

Township of McMurrich/Monteith
Regular Council Meeting - Agenda
Tuesday, October 21st, 2025 – 7:00pm

Meeting to be held inside Municipal Office/Fire Hall

1. Call to Order:
2. Confirmation of the minutes of the previous meeting:
 - 2.1 Council – October 7, 2025
 - 2.2 Recreation – August 12, September 9, October 14, 2025
3. List of proposed resolutions for the meeting:
4. Declaration of pecuniary interest and general nature thereof:

- should a member have a disclosure of pecuniary interest, they are to declare the nature thereof now or at any time during the meeting
5. Delegations:
 - 5.1 Staff Report: Bylaw Enforcement Officers
 - 5.2 Report: Recreation Committee – NOHFC Intern Funding – Recreation Co-ordinator position
6. Business Arising From a Previous Meeting:
 - 6.1 Landfill Waste – Bag Limit Program
7. Quotes, Tenders, RFP's:

None
8. Accounts for Approval:

September 2025
Financial Report – up to October 15, 2025
9. Applications:
10. Bylaws:
 - 10.1 48-2025 Ontario Infrastructure and Lands Corporation – authorize long term borrowing
 - 10.2 49-2025 Enter into a shared service agreement for Bylaw enforcement services (renewal)
 - 10.3 50-2025 Confirm Council Meeting – October 7, 2025
11. Council Reports:

None
12. Correspondence:
 - 12.1 Royal Canadian Legion – Kearney – 2025 Poppy Campaign – Remembrance Day Ceremonies
 - 12.2 Minister of the Environment, Conservation and Parks – Blue Box system transition
 - 12.3 Almaguin Community Economic Development – Invitation to join 2 year interim agreement

**PLEASE CHECK THE TOWNSHIP WEBSITE AT WWW.MCMURRICHMONTEITH.COM AND/OR FACEBOOK
PAGE FOR CANCELLATION NOTICES PRIOR TO THE MEETING**

12.4 MAHC Political Leaders Forum – Minutes of Meeting held October 9, 2025

13. New Business:

None

14. Closed Session: Section 239 (2)

None

15. Council Concerns:

16. Adjournment:

Dates to Remember:

Saturday, October 18th - Recreation Event - Oktoberfest

Tuesday, October 28th – Final Tax Notice – Installment Due

Tuesday, November 4th and 18th – Regular Council Meetings – 7pm

Tuesday, November 11th – Remembrance Day – Municipal Office and Landfill Site Closed

Wednesday, November 12th – Recreation Committee Meeting – 7pm

Sunday, December 7th – Recreation Event – Christmas Social

Oct 21, 2025
2.1

**MINUTES OF McMURRICH/MONTEITH TOWNSHIP
REGULAR COUNCIL MEETING – TUESDAY, OCTOBER 7, 2025**

The Council of the Township of McMurrich/Monteith met Tuesday, October 7, 2025 inside the Council Chambers

Present: Mayor: Glynn Robinson; Council Members: Vicky Roeder-Martin, Daniel O'Halloran, Terry Currie, and Craig White

Staff present: Cheryl Marshall, Clerk/Treasurer; Allyson Pedwell, Deputy Clerk/Treasurer; John Theriault, CAO;

Audience: Paula Boyd, Angela Fabing

1. Opening of the meeting by the Mayor –

The meeting was called to order at 7:00PM

Council amends the agenda to include correspondence

2. Confirmation of the minutes of the previous meeting;

2.1 Council – September 16 & 23, 2025. See resolution below.

3. List of proposed resolutions for the meeting;

4. Declaration of Pecuniary Interest and the nature thereof;

none

5. Delegations;

5.1 Public Works: written report: Staff and Council discussed the sand conditions of both Township pits, the new recycling initiative is provincially mandated, quote for grinding the brush pile and mattress \$28,147, moving onto to brushing on East Bear Lake Road

5.2 Administration: written report : Discussion for Internship for recreation coordinator, Council would like to see a job description for the next meeting.

5.3 CAO Report: Response re: Gilead Academy – Landfill Bag Limits

5.4 CAO Report: IESO Meeting Council and staff discussed the meeting that the CAO attended

5.5 Fire Department: written report.

See Resolutions below.

6. Business arising From a Previous Meeting;

6.1 Construction Waste Diversion Program – report: Council and staff discussed the continuation of the pilot project.

7. Quotes, Tenders, RFP's;

None

8. Accounts for Approval;

None

9. Applications;

None

10. By-laws;

10.1 39-2025 Building Bylaw

10.2 45-2025 Deeming Bylaw Lot 3, Plan 276

10.3 46-2025 Confirm Council Meeting – September 16, 23, 2025

10.4 47-2025 establish a public highway – Parts 1 and 4 Plan 42R22772

See resolutions below.

Reports;

11. None

12. Correspondence;

12.1 Belvedere Heights Home for the Aged – Meeting Minutes – June 25, 2025

12.2 Almaguin Community Economic Development (ACED) – Agenda package – September 18th

12.3 BFAR Union Public Library – Minutes – July 16th

12.4 AH Health Centre – Agenda package – October 2nd

12.5 Town of Parry Sound – Resolution: working together re: waste disposal issues

See resolutions below

13. New Business

None

14. Closed session, section 239 2

None

15. Council Concerns:

16. **Adjournment:** Council adjourned this meeting at 8:29pm. See resolution below.

Resolutions:

2025-221 Roeder-Martin/Currie

Be It Resolved that Council approves the minutes of the Regular Council meeting held September 16, Public Meeting held September 16, and the Special Council meeting held September 23, 2025, as amended. **Carried**

2025-222 Roeder-Martin/Currie

Be It Resolved that Council accepts the quote from Sittler Grinding Inc. dated October 6, 2025, for grinding services at the Landfill Site for the following: brush piles - \$11,860.00, mattresses - \$10,900.00. mobilization - \$4,900.00 for a total of \$27,660.00 plus HST. **Carried**

2025-223 Roeder-Martin/Currie

Be It Resolved that the Staff report from the Chief Administrative Officer dated October 7, 2025, regarding the September 16th, 2025, delegation by the Gilead Academy be received and that Council approves the issuance of, starting in 2026, of eight (8) landfill cards for the year-round family units that are on the property of the Gilead Academy. **Carried**

2025-224 Currie/Roeder-Martin

Be It Resolved that the Staff Report from the Chief Administrative Officer dated October 7, 2025, regarding the IESO meetings be received. **Carried**

2025-225 Currie/Roeder-Martin

Be It Resolved that the Staff Report from the Clerk/Treasurer dated October 7, 2025, regarding the construction waste pilot program be received and that Council direct Staff to continue with the pilot program. **Carried**

2025-226 O'Halloran/White

Be It Resolved that Council accepts first, second and third readings and hereby passes Bylaw 39-2025 to provide for the Administration and Enforcement of the Building Code Act, 1992, S.O.1992 c.23 within the Township of McMurrich/Monteith and to repeal Bylaw 06-2024. **Carried**

Recorded Vote requested by G.Robinson

O'Halloran Yay

White Yay

Robinson Nay
Currie Yay
Roeder-Martin Yay
Carried

2025-227 White/O'Halloran

Be It Resolved that Council accepts first, second and third readings and hereby passes Bylaw 45-2025 to deem part of registered plan 276 not to be a part of a registered plan of subdivision for the purposes of section 50(4) of the Planning Act. **Carried**

2025-228 Currie/Roeder-Martin

Be It Resolved that Council accepts first, second and third readings and hereby passes Bylaw 46-2025 to confirm the council meetings held September 16 and 23, 2025. **Carried**

2025-229 O'Halloran/White

Be It Resolved that Council accepts first, second and third readings and hereby passes Bylaw 47-2025 to establish a public highway (parts 1 and 4, Plan 42R22772). **Carried**

2025-230 White/O'Halloran

Be It Resolved that Council supports Resolution 2025-117 from the Town of Parry Sound that requests an investigation into the possibility of working together with Ontario Municipalities, Provincial and Federal Governments as well as manufacturing partners to form a working group to ensure that our waste disposal issues can be resolved quickly, efficiently and effectively with the use of incineration, more robust recycling programs and sustainable practices.

2025-231 O'Halloran/White

Be It Resolved that Council receives all correspondence listed on the agenda. **Carried**

2025-232 White/O'Halloran

Be It Resolved that Council adjourns this meeting at 8:29pm until Tuesday, October 21, 2025, at 7:00 pm.

Mayor, Glynn Robinson

Clerk, Cheryl Marshall

Oct 21, 2025
2.2

McMurrich/Monteith Recreation Committee
Minutes of Recreation Committee Meeting
Tuesday, August 12, 2025 – 7:00 PM

Present Stephanie Piercey, Darlene Pedwell, Jodie Armstrong, Annette DeCoste, Melissa Marshall (Members); Terry Currie, Craig White (Council Representatives); Allyson Pedwell (Municipal Staff)

Absent:

Volunteers/Guests:

1. Call To Order

Terry Currie called the meeting to order at 7:03pm

2. Declaration of Pecuniary Interest

None

3. Acceptance of Minutes of Meeting

The Committee accepted the minutes from the meetings of May 25, June 10, July 8 & 17, 2025. See resolution below.

4. Delegation

None

5. Old Business

5.2 Community Yard Sale – The Committee discussed items needed, doors open at 8am for setup.
5.1 Summerfest: The Committee discussed post action report for Summerfest. The discussion included: pricing, concert being Friday night, limiting vendors selling similar items. Food coverage for Beer Garden, adapting a test & tune night prior to race day, consistency with admission fees, all vendors paying a table fee.

6. New Business

6.1 Oktoberfest- October 18- the Committee discussed becoming apart of Muskoka Oktoberfest.
6.2 Bottle Drive – The Committee thanked Glynn & Bonnie Robinson for the years of maintaining the bottle drive at the landfill. The committee will strive to continue to maintain the bottle drive.

7. Information Sharing

None

8. Resolutions

2025-25 Piercey/Armstrong

Be It Resolved that the Committee approve the minutes of the meetings held May 15, June 10, July 8 & 17, 2025. **Carried**

2025-26 Pedwell/Marshall

Be It Resolved that the Committee adjourn the meeting at 9:13pm until July 23 at 7pm. **Carried**

Chairperson – Terry Currie

Deputy Clerk-Treasurer – Allyson Pedwell

DRAFT

McMurrich/Monteith Recreation Committee
Minutes of Recreation Committee Meeting
Tuesday, September 9, 2025 – 7:00 PM

Present Darlene Pedwell, Jodie Armstrong, Annette DeCoste, Melissa Marshall (Members); Terry Currie, Craig White (Council Representatives); Allyson Pedwell (Municipal Staff)

Absent: Stephanie Piercey,

Volunteers/Guests:

1. Call To Order

Terry Currie called the meeting to order at 7:03pm

The Committee amended the agenda to include discussions re: Pickleball, Bottle Drive, Summerfest and Halloween. See resolution below.

2. Declaration of Pecuniary Interest

None

3. Acceptance of Minutes of Meeting

The Committee accepted the minutes from the meetings of August 12, 2025, as amended. See resolution below.

4. Delegation

None

5. Old Business

5.1 Oktoberfest- Discussion regarding joining Muskoka Oktoberfest. Cost is \$150.00. The committee decided on food, music, beverages. The committee also discussed which member will be shopping and advertising.

5.2 Pickleball – Member Craig White offered to host an Intro to Pickleball 2 days per week.

5.3 Bottle Drive – The Committee discussed the need for laminated signs for sorting in the sea can and the committee agreed to be in communication with one another to continue sorting the bottles and returning them.

5.4 Summerfest letters – Staff read two letters of concern regarding the Summerfest event. The committee briefly discussed the concerns.

5.5 Community Yard Sale – event was successful. Collaboration with the Baseball Tournament really helped draw in the crowds.

6. New Business

6.1 Halloween – Staff will talk to the Fire Department as it is their event. Darlene will run the table.

6.2 Christmas Social – further discussion to be held at the next meeting.

7. Information Sharing

None

8. Resolutions

2025-27 Pedwell/White

Be It Resolved the Committee amends the agenda to include discussions: 5.2 Pickleball, 5.3 Bottle Drive at the landfill, Summerfest – letters from residents, 6.2 Halloween. **Carried**

2025-28 Armstrong/DeCoste

Be It Resolved that the Committee approve the minutes of the meeting held September 9, 2025, as amended. **Carried**

2025-29 DeCoste/Marshall

Be It Resolved the Committee agrees to join the Muskoka Oktoberfest for \$150.00. **Carried**

2025-30 Pedwell/White

Be It Resolved that the Committee adjourn the meeting at 9:00pm until October 14, 2025 at 7pm. **Carried**

Chairperson – Terry Currie

Deputy Clerk-Treasurer – Allyson Pedwell

McMurrich/Monteith Recreation Committee
Minutes of Recreation Committee Meeting
Tuesday, October 14, 2025 – 7:00 PM

Present Darlene Pedwell, Stephanie Piercey, Melissa Marshall (Members); Terry Currie, Craig White (Council Representatives); Allyson Pedwell (Municipal Staff)

Absent: Jodie Armstrong, Annette DeCoste,

Volunteers/Guests: none

1. Call To Order

Terry Currie called the meeting to order at 7:00pm

2. Declaration of Pecuniary Interest

None

3. Acceptance of Minutes of Meeting

None

4. Delegation

None

5. Old Business

5.1 Oktoberfest- The Committee discussed audio entertainment, food being ordered, set up time (10:30-11), hiring Deb Jones Bavarian performer, bartending, ticket sales.

6. New Business

6.1 Christmas Social – The Committee decided to move the Christmas Social dinner to Sunday, December 7th as the Burks Falls parade is December 6th. The committee needs to speak to Santa and the Fire Department to see if they can bring Santa over on the Fire Truck. Dinner will be \$15 per person and 5 and under free. Staff to send out RFQ for caterer.

6.2 Staff summarized the ACED survey for McMurrich/Monteith.

6.3 Recreation Coordinator – the Committee discussed options/recommendations for Council pertaining to a Recreation Coordinator including option 1: Applying for an Intern grant, option 2: shared service agreement, option 3: hiring a full time coordinator.

7. Information Sharing

None

8. Resolutions

2025-31 Pedwell/White

Be It Resolved the Committee agrees to hire Deb Jones to perform at Oktoberfest. Further, the Committee resolves that staff can create a cheque payable to Deb Jones in the amount of \$250.00 for 2x30 minutes performances. **Carried**

2025-32 Pedwell/White

Be It Resolved that the Committee adjourn the meeting at 9:00m until November 12, 2025 at 7pm.
Carried

Chairperson – Terry Currie

Deputy Clerk-Treasurer – Allyson Pedwell

Oct 21
5.1



TOWNSHIP OF MCMURRICH/MONTEITH

REPORT TO COUNCIL

Originator: JASON NEWMAN & BRYAN AUSTIN BY-LAW ENFORCEMENT

Subject: 2025 THIRD QUARTER REPORT

Date: October 6, 2025

RECOMMENDATION:

That this report be received for information, and that the Council for the Municipality of McMurrich Monteith accept this Third Quarter Report as written.

BACKGROUND:

2025 Third Quarter saw and exceptional increase in calls in McMurrich Monteith. At Year to Date you have exceeded your calls for service for the entirety of 2024. At present our statistic indicate 42 calls for service.

Contributing factors may involve efforts to identify and resolve developed properties which are not assessed.

Our objective is to observe approx. 50 of these identified properties throughout the fall 2025 and winter spring 2026.

These properties represent significant importance in determining use to better assess and understand McMurrich Monteith's needs and assessment.

BY-LAWS

McMurrich Monteith has experienced significant updates in legislation in the last 2 years. These updates have helped to ensure your municipality is current and relevant.

Most notably and controversially, we near the one year review of the McMurrich Monteith Property Standards By-Law. Our statistics indicate 5 calls for service pertaining to Property Standards with owner remediation expected in most cases.

Additionally, in the Third Quarter, McMurrich Monteith has passed a Trailer By-Law and Administrative Monetary Penalties By-Law.

Concluding 2025 and into 2026, I am happy to report McMurrich Monteith is mostly caught up in legislation. Excellent work by Staff and Council, Thank You!

We remain open to recommendation, questions and maintain our goal to fulfill your By-Law Enforcement needs.

2025 Calls for Service

8-Animals

4- Snow

15- Other

1-Parking

5- Property Standards

9-Trailers

Total 42 Calls for Service

TRAINING

There is no training scheduled for the conclusion of 2025.

LEGAL

All matters are completed in McMurrich Monteith. There are no other current applications at this time.

CONCLUSION

It has been a pleasure being involved in this community and continuing to learn the people and the history.

Progress and success are noted in the community. Relevant legislation and accountability are improving the municipality and its residents.

McMurrich Monteith is now growing, and a significant increase in development is on the horizon. We look forward to growing our service with the Municipalities needs.

Respectfully Submitted Jason Newman and Bryan Austin



TOWNSHIP OF McMURRICH/MONTEITH

District of Parry Sound
P.O. Box 70 31 William Street
Sprucedale, Ont. P0A 1Y0
Phone 705-685-7901 Fax 705-685-7393

www.mcmurrichmonteith.com

Mayor: Glynn Robinson

E-Mail: clerk@mcmurrichmonteith.com

Clerk/Treasurer: Cheryl Marshall

Oct 21
2025
5.2

RECREATION COMMITTEE REPORT

DATE: October 21, 2025

TO: Members of Council

FROM: Recreation Committee

RE: Recreation Coordinator

At the October 7, 2025 Council meeting, discussion regarding the potential hiring of a Recreation Coordinator was brought forward. Council requested that a job description and additional information be reviewed by the Recreation Committee prior to further consideration.

The Recreation Committee met on October 14, 2025, and discussed the matter under New Business (Item 6.3). Following the discussion, the Committee agreed that the creation of a Recreation Coordinator position is well justified and needed, particularly as the Township continues to focus on economic growth, community development, and resident engagement.

Discussion

The Committee recognizes that recreation plays a vital role in enhancing the quality of life for residents, attracting new families, and fostering community pride. A Recreation Coordinator would be responsible for planning, promoting, and delivering recreation, fitness, cultural, and community programs that meet the evolving needs of local residents.

As identified through the Almaguin Community Economic Development (ACED) survey, residents have expressed a strong desire for:

- New and improved recreation programs;
- Additional workshops and community activities; and
- Increased communication and opportunities for participation.

A Recreation Coordinator serves as the connector between the Municipality, community organizations, and residents—building partnerships, maximizing use of resources, and promoting community involvement.

Options Considered

The Committee reviewed multiple potential approaches for implementing this position:

1. Grant Funding Opportunity
 - If successful, the Township's contribution would be approximately \$24,215.00 for a 35-hour/week position, or \$28,000.00 for a 37.5-hour/week position.
 - This option would allow the Township to leverage external funding to establish the role at minimal local cost.
2. Shared Service Agreement
 - Staff have previously met with the Township of Armour Recreation Department, who expressed willingness to explore a shared services arrangement.
 - This option would reduce costs and foster inter-municipal collaboration while expanding recreation opportunities across both communities.
3. Hire Our Own
 - The estimated annual cost to the Township would be approximately \$73,000.00, including wages and benefits.
 - This option provides full control over programming and priorities, allowing the position to be tailored specifically to McMurrich/Monteith's needs.

Role and Responsibilities

The Recreation Coordinator would not only plan and organize community events, but also:

- Research and apply for grants and other funding opportunities;
- Work closely with ACED and other economic development partners;
- Promote the Township through social media, newsletters, and community outreach;
- Conduct surveys and public consultations to assess local needs; and
- Collaborate with organizations such as the Library, Agricultural Society, and other local committees to strengthen community programming.

Recommendation

The Recreation Committee strongly supports the creation of a Recreation Coordinator position and recommends that Council consider one of the above implementation options. Investing in recreation coordination will:

- Strengthen community identity and engagement,
- Support economic growth through improved quality of life and tourism appeal, and
- Enhance communication and collaboration among residents, organizations, and municipal staff.



POSITION DESCRIPTION

COMMUNICATIONS AND RECREATION COORDINATOR October 2025

REPORTS TO:

Chief Administrative Officer

POSITION SUMMARY:

Reporting to the Chief Administrative Officer, the Communications and Recreation Coordinator is the primary contact to oversee and support various municipal and community recreation events and programs. This position will also focus on communications to support input into decision-making and gain public insight into the challenges and opportunities for the municipality.

MAJOR DUTIES & RESPONSIBILITIES:

Recreation

1. Develops and implements sport, recreation and wellness programs that meet the needs of the diverse range of residents in the Township.
2. Actively explores grant options, and ensure compliance with grant parameters, budgets and timelines.
3. Promotes and facilitates special community festivals & events within approved budgets.
4. Coordinates facility rentals, programming, maintenance of files, monthly reporting and facility usage reports.
5. Attends Recreation Committee and other off-site meetings as required or when requested.
6. Promotes and markets special events and recreational opportunities.
7. Supports community special events and community groups, i.e. book facilities and issuing rental contracts.
8. Collects and accounts for revenue from facilities, program registration and issues receipts when required.
9. Prepares agendas, distributes to the Recreation Committee members and submits Committee minutes and reports to CAO.
10. Implements a sponsorship strategy to raise support for proposed programs.
11. Supports a volunteer management program to recruit, train and recognize volunteers in the administration of sports and recreation activities.
12. Assists the Recreation Committee with the coordination of recreation events.
13. Recommends new policies, procedures and programs to the Recreation Committee.

POSITION DESCRIPTION

**COMMUNICATIONS AND RECREATION COORDINATOR
October 2025**

Communications

1. Develops approaches to improve the Township's public image and communications through the development of communications and promotional strategies.
2. Maintains and updates the municipal website and social media pages to advance the Township's online presence.
3. Assists with research and preparation of draft news releases, memos, public notices, website & social media posts, newsletters & general correspondence for various departments. Gathers, researches, and prepares communication material for internal and external audiences.
4. Supports the creation of various marketing materials including but not limited to: print collateral, media releases, social media, website, online engagement tools, surveys, newsletters, and email.
5. Supports municipal staff in all communication resources and media relations.
6. Monitors media coverage and assists in the coordination of media events.
7. Supports the maintenance of the Township website, updating the activities and events calendar.
8. Provides backup for other office staff as needed.

Elections and Records

1. Responsible for fulfilling duties as delegated by the Clerk in the Municipal Election process.

Education/Experience/Skills:

1. Recognized diploma in recreation, communications, public relations or equivalent.
2. A minimum of two (2) years of administrative experience involving contact with the public, preferably in a public service environment and the willingness to continually upgrade qualifications.
3. Proficient in Microsoft Office, familiarity with social media platforms, proven ability to draft, edit, produce and distribute engaging content for a range of communications material
4. Must have excellent verbal and written communication skills and the ability to relate to elected officials, peers, and the public in a professional manner.
5. Ability to work independently and positively with others in a team environment.
6. Have a valid G driver's license and current CPR/AED training.



POSITION DESCRIPTION

**COMMUNICATIONS AND RECREATION COORDINATOR
October 2025**

Independence of Action:

The work requires the application of established methods and procedures. Incumbent has some choice of methods.

Mental Effort:

Work is varied and requires frequent shifting from one task to another. Frequent mental, visual and/or aural concentration for less than two hours is required when entering data, preparing reports, responding to requests etc.

Physical Effort:

Long periods of sitting and/or standing and requires occasional lifting of office supplies of light to medium weight.

Dexterity:

Coordination of fine movements is required when keyboarding and operating various office equipment. Speed is a moderate consideration.

Accountability:

Actions could result in minor loss of time or resources and will affect the work of others.

Safety of Others:

Some degree of care required is typical of a general office setting.

Supervision:

Supervisory responsibility is not normally part of the job requirement but there may be a requirement to show others how to perform tasks or duties.

Contacts:

Deals with or settles requests/complaints and provides/clarifies information.

Working Conditions:

Work may involve dealing with difficult individuals and includes regular exposure to rudeness or profanity.

The above statements are intended to describe the general nature and level of work being performed by the incumbent(s) of this job. They are not intended to be an exhaustive list of all responsibilities and activities required of the position.

Landfill Waste Bag Limit Program:

Staff are requesting confirmation on the bag limit program so that promotion of the program can begin and the cards can be ordered and be ready for rollout in 2026.

The proposal is to allow 50 bags per household per calendar year and each bag after that would be \$3 (30"x36" - 128 litres) or \$5 (35"x50" - 205 litres). A resolution is prepared.

Date Printed
10-09-2025 12:04 PM

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2025-00079 to 2025-00086

Oct 21
2025
8.1
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Bank Code - AP - ACCOUNTS PAY

COMPUTER CHEQUE

Payment # Invoice #	Date	Vendor Name GL Account	GL Transaction Description	Detail Amount	Payment Amount
9653 3877211	09-02-2025	Auto Parts Centres			
		16-124-16 - Admin - Misc Suppli	cleaning supplies	54.27	
		16-734-11 - Community Centre	cleaning supplies	329.59	
		11-200 - A/R - HST Receivable	HST Tax Code	42.40	
		99-996 - HST Paid	HST Tax Code	49.04 NL	426.26
9654 ACED Q3	09-02-2025	Armour Township			
		16-132 - Economic Developmen	3rd quarter ACED services	5,969.75	5,969.75
9655 AugustBel	09-02-2025	Bell Mobility			
		16-458-17 - Landfill - Misc. Supp	LF stick	14.55	
		16-124-22 - Admin - Telephone	clerk phone	19.39	
		PR-R2W - Telephone	PWS phone	19.64	
		11-200 - A/R - HST Receivable	HST Tax Code	5.92	
		99-996 - HST Paid	HST Tax Code	6.85 NL	59.50
9656 2ndLevy	09-02-2025	Belvedere Heights			
		16-628 - Home For The Aged	2025 2nd installment levy	11,543.00	11,543.00
9657 594580	09-02-2025	Champion Commercial Products Inc.			
		MT-GA - Garage And Shop Sup	cable tie 11.6	972.42	
		11-200 - A/R - HST Receivable	HST Tax Code	107.41	
		99-996 - HST Paid	HST Tax Code	124.23 NL	1,079.83
594579		MT-GA - Garage And Shop Sup	cable ties 7.31"	646.79	
		11-200 - A/R - HST Receivable	HST Tax Code	71.44	
		99-996 - HST Paid	HST Tax Code	82.63 NL	718.23
			Payment Total:		1,798.06
9658 29131	09-02-2025	D.M. Wills Associates			
		16-315-04 - Axe Lake Bridge - R	Axe Lake Bridge replace, de	1,212.98	
		11-200 - A/R - HST Receivable	HST Tax Code	133.98	
		99-996 - HST Paid	HST Tax Code	154.96 NL	1,346.96
29130		16-315-03 - Little Falls Bridge r	Little Falls Bridhe rehab des	3,826.18	
		11-200 - A/R - HST Receivable	HST Tax Code	422.62	
		99-996 - HST Paid	HST Tax Code	488.80 NL	4,248.80
			Payment Total:		5,595.76
9659 639621	09-02-2025	Huntsville Fuels			
		EQ-00F - Roads - Fuel	Ultra low sulphur diesel Q7	846.95	
		11-200 - A/R - HST Receivable	HST Tax Code	93.55	
		99-996 - HST Paid	HST Tax Code	108.20 NL	940.50
640472		EQ-00F - Roads - Fuel	dyled low sulphur diesel Q1	1,314.84	
		11-200 - A/R - HST Receivable	HST Tax Code	145.23	
		99-996 - HST Paid	HST Tax Code	167.97 NL	1,460.07
			Payment Total:		2,400.57
9660 2265739	09-02-2025	Home Building Centre			
		16-735-10 - Parks - Materials	concrete mix, survey stake,	215.70	
		11-200 - A/R - HST Receivable	HST Tax Code	23.83	
		99-996 - HST Paid	HST Tax Code	27.56 NL	239.53
2266370		16-735-10 - Parks - Materials	shovel, deterg, furn filter	13.22	
		16-734-11 - Community Centre	shovel, deterg, furn filter	70.74	
		11-200 - A/R - HST Receivable	HST Tax Code	9.28	
		99-996 - HST Paid	HST Tax Code	10.73 NL	93.24
2261897		16-734-11 - Community Centre	primed white bead o/c, deht	864.85	

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2025-00079 to 2025-00086

COMPUTER CHEQUE

Payment # Invoice #	Date	Vendor Name GL Account	GL Transaction Description	Detail Amount	Payment Amount
		11-200 - A/R - HST Receivable	HST Tax Code	95.53	
		99-996 - HST Paid	HST Tax Code	110.49 NL	960.38
2262218		16-734-11 - Community Centre	detregnt, valves, adaptors	45.32	
		11-200 - A/R - HST Receivable	HST Tax Code	5.01	
		99-996 - HST Paid	HST Tax Code	5.79 NL	50.33
2262319		16-734-11 - Community Centre	adaptors	1.42	
		11-200 - A/R - HST Receivable	HST Tax Code	0.16	
		99-996 - HST Paid	HST Tax Code	0.18 NL	1.58
JuneSC		16-734-11 - Community Centre	service charge	20.25	20.25
Maycredit		16-734-11 - Community Centre	overpayment on invoice 226	-1.00	-1.00
SERVCHARGE		16-734-11 - Community Centre	service fee Sept 1	20.63	20.63
			Payment Total:		1,384.94
9661	09-02-2025	Huntsville Home Hardware			
125544		16-734-15 - Community Centre	paint rollers & trays	19.21	
		16-734-11 - Community Centre	floor cleaner	8.78	
		11-200 - A/R - HST Receivable	HST Tax Code	3.09	
		99-996 - HST Paid	HST Tax Code	3.57 NL	31.08
9662	09-02-2025	Komol Plastics Company Ltd			
INV/2025/61936		16-241-02 - Supplies	sand bags	949.42	
		11-200 - A/R - HST Receivable	HST Tax Code	104.87	
		99-996 - HST Paid	HST Tax Code	121.29 NL	1,054.29
9663	09-02-2025	Muskoka Auto Parts			
606764/1		MT-GA - Garage And Shop Sup	oil, cleaner, supplies	158.13	
		11-200 - A/R - HST Receivable	HST Tax Code	17.46	
		99-996 - HST Paid	HST Tax Code	20.20 NL	175.59
608644/1		MT-GA - Garage And Shop Sup	brake cleaner	60.81	
		11-200 - A/R - HST Receivable	HST Tax Code	6.72	
		99-996 - HST Paid	HST Tax Code	7.77 NL	67.53
600938/1		EQ-03P - Truck # 3 Repairs (P	a/c cool refrigerant & valve	36.47	
		11-200 - A/R - HST Receivable	HST Tax Code	4.03	
		99-996 - HST Paid	HST Tax Code	4.66 NL	40.50
605488/1		EQ-11P - Truck #11 - Repairs (F	syn oil and brake lube	85.98	
		11-200 - A/R - HST Receivable	HST Tax Code	9.49	
		99-996 - HST Paid	HST Tax Code	10.98 NL	95.47
			Payment Total:		379.09
9664	09-02-2025	McMurrich/Monteith Township			
AugPC		16-124-13 - Admin - Postage	final billing	93.23	
		16-124-13 - Admin - Postage	over sized postage	7.79	
		16-124-09 - Admin - Donations/	lunch donation	20.00	
		15-360 - Landfill - Tipping Fees/	refund overpayment tipping	5.00	
		16-124-16 - Admin - Misc Suppli	cake for playground	43.00	
		16-124-13 - Admin - Postage	bylaw reg. mail	29.30	
		16-124-16 - Admin - Misc Suppli	clerks lunch	15.00	
		11-200 - A/R - HST Receivable	HST Tax Code	10.48	
		99-996 - HST Paid	HST Tax Code	12.12 NL	223.80
9665	09-02-2025	Moore Propane Ltd			
1444540		16-124-11 - Admin - Heat (Prop	annual renewal office	61.06	
		11-200 - A/R - HST Receivable	HST Tax Code	6.74	
		99-996 - HST Paid	HST Tax Code	7.80 NL	67.80
9666	09-02-2025	private information			

