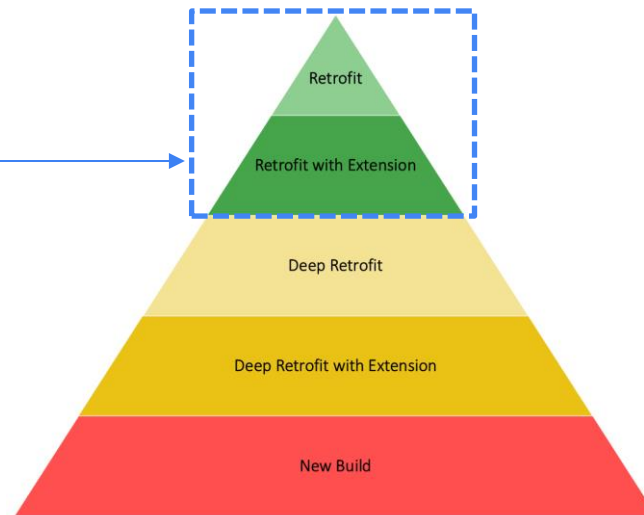


Department  
for Environment  
Food & Rural Affairs

## Guidance on applying the Waste Hierarchy



June 2011



# WCC Retrofit First – Definitions

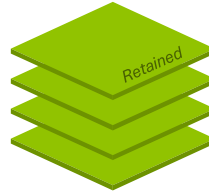


*Level of Demolition*

## RETROFIT

None / Minor  
Demolition

0% to 10% GIA



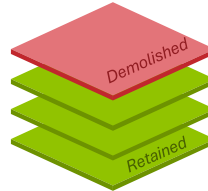
- Removal and replacement of **building envelope, finishes, and building services**
- Localised works to small areas of **superstructure** and **substructure** to facilitate replacement works (or extension works)

## RETROFIT W/ EXTENSION

## DEEP RETROFIT

Partial  
Demolition

11% to 50% GIA



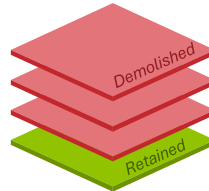
- Removal and replacement of **building envelope, finishes, and building services**
- Localised works to areas of **superstructure** and **substructure** to facilitate replacement works (or extension works)

## DEEP RETROFIT W/ EXTENSION

## NEWBUILD

Substantial  
Demolition

>50% GIA



- Removal and replacement of **building envelope, finishes, and building services**
- Extensive works to areas of **superstructure** and **substructure** to facilitate replacement works (or extension works)

# WCC Retrofit First – Document Requirements



*Level of Demolition*



*Pre-redevelopment  
Audit*



*Circular Economy  
Statement*



*Whole Life Carbon  
Assessment*

**RETROFIT**

None / Minor  
Demolition



*Major only*

**RETROFIT W/  
EXTENSION**

0% to 10% GIA



*Major only*

**DEEP RETROFIT**

Partial  
Demolition



*Major only*



*Major only*

**DEEP RETROFIT  
W/ EXTENSION**

11% to 50% GIA



*Major only*



*Major only*

**NEWBUILD**

Substantial  
Demolition

>50% GIA



*Major and Minor*



*Major and Minor*



*Major and Minor*

# Retrofit First Upfront Carbon Limits

**Major schemes - Commercial buildings**  
(including commercial led mixed-use schemes)

## ASPIRATION

**550** kgCO<sub>2</sub>e/m<sup>2</sup> GIA

## LIMIT (Maximum)

**650** kgCO<sub>2</sub>e/m<sup>2</sup> GIA

**Major schemes - Residential** (including residential-led mixed-use schemes and hotels)  
**over 18 metres\* in height**

**600** kgCO<sub>2</sub>e/m<sup>2</sup> GIA

**700** kgCO<sub>2</sub>e/m<sup>2</sup> GIA

**Major schemes - Residential** (including residential-led mixed-use schemes and hotels)  
**under 18 metres\* in height**

