Township of McMurrich/Monteith
Regular Council Meeting - Agenda
Tuesday, November 3, 2026 – 7:00pm

Meeting to be held inside Municipal Office/Fire Hall

1. Call to Order:

2. Confirmation of the minutes of the previous meeting:
   2.1 Council – October 20, 2026
   2.2 Recreation – September 8 and October 13, 2026

3. List of proposed resolutions for the meeting:

4. Declaration of pecuniary interest and general nature thereof:
   - should a member have a disclosure of pecuniary interest, they are to declare the nature thereof now or at any time during the meeting

5. Delegations:
   5.1 Staff Report: Fire Chief

6. Business Arising From a Previous Meeting:
   None

7. Quotes, Tenders, RFP's:
   None

8. Accounts for Approval:
   8.1 October, 2026
   8.2 Financial Report – up to October 23, 2026

9. Applications:
   None

10. Bylaws:
    10.1 49-2026 Confirm Council Meeting – October 20, 2026

11. Council Reports:
    None

12. Correspondence:
    12.1 BFAR Union Public Library – Minutes – September 16, 2026
    12.2 Almaguin Community Economic Development (ACED) – Agenda package – October 22, 2026
    12.3 OPP – 2027 Annual Billing Statements

PLEASE CHECK THE TOWNSHIP WEBSITE AT WWW.MCMURRICHMONTEITH.COM AND/OR FACEBOOK PAGE FOR CANCELLATION NOTICES PRIOR TO THE MEETING

13. New Business:
    None

14. Closed Session: Section 239 (2)
    Session for Housekeeping – accept minutes from previous meetings

15. Adjournment:

Dates to Remember:
Wednesday, November 11th – Remembrance Day – Municipal Office CLOSED
Tuesday, November 17th – Regular Council Meeting – 7pm – NEW TERM OF COUNCIL – Inaugural meeting
Tuesday, December 1st and 15th – Regular Council Meetings – 7pm

Sunday, November 8th – Remembrance Day Ceremony – Sprucedale Community Centre – 2pm
Friday, November 13th – Family Fun Night - Sprucedale Community Centre – 5:30-9pm
Sunday, December 6th – Christmas Social - Sprucedale Community Centre – Doors open at 4:30pm $15 ticket, Children under 5 yrs are FREE

PLEASE CHECK THE TOWNSHIP WEBSITE AT WWW.MCMURRICHMONTEITH.COM AND/OR FACEBOOK PAGE FOR CANCELLATION NOTICES PRIOR TO THE MEETING

Nov 3 2026 2.1

MINUTES OF McMURRICH/MONTEITH TOWNSHIP
REGULAR COUNCIL MEETING - TUESDAY, OCTOBER 20, 2026

The Council of the Township of McMurrich/Monteith met Tuesday, October 20, 2026, inside the Council Chambers

Present: Mayor: Glynn Robinson; Council Members: Vicky Roeder-Martin, Terry Currie, Daniel O'Halloran, and Craig White.

Staff present: Terry Sararas, CAO, Cheryl Marshall, Clerk/Treasurer, Allyson Pedwell, Deputy-Clerk/Deputy-Treasurer, Neil Hellam, Public Works Superintendent.

Audience: Linda Walton

1. **Call to Order:**
   The meeting was called to order at 7:00pm

2. **Confirmation of the minutes of the previous meeting:**
   2.1 Council – October 6, 2026(regular)

3. **List of proposed resolutions for the meeting:**
   None

4. **Declaration of pecuniary interest and general nature thereof:**
   None

5. **Delegations:**
   5.1 Staff Report: Public Works: Correspondence from D.M. Wills initial study is $3,500.00 will confirm what permits etc needed. Study needed before DFO will make recommendations. Resolution.
   5.2 Staff Report: Bylaw Enforcement. No questions/discussion
   5.3 Staff Report: Building Department. Discussion on septic permits and permit process
   5.4 Staff Report: Communication and Recreation Coordinator- Grant Applications, discussion on the bird habitat, Doe Lake Beach playground survey. Accepted donated Remembrance Day flag and to raise the flag at the Sprucedale Community Centre.

6. **Business Arising From a Previous Meeting:**
   None

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7. **Quotes, Tenders, RFP's:**
None

8. **Accounts for Approval:**
None

9. **Applications:**
None

10. **Bylaws:**
10.1 47-2026 Confirm Council Meeting – October 6, 2026
10.2 48-2026 Appoint Integrity Commissioner, amend Bylaw 05-2026

11. **Council Reports:**
Discussion on appointing a Beaver Trapper. Appointment at next Council meeting.

12. **Correspondence:**
12.1 Township of South Algonquin – Resolution – Urgent request for temporary employment insurance relief for seasonal workers

13. **New Business:**
None

14. **Closed Session: Section 239 (2)**
None

15. **Adjournment:** Council adjourned this meeting at 7:38 p.m.

Resolutions:

2026-218 O'Halloran/White
Be It Resolved that Council approves the minutes of the Regular Council meeting held October 6, 2026. **Carried**

2026-219 O'Halloran/White
Be It Resolved that Council accepts the quote from DM Wills regarding the culvert project on John Street in the amount of $3,500.00 plus HST. **Carried**

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2026-220 White/O'Halloran
Be It Resolved that Council receives, for information purposes, the staff reports from Bylaw Enforcement Officers, Building and Planning Coordinator and Communications and Recreation Coordinator. **Carried**

2026-221 O'Halloran/White
Be It Resolved that Council accepts first, second and third readings and hereby passes Bylaw 47-2026 to confirm the council meeting held October 6, 2026. **Carried**

2026-222 White/O'Halloran
Be It Resolved that Council accepts first, second and third readings and hereby passes Bylaw 48-2026 to appoint an Integrity Commissioner and amend Bylaw 05-2026. **Carried**

2026-223 Currie/Roeder-Martin
Be It Resolved that Council supports Resolution #26-644 from the Township of South Algonquin requesting the Government of Canada review and consider adjustments to the Employment Insurance Program to better recognize the realities of seasonal tourism employment in Northern Ontario. **Defeated**

2026-224 Roeder-Martin/Currie
Be It Resolved that Council receives all correspondence as listed on the agenda. **Carried**

2026-225 Roeder-Martin/Currie
Be It Resolved that Council adjourns this meeting at 7:38pm until Tuesday, November 3, 2026 at 7pm. **Carried**

DRAFT

_____
Mayor, Glynn Robinson

_____
Clerk, Cheryl Marshall

Nov 3 2026 2.2

McMurrich/Monteith Recreation Committee
Minutes of Recreation Committee Meeting
Tuesday, September 8, 2026 – 7:00 PM

Present, Annette DeCoste, Stephanie Piercey, Melissa Marshall, Jodie Armstrong (Members); Craig White, Terry Currie (Council Representatives); Lisa Firby (Municipal Staff)
Absent: Darlene Pedwell
Volunteers/Guests: Glynn Robinson

1. **Call To Order**
Terry Currie called the meeting to order at 7:12pm

2. **Declaration of Pecuniary Interest**
None

3. **Acceptance of Minutes of Meeting**
The Committee accepted the amended Minutes of the meetings held August 11, 2026.

4. **Delegation**
None

5. **Old Business**
5.1 Family Fun Night- The committee discussed that Sprucedale Meats will be donating the hamburgers for the September 11, 2026 Family Fun Night. There were other donations of money and gift cards that will be used for the remainder of the food. Annette got 2 Volunteers to bartend for the Family Fun Night. The committee was informed that Glynn Robinson has said that he will be paying for the Family Fun Night in November so that the community will have a free meal.
5.2 Oktoberfest- The committee discussed having finger foods and bagged pretzels this year instead of full-sized sausage and soft pretzels. Lisa to find out what time Deb will be there to set up and practice.
5.3 Christmas Social- The committee discussed that Dennis Hilliker said yes to be Santa this year. Lisa to inquire on cookie prices from the Windmill and Savour This bakeries.
5.4 Winterfest- The committee discussed to get a hold of Kate to see if she will run the kids games this year. That we will need a loud speaker and microphone. Jodie looking into Lumber Jack show. Lisa to look into Jake Rhodes and party rentals for axe throwing. Lisa to speak with Fire Department regarding pancake breakfast. Terry to check with Glynn regarding hotdogs again this year.

6. **New Business**
6.1 Art Show- Terri Flaser- The committee discussed that they would like more information regarding the art show, that they think it would be a great idea. That also it could be a wine and cheese event. They discussed the possibility of having the Indigenous Artists there as well. Terry's daughter has contact for this.
6.2 Halloween- The committee discussed that we will do the same as year's prior and Lisa to check with Darlene to ensure that she will still run the Rec Table.

6.3 Christmas Market- The committee discussed that they are not interested at this time in organizing a Christmas Market.
6.4 Placement of Pavillion/Stage- The committee discussed that they do not want a permanent structure that they want it portable. They do not want electricity hooked up to it that they want a generator to run it. They want to look into having an electrician donate the wiring of the pavilion to have their sign on it for a lifetime. Terry Currie to talk to Terry Sararas with Lisa Firby about the committees inquiries.

7. Information Sharing

None.

8. Resolutions

2026-37 Marshall / DeCoste
Be It Resolved the Committee agrees to approve the minutes of the meeting held August 11, 2026. **Carried**

2026-38 Marshall/DeCoste
Be It Resolved the Committee amends the agenda to include discussions 6. New Business 6.4 Placement of the Stage/Pavillion. **Carried**

2026-39 DeCoste / Piercey
Be It Resolved that the Committee adjourn the meeting at 9:05pm until October 13, 2026 at 7pm. **Carried**

_____
Chairperson – Terry Currie

_____
Communications and Recreation Coordinator – Lisa Firby

Nov 3 2026 27

McMurrich/Monteith Recreation Committee
Minutes of Recreation Committee Meeting
Tuesday, October 13, 2026 – 7:00 PM

Present: Stephanie Piercey, Darlene Pedwell, (Members); Craig White, Terry Currie (Council Representatives); Lisa Firby (Municipal Staff)
Absent: Annette DeCoste, Melissa Marshall, Jodie Armstrong
Volunteers/Guests:

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1. **Call To Order**
Terry Currie called the meeting to order at 7:04pm

2. **Declaration of Pecuniary Interest**
None

3. **Acceptance of Minutes of Meeting**
The Committee accepted the amended Minutes of the meetings held August 11, 2026.

4. **Delegation**
None

5. **Old Business**
5.1 Oktoberfest- The committee decided to order meat, cheese, veggie, pickle and fruit trays for the evening. Lisa to call and order. Lisa to get chips and pretzels for the evening. Steph volunteered to do the door. Lisa to see if there is a volunteer to bartend. Lisa to bring debit machine to dance.
5.2 Christmas Social- The committee decided to order only 2 dozen cookies this year. Lisa to get eggnog for event. Darlene to see about a blowup character for the front door. Lisa to ask Annette about a volunteer that wants to be an elf for the Christmas Social.
5.3 Winterfest- Lisa to ask Kate to come to next meeting to discuss Winterfest. Lisa to ask Seniors about Penny Sale and Melissa about drummer. Lisa to talk to Fire Association about breakfast. Lisa to get colouring books and crayons for the event.
5.4 Art Show- The committee decided that the art show will be on Saturday, August 14, 2027. They decided they would like speakers throughout the day. The artists can sell their products. The committee decided that is will be a wine and cheese event, we will charge $20/table and the admission will be pay what you can and all proceeds will go to the Burk's Falls & District Foodbank.
5.5 Halloween- The committee discussed that there are 7 tables booked so far and that we will need the decorations out of the seacan.
5.6 Summerfest- The committee decided to discuss the Summerfest at the next meeting.
5.7 Placement of Pavilion/Stage- The committee was informed that the stage/pavilion cannot be changed at this point and that it will be placed on the angle on the North-East corner of the field.

6. **New Business**
6.1- Proposed Budget- The committee decided that they needed the actual to-date figures of the budget to discuss next year's budget.

6.2 Arts & Crafts Club- The committee decided that they would love to have anyone that would like to offer activities for the children, so they approved the proposal from Caitlyn Hall to go ahead with her Arts & Crafts Club

6.3 Yoga- The committee would like to know if Beata would be available to do Yoga in the evening. The committee is questioning whether they will approve the Yoga as it is not free of charge but instead, they will be charged for the Yoga. The committee wondered if offering her a discounted rate for renting the Community Centre for only an hour.

6.4 Walking Group- The committee discussed that the Community Centre may not be big enough to walk around in the winter but if there is interest than good ahead with it. The committee discussed that the trails will be a great spot for walking all other times of the year.

7. **Information Sharing**

None.

8. **Resolutions**

2026-40 **White / Pedwell**
Be It Resolved the Committee agrees to approve the minutes of the meeting held September 8, 2026.
Carried

2026-41 **White / Pedwell**
Be It Resolved that the Committee adjourn the meeting at 9:05pm until November 10, 2026 at 7pm.
Carried

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Chairperson – Terry Currie

Communications and Recreation Coordinator – Lisa Firby

Nov 3 2026 S.2

	**Report to Council**
To	Mayor and Council
From	Fire Chief: Ryan McFarland
Date of Meeting	November.4th 2026
Report Title	Monthly report

Fire Rating

Nov.1st to Mar.31st LOW. Daytime burning allowed.

General Information

The 2027 recruit schedule is complete and will start at the end of December. We have three recruits in the class this year. Instructor level ones will be assisting with the recruit class training this year. The Live fire unit will be closed for the season following our last burn this November.

Personnel

Two new recruits.

Training

- Nov. 4th Live fire.
- Nov.11th Truck and Equipment checks.
- Nov.18th Auto extrication scenarios.
- Nov.25th Medical training.

Upcoming

- AS&E testing November 28th.
- Ice water rescue Operations and Technician level program to be booked.
- Food drive in December.
- Santa Claus parade in December.

Equipment

No equipment issues at this time.