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Invoice #		GL Account			
GB27204		16-458-17 - Landfill - Misc. Supp	criminal record check	41.00	41.00
9667	09-02-2025	Near North Industrial Solution			
102383		EQ-10P - Excavator - Repairs (F	hose, swivels, couplers, cap	524.64	
		11-200 - A/R - HST Receivable	HST Tax Code	57.95	
		99-996 - HST Paid	HST Tax Code	67.02 NL	582.59
102053		EQ-10P - Excavator - Repairs (F	brake line, fitting sleeve	65.89	
		11-200 - A/R - HST Receivable	HST Tax Code	7.28	
		99-996 - HST Paid	HST Tax Code	8.42 NL	73.17
101695		EQ-10P - Excavator - Repairs (F	hydraulic hose & hoses	64.22	
		11-200 - A/R - HST Receivable	HST Tax Code	7.10	
		99-996 - HST Paid	HST Tax Code	8.21 NL	71.32
			Payment Total:		727.08
9668	09-02-2025	G. F. Preston Sales			
IN07909		MT-GA - Garage And Shop Sup	counter & shims	115.25	
		11-200 - A/R - HST Receivable	HST Tax Code	12.73	
		99-996 - HST Paid	HST Tax Code	14.72 NL	127.98
9669	09-02-2025	Ryerson Township			
2025-067		16-315-02 - Bartlett Lake Culver	Bartlett Lake Culvert	424.84	
		11-200 - A/R - HST Receivable	HST Tax Code	46.93	
		99-996 - HST Paid	HST Tax Code	54.28 NL	471.77
2025-068		16-212-01 - Fire Chief - Expense	Fire Chief Hours- June	4,283.46	4,283.46
			Payment Total:		4,755.23
9670	09-02-2025	Dist Of P S Social Services			
Q3Levy		16-618 - Social Services	Q3 levy	29,524.93	29,524.93
9671	09-02-2025	Spectrum Telecom Group Ltd.			
INV-51241-P3M		16-123-03 - Municipal Office Exp	reinstall base radio office	254.10	
		11-200 - A/R - HST Receivable	HST Tax Code	28.06	
		99-996 - HST Paid	HST Tax Code	32.46 NL	282.16
9672	09-02-2025	Staples Professional			
70820012		16-124-16 - Admin - Misc Suppli	binders	131.26	
		11-200 - A/R - HST Receivable	HST Tax Code	14.50	
		99-996 - HST Paid	HST Tax Code	16.77 NL	145.76
9673	09-02-2025	Jean (John) Theriault			
AugCAOMiles		16-121-02 - Consulting Fees	mileage	338.45	
		11-200 - A/R - HST Receivable	HST Tax Code	37.39	
		99-996 - HST Paid	HST Tax Code	43.24 NL	375.84
Aug CAO hours		16-121-02 - Consulting Fees	CAO hours,	3,331.97	
		11-200 - A/R - HST Receivable	HST Tax Code	368.03	
		99-996 - HST Paid	HST Tax Code	425.66 NL	3,700.00
			Payment Total:		4,075.84
9674	09-02-2025	TJB Construction			
1138		16-458-17 - Landfill - Misc. Supp	Disposal Bin (40 yrd) 3.8T	1,243.51	
		11-200 - A/R - HST Receivable	HST Tax Code	137.35	
		99-996 - HST Paid	HST Tax Code	158.86 NL	1,380.86
9675	09-02-2025	Tulloch Engineering Inc.			
2030010		16-315-08 - Roads Needs Study	Road Needs Study 2025	9,646.87	
		11-200 - A/R - HST Receivable	HST Tax Code	1,065.53	
		99-996 - HST Paid	HST Tax Code	1,232.40 NL	10,712.40

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9676	09-02-2025	Uline Canada Corporation			
16632035		16-734-15 - Community Centre	paint for pickleball	349.68	
		16-124-16 - Admin - Misc Suppli	tables	646.82	
		11-200 - A/R - HST Receivable	HST Tax Code	110.06	
		99-996 - HST Paid	HST Tax Code	127.30 NL	1,106.56
9677	09-10-2025	Abell Pest Control Inc.			
A7277865		16-734-11 - Community Centre	Pest Control- Community C	61.52	
		11-200 - A/R - HST Receivable	HST Tax Code	6.80	
		99-996 - HST Paid	HST Tax Code	7.86 NL	68.32
9678	09-10-2025	Bell Mobility			
SeptBellLF		16-458-17 - Landfill - Misc. Supp	LF Internet stick	64.11	
		11-200 - A/R - HST Receivable	HST Tax Code	7.08	
		99-996 - HST Paid	HST Tax Code	8.19 NL	71.19
9679	09-10-2025	Cedar Signs			
INV/2025/2918		MT-FP - Safety Signs/Guard Ra	no parking/no camping sign	193.86	
		11-200 - A/R - HST Receivable	HST Tax Code	21.41	
		99-996 - HST Paid	HST Tax Code	24.76 NL	215.27
9680	09-10-2025	Currie Truck Center			
0593151P		EQ-02P - Truck # 2 - Repairs (P	def fluid & grease tubes	82.34	
		EQ-04P - Truck # 4 Repairs (P	def fluid & grease tubes	82.35	
		EQ-12P - Truck #12 - Repairs (F	def fluid & grease tubes	82.36	
		11-200 - A/R - HST Receivable	HST Tax Code	27.29	
		99-996 - HST Paid	HST Tax Code	31.56 NL	274.34
9681	09-10-2025	Dis. Of Parry Sound Mun. Assoc			
2025 Fall		16-124-10 - Admin - Membershi	DPSMA - Registrations x3 [	150.00	150.00
9682	09-10-2025	Environmental 360 Solutions Ltd.			
262290		16-735-10 - Parks - Materials	Portable Toilet Rental- ball f	244.58	
		11-200 - A/R - HST Receivable	HST Tax Code	27.02	
		99-996 - HST Paid	HST Tax Code	31.25 NL	271.60
262157		16-735-10 - Parks - Materials	Portable Toilet Rental- Bear	244.58	
		11-200 - A/R - HST Receivable	HST Tax Code	27.02	
		99-996 - HST Paid	HST Tax Code	31.25 NL	271.60
262158		16-735-10 - Parks - Materials	Portable Toilet Rental- Alma	244.58	
		11-200 - A/R - HST Receivable	HST Tax Code	27.02	
		99-996 - HST Paid	HST Tax Code	31.25 NL	271.60
262159		16-735-10 - Parks - Materials	Portable Toilet Rental-Birch	244.58	
		11-200 - A/R - HST Receivable	HST Tax Code	27.02	
		99-996 - HST Paid	HST Tax Code	31.25 NL	271.60
			Payment Total:		1,086.40
9683	09-10-2025	Private Payroll Information			
2025-Aug		12-710 - Temporary Liabilities	Remittance	605.00	605.00
9684	09-10-2025	1000405530 Ontario Inc			
1041		16-735-10 - Parks - Materials	fuel	41.99	
		16-458-17 - Landfill - Misc. Supp	supplies	29.95	
		16-214-22 - Fire - Vehicle Fuel, i	fuel	134.18	
		MT-GA - Garage And Shop Sup	supplies	11.98	
		EQ-00F - Roads - Fuel	fuel	581.11	
		11-200 - A/R - HST Receivable	HST Tax Code	83.64	

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			99-996 - HST Paid	HST Tax Code	96.74 NL	882.85
9685	09-10-2025	private information				
2025-06		12-710 - Temporary Liabilities	entrance permit deposit retu		300.00	300.00
9686	09-10-2025	MacDonald Electrical Services				
202509103		16-241-01 - Equipment	24kW Generator install		3,844.24	
		11-200 - A/R - HST Receivable	HST Tax Code		206.81	
		99-996 - HST Paid	HST Tax Code		239.20 NL	4,051.05
9687	09-10-2025	Munisoft				
2025/26-02385		11-231 - Prepaid Expense	Tax Notice & Interim Tax Nc		796.40	796.40
9688	09-10-2025	Muskoka Rent-All Huntsville				
486650		MT-GA - Garage And Shop Sup	2x helmets		183.08	
		11-200 - A/R - HST Receivable	HST Tax Code		20.22	
		99-996 - HST Paid	HST Tax Code		23.39 NL	203.30
486655		16-735-10 - Parks - Materials	oil filter, washer, honda oil		71.17	
		11-200 - A/R - HST Receivable	HST Tax Code		7.86	
		99-996 - HST Paid	HST Tax Code		9.09 NL	79.03
488246		MT-GA - Garage And Shop Sup	belt		76.31	
		11-200 - A/R - HST Receivable	HST Tax Code		8.43	
		99-996 - HST Paid	HST Tax Code		9.75 NL	84.74
492389		MT-GA - Garage And Shop Sup	belt and anti weld		99.70	
		11-200 - A/R - HST Receivable	HST Tax Code		11.02	
		99-996 - HST Paid	HST Tax Code		12.74 NL	110.72
494454		MT-GA - Garage And Shop Sup	chisel blade		45.38	
		11-200 - A/R - HST Receivable	HST Tax Code		5.01	
		99-996 - HST Paid	HST Tax Code		5.80 NL	50.39
484330-B		16-734-15 - Community Centre	boom lift rental		4,686.54	
		11-200 - A/R - HST Receivable	HST Tax Code		517.64	
		99-996 - HST Paid	HST Tax Code		598.71 NL	5,204.18
			Payment Total:			5,732.36
9689	09-10-2025	Near North Industrial Solution				
102647		EQ-10P - Excavator - Repairs (F	hose wrap		32.40	
		11-200 - A/R - HST Receivable	HST Tax Code		3.58	
		99-996 - HST Paid	HST Tax Code		4.14 NL	35.98
9690	09-10-2025	Parslow Heritage Consultancy Inc				
INV 2022		16-315-04 - Axe Lake Bridge - R	Arch Assess Axe Lk Bridge		6,767.05	
		11-200 - A/R - HST Receivable	HST Tax Code		747.45	
		99-996 - HST Paid	HST Tax Code		864.50 NL	7,514.50
9691	09-10-2025	Township Of Perry				
2025-072		16-124-16 - Admin - Misc Suppli	OPP detachment board insu		81.00	
		11-231 - Prepaid Expense	OPP detachment board insu		243.00	324.00
9692	09-10-2025	Russell Christie LLP				
p/c 2529Hwy		16-124-36 - Admin - Legal	p/c of 2529 Hwy 518W		1,709.39	
		11-200 - A/R - HST Receivable	HST Tax Code		180.98	
		99-996 - HST Paid	HST Tax Code		209.32 NL	1,890.37
9693	09-10-2025	Sound Software of Parry Sound				
10192		16-124-16 - Admin - Misc Suppli	hosted email addressess, o		2,569.24	
		11-200 - A/R - HST Receivable	HST Tax Code		283.78	
		99-996 - HST Paid	HST Tax Code		328.22 NL	2,853.02

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9694	09-10-2025	TD Canada Trust			
TDVisaAug		16-241-01 - Equipment	laptop for EMO grant	1,261.79	
		11-200 - A/R - HST Receivable	HST Tax Code	139.37	
		99-996 - HST Paid	HST Tax Code	161.20 NL	1,401.16
TDVisaSep2		16-241-01 - Equipment	microsoft office 365	234.01	
		11-200 - A/R - HST Receivable	HST Tax Code	25.84	
		99-996 - HST Paid	HST Tax Code	29.89 NL	259.85
TdVisaSep3		16-214-20 - Fire - Office Expens	adobe	26.45	
		11-200 - A/R - HST Receivable	HST Tax Code	2.92	
		99-996 - HST Paid	HST Tax Code	3.38 NL	29.37
TDVisaSep4		16-735-10 - Parks - Materials	painters tape for pickleball	36.52	
		16-244-03 - Building - Materials	headphones	71.22	
		11-200 - A/R - HST Receivable	HST Tax Code	11.91	
		99-996 - HST Paid	HST Tax Code	13.77 NL	119.65
TDVisaSep5		MT-GA - Garage And Shop Sup	powerwasher	407.03	
		11-200 - A/R - HST Receivable	HST Tax Code	44.96	
		99-996 - HST Paid	HST Tax Code	52.00 NL	451.99
tdVisaSep5		16-735-10 - Parks - Materials	painters tape pickle ball	38.56	
		11-200 - A/R - HST Receivable	HST Tax Code	4.26	
		99-996 - HST Paid	HST Tax Code	4.93 NL	42.82
TDVisaSep6		16-124-16 - Admin - Misc Suppli	adobe admin	26.45	
		11-200 - A/R - HST Receivable	HST Tax Code	2.92	
		99-996 - HST Paid	HST Tax Code	3.38 NL	29.37
TDVisaSep7		16-124-18 - Admin - Education/	AMCTO course registration	111.94	
		11-200 - A/R - HST Receivable	HST Tax Code	12.36	
		99-996 - HST Paid	HST Tax Code	14.30 NL	124.30
TDVisaSep8		16-124-16 - Admin - Misc Suppli	signage	7.81	7.81
TDVisaSep9		16-241-01 - Equipment	tv & wall mount	587.13	
		11-200 - A/R - HST Receivable	HST Tax Code	64.85	
		99-996 - HST Paid	HST Tax Code	75.01 NL	651.98
			Payment Total:		3,118.30
9695	09-10-2025	Waste Connections of Canada In			
7113-000035651		16-458-12 - Landfill - Recycled M	RO & Dump x4	4,374.01	
		11-200 - A/R - HST Receivable	HST Tax Code	483.13	
		99-996 - HST Paid	HST Tax Code	558.79 NL	4,857.14
9696	09-10-2025	Weeks Contruction Inc			
105784		16-315-06 - Reconstruction - Gr	7/8" granular A: 4th Ave,	22,080.97	
		PR-R6M - Road Construction - \	7/8" granular A: Yearly Rd	79,904.36	
		MT-D5P - Mtc Gravelling - Mater	7/8" granular A: Stisted S	6,606.96	
		11-200 - A/R - HST Receivable	HST Tax Code	11,994.43	
		99-996 - HST Paid	HST Tax Code	13,872.81 NL	120,586.72
9697	09-16-2025	16904211 Canada Inc			
2025-05		12-710 - Temporary Liabilities	entrance permit deposit retu	300.00	300.00
9698	09-16-2025	Town Of Parry Sound			
2025-09		16-520 - Ambulance	Land Ambulance Levy	7,454.00	7,454.00
9699	09-16-2025	Armour Township			
ARM 25-138		16-245 - Contracted Services - E	Bylaw- August hours, milea	2,481.16	
		11-200 - A/R - HST Receivable	HST Tax Code	274.05	
		99-996 - HST Paid	HST Tax Code	316.97 NL	2,755.21

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Invoice #		GL Account			
ARM 25-134		16-244 - Building - Contracted C	CBO hours & exp Aug 2025	5,629.09	
		11-200 - A/R - HST Receivable	HST Tax Code	621.75	
		99-996 - HST Paid	HST Tax Code	719.12 NL	6,250.84
			Payment Total:		9,006.05
9700	09-16-2025	ClayMar Electric			
4659A		16-315-10 - Upgrades to Municipi	deposit - PW Garage electri	4,383.83	
		11-200 - A/R - HST Receivable	HST Tax Code	484.21	
		99-996 - HST Paid	HST Tax Code	560.04 NL	4,868.04
9701	09-16-2025	D.M. Wills Associates			
29347		16-315-04 - Axe Lake Bridge - R	Axe Lk Bridge 3 replacemer	1,827.87	
		11-200 - A/R - HST Receivable	HST Tax Code	201.89	
		99-996 - HST Paid	HST Tax Code	233.51 NL	2,029.76
29345		MT-ABM - Bridges - Load Restr	Structural Inspections	2,279.43	
		11-200 - A/R - HST Receivable	HST Tax Code	251.77	
		99-996 - HST Paid	HST Tax Code	291.20 NL	2,531.20
			Payment Total:		4,560.96
9702	09-16-2025	FluentIMS			
INV-9592		16-214-36 - Fire - Dispatch	Who's Responding App	633.15	
		11-200 - A/R - HST Receivable	HST Tax Code	69.94	
		99-996 - HST Paid	HST Tax Code	80.89 NL	703.09
9703	09-16-2025	Northbay Parrysound Healthunit			
2025-09		16-518 - Public Health Unit	Health Unit Levy	2,297.67	2,297.67
9704	09-16-2025	Hydro One Networks Inc.			
Sep2025		16-380 - Street Lighting	Hydro - street light	198.10	
		PR-B1M - Hydro Garage	Hydro - roads	267.26	
		16-214-32 - Fire - Hydro - Statio	Hydro - fire	309.76	
		16-734-13 - Community Centre -	Hydro - comm centre	536.53	
		16-458-13 - Landfill - Hydro	Hydro - landfill	104.94	
		16-124-23 - Admin - Hydro	Hydro - admin	235.03	
		11-200 - A/R - HST Receivable	Hydro - hst rebate	209.27	1,860.89
9705	09-16-2025	Ideal Supply Inc.			
1876714		16-214-23 - Fire - Vehicle Repai	head light	12.57	
		11-200 - A/R - HST Receivable	HST Tax Code	1.39	
		99-996 - HST Paid	HST Tax Code	1.61 NL	13.96
9706	09-16-2025	Manulife Financial			
AugBene		16-311 - Roads-Sal/Benefits	Employee Benefits- Roads	1,418.43	
		16-458-01 - Landfill - Sal/Benefi	Employee Benefits- Landfill	352.13	
		16-121 - Gen Gov't-Sal/Benefits	Employee Benefits- Admin	1,441.62	
		16-243 - Building - Salaries & B	Employee Benefits- Building	465.85	
		16-734-30 - Community Centre -	Employee Benefits- Custod	459.60	4,137.63
SepBenefits		16-311 - Roads-Sal/Benefits	Employee Benefits-Roads	1,418.43	
		16-311 - Roads-Sal/Benefits	Employee Benefits-landfill	352.13	
		16-121 - Gen Gov't-Sal/Benefits	Employee Benefits-admin	1,441.62	
		16-243 - Building - Salaries & B	Employee Benefits-building	465.85	
		16-243 - Building - Salaries & B	Employee Benefits-Custodi	459.60	4,137.63
			Payment Total:		8,275.26
9707	09-16-2025	Minister of Finance Ontario			
4374495		15-510 - Provincial Grants	repayment of case #2025-0	3,741.00	3,741.00
9708	09-16-2025	Munisoft			

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Invoice #		GL Account			
2025/26-02555		16-124-16 - Admin - Misc Suppli	tax final billing correction	885.31	
		11-200 - A/R - HST Receivable	HST Tax Code	97.79	
		99-996 - HST Paid	HST Tax Code	113.10 NL	983.10
9709	09-16-2025	Near North Industrial Solution			
102682		EQ-10P - Excavator - Repairs (F	5VX630-c x5 parts	189.53	
		11-200 - A/R - HST Receivable	HST Tax Code	20.93	
		99-996 - HST Paid	HST Tax Code	24.21 NL	210.46
9710	09-16-2025	Near North Laboratories Inc.			
111233		16-133-02 - Water Tests- Testir	lab testing	73.85	
		11-200 - A/R - HST Receivable	HST Tax Code	8.15	
		99-996 - HST Paid	HST Tax Code	9.43 NL	82.00
9711	09-16-2025	Omers			
AugOmer		12-540 - OMERS Liability	August Omers remit	12,936.98	12,936.98
9712	09-16-2025	Township Of Perry			
2025-060		16-222 - Fire - Shared Fire Train	Live burn unit final billing	15,063.46	15,063.46
9713	09-16-2025	Pollard Distribution Inc.			
11689		MT-D3P - Dust Layer - Material	dust control Q60,984L	24,047.26	
		11-200 - A/R - HST Receivable	HST Tax Code	2,656.11	
		99-996 - HST Paid	HST Tax Code	3,072.07 NL	26,703.37
9714	09-16-2025	Receiver General For Canada			
Aug Remit		12-520 - Income Tax Liability	August Payroll Source Dedu	16,523.61	16,523.61
9715	09-16-2025	private information			
2025-03		12-710 - Temporary Liabilities	entrance permit deposit retu	300.00	300.00
9716	09-16-2025	Ryerson Township			
2025-063		16-222 - Fire - Shared Fire Train	live fire prop	93.81	
		11-200 - A/R - HST Receivable	HST Tax Code	10.36	
		99-996 - HST Paid	HST Tax Code	11.98 NL	104.17
RTO 2025-075		16-218 - Fire - Regional Training	regional fire training	4,170.40	4,170.40
			Payment Total:		4,274.57
9717	09-16-2025	Spectrum Telecom Group Ltd.			
INV-51242-B1X		EQ-02P - Truck # 2 - Repairs (P	truck antennas, radio repair	313.09	
		EQ-04P - Truck # 4 Repairs (P	truck antennas, radio repair	313.08	
		EQ-07P - Grader Repairs (Part	truck antennas, radio repair	313.10	
		11-200 - A/R - HST Receivable	HST Tax Code	103.74	
		99-996 - HST Paid	HST Tax Code	119.99 NL	1,043.01
9718	09-16-2025	Staples Professional			
71055424		16-241-01 - Equipment	EMO- laptop, printer, conf c	4,192.76	
		11-200 - A/R - HST Receivable	HST Tax Code	463.11	
		99-996 - HST Paid	HST Tax Code	535.63 NL	4,655.87
71030843		16-241-01 - Equipment	wireless mouse	13.73	
		11-200 - A/R - HST Receivable	HST Tax Code	1.51	
		99-996 - HST Paid	HST Tax Code	1.75 NL	15.24
71023599		16-124-16 - Admin - Misc Suppli	paper, batteries	86.84	
		11-200 - A/R - HST Receivable	HST Tax Code	9.60	
		99-996 - HST Paid	HST Tax Code	11.10 NL	96.44
			Payment Total:		4,767.55
9719	09-16-2025	TJB Construction			

Township of McMurrich-Monteith
List of Accounts for Approval
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COMPUTER CHEQUE

Payment #	Date	Vendor Name	GL Transaction Description	Detail Amount	Payment Amount
Invoice #		GL Account			
1153		16-734-26 - Purchase of land	8 Disposal Bins - 30.53T	9,159.13	
		11-200 - A/R - HST Receivable	HST Tax Code	1,011.66	
		99-996 - HST Paid	HST Tax Code	1,170.09 NL	10,170.79
1151		16-458-17 - Landfill - Misc. Supp	Disposal Bin (40 yrd)x1; ext	1,369.18	
		11-200 - A/R - HST Receivable	HST Tax Code	151.24	
		99-996 - HST Paid	HST Tax Code	174.92 NL	1,520.42
			Payment Total:		11,691.21
9720	09-23-2025	6S Graphics			
1400		16-734-17 - Community Centre	new trail sign -grant	1,740.10	
		11-200 - A/R - HST Receivable	HST Tax Code	192.20	
		99-996 - HST Paid	HST Tax Code	222.30 NL	1,932.30
9721	09-23-2025	Abell Pest Control Inc.			
A7313733		16-734-11 - Community Centre	Pest Control-Comm Centre	61.53	
		11-200 - A/R - HST Receivable	HST Tax Code	6.80	
		99-996 - HST Paid	HST Tax Code	7.86 NL	68.33
9722	09-23-2025	Armour Township			
ARM 25-110		16-241-03 - Services	CEMC service agreement -	486.58	486.58
9723	09-23-2025	CGIS Centre			
45931		16-124-17 - Admin - GIS	SLIMS contracted services-	2,651.21	
		11-200 - A/R - HST Receivable	HST Tax Code	292.84	
		99-996 - HST Paid	HST Tax Code	338.70 NL	2,944.05
9724	09-23-2025	Conseil Scolaire Public			
3rd quarter2025		12-241 - A/P-French Public Sch	3rd quarter levy FP	923.34	923.34
9725	09-23-2025	Conseil Scolaire Catholique			
3rd quarter2025		12-243 - A/P-French Seperate S	3rd quarter levy 2025	1,151.43	1,151.43
9726	09-23-2025	Huntsville Fuels			
640473		EQ-00F - Roads - Fuel	ultra low sulphur diesel Q38	466.94	
		11-200 - A/R - HST Receivable	HST Tax Code	51.57	
		99-996 - HST Paid	HST Tax Code	59.65 NL	518.51
642995		EQ-00F - Roads - Fuel	Dyed low sulphur diesel Q 1	1,748.25	
		11-200 - A/R - HST Receivable	HST Tax Code	193.10	
		99-996 - HST Paid	HST Tax Code	223.34 NL	1,941.35
			Payment Total:		2,459.86
9727	09-23-2025	Burk's Falls Home Hardware			
93947		EQ-10P - Excavator - Repairs (F	clamps & cord	32.52	
		11-200 - A/R - HST Receivable	HST Tax Code	3.59	
		99-996 - HST Paid	HST Tax Code	4.15 NL	36.11
9728	09-23-2025	Ideal Supply Inc.			
1655879		16-214-27 - Fire - Ladder/SCBA	batteries	154.98	
		11-200 - A/R - HST Receivable	HST Tax Code	17.12	
		99-996 - HST Paid	HST Tax Code	19.80 NL	172.10
9729	09-23-2025	Manulife Financial			
OctBene		16-311 - Roads-Sal/Benefits	employee benefits -roads	1,418.43	
		16-458-01 - Landfill - Sal/Benefi	employee benefits -landfill	352.14	
		16-121 - Gen Gov't-Sal/Benefits	employee benefits -admin	1,441.61	
		16-243 - Building - Salaries & B	employee benefits -building	465.85	
		16-734-30 - Community Centre -	employee benefits -custodi	459.60	4,137.63

Township of McMurrich-Monteith
List of Accounts for Approval
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COMPUTER CHEQUE

Payment # Invoice #	Date	Vendor Name GL Account	GL Transaction Description	Detail Amount	Payment Amount
9730	09-23-2025	Minister Of Finance			
4228082514151		16-220 - Policing	July Police Services	18,898.00	18,898.00
9731	09-23-2025	Muskoka Rent-All Huntsville			
496081		EQ-10P - Excavator - Repairs (F	parts	299.97	
		11-200 - A/R - HST Receivable	HST Tax Code	33.13	
		99-996 - HST Paid	HST Tax Code	38.32 NL	333.10
9732	09-23-2025	Near North Industrial Solution			
102883		EQ-10P - Excavator - Repairs (F	hose & swivel	263.28	
		11-200 - A/R - HST Receivable	HST Tax Code	29.08	
		99-996 - HST Paid	HST Tax Code	33.63 NL	292.36
9733	09-23-2025	Near North District School Bd			
3rd Quarter2025		12-240 - A/P-English Public Sch	3rd quarter levy EP	96,481.48	96,481.48
9734	09-23-2025	Nipissing-Parry Sound Catholic			
3rd Quarter2025		12-242 - A/P-English Seperate	3rd quarter levy ES	4,339.66	4,339.66
9735	09-23-2025	Near North Business Machines			
65630		16-124-22 - Admin - Telephone	telephone system - admin	260.07	
		16-458-19 - Landfill - Telephone	telephone system - landfill	52.01	
		16-214-33 - Fire - Telephone	telephone system - fire	104.01	
		PR-R2W - Telephone	telephone system - public w	52.01	
		11-200 - A/R - HST Receivable	HST Tax Code	51.70	
		99-996 - HST Paid	HST Tax Code	59.80 NL	519.80
65388		16-124-15 - Admin - Copier fees	copier BLK: 9774; CLR 535	484.59	
		11-200 - A/R - HST Receivable	HST Tax Code	53.53	
		99-996 - HST Paid	HST Tax Code	61.91 NL	538.12
			Payment Total:		1,057.92
9736	09-23-2025	Purolator Inc.			
595198815		16-124-16 - Admin - Misc Suppli	package sent to lawyer	19.57	
		11-200 - A/R - HST Receivable	HST Tax Code	2.16	
		99-996 - HST Paid	HST Tax Code	2.50 NL	21.73
9737	09-23-2025	Russell Christie LLP			
03600		12-710 - Temporary Liabilities	tax arrears-65-048-048	1,781.19	1,781.19
9738	09-23-2025	Ryerson Township			
2025-077		16-212-01 - Fire Chief - Expense	Fire Chief- June hours, mile	4,247.61	4,247.61
9739	09-23-2025	TD Canada Trust			
Sep2025Visa		16-241-02 - Supplies	satellite phones - emerg ma	3,244.12	
		16-214-20 - Fire - Office Expens	adobe - fire	26.45	
		16-244-03 - Building - Materials	keyboard	31.27	
		16-734-11 - Community Centre -	dish soap	10.85	
		16-124-16 - Admin - Misc Suppli	clocks & bell	37.46	
		11-200 - A/R - HST Receivable	HST Tax Code	369.73	
		99-996 - HST Paid	HST Tax Code	427.64 NL	3,719.88

Council Remuneration – September, 2025

\$4,787.53

Payroll – September, 2025

\$38,356.14

TOTAL AP:

