CEO'S MESSAGE

The Coolest Thing We Ever Made: Dan Messner's Story

As our *"Coolest Thing We Ever Made"* series continues, we've heard stories about emergency response trailers, complex cable handling equipment, and innovative transport systems. This month, Dan Messner, a long-time member of the Engineering team, reminds us that sometimes the most rewarding projects are the ones that have a direct impact on people's everyday lives.

The Project

Dan's choice is **N161-12886**, a specialized trailer built for AQUA through Municipal Maintenance. The project involved developing a **mobile backwash system** designed to flush residue from well pump sites using a charcoal filtration system.

What made the project especially unique was its purpose. The trailer would ultimately be used to support drinking water infrastructure, helping maintain the performance and cleanliness of municipal systems.

The project began when an AQUA employee, familiar with MGS through another customer relationship, recommended that Municipal Maintenance contact MGS for the design and fabrication of the trailer. After receiving the initial requirements, MGS designed a gooseneck trailer rated for a 25,900-pound GVWR and outfitted it with the equipment needed for the application.

A Challenge Along the Way

Like many of the projects featured in this series, the path wasn't entirely smooth.

After the trailer was delivered, the customer identified a sag at the front deck corner caused by an offset pump load. Rather than simply moving on, the MGS team worked alongside the customer to evaluate the issue and develop a solution. Additional structural bracing was incorporated, select components were relocated, and the trailer was successfully redelivered. The experience serves as a great example of what partnership looks like in practice. Challenges arise, solutions are developed, and both organizations work together to achieve the desired result.



Why It Stood Out

For Dan, this project wasn't just about engineering. It was about collaboration.

He highlighted the strong teamwork between MGS and Municipal Maintenance, noting how both organizations worked together to identify exactly what the customer needed and remained flexible enough to make adjustments that benefited everyone involved.

That willingness to communicate openly and focus on a shared objective turned a challenging project into a rewarding one.

Seeing the Impact Firsthand

One of the most memorable moments came after the project was complete.

On **April 2, 2026**, Dan, along with **Clay Golden** and **Brandon Adams**, visited one of the well sites where the trailer would be used. Observing a backflush operation firsthand allowed the team to see the real-world impact of their work. Dan described the experience as both informative and rewarding, knowing that MGS had contributed, even in a small way, to providing clean drinking water.

During that visit, they also learned something surprising: this trailer is **one of only three systems of its kind currently operating in the United States.** Additionally, plans for future well sites could create the need for additional units, potentially opening the door to a long-term partnership.

Lessons Learned

Every project leaves behind lessons, and this one was no exception.

Dan's takeaway was straightforward: make sure the importance of a centered load is fully understood during customer discussions. It is a simple lesson, but one that reflects the continuous learning mindset that helps MGS improve with every project.

Why This Story Matters

What makes Dan's project "cool" isn't just the engineering or the uniqueness of the equipment. It's the fact that the trailer helps support something many of us take for granted: **clean, safe drinking water.**

Throughout this series, we've seen that the coolest projects come in many forms. Some are massive and complex. Some are technically groundbreaking. Others stand out because of the difference they make in people's lives. Dan's story is a reminder that behind every trailer, system, or piece of equipment we build is a customer relying on us to solve a problem. And sometimes those solutions go far beyond the shop floor.

In this case, they reach all the way to the tap.



UFS DIVISION

And the Rain Finally Came



After a prolonged slowdown in bookings, UFS delivered a stellar August. Through August 21, we have entered $3,133,295 in orders, with UGI, CenterPoint Energy, and Pacific Gas & Electric accounting for most of the activity. We also continue to pursue opportunities with Southwest Gas, Xcel Energy, Basin Electric, San Diego Gas & Electric, and many others. Our backlog has now grown to more than $4 million, with both November and December exceeding $1 million. A special thank-you goes to Kevin Antol and Kevin Cummins for the perseverance and expertise that helped secure these opportunities. With this strong momentum, we are confident that George Dochat and the MGS manufacturing team will continue producing the high-quality equipment our customers know and trust—safely, efficiently, and with the teamwork that defines MGS.

DMS DIVISION

DMS Looking Ahead: Opportunities Building for 2026 and Beyond

Although DMS has experienced a challenging year with several projects being delayed, paused, or canceled, there are encouraging signs on the horizon as we look toward 2026 and beyond. One bright spot has been the award of an additional contract from HDT to produce 17 THOR chassis through 2027, providing a steady stream of work and reinforcing our strong partnership with the customer. At the same time, our team continues to pursue new business opportunities, and several promising prospects could position DMS for significant growth in the years ahead.