Fire Chief: Ryan McFarland

Nov 3 2026
8.1

Date Printed
10-29-2026 1:52 PM

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00085 to 2026-00090

Bank Code - AP - ACCOUNTS PAY

COMPUTER CHEQUE

Payment # / Invoice #	Date / GL Account	GL Transaction Description	Detail Amount		Payment Amount
10637	**10-06-2026 A.J. Stone Company Ltd.**				
0000203543	16-214-14 - Fire - Conference E	name plates for helmets	300.19		
	11-200 - A/R - HST Receivable	HST Tax Code	14.75		
	11-200 - A/R - HST Receivable	HST Tax Code	18.41		
	99-996 - HST Paid	HST Tax Code	14.75	NL	
	99-996 - HST Paid	HST Tax Code	23.60	NL	333.35
10638	**10-06-2026 Abell Pest Control Inc.**				
A8316839	MT-GA - Roads - Garage And S	Pest Control roads garage	56.58		
	11-200 - A/R - HST Receivable	HST Tax Code	2.78		
	11-200 - A/R - HST Receivable	HST Tax Code	3.47		
	99-996 - HST Paid	HST Tax Code	2.78	NL	
	99-996 - HST Paid	HST Tax Code	4.45	NL	62.83
A8035318	16-734-11 - Rec - Community C	Pest Control Community Ce	65.62		
	11-200 - A/R - HST Receivable	HST Tax Code	3.22		
	11-200 - A/R - HST Receivable	HST Tax Code	4.02		
	99-996 - HST Paid	HST Tax Code	3.22	NL	
	99-996 - HST Paid	HST Tax Code	5.16	NL	72.86
			Payment Total:		135.69
10639	**10-06-2026 Auto Parts Centres**				
INV730419	16-124-16 - Admin - Misc Suppli	garbage bags	42.69		
	16-734-11 - Rec - Community C	papertowel	57.49		
	MT-GA - Roads - Garage And S	papertowel	57.50		
	16-458-17 - Landfill - Misc. Supp	garbage bags	42.68		
	11-200 - A/R - HST Receivable	HST Tax Code	9.84		
	11-200 - A/R - HST Receivable	HST Tax Code	12.30		
	99-996 - HST Paid	HST Tax Code	9.84	NL	
	99-996 - HST Paid	HST Tax Code	15.77	NL	222.50
10640	**10-06-2026 Brandilea DeCaire**				
09222026	16-244-03 - Building - Materials	reimburse: mileage p/u sept	74.24		74.24
10641	**10-06-2026 Environmental 360 Solutions Ltd.**				
942014	16-735-10 - Roads - Parks Mate	Portable Toilet Rental - Bas	274.75		
	11-200 - A/R - HST Receivable	HST Tax Code	13.49		
	11-200 - A/R - HST Receivable	HST Tax Code	16.84		
	99-996 - HST Paid	HST Tax Code	13.49	NL	
	99-996 - HST Paid	HST Tax Code	21.59	NL	305.08
942013	16-735-10 - Roads - Parks Mate	Portable Toilet Rental- Doe	274.75		
	11-200 - A/R - HST Receivable	HST Tax Code	13.49		
	11-200 - A/R - HST Receivable	HST Tax Code	16.84		
	99-996 - HST Paid	HST Tax Code	13.49	NL	
	99-996 - HST Paid	HST Tax Code	21.59	NL	305.08
942012	16-735-10 - Roads - Parks Mate	Portable Toilet Rental- Boat	274.75		
	11-200 - A/R - HST Receivable	HST Tax Code	13.49		
	11-200 - A/R - HST Receivable	HST Tax Code	16.84		
	99-996 - HST Paid	HST Tax Code	13.49	NL	
	99-996 - HST Paid	HST Tax Code	21.59	NL	305.08
942011	16-735-10 - Roads - Parks Mate	Portable Toilet Rental- Beac	274.75		
	11-200 - A/R - HST Receivable	HST Tax Code	13.49		
	11-200 - A/R - HST Receivable	HST Tax Code	16.84		

Township of McMurrich-Monteith
List of Accounts for Approval
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COMPUTER CHEQUE

Payment # / Invoice #	Date	Vendor Name / GL Account	GL Transaction Description	Detail Amount		Payment Amount
		99-996 - HST Paid	HST Tax Code	13.49	NL	
		99-996 - HST Paid	HST Tax Code	21.59	NL	305.08
				Payment Total:		1,220.32
10642	**10-06-2026**	**Private Payroll Information**				
2026-10		12-710 - Temporary Liabilities	Remittance	605.00		605.00
10643	**10-06-2026**	**Huntsville Fuels**				
681838		EQ-00F - Roads - Fuel	Ultra Low Sulphur Diesel Q	3,117.17		
		11-200 - A/R - HST Receivable	HST Tax Code	153.16		
		11-200 - A/R - HST Receivable	HST Tax Code	191.15		
		99-996 - HST Paid	HST Tax Code	153.16	NL	
		99-996 - HST Paid	HST Tax Code	245.06	NL	3,461.48
684044		EQ-00F - Roads - Fuel	Ultra Low Sulphur Diesel Q	270.97		
		11-200 - A/R - HST Receivable	HST Tax Code	13.31		
		11-200 - A/R - HST Receivable	HST Tax Code	16.62		
		99-996 - HST Paid	HST Tax Code	13.31	NL	
		99-996 - HST Paid	HST Tax Code	21.31	NL	300.90
				Payment Total:		3,762.38
10644	**10-06-2026**	**Hydro One Networks Inc.**				
SepHydro26		16-380 - Roads - Street Lighting	street light expense	186.05		
		PR-B1M - Roads - Hydro Garag	roads hydro	641.80		
		16-214-32 - Fire - Hydro - Statio	fire hydro	536.77		
		16-734-13 - Rec - Community C	comm centre hydro	1,110.44		
		16-458-13 - Landfill - Hydro	landfill hydro	113.69		
		16-124-23 - Admin - Hydro	admin hydro	464.09		
		11-200 - A/R - HST Receivable	hst rebate	438.20		3,491.04
10645	**10-06-2026**	**Manulife Financial**				
Oct 2026		16-311 - Roads - Salary & Bene	Roads Employee Benefits	2,142.71		
		16-458-01 - Landfill - Sal/Benefit	landfill Employee Benefits	432.22		
		16-121 - Admin - Salary & Bene	admin Employee Benefits	1,717.37		
		16-211 - Fire - Salaries & Benefi	Fire Employee Benefits	576.94		
		16-243 - Building - Salaries & Be	Building Employee Benefits	556.69		
		16-734-30 - Rec - Community C	Custodian Employee Benef	1,648.22		7,074.15
10646	**10-06-2026**	**McMurrich/Monteith Township**				
2026-041		16-734-24 - Rec - Community C	permit to construct storage	300.00		300.00
Sep2026		16-124-16 - Admin - Misc Suppli	office supplies	6.00		
		16-124-16 - Admin - Misc Suppli	bylaw - reg mail	14.86		
		12-710 - Temporary Liabilities	Donation lunch	20.00		
		16-124-13 - Admin - Postage	postage	4.36		
		16-724-10 - Rec - Advertising	admail: Oktoberfest & Chris	64.70		
		16-124-16 - Admin - Misc Suppli	Clerk's lunch	15.00		
		16-124-13 - Admin - Postage	additional postage	1.80		
		16-124-13 - Admin - Postage	admail: election VBM	64.70		
		11-200 - A/R - HST Receivable	HST Tax Code	7.40		
		11-200 - A/R - HST Receivable	HST Tax Code	9.23		
		99-996 - HST Paid	HST Tax Code	7.40	NL	
		99-996 - HST Paid	HST Tax Code	11.83	NL	208.05
				Payment Total:		508.05
10647	**10-06-2026**	**Moore Propane Ltd**				
243258		PR-B1W - Roads - Heat Garag	propane tank rental fee	61.06		
		11-200 - A/R - HST Receivable	HST Tax Code	3.00		

Township of McMurrich-Monteith
List of Accounts for Approval
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COMPUTER CHEQUE

Payment # / Invoice #	Date / Vendor Name / GL Account	GL Transaction Description	Detail Amount		Payment Amount
	11-200 - A/R - HST Receivable	HST Tax Code	3.74		
	99-996 - HST Paid	HST Tax Code	3.00	NL	
	99-996 - HST Paid	HST Tax Code	4.80	NL	67.80
14092	16-124-11 - Admin - Heat (Propa	propane= 1003.5L	314.51		
	16-214-29 - Fire - Station Heatir	propane= 1003.5L	314.51		
	11-200 - A/R - HST Receivable	HST Tax Code	30.91		
	11-200 - A/R - HST Receivable	HST Tax Code	38.57		
	99-996 - HST Paid	HST Tax Code	30.91	NL	
	99-996 - HST Paid	HST Tax Code	49.45	NL	698.50
80556	16-124-11 - Admin - Heat (Propa	propane 162 L	106.67		
	11-200 - A/R - HST Receivable	HST Tax Code	5.24		
	11-200 - A/R - HST Receivable	HST Tax Code	6.54		
	99-996 - HST Paid	HST Tax Code	5.24	NL	
	99-996 - HST Paid	HST Tax Code	8.39	NL	118.45
			Payment Total:		884.75
10648	**10-06-2026 Mpac**				
1800041667	16-128 - Gen. Taxation - Proper	Q4 MPAC billing	11,144.35		11,144.35
10649	**10-06-2026 Munisoft**				
2026/27-02587	16-124-16 - Admin - Misc Suppli	tax notice, interim notice	671.35		
	11-200 - A/R - HST Receivable	HST Tax Code	32.99		
	11-200 - A/R - HST Receivable	HST Tax Code	41.17		
	99-996 - HST Paid	HST Tax Code	32.99	NL	
	99-996 - HST Paid	HST Tax Code	52.78	NL	745.51
10650	**10-06-2026 Near North Business Machines**				
77394	16-124-22 - Admin - Telephone	Admin Telephone	255.34		
	16-214-33 - Fire - Telephone	Fire Telephone	85.09		
	PR-R2W - Roads - Telephone	Roads Telephone	42.55		
	16-734-10 - Rec - Community C	Community Centre Telepho	42.56		
	16-458-19 - Landfill - Telephone	Landfill Telephone	42.56		
	11-200 - A/R - HST Receivable	HST Tax Code	23.00		
	11-200 - A/R - HST Receivable	HST Tax Code	28.70		
	99-996 - HST Paid	HST Tax Code	23.00	NL	
	99-996 - HST Paid	HST Tax Code	36.80	NL	519.80
77188	16-124-15 - Admin - Copier fees	Photocopier: BLK 5637; CL	342.46		
	11-200 - A/R - HST Receivable	HST Tax Code	16.83		
	11-200 - A/R - HST Receivable	HST Tax Code	21.00		
	99-996 - HST Paid	HST Tax Code	16.83	NL	
	99-996 - HST Paid	HST Tax Code	26.92	NL	380.29
			Payment Total:		900.09
10651	**10-06-2026 PROFleetCare Muskoka/North Bay**				
272541	16-214-23 - Fire - Vehicle Repai	Mobile Rust Contol on fleet	1,261.82		
	11-200 - A/R - HST Receivable	HST Tax Code	62.00		
	11-200 - A/R - HST Receivable	HST Tax Code	77.38		
	99-996 - HST Paid	HST Tax Code	62.00	NL	
	99-996 - HST Paid	HST Tax Code	99.20	NL	1,401.20
10652	**10-06-2026 RSM Building Consultants Inc.**				
4765	16-244 - Building - Contracted C	CBO services, plans exam,	10,663.11		
	11-200 - A/R - HST Receivable	HST Tax Code	523.93		
	11-200 - A/R - HST Receivable	HST Tax Code	653.87		
	99-996 - HST Paid	HST Tax Code	523.93	NL	

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00085 to 2026-00090

COMPUTER CHEQUE

Payment # / Invoice #	Date / Vendor Name / GL Account	GL Transaction Description	Detail Amount		Payment Amount
	99-996 - HST Paid	HST Tax Code	838.30	NL	11,840.91
10653	**10-06-2026 private information**				
09122026	16-214-12 - Fire - Training Fire (	reimburse: licence renew, e	113.75		
	16-213-02 - Fire - Medical Suppl	reimburse: driver's medical	200.00		313.75
10654	**10-06-2026 Township of Seguin**				
2026-321	16-244 - Building - Contracted C	CBO shared service: Septh	8,781.77		
	11-200 - A/R - HST Receivable	HST Tax Code	391.46		
	11-200 - A/R - HST Receivable	HST Tax Code	488.55		
	99-996 - HST Paid	HST Tax Code	391.46	NL	
	99-996 - HST Paid	HST Tax Code	626.34	NL	9,661.78
10655	**10-06-2026 TJB Construction**				
1448	16-458-17 - Landfill - Misc. Supp	Disposal Bin 4.67T	1,717.25		
	11-200 - A/R - HST Receivable	HST Tax Code	84.38		
	11-200 - A/R - HST Receivable	HST Tax Code	105.30		
	99-996 - HST Paid	HST Tax Code	84.38	NL	
	99-996 - HST Paid	HST Tax Code	135.00	NL	1,906.93
1442	16-458-17 - Landfill - Misc. Supp	Disposal Bin (40 yrd) 5.4tor	2,039.27		
	11-200 - A/R - HST Receivable	HST Tax Code	100.20		
	11-200 - A/R - HST Receivable	HST Tax Code	125.05		
	99-996 - HST Paid	HST Tax Code	100.20	NL	
	99-996 - HST Paid	HST Tax Code	160.32	NL	2,264.52
			Payment Total:		4,171.45
10656	**10-06-2026 1929938 Ontario Limited**				
86299	16-213-02 - Fire - Medical Suppl	AED unit Zoll	2,839.12		
	11-200 - A/R - HST Receivable	HST Tax Code	139.50		
	11-200 - A/R - HST Receivable	HST Tax Code	174.10		
	99-996 - HST Paid	HST Tax Code	139.50	NL	
	99-996 - HST Paid	HST Tax Code	223.20	NL	3,152.72
86290	16-213-02 - Fire - Medical Suppl	pediatric pads Aed	190.29		
	11-200 - A/R - HST Receivable	HST Tax Code	9.35		
	11-200 - A/R - HST Receivable	HST Tax Code	11.67		
	99-996 - HST Paid	HST Tax Code	9.35	NL	
	99-996 - HST Paid	HST Tax Code	14.96	NL	211.31
			Payment Total:		3,364.03
10657	**10-07-2026 United Digitals**				
1173	16-123-01 - Admin - Purchase o	LED sign 50%	7,673.21		
	11-200 - A/R - HST Receivable	HST Tax Code	377.02		
	11-200 - A/R - HST Receivable	HST Tax Code	470.53		
	99-996 - HST Paid	HST Tax Code	377.02	NL	
	99-996 - HST Paid	HST Tax Code	603.24	NL	8,520.76
10658	**10-23-2026 Town Of Parry Sound**				
2026-11	16-520 - Public Health - Ambula	Land Ambulance Levy	7,962.44		7,962.44
10659	**10-23-2026 Armour Township**				
ARM26-142	16-125 - Election - Expenses	Joint Audit Compliance Con	125.00		125.00
10660	**10-23-2026 private information**				
260052-025	12-710 - Temporary Liabilities	cleaning deposit returned	155.00		155.00
10661	**10-23-2026 Canada Post Corp**				
95000708500	16-125 - Election - Expenses	election mailout	2,276.61		