\$565,515.48

TOWNSHIP OF MCMURRICH/MONTEITH

2025 - Financial Statement

For the Period Ending 10-31-2025

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	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Taxation - Operating Revenues				
14-110 - Gen Taxation	2,159,749.84	2,199,069.00	2,198,994.55	(74.45)
14-110-01 - Supplemental/Omitted Adjustments	43,305.59	60,000.00	26,039.11	(33,960.89)
14-110-02 - Payments In Lieu			737.56	737.56
Total revenues - Taxation	2,203,055.43	2,259,069.00	2,225,771.22	(33,297.78)
Taxation - Operating Expenditures				
16-126-01 - Gen Govt - Write Offs	5,682.43	5,000.00	429.46	4,570.54
16-128 - Property Assessment	40,267.96	43,010.00	43,001.24	8.76
Total expenditures - Taxation	45,950.39	48,010.00	43,430.70	4,579.30
Total revenues & expenditures - Taxation	2,157,105.04	2,211,059.00	2,182,340.52	(28,718.48)
 Council - Operating Expenditures				
16-111 - Council Fees	51,728.06	72,706.00	50,306.40	22,399.60
16-111-01 - Council Fees - Mileage	59.00	600.00	489.62	110.38
16-111-02 - Council Fees - Other	3,555.24	5,000.00	964.08	4,035.92
16-124-36 - Admin - Legal	1,569.41	25,000.00	4,159.82	20,840.18
16-124-38 - Integrity Commissioner Services	2,098.80	15,000.00	305.28	14,694.72
Total expenditures - Council	59,010.51	118,306.00	56,225.20	62,080.80
Total revenues & expenditures - Council	(59,010.51)	(118,306.00)	(56,225.20)	62,080.80

TOWNSHIP OF MCMURRICH/MONTEITH

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	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Gen. Gov't - Operating Revenues				
14-115 - Prior Year Surplus		362,988.00		(362,988.00)
14-120 - Revenue-Pen/Int	43,819.07	46,000.00	49,236.14	3,236.14
15-310 - General Gov't Revenue	3,333.03	6,000.00	2,611.57	(3,388.43)
15-314 - Rogers Cell Tower Lease		8,588.00	7,074.40	(1,513.60)
15-381 - History Book Sales	360.00	300.00	180.00	(120.00)
15-384 - Donations to TWP	5,785.59		50.00	50.00
15-400 - Interest Income	9,589.86	35,000.00	35,432.14	432.14
17-510 - OMPF	586,900.00	644,100.00	483,075.00	(161,025.00)
Total revenues - General Government	649,787.55	1,102,976.00	577,659.25	(525,316.75)
Gen. Gov't - Operating Expenditures				
16-121 - Gen Gov't-Sal/Benefits	229,932.59	301,800.00	232,365.21	69,434.79
16-121-01 - Admin - WSIB Remittance	3,527.32	7,000.00		7,000.00
16-121-02 - Consulting Fees		19,000.00	18,424.97	575.03
16-122 - Municipal Insurance Expense	115,945.68	130,000.00	111,210.62	18,789.38
16-124-08 - Donation - Health Centre		6,000.00	5,348.00	652.00
16-124-09 - Admin - Donations/Support	2,178.69	2,500.00	1,969.22	530.78
16-124-10 - Admin - Membership	1,834.04	2,000.00	1,801.07	198.93
16-124-11 - Admin - Heat (Propane)	1,825.78	3,000.00	2,879.52	120.48
16-124-12 - Admin - Website Design&Hosting	714.36	1,000.00		1,000.00
16-124-13 - Admin - Postage	4,134.27	5,000.00	4,656.77	343.23
16-124-14 - Admin - Asset Management	3,307.21	4,000.00		4,000.00
16-124-15 - Admin - Copier fees	3,061.79	5,000.00	2,540.25	2,459.75
16-124-16 - Admin - Misc Supplies	17,232.61	22,000.00	18,394.42	3,605.58
16-124-17 - Admin - GIS	11,856.53	12,500.00	10,604.82	1,895.18
16-124-18 - Admin - Education/Training	978.69	4,500.00	909.74	3,590.26
16-124-19 - Code Red Program		2,500.00		2,500.00
16-124-22 - Admin - Telephone	3,613.89	5,000.00	4,104.06	895.94
16-124-23 - Admin - Hydro	1,770.94	3,000.00	2,528.49	471.51
16-124-25 - Admin - Advertising	493.50	3,000.00	665.51	2,334.49
16-124-31 - Admin - Computer Support	5,912.27	9,500.00	5,383.12	4,116.88
16-124-35 - Admin - Surveying	18,520.35	15,000.00		15,000.00
16-126 - Gen Govt-Bank Charges, Service Fees	2,897.03	4,000.00	2,672.84	1,327.16
16-131 - Audit/Accounting Expense	12,118.77	38,000.00	990.03	37,009.97
16-133-01 - Water Tests - UV Treatment, plumbing	974.11	5,000.00	2,065.76	2,934.24
16-133-02 - Water Tests- Testing	332.19	600.00	221.55	378.45
16-134 - Transfer to MAHC Local Share Reserve	53,250.00	53,250.00	53,250.00	
16-135 - Transfer to MAHC Almaguin Reserve	13,312.50	13,312.00	13,312.00	
16-240 - 911 Addressing	2,979.12	2,500.00	508.83	1,991.17
Total expenditures - General Government	512,704.23	679,962.00	496,806.80	183,155.20
Total rev. & exp. - General Government	137,083.32	423,014.00	80,852.45	(342,161.55)

TOWNSHIP OF MCMURRICH/MONTEITH

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2025 - Financial Statement
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	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Election - Operating Expenditures				
16-125 - Gen Govt-Election Exp.	1,104.44	1,200.00	979.44	220.56
16-125-01 - Transfer to Election Reserve	3,000.00	3,000.00	3,000.00	
Total expenditures - Election	4,104.44	4,200.00	3,979.44	220.56
Total revenues & expenditures - Election	(4,104.44)	(4,200.00)	(3,979.44)	220.56
 Fire - Operating Revenues				
15-320-01 - Fire Revenue - Permits	3,538.00	3,000.00	3,592.04	592.04
15-320-03 - Fire Revenue - Other	200.00			
Total revenues - Fire	3,738.00	3,000.00	3,592.04	592.04
 Fire - Operating Expenditures				
16-212-01 - Fire Chief - Expenses	51,008.86	60,000.00	37,781.42	22,218.58
16-212-03 - Fire Prevention - Public Education	376.28	2,500.00	249.31	2,250.69
16-213-01 - Medical - Medical Courses	990.00	400.00		400.00
16-213-02 - Medical - Supplies	1,340.04	4,200.00	5,502.26	(1,302.26)
16-214-01 - Fire - WSIB Remittance	2,635.92	5,700.00		5,700.00
16-214-02 - Fire - Honorarium	22,485.71	50,000.00	22,478.99	27,521.01
16-214-03 - Fire - Uniforms	178.07	2,000.00	601.40	1,398.60
16-214-11 - Fire - Bldg.Maint, Plow, Supl,Plum&Elec	3,296.73	3,500.00	1,818.79	1,681.21
16-214-12 - Fire - Training Fire Courses	1,039.64	3,000.00	113.29	2,886.71
16-214-13 - Fire - Training Manuals	496.39	1,000.00	104.91	895.09
16-214-14 - Fire - Conference Exp.	1,984.32	2,000.00	1,343.23	656.77
16-214-15 - Fire - Turnout Gear	2,952.45	10,000.00	9,532.10	467.90
16-214-16 - Fire - Radios	1,088.33	2,400.00	2,290.56	109.44
16-214-18 - Fire - Safety Supplies		700.00	1,406.93	(706.93)
16-214-19 - Fire - Tools, Alarms, Flashlights,Cam	4,722.44	10,000.00	4,715.53	5,284.47
16-214-20 - Fire - Office Expenses	473.24	2,500.00	905.64	1,594.36
16-214-21 - Fire - Memberships	542.65	1,000.00	279.84	720.16
16-214-22 - Fire - Vehicle Fuel, Oil, Fluids	1,397.99	3,000.00	1,415.29	1,584.71
16-214-23 - Fire - Vehicle Repairs	4,333.11	15,000.00	2,024.88	12,975.12
16-214-25 - Fire - Pumper Testing	463.01	1,000.00	1,989.46	(989.46)
16-214-26 - Fire - Bunker Gear Cleaning		1,200.00	684.61	515.39
16-214-27 - Fire - Ladder/SCBA Bottle Testing	2,274.37	500.00	1,468.64	(968.64)
16-214-28 - Fire - Extinguisher Maintenance	70.21	400.00		400.00
16-214-29 - Fire - Station Heating	1,764.71	2,500.00	918.56	1,581.44
16-214-31 - Fire - MNR Annual Agreement		3,000.00	2,025.54	974.46
16-214-32 - Fire - Hydro - Station/Tower	2,407.82	3,200.00	2,751.67	448.33
16-214-33 - Fire - Telephone	1,137.81	1,500.00	1,218.38	281.62
16-214-34 - Fire - Radio Licence & Repairs	929.51	2,000.00	1,382.03	617.97
16-214-36 - Fire - Dispatch	926.22	3,500.00	633.15	2,866.85
16-216 - Fire Tsf To Reserves	28,000.00	28,000.00	28,000.00	
16-218 - Fire - Regional Training Officer	12,511.22	16,682.00	12,511.20	4,170.80
Total expenditures - Fire	151,827.05	242,382.00	146,147.61	96,234.39
Total revenues & expenditures - Fire	(148,089.05)	(239,382.00)	(142,555.57)	96,826.43

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2025 - Financial Statement
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	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Policing - Operating Revenues				
15-330 - Detachment Rev & Prisoner Transp Grant		1,250.00		(1,250.00)
17-511 - Provincial Offences	629.73	2,500.00		(2,500.00)
Total revenues - Policing	629.73	3,750.00	0.00	(3,750.00)
Policing - Operating Expenditures				
16-220 - Policing	146,016.00	226,771.00	132,286.00	94,485.00
Total expenditures - Policing	146,016.00	226,771.00	132,286.00	94,485.00
Total revenues & expenditures - Policing	(145,386.27)	(223,021.00)	(132,286.00)	90,735.00
 Building - Operating Revenues				
15-403 - Building Permits	97,232.46	90,000.00	56,831.52	(33,168.48)
Total revenues - Building	97,232.46	90,000.00	56,831.52	(33,168.48)
Building - Operating Expenditures				
16-243 - Building - Salaries & Benefits		67,610.00	33,573.74	34,036.26
16-244 - Building - Contracted CBO Services	94,111.82	60,000.00	44,733.90	15,266.10
16-244-01 - Building - Charge from Administration			87.77	(87.77)
16-244-02 - Building - Training		5,000.00	3,134.83	1,865.17
16-244-03 - Building - Materials & Supplies		5,000.00	7,777.59	(2,777.59)
Total expenditures - Building	94,111.82	137,610.00	89,307.83	48,302.17
Total revenues & expenditures - Building	3,120.64	(47,610.00)	(32,476.31)	15,133.69
 By-Law - Operating Revenues				
15-316 - Ont. Cannabis Legalization Implent Fund		1,500.00		(1,500.00)
15-402 - Trailer License Revenue	8,800.00	10,000.00	7,200.00	(2,800.00)
15-404 - Dog Licenses	270.00	350.00	260.00	(90.00)
Total revenues - By-Law	9,070.00	11,850.00	7,460.00	(4,390.00)
By-Law - Operating Expenditures				
16-245 - Contracted Services - By-law Enforcement	18,205.98	30,000.00	17,329.01	12,670.99
16-245-01 - Contracted Services - SPCA		3,500.00	2,625.00	875.00
16-245-02 - Legal Fees		5,000.00	1,912.68	3,087.32
Total expenditures - By-Law	18,205.98	38,500.00	21,866.69	16,633.31
Total revenues & expenditures - By-Law	(9,135.98)	(26,650.00)	(14,406.69)	12,243.31

TOWNSHIP OF MCMURRICH/MONTEITH

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2025 - Financial Statement
For the Period Ending 10-31-2025

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	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Emergency Mngt - Operating Revenues				
15-411 - Community Emergency Preparedness Grant		49,518.00	49,517.62	(0.38)
Total Emergency Mngt - Operating Revenues:	0.00	49,518.00	49,517.62	(0.38)
Emergency Mngt - Operating Expenditures				
16-241 - Emergency Management		5,000.00		5,000.00
16-241-01 - Equipment		39,000.00	37,215.59	1,784.41
16-241-02 - Supplies		4,518.00	4,193.54	324.46
16-241-03 - Services		5,000.00	4,461.33	538.67
16-241-04 - Training		1,000.00		1,000.00
Total expenditures - Emergency Mngt	0.00	54,518.00	45,870.46	8,647.54
Total rev. & exp. - Emergency Management	0.00	(5,000.00)	3,647.16	8,647.16
Roads - Operating Revenues				
15-350 - Road Revenue	7,685.80	2,000.00	5,676.09	3,676.09
Total revenues - Roads	7,685.80	2,000.00	5,676.09	3,676.09
Road Maintenance - Operating Expenditures				
16-311 - Roads-Sal/Benefits	(0.52)	311,055.00	277,974.92	33,080.08
16-311-01 - Roads - WSIB Remittance	4,661.93	10,000.00		10,000.00
16-311-02 - Salaries & Benefits - Snowplowing		90,000.00		90,000.00
16-311-03 - Consulting Fees			3,485.48	(3,485.48)
16-327 - Roads Transfer To Reserve	100,000.00	100,000.00	100,000.00	
16-328 - Sidewalks	161.65	5,000.00		5,000.00
16-380 - Street Lighting	1,659.82	5,000.00	1,698.27	3,301.73
16-381 - Vehicle & Equipment Maintenance		75,000.00	111.89	74,888.11
16-735-01 - Parks - Wages	3,552.80			
16-735-10 - Parks - Materials	15,730.78	20,000.00	9,930.02	10,069.98
EQ-00F - Roads - Fuel	55,456.45	75,000.00	45,271.65	29,728.35
EQ-01M - Truck # 1 Misc	651.75		651.75	(651.75)
EQ-01P - Truck # 1 - Repairs (Parts)	1,475.68		2,951.84	(2,951.84)
EQ-01W - Truck # 1 - Wages	489.06			
EQ-02M - Truck # 2 - Misc	2,144.00		2,144.00	(2,144.00)
EQ-02P - Truck # 2 - Repairs (Parts)	6,974.03		8,584.44	(8,584.44)
EQ-02W - Truck # 2 Wages	1,935.70			
EQ-03P - Truck # 3 Repairs (Parts)			286.62	(286.62)
EQ-04M - Truck # 4 Misc	1,841.00		1,841.00	(1,841.00)
EQ-04P - Truck # 4 Repairs (Parts)	15,427.86		4,031.57	(4,031.57)
EQ-04W - Truck # 4 Wages	2,607.60			
EQ-06P - Backhoe Repairs (Parts)	2,684.24		2,975.49	(2,975.49)
EQ-06W - Backhoe Wages	2,474.73			
EQ-07P - Grader Repairs (Parts)	28,543.06		29,253.40	(29,253.40)
EQ-07W - Grader Wages	3,630.43			
EQ-09P - Cat Loader - Repairs (Parts)	6,212.15		10,911.82	(10,911.82)
EQ-09W - Cat Loader - Wages	439.22			
EQ-10P - Excavator - Repairs (Parts)	5,503.30		3,003.73	(3,003.73)
EQ-10W - Excavator - Wages	7,557.77			
EQ-11P - Truck #11 - Repairs (Parts)	2,097.79		5,519.96	(5,519.96)
EQ-11W - Truck #11 - Wages	344.65			
EQ-12M - Truck #12 - Misc	1,841.00		1,841.00	(1,841.00)

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EQ-12P - Truck #12 - Repairs (Parts)	1,659.59		2,730.00	(2,730.00)
EQ-12W - Truck #12 - Wages	1,775.62			
MT-ABM - Bridges - Load Restriction Report			2,279.43	(2,279.43)
MT-ABW - Bridges - Wages	568.77			
MT-ACP - Culverts - Materials (Parts)	12,588.68	15,000.00	18,543.38	(3,543.38)
MT-ACW - Culverts - Wages	8,556.17			
MT-B1P - Roadside Mowing - Material(Part)	5,698.57	6,000.00	5,698.57	301.43
MT-B1W - Roadside Mowing - Wages	5,196.46			
MT-B2P - Brushing - Materials (Parts)	779.46	5,000.00		5,000.00
MT-B2W - Brushing - Wages	11,487.64			
MT-B3P - Ditching - Materials (Parts)		500.00		500.00
MT-B3W - Ditching - Wages	34,982.37			
MT-B5W - Debris & Litter - Wages	5,608.22			
MT-B6W - Beaver Issues - Wages	6,476.06			
MT-C1P - Hard Top Patching - Materials	10,748.94	15,000.00	3,522.78	11,477.22
MT-C1W - Hard Top Patching - Wages	9,206.79			
MT-C2P - Sweeping - Material (Parts)		5,000.00		5,000.00
MT-C2W - Sweeping - Wages	1,569.19			
MT-C3W - Shoulder Mtc - Wages	4,792.89			
MT-C5W - Washout Repair - Wages	895.48			
MT-D1W - Loose Top Patch - Wages	625.39			
MT-D2W - Grading - Wages	36,952.91			
MT-D3P - Dust Layer - Material (Parts)	194,095.81	200,000.00	128,602.59	71,397.41
MT-D3W - Dust Layer - Wages	5,164.26			
MT-D5M - Mtc Gravelling - Misc.	394.00		1,597.50	(1,597.50)
MT-D5P - Mtc Gravelling - Mater(Parts)	84,861.17	100,000.00	53,502.24	46,497.76
MT-D5W - Mtc Gravelling - Wages	17,621.13			
MT-E1W - Snowplowing - Wages	25,956.68			
MT-E2M - Sanding - Misc.	848.98		2,304.35	(2,304.35)
MT-E2P - Sanding - Materials (Parts)		20,000.00		20,000.00
MT-E3P - Culvert Thaw - Mat(Parts)		300.00	337.70	(37.70)
MT-FP - Safety Signs/Guard Rails - Mat(Pa)	435.89	3,500.00	2,152.69	1,347.31
MT-FW - Safety Signs/Guard Rails - Wages	1,727.02			
MT-GA - Garage And Shop Supplies	19,085.06	25,000.00	23,552.94	1,447.06
MT-GC - Wage Overhead	(2,145.68)			
MT-GRS - Road Superintendent Overhead	19,139.24		51.00	(51.00)
MT-GSH - Shop Work Wages	26,547.15			
MT-GVP - Vacation Pay	22,599.56			
MT-H - Patrol	12,776.19			
MT-HA - Roads - Training	4,020.54	10,000.00		10,000.00
MT-HF - Traffic Control - Flagging	1,827.33			
PR-B1M - Hydro Garage	2,516.53	5,500.00	2,953.09	2,546.91
PR-B1W - Heat Garage	6,511.35	8,500.00	8,189.74	310.26
PR-R1M - Radio And Tower, Roads		300.00		300.00
PR-R1W - Shop Tools	1,448.38	5,000.00	4,443.25	556.75
PR-R2M - Office/IT Expenses			2,625.12	(2,625.12)
PR-R2W - Telephone	1,699.56	2,000.00	1,029.98	970.02
PR-R3W - Road Construction Wages - GAS TAX	1,438.42			
Total expenditures - Road Maintenance	884,835.70	1,117,655.00	776,585.20	341,069.80
Total revenues & expenditures - Roads	(877,149.90)	(1,115,655.00)	(770,909.11)	344,745.89

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Landfill - Operating Revenues				
15-360 - Landfill - Tipping Fees/Other Revenue	16,561.50	15,000.00	14,266.55	(733.45)
15-360-01 - Landfill - Ontario Electronic Stewardship	775.50	700.00	510.00	(190.00)
15-360-02 - Landfill - Waste Diversion Ontario Rev	30,738.67	50,111.00	34,212.74	(15,898.26)
15-360-03 - Landfill - Scrap Metal Revenue	2,779.00	3,000.00	7,520.70	4,520.70
15-361 - Landfill Gate Card Revenue	1,480.00	1,000.00	480.00	(520.00)
Total Landfill - Operating Revenues:	52,334.67	69,811.00	56,989.99	(12,821.01)
Landfill - Operating Expenditures				
16-458-01 - Landfill - Sal/Benefits	73,680.67	95,100.00	73,727.00	21,373.00
16-458-02 - Landfill - Roads Dept Wages	4,078.20			
16-458-03 - Landfill - WSIB Remittance	744.16	2,300.00		2,300.00
16-458-12 - Landfill - Recycled Material Pickup	35,306.78	50,000.00	26,916.10	23,083.90
16-458-13 - Landfill - Hydro	2,320.73	3,000.00	1,487.60	1,512.40
16-458-17 - Landfill - Misc. Supply	9,208.44	15,000.00	17,526.48	(2,526.48)
16-458-19 - Landfill - Telephone	611.14	1,000.00	887.48	112.52
16-458-20 - Landfill - Hazardous Material (ARI)	4,792.88	6,000.00	4,826.49	1,173.51
16-458-21 - Landfill - Monitoring (Consultant)		30,000.00	3,434.40	26,565.60
Total Landfill - Operating Expenditures:	130,743.00	202,400.00	128,805.55	73,594.45
Total rev. & exp. - Landfill	(78,408.33)	(132,589.00)	(71,815.56)	60,773.44
Public Health Services - Oper. Expenditures				
16-518 - Public Health Unit	21,882.50	27,600.00	20,678.99	6,921.01
16-520 - Ambulance	68,497.51	89,000.00	66,518.25	22,481.75
16-817 - Cemetery	13,070.00	12,950.00		12,950.00
Total expenditures - Public Health Services	103,450.01	129,550.00	87,197.24	42,352.76
Total rev. & exp. - Public Health Services	(103,450.01)	(129,550.00)	(87,197.24)	42,352.76
Social & Family Serv. - Oper. Expenditures				
16-618 - Social Services	108,776.59	118,100.00	88,574.79	29,525.21
16-628 - Home For The Aged	23,098.00	23,090.00	23,086.00	4.00
Total expenditures - Social & Family Serv.	131,874.59	141,190.00	111,660.79	29,529.21
Total rev. & exp. - Social & Family Serv.	(131,874.59)	(141,190.00)	(111,660.79)	29,529.21

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Recreation/Library - Operating Revenues				
15-380 - Sprucedale Community Centre Rentals	6,050.00	6,000.00	5,580.00	(420.00)
15-382 - Rec Fundraising - General Fundraising	9,286.50	11,500.00	16,960.33	5,460.33
15-382-01 - Rec Fundraising - Bottle Drive Revenue	4,033.30	4,000.00	3,338.90	(661.10)
15-382-02 - Rec Fundraising - Baseball Fund			1,000.00	1,000.00
Total Recreation/Library - Operating Rev.	19,369.80	21,500.00	26,879.23	5,379.23
Recreation/Library - Operating Expenditures				
16-724-01 - Recreation - Rink Wages	1,926.87	6,965.00	6,401.59	563.41
16-724-03 - Recreation - Easter Party/Spring Fling	150.00	2,500.00	1,668.80	831.20
16-724-04 - Recreation - Community Clean-up		100.00		100.00
16-724-05 - Recreation - Summer Event FamilyFestival	7,117.59	12,500.00	10,825.73	1,674.27
16-724-06 - Recreation - Halloween		50.00		50.00
16-724-07 - Recreation - Christmas Social		2,500.00		2,500.00
16-724-08 - Recreation - Contr. to Park to Park Ctte		6,000.00		6,000.00
16-724-09 - Recreation - Oktoberfest (2023)	990.52	4,000.00		4,000.00
16-724-10 - Recreation - Advertising	183.17	550.00	127.10	422.90
16-724-11 - Recreation - Baseball. Soccer & Hockey	508.78	5,000.00	3,930.38	1,069.62
16-724-12 - Recreation - Carnival Expense	1,082.02	1,500.00	1,306.10	193.90
16-724-16 - Recreation - Misc Expense	312.73	3,000.00	2,044.28	955.72
16-724-17 - Recreation - Education/Training		500.00		500.00
16-724-19 - Recreation - Rds Dept Wages	1,320.38			
16-724-20 - Recreation - Signage	269.66	750.00	85.54	664.46
16-724-22 - Recreation - Liquor Licence		1,355.00	1,355.00	
16-734-01 - Community Centre -Road Department Wages	837.55			
16-734-10 - Community Centre - Telephone	1,002.71	1,200.00	612.57	587.43
16-734-11 - Community Centre - Hall Supplies&Mainten	7,150.92	8,000.00	7,418.21	581.79
16-734-13 - Community Centre - Hydro	5,828.63	9,000.00	6,476.77	2,523.23
16-734-29 - Custodian WSIB Remittance	585.83	2,000.00	355.35	1,644.65
16-734-30 - Community Centre - Custodian Wages	40,457.43	63,375.00	47,515.07	15,859.93
16-734-31 - Community Centre - Propane	1,008.52	1,200.00	1,567.12	(367.12)
Total Recreation/Library - Operating Exp.	70,733.31	132,045.00	91,689.61	40,355.39
Total rev. & exp.s - Recreation & Library	(51,363.51)	(110,545.00)	(64,810.38)	45,734.62
Library - Operating Revenues				
15-571 - Grants-Library		2,600.00		(2,600.00)
Total Revenues - Library	0.00	2,600.00	0.00	(2,600.00)
Library - Operating Expenditures				
16-798 - Library		2,600.00		2,600.00
Total Expenditures - Library	0.00	2,600.00	0.00	2,600.00
Total revenues & expenditures - Library	0.00	0.00	0.00	0.00

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	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Planning - Operating Revenues				
15-310-01 - Planning Application Fees	10,200.00	10,000.00	6,335.00	(3,665.00)
Total Revenues - Planning	10,200.00	10,000.00	6,335.00	(3,665.00)
Planning - Operating Expenditures				
16-132 - Economic Development	6,968.50	25,000.00	17,909.25	7,090.75
16-815 - Planning/Zoning	7,704.58	20,000.00	21,771.91	(1,771.91)
Total Expenditures - Planning	14,673.08	45,000.00	39,681.16	5,318.84
Total revenues & expenditures - Planning	(4,473.08)	(35,000.00)	(33,346.16)	1,653.84
Total Operating Revenues	3,053,103.44	3,626,074.00	3,016,711.96	(609,362.04)
Total Operating Expenditures	2,368,240.11	3,320,699.00	2,271,540.28	1,049,158.72
Operating Surplus/(Deficit)	684,863.33	305,375.00	745,171.68	439,796.68

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General Government - Capital Revenues				
15-511 - Contribution from Modernization Fund		285,500.00	192,305.38	(93,194.62)
15-405 - Sale of land	312,485.00			
Total revenues - Gen. Gov't Capital	312,485.00	285,500.00	192,305.38	(93,194.62)
General Government - Capital Expenditures				
16-123-01 - Purchase of Equipment	17,073.57			
16-123-02 - Purchase of IT Software	8,208.03			
16-123-03 - Municipal Office Expansion	17,680.83	250,000.00	167,181.80	82,818.20
16-123-04 - Purchase of furniture, cabinets & wares		15,500.00	10,799.56	4,700.44
16-123-05 - Purchase of computers		20,000.00	14,324.02	5,675.98
Total expenditures - Gen. Gov't Capital	42,962.43	285,500.00	192,305.38	93,194.62
Total rev. & exp. - Gen. Gov't Capital	269,522.57	0.00	0.00	0.00
Fire - Capital Revenues				
15-321-01 - OFM - Fire Protection Grant		8,230.00	8,592.18	362.18
Total revenues - Fire Capital	0.00	8,230.00	8,592.18	362.18
Fire - Capital Expenditures				
16-219 - Fire - Vehicles/Capital	622,328.75			
16-221-01 - Purchase of safety equipment		8,230.00	8,552.14	(322.14)
16-222 - Fire - Shared Fire Training Unit		16,000.00	15,157.27	842.73
Total expenditures - Fire Capital	622,328.75	24,230.00	23,709.41	520.59
Total revenues & expend. - Fire Capital	(622,328.75)	(16,000.00)	(15,117.23)	882.77

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	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Roads - Capital Gravel Reconst.- Revenues				
15-530-01 - Contribution from OCIF Grant	200,000.00			
Total Roads - Capital Gravel Reconst.- Rev.	200,000.00	0.00	0.00	0.00
Roads - Cap. Gravel Reconst. - Expenditures				
PR-R4M - Road Construction - Gravelling	6,889.19			
16-315-06 - Reconstruction - Gravelling Projects		52,000.00	45,568.33	6,431.67
Total Roads - Cap. Gravel Reconst. - Exp.	6,889.19	52,000.00	45,568.33	6,431.67
Total rev. & exp. - Capital Gravel	193,110.81	(52,000.00)	(45,568.33)	6,431.67
Roads - Capital Yearly Road Reconst. - Rev.				
15-530 - Contribution from Federal Gas tax		115,750.00		(115,750.00)
15-530-03 - Contribution from NORDS Grant	81,125.15	81,250.00	79,904.36	(1,345.64)
Total Roads - Yearly Road Reconst. - Rev.	81,125.15	197,000.00	79,904.36	(117,095.64)
Road.- Capital Yearly Road Reconst. - Exp.				
PR-R4W - Road Construction Wages - OCIF Project	1,902.52			
PR-R5M - Road Construction - Yearly Rd - Ditching	6,062.11	66,000.00		66,000.00
PR-R6M - Road Construction - Yearly Rd - Gravel		150,000.00	79,904.36	70,095.64
Total Road.- Cap. Yearly Rd Reconst. - Exp.	7,964.63	216,000.00	79,904.36	136,095.64
Total rev. & exp. - Capital - Yearly Rd	73,160.52	(19,000.00)	0.00	19,000.00
Roads - Cap. Reconst. Stisted South - Rev.				
15-530-04 - Contribution from Federal Gas Tax		100,000.00	100,000.00	
15-530-05 - Contribution from OCIF Grant		31,125.00	31,125.00	
Total Roads - Cap. Stisted South - Revenues	0.00	131,125.00	131,125.00	0.00
Roads - Cap. Reconst. Stisted South - Exp.				
16-315-05 - Reconstruction - Stisted South		168,500.00	222,260.51	(53,760.51)
Total Roads - Cap. Stisted South - Exp.	0.00	168,500.00	222,260.51	(53,760.51)
Total rev. & exp. - Reconst. Stisted South	0.00	(37,375.00)	(91,135.51)	(53,760.51)