**550** kgCO<sub>2</sub>e/m<sup>2</sup> GIA

**650** kgCO<sub>2</sub>e/m<sup>2</sup> GIA

**Non-major schemes where policy applies, and development types not considered above & Major and non-major schemes delivering policy compliant affordable housing**

**Lowest deliverable upfront embodied carbon**

# 63 New Bond Street

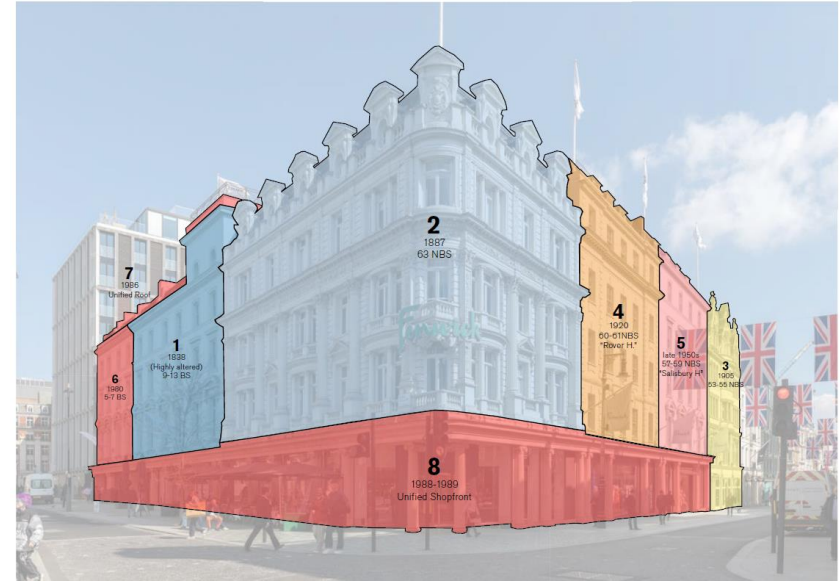




# 63 New Bond Street



Image Source: Foster and Partners Design and Access Statement





# Ebury Bridge housing – concrete reuse trial



	Recycled Fines	Volume (m3)	Total KgCo2e	KgCo2e per m3	KgCo2e Saving	Difference
Typical C30/40 Concrete	0%	7.0	2,459	351.3		
Xeroc <b>Full Scale</b> C30/40 Concrete	15%	7.0	1,905	272.1	79.2	22.6%
Xeroc <b>Full Scale</b> C30/40 Concrete	30%	7.0	1,582	225.9	125.4	35.7%

Image Source: Xeroc Low Carbon Concrete Case Study, <https://xeroc.co.uk/case-studies/>

# WCC suggested re-use targets

## London Plan Guidance Circular Economy Statement Requirement

Circular Economy targets

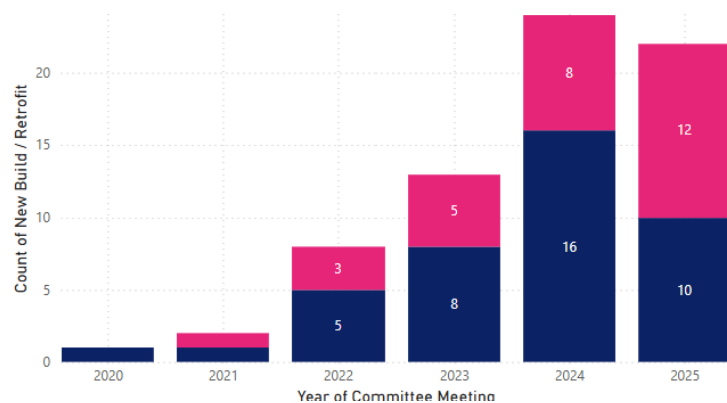
## Westminster City Council (WCC) Circular Economy Statement Requirement