COMPUTER CHEQUE

Payment # / Invoice #	Date / Vendor Name / GL Account	GL Transaction Description	Detail Amount		Payment Amount
	11-200 - A/R - HST Receivable	HST Tax Code	111.86		
	11-200 - A/R - HST Receivable	HST Tax Code	139.60		
	99-996 - HST Paid	HST Tax Code	111.86	NL	
	99-996 - HST Paid	HST Tax Code	178.98	NL	2,528.07
10662	**10-23-2026 Creighton Rock Drill Limited**				
S33580	EQ-04P - Roads - Truck # 4 Re	push frame front lug, lug 1 v	883.99		
	11-200 - A/R - HST Receivable	HST Tax Code	43.44		
	11-200 - A/R - HST Receivable	HST Tax Code	54.20		
	99-996 - HST Paid	HST Tax Code	43.44	NL	
	99-996 - HST Paid	HST Tax Code	69.49	NL	981.63
10663	**10-23-2026 Currie Truck Center**				
0599032P	16-458-17 - Landfill - Misc. Supp	rhino skin gloves x2	52.10		
	11-200 - A/R - HST Receivable	HST Tax Code	2.56		
	11-200 - A/R - HST Receivable	HST Tax Code	3.20		
	99-996 - HST Paid	HST Tax Code	2.56	NL	
	99-996 - HST Paid	HST Tax Code	4.10	NL	57.86
05101084P	EQ-02P - Roads - Truck # 2 - Re	Def fluid x10	76.17		
	EQ-04P - Roads - Truck # 4 Re	Def fluid x10	76.18		
	EQ-12P - Roads - Truck #12 - R	Def fluid x10	76.15		
	11-200 - A/R - HST Receivable	HST Tax Code	11.23		
	11-200 - A/R - HST Receivable	HST Tax Code	14.02		
	99-996 - HST Paid	HST Tax Code	11.23	NL	
	99-996 - HST Paid	HST Tax Code	17.97	NL	253.75
			Payment Total:		311.61
10664	**10-23-2026 GFL Environmental Inc,**				
LQ03737434	MT-GA - Roads - Garage And S	Dispose of Used Oil 230L	934.67		
	11-200 - A/R - HST Receivable	HST Tax Code	45.93		
	11-200 - A/R - HST Receivable	HST Tax Code	57.31		
	99-996 - HST Paid	HST Tax Code	45.93	NL	
	99-996 - HST Paid	HST Tax Code	73.48	NL	1,037.91
10665	**10-23-2026 Greenstone Engineering**				
2248	16-462-03 - Landfill - Monitoring	Landfill Well installation	20,352.00		
	11-200 - A/R - HST Receivable	HST Tax Code	1,000.00		
	11-200 - A/R - HST Receivable	HST Tax Code	1,248.00		
	99-996 - HST Paid	HST Tax Code	1,000.00	NL	
	99-996 - HST Paid	HST Tax Code	1,600.00	NL	22,600.00
2247	16-458-21 - Landfill - Monitoring	Annual monitoring program	2,401.54		
	11-200 - A/R - HST Receivable	HST Tax Code	118.00		
	11-200 - A/R - HST Receivable	HST Tax Code	147.26		
	99-996 - HST Paid	HST Tax Code	118.00	NL	
	99-996 - HST Paid	HST Tax Code	188.80	NL	2,666.80
			Payment Total:		25,266.80
10666	**10-23-2026 Northbay Parrysound Healthunit**				
2026-10	16-518 - Public Health - Health U	Health Unit Levy	2,405.27		2,405.27
10667	**10-23-2026 Huntsville Home Hardware**				
127565	MT-GA - Roads - Garage And S	paint trays	39.80		
	11-200 - A/R - HST Receivable	HST Tax Code	1.96		
	11-200 - A/R - HST Receivable	HST Tax Code	2.43		
	99-996 - HST Paid	HST Tax Code	1.96	NL	
	99-996 - HST Paid	HST Tax Code	3.12	NL	44.19

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00085 to 2026-00090

COMPUTER CHEQUE

Payment # / Invoice #	Date / Vendor Name / GL Account	GL Transaction Description	Detail Amount		Payment Amount
10668	**10-23-2026 Near North Industrial Solution**				
110584	EQ-10P - Roads - Excavator - R	hydraulic hose, o ring, swive	52.64		
	11-200 - A/R - HST Receivable	HST Tax Code	2.59		
	11-200 - A/R - HST Receivable	HST Tax Code	3.22		
	99-996 - HST Paid	HST Tax Code	2.59	NL	
	99-996 - HST Paid	HST Tax Code	4.13	NL	58.45
110615	EQ-10P - Roads - Excavator - R	hydraulic hose, o-ring, hose	49.95		
	11-200 - A/R - HST Receivable	HST Tax Code	2.45		
	11-200 - A/R - HST Receivable	HST Tax Code	3.07		
	99-996 - HST Paid	HST Tax Code	2.45	NL	
	99-996 - HST Paid	HST Tax Code	3.93	NL	55.47
			Payment Total:		113.92
10669	**10-23-2026 Daniel O'Halloran**				
DPSMA	16-111-01 - Council - Mileage	Travel to DPSMA 170kmx $	97.98		
	11-200 - A/R - HST Receivable	HST Tax Code	4.81		
	11-200 - A/R - HST Receivable	HST Tax Code	6.01		
	99-996 - HST Paid	HST Tax Code	4.81	NL	
	99-996 - HST Paid	HST Tax Code	7.71	NL	108.80
10670	**10-23-2026 G. F. Preston Sales**				
IN11113	EQ-12P - Roads - Truck #12 - R	hub cap	21.85		
	11-200 - A/R - HST Receivable	HST Tax Code	1.07		
	11-200 - A/R - HST Receivable	HST Tax Code	1.34		
	99-996 - HST Paid	HST Tax Code	1.07	NL	
	99-996 - HST Paid	HST Tax Code	1.72	NL	24.26
10671	**10-23-2026 The Royal Canadian Legion 276**				
111126	16-124 - Admin - Expenditures	wreaths x2 (Remembrance)	190.00		
	16-124-16 - Admin - Misc Suppli	wreaths x2 (Remembrance)	0.00		190.00
10672	**10-23-2026 Russell Christie LLP**				
6504800926	16-124-36 - Council - Legal Fee	Gen Matters: zoning 9/11; C	1,146.33		
	11-200 - A/R - HST Receivable	HST Tax Code	56.33		
	11-200 - A/R - HST Receivable	HST Tax Code	70.29		
	99-996 - HST Paid	HST Tax Code	56.33	NL	
	99-996 - HST Paid	HST Tax Code	90.12	NL	1,272.95
6504807226	16-124-36 - Council - Legal Fee	John St: corresp	230.03		
	11-200 - A/R - HST Receivable	HST Tax Code	11.30		
	11-200 - A/R - HST Receivable	HST Tax Code	14.11		
	99-996 - HST Paid	HST Tax Code	11.30	NL	
	99-996 - HST Paid	HST Tax Code	18.09	NL	255.44
			Payment Total:		1,528.39
10673	**10-23-2026 Ryerson Township**				
2026-054	16-315-02 - Roads - Bartlett Lak	Bartlett Lake Culvert signs	105.43		
	11-200 - A/R - HST Receivable	HST Tax Code	5.18		
	11-200 - A/R - HST Receivable	HST Tax Code	6.47		
	99-996 - HST Paid	HST Tax Code	5.18	NL	
	99-996 - HST Paid	HST Tax Code	8.29	NL	117.08
10674	**10-23-2026 private information**				
102022026	11-231 - Prepaid Expense	Prepaid- accomdation for cc	334.19		334.19
10675	**10-23-2026 Signature Memorials**				
In26-311	12-710 - Temporary Liabilities	engraving columbarium doc	548.05		548.05

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00085 to 2026-00090

COMPUTER CHEQUE

Payment # / Invoice #	Date / GL Account	GL Transaction Description	Detail Amount		Payment Amount
10676	**10-23-2026 Spectrum Telecom Group Ltd.**				
INV-65221-N2J(	16-214-16 - Fire - Radios	program 2 radios	61.06		
	11-200 - A/R - HST Receivable	HST Tax Code	3.00		
	11-200 - A/R - HST Receivable	HST Tax Code	3.74		
	99-996 - HST Paid	HST Tax Code	3.00	NL	
	99-996 - HST Paid	HST Tax Code	4.80	NL	67.80
10677	**10-23-2026 TD Canada Trust**				
td oct	16-734-03 - Rec - Community C	bar supplies	174.68		
	16-734-03 - Rec - Community C	bar supplies	21.25		
	16-734-03 - Rec - Community C	bar supplies	883.74		
	16-124-16 - Admin - Misc Suppli	adobe	26.45		
	16-124-16 - Admin - Misc Suppli	office supplies	20.10		
	16-124-16 - Admin - Misc Suppli	office supplies staple gun	57.50		
	16-124-16 - Admin - Misc Suppli	office supplies staple gun, l	65.10		
	16-125 - Election - Expenses	election boxes, labels, locks	457.80		
	16-124-18 - Admin - Education/T	workshop- Rec	27.02		
	16-124-16 - Admin - Misc Suppli	adobe	26.45		
	16-734-03 - Rec - Community C	bottle return LCBO	-504.10		
	16-734-03 - Rec - Community C	bar supplies	54.84		
	16-734-03 - Rec - Community C	bar supplies	113.90		
	16-734-11 - Rec - Community C	AED	172.99		
	16-124-16 - Admin - Misc Suppli	AED	172.99		
	16-734-11 - Rec - Community C	kitchen cutlerly, facial tisues	60.00		
	16-124-16 - Admin - Misc Suppli	kitchen cutlerly, facial tisues	894.11		
	16-724-16 - Rec - Misc Expense	recycling bins	57.49		
	16-124-16 - Admin - Misc Suppli	facial tissues	35.61		
	16-124-16 - Admin - Misc Suppli	RETAIL INTEREST	0.05		
	11-200 - A/R - HST Receivable	HST Tax Code	107.65		
	11-200 - A/R - HST Receivable	HST Tax Code	134.35		
	99-996 - HST Paid	HST Tax Code	107.65	NL	
	99-996 - HST Paid	HST Tax Code	172.24	NL	3,059.97
TDVFDO	16-214-20 - Fire - Office Expens	lunch for pump course	161.77		
	16-214-20 - Fire - Office Expens	lunch for pump course	71.30		
	11-200 - A/R - HST Receivable	HST Tax Code	11.45		
	11-200 - A/R - HST Receivable	HST Tax Code	14.29		
	99-996 - HST Paid	HST Tax Code	11.45	NL	
	99-996 - HST Paid	HST Tax Code	18.32	NL	258.81
RDs TDVO	MT-GA - Roads - Garage And S	retail interest	0.02		0.02
			Payment Total:		3,318.80

Council Remuneration – October 2026	**$4,918.06**
Payroll – October 2026	**$25,946.94**
TOTAL AP:	**$117,544.51**

Nov 3, 2026
8.2

Report Date
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TOWNSHIP OF MCMURRICH/MONTEITH
2026 - Financial Statement
For the Period Ending 12-31-2026

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Taxation - Operating Revenues				
14-110 - Gen Taxation - Taxes Billed	2,199,069.45	2,325,983.00	2,322,788.19	(3,194.81)
14-110-01 - Gen Taxation - Supplemental/Omitted Adj.	26,375.34	60,000.00	34,784.53	(25,215.47)
14-110-02 - Gen Taxation - Payments In Lieu	712.88			
Total revenues - Taxation	2,226,157.67	2,385,983.00	2,357,572.72	(28,410.28)
Taxation - Operating Expenditures				
16-126-01 - Gen Taxation - Write Offs	1,877.53	5,000.00	12,884.47	(7,884.47)
16-128 - Gen. Taxation - Property Assessment	43,001.24	44,580.00	44,577.40	2.60
Total expenditures - Taxation	44,878.77	49,580.00	57,461.87	(7,881.87)
Total revenues & expenditures - Taxation	**2,181,278.90**	**2,336,403.00**	**2,300,110.85**	**(36,292.15)**
Council - Operating Expenditures				
16-111 - Council - Salaries & Benefits	67,075.20	74,295.00	51,246.20	23,048.80
16-111-01 - Council - Mileage	489.62	600.00	579.79	20.21
16-111-02 - Council - Other	994.08	5,000.00	26.64	4,973.36
16-124-36 - Council - Legal Fees	3,564.86	25,000.00	3,641.86	21,358.14
16-124-38 - Council - Integrity Commissioner	661.47	15,000.00	508.80	14,491.20
Total expenditures - Council	72,785.23	119,895.00	56,003.29	63,891.71
Total revenues & expenditures - Council	**(72,785.23)**	**(119,895.00)**	**(56,003.29)**	**63,891.71**