One of the most exciting opportunities involves Advanced Cooling Technologies (ACT), formerly known as Tekgard, Inc. DMS is currently discussing multiple projects with ACT that have the potential to generate more than $1 million in sales. These opportunities reflect the confidence customers have in our capabilities and could become a key contributor to future business growth.

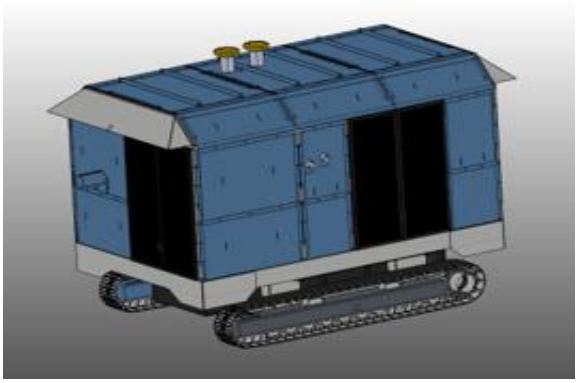
Another promising possibility comes from Goodrich, now part of RTX, which is exploring the return of its AERS product line. These products are like dollies, and maintenance stands that DMS has successfully manufactured in the past. In fact, DMS has not produced AERS products since 2014, making the potential restart of this work an exciting opportunity to reconnect with a legacy product line while leveraging the expertise and experience already within our team.

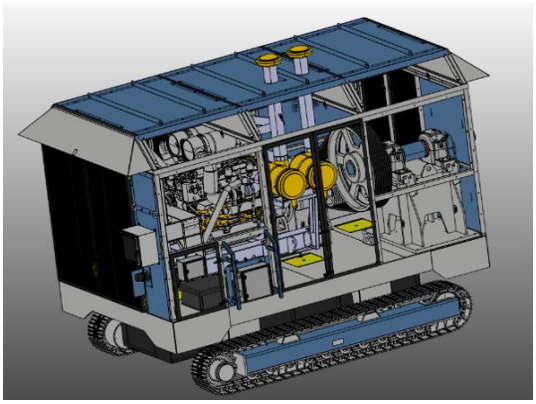
Additional opportunities being pursued include new Milton CAT chassis projects and another PPU repair program. While these projects remain in the evaluation and planning stages, they further demonstrate that DMS continues to be recognized as a trusted manufacturing and service partner capable of delivering high-quality products and solutions.

While the past year has required patience, flexibility, and perseverance, the opportunities ahead provide plenty of reasons for optimism. Between the recently awarded HDT work, potential new programs, and the possibility of reactivating long-standing customer relationships, DMS is well-positioned for a stronger future. We look forward to building on this momentum and continuing to deliver the quality, reliability, and customer service that drive our success.

OEM DIVISION

In August, we received an opportunity to provide a mobile power unit for a shredder! And yes, the project is as cool as it sounds. The opportunity was brought to us by Milton CAT in Massachusetts. MGS would be providing the skid base, enclosure, and various parts that Milton CAT would install.





The size of the items will be a challenge, but we have overcome bigger challenges. The skid comes in at around 10,000 lbs., but that is not the challenge. The size of the skid will be wider than our paint line doors. It may only by 1-1/2" feet, but it is a challenge to overcome. And yes, the enclosures are just as wide as the skid. The good news is that the enclosure will be shipped in a flat pack for installation by Milton CAT. The roof will be shipped in three separate sections, easing another challenge for completing the project.

This covers the two biggest challenges, but there are several more challenges just waiting inside. Milton CAT will be installing the hydraulic system and the tracks shown on the design. MGS's scope will include providing the mounts for the axles for the tracks system. There will be (4) total mounts and they are made from 1" Hot Roll Steel plate. Each one weighs close to 400 lbs.

Milton CAT will be installing a C32 engine to drive the hydraulic system that will be used to turn a 10" round jackshaft that will be moving a shredder large enough to shred a full-size car. The jackshaft has been a challenge to find anyone in the area with capabilities to machine it down to meet the specifications. The jackstand pedestal is quite a challenge, not because of the size, but because of the weight of the package. The pedestal is 5-1/2' long x 4' high x 3-1/2' wide and is made from various materials from 2", 1-1/2" & 1" Hot Roll steel sheet. Coming in at almost 4,400 lbs. will be a challenge. Additionally, there is a matching step which has been another challenge.