- Required, as per London Plan Guidance
- WCC Suggested Targets\*:
  - 20% recycled content by mass/value in new build elements
  - 25% of materials, by mass/value, identified within the pre-deconstruction audit to be reused (on-site or off-site)
  - 50% materials by mass/value to have digital material passports

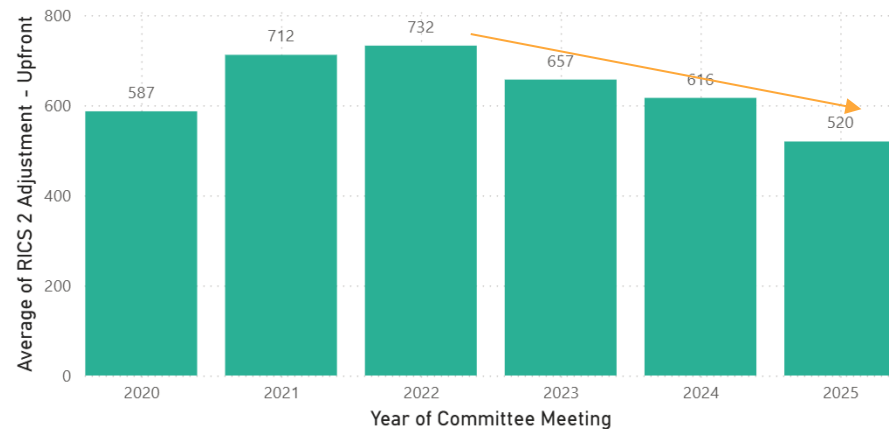
# A level playing field

Total Number of Projects by New Build/Retrofit and Committee Year

New Build / Retrofit ● New Build ● Retrofit



Average Upfront Carbon (RICS 2.0 Adjusted), kgCO2e/m2 GIA by Committee Year



Region Hovedstaden

REGION

# Supporting circular transition of the construction value chain

Pernille Kernel  
Capital Region of Denmark



## Region Hovedstaden



**Building  
owner**



**Regional  
development**



**Raw material  
authority**

Roles concerning construction and circularity





Region Hovedstaden  
Center for Regional Udvikling og Center for Ejendomme

# CityLoops

Horizon 2020 project from 2019-2023

Apeldoorn, Bodø, Høje-Taastrup, Mikkeli, Roskilde, Seville





# Developing methods and instruments and demonstrating solutions



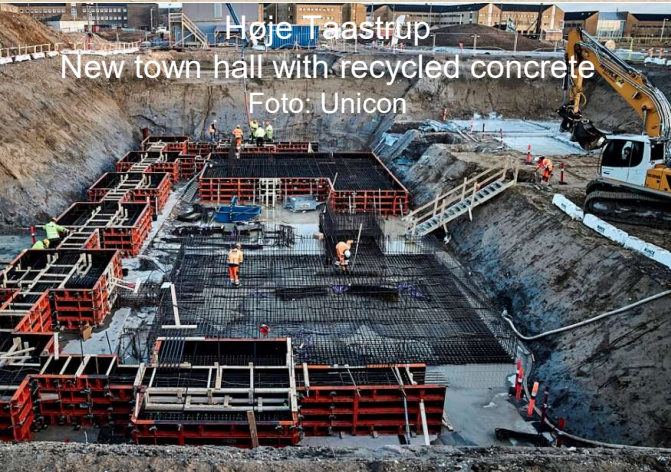
Høje Taastrup  
Transformation of Old Town Hall