TOWNSHIP OF MCMURRICH/MONTEITH
2026 - Financial Statement
For the Period Ending 12-31-2026

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Gen. Gov't - Operating Revenues				
14-115 - Admin - Prior Year Surplus		362,988.00		(362,988.00)
14-120 - Admin - Revenue-Pen/Int	71,769.16	70,000.00	67,861.22	(2,138.78)
15-310 - Admin - Gen. Gov't Revenue	35,151.77	6,000.00	23,602.31	17,602.31
15-314 - Admin - Rogers Cell Tower Lease	8,489.28	8,588.00	7,074.40	(1,513.60)
15-381 - Admin - History Book Sales	180.00	200.00	263.63	63.63
15-384 - Admin - Donations to TWP	50.00			
15-400 - Admin - Interest Income	62,731.98	55,000.00	24,938.15	(30,061.85)
17-510 - Admin - OMPF	644,100.00	693,300.00	693,300.00	
Total revenues - General Government	822,472.19	1,196,076.00	817,039.71	(379,036.29)
Gen. Gov't - Operating Expenditures				
16-121 - Admin - Salary & Benefits	311,399.16	353,780.00	280,659.63	73,120.37
16-121-01 - Admin - WSIB Remittance	8,130.19	8,846.00		8,846.00
16-121-02 - Admin - Consulting Fees	18,424.97			
16-122 - Admin - Municipal Insurance Expense	111,255.98	130,000.00	124,964.72	5,035.28
16-124-08 - Admin - Donation - Health Centre	5,348.00	12,000.00	11,691.00	309.00
16-124-09 - Admin - Donations/Support	2,184.22	2,500.00	5,384.22	(2,884.22)
16-124-10 - Admin - Membership	1,801.07	2,500.00	2,133.63	366.37
16-124-11 - Admin - Heat (Propane)	3,277.98	3,500.00	3,066.80	433.20
16-124-12 - Admin - Website Design&Hosting		1,000.00	820.19	179.81
16-124-13 - Admin - Postage	4,746.09	6,000.00	5,393.39	606.61
16-124-14 - Admin - Asset Management		4,000.00		4,000.00
16-124-15 - Admin - Copier fees	3,241.11	5,000.00	3,837.40	1,162.60
16-124-16 - Admin - Misc Supplies	24,779.36	22,000.00	19,845.82	2,154.18
16-124-17 - Admin - GIS	10,604.82	12,500.00	10,848.76	1,651.24
16-124-18 - Admin - Education/Training	2,829.94	4,500.00	3,916.08	583.92
16-124-19 - Admin - Code Red Program		2,500.00	698.11	1,801.89
16-124-22 - Admin - Telephone	5,011.63	5,500.00	1,922.67	3,577.33
16-124-23 - Admin - Hydro	2,803.21	3,500.00	2,351.56	1,148.44
16-124-25 - Admin - Advertising	665.51	3,000.00	355.71	2,644.29
16-124-31 - Admin - Computer Support	7,000.09	9,500.00	4,765.29	4,734.71
16-124-35 - Admin - Surveying		15,000.00		15,000.00
16-126 - Admin - Bank Charges, Service Fees	3,527.54	4,000.00	2,790.84	1,209.16
16-131 - Admin - Audit/Accounting Expense	40,096.47	38,000.00	775.31	37,224.69
16-133-01 - Admin - UV Treatment, plumbing	2,225.76	5,000.00	2,291.38	2,708.62
16-133-02 - Admin - Water Tests- Testing	711.42	600.00	221.55	378.45
16-134 - Admin - Trans. to MAHC Local Share Res.	53,250.00	53,250.00	53,250.00	
16-135 - Admin - Trans. to MAHC Almaguin Res.	13,312.00	13,312.00	13,312.00	
16-240 - Admin - 911 Addressing	508.83	2,500.00	1,193.85	1,306.15
18-904 - 2B Recovered Sick Leave (I/S)	(834.76)			
Total expenditures - General Government	636,300.59	723,788.00	556,489.91	167,298.09
Total rev. & exp. - General Government	**186,171.60**	**472,288.00**	**260,549.80**	**(211,738.20)**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Election - Operating Revenues				
15-450 - Election - Trans. from Election Reserve		9,000.00	9,000.00	
Total revenues - Election	0.00	9,000.00	9,000.00	0.00
Election - Operating Expenditures				
16-125 - Election - Expenses	1,104.44	13,200.00	8,670.21	4,529.79
16-125-01 - Election - Transfer to Election Reserve	3,000.00			
Total expenditures - Election	4,104.44	13,200.00	8,670.21	4,529.79
Total revenues & expenditures - Election	**(4,104.44)**	**(4,200.00)**	**329.79**	**4,529.79**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Fire - Operating Revenues				
15-320-01 - Fire - Permit Revenue	3,666.73	3,000.00	46.90	(2,953.10)
15-320-02 - Fire - Fine Revenue			300.00	300.00
15-320-03 - Fire - Other Revenue	100.00	100.00	6,178.52	6,078.52
Total revenues - Fire	3,766.73	3,100.00	6,525.42	3,425.42
Fire - Operating Expenditures				
16-211 - Fire - Salaries & Benefits		106,165.00	83,698.94	22,466.06
16-212-01 - Fire - Contracted Fire Chief	63,780.92			
16-212-03 - Fire - Public Education	249.31	2,500.00	1,394.72	1,105.28
16-213-01 - Fire - Medical Courses		400.00	360.00	40.00
16-213-02 - Fire - Medical Supplies	5,676.66	5,000.00	3,633.91	1,366.09
16-213-03 - Fire - Hep B Shots	113.97			
16-214-01 - Fire - WSIB Remittance	3,272.82	6,000.00		6,000.00
16-214-02 - Fire - Honorarium	48,575.58	50,000.00	22,669.53	27,330.47
16-214-03 - Fire - Uniforms	769.30	2,000.00	15.26	1,984.74
16-214-11 - Fire - Bldg.Maint, Plow, Supl,Plum&Elec	2,378.47	3,500.00	5,408.42	(1,908.42)
16-214-12 - Fire - Training Fire Courses	225.91	3,000.00	1,089.39	1,910.61
16-214-13 - Fire - Training Manuals	504.52	1,000.00	187.69	812.31
16-214-14 - Fire - Conference Exp.	1,343.23	3,000.00	1,663.77	1,336.23
16-214-15 - Fire - Turnout Gear	10,278.53	15,000.00	2,969.99	12,030.01
16-214-16 - Fire - Radios	2,290.56	2,500.00	2,270.31	229.69
16-214-18 - Fire - Safety Supplies	1,692.19	1,000.00	459.44	540.56
16-214-19 - Fire - Tools, Alarms, Flashlights,Cam	7,071.54	15,000.00	12,347.43	2,652.57
16-214-20 - Fire - Office Expenses	1,765.17	2,500.00	4,042.29	(1,542.29)
16-214-21 - Fire - Memberships	564.77	1,000.00	633.15	366.85
16-214-22 - Fire - Vehicle Fuel, Oil, Fluids	2,215.75	3,000.00	3,247.78	(247.78)
16-214-23 - Fire - Vehicle Repairs	4,192.36	6,000.00	3,865.46	2,134.54
16-214-25 - Fire - Pumper Testing	1,989.46	2,000.00	1,790.86	209.14
16-214-26 - Fire - Bunker Gear Cleaning	933.91	1,200.00		1,200.00
16-214-27 - Fire - Ladder/SCBA Bottle Testing	1,468.64	1,500.00		1,500.00
16-214-28 - Fire - Extinguisher Maintenance		400.00	388.93	11.07
16-214-29 - Fire - Station Heating	1,317.02	2,500.00	1,722.33	777.67
16-214-31 - Fire - MNR Annual Agreement	2,025.54	5,000.00		5,000.00
16-214-32 - Fire - Hydro - Station/Tower	3,552.13	3,200.00	2,893.63	306.37
16-214-33 - Fire - Telephone	1,426.80	2,500.00	1,034.32	1,465.68
16-214-34 - Fire - Radio Licence & Repairs	1,382.03	2,000.00	970.88	1,029.12
16-214-36 - Fire - Dispatch	2,396.43	3,500.00	109.03	3,390.97
16-216 - Fire - Transfer To Fire Reserve	28,000.00	28,000.00	28,000.00	
16-218 - Fire - Regional Training Officer	16,811.56	16,682.00	12,611.20	4,070.80
Total expenditures - Fire	218,265.08	297,047.00	199,478.66	97,568.34
Total revenues & expenditures - Fire	**(214,498.35)**	**(293,947.00)**	**(192,953.24)**	**100,993.76**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Policing - Operating Revenues				
15-330 - OPP - Detach. Rev & Prisoner Trans Grant	1,935.77	1,250.00	693.52	(556.48)
17-511 - OPP - Provincial Offences		2,500.00		(2,500.00)
Total revenues - Policing	1,935.77	3,750.00	693.52	(3,056.48)
Policing - Operating Expenditures				
16-220 - OPP - Policing	226,509.34	251,715.00	145,410.53	106,304.47
16-220-01 - OPP Detachment Board		1,500.00		1,500.00
Total expenditures - Policing	226,509.34	253,215.00	145,410.53	107,804.47
Total revenues & expenditures - Policing	**(224,573.57)**	**(249,465.00)**	**(144,717.01)**	**104,747.99**
Building - Operating Revenues				
15-403 - Building - Permits	45,956.08	90,000.00	60,559.27	(29,440.73)
Total revenues - Building	45,956.08	90,000.00	60,559.27	(29,440.73)
Building - Operating Expenditures				
16-243 - Building - Salaries & Benefits	49,852.61	77,850.00	52,879.03	24,970.97
16-244 - Building - Contracted CBO Services	65,047.58	70,000.00	73,998.97	(3,998.97)
16-244-02 - Building - Training	3,255.92	5,000.00	2,282.58	2,717.42
16-244-03 - Building - Materials & Supplies	6,584.53	2,000.00	585.11	1,414.89
16-244-04 - Building - Cloud Permit expense		7,000.00	5,940.00	1,060.00
Total expenditures - Building	124,740.64	161,850.00	135,685.69	26,164.31
Total revenues & expenditures - Building	**(78,784.56)**	**(71,850.00)**	**(75,126.42)**	**(3,276.42)**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
By-Law - Operating Revenues				
15-316 - By-law - Ont. Cannabis Implent Fund	2,584.19	1,500.00		(1,500.00)
15-402 - By-law - Trailer License Revenue	7,744.25	10,000.00	10,840.00	840.00
15-404 - By-law - Dog Licenses	260.00	350.00	121.00	(229.00)
Total revenues - By-Law	10,588.44	11,850.00	10,961.00	(889.00)
By-Law - Operating Expenditures				
16-245 - By-law - Contracted Services	26,950.29	30,000.00	20,431.72	9,568.28
16-245-01 - By-law - Contracted Services - SPCA	2,625.00	3,500.00	3,559.50	(59.50)
16-245-02 - By-law - Legal Fees	1,912.68	5,000.00	1,558.68	3,441.32
Total expenditures - By-Law	31,487.97	38,500.00	25,549.90	12,950.10
Total revenues & expenditures - By-Law	**(20,899.53)**	**(26,650.00)**	**(14,588.90)**	**12,061.10**
Emergency Mngt - Operating Revenues				
15-411 - Emergency Mgmt - Preparedness Grant	49,517.62			
Total Emergency Mngt - Operating Revenues:	49,517.62	0.00	0.00	0.00
Emergency Mngt - Operating Expenditures				
16-241 - Emergency Mngt - Contract	412.59	5,000.00	4,358.05	641.95
16-241-01 - Emergency Mngt - Equipment	37,215.59		576.95	(576.95)
16-241-02 - Emergency Mngt - Supplies	4,193.54			
16-241-03 - Emergency Mngt - Services	4,461.33			
Total expenditures - Emergency Mngt	46,283.05	5,000.00	4,935.00	65.00
Total rev. & exp. - Emergency Management	**3,234.57**	**(5,000.00)**	**(4,935.00)**	**65.00**

TOWNSHIP OF MCMURRICH/MONTEITH
2026 - Financial Statement
For the Period Ending 12-31-2026