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Roads - Capital - Bridge Repairs - Revenue				
15-530-08 - Contribution from OCIF Grant		177,875.00	162,453.35	(15,421.65)
15-530-09 - Housing Enabling Core Services Grant		380,312.00		(380,312.00)
15-530-10 - Long Term Debt		393,563.00		(393,563.00)
15-530-11 - Contribution from Federal Gas Tax		29,250.00		(29,250.00)
Total Roads - Cap.I - Bridge Repairs - Rev.	0.00	981,000.00	162,453.35	(818,546.65)
Roads - Capital - Bridge Repairs - Exp.				
16-315-02 - Bartlett Lake Culvert Repairs - Capital	7,048.56	150,000.00	8,448.70	141,551.30
16-315-03 - Little Falls Bridge repairs - Capital		110,000.00	7,652.36	102,347.64
16-315-04 - Axe Lake Bridge - Replacement		721,000.00	60,411.21	660,588.79
Total Roads - Cap. - Bridge Repairs - Exp.	7,048.56	981,000.00	76,512.27	904,487.73
Total rev. & exp. - Cap. - Bridge Repairs	(7,048.56)	0.00	85,941.08	85,941.08
Roads - Capital Slurry Seal - Revenues				
15-530-07 - Contribution from OCIF Grant		24,000.00		(24,000.00)
Total Roads - Capital Slurry Seal - Revenue	0.00	24,000.00	0.00	(24,000.00)
Roads - Capital Slurry Seal - Expenditures				
16-315-07 - Slurry Seal Projects		24,000.00	135,032.02	(111,032.02)
Total Roads - Capital Slurry Seal - Exp.	0.00	24,000.00	135,032.02	(111,032.02)
Total rev. & exp. - Capital Slurry Seal	0.00	0.00	(135,032.02)	(135,032.02)
Capital - Equip. Purchase - Revenues				
15-530-13 - Contribution from Parkland Fund		15,000.00	22,949.11	7,949.11
Total Capital - Equip. Purchase - Revenues	0.00	15,000.00	22,949.11	7,949.11
Capital - Equip. Purchase - Expenditures				
16-315-11 - Purchase of Steel Track Excavator		50,000.00		50,000.00
16-315-12 - Purchase of Universal Tractor		40,000.00		40,000.00
16-315-13 - Purchase of side by side utility vehicle		15,000.00	22,949.11	(7,949.11)
16-315-14 - Purchase of Steel Containers for Storage		6,000.00	5,495.05	504.95
16-315-15 - Purchase of Steel to Repair Equipment		10,000.00		10,000.00
16-315-16 - Purchase of Plow Trucks Tires		20,000.00		20,000.00
16-315-17 - Purchase of Float Trailer		30,000.00		30,000.00
Total Capital - Equip. Purchase - Exp.	0.00	171,000.00	28,444.16	142,555.84
Total rev. & exp. - Equip. Purchase	0.00	(156,000.00)	(5,495.05)	150,504.95

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Roads - Capital - Studies - Expenditures				
16-315-08 - Roads Needs Study		15,000.00	12,862.49	2,137.51
16-315-09 - OSIM Bridge Inspections		10,000.00	3,571.78	6,428.22
Total Roads - Capital - Studies - Exp.	0.00	25,000.00	16,434.27	8,565.73
Total rev. & exp. - Capital Studies	0.00	(25,000.00)	(16,434.27)	8,565.73
 Roads - Cap. - Repairs Mun. Garage - Rev.				
15-530-12 - Contribution from Modernization Grant		20,000.00	16,043.99	(3,956.01)
Total Roads - Cap. - Mun. Garage - Rev.	0.00	20,000.00	16,043.99	(3,956.01)
 Roads - Cap. - Repairs Mun. Garage - Exp.				
16-315-10 - Upgrades to Municipal Garage		20,000.00	16,043.99	3,956.01
Total Roads - Cap. - Mun. Garage - Exp.	0.00	20,000.00	16,043.99	3,956.01
Total rev. & exp. - Municipal Garage	0.00	0.00	0.00	0.00
 Total revenues - Roads Capital	281,125.15	1,368,125.00	412,475.81	(955,649.19)
Total expenditures - Roads Capital	52,985.48	1,657,500.00	620,199.91	1,037,300.09
Total rev. & exp. - Roads Capital	228,139.67	(289,375.00)	(207,724.10)	81,650.90

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TOWNSHIP OF MCMURRICH/MONTEITH
2025 - Financial Statement
For the Period Ending 10-31-2025

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	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Landfill - Capital Revenues				
15-362 - Contribution from Modernization Grant		10,000.00	2,406.41	(7,593.59)
Total Landfill - Capital Revenues	0.00	10,000.00	2,406.41	(7,593.59)
Landfill - Capital Expenditures				
16-462 - Purchase of railing		5,000.00	2,406.41	2,593.59
16-462-01 - Purchase of shipping container		5,000.00		5,000.00
Total Landfill - Capital Expenditures	0.00	10,000.00	2,406.41	7,593.59
Total rev. & exp. - Landfill Capital	0.00	0.00	0.00	0.00
Rec. - Capital - Purchase of Land - Rev.				
15-512 - Contribution from Reserves	31,700.00	150,000.00	124,890.92	(25,109.08)
Total Rec. - Cap. - Purchase of Land - Rev.	31,700.00	150,000.00	124,890.92	(25,109.08)
Rec. - Capital - Purchase of Land - Exp.				
16-734-26 - Purchase of land		150,000.00	128,177.19	21,822.81
Total Rec. - Cap. - Purchase of Land - Exp.	0.00	150,000.00	128,177.19	21,822.81
Total rev. & exp. - Rec. Purchase of land	31,700.00	0.00	(3,286.27)	(3,286.27)
Rec. - Cap. Purchase of equipment - Rev.				
15-512-01 - Contribution from OTF Grant		28,200.00	25,300.00	(2,900.00)
Total Rec. - Cap. Purchase of equip.- Rev	0.00	28,200.00	25,300.00	(2,900.00)
Rec. - Cap. Purchase of equipment - Exp.				
16-734-14 - Community Centre - Playground Equipment	34,754.16	16,446.00	18,046.15	(1,600.15)
16-734-15 - Community Centre - Rink Upgrades		5,700.00	19,726.58	(14,026.58)
16-734-16 - Community Centre - Recreation Equipment		2,400.00	1,112.93	1,287.07
16-734-17 - Community Centre - Trail Signs	348.02	3,654.00	2,045.38	1,608.62
Total Rec. - Cap. Purchase of equip.t - Exp	35,102.18	28,200.00	40,931.04	(12,731.04)
Total rev. & exp. - Rec Purchase of equip.	(35,102.18)	0.00	(15,631.04)	(15,631.04)

Report Date
10-15-2025 2:21 PM

TOWNSHIP OF MCMURRICH/MONTEITH
2025 - Financial Statement
For the Period Ending 10-31-2025

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	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Rec. - Capital - Community Centre - Rev.				
15-513 - Contribution from Parkland Reserve		10,000.00		(10,000.00)
15-514 - Contribution from NOHFC Grant		90,000.00		(90,000.00)
Total Rec. - Cap. - Community Centre - Rev.	0.00	100,000.00	0.00	(100,000.00)
Rec. - Capital - Community Centre - Exp.				
16-734-19 - Community Centre - Audio System		10,000.00		10,000.00
16-734-20 - Community Centre - Pavillion/Stage		52,000.00		52,000.00
16-734-21 - Community Centre - Bleachers		10,000.00		10,000.00
16-734-22 - Community Centre - Parking Lot		10,000.00		10,000.00
16-734-23 - Community Centre - Barn Swallow Habitat		5,000.00		5,000.00
16-734-24 - Community Centre - Storage Room		3,000.00		3,000.00
16-734-25 - Community Centre - Contingency		10,000.00		10,000.00
Total Rec. - Cap. - Community Centre - Exp.	0.00	100,000.00	0.00	100,000.00
Total rev. & exp. - Comm. Centre Capital	0.00	0.00	0.00	0.00
Total revenues - Recreation Capital	31,700.00	278,200.00	150,190.92	(128,009.08)
Total expenditures - Recreation Capital	42,259.32	278,200.00	169,108.23	109,091.77
Total rev & exp. - Recreation Capital	(10,559.32)	0.00	(18,917.31)	(18,917.31)
Total Capital Revenues	625,310.15	1,950,055.00	765,970.70	(1,184,084.30)
Total Capital Expenditures	760,535.98	2,255,430.00	1,007,729.34	1,247,700.66
Capital Surplus/(Deficit)	(135,225.83)	(305,375.00)	(241,758.64)	63,616.36
Total Operating & Capital Revenues	3,678,413.59	5,576,129.00	3,782,682.66	(1,793,446.34)
Total Operating & Capital Expenditures	3,128,776.09	5,576,129.00	3,279,269.62	2,296,859.38
Township's Surplus/(Deficit)	549,637.50	0.00	503,413.04	503,413.04
Balance to be paid to School Boards	0.00	0.00	0.00	0.00
Surplus/(Deficit)	0.00	0.00	0.00	0.00

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The Corporation of The Township of McMurrich-Monteith

BY-LAW NUMBER 48-2025

A BY-LAW OF THE CORPORATION OF THE TOWNSHIP OF MCMURRICH-MONTEITH TO AUTHORIZE LONG-TERM BORROWING PURSUANT TO THE ISSUE OF DEBENTURES TO ONTARIO INFRASTRUCTURE AND LANDS CORPORATION ("OILC") IN THE PRINCIPAL AMOUNT OF \$393,562.50 TOWARDS THE COST OF THE CAPITAL WORK(S)

WHEREAS subsection 401 (1) of the *Municipal Act, 2001*, as amended (the "**Act**") provides that a municipality may incur a debt for municipal purposes, whether by borrowing money or in any other way, and may issue debentures and prescribed financial instruments and enter prescribed financial agreements for or in relation to the debt;

AND WHEREAS subsection 408 (2.1) of the Act provides that a municipality may issue a debenture or other financial instrument for long-term borrowing only to provide financing for a capital work;

AND WHEREAS subsection 408 (3) of the Act provides that the term of a debt of a municipality or any debenture or other financial instrument for long-term borrowing issued for it shall not extend beyond the lifetime of the capital work for which the debt was incurred and shall not exceed 40 years;

AND WHEREAS clause 408 (4)(a) of the Act provides that a debenture by-law shall provide for raising in each year as part of the general local municipality levy the amounts of principal and interest payable in each year under the by-law to the extent that the amounts have not been provided for by other taxes or by fees or charges imposed on persons or property by a by-law of any municipality, clause 408 (4)(b) provides that a debenture by-law shall provide for repayment of the principal in annual instalments and payment of the interest on the unpaid balance in one or more instalments in each year and clause 408 (4)(c) provides that a debenture by-law may provide for instalments of combined principal and interest;

AND WHEREAS the Council of The Corporation of The Township of McMurrich-Monteith (the "**Municipality**") has passed the By-law(s) enumerated in column (1) of Schedule "A" attached hereto and forming part of this By-law ("**Schedule A**") authorizing the capital work(s) described in column (2) of Schedule "A" (the "**Capital Work(s)**"), and authorizing the entering into a financing agreement or rate offer letter agreement with OILC, as applicable, for the provision of temporary borrowing from OILC, pending the issue of debentures, during the period of construction of the Capital Work(s), if applicable, and authorizing long-term borrowing from OILC through the issue of debentures for the Capital Work(s) in a principal amount which does not exceed the respective maximum debenture amount set out in column (3) of Schedule "A" (the "**Maximum Debenture Amount**");

AND WHEREAS before authorizing the Capital Work(s), and before authorizing any additional cost amount and any additional debenture authority in respect thereof, the Council of the Municipality had its Treasurer calculate an updated limit in respect of its most recent annual debt and financial obligation limit received from the Ministry of Municipal Affairs and Housing in accordance with the applicable regulation and, prior to the Council of the Municipality authorizing the Capital Work(s), each such additional cost amount (if any) and each such additional debenture authority (if any), the Treasurer determined that the estimated annual amount payable in respect of the Capital Work(s), each such additional cost amount (if any) and each such additional debenture authority (if any), would not cause the Municipality to exceed the updated limit and that the approval of the Capital Work(s), each such additional cost amount (if any) and each such additional debenture authority (if any), by the Ontario Land Tribunal pursuant to such regulation was not required;

AND WHEREAS the Municipality has submitted an application to request long-term borrowing for the Capital Work(s) through the issue of debentures to OILC and, if applicable, to request temporary borrowing from OILC pending the issue of such debentures (the "**Application**") and the Application has been approved;

AND WHEREAS the Municipality wishes to issue debentures for the Capital Work(s) in the amount(s) specified in column (5) of Schedule "A";

AND WHEREAS to provide long-term financing for the Capital Work(s) and to repay certain temporary advances in respect of the Capital Work(s) (if any), it is now deemed to be expedient to borrow money by issuing debentures in the principal amount of \$393,562.50, an amount that does not exceed the respective Maximum Debenture Amount in respect of the Capital Work(s), dated November 03, 2025 and maturing on November 03, 2050, payable in instalments of combined principal and interest on the specified dates and in the amounts as set out in Schedule "C" attached hereto and forming part of this By-law ("**Schedule "C"**"), on the terms hereinafter set forth;

NOW THEREFORE THE COUNCIL OF The Corporation of The Township of McMurrich-Monteith ENACTS AS FOLLOWS:

1. The submission of the Application and the execution of the financing agreement or the rate offer letter agreement with OILC, as applicable, in relation to the Capital Work(s) by the Municipality are hereby confirmed, ratified and approved. For the Capital Work(s), the borrowing upon the credit of the Municipality at large of the principal amount of \$393,562.50, an amount that does not exceed the respective Maximum Debenture Amount in respect of the Capital Work(s), and the issue of debentures therefor to be repaid in instalments of combined principal and interest as set out in Schedule "C", are hereby authorized.
2. The Head of Council and the Treasurer of the Municipality are hereby authorized to cause any number of debentures to be issued for such amounts of money as may be required for the Capital Work(s) in definitive form, not exceeding in total the said aggregate principal amount of \$393,562.50, an amount that does not exceed the respective Maximum Debenture Amount in respect of the Capital Work(s) (the "**Debentures**"). The Debentures shall bear the Municipality's municipal seal and the signatures of the Head of Council and the Treasurer of the Municipality, all in

accordance with the provisions of the Act. The municipal seal of the Municipality and the signatures referred to in this section may be printed, lithographed, engraved or otherwise mechanically reproduced. The Debentures are sufficiently signed if they bear the required signatures and each person signing has the authority to do so on the date he or she signs.

3. The Debentures shall be initially issued as a single certificate in fully registered form in the principal amount of \$393,562.50, in the name of OILC, or as OILC may otherwise direct, substantially in the form attached as Schedule "B" hereto and forming part of this By-law ("**OILC Debenture**") with provision for payment of principal and interest (other than in respect of the final payment of principal and outstanding interest on maturity upon presentation and surrender) by pre-authorized debit in respect of such principal and interest to the credit of such registered holder on such terms as to which the registered holder and the Municipality may agree.
4. In accordance with the provisions of section 25 of the *Ontario Infrastructure and Lands Corporation Act, 2011*, as amended from time to time hereafter, the Municipality is hereby authorized to agree in writing with OILC that the Minister of Finance is entitled, without notice to the Municipality, to deduct from money appropriated by the Legislative Assembly of Ontario for payment to the Municipality, amounts not exceeding any amounts that the Municipality fails to pay OILC on account of any unpaid indebtedness of the Municipality to OILC under the Debentures and to pay such amounts to OILC from the Consolidated Revenue Fund.
5. The Debentures shall all be dated November 03, 2025, and as to both principal and interest shall be expressed and be payable in lawful money of Canada. The Debentures shall bear interest at the rate of interest as set out in Schedule "C" and shall be paid in full by November 03, 2050. Interest shall be payable in arrears as part of the instalments of combined principal and interest payable on the specified dates and in the amounts set out in Schedule "C".
6. Payments in respect of principal of and interest on the Debentures shall be made only on a day, other than Saturday or Sunday, on which banking institutions in Toronto, Ontario, Canada and the Municipality are not authorized or obligated by law or executive order to be closed (a "**Business Day**") and if any date for payment is not a Business Day, payment shall be made on the next following Business Day.
7. Interest shall be payable to the date of maturity of the Debentures and on default shall be payable on any overdue amount both before and after default and judgment at a rate per annum equal to the greater of the rate specified on the Schedule as attached to and forming part of the Debentures for such amount plus 200 basis points or Prime Rate (as defined below) plus 200 basis points, calculated on a daily basis from the date such amount becomes overdue for so long as such amount remains overdue and the Municipality shall pay to the registered holders any and all costs incurred by the registered holders as a result of the overdue payment. Any amount payable by the Municipality as interest on overdue principal or interest and all costs incurred by the registered holders as a result of the overdue payment in respect of the Debentures shall be paid out of current revenue. Whenever it is

necessary to compute any amount of interest in respect of the Debentures for a period of less than one full year, other than with respect to regular interest payments, such interest shall be calculated on the basis of the actual number of days in the period and a year of 365 days or 366 days as appropriate.

"Prime Rate" means, on any day, the annual rate of interest which is the arithmetic mean of the prime rates announced from time to time by the following five major Canadian Schedule I banks, as of the issue date of the Debentures: Royal Bank of Canada; Canadian Imperial Bank of Commerce; The Bank of Nova Scotia; Bank of Montreal; and The Toronto-Dominion Bank (the **"Reference Banks"**) as their reference rates in effect on such day for Canadian dollar commercial loans made in Canada. If fewer than five of the Reference Banks quote a prime rate on such days, the **"Prime Rate"** shall be the arithmetic mean of the rates quoted by those Reference Banks.

8. In each year in which payments of principal and interest in respect of the Capital Work(s) become due, there shall be raised as part of the Municipality's general municipal levy the amounts of principal and interest payable by the Municipality in each year as set out in Schedule "C" to the extent that the amounts have not been provided for by any other available source including other taxes or fees or charges imposed on persons or property by a by-law of any municipality.
9. The Debentures may contain any provision for their registration thereof authorized by any statute relating to municipal debentures in force at the time of the issue thereof.
10. The Municipality shall maintain a registry in respect of the Debentures in which shall be recorded the names and the addresses of the registered holders and particulars of the Debentures held by them respectively and in which particulars of the cancellations, exchanges, substitutions and transfers of Debentures, may be recorded and the Municipality is authorized to use electronic, magnetic or other media for records of or related to the Debentures or for copies of them.
11. The Municipality shall not be bound to see to the execution of any trust affecting the ownership of any Debenture or be affected by notice of any equity that may be subsisting in respect thereof. The Municipality shall deem and treat registered holders of the Debentures, including the OILC Debenture, as the absolute owners thereof for all purposes whatsoever notwithstanding any notice to the contrary and all payments to or to the order of registered holders shall be valid and effectual to discharge the liability of the Municipality on the Debentures to the extent of the amount or amounts so paid. When a Debenture is registered in more than one name, the principal of and interest from time to time payable on such Debenture shall be paid to or to the order of all the joint registered holders thereof, failing written instructions to the contrary from all such joint registered holders, and such payment shall constitute a valid discharge to the Municipality. In the case of the death of one or more joint registered holders, despite the foregoing provisions of this section, the principal of and interest on any Debentures registered in their names may be paid to the survivor or survivors of such holders and such payment shall constitute a valid discharge to the Municipality.

12. The Debentures will be transferable or exchangeable at the office of the Treasurer of the Municipality upon presentation for such purpose accompanied by an instrument of transfer or exchange in a form approved by the Municipality and which form is in accordance with the prevailing Canadian transfer legislation and practices, executed by the registered holder thereof or such holder's duly authorized attorney or legal personal representative, whereupon and upon registration of such transfer or exchange and cancellation of the Debenture or Debentures presented, the Head of Council and the Treasurer shall issue and deliver a new Debenture or Debentures of an equal aggregate principal amount in any authorized denomination or denominations as directed by the transferor, in the case of a transfer or as directed by the registered holder in the case of an exchange.
13. The Head of Council and the Treasurer shall issue and deliver new Debentures in exchange or substitution for Debentures outstanding on the registry with the same maturity and of like form which have become mutilated, defaced, lost, subject to a mysterious or unexplainable disappearance, stolen or destroyed, provided that the applicant therefor shall have: (a) paid such costs as may have been incurred in connection therewith; (b) (in the case when a Debenture is mutilated, defaced, lost, mysteriously or unexplainably missing, stolen or destroyed) furnished the Municipality with such evidence (including evidence as to the certificate number of the Debenture in question) and an indemnity in respect thereof satisfactory to the Municipality in its discretion; and (c) surrendered to the Municipality any mutilated or defaced Debentures in respect of which new Debentures are to be issued in substitution.
14. The Debentures issued upon any registration of transfer or exchange or in substitution for any Debentures or part thereof shall carry all the rights to interest if any, accrued and unpaid which were carried by such Debentures or part thereof and shall be so dated and shall bear the same maturity date and, subject to the provisions of this By-law, shall be subject to the same terms and conditions as the Debentures in respect of which the transfer, exchange or substitution is effected.
15. The cost of all transfers and exchanges, including the printing of authorized denominations of the new Debentures, shall be borne by the Municipality. When any of the Debentures are surrendered for transfer or exchange the Treasurer of the Municipality shall: (a) in the case of an exchange, cancel and destroy the Debentures surrendered for exchange; (b) in the case of an exchange, certify the cancellation and destruction in the registry; (c) enter in the registry particulars of the new Debenture or Debentures issued in exchange; and (d) in the case of a transfer, enter in the registry particulars of the registered holder as directed by the transferor.
16. Reasonable fees in respect of the Debentures, in the normal course of business, other than reasonable fees for the substitution of a new Debenture or new Debentures for any of the Debentures that are mutilated, defaced, lost, mysteriously or unexplainably missing, stolen or destroyed and for the replacement of any of the principal and interest cheques (if any) that are mutilated, defaced, lost, mysteriously or unexplainably missing, stolen or destroyed may be imposed by the Municipality. When new Debentures are issued in substitution in these circumstances the Municipality shall: (a) treat as cancelled and destroyed the Debentures in respect of

which new Debentures will be issued in substitution; (b) certify the deemed cancellation and destruction in the registry; (c) enter in the registry particulars of the new Debentures issued in substitution; and (d) make a notation of any indemnities provided.

17. Except as otherwise expressly provided herein, any notice required to be given to a registered holder of one or more of the Debentures will be sufficiently given if it is in writing and a copy of such notice is mailed or otherwise delivered, including delivery by electronic means, to the registered address of such registered holder.
18. The Head of Council and the Treasurer are hereby authorized to cause the Debentures to be issued, one or more of the Clerk and Treasurer are hereby authorized to generally do all things and to execute all other documents and other papers in the name of the Municipality in order to carry out the issue of the Debentures and the Treasurer is authorized to affix the Municipality's municipal seal to any of such documents and papers.
19. The money received by the Municipality from the sale of the Debentures to OILC, including any premium, and any earnings derived from the investment of that money, after providing for the expenses related to their issue, if any, shall be apportioned and applied to the Capital Work(s) and to no other purpose except as permitted by the Act.
20. Subject to the Municipality's investment policies and goals, or its investment policy, as applicable, the applicable legislation and the terms and conditions of the Debentures, the Municipality may, if not in default under the Debentures, at any time purchase any of the Debentures in the open market or by tender or by private contract at any price and on such terms and conditions (including, without limitation, the manner by which any tender offer may be communicated or accepted and the persons to whom it may be addressed) as the Municipality may in its discretion determine.
21. This By-law takes effect on the day of passing.

By-law read a first and second time this 21st day of October, 2025

By-law read a third time and finally passed this 21st day of October, 2025

Glynn Robinson
Mayor

Cheryl Marshall
Clerk

The Corporation of The Township of McMurrich-Monteith

Schedule "A" to By-law Number 48-2025

(1)	(2)	(3)	(4)	(5)	(6)
By-law	Capital Work Description	Maximum Debenture Amount	Amount of Debentures Previously Issued	Amount of Debentures to be Issued	Term of Years of Debentures
26-2025	Axe Lake Road Bridge Replacement 2025	\$393,562.50	\$0.00	\$393,562.50	25 year(s)

The Corporation of The Township of McMurrich-Monteith

Schedule "B" to By-law Number 48-2025

No. 48-2025

\$393,562.50

C A N A D A

Province of Ontario

The Corporation of The Township of McMurrich-Monteith

FULLY REGISTERED 4.65% DEBENTURE

The Corporation of The Township of McMurrich-Monteith (the "**Municipality**"), for value received, hereby promises to pay to

ONTARIO INFRASTRUCTURE AND LANDS CORPORATION ("**OILC**")

or registered assigns, subject to the Conditions attached hereto which form part hereof (the "**Conditions**"), upon presentation and surrender of this debenture (or as otherwise agreed to by the Municipality and OILC) by the maturity date of this debenture (November 03, 2050), the principal amount of

THREE HUNDRED NINETY THREE THOUSAND FIVE HUNDRED SIXTY TWO DOLLARS
AND FIFTY CENTS

----- (\$393,562.50)-----

payable on the specified dates and in the amounts set forth in the attached Amortization Schedule (the "**Amortization Schedule**") and subject to late payment interest charges pursuant to the Conditions, in lawful money of Canada. Subject to the Conditions: interest shall be paid until the maturity date of this debenture, in like money as part of the instalments of combined principal and interest from the closing date (November 03, 2025), or from the last date on which interest has been paid on this debenture, whichever is later, at the rate of 4.65% per annum, in arrears, on the specified dates and in the amounts as set forth in the Amortization Schedule; and interest shall be paid on default at the applicable rate set out in the Amortization Schedule, or the Conditions, as applicable, both before and after default and judgment. Provided there is no default, the amounts of the payments of combined instalments of principal and interest and the specified dates on which they are payable in each year are shown in the Amortization Schedule.

The Municipality, pursuant to section 25 of the *Ontario Infrastructure and Lands Corporation Act, 2011* (the "**OILC Act, 2011**") hereby irrevocably agrees that the Minister of Finance is entitled, without notice to the Municipality, to deduct from money appropriated by the Legislative Assembly of Ontario for payment to the Municipality, amounts not exceeding any amounts that the Municipality fails to pay OILC on account of any unpaid indebtedness

under this debenture, and to pay such amounts to OILC from the Consolidated Revenue Fund.

This debenture is subject to the Conditions.

DATED at the office of the Municipality as of the 3rd day of November, 2025

IN TESTIMONY WHEREOF and under the authority of By-law Number 48-2025 of the Municipality duly passed on the 21st day of October, 2025 (the "**By-law**"), this debenture is sealed with the municipal seal of the Municipality and signed by the Mayor and by the Treasurer thereof.

Date of Registration: November 03, 2025

[INTD: SIGNATURE NOT REQUIRED ON FORM OF CERTIFICATE]

[INTD: SIGNATURE NOT REQUIRED ON FORM OF CERTIFICATE]

Glynn Robinson, Mayor

(Seal) _____

Cheryl Marshall, Treasurer

OILC hereby agrees that the Minister of Finance is entitled to exercise certain rights of deduction pursuant to section 25 of the OILC Act, 2011 as described in this debenture.

Ontario Infrastructure and Lands Corporation

by: _____
Authorized Signing Officer

by: _____
Authorized Signing Officer

LEGAL OPINION

We have examined the By-law of the Municipality authorizing the issue of debentures in the principal amount of \$393,562.50 dated November 03, 2025 and maturing on November 03, 2050 payable in instalments of combined principal and interest on the specified dates and in the amounts as set out in Schedule "C" to the By-law.

In our opinion, the By-law has been properly passed and is within the legal powers of the Municipality. The debenture issued under the By-law in the within form (the "**Debenture**") is the direct, general unsecured and unsubordinated obligation of the Municipality. The Debenture is enforceable against the Municipality subject to the special jurisdiction and powers of the Ontario Land Tribunal over defaulting municipalities under the *Municipal Affairs Act*. This opinion is subject to and incorporates all the assumptions, qualifications and limitations set out in our opinion letter.

November 03, 2025

Russell, Christie LLP [no signature required]

CONDITIONS OF THE DEBENTURE

Form, Denomination, and Ranking of the Debenture

1. The debentures issued pursuant to the By-law (collectively the “**Debentures**” and individually a “**Debenture**”) are issuable as fully registered Debentures without coupons.
2. The Debentures are direct, general unsecured and unsubordinated obligations of the Municipality. The Debentures rank concurrently and equally in respect of payment of principal and interest with all other debentures of the Municipality except for the availability of money in a sinking or retirement fund for a particular issue of debentures.
3. This Debenture is one fully registered Debenture registered in the name of OILC and held by OILC.

Registration

4. The Municipality shall maintain at its designated office a registry in respect of the Debentures in which shall be recorded the names and the addresses of the registered holders and particulars of the Debentures held by them respectively and in which particulars of cancellations, exchanges, substitutions and transfers of Debentures, may be recorded and the Municipality is authorized to use electronic, magnetic or other media for records of or related to the Debentures or for copies of them.

Title

5. The Municipality shall not be bound to see to the execution of any trust affecting the ownership of any Debenture or be affected by notice of any equity that may be subsisting in respect thereof. The Municipality shall deem and treat registered holders of Debentures, including this Debenture, as the absolute owners thereof for all purposes whatsoever notwithstanding any notice to the contrary and all payments to or to the order of registered holders shall be valid and effectual to discharge the liability of the Municipality on the Debentures to the extent of the amount or amounts so paid. Where a Debenture is registered in more than one name, the principal of and interest from time to time payable on such Debenture shall be paid to or to the order of all the joint registered holders thereof, failing written instructions to the contrary from all such joint registered holders, and such payment shall constitute a valid discharge to the Municipality. In the case of the death of one or more joint registered holders, despite the foregoing provisions of this section, the principal of and interest on any Debentures registered in their names may be paid to the survivor or survivors of such holders and such payment shall constitute a valid discharge to the Municipality.