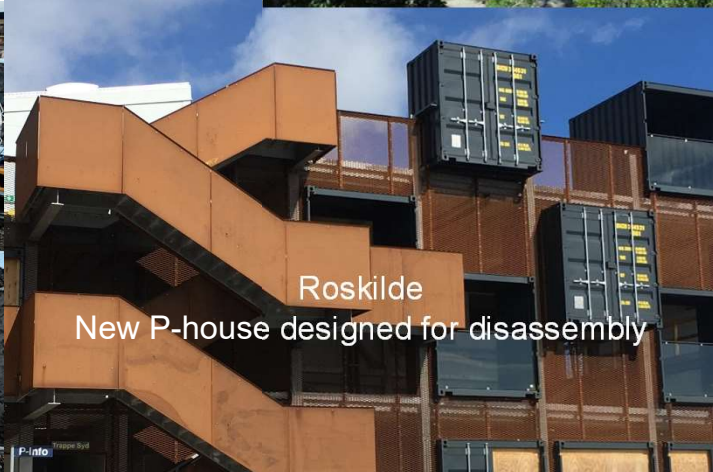
Mikkeli  
Selective demolition, Tuukkala  
Hospital



Roskilde  
Transformation of factory hall



Høje Taastrup  
New town hall with recycled concrete  
Foto: Unicon



Roskilde  
New P-house designed for disassembly



Mikkeli  
Selective demolition, Pankalampi  
Health Care Centre



# 1 handbook and 9 toolboxes with instruments and demonstration experiences



1) Planning and decision-making

2) Stakeholder engagement

3) Circular demolition

4) Data and material passports

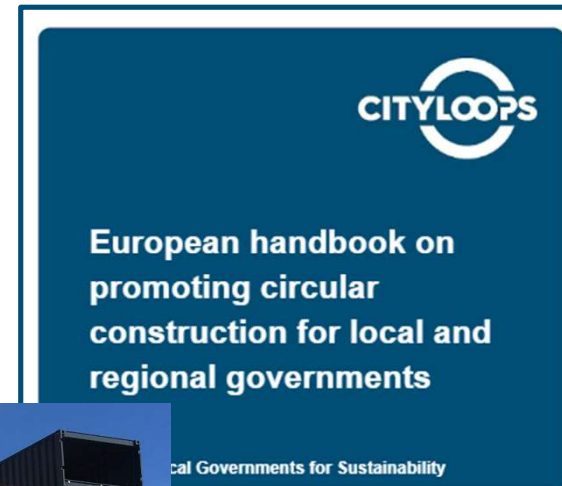
5) Material banks and marketplaces

6) Recycling concrete

7) Circular soil handling