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Roads & Parks - Operating Revenues				
15-350 - Roads - Revenue	8,713.06	2,000.00	2,255.04	255.04
15-351 - Roads - Pothole & Prevention Grant		38,000.00	38,000.00	
Total Roads & Parks - Operating Revenues	8,713.06	40,000.00	40,255.04	255.04
Road & Parks - Operating Expenditures				
16-311 - Roads - Salary & Benefits	373,931.22	338,400.00	353,779.15	(15,379.15)
16-311-01 - Roads - WSIB Remittance	9,719.04	10,000.00		10,000.00
16-311-02 - Roads - Salaries/Benefits-Winter Control	60,587.26	100,000.00		100,000.00
16-311-03 - Roads - Consulting Fees	3,485.48			
16-314 - Roads - Long-Term Loan - Principal		8,600.00		8,600.00
16-314-01 - Roads - Long-Term Loan - Interest	2,982.70	18,202.00	13,395.16	4,806.84
16-327 - Roads - Transfer To Reserve	100,000.00	100,000.00	100,000.00	
16-328 - Roads - Sidewalks		5,000.00		5,000.00
16-380 - Roads - Street Lighting	2,245.63	5,000.00	1,695.49	3,304.51
16-381 - Roads - Vehicle & Equipment Maintenance	111.89	80,000.00	4,712.89	75,287.11
16-735-01 - Roads - Park Wages	10,420.95			
16-735-10 - Roads - Parks Materials	11,777.85	20,000.00	11,076.65	8,923.35
EQ-00F - Roads - Fuel	58,859.50	80,000.00	54,470.78	25,529.22
EQ-01M - Roads - Truck # 1 Misc	651.75			
EQ-01P - Roads -Truck # 1 - Repairs (Parts)	5,595.67		3,464.35	(3,464.35)
EQ-02M - Roads - Truck # 2 - Misc	2,144.00			
EQ-02P - Roads - Truck # 2 - Repairs (Parts)	17,701.48		23,162.60	(23,162.60)
EQ-03P - Roads - Truck # 3 Repairs (Parts)	5,719.53		482.51	(482.51)
EQ-04M - Roads - Truck # 4 Misc	1,841.00			
EQ-04P - Roads - Truck # 4 Repairs (Parts)	10,820.13		4,479.98	(4,479.98)
EQ-06P - Roads - Backhoe Repairs (Parts)	7,786.83		6,586.50	(6,586.50)
EQ-07P - Roads - Grader Repairs (Parts)	3,276.34		5,468.01	(5,468.01)
EQ-09P - Roads - Cat Loader - Repairs (Parts)	12,477.29		14,235.22	(14,235.22)
EQ-10P - Roads - Excavator - Repairs (Parts)	3,728.77		1,690.04	(1,690.04)
EQ-11P - Roads - Truck #11 - Repairs (Parts)	5,633.91		5,076.38	(5,076.38)
EQ-12M - Roads - Truck #12 - Misc	1,841.00			
EQ-12P - Roads - Truck #12 - Repairs (Parts)	14,049.55		5,638.49	(5,638.49)
MT-ACP - Roads - Culverts - Materials (Parts)	4,797.90	25,000.00	22,867.74	2,132.26
MT-B1P - Roads - Roadside Mowing - Material(Part)	5,698.57	6,000.00	6,105.60	(105.60)
MT-B2P - Roads - Brushing - Materials (Parts)	10,007.49	5,000.00		5,000.00
MT-B3P - Roads - Ditching - Materials (Parts)		500.00		500.00
MT-C1P - Roads - Hard Top Patching - Materials	3,522.78	15,000.00		15,000.00
MT-C2P - Roads - Sweeping - Material (Parts)		5,000.00		5,000.00
MT-D3P - Roads - Dust Layer - Material (Parts)	128,602.59	150,000.00	143,379.84	6,620.16
MT-D5M - Roads - Mtc Gravelling - Misc.	1,597.50			
MT-D5P - Roads - Mtc Gravelling - Mater(Parts)	27,503.71	75,000.00	184,187.57	(109,187.57)
MT-E2M - Roads - Sanding - Misc.	2,304.35			
MT-E2P - Roads - Sanding - Materials (Parts)	38,552.54	20,000.00	21,456.31	(1,456.31)
MT-E3P - Roads - Culvert Thaw - Mat(Parts)	337.70	500.00		500.00
MT-FP - Roads - Safety Signs/Guard Rails Mat(Pa)	2,727.63	3,500.00		3,500.00

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
MT-GA - Roads - Garage And Shop Supplies	30,548.43	30,000.00	19,747.28	10,252.72
MT-GRS - Roads - Road Superintendent Overhead	(1,729.80)			
MT-HA - Roads - Training	8,232.40	10,000.00		10,000.00
PR-B1M - Roads - Hydro Garage	4,103.34	6,000.00	3,554.60	2,445.40
PR-B1W - Roads - Heat Garage	11,759.64	11,000.00	3,679.93	7,320.07
PR-R1M - Roads - Radio And Tower		300.00		300.00
PR-R1W - Roads - Shop Tools	4,673.25	5,000.00	811.89	4,188.11
PR-R2M - Roads - Office/IT Expenses	2,625.12	3,000.00	3,339.00	(339.00)
PR-R2W - Roads - Telephone	1,203.26	2,000.00	625.96	1,374.04
Total Road & Parks - Operating Expenditures	1,014,457.17	1,138,002.00	1,019,169.92	118,832.08
Total revenues & expenditures - Roads	**(1,005,744.11)**	**(1,098,002.00)**	**(978,914.88)**	**119,087.12**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Landfill - Operating Revenues				
15-360 - Landfill - Tipping Fees/Other Revenue	19,054.86	15,000.00	27,111.27	12,111.27
15-360-01 - Landfill - Ontario ElectronicStewardship	510.00	700.00	312.75	(387.25)
15-360-02 - Landfill - Waste Diversion Ontario Rev	50,916.43			
15-360-03 - Landfill - Scrap Metal Revenue	7,520.70	3,000.00		(3,000.00)
15-360-04 - Landfill - Contract - Circular Materials	6,188.00	20,000.00	12,412.88	(7,587.12)
15-361 - Landfill - Gate Card Revenue	480.00			
Total Landfill - Operating Revenues:	84,669.99	38,700.00	39,836.90	1,136.90
Landfill - Operating Expenditures				
16-458-01 - Landfill - Sal/Benefits	94,578.88	104,210.00	85,480.96	18,729.04
16-458-02 - Landfill - Roads Dept Wages	4,833.69			
16-458-03 - Landfill - WSIB Remittance	2,542.46	2,300.00		2,300.00
16-458-12 - Landfill - Recycled Material Pickup	28,188.75	25,000.00	31,306.64	(6,306.64)
16-458-13 - Landfill - Hydro	1,982.37	3,000.00	1,973.71	1,026.29
16-458-17 - Landfill - Misc. Supply	24,401.81	15,000.00	10,352.63	4,647.37
16-458-19 - Landfill - Telephone	991.92	1,000.00	444.89	555.11
16-458-20 - Landfill - Hazardous Material (ARI)	4,826.49	6,000.00	5,515.35	484.65
16-458-21 - Landfill - Monitoring (Consultant)	10,043.72	30,000.00	22,870.57	7,129.43
Total Landfill - Operating Expenditures:	172,390.09	186,510.00	157,944.75	28,565.25
Total rev. & exp. - Landfill	**(87,720.10)**	**(147,810.00)**	**(118,107.85)**	**29,702.15**
Public Health Services - Oper. Expenditures				
16-518 - Public Health - Health Unit Levy	27,572.00	28,648.00	23,837.46	4,810.54
16-520 - Public Health - Ambulance levy	88,880.45	95,500.00	87,078.40	8,421.60
16-817 - Public Health - Cemetery	2,591.07	12,950.00		12,950.00
Total expenditures - Public Health Services	119,043.52	137,098.00	110,915.86	26,182.14
Total rev. & exp. - Public Health Services	**(119,043.52)**	**(137,098.00)**	**(110,915.86)**	**26,182.14**
Social & Family Serv. - Oper. Expenditures				
16-618 - Social Services - DSSAB Levy	118,099.71	126,218.00	94,663.68	31,554.32
16-628 - Social Services - Home For The Aged Levy	23,086.00	23,500.00	23,478.00	22.00
Total expenditures - Social & Family Serv.	141,185.71	149,718.00	118,141.68	31,576.32
Total rev. & exp. - Social & Family Serv.	**(141,185.71)**	**(149,718.00)**	**(118,141.68)**	**31,576.32**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Recreation/Library - Operating Revenues				
15-380 - Rec - Sprucedale Community Cen. Rentals	7,132.94	6,000.00	5,844.12	(155.88)
15-382 - Rec - General Fundraising	16,313.18	11,500.00	15,752.84	4,252.84
15-382-01 - Rec - Fundraising Bottle Drive	3,908.40	4,000.00	3,246.60	(753.40)
15-382-02 - Rec - Fundraising Baseball	1,000.00			
15-382-03 - Rec - Bar Revenue (LLBO)			8,471.55	8,471.55
15-382-06 - Rec - Rink Board Advertising Rev			500.00	500.00
15-383 - Rec - Contribution from NOHFC Grant		35,000.00		(35,000.00)
Total Recreation/Library - Operating Rev.	28,354.52	56,500.00	33,815.11	(22,684.89)
Recreation/Library - Operating Expenditures				
16-724-01 - Rec - Rink Wages & Benefits	6,401.59	7,590.00	7.21	7,582.79
16-724-02 - Rec - Intern Wages & Benefits		57,506.00	4,335.67	53,170.33
16-724-03 - Rec - Easter Party/Spring Fling	1,668.80			
16-724-05 - Rec - Summer Event FamilyFestival	9,176.42	13,000.00	11,750.04	1,249.96
16-724-06 - Rec - Halloween	117.18	150.00		150.00
16-724-07 - Rec - Christmas Social	2,995.07	3,000.00		3,000.00
16-724-08 - Rec - Contr. to Park to Park Ctte		6,000.00		6,000.00
16-724-09 - Rec - Oktoberfest (2023)	1,709.56	3,000.00	250.00	2,750.00
16-724-10 - Rec - Advertising	127.10	1,500.00	421.57	1,078.43
16-724-11 - Rec - Soccer & Lacrosse	3,930.38	2,000.00		2,000.00
16-724-12 - Rec - Carnival Expense	1,653.05	2,000.00	825.24	1,174.76
16-724-16 - Rec - Misc Expense	2,044.28	3,000.00	4,738.01	(1,738.01)
16-724-17 - Rec - Education/Training		500.00		500.00
16-724-19 - Rec - Rds Dept Wages	7,417.33			
16-724-20 - Rec - Signage	85.54	500.00	168.21	331.79
16-724-22 - Rec - Liquor Licence	1,355.00			
16-734-01 - Rec - Community Centre - Road Wages	3,969.30			
16-734-03 - Rec - Community Centre - Bar Expenses			3,914.25	(3,914.25)
16-734-10 - Rec - Community Centre - Telephone	612.57	1,200.00	340.50	859.50
16-734-11 - Rec - Community Centre - Supplies&Maint.	9,786.49	10,000.00	5,156.56	4,843.44
16-734-13 - Rec - Community Centre - Hydro	8,543.57	9,000.00	6,667.02	2,332.98
16-734-29 - Rec - Custodian WSIB Remittance		2,000.00		2,000.00
16-734-30 - Rec - Community Centre - Custodian Wages	37,645.16	68,235.00	72,801.58	(4,566.58)
16-734-31 - Rec - Community Centre - Propane	1,888.08	2,000.00	578.48	1,421.52
Total Recreation/Library - Operating Exp.	101,126.47	192,181.00	111,954.34	80,226.66
Total rev. & exp.s - Recreation & Library	**(72,771.95)**	**(135,681.00)**	**(78,139.23)**	**57,541.77**
Library - Operating Revenues				
15-571 - Rec - Library Grant	2,589.00	2,600.00		(2,600.00)
Total Revenues - Library	2,589.00	2,600.00	0.00	(2,600.00)
Library - Operating Expenditures				
16-798 - Rec - Library	2,589.00	2,600.00		2,600.00
Total Expenditures - Library	2,589.00	2,600.00	0.00	2,600.00
Total revenues & expenditures - Library	**0.00**	**0.00**	**0.00**	**0.00**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Planning - Operating Revenues				
15-310-01 - Planning - Application Fees	5,725.71	10,000.00	4,420.00	(5,580.00)
Total Revenues - Planning	5,725.71	10,000.00	4,420.00	(5,580.00)
Planning - Operating Expenditures				
16-132 - Planning - Economic Development	23,879.00	25,000.00	13,445.25	11,554.75
16-815 - Planning - Planning/Zoning	33,441.13	20,000.00	21,794.84	(1,794.84)
Total Expenditures - Planning	57,320.13	45,000.00	35,240.09	9,759.91
Total revenues & expenditures - Planning	**(51,594.42)**	**(35,000.00)**	**(30,820.09)**	**4,179.91**
Total Operating Revenues	3,292,279.51	3,847,559.00	3,382,478.69	(465,080.31)
Total Operating Expenditures	3,013,467.20	3,513,184.00	2,743,051.70	770,132.30
Operating Surplus/(Deficit)	***278,812.31***	***334,375.00***	***639,426.99***	***305,051.99***