Payments of Principal and Interest

6. The record date for purposes of payment of principal of and interest on the Debentures is as of 5:00 p.m. on the sixteenth calendar day preceding any payment date including the maturity date. Principal of and interest on the Debentures are payable by the Municipality to the persons registered as holders in the registry on the relevant record date. The Municipality shall not be required to register any transfer, exchange or substitution of Debentures during the period from any record date to the corresponding payment date.
7. The Municipality shall make all payments on the Debentures on the payment dates as set out in Schedule "C" to the By-law, by pre-authorized debit in respect of such interest and principal to the credit of the registered holder on such terms as the Municipality and the registered holder may agree.
8. The Municipality shall pay to the registered holder interest on any overdue amount of principal or interest in respect of any Debenture, both before and after default and judgment, at a rate per annum equal to the greater of the rate specified on the Schedule as attached to and forming part of the Debenture for such amount plus 200 basis points or Prime Rate (as defined below) plus 200 basis points, calculated on a daily basis from the date such amount becomes overdue for so long as such amount remains overdue and the Municipality shall pay to the registered holder any and all costs incurred by the registered holder as a result of the overdue payment.
9. Whenever it is necessary to compute any amount of interest in respect of the Debentures for a period of less than one full year, other than with respect to regular interest payments, such interest shall be calculated on the basis of the actual number of days in the period and a year of 365 days or 366 days as appropriate.
10. Payments in respect of principal of and interest on the Debentures shall be made only on a day, other than Saturday or Sunday, on which banking institutions in Toronto, Ontario, Canada and the Municipality are not authorized or obligated by law or executive order to be closed (a "**Business Day**"), and if any date for payment is not a Business Day, payment shall be made on the next following Business Day.
11. The Debentures are transferable or exchangeable at the office of the Treasurer of the Municipality upon presentation for such purpose accompanied by an instrument of transfer or exchange in a form approved by the Municipality and which form is in accordance with the prevailing Canadian transfer legislation and practices, executed by the registered holder thereof or such holder's duly authorized attorney or legal personal representative, whereupon and upon registration of such transfer or exchange and cancellation of the Debenture or Debentures presented, a new Debenture or Debentures of an equal aggregate principal amount in any authorized denomination or denominations will be delivered as directed by the transferor, in the case of a transfer or as directed by the registered holder in the case of an exchange.
12. The Municipality shall issue and deliver Debentures in exchange for or in substitution for Debentures outstanding on the registry with the same maturity and of like form in the event of a mutilation, defacement, loss, mysterious or unexplainable disappearance, theft or destruction, provided that the applicant therefor shall have: (a)

paid such costs as may have been incurred in connection therewith; (b) (in the case of a mutilated, defaced, lost, mysteriously or unexplainably missing, stolen or destroyed Debenture) furnished the Municipality with such evidence (including evidence as to the certificate number of the Debenture in question) and an indemnity in respect thereof satisfactory to the Municipality in its discretion; and (c) surrendered to the Municipality any mutilated or defaced Debentures in respect of which new Debentures are to be issued in substitution.

13. The Debentures issued upon any registration of transfer or exchange or in substitution for any Debentures or part thereof shall carry all the rights to interest if any, accrued and unpaid which were carried by such Debentures or part thereof and shall be so dated and shall bear the same maturity date and, subject to the provisions of the By-law, shall be subject to the same terms and conditions as the Debentures in respect of which the transfer, exchange or substitution is effected.
14. The cost of all transfers and exchanges, including the printing of authorized denominations of the new Debentures, shall be borne by the Municipality. When any of the Debentures are surrendered for transfer or exchange the Treasurer of the Municipality shall: (a) in the case of an exchange, cancel and destroy the Debentures surrendered for exchange; (b) in the case of an exchange, certify the cancellation and destruction in the registry; (c) enter in the registry particulars of the new Debenture or Debentures issued in exchange; and (d) in the case of a transfer, enter in the registry particulars of the registered holder as directed by the transferor.
15. Reasonable fees for the substitution of a new Debenture or new Debentures for any of the Debentures that are mutilated, defaced, lost, mysteriously or unexplainably missing, stolen or destroyed and for the replacement of mutilated, defaced, lost, mysteriously or unexplainably missing, stolen or destroyed principal and interest cheques (if any) may be imposed by the Municipality. When new Debentures are issued in substitution in these circumstances the Municipality shall: (a) treat as cancelled and destroyed the Debentures in respect of which new Debentures will be issued in substitution; (b) certify the deemed cancellation and destruction in the registry; (c) enter in the registry particulars of the new Debentures issued in substitution; and (d) make a notation of any indemnities provided.
16. If the Municipality fails to meet and pay any of its debts or liabilities when due, or uses all or any portion of the proceeds of any Debenture for any purpose other than for a Capital Work(s) as authorized in the By-Law, OILC may, at its option, require early repayment of the Debenture, and in such event the Municipality shall pay to OILC the Make-Whole Amount on account of the losses that it will incur as a result of the early repayment or early termination.

Notices

17. Except as otherwise expressly provided herein, any notice required to be given to a registered holder of one or more of the Debentures will be sufficiently given if it is in writing and a copy of such notice is mailed or otherwise delivered, including delivery by electronic means, to the registered address of such registered holder. If the Municipality or any registered holder is required to give any notice in connection with

the Debentures on or before any day and that day is not a Business Day (as defined in section 10 of these Conditions) then such notice may be given on the next following Business Day.

Time

18. Unless otherwise expressly provided herein, any reference herein to a time shall be considered to be a reference to Toronto time.

Governing Law

19. The Debentures are governed by and shall be construed in accordance with the laws of the Province of Ontario and the federal laws of Canada applicable in Ontario.

Definitions:

- (a) **"Prime Rate"** means, on any day, the annual rate of interest which is the arithmetic mean of the prime rates announced from time to time by the following five major Canadian Schedule I banks, as of the issue date of this Debenture: Royal Bank of Canada; Canadian Imperial Bank of Commerce; The Bank of Nova Scotia; Bank of Montreal; and The Toronto-Dominion Bank (the **"Reference Banks"**) as their reference rates in effect on such day for Canadian dollar commercial loans made in Canada. If fewer than five of the Reference Banks quote a prime rate on such days, the **"Prime Rate"** shall be the arithmetic mean of the rates quoted by those Reference Banks.
- (b) **"Make-Whole Amount"** means the amount determined by OILC as of the date of prepayment of the Debenture, by which (i) the present value of the remaining future scheduled payments of principal and interest under the Debenture to be repaid from the prepayment date until maturity of the Debenture discounted at the Ontario Yield exceeds (ii) the principal amount under the Debenture being repaid provided that the Make-Whole Amount shall never be less than zero.
- (c) **"Ontario Yield"** means the yield to maturity on the date of prepayment of the Debenture, assuming the compounding showing in the Amortization Schedule, which a non-prepayable term loan made by the Province of Ontario would have if advanced on the date of prepayment of the Debenture, assuming the same principal amount as the Debenture and with a maturity date which is the same as the remaining term to maturity of the Debenture to be repaid minus 100 basis points.

THE CORPORATION OF THE TOWNSHIP OF MCMURRICH-MONTEITH

Schedule "C" to By-law Number 48-2025

[OILC Amortization Schedule to be Inserted]

LOAN AMORTIZATION SCHEDULE

Loan.....: 3122
 Name.....: McMurrich-Monteith, The Corporation of The Townshi
 Principal: 393,562.50
 Rate.....: 04.65
 Term.....: 300 months
 Am Period: 300 months
 Compound.: Semi-annual
 Paid.....: Semi-annual
 Plan.....: Blended
 Accel.....: no
 Method...: Equivalent
 Prin/Int.: 13,395.16
 Total Int: 276,195.17
 Matures..: 11/03/2050

Pay # Date	Amount Due	Principal Due	Interest Due	Rem. Principal

1 05/03/2026	13,395.16	4,244.83	9,150.33	389,317.67
2 11/03/2026	13,395.16	4,343.52	9,051.64	384,974.15
3 05/03/2027	13,395.16	4,444.51	8,950.65	380,529.64
4 11/03/2027	13,395.16	4,547.85	8,847.31	375,981.79
5 05/03/2028	13,395.16	4,653.58	8,741.58	371,328.21
6 11/03/2028	13,395.16	4,761.78	8,633.38	366,566.43
7 05/03/2029	13,395.16	4,872.49	8,522.67	361,693.94
8 11/03/2029	13,395.16	4,985.78	8,409.38	356,708.16
9 05/03/2030	13,395.16	5,101.70	8,293.46	351,606.46
10 11/03/2030	13,395.16	5,220.31	8,174.85	346,386.15
11 05/03/2031	13,395.16	5,341.68	8,053.48	341,044.47
12 11/03/2031	13,395.16	5,465.88	7,929.28	335,578.59
13 05/03/2032	13,395.16	5,592.96	7,802.20	329,985.63
14 11/03/2032	13,395.16	5,722.99	7,672.17	324,262.64
15 05/03/2033	13,395.16	5,856.05	7,539.11	318,406.59
16 11/03/2033	13,395.16	5,992.21	7,402.95	312,414.38
17 05/03/2034	13,395.16	6,131.53	7,263.63	306,282.85
18 11/03/2034	13,395.16	6,274.08	7,121.08	300,008.77
19 05/03/2035	13,395.16	6,419.96	6,975.20	293,588.81
20 11/03/2035	13,395.16	6,569.22	6,825.94	287,019.59
21 05/03/2036	13,395.16	6,721.95	6,673.21	280,297.64
22 11/03/2036	13,395.16	6,878.24	6,516.92	273,419.40
23 05/03/2037	13,395.16	7,038.16	6,357.00	266,381.24
24 11/03/2037	13,395.16	7,201.80	6,193.36	259,179.44
25 05/03/2038	13,395.16	7,369.24	6,025.92	251,810.20

26	11/03/2038	13,395.16	7,540.57	5,854.59	244,269.63
27	05/03/2039	13,395.16	7,715.89	5,679.27	236,553.74
28	11/03/2039	13,395.16	7,895.29	5,499.87	228,658.45
29	05/03/2040	13,395.16	8,078.85	5,316.31	220,579.60
30	11/03/2040	13,395.16	8,266.68	5,128.48	212,312.92
31	05/03/2041	13,395.16	8,458.88	4,936.28	203,854.04
32	11/03/2041	13,395.16	8,655.55	4,739.61	195,198.49
33	05/03/2042	13,395.16	8,856.80	4,538.36	186,341.69
34	11/03/2042	13,395.16	9,062.72	4,332.44	177,278.97
35	05/03/2043	13,395.16	9,273.42	4,121.74	168,005.55
36	11/03/2043	13,395.16	9,489.03	3,906.13	158,516.52
37	05/03/2044	13,395.16	9,709.65	3,685.51	148,806.87
38	11/03/2044	13,395.16	9,935.40	3,459.76	138,871.47
39	05/03/2045	13,395.16	10,166.40	3,228.76	128,705.07
40	11/03/2045	13,395.16	10,402.77	2,992.39	118,302.30
41	05/03/2046	13,395.16	10,644.63	2,750.53	107,657.67
42	11/03/2046	13,395.16	10,892.12	2,503.04	96,765.55
43	05/03/2047	13,395.16	11,145.36	2,249.80	85,620.19
44	11/03/2047	13,395.16	11,404.49	1,990.67	74,215.70
45	05/03/2048	13,395.16	11,669.64	1,725.52	62,546.06
46	11/03/2048	13,395.16	11,940.96	1,454.20	50,605.10
47	05/03/2049	13,395.16	12,218.59	1,176.57	38,386.51
48	11/03/2049	13,395.16	12,502.67	892.49	25,883.84
49	05/03/2050	13,395.16	12,793.36	601.80	13,090.48
50	11/03/2050	13,394.83	13,090.48	304.35	0.00

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669,757.67	393,562.50	276,195.17

No. 48-2025

\$393,562.50

C A N A D A
Province of Ontario
The Corporation of The Township of McMurrich-Monteith

FULLY REGISTERED 4.65 % DEBENTURE

The Corporation of The Township of McMurrich-Monteith (the "**Municipality**"), for value received, hereby promises to pay to

ONTARIO INFRASTRUCTURE AND LANDS CORPORATION ("**OILC**")

or registered assigns, subject to the Conditions attached hereto which form part hereof (the "**Conditions**"), upon presentation and surrender of this debenture (or as otherwise agreed to by the Municipality and OILC) by the maturity date of this debenture (November 03, 2050), the principal amount of

THREE HUNDRED NINETY THREE THOUSAND FIVE HUNDRED SIXTY TWO DOLLARS
AND FIFTY CENTS

----- (\$393,562.50) -----

payable on the specified dates and in the amounts set forth in the attached Amortization Schedule (the "**Amortization Schedule**") and subject to late payment interest charges pursuant to the Conditions, in lawful money of Canada. Subject to the Conditions: interest shall be paid until the maturity date of this debenture, in like money as part of the instalments of combined principal and interest from the closing date (November 03, 2025), or from the last date on which interest has been paid on this debenture, whichever is later, at the rate of 4.65% per annum, in arrears, on the specified dates and in the amounts as set forth in the Amortization Schedule; and interest shall be paid on default at the applicable rate set out in the Amortization Schedule, or the Conditions, as applicable, both before and after default and judgment. Provided there is no default, the amounts of the payments of combined instalments of principal and interest and the specified dates on which they are payable in each year are shown in the Amortization Schedule.

The Municipality, pursuant to section 25 of the *Ontario Infrastructure and Lands Corporation Act, 2011* (the "**OILC Act, 2011**") hereby irrevocably agrees that the Minister of Finance is entitled, without notice to the Municipality, to deduct from money appropriated by the Legislative Assembly of Ontario for payment to the Municipality, amounts not exceeding any amounts that the Municipality fails to pay OILC on account of any unpaid indebtedness under this debenture, and to pay such amounts to OILC from the Consolidated Revenue Fund.

This debenture is subject to the Conditions.

DATED at the office of the Municipality as of the 3rd day of November, 2025

IN TESTIMONY WHEREOF and under the authority of By-law Number 48-2025 of the Municipality duly passed on the 21st day of October, 2025 (the "**By-law**"), this debenture is sealed with the municipal seal of the Municipality and signed by the Mayor and by the Treasurer thereof.

Date of Registration: November 03, 2025

Glynn Robinson, Mayor

(Seal) _____

Cheryl Marshall, Treasurer

OILC hereby agrees that the Minister of Finance is entitled to exercise certain rights of deduction pursuant to section 25 of the OILC Act, 2011 as described in this debenture.

Ontario Infrastructure and Lands Corporation

by: _____
Authorized Signing Officer

by: _____
Authorized Signing Officer

[OILC Amortization Schedule to be Inserted]

LOAN AMORTIZATION SCHEDULE

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49	05/03/2050	13,395.16	12,793.36	601.80	13,090.48
50	11/03/2050	13,394.83	13,090.48	304.35	0.00

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669,757.67	393,562.50	276,195.17

LEGAL OPINION

We have examined the By-law of the Municipality authorizing the issue of debentures in the principal amount of \$393,562.50 dated November 03, 2025 and maturing on November 03, 2050 payable in instalments of combined principal and interest on the specified dates and in the amounts as set out in Schedule "C" to the By-law.

In our opinion, the By-law has been properly passed and is within the legal powers of the Municipality. The debenture issued under the By-law in the within form (the "**Debenture**") is the direct, general unsecured and unsubordinated obligation of the Municipality. The Debenture is enforceable against the Municipality subject to the special jurisdiction and powers of the Ontario Land Tribunal over defaulting municipalities under the *Municipal Affairs Act*. This opinion is subject to and incorporates all the assumptions, qualifications and limitations set out in our opinion letter.

November 03, 2025

Russell, Christie LLP [no signature required]

CONDITIONS OF THE DEBENTURE

Form, Denomination, and Ranking of the Debenture

1. The debentures issued pursuant to the By-law (collectively the “**Debentures**” and individually a “**Debenture**”) are issuable as fully registered Debentures without coupons.
2. The Debentures are direct, general unsecured and unsubordinated obligations of the Municipality. The Debentures rank concurrently and equally in respect of payment of principal and interest with all other debentures of the Municipality except for the availability of money in a sinking or retirement fund for a particular issue of debentures.
3. This Debenture is one fully registered Debenture registered in the name of OILC and held by OILC.

Registration

4. The Municipality shall maintain at its designated office a registry in respect of the Debentures in which shall be recorded the names and the addresses of the registered holders and particulars of the Debentures held by them respectively and in which particulars of cancellations, exchanges, substitutions and transfers of Debentures, may be recorded and the Municipality is authorized to use electronic, magnetic or other media for records of or related to the Debentures or for copies of them.

Title

5. The Municipality shall not be bound to see to the execution of any trust affecting the ownership of any Debenture or be affected by notice of any equity that may be subsisting in respect thereof. The Municipality shall deem and treat registered holders of Debentures, including this Debenture, as the absolute owners thereof for all purposes whatsoever notwithstanding any notice to the contrary and all payments to or to the order of registered holders shall be valid and effectual to discharge the liability of the Municipality on the Debentures to the extent of the amount or amounts so paid. Where a Debenture is registered in more than one name, the principal of and interest from time to time payable on such Debenture shall be paid to or to the order of all the joint registered holders thereof, failing written instructions to the contrary from all such joint registered holders, and such payment shall constitute a valid discharge to the Municipality. In the case of the death of one or more joint registered holders, despite the foregoing provisions of this section, the principal of and interest on any Debentures registered in their names may be paid to the survivor or survivors of such holders and such payment shall constitute a valid discharge to the Municipality.

Payments of Principal and Interest

6. The record date for purposes of payment of principal of and interest on the Debentures is as of 5:00 p.m. on the sixteenth calendar day preceding any payment date including the maturity date. Principal of and interest on the Debentures are payable by the Municipality to the persons registered as holders in the registry on the relevant record date. The Municipality shall not be required to register any transfer, exchange or substitution of Debentures during the period from any record date to the corresponding payment date.
7. The Municipality shall make all payments on the Debentures on the payment dates as set out in Schedule "C" to the By-law, by pre-authorized debit in respect of such interest and principal to the credit of the registered holder on such terms as the Municipality and the registered holder may agree.
8. The Municipality shall pay to the registered holder interest on any overdue amount of principal or interest in respect of any Debenture, both before and after default and judgment, at a rate per annum equal to the greater of the rate specified on the Schedule as attached to and forming part of the Debenture for such amount plus 200 basis points or Prime Rate (as defined below) plus 200 basis points, calculated on a daily basis from the date such amount becomes overdue for so long as such amount remains overdue and the Municipality shall pay to the registered holder any and all costs incurred by the registered holder as a result of the overdue payment.
9. Whenever it is necessary to compute any amount of interest in respect of the Debentures for a period of less than one full year, other than with respect to regular interest payments, such interest shall be calculated on the basis of the actual number of days in the period and a year of 365 days or 366 days as appropriate.
10. Payments in respect of principal of and interest on the Debentures shall be made only on a day, other than Saturday or Sunday, on which banking institutions in Toronto, Ontario, Canada and the Municipality are not authorized or obligated by law or executive order to be closed (a "**Business Day**"), and if any date for payment is not a Business Day, payment shall be made on the next following Business Day.
11. The Debentures are transferable or exchangeable at the office of the Treasurer of the Municipality upon presentation for such purpose accompanied by an instrument of transfer or exchange in a form approved by the Municipality and which form is in accordance with the prevailing Canadian transfer legislation and practices, executed by the registered holder thereof or such holder's duly authorized attorney or legal personal representative, whereupon and upon registration of such transfer or exchange and cancellation of the Debenture or Debentures presented, a new Debenture or Debentures of an equal aggregate principal amount in any authorized denomination or denominations will be delivered as directed by the transferor, in the case of a transfer or as directed by the registered holder in the case of an exchange.
12. The Municipality shall issue and deliver Debentures in exchange for or in substitution for Debentures outstanding on the registry with the same maturity and of like form in the event of a mutilation, defacement, loss, mysterious or unexplainable disappearance, theft or destruction, provided that the applicant therefor shall have: (a)

paid such costs as may have been incurred in connection therewith; (b) (in the case of a mutilated, defaced, lost, mysteriously or unexplainably missing, stolen or destroyed Debenture) furnished the Municipality with such evidence (including evidence as to the certificate number of the Debenture in question) and an indemnity in respect thereof satisfactory to the Municipality in its discretion; and (c) surrendered to the Municipality any mutilated or defaced Debentures in respect of which new Debentures are to be issued in substitution.

13. The Debentures issued upon any registration of transfer or exchange or in substitution for any Debentures or part thereof shall carry all the rights to interest if any, accrued and unpaid which were carried by such Debentures or part thereof and shall be so dated and shall bear the same maturity date and, subject to the provisions of the By-law, shall be subject to the same terms and conditions as the Debentures in respect of which the transfer, exchange or substitution is effected.
14. The cost of all transfers and exchanges, including the printing of authorized denominations of the new Debentures, shall be borne by the Municipality. When any of the Debentures are surrendered for transfer or exchange the Treasurer of the Municipality shall: (a) in the case of an exchange, cancel and destroy the Debentures surrendered for exchange; (b) in the case of an exchange, certify the cancellation and destruction in the registry; (c) enter in the registry particulars of the new Debenture or Debentures issued in exchange; and (d) in the case of a transfer, enter in the registry particulars of the registered holder as directed by the transferor.
15. Reasonable fees for the substitution of a new Debenture or new Debentures for any of the Debentures that are mutilated, defaced, lost, mysteriously or unexplainably missing, stolen or destroyed and for the replacement of mutilated, defaced, lost, mysteriously or unexplainably missing, stolen or destroyed principal and interest cheques (if any) may be imposed by the Municipality. When new Debentures are issued in substitution in these circumstances the Municipality shall: (a) treat as cancelled and destroyed the Debentures in respect of which new Debentures will be issued in substitution; (b) certify the deemed cancellation and destruction in the registry; (c) enter in the registry particulars of the new Debentures issued in substitution; and (d) make a notation of any indemnities provided.
16. If the Municipality fails to meet and pay any of its debts or liabilities when due, or uses all or any portion of the proceeds of any Debenture for any purpose other than for a Capital Work(s) as authorized in the By-Law, OILC may, at its option, require early repayment of the Debenture, and in such event the Municipality shall pay to OILC the Make-Whole Amount on account of the losses that it will incur as a result of the early repayment or early termination.

Notices

17. Except as otherwise expressly provided herein, any notice required to be given to a registered holder of one or more of the Debentures will be sufficiently given if it is in writing and a copy of such notice is mailed or otherwise delivered, including delivery by electronic means, to the registered address of such registered holder. If the Municipality or any registered holder is required to give any notice in connection with

the Debentures on or before any day and that day is not a Business Day (as defined in section 10 of these Conditions) then such notice may be given on the next following Business Day.

Time

18. Unless otherwise expressly provided herein, any reference herein to a time shall be considered to be a reference to Toronto time.

Governing Law

19. The Debentures are governed by and shall be construed in accordance with the laws of the Province of Ontario and the federal laws of Canada applicable in Ontario.

Definitions:

- (a) **"Prime Rate"** means, on any day, the annual rate of interest which is the arithmetic mean of the prime rates announced from time to time by the following five major Canadian Schedule I banks, as of the issue date of this Debenture: Royal Bank of Canada; Canadian Imperial Bank of Commerce; The Bank of Nova Scotia; Bank of Montreal; and The Toronto-Dominion Bank (the **"Reference Banks"**) as their reference rates in effect on such day for Canadian dollar commercial loans made in Canada. If fewer than five of the Reference Banks quote a prime rate on such days, the **"Prime Rate"** shall be the arithmetic mean of the rates quoted by those Reference Banks.
- (b) **"Make-Whole Amount"** means the amount determined by OILC as of the date of prepayment of the Debenture, by which (i) the present value of the remaining future scheduled payments of principal and interest under the Debenture to be repaid from the prepayment date until maturity of the Debenture discounted at the Ontario Yield exceeds (ii) the principal amount under the Debenture being repaid provided that the Make-Whole Amount shall never be less than zero.
- (c) **"Ontario Yield"** means the yield to maturity on the date of prepayment of the Debenture, assuming the compounding showing in the Amortization Schedule, which a non-prepayable term loan made by the Province of Ontario would have if advanced on the date of prepayment of the Debenture, assuming the same principal amount as the Debenture and with a maturity date which is the same as the remaining term to maturity of the Debenture to be repaid minus 100 basis points.

CERTIFICATE OF THE CLERK

To: Russell, Christie LLP

And To: OILC

IN THE MATTER OF debentures issued by The Corporation of The Township of McMurrich-Monteith (the "**Municipality**") in the principal amount of \$393,562.50 (the "**Debentures**"), authorized by Debenture By-law Number 48-2025 (the "**Debenture By-law**");

AND IN THE MATTER OF authorizing by-law(s) of the Municipality enumerated in Schedule "A" to the Debenture By-law.

I, Cheryl Marshall, Clerk of the Municipality, hereby certify for and on behalf of the Municipality as follows:

1. The Debenture By-law was finally passed and enacted by the Council of the Municipality on October 21, 2025 in full compliance with the *Municipal Act, 2001*, as amended (the "**Act**") at a duly called meeting at which a quorum was present. Forthwith after the passage of the Debenture By-law, the same was signed by the Head of Council and the Clerk and sealed with the municipal seal of the Municipality.
2. The authorizing by-law(s) referred to in Schedule "A" to the Debenture By-law (the "**Authorizing By-law(s)**") have been enacted and passed by the Council of the Municipality in full compliance with the Act at meeting(s) at which a quorum was present. Forthwith after the passage of the Authorizing By-law(s) the same were signed by the Head of Council and by the Clerk and sealed with the municipal seal of the Municipality.
3. With respect to the undertaking of the capital work(s) described in the Debenture By-law (the "**Capital Work(s)**"), before the Municipality exercised any of its powers in respect of the Capital Work(s), and before the Municipality authorized any additional cost amount and any additional debenture authority in respect thereof, the Council of the Municipality had its Treasurer complete the required calculation set out in the relevant debt and financial obligation limits regulation (the "**Regulation**"). Accordingly, based on the Treasurer's calculation and determination under the Regulation, the Council of the Municipality authorized the Capital Work(s), each such additional cost amount (if any) and each such additional debenture authority (if any), without the approval of the Ontario Land Tribunal pursuant to the Regulation.
4. No application has been made or action brought to quash, set aside or declare invalid the Debenture By-law or the Authorizing By-law(s) nor have the same been in any way repealed, altered or amended, except insofar as some of the Authorizing By-law(s) may have been amended by any of the other Authorizing By-law(s), and the Debenture By-law and the Authorizing By-law(s) are now in full force and effect. Moreover, the Head of Council of the Municipality has not provided written notice to the Council of the Municipality of an intent to consider vetoing the Authorizing By-law(s) and no written veto document in respect of the Authorizing By-law(s) has been given to the Clerk of the Municipality, if applicable.

5. All of the recitals contained in the Debenture By-law and the Authorizing By-law(s) are true in substance and fact.

6. To the extent that the public notice provisions of the Act are applicable, the Authorizing By-law(s) and the Debenture By-law have been enacted and passed by the Council of the Municipality in full compliance with the applicable public notice provisions of the Act.

7. None of the debentures authorized to be issued by the Authorizing By-law(s) have been previously issued other than those that are set out in column (4) of Schedule "A" to the Debenture By-law (if any).

8. The Municipality is not subject to any restructuring order under Part V of the Act or other statutory authority, accordingly, no approval of the Authorizing By-law(s), of the Debenture By-law and/or of the issue of the Debentures is required by any transition board or commission appointed in respect of the restructuring of the Municipality.

9. The Authorizing By-law(s), the Debenture By-law and the transactions contemplated thereunder do not conflict with, or result in a breach or violation of any statutory provisions which apply to the Municipality or any agreement to which the Municipality is a party or under which the Municipality or any of its property is or may be bound, or, to the best of my knowledge, violate any order, award, judgment, determination, writ, injunction or decree applicable to the Municipality of any regulatory, administrative or other government or public body or authority, arbitrator or court.

DATED at the office of the Municipality as of the 3rd day of November, 2025

Cheryl Marshall, Clerk

CERTIFICATE OF THE TREASURER

To: Russell, Christie LLP

And To: OILC

IN THE MATTER OF a debenture issued by The Corporation of The Township of McMurrich-Monteith (the "**Municipality**") in the principal amount of \$393,562.50 (the "**Debenture**"), authorized by Debenture By-law Number 48-2025 (the "**Debenture By-law**");

AND IN THE MATTER OF authorizing by-law(s) of the Municipality enumerated in Schedule "A" to the Debenture By-law.

I, Cheryl Marshall, Treasurer of the Municipality, hereby certify for and on behalf of the Municipality as follows:

1. The Municipality has received from the Ministry of Municipal Affairs and Housing its annual debt and financial obligation limit for the relevant year(s).
2. With respect to the undertaking of the capital work(s) described in the Debenture By-law (the "**Capital Work(s)**"), before the Council of the Municipality authorized the Capital Work(s) in an amount that did not exceed the respective Maximum Debenture Amount, defined in the Debenture By-law, and before authorizing any additional cost amount and any additional debenture authority in respect thereof, the Treasurer calculated the updated relevant debt and financial obligation limit in accordance with the applicable debt and financial obligation limits regulation (the "**Regulation**"). The Treasurer thereafter determined that the estimated annual amount payable in respect of the Capital Work(s), each such additional cost amount (if any) and each such additional debenture authority (if any), would not cause the Municipality to reach or to exceed the relevant updated debt and financial obligation limit as at the date of the Council's approval. Based on the Treasurer's determination, the Council of the Municipality authorized the Capital Work(s), each such additional cost amount (if any) and each such additional debenture authority (if any), without the approval of the Ontario Land Tribunal pursuant to the Regulation.
3. In updating the Municipality's relevant debt and financial obligation limit(s), the estimated annual amounts payable described in the Regulation were determined based on current interest rates and amortization periods which do not, in any case, exceed the lifetime of any of the purposes of the Municipality described in such section, all in accordance with generally accepted accounting principles for local governments as recommended, from time to time, by the relevant Public Sector Accounting Board.
4. The term of the Debenture issued in respect of the Capital Work(s), together with the term of any refinancing debentures issued or authorized to be issued (if any), does not exceed the lifetime of the Capital Work(s).

5. The principal amount now being financed through the issue of Debenture in respect of the Capital Work(s), together with the amount of any refinancing debentures issued or authorized to be issued (if any), does not exceed the net cost of each such Capital Work and does not exceed the Maximum Debenture Amount, defined in the Debenture By-law, for such Capital Work(s).

6. If OILC has agreed to purchase the Debenture before the Municipality incurred any capital expenditures for the Capital Work(s), the Municipality will apply the money received from OILC from the sale of the Debenture to pay such capital expenditures up to an amount that does not exceed the Maximum Debenture Amount, defined in the Debenture By-law.