8) Circular procurement

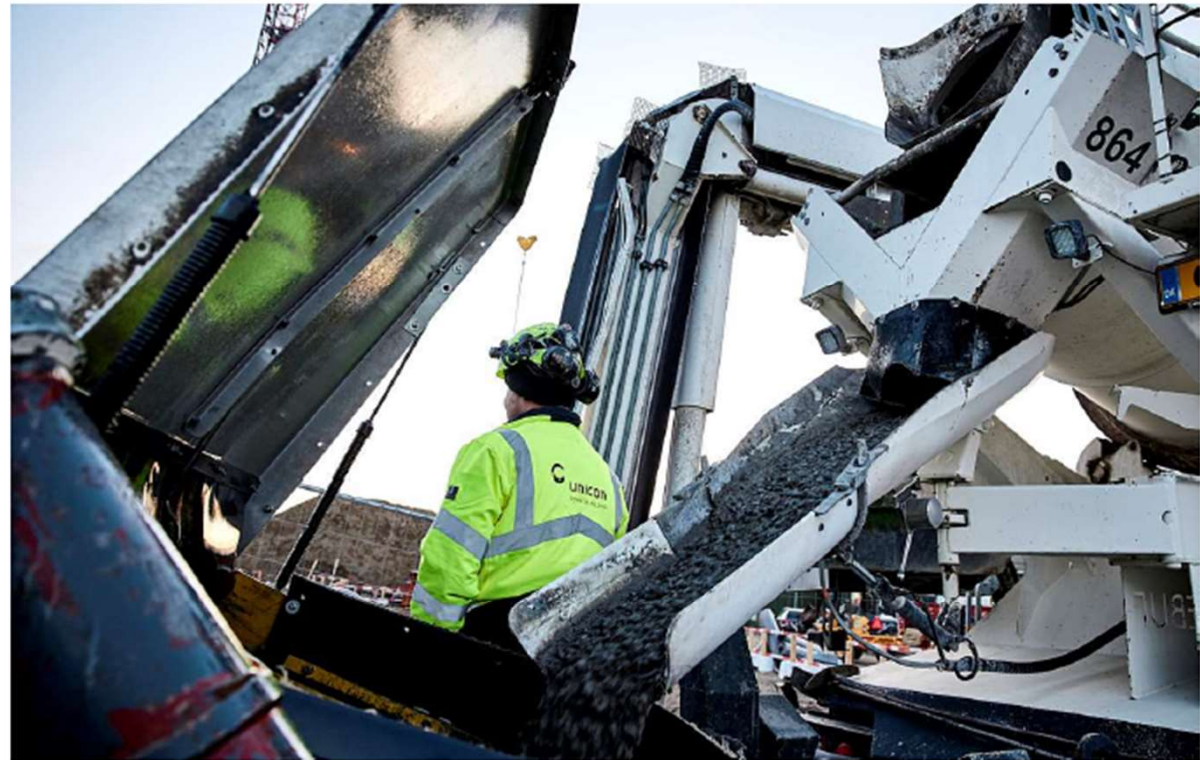
9) Business cases



# What made it work?

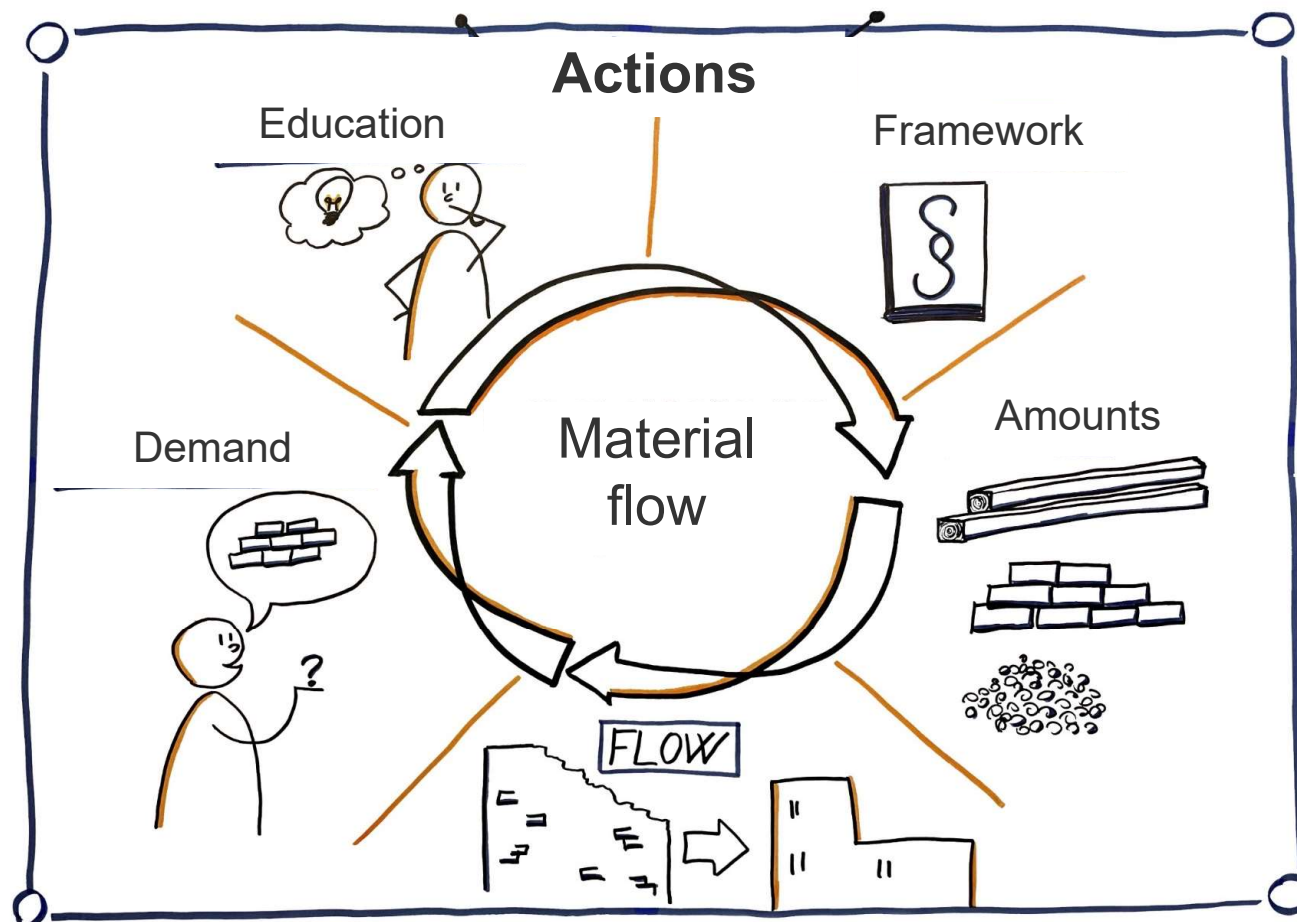


- Cooperation between stakeholders
- Willingness to try something new
- Appropriate timing between projects
- Appropriate materials between projects
- Willingness to invest (financially) in developing the process (innovation)





# Regional programme for sustainable and circular construction





# Framework conditions



# EU Circular Economy Act

- Recommendations: Primary raw material supply crisis & CE as part of solution
- Joint call for action: Paris, Amsterdam, Vienna, Berlin...

- Entered into force in June 2025
- Demolitions above 250 m<sup>2</sup>
- Only address demolition not handling afterwards...
- Guidelines developed by & for the region – supporting development of national guidelines





# Available amounts

Of materials for reuse or recycling





## The Donorbuilding platform

Initial idea: Overview of what is out there

Analysing the challenge:

- Materials before design
- Knowledge of future available resources
- Timeliness in matchmaking

Solution: Donorbuilding platform

- Dating site for buildings for transformation/demolition and new construction
- Financed by the danish Public Digitalisation Fund