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
General Government - Capital Revenues				
15-511 - Admin - Contr. from Modernization Fund	202,845.15	20,000.00		(20,000.00)
Total revenues - Gen. Gov't Capital	202,845.15	20,000.00	0.00	(20,000.00)
General Government - Capital Expenditures				
16-123-01 - Admin - Purchase of Equipment		20,000.00	7,736.75	12,263.25
16-123-03 - Admin - Municipal Office Expansion	169,800.60		2,337.43	(2,337.43)
16-123-04 - Admin - Furniture, cabinets & wares	14,128.93			
16-123-05 - Admin - Purchase of computers	18,915.62			
Total expenditures - Gen. Gov't Capital	202,845.15	20,000.00	10,074.18	9,925.82
Total rev. & exp. - Gen. Gov't Capital	**0.00**	**0.00**	**(10,074.18)**	**(10,074.18)**
Fire - Capital Revenues				
15-321-01 - Fire - OFM - Fire Protection Grant	8,592.18	15,800.00	15,800.00	
15-321-02 - Fire - Contribution from Fire Reserve		30,000.00		(30,000.00)
Total revenues - Fire Capital	8,592.18	45,800.00	15,800.00	(30,000.00)
Fire - Capital Expenditures				
16-221-01 - Fire - Purchase of safety equipment	9,078.75	15,800.00	15,052.65	747.35
16-221-02 - Purchase of vehicle		100,000.00	85,537.40	14,462.60
16-222 - Fire - Shared Fire Training Unit	15,157.27		32.56	(32.56)
Total expenditures - Fire Capital	24,236.02	115,800.00	100,622.61	15,177.39
Total revenues & expend. - Fire Capital	**(15,643.84)**	**(70,000.00)**	**(84,822.61)**	**(14,822.61)**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Roads - Cap. Gravel Reconst. - Expenditures				
16-315-06 - Roads - Gravelling Projects	45,568.33			
Total Roads - Cap. Gravel Reconst. - Exp.	**45,568.33**	**0.00**	**0.00**	**0.00**
Total rev. & exp. - Capital Gravel	**(45,568.33)**	**0.00**	**0.00**	**0.00**
Roads - Cap. Fern Glen Rd Reconst. - Exp.				
16-315-15 - Roads - Roller Rental		5,000.00	4,841.11	158.89
16-315-17 - Roads - Hauling & Spreading Gravel		70,000.00	89,109.66	(19,109.66)
Total Roads - Cap. Fern Glen Rd - Exp.	**0.00**	**75,000.00**	**93,950.77**	**(18,950.77)**
Total rev. & exp.- Fern Glen Rd	**0.00**	**(75,000.00)**	**(93,950.77)**	**(18,950.77)**
Roads - Capital Yearly Road Reconst. - Rev.				
15-530-03 - Roads - Contribution from NORDS Grant	79,904.36			
Total Roads - Yearly Road Reconst. - Rev.	79,904.36	0.00	0.00	0.00
Road.- Capital Yearly Road Reconst. - Exp.				
PR-R6M - Roads - Const. - Yearly Rd - Gravel	79,904.36			
Total Road.- Cap. Yearly Rd Reconst. - Exp.	79,904.36	0.00	0.00	0.00
Total rev. & exp. - Capital - Yearly Rd	**0.00**	**0.00**	**0.00**	**0.00**
Roads - Cap. Reconst. Stisted South - Rev.				
15-530-04 - Roads -Contr. from Federal Gas Tax	100,000.00			
15-530-05 - Roads - Contribution from OCIF Grant	31,125.00			
15-530-06 - Roads - Contribution from NORDS Grant	1,220.74			
15-530-14 - Roads - Contr. from Capital Reserve		379,580.00		(379,580.00)
Total Roads - Cap. Stisted South - Revenues	**132,345.74**	**379,580.00**	**0.00**	**(379,580.00)**
Roads - Cap. Reconst. Stisted South - Exp.				
16-315-05 - Roads - Reconstruction - Stisted South	231,541.23	400,000.00	172,312.64	227,687.36
Total Roads - Cap. Stisted South - Exp.	**231,541.23**	**400,000.00**	**172,312.64**	**227,687.36**
Total rev. & exp. - Reconst. Stisted South	**(99,195.49)**	**(20,420.00)**	**(172,312.64)**	**(151,892.64)**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Roads - Capital - Bridge Repairs - Revenue				
15-530-08 - Roads - Contribution from OCIF Grant	87,906.91	175,000.00		(175,000.00)
15-530-09 - Roads - Housing Enabling Services Grant	37,460.03	222,500.00		(222,500.00)
15-530-10 - Roads - Long Term Debt Proceeds	393,562.50	393,545.00		(393,545.00)
15-530-11 - Roads - Contr. from FederaL Gas Tax		200,000.00		(200,000.00)
Total Roads - Cap.l - Bridge Repairs - Rev.	**518,929.44**	**991,045.00**	**0.00**	**(991,045.00)**
Roads - Capital - Bridge Repairs - Exp.				
16-315-02 - Roads - Bartlett Lake Culvert Repl.	10,606.01	250,000.00	3,716.38	246,283.62
16-315-03 - Roads - Little Falls Rd Bridge Repairs	38,522.27			
16-315-04 - Roads - Axe Lake Rd Bridge Replacement	76,238.66	445,000.00	3,269.05	441,730.95
16-315-08 - Roads - Roads Needs Study	16,078.11			
16-315-18 - Roads - Old Rainy Lake Culvert		425,000.00	17,146.56	407,853.44
Total Roads - Cap. - Bridge Repairs - Exp.	**141,445.05**	**1,120,000.00**	**24,131.99**	**1,095,868.01**
Total rev. & exp. - Cap. - Bridge Repairs	**377,484.39**	**(128,955.00)**	**(24,131.99)**	**104,823.01**
Roads - Capital Slurry Seal - Revenues				
15-530-07 - Roads - Contribution from OCIF Grant	24,000.00			
Total Roads - Capital Slurry Seal - Revenue	**24,000.00**	**0.00**	**0.00**	**0.00**
Roads - Capital Slurry Seal - Expenditures				
16-315-07 - Roads - Slurry Seal Projects	135,032.02			
Total Roads - Capital Slurry Seal - Exp.	**135,032.02**	**0.00**	**0.00**	**0.00**
Total rev. & exp. - Capital Slurry Seal	**(111,032.02)**	**0.00**	**0.00**	**0.00**
Capital - Equip. Purchase - Revenues				
15-530-13 - Roads - Contribution from Parkland Fund	23,152.63			
Total Capital - Equip. Purchase - Revenues	**23,152.63**	**0.00**	**0.00**	**0.00**
Capital - Equip. Purchase - Expenditures				
16-315-11 - Roads - Purchase of Loader	105,423.36			
16-315-12 - Roads - Purchase of Steamer		25,000.00	21,649.44	3,350.56
16-315-13 - Roads - Side by side utility vehicle	23,152.63			
16-315-14 - Roads - Steel Containers for Storage	5,495.05			
16-315-16 - Roads - Purchase of Tires	27,560.91			
Total Capital - Equip. Purchase - Expend.	**161,631.95**	**25,000.00**	**21,649.44**	**3,350.56**
Total rev. & exp. - Equip. Purchase	**(138,479.32)**	**(25,000.00)**	**(21,649.44)**	**3,350.56**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Roads - Capital - Studies - Expenditures				
16-315-08 - Roads - Roads Needs Study	16,078.11			
16-315-09 - Roads - OSIM Bridge Inspections	5,851.21			
Total Roads - Capital - Studies - Exp.	**21,929.32**	**0.00**	**0.00**	**0.00**
Total rev. & exp. - Capital Studies	**(21,929.32)**	**0.00**	**0.00**	**0.00**
Roads - Cap. - Repairs Mun. Garage - Rev.				
15-530-12 - Roads - Contr. from Modernization Grant	23,433.16			
Total Roads - Cap. - Mun. Garage - Rev.	**23,433.16**	**0.00**	**0.00**	**0.00**
Roads - Cap. - Repairs Mun. Garage - Exp.				
16-315-10 - Roads - Upgrades to Municipal Garage	23,433.16			
Total Roads - Cap. - Mun. Garage - Exp.	**23,433.16**	**0.00**	**0.00**	**0.00**
Total rev. & exp. - Municipal Garage	**0.00**	**0.00**	**0.00**	**0.00**
Total revenues - Roads Capital	801,765.33	1,370,625.00		(1,370,625.00)
Total expenditures - Roads Capital	824,407.31	1,620,000.00	312,044.84	1,307,955.16
Total rev. & exp. - Roads Capital	**(22,641.98)**	**(249,375.00)**	**(312,044.84)**	**(62,669.84)**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Landfill - Capital Revenues				
15-362 - Landfill - Contr. Modernization Grant	2,406.41	40,000.00		(40,000.00)
Total Landfill - Capital Revenues	2,406.41	40,000.00	0.00	(40,000.00)
Landfill - Capital Expenditures				
16-462 - Landfill - Purchase of railing	2,406.41			
16-462-02 - Landfill - Grinding Contract		40,000.00		40,000.00
Total Landfill - Capital Expenditures	2,406.41	40,000.00	0.00	40,000.00
Total rev. & exp. - Landfill Capital	**0.00**	**0.00**	**0.00**	**0.00**
Rec. - Capital - Purchase of Land - Rev.				
15-512 - Rec - Contribution from Reserves	129,824.79			
Total Rec. - Cap. - Purchase of Land - Rev.	**129,824.79**	**0.00**	**0.00**	**0.00**
Rec. - Capital - Purchase of Land - Exp.				
16-734-26 - Rec - Purchase of land	129,824.79			
Total Rec. - Cap. - Purchase of Land - Exp.	**129,824.79**	**0.00**	**0.00**	**0.00**
Total rev. & exp. - Rec. Purchase of land	**0.00**	**0.00**	**0.00**	**0.00**
Rec. - Cap. Purchase of equipment - Rev.				
15-512-01 - Rec - Contribution from OTF Grant	28,197.82	40,000.00		(40,000.00)
Total Rec. - Cap. Purchase of equip.- Rev	**28,197.82**	**40,000.00**	**0.00**	**(40,000.00)**
Rec. - Cap. Purchase of equipment - Exp.				
16-734-14 - Rec - Comm. Centre - Playground Equip.	18,046.15	40,000.00		40,000.00
16-734-15 - Rec - Community Centre - Rink Upgrades	19,767.18			
16-734-16 - Rec - Community Centre - Rec. Equipment	1,112.93			
16-734-17 - Rec - Community Centre - Trail Signs	2,045.38			
Total Rec. - Cap. Purchase of equip.t - Exp	**40,971.64**	**40,000.00**	**0.00**	**40,000.00**
Total rev. & exp. - Rec Purchase of equip.	**(12,773.82)**	**0.00**	**0.00**	**0.00**

	Previous Year Actuals	Current Year Budget	Current Year Actuals	Current Year Variance
Rec. - Capital - Community Centre - Rev.				
15-512-02 - Rec - Donation		4,000.00		(4,000.00)
15-513 - Rec - Contribution from Parkland Reserve		10,000.00		(10,000.00)
15-514 - Rec - Contribution from NOHFC Grant		90,000.00		(90,000.00)
Total Rec. - Cap. - Community Centre - Rev.	0.00	104,000.00	0.00	(104,000.00)
Rec. - Capital - Community Centre - Exp.				
16-734-19 - Rec - Community Centre - Audio System		10,000.00	10,254.08	(254.08)
16-734-20 - Rec - Community Centre - Pavillion/Stage		62,000.00		62,000.00
16-734-21 - Rec - Community Centre - Bleachers		14,000.00	13,969.12	30.88
16-734-23 - Rec - Community Centre - Swallow Habitat		10,000.00		10,000.00
16-734-24 - Rec - Community Centre - Storage Room		8,000.00	300.00	7,700.00
16-734-25 - Rec - Community Centre - LED Lights		15,000.00	9,311.04	5,688.96
Total Rec. - Cap. - Community Centre - Exp.	0.00	119,000.00	33,834.24	85,165.76
Total rev. & exp. - Comm. Centre Capital	**0.00**	**(15,000.00)**	**(33,834.24)**	**(18,834.24)**
Total revenues - Recreation Capital	158,022.61	144,000.00		(144,000.00)
Total expenditures - Recreation Capital	170,796.43	159,000.00	33,834.24	125,165.76
Total rev & exp. - Recreation Capital	**(12,773.82)**	**(15,000.00)**	**(33,834.24)**	**(18,834.24)**
Total Capital Revenues	1,173,631.68	1,620,425.00	15,785.14	(1,604,639.86)
Total Capital Expenditures	1,224,691.32	1,954,800.00	456,575.87	1,498,224.13
Capital Surplus/(Deficit)	***(51,059.64)***	***(334,375.00)***	***(440,790.73)***	***(106,415.73)***
Total Operating & Capital Revenues	4,465,911.19	5,467,984.00	3,398,263.83	(2,069,720.17)
Total Operating & Capital Expenditures	4,238,158.52	5,467,984.00	3,219,979.57	2,248,004.43
Township's Surplus/(Deficit)	***227,752.67***	***0.00***	***178,284.26***	***178,284.26***
Balance to be paid to School Boards	**0.00**	**0.00**	**0.00**	**0.00**
Surplus/(Deficit)	***0.00***	***0.00***	***0.00***	***0.00***

Nov 3 2026
10.1

THE CORPORATION OF THE TOWNSHIP OF MCMURRICH/MONTEITH

BY-LAW # 49 - 2026

Being a By-Law to confirm the proceedings of Council
Meeting: October 20, 2026

WHEREAS Section 5(3) of the Municipal Act, 2001, S.O. 2001, Chapter 24, as amended, requires a municipal Council to exercise a municipal power, including a municipality's capacity, rights powers and privileges under Section 9, by by-law unless the municipality is specifically authorized to do otherwise;

AND WHEREAS the Council of the Township of McMurrich/Monteith deems it desirable to confirm the proceedings of Council at its meeting hereinafter set out.

NOW THEREFORE THE CORPORATION OF THE TOWNSHIP OF MCMURRICH/MONTEITH HEREBY ENACTS AS FOLLOWS:

1. **Ratification and Confirmation**

That the action of this Council of the Township of McMurrich/Monteith at its meetings set out below with respect to each motion, resolution and other action passed and taken by this Council at its meetings, except where otherwise required, is hereby adopted, ratified and confirmed as if such proceedings and actions were expressly adopted and confirmed by its separate By-law.

Meeting held: October 20, 2026

2. **Execution of all Documents**

That the Mayor of the Council of the Township of McMurrich/Monteith and the proper officers of the Township of McMurrich/Monteith are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain approvals where required and except where otherwise provided, the Mayor and Clerk are hereby authorized and directed to execute all necessary documents and to affix the Corporate Seal of the Township to such documents.

Read a first, second and third time, signed and the Seal of the Corporation affixed thereto and finally passed this 3rd day of November, 2026.

Mayor
Glynn Robinson

Clerk-Treasurer
Cheryl Marshall

Nov 3 2026
12.1

Burk's Falls, Armour & Ryerson Union Public Library

MINUTES

September 16, 2026

The regular meeting of the BFARUPL Board was held on Wednesday, September 16, 2026, at 7:00 PM. Those in attendance were Chairperson Ruth Fenwick; Councillors, Bev Abbott, Rod Blakelock and Nancy Kyte. Trustees: Donna Luck, Tiffany Monk, Robert Van der Wijst, and Representative: Vicky Roeder-Martin. Absent: Joseph Vella

1. **Call to order** with a quorum present Board Chairperson called the meeting to order at 7:04 PM

2. **Approval of Meeting Agenda**
   Motion #479/26 – Moved by Bob Van der Wijst, seconded by Rod Blakelock; that the meeting agenda of the Board of Trustees of September 16, 2026, be accepted as presented. Carried

3. **Declaration of conflict of interest**
   No conflicts were declared

4. **Approval of consent Agenda**
   Motion #480/26 – Moved by Bob Van der Wijst, seconded by Nancy Kyte; that the consent agenda of the Board of Trustees meeting of September 16, 2026, be approved as presented. Carried
   a) Resolution to accept the **Minutes of August 2026.**
   b) Resolution to accept the **CEO's Report of August 2026.**
   c) Resolution to accept the **Financial Statement of August 2026.**

5. **Business arising from the minutes**
   Discussions are ongoing to determine the best way to continue using the Seniors' Centre for library programs at no cost to the library. Donations from participants could help offset the cost of renting the space.
6. **Committee Reports**

   FINANCE/BUDGET
   Due to other commitments, the Committee was unable to meet in September. Every effort will be made to have the 2027 Budget Draft ready for the Tri-Council meeting scheduled for October 5, 2026.
   Motion #481/26 – Moved by Bev Abbott, seconded by Tiffany Monk; that the flyers designed by library staff to promote and champion the library in preparation for the municipal elections be distributed by Canada Post to residents of the communities served by the library, at a cost of $0.20 per flyer. Carried
   PERSONNEL
   No Report

   BUILDING/FUNDRAISING
   The Committee met on September 16 to update members on promotional efforts for the Silent Auction. A date has also been set for the Christmas Bake Sale: Saturday, December 19.