7. The money received by the Municipality from the sale of the Debenture issued pursuant to the Debenture By-law, including any premium, and any earnings derived from the investment of that money after providing for the expenses related to their issue (if any) shall be apportioned and applied to the Capital Work(s), and to no other purpose except as permitted by the *Municipal Act, 2001*.

8. On or before November 03, 2025, I as Clerk-Treasurer, signed the fully registered debenture in the principal amount of \$393,562.50 dated November 03, 2025, registered in the name of Ontario Infrastructure and Lands Corporation as authorized by the Debenture By-law (the "**OILC Debenture**").

9. On or before November 03, 2025, the OILC Debenture was signed by Glynn Robinson, Mayor of the Municipality and sealed with the seal of the Municipality.

10. The said Glynn Robinson is the duly elected Mayor of the Municipality and I am the duly appointed Clerk-Treasurer of the Municipality and we were severally authorized under the Debenture By-law to execute the OILC Debenture in the manner aforesaid and the OILC Debenture is entitled to full faith and credence.

11. The OILC Debenture is in all respects in accordance with the Debenture By-law and in issuing the OILC Debenture the Municipality is not exceeding its borrowing powers.

12. No litigation or proceedings of any nature are now pending or threatened, attacking or in any way attempting to restrain or enjoin the issue and delivery of the OILC Debenture or in any manner questioning the proceedings and the authority under which the same is issued, or affecting the validity thereof, or contesting the title or official capacity of the said Mayor or myself as Clerk-Treasurer of the Municipality, and no proceedings for the issuance of the OILC Debenture or any part of it has been repealed, revoked or rescinded in whole or in part.

13. As of the date hereof the certifications, representations and warranties set out in the Certificate of the Treasurer Requesting Debenture Financing delivered to OILC in connection with the issuance of the Debenture are true and correct.

DATED at the office of the Municipality on the 3rd day of November, 2025.

Cheryl Marshall, Treasurer

Oct 21
2025
10.2

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF
McMURRICH/MONTEITH

BY-LAW # 49-2025

Being a by-law to enter into an agreement for the services
of a Municipal Law Enforcement Officer and
Municipal Law Enforcement Manager

WHEREAS Section 20 (1) of the Municipal Act, 2001, Chapter 25, as amended, allows a municipality to enter into an agreement regarding a joint undertaking, which may include a Municipal Law Enforcement Services;

NOW THEREFORE the Council of The Municipal Corporation of the Township of McMurrich/Monteith enacts as follows:

1. That the Agreement attached hereto as Appendix "A" between The Municipal Corporation of the Township of Armour and The Corporation of the Township of McMurrich/Monteith be entered into by the municipality.
2. That the Mayor and the Clerk be authorized to execute all documentation necessary to fulfil the Agreement.
3. That the Agreement entered into between The Municipal Corporation of the Township of Armour and The Corporation of the Township of McMurrich/Monteith is hereby ratified and confirmed, when signed by all parties.
4. That the Clerk of the Township of McMurrich/Monteith is hereby authorized to make any minor modifications or corrections of an administrative, numeric, grammatic, semantic or descriptive nature or kind to the by-law and schedule(s) as may be deemed necessary after the passage of this by-law, where such modifications or corrections do not alter the intent of the by-law.

Read in its entirety, approved,
signed and the seal of the
Corporation affixed thereto and
finally passed in open Council
this day of _____, 2025.

Glynn Robinson, Mayor

Cheryl Marshall, Clerk

Appendix "A"
By-Law # 49-2025

SERVICE AGREEMENT

BETWEEN

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

AND

THE CORPORATION OF THE TOWNSHIP OF MCMURRICH/MONTEITH

WHEREAS the Township of Armour has hired a Municipal Law Enforcement Officer and Municipal Law Enforcement Manager to provide services as described in the job descriptions attached as Schedule "A" to this by-law;

AND WHEREAS the Township of Armour agrees to share the services of the Municipal Law Enforcement Officer/Manager with the Township of McMurrich/Monteith;

AND WHEREAS the Township of Armour and the Township of McMurrich/Monteith agree that the Municipal Law Enforcement Officer/Manager shall be an employee of the Township of Armour;

AND WHEREAS the Township of McMurrich/Monteith agrees to pay the Township of Armour for the costs involved in retaining the services of a Municipal Law Enforcement Officer/Manager, as per the terms of this agreement;

NOW THEREFORE the Township of Armour and the Township of McMurrich/Monteith agree as follows:

1. THAT the Township of McMurrich/Monteith shall use the Municipal Law Enforcement Officer/Manager for 35 hours per month during the term of this agreement. Every effort shall be made to ensure the availability of the Municipal Law Enforcement Officer/Manager, but it is recognized that the hours must remain flexible and that some hours may be required during weekends. The Municipal Law Enforcement Officer/Manager shall not perform any contract work which may place him/her in conflict. The roles and responsibilities of the Municipal Law Enforcement Officer and the Manager of Municipal Law Enforcement are set out in Schedule A to this Agreement. These job descriptions were reviewed and approved by the Council of the Township of Armour on August 26, 2025, and reflect the revised scope of duties associated with the delivery of By-law Enforcement Services under this Agreement. The revisions to the job descriptions account for expanded responsibilities, increased risk exposure, and the enhanced competencies required to effectively perform the services contemplated herein.
2. THAT the Township of McMurrich/Monteith shall pay the Township of Armour the current average rate at which the Township of Armour is remunerating the Municipal Law Enforcement Officer/Manager for each hour worked for their municipality, plus a 40% premium to cover the cost of benefits and vacation time, plus HST.
3. THAT the Township of McMurrich/Monteith shall pay for any mileage incurred by the Municipal Law Enforcement Officer/Manager while working for their municipality, at a rate listed in Schedule B of this agreement. Mileage billed shall be based on the daily log of the Municipal Law Enforcement Officer/Manager. Mileage shall be applicable from the Municipal Law Enforcement Officer/Manager's departure from the Township of Armour's municipal office at 56 Ontario Street, Burk's Falls, Ontario.
4. THAT the Township of McMurrich/Monteith agrees to share any other costs which may be generated by the Municipal Law Enforcement Officer/Manager position on the same percentage basis as the number of hours the Municipal Law Enforcement Officer/Manager does for the Township of McMurrich/Monteith.
5. THAT the Township of Armour shall invoice the Township of McMurrich/Monteith for 35 hours per month on a monthly basis for the period completed.
6. THAT the Township of McMurrich/Monteith agrees to provide whatever administrative assistance is required in their respective office and will be responsible to provide office supplies required by the Municipal Law Enforcement Officer/Manager while working on their behalf.

7. THAT in the event of prosecution by or against the Municipal Law Enforcement Officer/Manager in the territorial jurisdiction of the each of the parties, each party shall be responsible for any costs arising from such legal proceedings, as well as legal representation of their own choosing.
8. THAT the Township of McMurrich/Monteith agrees to maintain an insurance policy to and covering the Municipal Law Enforcement Officer/Manager and his/her related performance or non-performance of services, within its jurisdiction, for the entire term of this agreement. Proof of such insurance policy must be forwarded to the Township of Armour.
9. THAT the Township of McMurrich/Monteith agrees on behalf of themselves, their successors and assigns, to indemnify and save harmless the Township of Armour, its servants and agents from and against any actions, causes of actions, damages, suits, claims and demands whatsoever which may arise, either directly or indirectly, out of the performance or non-performance of the services provided herein and in connection with the carrying out of the provisions of the agreement.
10. THAT any dispute arising from the administration of this agreement shall be resolved by the Clerk of the Township of Armour. If the decision of the Clerk is not satisfactory to one of the parties, the matter can be referred to the Council of the Township of Armour.
11. THAT this agreement shall be in place from January 1, 2026 to December 31, 2028. Thereafter, it may be renewed by the parties on whatever mutually acceptable basis is determined.
12. Any party may cancel their participation in this agreement by serving the other parties, written notice of their intention, ninety (90) days in advance of the date of termination.
13. This agreement constitutes the entire agreement between the parties.

IN WITNESS THEREOF THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR HAS HEREUNTO AFFIXED ITS CORPORATE SEAL ATTESTED BY THE HAND OF ITS PROPER SIGNING OFFICERS.

Dated at the Township of Armour

MAYOR

This ____ day of _____, 2025

CLERK

IN WITNESS THEREOF THE CORPORATION OF THE TOWNSHIP OF MCMURRICH/MONTEITH HAS HEREUNTO AFFIXED ITS CORPORATE SEAL ATTESTED BY THE HAND OF ITS PROPER SIGNING OFFICERS.

Dated at the
Township of McMurrich/Monteith

MAYOR

This ____ day of _____, 2025

CLERK

Appendix "A"
By-Law #49-2025

Schedule "A"



POSITION DESCRIPTION
Municipal Law Enforcement Officer
August 26, 2025

REPORTS TO:

Manager of Municipal Law Enforcement

POSITION PURPOSE:

The Municipal Law Enforcement Officer is responsible for enforcing municipal by-laws and other applicable legislation, while promoting public awareness and education to ensure the safety and protection of residents, property, and municipal employees. The position requires a flexible schedule to accommodate the varying needs of the community and enforcement activities.

This role also includes providing enforcement services to other municipalities, as outlined in agreements with the Township of Armour. The Officer will work collaboratively with the public, internal departments, and external partners to identify and address underlying factors affecting compliance and public safety, supporting a proactive and coordinated approach to municipal law enforcement.

MAJOR DUTIES & RESPONSIBILITIES:

1. Conducts a variety of inspections and enforces municipal by-laws and applicable legislation through both proactive patrols and response to complaints.
2. Designated as the Provincial Offences Officer under applicable legislation to initiate legal action on by-laws and issue administrative monetary penalties and compliance notices.
3. Promotes voluntary compliance through persuasive communication, written correspondence, and on-site education.
4. Works collaboratively with property owners, contractors, and residents to resolve non-compliance issues.
5. Investigates by-law violations and prepares detailed documentation including evidence gathering, witness interviews, registered correspondence, and court briefs. Initiates legal proceedings as required, including issuing summonses and preparing materials for prosecution.
6. Maintains thorough and accurate records of enforcement activity in compliance with municipal policy and legal standards.
7. Responds to public inquiries, complaints, and enforcement requests with professionalism and a strong customer service focus.
8. Coordinates enforcement services and shares information with internal departments, partner agencies and other municipalities through shared services agreements.
9. Attends Council meetings, community meetings and public events as required.
10. Provides after-hours field support for complex investigations and urgent public safety concerns.
11. Maintains a system to receive complaints 24/7; triages service requests and coordinates appropriate agency call-outs when safety risks are identified.

12. Assists with animal control and transports animals to an animal shelter designated by the municipality. May be required to administer medications as prescribed to sedate aggressive animals. May be exposed to emotionally distressing situations involving animal cruelty and euthanasia.
13. Keeps informed of by-law enforcement-related matters, including legislation, regulations, practices, and procedures, and attend seminars, workshops, conferences and training courses as required.
14. Maintains effective and cooperative liaison with staff, staff, other municipalities, government agencies, external organizations, and the public to promote a high standard of customer service and public relations at all times.
15. Wears and maintains required personal protective equipment (PPE), including body armour and biohazard protections, during field activities.
16. Works in compliance with the Township of Armour policies, and the Occupational Health and Safety Act and its regulations. Understands and adheres to established procedures of each municipality served.
17. Uses service area equipment and fleet vehicles responsibly. Reports fleet issues to the CAO.
18. Performs additional duties and special projects as assigned by the Clerks of the respective municipalities.

EDUCATION / EXPERIENCE / SKILLS:

1. Minimum two (2) year college diploma in law enforcement or a related field.
2. Minimum one-two (1-2) years experience in municipal enforcement or investigative fieldwork.
3. Certification from, or willingness to obtain certification from, the Municipal Law Enforcement Officers Association of Ontario and the Ontario Association of Property Standards Officers.
4. Excellent verbal and written communication skills; able to interact professionally with elected officials, colleagues, and the public.
5. Strong public relations skills and the ability to foster voluntary compliance through effective communication.
6. Must be able to work frequently with vulnerable sectors including youth, seniors, individuals experiencing homelessness, and those affected by mental health or addiction issues.
7. Strong working knowledge of municipal by-laws, regulatory legislation and enforcement frameworks.
8. Proficient in investigative procedures, including note-taking and evidence collection and preparation of Crown briefs.
9. Knowledge of court procedures and legal documentation requirements, including issuing summonses and preparing for testimony.
10. Ability to coordinate enforcement services across multiple municipalities and triage service requests efficiently.
11. Demonstrated conflict resolution, negotiation, and de-escalation skills, with the ability to remain calm, objective and maintain personal safety in high-stress or confrontational situations.
12. Capable of managing exposure to emotionally challenging situations including those involving trauma, grief, domestic conflict, or animal cruelty, while maintaining professionalism and emotional resilience.

13. Able to work independently and as part of an enforcement team, exercising sound judgement and discretion.
14. Experience collaborating with external agencies such as MNRF, MOECCP, PSDSSAB, NBP SDHU, NBMCA, OMFRA, Animal Welfare, and emergency services providers
15. Ability to support a proactive and integrated approach to public safety and enforcement through interagency collaboration.
16. Strong organizational, time management, and administrative skills.
17. Ability to maintain accurate records, prepare detailed reports, and manage enforcement files in compliance with municipal policies and privacy requirements.
18. Comfortable wearing PPE and able to walk long distances, climb various terrain, and work in remote or rugged conditions.
19. Visual acuity must meet acceptable standards for investigative work.
20. Able to operate Township vehicles and equipment responsibly; reports maintenance issues promptly.
21. Available to respond during municipal emergencies or emergency management activations.
22. Willing to conduct occasional after-hours patrols and investigations.
23. Valid G driver's license with a clean driver abstract required; use of personal vehicle may be required.
24. Possession of a valid Pleasure Craft Operator Card.
25. Must provide and maintain a clean criminal record check.
26. Must maintain strict confidentiality and comply with all applicable workplace safety regulations.

Independence of Action

This position requires adapting established guidelines and includes a choice of methods or procedures.

Mental Effort

Variety of duties with frequent interruptions. Mental, visual and/or aural concentration required when, investigating, making notes or going to court.

Physical Effort

Work may involve physically draining and exhausting activities, which may include aiding in emergency response situations and be involved in physically dangerous and confrontational situations.

Dexterity

The coordination of fine motor skills is required when operating office equipment, vehicles, taking notes, writing reports, and using other documentation tools.

Accountability

Actions could result in significant loss of time or resources and could affect the work of others.

This position is accountable to multiple municipalities through shared service agreements, requiring adaptability to differing community needs and by-law frameworks.

Safety of Others

Considerable degree of care required to prevent injury or harm to others during enforcement duties.

Supervision

Supervisory responsibility is not normally part of the job requirement, however there may be a requirement to show or train others how to perform tasks or duties.

Contacts

Has frequent contacts for investigations and/or discussions of a difficult, specialized or sensitive nature and needs to be able to influence and persuade a person or persons to co-operate and follow the legislation.

Working Conditions

Work is performed mostly outside with the unavoidable externally imposed conditions. Work involves dealing with difficult individuals and includes exposure to physically dangerous and confrontational situations.

The above statements are intended to describe the general nature and level of work being performed by the incumbent(s) of this job. They are not intended to be an exhaustive list of all responsibilities and activities required of the position. The Township of Armour reserves the right to amend responsibilities to reflect organizational needs.



POSITION DESCRIPTION
Manager of Municipal Law Enforcement
August 26, 2025

REPORTS TO:

Clerk

POSITION PURPOSE:

The Manager of Municipal Law Enforcement provides senior leadership and strategic direction for the Municipal Law Enforcement Department. This position oversees departmental operations, supervises staff, and ensures consistent, effective enforcement of municipal by-laws and other applicable legislation.

The Manager is also responsible for mentoring and supporting staff, guiding complex investigations, and resolving escalated complaints. They also review and recommend updates to by-laws to ensure relevance, legal compliance and alignment with community standards. The role supports the delivery of professional, community-focused enforcement services that promote public safety trust.

MAJOR DUTIES & RESPONSIBILITIES:

19. Oversees daily operations, scheduling, and coordination of departmental staff; ensures equitable workload distribution and promotes efficiency.
20. Provides leadership, orientation, mentoring, and debriefing support for staff well-being and professional development.
21. Performs complex inspections and enforcement duties under applicable legislation and municipal by-laws, as needed.
22. Acts as a designated Provincial Offences Officer for initiating legal action, issuing administrative monetary penalties, and overseeing compliance-related enforcement.
23. Responds to and resolves escalated complaints; conducts complex investigations and prepares Crown briefs, summonses, and compliance letters.

24. Promotes voluntary compliance through effective communication and collaboration with residents, contractors, and property owners.
25. Provides regular reports and presentations to Council regarding enforcement activities, emerging trends, and by-law recommendations.
26. Ensures accurate and complete recordkeeping for the department in accordance with municipal policies and legal requirements.
27. Oversees animal control operations and shelter coordination; may administer prescribed sedatives to aggressive animals and manage emotionally distressing cases involving cruelty or euthanasia.
28. Designated as the Animal Control Officer, Weed Inspector, Property Standards Officer and Fence Viewer. Other designations may also be required.
29. Ensures staff compliance with the Township's policies, Occupational Health and Safety Act, and relevant procedures in all served municipalities.
30. Manages after-hours enforcement procedures; triages complaints and coordinates appropriate agency or staff response.
31. Maintains effective liaison with other departments, municipalities, agencies, and the public to support collaborative enforcement.
32. Attends department head and management meetings and participates in strategic discussions.
33. Contributes to budget development for the enforcement department and monitors expenditures.
34. Represents the department at Council meetings as required, to provide information and clarity on existing, changing, or new by-laws. Attend community meetings and public events as required.
35. Stays current on enforcement-related legislation, regulations, and best practices through ongoing training and professional development.
36. Uses service vehicles and equipment responsibly; reports fleet concerns to the CAO.
37. Performs other related duties and special projects as assigned by Clerks of the respective municipalities.

EDUCATION / EXPERIENCE / SKILLS:

27. Minimum two (2) year college diploma in law enforcement or a related field.
28. Minimum one to two (1-2) years experience in a municipal law enforcement setting.
29. Certification or intent to obtain certification through the Municipal Law Enforcement Officers Association of Ontario.
30. Certification or intent to obtain certification as a Property Standards Officer through the Ontario Association of Property Standards Officers.
31. Managerial or supervisory experience is an asset.
32. Excellent verbal and written communication skills; able to interact professionally with elected officials, staff, and the public.
33. Exceptional organizational, time management and administrative skills.
34. Strong conflict resolution, negotiation, and problem-solving abilities with demonstrated integrity, initiative, and emotional maturity.

35. Ability to lead with tact, diplomacy, and sound judgment, both independently and as part of a team.
36. In-depth understanding of enforcement frameworks, by-laws, and legislation, as well as investigative best practices.
37. Knowledge of court processes and emergency response protocols.
38. Must be able to work frequently with vulnerable sectors including youth, seniors, homeless, mental health and addictions.
39. Experience working with vulnerable populations, including seniors, youth, and individuals experiencing homelessness, addiction, or mental health challenges.
40. Demonstrated resilience and healthy coping strategies for managing exposure to distressing or traumatic situations.
41. Ability to remain current in legislative developments and facilitate ongoing staff knowledge transfer.
42. Capable of coordinating enforcement services across multiple municipalities.
43. Experience working with external partners including MNRF, MOECCP, PSDSSAB, NBPSDHU, NBMCA, OMFRA, Paramedicine Program, Animal Welfare, and other services as required.
44. Able to respond to high-conflict or emergent situations calmly and effectively, with personal and team safety as a priority.
45. Physically able to walk long distances, climb various terrain, and work in remote or rugged environments, and maintain visual acuity to meet investigative standards.
46. Experienced in presenting to Council and communicating enforcement matters clearly and professionally.
47. Valid G driver's license with a clean driver abstract satisfactory to the Municipality; use of personal vehicle may be required.
48. Valid Pleasure Craft Operator Card.
49. Must provide and maintain a clean criminal record check.
50. Strict adherence to confidentiality and health and safety regulations.

Independence of Action

This position requires adapting established guidelines and includes a choice of methods or procedures.

Mental Effort

Variety of duties with almost continuous periods of intermediate mental, visual and/or aural concentration required when, managing personnel, investigating, making notes or going to court.

Physical Effort

Work may involve physically demanding and exhausting activities which may include aiding in emergency response situations and be involved in physically dangerous and confrontational situations.

Dexterity

The coordination of fine motor skills is required when operating office equipment, vehicles, taking notes, writing reports, and use other equipment.

Accountability

Actions could result in significant loss of time or resources which could affect the work of others and could cause some embarrassment within the department.

This position is accountable to multiple municipalities through shared service agreements, requiring adaptability to differing community needs and by-law frameworks.

Safety of Others

Considerable degree of care required to prevent injury or harm to others.

Supervision

This position requires the employee to assume, on a continuous basis, the normal supervisory duties over others. May perform some duties similar to those of the employee supervised.

Contacts

Has frequent contacts for investigations and/or discussions of a difficult, specialized or sensitive nature and needs to be able to influence and persuade a person or persons to co-operate and follow the legislation.

Working Conditions

Work is performed mostly outside with the unavoidable externally imposed conditions. Work involves dealing with difficult individuals and includes exposure to physically dangerous and confrontational situations.

The above statements are intended to describe the general nature and level of work being performed by the incumbent(s) of this job. They are not intended to be an exhaustive list of all responsibilities and activities required of the position. The Township of Armour reserves the right to amend responsibilities to reflect organizational needs.

Appendix "A"
By-Law # 50-2025

Schedule "B"

MILEAGE RATE POLICY

The TOWNSHIP OF ARMOUR, shall be reimbursed for mileage incurred in the performance of Municipal Law Enforcement Services under this Agreement. Mileage shall be reimbursed at the reasonable per-kilometre rates established and published by the Canada Revenue Agency (CRA), as amended from time to time. The applicable rate shall be the rate in effect at the time the mileage is incurred. Current and updated CRA mileage rates can be found at:

<https://www.canada.ca/en/revenue-agency/services/tax/businesses/topics/payroll/benefits-allowances/automobile/automobile-motor-vehicle-allowances.html>

Reimbursement is subject to the submission of itemized mileage logs and any other supporting documentation reasonably required by the TOWNSHIP OF MCMURRICH/MONTEITH, and shall be paid in accordance with the payment terms set out in this Agreement.

THE CORPORATION OF THE TOWNSHIP OF MCMURRICH/MONTEITH

BY-LAW 50 - 2025

Oct 21
2025
10.3

Being a By-Law to confirm the proceedings of Council
Meeting: October 7, 2025

WHEREAS Section 5(3) of the Municipal Act, 2001, S.O. 2001, Chapter 24, as amended, requires a municipal Council to exercise a municipal power, including a municipality's capacity, rights powers and privileges under Section 9, by by-law unless the municipality is specifically authorized to do otherwise;

AND WHEREAS the Council of the Township of McMurrich/Monteith deems it desirable to confirm the proceedings of Council at its meeting hereinafter set out.

NOW THEREFORE THE CORPORATION OF THE TOWNSHIP OF MCMURRICH/MONTEITH HEREBY ENACTS AS FOLLOWS:

1. Ratification and Confirmation

That the action of this Council of the Township of McMurrich/Monteith at its meetings set out below with respect to each motion, resolution and other action passed and taken by this Council at its meetings, except where otherwise required, is hereby adopted, ratified and confirmed as if such proceedings and actions were expressly adopted and confirmed by its separate By-law.

2. Execution of all Documents

That the Mayor of the Council of the Township of McMurrich/Monteith and the proper officers of the Township of McMurrich/Monteith are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain approvals where required and except where otherwise provided, the Mayor and Clerk are hereby authorized and directed to execute all necessary documents and to affix the Corporate Seal of the Township to such documents.

Read a first, second and third time, signed and the Seal of the Corporation affixed thereto and finally passed this 21st day of October, 2025.

Mayor
Glynn Robinson

Clerk-Treasurer
Cheryl Marshall

Oct 21
12.1



Royal Canadian Legion
H. White Memorial Branch #276
P.O. Box 198, 58 Park Rd,
Kearney ON POA 1M0

September 30, 2025

We are proud volunteers of the Royal Canadian Legion / Branch 276, dedicated to honouring and supporting Canada's Veterans, serving military, and their families. Each year, during the Poppy Campaign, we work to ensure the sacrifices of those who served are never forgotten.

The Poppy has long stood as a symbol of Remembrance, a visible sign of our gratitude and respect. Donations made during the Poppy Campaign go directly toward programs and services that support Veterans, provide assistance to those in need, and help foster remembrance in our communities.

Our members are all volunteer.... WE HAVE NO PAID STAFF.

We kindly invite you to support this year's campaign through a **donation of any amount**. Your generosity will help us:

- Provide emergency assistance to Veterans and their families
- Support programs that improve quality of life for those who served
- Educate youth and the public about the importance of remembrance

Every dollar makes a difference, and every act of remembrance matters.

If you wish to contribute, donations can be made with Cash, Cheque to Royal Canadian Legion Branch 276, or e-transfer to Info.Kearneylegion@bellnet.ca

On behalf of the volunteers, Veterans, and their families, **Thank you** for your compassion and support.

Eric Debuc
President
Royal Canadian Legion
Branch 276



THE ROYAL CANADIAN LEGION

H. WHITE MEMORIAL BRANCH NO. 276
58 PARK ST.
P.O. BOX 198
KEARNEY ON.
P0A 1M0

LEST WE FORGET

Kearney Legion Poppy Campaign 2025

We are again campaigning for our Poppy Fund to honour our War Veterans and Fallen Comrades who fought to give us world peace. Monies are held in trust for meeting the needs of Veterans and their dependants and also to be used for youth and education.

Please contact me with your choice of a donation or the purchase of a wreath. All donations are greatly appreciated.

Should you wish to purchase a wreath , in memory of a loved one, please state the name of the person who is to lay the wreath at our Remembrance Day Service.

WREATH PRICE \$ 85.00

Contributions to the Poppy Fund are tangible expressions of your thanks to those who sacrificed so much, while serving our country.

Our Remembrance Day Service will begin

Tuesday, November 11th 11:00am

THE ROYAL CANADIAN LEGION

58 Park Street

Kearney

And, on

Tuesday, November 11th 11.00am

Evergreen Heights School

Emsdale



THE ROYAL CANADIAN LEGION

H. WHITE MEMORIAL BRANCH NO. 276

58 PARK ST.
P.O.BOX 198
KEARNEY ON.
P0A 1M0

WREATH PURCHASE: \$ 85.00

AMOUNT \$ _____

IN MEMORY OF: _____

NAME OF INDIVIDUAL
LAYING THE WREATH: _____

AND/OR

DONATION: AMOUNT \$ _____

DONATION FROM: _____

Payment for wreath or donations can also be made by e-transfer to
Info.kearneylegion@bellnet.ca

Please Include your Phone Number in Case we need to get in touch with you:

Phone #: () – () – ()

Thank you for your Support.

Paul Plunkett
Poppy Chairman
705-636-5889 Legion or
647-686-5632 Paul's Cell.

Oct 21
12.2

McMurrich/Monteith Clerk

From: Minister, MECP (MECP) <Minister.MECP@ontario.ca>
Sent: October 1, 2025 12:20 PM
Subject: Letter from the Honourable Todd McCarthy, Minister of the Environment, Conservation and Parks / lettre de l'honorable Todd McCarthy, ministre de l'Environnement, de la Protection de la nature et des Parcs

Good morning,

As you know, Ontario is transitioning the blue box system from municipal control to a producer-run model where Producer Responsibility Organizations (PROs) will be running a province-wide blue box collection system. This will save municipalities over \$171 million annually and the transition will be complete in 2026.

I am writing today to confirm that, under the Blue Box Regulation, PROs are not, and have never been, responsible for collecting blue box waste from industrial, commercial, and institutional (IC&I) sources. In addition, PROs have indicated that, beginning in 2026, they will not voluntarily continue to offer this service to municipalities who are willing to pay for it as they have been doing for some small IC&I locations during the transition.

As PROs have been communicating since 2023, this means that municipalities will need to continue to work with their small IC&I establishments to identify the best path forward for collection in their communities. It is the ministry's understanding that many municipalities have already started this work to be ready for January 1, 2026.

This is not the outcome I had hoped for when I wrote PROs on June 4, 2025, to ask them to prepare an offer of service that would continue small IC&I collection at municipal cost. I had heard from municipalities and PROs that PROs could leverage the province-wide blue box collection system to offer a cost-effective option for municipalities to consider.

Unfortunately, on September 19, 2025, PROs indicated that they would not be able to fulfill my initial direction. They identified operational, infrastructure, and financial challenges to providing small IC&I collection that would make it impractical and unaffordable for most municipalities and potentially disruptive for the residential collection run by PROs.

While I remain disappointed that the design of the proposal does not support broader curbside collection, leaving a gap in service across municipalities, I am pleased that PROs have agreed to work with communities that rely on depots for blue box collection to facilitate small IC&I collection. They are proposing to allow for comingling of residential and small IC&I blue box in shared depot containers. This means that municipalities will not have to plan and pay for separate depot containers for small IC&I blue box waste, which would add cost and burden. Under the PROs' proposed approach, PROs will be responsible for hauling and recycling the estimated share of collected recyclables from residential sources, and municipalities will be responsible for hauling and recycling the estimated share from small IC&I establishments.

I am very disappointed that PROs were not able to deliver an offer for small IC&I collection. However, I also recognize that the vast majority of businesses in Ontario arrange their own recycling collection through private contracts, or through an arrangement with their municipalities. While PROs will not be

making municipalities an offer for small IC&I collection, these private sector solutions are still available to municipalities. If municipalities are not going to offer this service to businesses, proactive communication will be needed to inform individual businesses and business associations of the need to organize recycling independently.

My government is committed to the best possible blue box system for both producers and municipalities. To this end, we will be considering improvements to the system over the coming year. As this occurs, we will be looking into how any changes to the Blue Box Regulation could leverage the producer-run system and support our communities, small businesses, and institutions to cost-effectively maintain blue box services.

My ministry will be in touch with further information over the coming months as we move forward on this initiative. In the meantime, if you have questions about the PROs' offer to facilitate small IC&I collection in depot communities, please contact info@circularmaterials.ca.

Thank you for your continued support of the transition to producer responsibility. This transition will improve the amount of material recycled in Ontario and save money for municipalities.