This project is in the beginning phase, and we have provided estimates for the items we know we are able to build. The search continues to find sources for the machined items to provide as much as possible to ensure MGS gains the business. Just like any other opportunity, MGS will overcome all the challenges and deliver a quality product!

RETAIL DIVISION

Car Mate 2026 Dealer Meeting
August 13-16, 2026
Leeper, PA and Cooksburg, PA

We recently attended a family friendly dealer meeting hosted by one of our primary enclosed trailer suppliers for the PA retail division – Car Mate Trailers.

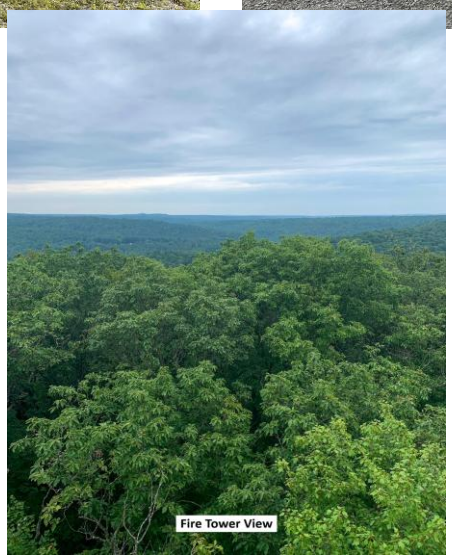
The weekend started at Car Mate's manufacturing facility in the small town of Leeper in northwestern Pennsylvania. If you look it up on a map, you'll see the town consists of one redlight, a gas station, a diner, a funeral home, Car Mate Trailers, and of course a Dollar General – surrounded by a lot of beautiful PA wilds!

Their manufacturing facilities look surprisingly similar to our own. Spread between multiple buildings, we toured through their press and shear facility, weld shop, wash bays, paint booths, cabinet shop, finish assembly, and shipping staging areas. Following the tour, we watched demonstrations by their Quality Control team on common repair and maintenance techniques. In the afternoon, there were informative presentations from a few industry partners including Red Oak Inventory Finance and Promoboxx (digital marketing), followed by the reveal of some new products and option offerings from Car Mate.


Ella & Lucas Beatty


New Products/Options:
Rear Spoiler w/Loading Lights,
and a few new Wheel Options


Seneca Point Lookout


Fire Tower View


Cook Forest Historic Fire Tower

MGS WELLNESS

SUMMER FITNESS CHALLENGE WINNERS

THANK YOU FOR AN AMAZING SUMMER!

Your commitment, energy and friendly competition made this year's challenge a success. After tallying the results, we're excited to celebrate our top finishers!

1 **MALLORIE HANSEN**
3 VACATION DAYS
TOP SPOT

2 **JONATHAN PAULA**
2 VACATION DAYS

3 **ALEX GONZALEZ**
1 VACATION DAY

EVERY STEP COUNTS

Congratulations to our winners - and to everyone who participated. Whether you were chasing the top spot or building healthier habits, you helped make the challenge fun!

Stay tuned for more company challenges and opportunities to get active together!

2026 Fall Fitness Challenge

Team Step Challenge

Compete in teams to see which team can have the most steps.
Kicking off mid September until Thanksgiving.



Look out for an email and physical flyers around the buildings with dates for information sessions and kickoff.

SPONSORED BY MGS WELLNESS COMMITTEE

CURRENT OPEN POSITIONS

Join the MGS team - Pennsylvania and Colorado opportunities

Location	Department	Position	Shift	
Pennsylvania	P&S	Press & Shear Operator	1st & 3rd	2
Pennsylvania	Weld	Welder	1st	2
Pennsylvania	Weld	Welder	3rd	1
Pennsylvania	Sales	OEM Account Manager	1st	1
Pennsylvania	Operations	HR Recruitment & Employee Engagement	1st	1
Colorado		Trailer Sales Representative	1st	1
Colorado		Trailer Service Mechanic	1st	1

TOTAL CURRENT OPENINGS **9**

Please contact Human Resources if you are interested in a position.

EMPLOYEE REFERRAL BONUS: $1,000



NEW HIRE…

Welcome Tracy Roseberry

Payroll/HR & Benefits Assistant

I currently live in Schoeneck with my husband of 32 years, Bill, and our three dogs, Dexter, Lacey, and Zeke. We have three grown children: Nick, Raeann, and Courtney. Nick proudly serves in the U.S. Air Force and is stationed in Maryland, while Raeann and Courtney live close to us.

I'm also a proud Gigi to five beautiful grandchildren, ages 12, 10, 3, 2, and 10 weeks. Spending time with my grandchildren is, without a doubt, my favorite thing to do!