POLICY/PLANNING

The Committee will set a date in September to meet and review the Strategic Plan.
Policies: D-4 and F-IV will also be reviewed and brought back for approval at the next regular meeting.

7. **Correspondence and Information Items**

-CELA The Library Page Winter 2026 – Report
-Valuing Ontario Libraries Toolkit survey – available at the library
-Postcard local libraries, local decisions – available at the library

8. **New Business**

-Village Sweets Fundraising for New Library raised $120.00. A heartfelt thank you card was hand delivered to the owner for her generosity and thoughtfulness
-Several patrons have donated hand made items to raise funds for the New Library. Monetary donations are being received weekly and earmarked accordingly.
-CEO received an email from Patty Butler stating her resignation from the Board. Patty donated a large amount of crafting material which library staff will use for programs and special events.
-Members were informed about a timely webinar: Advocacy That Works: Build the Relationships Before You Need Them in preparation for the Ontario Municipal Election.
-**Motion #482/26 –** Moved by Nancy Kyte, seconded by Donna Luck; that the Board commits to recognizing September 30th as National Day for Truth & Reconciliation and the resolution be displayed during Orange Shirt Day. Carried

9. **Adjournment**

Motion 483/26 – Moved by Tiffany Monk, seconded by Rod Blakelock that the Board adjourns this regular Board meeting at 8:45 PM until the next regular Board meeting scheduled for October 21, 2026. Carried

X _____

Ruth Fenwick
Library Board Chairperson

Nov 3 2026 12.2

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT

Board Meeting Agenda

Date: Thursday, October 22, 2026
Time: 6:30PM
Location: Strong Township Office – 28 Municipal Ln, Sundridge

Join Zoom Meeting
https://us02web.zoom.us/j/86494690175?pwd=FznpikEoBO5a2qB2LiLEz9MTAQ7ZbE.1

Meeting ID: 864 9469 0175
Passcode: 559984

One tap mobile
+16469313860,,86494690175#,,,,*559984# US
+16694449171,,86494690175#,,,,*559984# US

AGENDA

1. Call to Order
2. Acceptance of the September 24th, 2026 ACED Meeting Minutes (Resolution 2026-29)
3. Round Table Introductions (if required)
4. FedNor Updates
5. MND Updates
6. Staff Report
    a. Discussion Items
        i. AHCC Partnerships (Resolution 2026-30)
        ii. ACT Committee Meeting
        iii. Red Plan Executive Summary
        iv. Postmedia Marketing Campaign
        v. Almaguin Star Party
        vi. Shop Local Campaign
7. Round table comments or updates from Board Members
8. Next Meeting Date: November 26th, 2026
9. Adjournment (Resolution 2026-31)

Attachments:

- RED Plan Update – Executive Summary
- 2026-10-05 – EDC Financials Update
- Almaguin Star Party Wrap Report
- Postmedia Proposal for Explore Almaguin

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT (ACED)

MINUTES
September 24, 2026

A regular meeting of the ACED Board was held at the Strong Township on September 24th, 2026 at 6:00 pm.

Present: Chris Nicholson, Township of Joly
Vicki Roeder-Martin, Township of McMurrich/Monteith
Margaret Ann MacPhail, Township of Perry
Luke Preston, Village of Sundridge
Wendy Whitwell, Township of Armour
Marianne Stickland, Township of Strong
Dan Robertson, Ryerson Township
Rod Ward, Township of Armour
Sheri Norman, AHCC Representative
Noel Walker, FedNor
Trista Porter, MND

Regrets: Tim Byrson, Township of Strong

Staff: Courtney Metcalf, Director of Economic Development
Megan Yemm, Communications and Marketing Officer
Dave Gray, CAO Armour Township

Call to Order
The meeting was called to order at 6:04 pm.

Minutes

The minutes of the meeting of Thursday, August 27, 2026 were adopted as presented.

Video Recording Disclaimer:
Participants were informed that the meeting will be recorded to provide a record of discussions and agreements held within the meeting. By staying in the meeting, virtually or in-person, participants consented to being recorded.

FedNor Update
FedNor shared updates on their current funding programs including the Regional Tarriff Response Initiative.

MND Update
No formal updates at this time.

Director's Report

ACED Staff covered the following items from the report:

1. An update on core activity tracking, which lists what the department has done over the past month. These included business assistance, organization meetings, marketing, ACED website updates, social media activities, and communications.
2. Some of the updates in the report included:
   A. Regional Expo update – The event date has been set and Community Living has confirmed they would like to partner on the event and is eager to collaborate. Capacity limits allow for approximately 50 exhibitor tables. Discussion of a soft survey may be circulated to gather information from participating businesses, including hiring challenges and skills needs.
   B. Strategic Plan update – KJCO provided a completed draft plan that was a broad stroke framework, with the direction for ACED to reach out to non-member municipalities in a consultant-style approach with individualized plans to potentially re-engage them over time.
   A key focus of the plan is to define ACED's role across initiatives; when to lead, collaborate and partner.
   The plan also recommends that ACED refers to itself outwardly as Almaguin Economic Development to strengthen clarity and regional recognition.
   The completed plan will be shared on the Explore Almaguin website and ACED's social media channels, with a boosted post planned to help increase public reach.
   C. Capacity and Partnership Planning Update: Due to capacity limits, implementing the new strategic plan as recommended by KJCO would require an additional staff member. There was discussion around a potential shared NOHFC intern between ACED and the AHCC, with a split role supporting both organizations. The DoED will attend the next Chamber meeting to discuss partnership opportunities.
   D. Star Party Update: Planning is complete with all event partners. Weather conditions look very favourable, and tickets are fully sold out.

Resolutions

1. 2026-25– Be it resolved that the Almaguin Community Economic Development Board approve the August 27th 2026 ACED meeting minutes as circulated.
   Moved by Vicki Roeder-Martin; Seconded by Wendy Whitwell
   Carried

2. 2026-26 – Be it resolved that the Almaguin Community Economic Development Board has received and approves the recommendation from Karen Jones Consulting to visually enhance the Regional Economic Development Strategic Plan Update, along with the $5,000 fee associated with enhancements.

Moved by Wendy Whitwell ; Seconded by Luke Preston
Carried

3. 2026-27 - Be it resolved that the Almaguin Community Economic Development (ACED) Board receives and reviews the Draft Regional Economic Development Strategic Plan Update and approves the Plan as amended.

   Furthermore, be it resolved that the approved Regional Economic Development Strategic Plan be circulated to all municipalities within the Almaguin region for their information and consideration.
   Moved by Vicki Roeder-Martin ; Seconded by Mary A Strickland
   Carried

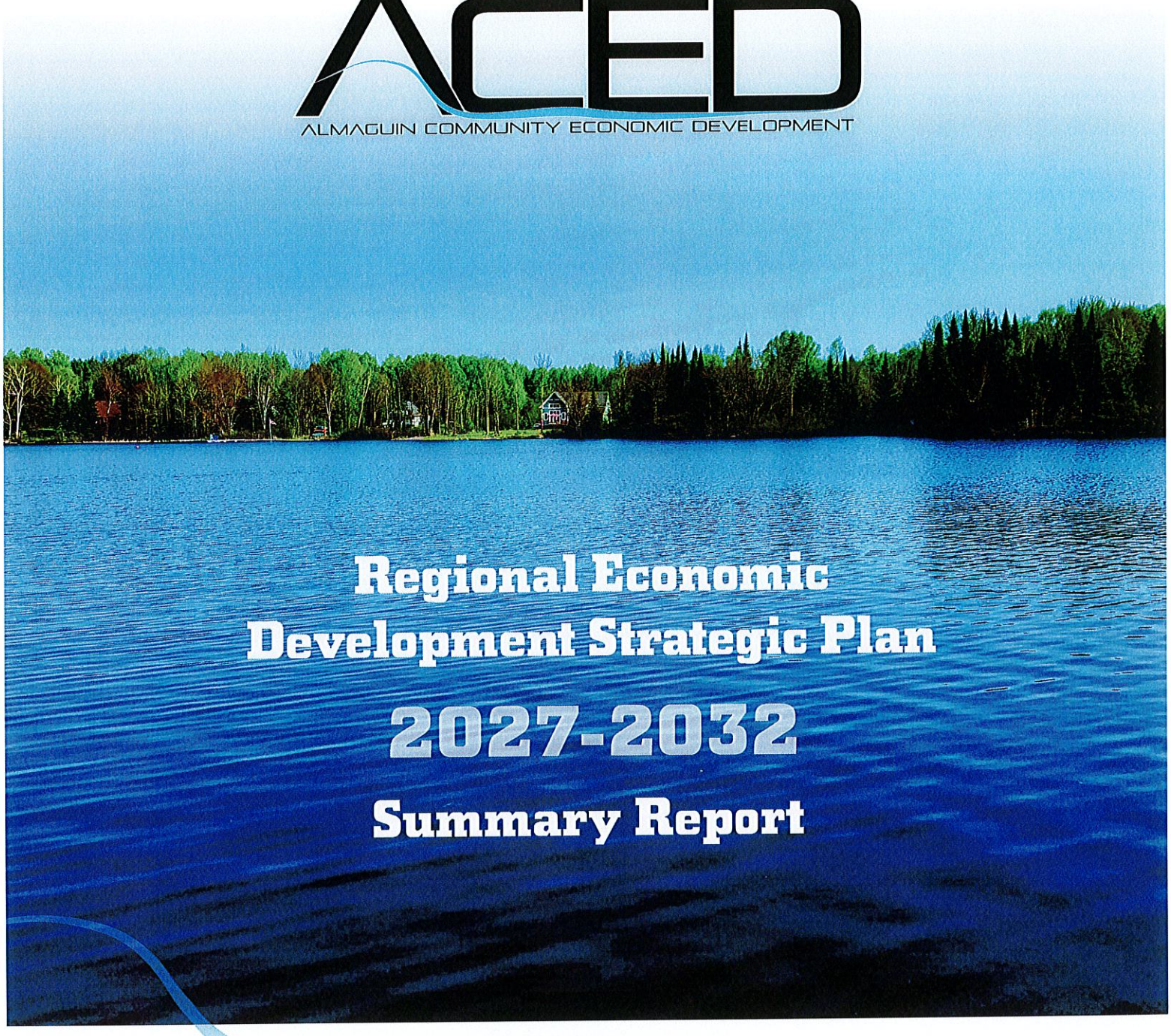
Adjournment

4. 2026-28- Be it resolved that the Almaguin Community Economic Development Board adjourn the August 27th ACED Meeting at 7:33pm.
   Moved by Luke Preston Seconded by Sherri Norman
   Carried.

The next meeting will be Oct 22nd , 2026, at 6:00 p.m. at the Strong Township Office. If this changes, members will be advised.

ACED

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT



Regional Economic Development Strategic Plan

2027-2032

Summary Report

Prepared by:

KJ CO. KAREN JONES CONSULTING

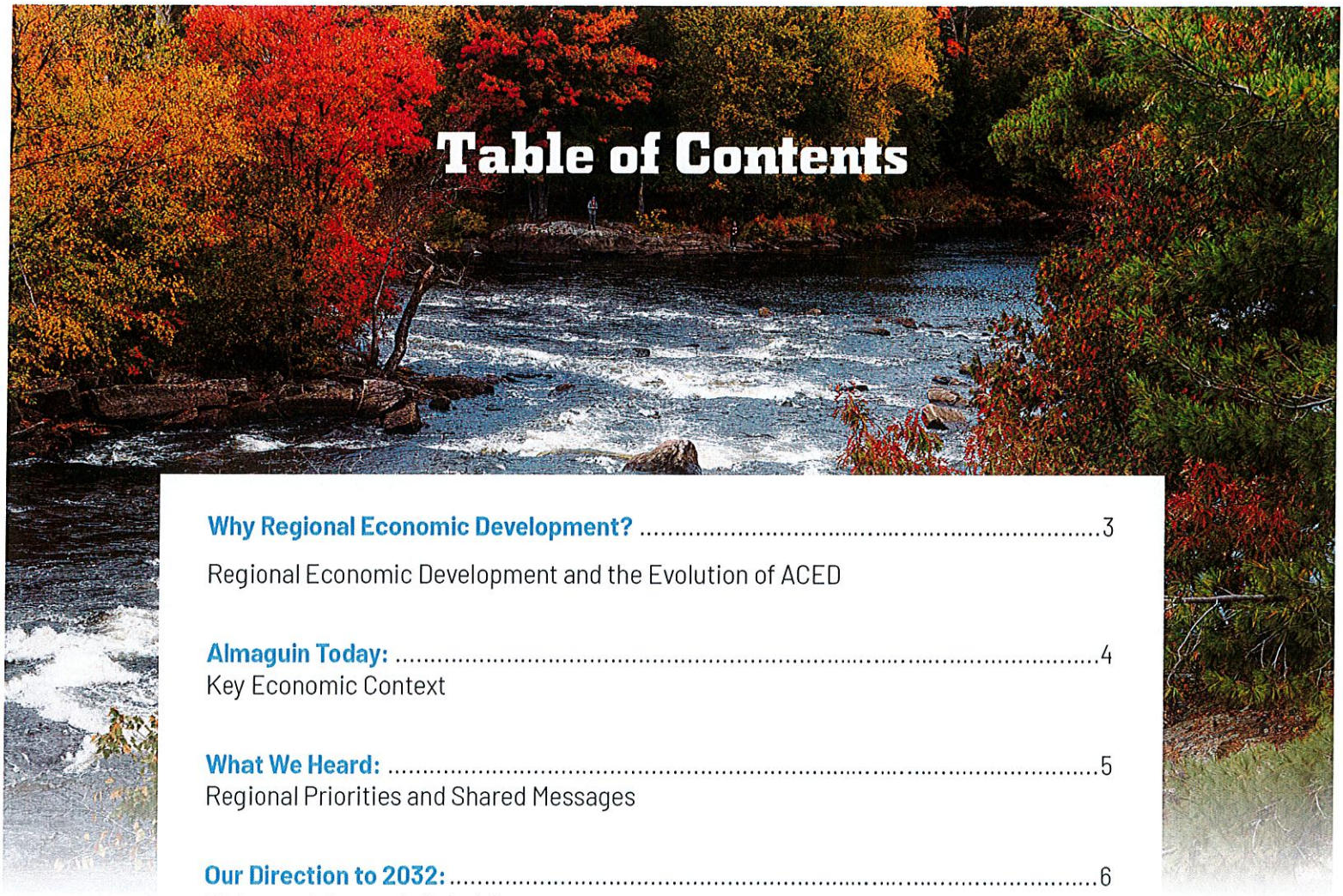


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Moving Forward Together

Think regionally. Deliver locally. Measure the results.