Todd McCarthy
Minister of the Environment, Conservation and Parks

Oct 21
12.3

McMurrich/Monteith Clerk

From: Dave Gray, Ec.D. <director@explorealmaguin.ca>
Sent: October 7, 2025 12:19 PM
To: McMurrich/Monteith Clerk; Councillor Vicky Roeder-Martin; Beth Morton; Margaret Ann MacPhail; Nicole Gourlay; Cheryl Philip; Dan Robertson; Nancy Field; Denis Duguay; Erica Kellogg; Kerstin Vroom; sdunnett2@gmail.com; Chris Hope, Mayor; Wendy Whitwell; 'Wendy Whitwell (wwhitwell18@gmail.com)'; Mayor Rod Ward; Charlene Watt (Deputy Clerk); Tim Bryson; Caitlin Haggart; Nancy Millar; Luke Preston; Chris Nicholson; Jennifer Martin; Don McArthur; Robert J Brooks; Angela Loney; adminmachar@vianet.ca; pmcisaac@powassan.net; aquinn@powassan.net; Sandra Connell; Anthony Rizzo
Cc: Courtney Metcalf
Subject: Invitation to join ACED under a 2 year interim agreement
Attachments: ACED 2-Year Agreement Invitation.pdf; Final Draft Agreement for shared Economic Development Services.pdf; ACED Information Package 2025.pdf; ACED letters of support 2025-combined.pdf

Good morning Almaguin municipalities and chamber of commerce partners!

On behalf of the ACED Board, I am pleased to extend the attached invitation and information package pertaining to the new Two-Year Interim Joint Services Agreement for shared economic development services through ACED. The Board respectfully requests that this invitation and associated information be circulated to Council and Board members for their review and consideration. Furthermore, the Board is requesting that all municipalities discuss this invitation at their upcoming council meetings and to communicate with ACED Staff if additional information is required or if council/board members would like a delegation from ACED.

The attached ACED information Package presents a very brief overview of the significant milestones and accomplishments that Almaguin partners have achieved through strategic collaborative efforts and investments. Per the invitation, this two-year agreement provides an opportunity for Almaguin stakeholders to participate in setting new collaborative strategic direction aimed at mutual growth while also charting a path to the long-term sustainability of shared economic development services. It is the ACED Board's view that the region (and all its communities) benefits most when the activities and results reflect the priorities, features, and investments of all partners.

Thank you in advance for your consideration and we look forward to hearing from you!

Dave Gray, Ec.D.

Director of Economic Development
Almaguin Community Economic Development
(705)571-1564 | Director@ExploreAlmaguin.ca





N E C O

Community Futures Development Corporation
Société d'aide au développement des collectivités

September 29, 2025

David Gray, Director of Economic Development
Almaguin Community Economic Development
56 Ontario Street
Burk's Falls, ON P0A 1C0

Via Email

Re: Support for ACED Two-Year Interim Joint Services Agreement

Dear ACED Members and Almaguin Municipalities,

NECO Community Futures Development Corporation (NECO CFDC) has recently learned that a new Two-Year Interim Joint Services Agreement for Economic Development Services is being considered by municipalities and organizations throughout the Almaguin Region. As a supportive agency providing financial assistance to small and medium sized businesses and other business counselling services within the region, NECO CFDC has realized significant benefit through the existence of Almaguin Community Economic Development (ACED) and support of their staff.

Our geographic area supports both Nipissing East and East Parry Sound regions, and with only two staff in the NECO CFDC office located in North Bay, we reach out on a regular basis to ACED staff and vice versa.

Since its creation, ACED has served as a valuable point of contact for our organization by connecting clients to our staff and programs and through active partnership in various impactful initiatives. As was stated above NECO serves private businesses in your area through our loans program for start-ups and expansions.

Over and above the private sector investments, NECO CFDC also has project specific funds for not-for-profits, municipalities, and other organizations. NECO CFDC has worked with ACED to collaborate efforts, benefits, or initiatives in your region. Past supports specific to Almaguin Highlands have included: the annual RED Gala, Taste of Almaguin, ACED Regional Support Program (during the pandemic), Almaguin Staycation (during the pandemic), The Business Centre's

..../2

Recovery Support (during the pandemic), The Business Centre's Triple A program (during the pandemic), Win this Space Burk's Falls, Bay Works Virtual Job Fair 2022, annual Powassan Maple Syrup Festival, annual International Women's day in partnership with WORC (South River), Heritage Festival 2023, HoneyFest & Great Pumpkin Tour, Almaguin Maple Syrup Festival (Sundridge), Almaguin Highlands Health Council, Ontario Maple Syrup (OMSPA) Convention and Summer Tour 2024, AHCC – Women's Day in Almaguin, Explore South River, Burk's Falls Theatre, just to name a few.

It is our observation that our partnership with ACED has generated significant value to our clients as well as assisted us with carrying out our mandate across the Almaguin Highlands. We try our best to get to in-person events in your region; however, that is not always possible with our limited resources, and as such our connection with ACED is especially important for providing us with updates and leads on clients.

On behalf of NECO Community Futures Development Corporation, we hereby declare our support in principle for ACED and the Two-Year Interim Joint Services Agreement. In addition, we strongly encourage all appropriate parties to consider the value of ACED as a part of the development services landscape serving the Almaguin region.

Should you have any questions regarding our support, please contact me at the NECO office, 705-476-8822 ext 100 or via email at pcarr@neco.on.ca

Sincerely,
NECO Community Futures Development Corporation



Patti Carr
Executive Director

October 2, 2025

Almaguin Community Economic Development
The Township of Armour
56 Ontario Street
Burk's Falls, ON. P0A1C0
C/O David Gray, CAO/Director of Economic Development

Subject: Support for ACED Two-Year Interim Joint Services Agreement

Dear ACED Members and Almaguin Municipalities,

The Business Centre Nipissing Parry Sound has recently learned that a new Two-Year Interim Joint Services Agreement for Economic Development Services is being considered by municipalities and organizations throughout the Almaguin Region. As a supportive agency providing entrepreneurial and small business services within the region, The Business Centre has realized significant benefit through the existence of Almaguin Community Economic Development (ACED) and support of their staff.

Since its creation, ACED has served as a valuable point of contact for our organization by connecting clients to our staff and programs and through active partnership in various impactful initiatives. Specifically, The Business Centre has worked with ACED to identify and support young entrepreneurs through our Summer Company program, full time businesses through our advisory services and Starter Company Plus program, and to deliver business related training throughout Almaguin, focusing on a variety of topics including cash flow management, business plan development, marketing and AI. Many of our clients are referred to The Business Centre through ACED staff and thus, our partnership with ACED has generated significant value to our clients, as well as assisted us with carrying out our mandate across the Almaguin Highlands.

On behalf of The Business Centre Nipissing Parry Sound, we hereby declare our support in principle for ACED and the Two-Year Interim Joint Services Agreement. In addition, we strongly encourage all appropriate parties to consider the value of ACED as a part of the development services landscape serving the Almaguin region.

Should you have any questions regarding our support, feel free to contact me at your convenience.

Sincerely,

Jennifer Nickerson

Jennifer Nickerson
Executive Director
The Business Centre Nipissing Parry Sound
705-474-0400 x 2523
jnickerson@tbcnps.ca



The Labour Market Group

Guiding partners to workforce solutions.

Almaguin Community Economic Development
The Township of Armour
56 Ontario Street
Burk's Falls, ON. P0A1C0
C/O David Gray, CAO/Director of Economic Development
Delivered Via Email:

Subject: Support for ACED Two-Year Interim Joint Services Agreement

Dear ACED Members and Almaguin Municipalities,

The Labour Market Group has recently learned that a new Two-Year Interim Joint Services Agreement for Economic Development Services is being considered by municipalities and organizations throughout the Almaguin Region. As a supportive agency providing workforce development and labour market information services within the region, the Labour Market Group has realized significant benefit through the existence of Almaguin Community Economic Development (ACED) and support of their staff.

Since its creation, ACED has served as a valuable point of contact for our organization by connecting clients to our staff and programs and through active partnership in various impactful initiatives. Specifically, the Labour Market Group has worked with ACED to initiate and implement regional Business Retention and Expansion initiatives, the Economic Development Gala event and, more recently, has been a supporting party to their regional housing initiative. It is our observation that our partnership with ACED has generated significant value to our clients as well as assisted us with carrying out our mandate across the Almaguin Highlands.

On behalf of the Labour Market Group, we hereby declare our support in principle for ACED and the Two-Year Interim Joint Services Agreement. In addition, we strongly encourage all appropriate parties to consider the value of ACED as a part of the development services landscape serving the Almaguin region.

Should you have any questions regarding our support, please contact Stacie Fiddler, Executive Director at your convenience.

Kind Regards,

Stacie Fiddler, MBA
Executive Director

101 Worthington Street East • Suite #238 • North Bay, ON • P1B 1G5 • 705-474-0812

Nipissing ————— Parry Sound



Almaguin Community Economic Development
The Township of Armour
56 Ontario Street
Burk's Falls, ON, P0A 1C0

c/o David Gray, CAO/Director of Economic Development
Delivered Via Email: director@explorealmaguin.ca

RE: Support for ACED Two-Year Interim Joint Services Agreement

Dear ACED Members and Almaguin Municipalities,

Discovery Routes has recently learned that a new Two-Year Interim Joint Services Agreement for Economic Development Services is being considered by municipalities and organizations throughout the Almaguin Region. As an organization that collaborates with community-based trail partners across the region to grow and improve trail networks supporting health, tourism, strong communities, and nature appreciation, Discovery Routes has greatly benefited from the existence of Almaguin Community Economic Development (ACED) and the support of its staff.

Since its creation, ACED has served as a important point of contact for Discovery Routes, connecting our organization and local grassroots trail groups, including the Forgotten Trails Association, Almaguin Community Trails, and Almaguin in Motion, to regional programs such as collaborative marketing initiatives and community events. Together, we have worked to advance the Explore Almaguin brand by developing and promoting outdoor experiences across the region for cycling, hiking, paddling, and winter activities such as dog sledding and snowshoeing. Through this partnership, we have helped position the Almaguin Highlands as a destination for outdoor adventure, supported the creation of trail maps that showcase the region, and strengthened connections between trail networks and tourism.

Our partnership with ACED has provided meaningful value to residents and visitors alike and has been instrumental in helping Discovery Routes fulfill its mission across the Almaguin Highlands. On behalf of Discovery Routes, we offer our full support in principle for ACED and the Two-Year Interim Joint Services Agreement.

Should you have any questions regarding our support, please do not hesitate to contact me at your convenience.

Sincerely,

A handwritten signature in black ink, appearing to read "J McCourt".

Jennifer McCourt,
Executive Director

Almaguin Community Economic Development
The Township of Armour
56 Ontario Street
Burk's Falls, ON. P0A1C0
C/O David Gray, CAO/Director of Economic Development

Subject: Support for ACED Two-Year Interim Joint Services Agreement

Dear ACED Members and Almaguin Municipalities,

Innovation Initiatives Ontario North (IION) has recently learned that a new Two-Year Interim Joint Services Agreement for Economic Development Services is being considered by municipalities and organizations throughout the Almaguin Region. As a support agency providing business advisory services & funding programs to innovative businesses within the region, IION has realized significant benefit through the existence of Almaguin Community Economic Development (ACED) and their staff.

Since its inception, ACED has been a valuable partner and point of contact for IION, fostering strong connections between our organizations. Through their efforts, ACED has played a vital role in linking local businesses with IION's programs and resources. Our collaboration with ACED has enabled us to connect businesses to both public and private funding opportunities, as well as B2B networking events that support growth and innovation. We are especially grateful for ACED's active involvement in IION's Step Forward Entrepreneurs Program (SFEP), where their team serves on the selection committee. Their deep knowledge of the Almaguin Region provides critical insights that ensure local businesses are well-positioned to access and benefit from the granting opportunities available through IION.

We deeply appreciate ACED's ongoing collaboration and commitment to supporting entrepreneurs and driving regional economic development.

On behalf of IION, we hereby declare our support in principle for ACED and the Two-Year Interim Joint Services Agreement. In addition, we strongly encourage all appropriate parties to consider the value of ACED as a part of the development services landscape serving the Almaguin region.

Should you have any questions regarding our support, please contact me at your convenience.

Sincerely,

Matthew Doherty

Matthew Doherty
Executive Director, IION
matt@iion.ca / 705-845-0616

TWO-YEAR INTERIM JOINT SERVICE AGREEMENT

This Agreement made effective this 1 day of January, 2026

BETWEEN:

THE CORPORATION OF THE TOWNSHIP OF PERRY

(Hereinafter referred to as "Perry")

- and -

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF MCMURRICH MONTEITH

(Hereinafter referred to as "McMurrich Monteith")

- and -

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

(Hereinafter referred to as "Armour")

- and -

THE CORPORATION OF THE VILLAGE OF SUNDRIDGE

(Hereinafter referred to as "Sundridge")

- and -

THE ALMAGUIN HIGHLANDS CHAMBER OF COMMERCE

(Hereinafter referred to as "the Chamber")

- and -

THE CORPORATION OF THE TOWNSHIP OF STRONG

(Hereinafter referred to as "Strong")

- and -

THE CORPORATION OF THE TOWNSHIP OF JOLY

(Hereinafter referred to as "Joly")

WHEREAS the Municipal Act, S.O. 2001, c.25, S.20(1), allows a municipality to enter into an agreement with one or more municipality to jointly provide, for their joint benefit, any matter which all of them have the power to provide within their boundaries;

AND WHEREAS the Municipal Act, S.O. 2001, c.25, S.20(2), allows a municipality to provide the matter in accordance with the agreement anywhere that any of the municipalities or local bodies have the power to provide the matter;

AND WHEREAS Perry, Armour, McMurrich/Monteith, Sundridge, the Almaguin Highlands Chamber, Strong, and Joly wish to jointly provide economic development services to the region;

AND WHEREAS the above-named member organizations recognize municipalities or other parties listed below as non-voting members based on their support of the delivery of economic development services or programs by providing a donation in support of the annual budget.

Non-voting members:

The Township of Ryerson.

NOW THEREFORE THIS AGREEMENT WITNESSETH that in consideration of good and other valuable consideration and the sum of Two Dollars (\$2.00) of lawful money of Canada now paid by each of the parties hereto to each of the other parties hereto, the receipt whereof is hereby acknowledged, the parties hereto hereby covenant, promise and agree with each other as follows:

DEFINITIONS

1. In this Agreement including in the recitals above,
 - (a) **"ACEDDB Meeting"** means a meeting between the appointed representatives of each Member Party, with a quorum of half the representatives plus one;
 - (b) **"Act"** means the *Municipal Act*, 2001, S.O. 2001, c.25;

- (c) “**Administer**” means to provide the Economic Development Services to the public in accordance with Applicable Law, and “**Administration**” has the same meaning;
- (d) “**Administering Municipality**” means the Member Party that has been chosen by the Member Parties to administer the Economic Development Services;
- (e) “**Administrative Services**” means those services as set out in section 8 of this Agreement;
- (f) “**Agreement**” means this Joint Service Agreement and all Schedules and Exhibits attached to this Agreement;
- (g) “**Almaguin Community Economic Development**” (**ACED**) is the name given to the regional economic development entity formed by the participating Member Parties.
- (h) “**Almaguin Community Economic Development Department Board**” (**ACEDDB**), is a committee composed of appointed representatives from all of the Member Parties who have agreed to participate and fund the Almaguin Community Economic Development (ACED).
- (i) “**Almaguin Community Economic Development Department (ACEDD)**” performs the work needed to strengthen the local economy and diversify the municipal tax base. They recruit new businesses, retain existing ones, and assist businesses when they can expand operations locally.
- (j) “**Applicable Law**” means any applicable statute, ordinance, decree, regulation or by-law or any rule, circular, directive, license, consent, permit, authorization, concession or other approval issued by any Government Authority which has appropriate jurisdiction;
- (k) “**Business Days**” means any day other than a Saturday, Sunday or statutory holiday;
- (l) “**Calendar Days**” means consecutive days, including Saturday, Sunday or statutory holiday;
- (m) “**Capital Expenditure**” means any expenditure related to machinery, equipment, vehicles and furniture reported as a tangible capital asset on the audited financial statement of the Economic Development Services;
- (n) “**Capital Items**” means machinery, equipment, vehicles and furniture required to provide Economic Development Services;
- (o) “**Director of Economic Development**” (the Director) means the municipal employee hired to manage the ACEDD.
- (p) “**Economic Development Services**” means all services related to the provision of economic development;
- (q) “**Emergency**” means any unplanned event, activity, circumstance that constitutes a threat to the operation of the Service and/or requires the stoppage of the delivery of the Economic Development Services, in whole or in part and may include both person-caused and natural-caused events, activities and circumstances;
- (r) “**Expenditure**” means any funds used by the Administering Municipality to obtain new assets, improve existing ones or reduce a liability;
- (s) “**Government Authority**” means any government, regulatory authority, ministry, board, department, court or other law, regulation or rule-making entity, having jurisdiction or authority over the matter in issue, but excludes a municipality or any of its local boards;

- (t) **“Member Party(ies)”** means each organization or municipality which is party to this agreement;
- (u) **“Net Cost”** means all operating, capital and real property capital expenditures for Economic Development Services less all revenues generated by the Economic Development Services including, but not limited to, government grants, user fees, rents, sales and donations and **“Net Costs”** has the same meaning;
- (v) **“Non-voting member”** means a municipality or organization which makes a yearly contribution to ACED but does not have a vote on the ACED Board. The yearly contribution would not exempt the municipality or organization from the ACED fees for services.
- (w) **“Real Property”** means land, land improvement and any building or buildings erected upon the land used to provide Economic Development Services;
- (x) **“Real Property Capital Expenditure”** means any expenditure related to land, land improvements and buildings reported as a tangible capital asset on the audited financial statements of the Economic Development Services;
- (y) **“Report”** means that Report referred to in clause 8(f) of the Agreement, in the form required by the Administering Municipality and **“Reporting”** has the same meaning;

TERM OF THE AGREEMENT

1. This Agreement takes effect when approved by all Member Parties and will expire on December 31, 2027.
2. If one of the Member Parties requests a renegotiation of this Agreement, this Agreement will remain in place until a new agreement is in force and effect unless the expiry date of this agreement is reached prior to the end of the negotiation.
3. Upon receipt of a notice of withdrawal from another Member Party, a Member Party shall call an ACEDDB Meeting to discuss such notice and to consider steps that may be taken to either engage the dispute resolution provisions of this Agreement or to terminate this Agreement and prepare for dissolution related to the Economic Development Services. Should remaining member parties agree to continue sharing ACEDD services in the absence of the withdrawing party, the ACEDD shall not be dissolved; however, the withdrawal provisions under schedule B shall apply to the withdrawing party.

ECONOMIC DEVELOPMENT SERVICES

Ownership, Operation and Maintenance

4. The Administering Municipality shall operate and maintain the assets associated with the Economic Development Services it administers in good condition and in accordance with Applicable Law.
5. “ACEDDB has the authority, by resolution, to amend this agreement to add or subtract “Member Party(ies)”, when an organization or municipality wishes to join or leave ACED.”

Administration, Cost Sharing, Oversight and Reporting

6. The Administering Municipality for the Economic Development Services shall be The Municipal Corporation of the Township of Armour.
7. For the purposes of this Agreement, the Administrative Services to be provided by the Administering Municipality are as follows:
 - (a) Operation in compliance with Applicable Law;

- (b) Staffing, through employees, contractors or agents, as the Administering Municipality deems appropriate within budget restraints, in accordance with its policies and procedures and Applicable Law;
 - (c) Ensure that policies and procedures are in place with respect to procurement, employment, health and safety, asset management, fees and charges, and record retention, all in compliance with Applicable Law;
 - (d) Reporting to and communicating with any government ministry or agency, including but not limited to the Ontario Ministry of the Environment and Climate Change, the Ontario Ministry of Municipal Affairs, the Office of the Fire Marshal of Ontario and the Ontario Ministry of Finance, as may be required by Applicable Law;
 - (e) Maintain financial records and report to the other Member Parties as required by this Agreement with respect to budgets, revenues, expenses, audits and other financial activities; and
 - (f) Reporting, on a monthly basis, in the form required by the Administering Municipality, to the other Member Parties.
8. The Administering Municipality shall not charge any additional fees to the other Member Parties to Administer the Economic Development Services.

BUDGETS AND FINANCIAL REPORTING

9. The Director shall prepare, on an annual basis, a draft operating and a capital budget for the Economic Development Services.
- (a) Such draft budgets shall be presented at the October ACEDDB Meeting of each calendar year and once reviewed, shall be presented for consideration to each Member Party. Each Member Party shall report to the other Member Parties the outcome of such consideration within ten (10) Business Days of the date of each Member Party's next regular meeting.
 - (b) Based on the comments received the Director shall prepare a final budget proposal and forward it to the other Member Parties by the last Friday in January of each year.
 - (c) Each Member Party shall bring a resolution to the February ACEDDB Meeting indicating whether or not it supports the budget.
 - (d) The yearly budget must receive approval from a majority of the Member Parties before it can be implemented.
10. If a majority of the Member Parties do not agree to a proposed budget, the contributions from all Member Parties to the budget shall not change from the most recently approved budget until a majority of the Member Parties agree to the proposed budget.
11. From the time the annual budget is approved by a majority of the Member Parties, the Administering Municipality, shall provide, every six (6) months thereafter, in writing, a budget-to-actual report to the ACEDDB.
12. Once the budget is approved by a majority of the Member Parties the following will apply:
- (a) Any change(s) to the approved budget which would increase the net total of the approved budget shall require the approval of a majority of the Member Parties in order to be implemented. The Member Party requesting such change shall notify the other Member Parties with an explanation of the requested change and shall request that an ACEDDB meeting be held within fifteen (15) Calendar Days of such request.

- (b) An overspending of the budget does not constitute a change to the budget but shall be reported by the Director to the ACEDDB with an explanation of and reason(s) for the overspending.
- 13. The Administering Municipality is responsible to ensure that its auditor carries out an audit, on an annual basis, and it shall provide a copy of its audited financial statements to the other Member Parties within ten (10) Business Days after they are placed on an agenda to be considered by the Administering Municipality.

ADMINISTRATION OF COST SHARING

- 14. The Net Cost of the Economic Development Services shall be shared annually as set out in **Schedule "A"** to this Agreement.
- 15. The Administering Municipality shall invoice the other Parties quarterly for their share of the Economic Development Services and such invoices are due within thirty (30) Calendar Days.
- 16. After the annual audit is complete the Administering Municipality shall either invoice or refund the other Member Parties the difference between the budgeted amount paid by each Member Party and the actual amount to be paid as determined by the audit.
 - (a) The ACEDDB may, by a majority vote, divert any operating surplus to the ACED reserve held by the Administering Municipality which can be applied to future budgets, programs, or as applicant contributions to shared funding agreements.

INSURANCE

- 17. During the term of this Agreement, the Administering Municipality shall obtain and maintain in full force and effect, general liability insurance issued by an insurance company authorized by law to carry on business in the Province of Ontario, providing for, without limitation, coverage for personal injury, public liability, environmental liability and property damage. Such policy shall:
 - (a) Have inclusive limits of not less than five million dollars (\$5,000,000.00) for injury, loss or damage resulting from any one occurrence;
 - (b) Name the other parties as an additional insured with respect to any claim arising out of the obligations under this Agreement; and
 - (c) Include a non-owned automobile endorsement.
- 18. During the term of this Agreement, the Administering Municipality shall obtain and maintain in full force and effect, automobile liability insurance in the amount of two million dollars (\$2,000,000.00) for injury, loss or damage resulting from any one occurrence.
- 19. If the Administering Municipality receives a notice of claim, action, application, order, or any other insurance or legal proceeding, it shall, within five (5) Business Days provide a copy of such to the other Member Parties.

EMERGENCY SITUATIONS

- 20. From time to time Emergencies may arise and in such circumstances the Member Parties shall cooperate to the best of their abilities with regard to public communication about the impact of the Emergency and the Administering Municipality shall take the lead on the response to the Emergency.

RESOLUTION OF DISPUTES

- 21. Where a disagreement or dispute arises between any or all of the Member Parties with respect to the interpretation, construction, meaning or effect of this Agreement an ACEDDB Meeting shall be scheduled by the Administering Municipality for the

sole purpose of discussing the disagreement or dispute in an attempt to resolve such disagreement or dispute.

22. The Member Parties shall resolve any disagreement or dispute by a majority vote of the Member Parties.

TERMINATION OF AGREEMENT/WITHDRAWAL

23. If any Member Party wishes to withdraw from participation in the shared delivery of Economic Development Services and wishes to terminate the Agreement it shall first bring a notice of intention to the Board for consideration and discussion. Municipalities wishing to withdraw must provide a minimum of one (1) year notice in writing to the administering municipality.
24. If notice to terminate this Agreement/withdraw from the shared delivery of Economic Development Services is given, the Member Party giving such notice may reverse such decision within the one-year notice period.

DISSOLUTION

25. If one or more of the Member Parties wishes to be removed from the sharing of Economic Development Services such that this Agreement is terminated and the shared Services arrangement is dissolved, in accordance with the provisions of this Agreement, the assets and liabilities shall be distributed in accordance with the provisions set out in **Schedule "B"** to this Agreement.

NOTICE

26. Any notice or communication required or permitted to be given pursuant to this Agreement shall be in writing and shall be deemed to have been properly given when delivered personally, by facsimile transmission, or by electronic mail with the sender's name, address, electronic mail address and telephone number included and confirmation of receipt is provided (which confirmation shall not be unreasonably withheld by any Member Party) as follows:

Township of Perry
Attention: Clerk
1695 Emsdale Road, P.O. Box 70
Emsdale, ON P0A 1J0
Fax: 705-636-5759
info@townshipofperry.ca

Township of Armour
Attention: Clerk
56 Ontario St, P.O. Box 533
Burk's Falls, On P0A 1C0
Fax: 705-382-2068
clerk@armourtownship.ca

Township of McMurrich Monteith
Attention: Clerk
3 William Street,
Sprucedale, ON P0A 1Y0
Fax: 705-685-7901
clerk@mcmurrichmonteith.com

Village of Sundridge
Attention: Clerk
110 Main Street, Box 129
Sundridge, ON P0A 1Z0
Fax: 705-384-
admin@sundridge.ca

Chamber of Commerce
Attention: Executive Director
113B Yonge Street, Box 544
Burk's Falls, ON P0A 1C0
almaguinhighlandschamber@gmail.com

Township of Strong
Attention: Clerk
28 Municipal Lane, Box 1120
Sundridge, ON P0A 1Z0
Fax: 705-384-7874
clerk@strongtownship.com

Township of Joly
Attention: Clerk
871 Forest Lake Road
Sundridge, ON P0A 1Z0
Fax: 705-384-0845
clerk.administrator@townshipofjoly.com

27. Any notice or communication delivered personally shall be deemed to have been received by the addressee on the day upon which it is delivered. Any notice delivered or sent by facsimile or electronic mail transmission shall be deemed to have been received by the addressee on the next business day after the notice is sent by facsimile or electronic mail transmission. Any Member Party may change its notice information for the purpose of this Agreement by directing a notice in writing of such change to the other Member Parties at the above addresses and thereafter such changed information shall be effective for the purposes hereunder.

FORCE MAJEURE

28. Whenever and to the extent that the Administering Municipality is unable to fulfil, or is delayed or restricted in the fulfilment of, any obligation hereunder in respect of the supply or provision of Economic Development Services because of circumstances beyond its reasonable control, the Administering Municipality shall be relieved from the fulfilment of such obligation so long as such cause continues. In such event the Administering Municipality will immediately notify the Member Parties, and each will work together to communicate with the public and explore options for the provision of the Economic Development Services.

GENERAL PROVISIONS

Severability and Jurisdiction

29. If any provision of this Agreement is determined by a Court of competent jurisdiction to be illegal or beyond the power, jurisdiction, or capacity of any Member Party bound hereby, such provision shall be severed from this Agreement and the remainder of this Agreement shall continue in full force and effect and in such case, the parties agree to negotiate in good faith to amend this Agreement in order to implement the intentions as set out herein. It is agreed and acknowledged by the Member Parties that each is satisfied as to the jurisdiction of each Member Party to enter into this Agreement. The Member Parties agree that they shall not question the jurisdiction of any Member Party to enter into this Agreement nor question the legality of any portion hereof, nor question the legality of any obligation created hereunder and the Member Parties, their successors and assigns are and shall be estopped from contending otherwise in any proceeding before a Court of competent jurisdiction or any administrative tribunal.

Legislative Change

30. References in this Agreement to any legislation (including but not limited to regulations and by-laws) or any provision thereof include such legislation or provision thereof as amended, revised, re-enacted and/or consolidated from time to time and any successor legislation thereto.

Entire Agreement

31. This Agreement constitutes the entire agreement between the Member Parties hereto with respect to the subject matter hereof and supersedes any prior agreements, undertakings, declarations or representations, written or verbal, in respect thereof.

Laws of Ontario

32. This Agreement shall be interpreted under and is governed by the laws of the Province of Ontario.

Headings and Wording

33. The inclusion of headings in this Agreement are for convenience of reference only and shall not affect the construction or interpretation of this Agreement.
34. In this Agreement, unless the context otherwise requires, words importing the singular include the plural and vice versa and words importing gender include all genders.

35. Any section, clause or provision in this Agreement shall be deemed to be severable should it be declared invalid by a court of competent jurisdiction and said severed section, clause or provision shall not be taken to invalidate the remaining provisions of this Agreement.
36. It is agreed that the Member Parties have participated jointly in the negotiation and drafting of this Agreement. In the event an ambiguity or question of intent or interpretation arises, this Agreement shall be construed as if drafted jointly by the Member Parties, and no presumption or burden of proof shall arise favouring or disfavouring any Member Party by virtue of the authorship of any of the provisions of this Agreement.
37. This Agreement shall not be modified or amended except with the written consent of a majority of Member Parties and no modification or amendment to this Agreement binds any Member Party unless in writing and executed by the Member Party intended to be bound.
38. No Member Party shall assign or transfer any of the rights, benefits and obligations in or under this Agreement without the prior written consent of the other Member Parties. Any such assignment shall not relieve any Member Party of its obligations herein. This agreement shall be binding upon and ensure to the benefit of the parties and their successors and permitted assigns and heirs.
39. No Member Party shall call into question, directly or indirectly, in any proceedings whatsoever, in law or in equity, before any court or before any administrative tribunal, the right of the Member Parties, or any of them, to enter into this Agreement, or the enforceability of any term, agreement, provision, covenant or condition contained in this Agreement, and this clause may be pled as estoppel as against any such Member Party in such proceedings.
40. The Schedules attached hereto which form part of this Agreement are as follows:
Schedule "A" - Costing Sharing
Schedule "B" - Dissolution of Assets

The Remainder of this page has been left intentionally blank

IN WITNESS WHEREOF the parties hereto have hereunto executed this Agreement, made and effective as of the ____ day of _____, 2019.