When I'm not with my family, I enjoy vacationing in my favorite place, Ocean City, Maryland. I also love camping, swimming, and baking.

I'm very happy to be joining the MGS, Inc. team and look forward to getting to know and working with everyone. I'm excitied to be part of such a great team and am looking forward to all that's ahead!



OPERATIONS DEPARTMENT

I am pleased to announce that **Nick Luettgen has accepted the position of Facilities, Transportation, and Maintenance (FTM) Supervisor.**

Nick's growth within our Maintenance Department has been impressive. Since Jordan Baldrige's departure earlier this spring, Nick has stepped up to assume the leadership and administrative responsibilities of the FTM Department. Throughout this transition, he has demonstrated professionalism, dedication, and a strong commitment to supporting both our team and our facilities operations.

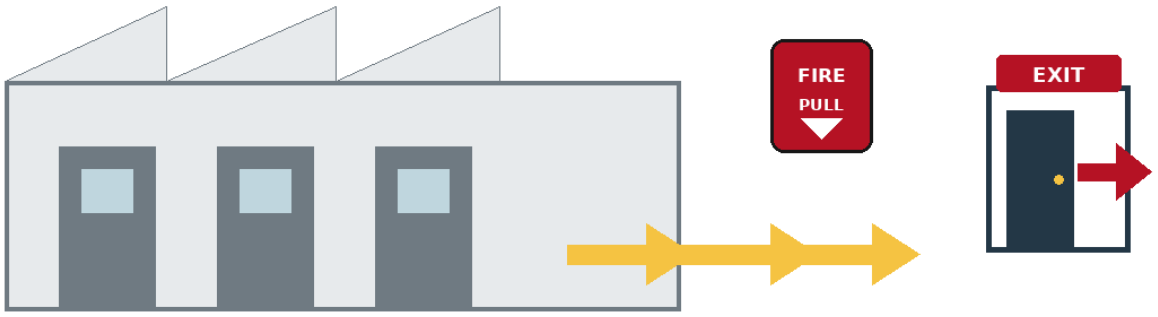
On August 11, Nick celebrated his one-year anniversary with MGS. In that short time, he has accomplished a great deal and has quickly established himself as a trusted leader and valuable contributor to our organization.

Nick has done an outstanding job, and we are excited to recognize his contributions with this well-deserved promotion. His willingness to embrace new challenges, lead by example, and support those around him has been instrumental in the continued success of our operations.
Please join me in congratulating Nick on his new role and wishing him continued success as Facilities, Transportation, and Maintenance Supervisor.

SEPTEMBER SAFETY FOCUS

BE PREPARED. KNOW YOUR ROUTE.

Emergency readiness starts before the alarm sounds.



Clear paths • Visible alarms • Known exits • Designated meeting area

NATIONAL PREPAREDNESS MONTH

Emergencies rarely come with advance notice. Review the procedures for your work area and be ready to act calmly, quickly and safely.



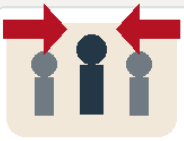
KNOW TWO WAYS OUT

Identify your nearest exit and an alternate route before an emergency occurs.



KEEP THE PATH CLEAR

Never block aisles, exit doors, alarms, extinguishers or other emergency equipment.



GO TO THE ASSEMBLY AREA

Report to the designated outdoor meeting location immediately after evacuating.



ACCOUNT FOR EVERYONE

Follow the established check-in or roll-call procedure for employees and visitors.



WAIT FOR THE ALL-CLEAR

Never reenter the facility until authorized personnel say it is safe.

STOP • THINK • FOLLOW THE PLAN • PROTECT YOUR TEAM

Safety references: OSHA 29 CFR 1910.38 and Ready.gov National Preparedness Month

RECIPE OF THE MONTH

SEPTEMBER HARVEST



APPLE & BUTTERNUT SQUASH HARVEST BAKE

Warm, colorful and easy enough for a weeknight

PREP: 15 MIN | **BAKE: 40 MIN** | **SERVES: 6** | **OVEN: 400°F**

INGREDIENTS

- 1 small butternut squash, peeled and cubed
- 2 firm apples, cored and cubed
- 1 small red onion, thinly sliced
- 2 tablespoons olive oil
- 1 tablespoon pure maple syrup
- 1 teaspoon ground cinnamon
- 1/2 teaspoon dried thyme
- 1/2 teaspoon salt
- 1/4 teaspoon black pepper
- 1/3 cup dried cranberries
- 1/3 cup chopped pecans (optional)

DIRECTIONS

1. Heat oven to 400°F. Lightly grease a large rimmed baking sheet or shallow baking dish.
2. Toss the squash and onion with olive oil, cinnamon, thyme, salt and pepper. Spread in an even layer.
3. Roast for 20 minutes. Add the apples and maple syrup, stir gently, and roast 15 to 20 minutes more, until tender and lightly caramelized.
4. Fold in the dried cranberries and pecans. Serve warm as a colorful side dish or light lunch.