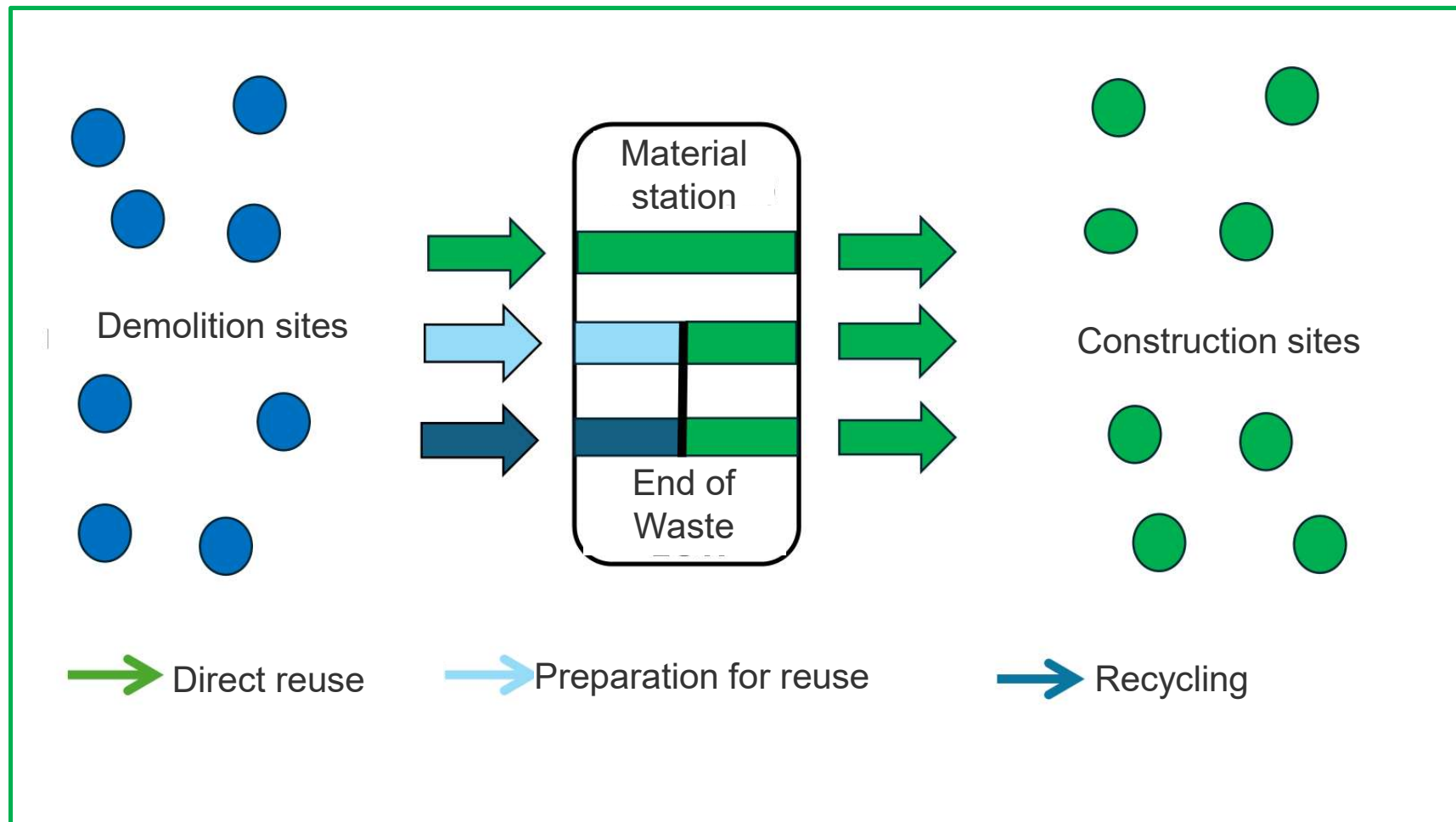
# Flow

From demolition to construction



## Material stations

Area for storing and preparing materials and waste from demolitions suited for reuse or recycling. They can be both public or private.



## Pushing for material stations

- The region bring together major public developers to help push for the establishment of more material stations (public or private)
- Studies done on the potential, the need, the legal framework, total costs, as well as consequences for public construction clients
- Working group of region and municipalities designing the concept
- Involving the market in early dialogue
- Looking for complementary funding



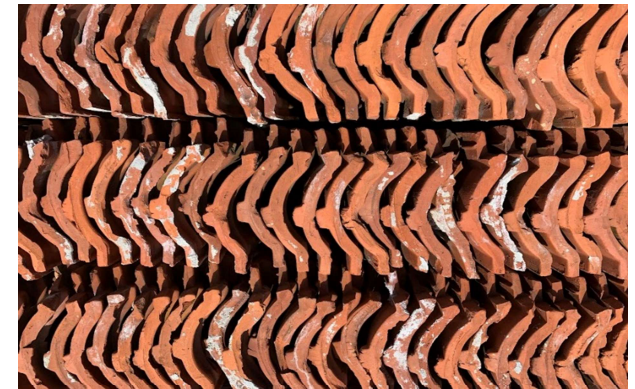


# Demand



# Taskforce on circularity in construction projects

- Analysed common issues
  - Tendering requirements, legal issues, risk management, documentation and quality
- Taskforce covering these different aspects
- 25 hours free consulting assistance financed by the region
- Large construction projects – all sorts
- Publish the examples



Region Hovedstaden



Thank you