**The Corporation of the
Township of Perry**

Reeve or Mayor

Clerk

**The Corporation of the
Village of Sundridge**

Reeve or Mayor

Clerk

**The Almaguin Highlands
Chamber of Commerce**

President

**The Municipal Corporation of
the Township of Armour**

Reeve or Mayor

Clerk

**The Corporation of the
Township of Strong**

Reeve or Mayor

Clerk

**The Corporation of the
Township of McMurrich/Monteith**

Reeve or Mayor

Clerk

**The Corporation of the
Township of Joly**

Reeve or Mayor

Clerk

**SCHEDULE A
COST SHARING & FUNDING**

OPERATING BUDGET COST SHARING

The annual Net Operating Cost of the Economic Development Services shall be divided between Member Parties according to an equal flat-rate percentage of each municipality's prior year taxation tax levy.

The Contribution for the Almaguin Highlands Chamber of Commerce shall be fixed at \$10,000 each year unless otherwise agreed upon in writing by each party.

ADDITIONAL FUNDING

Donations: Non-member municipalities may at their discretion provide annual donations to support the activities of ACED. These donations do not entitle non-members to a vote nor inclusion in regional ACED programs or services. Inclusion of non-member municipalities in programs or services shall be at the discretion of the ACEDDB. Donating municipalities may be recognized as non-voting members of the ACEDDB at the discretion of the Board.

Service Fees: The Administrating Municipality has, per the direction of the ACEDDB, adopted various fees for services provided by ACED staff to non-member municipalities and/or businesses or organizations in non-member municipalities. Through this agreement, these fees may be revised and amended by the ACEDDB from time to time. Final amendments will be implemented by the Administrating Municipality.

SCHEDULE B

DISSOLUTION & WITHDRAWAL

DISSOLUTION OF ACEDD

Upon dissolution of shared Economic Development Services or termination of the Agreement, the assets for the Economic Development Services shall be evaluated and liquidated. The proceeds from the liquidation of the assets shall be distributed to the Member Parties on the same share basis as the cost sharing described in Schedule A.

WITHDRAWAL OF ACEDD MEMBER PARTY

Upon the withdrawal of an ACEDD Member Party, the withdrawing party shall not be entitled to any of the assets or future liabilities of ACEDD.



October 7, 2025

Addressed to:
Almaguin Municipal Councils & Staff

Subject: Invitation to Two-Year Interim Joint Services Agreement

Dear Council Members & Staff,

The Almaguin Community Economic Development (ACED) Board, operating under the administration of the Township of Armour, are pleased to present the opportunity for municipalities to enter a two-year interim joint services agreement for regional economic development services.

ACED was established in 2019 based upon the shared realization of the value of multi-municipal collaboration, effort, and investment in the provision of economic development services. Between 2015 and 2019, regional municipalities and the Almaguin Highlands Chamber of Commerce, supported by strong relationships and generous financial support from Federal and Provincial Partners, worked together to set a [strategic foundation through evidence-based planning](#). From this foundation, sub-regional economic development partners reduced the duplication of efforts by strategically collaborating on various local and regional initiatives that drove measurable success. The creation of ACED marked a significant achievement and milestone that continues to reflect the commitment to, and benefits from, shared efforts and investments made towards encouraging economic growth and sustainability throughout the region and its many unique and vibrant communities. Attached to this invitation is a brief overview of ACED for your review.

Through 2025, the ACED Board and Department have worked to create a series of positive changes within their service delivery model which include, in addition to this agreement, reducing costs, enhancing communication, and increasing local support for ACED member organizations.

Participating in the Two-Year Interim Agreement is an opportunity for your municipality to:

- Gain access to [existing ACED Services](#), including business & investment support services, tourism and quality of life promotion, community support services, and inclusion in regional level projects.
- Benefit from reduced costs as a result of the current conditional contribution agreement with FedNor through the Community Investment Initiative for Northern Ontario (CIINO) Stream.
- Inform the creation of a new multi-year strategic plan for the Almaguin Region with your local priorities and perspectives.
- Shape the future and sustainability of economic development services within the Almaguin Region.



The cost to become an ACED member is contingent on the total number of members; in short, more members equal lower costs. Various draft contribution rate scenarios have been attached to this invitation for Council's consideration. Schedule A of the agreement states the cost sharing model that determines how individual contributions are calculated.

The ACED Board respectfully requests that this invitation, along with the Draft Two-Year Joint Services Agreement for Economic Development Services and associated attachments be added to the next regular Council/Board meeting agenda for consideration. Should any Council or Board wish to receive a delegation from ACED, please contact David Gray, Director of Economic Development.

Sincerely,

Chris Nicholson

ACED Chair, Joly Township Councillor Chris Nicholson, ACED Chair
On Behalf of ACED

Rod Ward

Armour Township Mayor
On behalf of Armour Township (serving as the administering municipality)

Schedule A - Draft Contribution Rate Scenarios

The figures provided below are intended to serve as an example of what contributions may look like under the new agreement based on various membership levels. It is important to note that actual contribution rates will be calculated once all municipalities have made their decision and communicated it to the administering municipality.

Figure 1A – Scenario with 14 Partners

Municipality	Tax Levy 2024	0.35% of Tax Levy	Difference /Municipality
Perry	\$ 3,848,017.56	\$ 13,468.06	\$ 29,805.94
Armour	\$ 3,201,570.00	\$ 11,205.50	\$ 20,729.51
Strong	\$ 3,035,099.28	\$ 10,622.85	\$ 18,940.15
McMurrich/Monteith	\$ 2,160,272.00	\$ 7,560.95	\$ 16,398.05
Sundridge	\$ 1,922,304.00	\$ 6,728.06	\$ 12,555.94
South River	\$ 1,366,381.00	\$ 4,782.33	\$ 14,713.67
Burk's Falls	\$ 1,491,745.00	\$ 5,221.11	\$ 13,989.89
Joly	\$ 880,625.00	\$ 3,082.19	\$ 5,595.81
Ryerson (2023)	\$ 2,345,528.00	\$ 8,209.35	
Kearney	\$ 4,596,666.00	\$ 16,088.33	
Magnetawan	\$ 5,983,907.00	\$ 20,943.67	
Powassan	\$ 4,500,387.00	\$ 15,751.35	
Machar	\$ 2,509,174.00	\$ 8,782.11	
AHCC		\$ 10,000.00	
		\$ 142,445.87	

Figure 1B – Scenario with 9 Partners & one non-voting member donation

Municipality	Tax Levy 2024	0.711% of Tax Levy	Difference/Municipality
Perry	\$ 3,848,017.56	\$ 27,359.40	\$ 15,914.60
Armour	\$ 3,201,570.00	\$ 22,763.16	\$ 9,171.84
Strong	\$ 3,035,099.28	\$ 21,579.56	\$ 7,983.44
McMurrich/Monteith	\$ 2,160,272.00	\$ 15,359.53	\$ 8,599.47
Sundridge	\$ 1,922,304.00	\$ 13,667.58	\$ 5,616.42
South River	\$ 1,366,381.00	\$ 9,714.97	\$ 9,781.03
Burk's Falls	\$ 1,491,745.00	\$ 10,606.31	\$ 8,604.69
Joly	\$ 880,625.00	\$ 6,261.24	\$ 2,416.76
Ryerson (2023)	\$ 2,345,528.00	\$ 5,000.00	
AHCC		\$ 10,000.00	
		\$ 142,311.76	

Figure 1C – Scenario with 7 partners & one non-voting member donation

Municipality	Tax Levy 2024	0.846% of Tax Levy	Difference/Municipality
Perry	\$ 3,848,017.56	\$ 32,554.23	\$ 10,719.77
McMurrich/Monteith	\$ 2,160,272.00	\$ 18,275.90	\$ 5,683.10
Armour	\$ 3,201,570.00	\$ 27,085.28	\$ 4,849.72
Strong	\$ 3,035,099.28	\$ 25,676.94	\$ 3,886.06
Sundridge	\$ 1,922,304.00	\$ 16,262.69	\$ 3,021.31
Joly	\$ 880,625.00	\$ 7,450.09	\$ 1,227.91
Ryerson		\$ 5,000.00	
AHCC		\$ 10,000.00	
		\$ 142,305.13	

ACED & Regional Economic Development Overview

Almaguin Community Economic Development (ACED) represents a multi-municipal effort to provide economic development services throughout the Almaguin Highlands Region. While ACED is the current face of regional economic development, there is a clear and demonstrable history of collaborative economic development efforts in Almaguin that has, and continues to, drive observable growth in the region.

This information package is intended to serve several key purposes:

1. Provide a functional understanding of who ACED is.
2. Review the history of collaborative economic development in the Almaguin Highlands, including the investments that have been in, and attracted to, the region.
3. Define the services that ACED provides within the regions with some highlights of services and initiatives to-date.
4. Illustrate how municipal partners can best utilize and benefit from ACED's services.

Who is ACED, and what do they do?

In April of 2019, municipal partners formed ACED as the first-ever multi-staff, fully regional, economic development services department. After years of successful multi-municipal partnerships, such as the Central Almaguin Economic Development Association, Burk's Falls & Area Economic Development, or EcoDev, regional partners developed a regionally inclusive economic development plan and formed ACED. This marked a significant milestone.

ACED operates as a shared services department that is comprised of the ACED Board and ACED staff. The ACED Board was established to oversee ACED Staff and provide direction based on regionally shared goals, objectives and interests. ACED currently (as of 2025), has three staff roles, which are

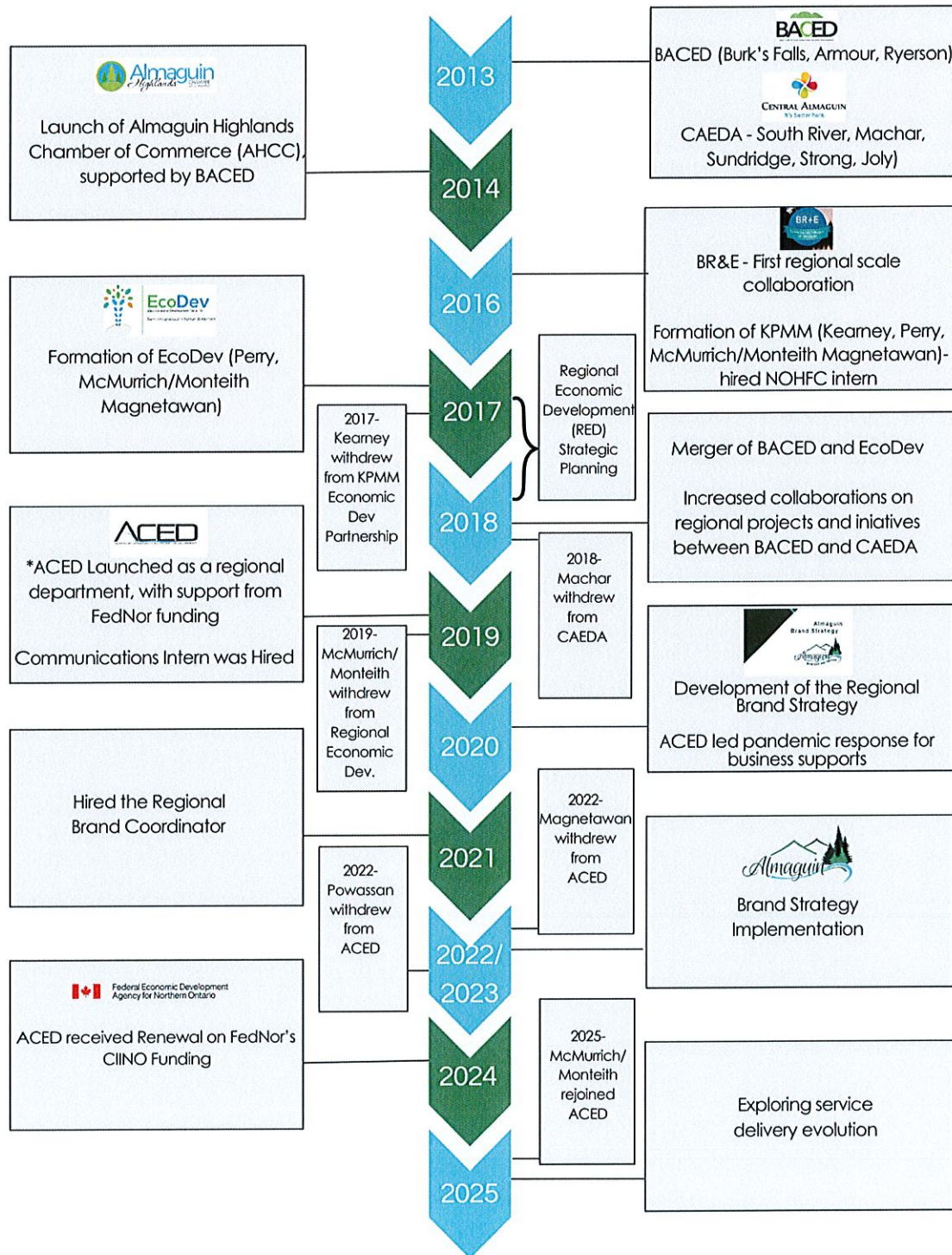
- Director of Economic Development (.5FTE for 2025)
- Economic Development Officer
- Communications and Marketing Officer.

Organizational Structure

ACED operates under a shared services agreement, which is currently undergoing the first major updated since 2019. ACED is administered by the Township of Armour, who provides services such as human resources, financial administration (including grants and payroll), office space, etc. The ACED Board interfaces with the Armour Township Council through providing recommendations (via resolution) which are implemented through complimentary council decisions.

REGIONAL ECONOMIC DEVELOPMENT TIMELINE

This timeline highlights key milestones in collaborative economic development initiatives across the Almaguin region, showcasing growth, partnerships, and strategic planning from 2013–2025



*ACED Launched with the following partners: Powassan, South River, Strong, Sundridge, Joly, Magnetawan, Ryerson, Burk's Falls, Armour, Perry

ACED & Regional Funding History and Highlights

The following summary provides an at-a-glance perspective of the investments and partnership funds invested into regional initiatives and economic development departments over the 12-year period from 2013 to 2025. Several points to consider:

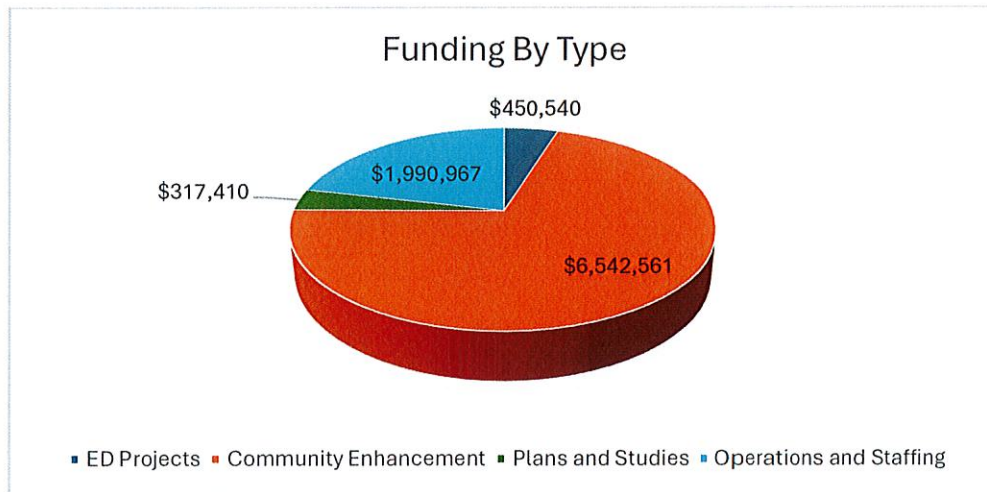
1. These totals include funding for initiatives that occurred prior to ACED; however, represent projects that benefited multiple municipalities (including fully regional projects).
2. Totals include both ACED/ ED Staff led and supported applications.
3. Municipal contributions only reflect the application portion of approved grants and do not include municipal contributions to ACED operating budgets.

Public Sector Funding

Senior Government Funding (Approved grant funds secured)	Municipal Contributions ¹ (Municipal / Applicant portion)	Total Invested in Local Economic Development Initiatives (public sector)
\$6,181,091.00	\$3,120,387.00	\$9,301,478.00

1 – Municipal contribution amounts were not provided for some projects where staff provided direct application support.

Figure 1 - Funding Breakdown by Type



Private Sector Funding – High Level Total

Senior Government Funding (Approved grant funds secured)	Applicant Investment (Estimated)	Total known investment
\$4,991,652	\$6,425,652	\$11,417,304

*These figures represent large projects where ACED Staff supported all or some of the application process (including letters of support, etc.)

Defining ACED's Services

The term 'economic development' can evoke a wide range of perceived definitions and an even wider range of expected activities or desired results. Objectively, nearly anything that happens in a municipality that involves a financial transaction and/or the delivery or procurement of a service impacts the economy (local and/or regional). ACED's workplans are broken up in to five distinct categories, or focus areas, that broadly define the work that ACED Staff perform.

1. Business Support & Development
 - ✓ One on one support for start-ups, expansions, developments, and general business needs.
 - ✓ Promotes local business through shop local campaigns and the online regional business directory (as well as other promotional and marketing efforts)
2. Economic Development Planning
 - ✓ Creation and execution of strategic plans & studies at both the regional and local levels.
 - ✓ Click Here to view [ACED's Guiding Documents](#) for examples
3. Community Development
 - ✓ Providing supports for municipalities and community organizations such as grant writing support, volunteerism supports, and other functions.
 - ✓ Supports fundraising for the development or improvement of community facilities.
4. Tourism Marketing & Promotion
 - ✓ Administers the Explore Almaguin digital presence ([Website](#), [socials](#), etc.).
 - ✓ Produces engaging tourism content and campaigns.
 - ✓ Supports the development of joint marketing initiatives with local businesses and brand ambassadors.
5. Special Projects & Events

ACED Staff create annual workplans, which are approved by the ACED Board. Staff report on the progress of activities through monthly reports provided to the Board, as well as with an annual report.

Another important function of ACED is that the department serves as a critical connecting link to numerous support agencies and their representatives. Agencies include, but are not limited to: FedNor, The Ministry of Northern Development, NECO Community Futures, The Business Centre NPS, IION, Explorer's Edge (RTO12), The Labour Market Group, BlueSky, The Almaguin Chamber of Commerce.

How can Municipalities best utilized ACED services?

ACED operates best when all partners and stakeholders are working together. This involves open and dynamic communication and information sharing between Councils and the Board, and Municipal Staff and ACED staff.

Keep open lines of communication

- Maintain open communication with ACED.
- Update ACED on projects, events, developments, or land for sale.
- Refer start-ups to ACED for support.
- Councillors and staff may contact ACED for information at any time.
- Invite ACED to present at Council or community meetings to share updates and opportunities on a yearly basis.

Stay informed on ACED-led projects

- Review ACED monthly reports and ask questions as needed.
- Give input on ACED's annual Workplan during year-end planning.
- Partner with ACED on regional marketing campaigns to promote local assets and tourism.

Promote our Rotating Office Days

- Post ACED monthly office dates on municipal social media.
- If needed, arrange and share alternative dates.

Engage us to assist with funding applications

- Contact ACED for help with grant applications for municipal or regional assets.
- Support may include drafting, letters of support, and regional data from ACED plans/studies.
- Share municipal infrastructure plans with ACED early to explore funding and partnership opportunities.





MUSKOKA ALGONQUIN
HEALTHCARE

5 Oct 21 2025
12.4

"R" = Regrets; "✓" = Confirmed Attendance

MAHC Political Leaders Forum

MINUTES of Thursday, October 9, 2025 at 0900-1000hrs

Via Zoom

INVITED POLITICAL LEADERS:

Scott Aitchison, MP		Graydon Smith, MPP		Jeff Lehman, District Chair		Rick Maloney, Mayor – BB	✓
Nancy Alcock, Mayor – Huntsville	✓	Peter Kelley, Mayor – Mus. Lakes	✓	Terry Glover, Mayor – Lake of Bays		Heidi Lorenz – Gravenhurst	
Peter Koetsier, Mayor – Georg. Bay		Chris Hope, Mayor – Burk's Falls		Rod Ward, Mayor – Armour	✓	Tim Bryson, Mayor – Strong	
Sam Dunnett, Mayor – Magnetawan		Jim Coleman, Mayor – South River		Norm Hofstetter, Mayor – Perry		Cheryl Philp, Mayor – Kearney	
Liz Danielson, Mayor – Algonquin Highlands	✓	Vicky Roeder-Martin, Councillor – McMurich/Monteith		Justine Leveque, Mayor – Sundridge		DeLynne Patterson, Councillor – Ryerson	
Bryan McCabe, Mayor – Joly		Dan Armour, Deputy Mayor – HV		Brenda Rhodes, Deputy Mayor – BB	✓		

MUNICIPAL STAFF PARTICIPANTS:

Note: All Muskoka and East Parry Sound CAOs and Clerks invited; record captures only those who attended

Stephen Rettie, CAO – Bracebridge	✓	Denise Corry, CAO – Huntsville	✓	David Pink, CAO – Muskoka Lakes	✓	Greg Marotti, CAO – Georgian Bay	✓
Norm Barrette, Health Services Commissioner – District	✓						

MUSKOKA AND AREA ONTARIO HEALTH TEAM PARTICIPANTS:

Keith Cross, MAOHT Alliance Council Co-Chair	✓
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FOUNDATION PARTICIPANTS:

Leah Walker, SMMH Foundation	✓	Katherine Craine – HDMH Foundation	✓
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MAHC PARTICIPANTS:

Dave Uffelmann, Board Chair	✓	Carla Clarkson-Ladd, Board Vice Chair	✓	Cheryl Harrison, President & CEO	✓	Dr. Khaled Abdel-Razek, Chief of Staff	R
Diane George, VP, Integrated Care, Patient Services, Quality & CNE	R	Alasdair Smith, VP, Corporate Services & Chief Financial Officer	R	Mary Silverthorn, VP, People, Communications & Stakeholder Relations and Chief HR Officer	✓	Bobbie Clark, Director of Communications & Stakeholder Relations	✓
Allyson Snelling, Communications	✓	Amy Carriere, Executive Assistant	✓				

Agenda Topic	Notes from Discussion						Follow Up Required
1. Welcome & Introductions – Dave Uffelmann	The Board Chair introduced himself, along with MAHC participants. D. Uffelmann noted upcoming MAHC delegations to council meetings. Requests for particular topics can be directed to Bobbie Clark, Director of Communications & Stakeholder Relations.						
	Pine Street Site Selection: The selection of Pine Street as the location for the new Bracebridge site has been the subject of community discussion and media attention.						

	• Strategic Rationale: Pine Street was chosen as the most sustainable long-term option for the new facility. The site meets all technical requirements, has passed cost reviews, and aligns with municipal objectives. With over 45 acres, it exceeds ministry guidelines for hospital sites. • Community Engagement: The decision was informed by extensive community engagement, including twelve (12) sessions with broad stakeholder participation. Feedback on accessibility, proximity to downtown, and environmental considerations was incorporated into the final decision. • Future Expansion: Independent review by Stattec confirmed the site's suitability for future expansion with minimal additional development costs. While the Board remains open to acquiring additional land for a broader campus of care, this is not a current priority and does not impede progress on the new build. • Site Readiness: Concerns regarding pit remediation have been addressed; no remediation is required for the initial or subsequent hospital stages. Grading, access, environmental readiness, and utilities have all been considered and are included in the 1.3 submission. • Governance and Oversight: Both the Board of Directors and MAHC management have thoroughly revisited and reaffirmed the site selection decision. The Ministry of Health has reviewed the process and is satisfied with the prioritization of safety, environmental integrity, and efficient land use. The potential for a regional clean fill site exists, but this remains only an option, not a commitment. • Communications Approach: All relevant site selection information is available on the madeinmuskokahealthcare.ca microsite and has been communicated in various forums. The Board's advice is to avoid direct rebuttals in the media, preferring factual communication in appropriate settings. Speaking points are available upon request for council or community presentations. Financial Challenges: Hospitals across the province, including MAHC, are experiencing significant financial challenges, and many operating in deficit positions. In response, the provincial government has initiated efforts to support hospitals in developing strategies to return to financial stability and eliminate deficits over the coming years. Management formulated a comprehensive plan and MAHC has confidence in achieving a break-even position within the next three years. R. Maloney asked if MAHC has shared the information about site selection to the public. D. Uffelmann advised that all the information is available on the microsite. C. Harrison provided updates on the following: Obstetrics: There has been ongoing work with government partners and considerable effort and innovation over the summer to explore feasible and collaborative models for obstetrical care in the region. The overarching goal is to establish a robust and sustainable obstetrical program for Muskoka, independent of the sites, and to pursue innovative solutions that align with the Ministry's expectations. MAHC will present its assessment of the options at a meeting with government partners on October 10. MAHC is committed to advocate to the government for timely, shared communication with the community. While a final decision on the preferred option may not be reached immediately, the priority is to update the community with meaningful information as soon as possible. Stage 1.3 Submission: All inquiries from the relevant authorities have been addressed satisfactorily. While a specific timeline for approval cannot be guaranteed, recent discussions indicate that a decision may be reached by year end. MAHC is committed to transparent communication and will promptly inform stakeholders of any developments.	
2. 2025-Operational Update – Cheryl Harrison		

	Emergency Dept./Inpatient/ALC Occupancy Trends: Emergency Department occupancy averaged between 100% and 105% this year, closely tracking the 110% target across both sites. Alternate Level of Care (ALC) bed days are at approximately 22%, well below the provincial target of 28%. The number of open ALC cases remains consistently below the Ontario Health target of 36%, with current figures at approximately 21. These improvements reflect effective collaboration with Ontario Health teams and community partners. Respiratory/Flu Season Preparations: The hospital is proactively ramping up surge planning in anticipation of flu season. Recent experience with COVID-19 and the prevalence of other respiratory illnesses such as RSV underscore the importance of ongoing vaccination efforts. MAHC encourages vaccination as essential to maintaining public health and minimizing hospital admissions. Assistant Deputy Minister Visit: In August, MAHC hosted Interim Assistant Deputy Minister of Hospitals and Capital Division Danielle Jane for a comprehensive tour of both sites, presenting the unique challenges facing MAHC. The visit reinforced the critical need for redevelopment and highlighted the organization's innovative approach to future healthcare delivery. Ms. Jane expressed appreciation for the successes and challenges shared, and her involvement as ADM whose responsibility includes obstetrics, has strengthened the working relationship, providing optimism for continued collaboration. MRI Update: The MRI unit opened in Huntsville in July and has already processed over 600 cases. Inpatients represent approximately 10% of the cases, underscoring the reduced need for patient transfers and associated system costs. Recruitment of additional MRI Technologists is ongoing to meet demand and reduce wait times. Communications & Stakeholder Engagement: The Pulse Podcast continues with a recent episode in August highlighting the vital role of Auxiliary volunteers and the patient care they support. The latest capital redevelopment video featuring community members and local leaders has nearly 5,000 views and strong feedback from across Muskoka. This summer, new billboards showcasing the Made-in-Muskoka Healthcare brand were installed at both sites, reinforcing the message of one health system, two hospitals. The CEO Advisory Committee continues to meet monthly.	
3. Update from Foundations – Leah Walker and Katherine Craine	South Muskoka Hospital Foundation: L. Walker advised the SMHF Board of Directors has reserved and invested over \$6 million toward future development, surpassing annual targets through major gifts, estates, and planned giving. She indicated Huntsville's news about its large donation is fostering collaboration and enthusiasm among donors and families across the region and reinforcing the strength of the regional healthcare system. Community support continues, highlighted by upcoming fundraising initiatives such as the annual Moose FM Radiothon on October 10 from 6 a.m. to 6 p.m. Huntsville Hospital Foundation: K. Craine shared that the recently announced major gift of \$20 million includes \$17.5 million which is a true match. With every year that money is raised for the campaign it will be matched in December by the donor. HHF is busy working on new gift agreements with major donors. Additionally, \$2.5 million of the \$20 million has been designated for the Linberlost Invictus Scholarship, providing \$250,000 annually for 10 years to support recruitment, retention, and training of healthcare workers across the organization. These funds offer flexibility for innovative solutions to workforce challenges and will be activated upon stage 1.3 approval. Fundraising for essential equipment, such as a new CT scanner, continues in parallel.	
4. Round Table of Healthcare-Related Items – Dave Uffellmann	K. Cross provided an update from the Muskoka Almaguin OHT, indicating the province has committed a significant investment in primary care. The OHT is working on a proposal focused on reducing unattached patients. ALC numbers are improving and the ALC group continues to meet regularly to reduce demand in the inpatient sector. Funding has been secured for a contracted palliative care coach to work to integrate programs by hospice and family health team for better regional coordination. The Cottage Country Family Health Team, in partnership with	

	the Gravenhurst Rotary Club, is advancing the completion of the Family Health Team in Gravenhurst and will present their collaborative model at the upcoming Family Health Team conference in Toronto. R. Maloney noted that obstetrics remains a sensitive and high-profile issue within the community. With ongoing discussions about the potential consolidation of OB services, he queried the implications on the Stage 1.3 submission. C. Harrison assured him that MAHC continues to prioritize maintaining high-quality obstetrical care across both sites, recognizing the challenges of staffing and service volume, and is actively engaging with government partners to explore innovative solutions. R. Maloney requested additional context on ALC reductions and impact over several months. C. Harrison to provide an updated report to help demonstrate the improvements after two quarters. N. Alcock asked what the ALC reduction is attributed to. C. Harrison explained factors include identification of at-risk patients early in their hospital journey, ALC Rounds as a review process with a senior clinical leader to ensure all options are exhausted prior to designation, and collaborative work on transitional care beds in the community. It was noted that Huntsville Town Council has again committed to a three-year commitment for MAOHT's Health Human Resources recruiter. K. Cross asked about the possibility of tighter integration between family practice and midwifery around the obstetrics. C. Harrison confirmed this approach is actively being explored with both community-based and hospital-based midwifery programs under consideration as an option for future service delivery.	C. Harrison
8. Adjournment	The meeting adjourned at 9:46 a.m. The next meeting is scheduled Friday, January 9, 2026, at 9 a.m.	