WHY SEPTEMBER?

Pennsylvania apples are abundant from late summer through October, and winter squash harvest begins in September—making this a natural early-fall pairing.

SEPTEMBER 2026

DATES TO REMEMBER

SEPTEMBER 7

LABOR DAY

First Monday in September



SEPTEMBER 11

PATRIOT DAY

We Remember

SEPTEMBER 17

CONSTITUTION DAY

Honoring Our Founding Document



SEPTEMBER 22

FIRST DAY OF AUTUMN

Fall Equinox

Communities Local Events



Fall Is Here

Get Out & Enjoy the Season!

September and October bring plenty of opportunities to get outside, support local communities and enjoy everything that makes fall such a great time of year.

SUPPORT LOCAL EVENTS
STRENGTHEN COMMUNITIES
CELEBRATE TOGETHER

2026 COLORADO Fairs & Events

Loveland Chocolate & Cheese Fest
September 19, 2026

Loveland Oktoberfest
September 25 – 26, 2026

Fort Collins Open Streets
October 18, 2026

Great Events. Greater Communities.

It's Fair Season in PENNSYLVANIA

Denver Fair
September 15 – 19, 2026

Solanco Fair
September 16 – 18, 2026

Ephrata Fair
September 22 – 26, 2026

West Lampeter Fair
September 23 – 25, 2026

New Holland Farm Fair
September 30 – October 3, 2026

Manheim Community Farm Show
October 5 – 9, 2026

Wherever you are, we hope you have a chance to get out, enjoy the fall weather and support the communities around you!

CELEBRATING OUR TEAM

SEPTEMBER SERVICE ANNIVERSARIES

HONORING THE PEOPLE WHO HELP MOVE MGS FORWARD

Thank you for your dedication, experience and continued commitment.

WESLEY HOLLOWAY
21 YEARS OF SERVICE — 21

TYRONE MOYER
21 YEARS OF SERVICE — 21

15	KEITH VAN ORDEN YEARS OF SERVICE	13	BRANDON BROWN YEARS OF SERVICE
13	TYLER KAROL YEARS OF SERVICE	13	KEITH KELLEY YEARS OF SERVICE
10	TOM JOHNSON YEARS OF SERVICE	9	KEVIN CUMMINS YEARS OF SERVICE
7	KEVIN ANTOL YEARS OF SERVICE	2	NATHEN MEADOR YEARS OF SERVICE
1	NOAH YOUNG YEAR OF SERVICE	1	MATT REYNOLDS YEAR OF SERVICE
1	ADAM KILHEFNER YEAR OF SERVICE	1	RYAN BROWN YEAR OF SERVICE

EVERY YEAR REPRESENTS EXPERIENCE, TEAMWORK AND IMPACT.

Congratulations to all of our September anniversary honorees!


SEPTEMBER
BIRTHDAYS
Lee Grumbling 4th
Gaylen Baker 8th
Brandon Glass 9th
Kelly Hornberger 10th
Shawn Kirk 11th
Kevin Campbell 12th
Ed Barnett 16th
Jeff Wilson 20th
Brandon Brown 21st
Nonnie Tumath 25th
Sam Scicchitano 27th
Brent Compton 29th

MGS

HAPPY RETIREMENT!

Thank you for your *dedication* and years of *hard work*.



MAR WITWER

PA - PAINT - WASHBAY

5 YEARS OF SERVICE

Congratulations on this well-deserved next chapter!

We wish you all the best in your retirement.

John Hancock

Access your retirement savings plan at any time, from anywhere

Download John Hancock's retirement app today.

GET THE APP

Your quarterly 401(k) statements are now available online.

If you prefer to receive paper statements from John Hancock, you can change your preferences on the JH website or call 1-800-294-3575.



Mobile

Download **John Hancock's retirement app.**



Online

Visit **myplan.johnhancock.com**.



Over the phone

Speak with a John Hancock representative at **800-294-3575**
Available from 8 a.m. to 10 p.m. (EST), Monday to Friday or 1-888-440-0022 for assistance in Spanish between 10 a.m. to 8 p.m.