Why Regional Economic Development?

The Almaguin region is made up of 14 distinct communities that share many of the same economic opportunities and challenges. Businesses, workers, visitors and investors move across municipal boundaries, while issues such as workforce availability, housing, healthcare, transportation, tourism development, investment readiness and business growth increasingly require collaboration beyond any single municipality.

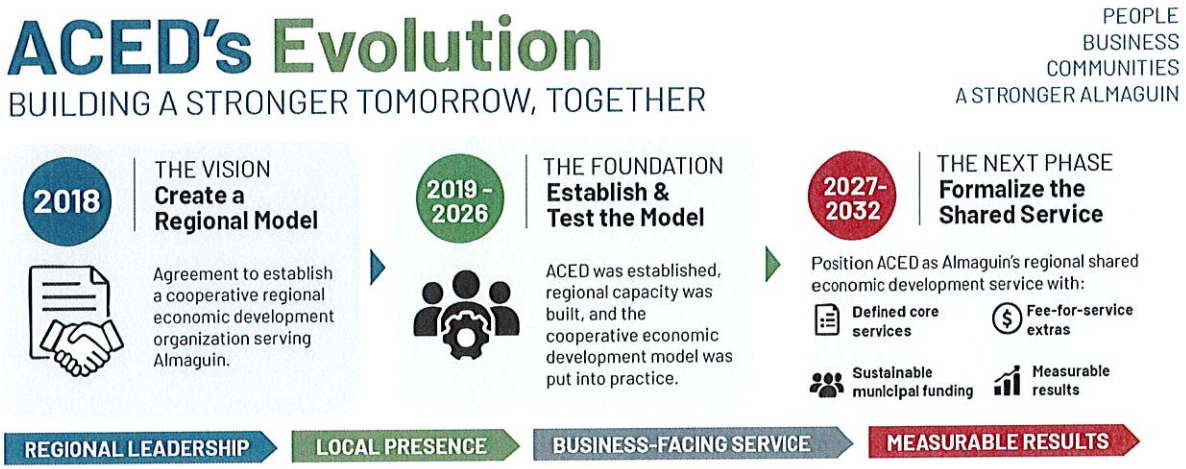
Regional economic development provides an opportunity to respond collectively to these challenges while giving municipalities access to professional economic development capacity that may be difficult to maintain independently.

The 2027-2032 Almaguin Regional Economic Development Plan establishes a focused direction for advancing economic development across the region over the next five years. It builds on the foundation established through the 2018 Regional Economic Development Plan and the creation of Almaguin Community Economic Development (ACED), while responding to changing economic conditions, municipal capacity, business needs and lessons learned through implementation of the previous Plan.

The updated Plan is not intended to replace the principles established in 2018. Rather, it moves the regional model into its next stage of development. This involves transitioning from establishing regional economic development capacity to delivering a more focused, locally connected, business-facing and accountable regional economic development service.

About ACED

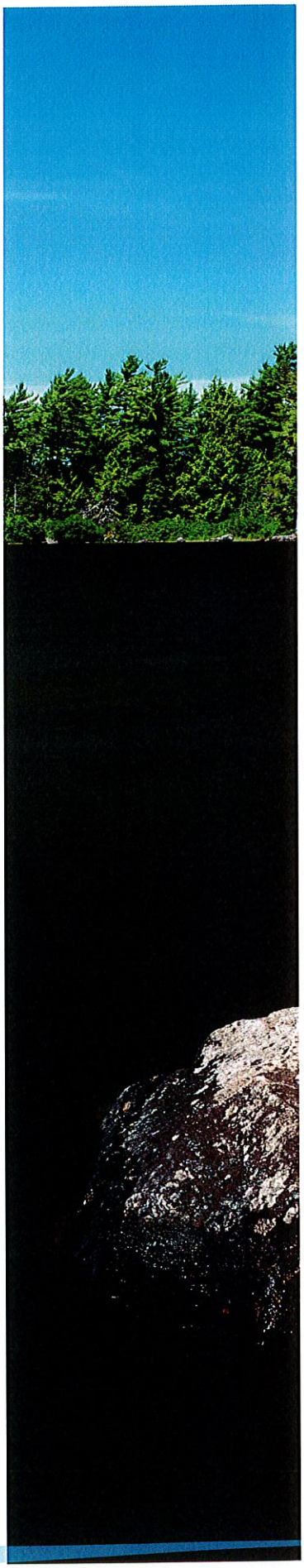
Economic development in Almaguin has long been supported through collaboration between municipalities and regional partners. Over the past decade, municipalities have increasingly recognized the value of working together to advance shared priorities, leverage limited resources, and undertake initiatives that would be difficult to accomplish individually.



Almaguin Today: Key Economic Context

The analysis shows that the Almaguin region is experiencing several positive trends, including population growth, an increase in permanent residents, rising household incomes, improving educational attainment, and growing confidence within the tourism sector. At the same time, the region faces ongoing challenges related to an aging population, youth outmigration, labour force availability, housing supply and affordability, and the predominance of small businesses. Significant commuting patterns also highlight the interconnected nature of the regional labour market and opportunities to strengthen local employment.

The analysis also considers the broader policy environment. Current federal and provincial priorities, including housing, infrastructure, workforce development, business investment, and Northern Ontario economic growth, present opportunities for communities that are well positioned to pursue funding, partnerships, and investment. Realizing these opportunities, however, requires dedicated economic development capacity and coordinated regional action.



Key Trends/Issues

- Population growth and an increase in permanent residents.
- Aging population and increasing dependency ratio.
- Youth outmigration.
- Labour shortages may constrain business growth and create pressure to attract new workers.
- Housing shortages may limit workforce attraction, population growth, and business expansion.
- Economic reliance on small businesses and key sectors.
- Improved broadband and digital connectivity; growth of remote work opportunities.
- Shift from seasonal towards more permanent residency.

The findings presented in Appendix A provide the detailed data and analysis that helped establish the context for the strategic priorities and actions outlined in this Plan.



What We Heard

The development of the Plan was informed by regional economic and demographic analysis, a review of existing municipal and organizational strategic plans, consultations with member and non-member municipalities, business and stakeholder engagement, and an online community survey.

Across the engagement process, there was continued recognition of the value of regional economic development. At the same time, participants identified opportunities to strengthen how regional economic development is delivered and how its value is demonstrated.

Through this process, four overarching messages emerged:

Protect the regional model. Regional collaboration provides professional capacity, coordination and opportunities that individual municipalities cannot efficiently replicate on their own.

Strengthen the local connection. Regional economic development must translate into visible value within individual communities. Municipalities, Councils and businesses need regular relationships with ACED and a clearer understanding of the services available to them.

Focus the mandate. ACED cannot and should not attempt to address every challenge facing the region. Resources should be concentrated on areas where economic development expertise and regional coordination can create the greatest value, while ACED partners, convenes, supports or advocates where other organizations are better positioned to lead.

Prove and protect the value. The long-term sustainability of regional economic development will depend on ACED's ability to demonstrate measurable results, communicate municipal and regional value, and establish a sustainable operating and funding model.

These findings support a simple operating principle for the next phase of regional economic development:

Think regionally. Deliver locally. Measure the results.



Our Direction to 2032

Almaguin in 2032

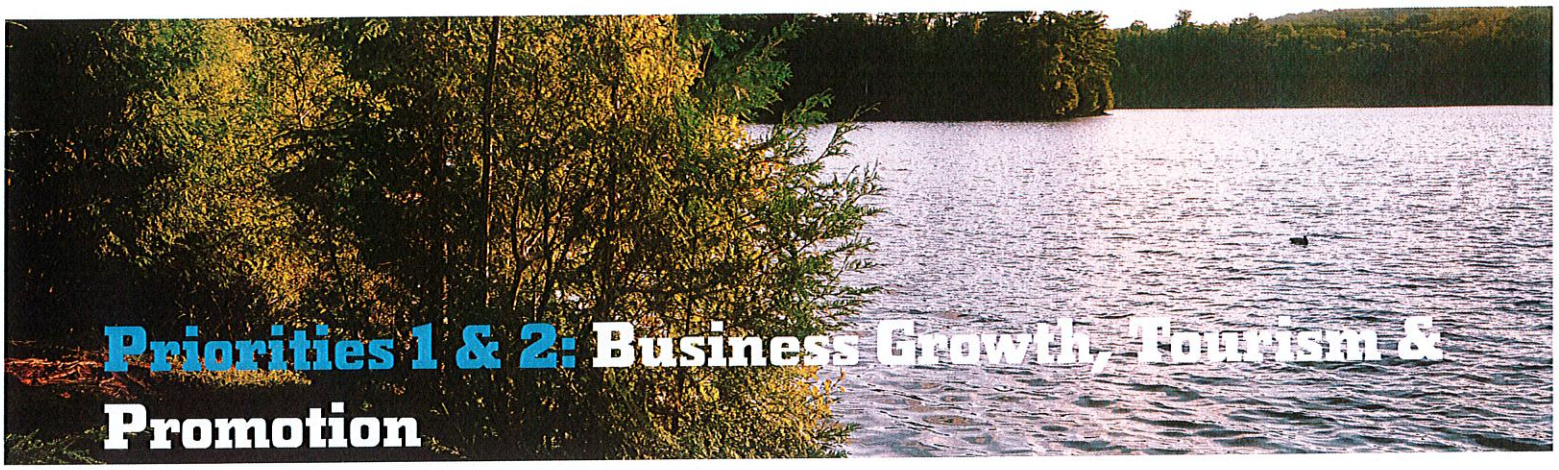
By 2032, Almaguin should be a more connected, investment-ready and business-supportive region where municipalities work collectively to provide professional economic development capacity, businesses have stronger access to the resources, relationships and opportunities they need to grow, and regional assets are leveraged to generate increased investment, employment, visitation and economic activity.

Regional economic development will be delivered through a model that combines regional leadership with meaningful local service.

Five Strategic Priorities:

1. Business Growth & Investment
3. Tourism & Regional Promotion
4. Communities Ready for Growth
5. Local Capacity Through Regional Collaboration
6. A Sustainable & Accountable ACED

The Strategic Direction establishes five priority areas to guide ACED's work over the next five years. These priorities reflect the progress and lessons of the previous plan, changing economic conditions across Almaguin, and feedback received from member and non-member municipalities, businesses and regional partners.



Priorities 1 & 2: Business Growth, Tourism & Promotion

Priority 1: Business Growth & Investment

Goal 1.1 – Formalize Business Retention & Expansion Program

- Establish a consistent regional Business Retention & Expansion (BR+E) program that proactively engages businesses across participating municipalities.
- Identify barriers to business retention, expansion, succession and investment, and connect businesses with appropriate resources and partners.

Goal 1.2 – Increase Investment Readiness & Attraction

- Maintain an inventory of investment-ready properties and opportunities.
- Develop targeted investment profiles and pursue sectors and opportunities that align with Almaguin's competitive advantages.

Goal 1.3 – Strengthen Access to Business Support

- Establish a clear regional business support model that defines how businesses access ACED services through participating municipalities, the Almaguin Highlands Chamber of Commerce and other established service pathways.
- Establish coordinated referral and information-sharing processes between ACED, the Chamber, municipalities and other business service organizations to improve access to support and reduce duplication.

Priority 2: Tourism & Regional Promotion

Goal 2.1 – Strengthen Almaguin as a Regional Destination

- Continue to strengthen and promote the Almaguin regional brand, Explore Almaguin.
- Support the development and promotion of experiences, routes, itineraries and regional tourism products that encourage visitors to explore multiple communities.

Goal 2.2 – Increase the Economic Impact of Tourism

- Support tourism businesses in developing experiences, packages and products that encourage longer stays and increased visitor spending.
- dentify opportunities to strengthen shoulder-season and year-round visitation.



Priorities 3 & 4: Growth-Ready Communities & Collaboration

Priority 3: Communities Ready for Growth

Goal 3.1 – Support Worforce & Resident Attraction

- Promote Almaguin as a place to live, work, build a business and invest.
- Collaborate with employment, education and workforce partners rather than duplicating existing workforce services.
- Identify workforce challenges through ongoing business engagement and connect employers with appropriate partners and resources.

Goal 3.2 – Advance Regional Conditions Supported Economic Growth

- Continue to support regional collaboration on housing as an economic-development priority.
- Coordinate, support and advocate around transportation, infrastructure, healthcare, connectivity and other issues where they directly affect economic growth.
- Use regional research and data to strengthen advocacy and support evidence-based decision-making.

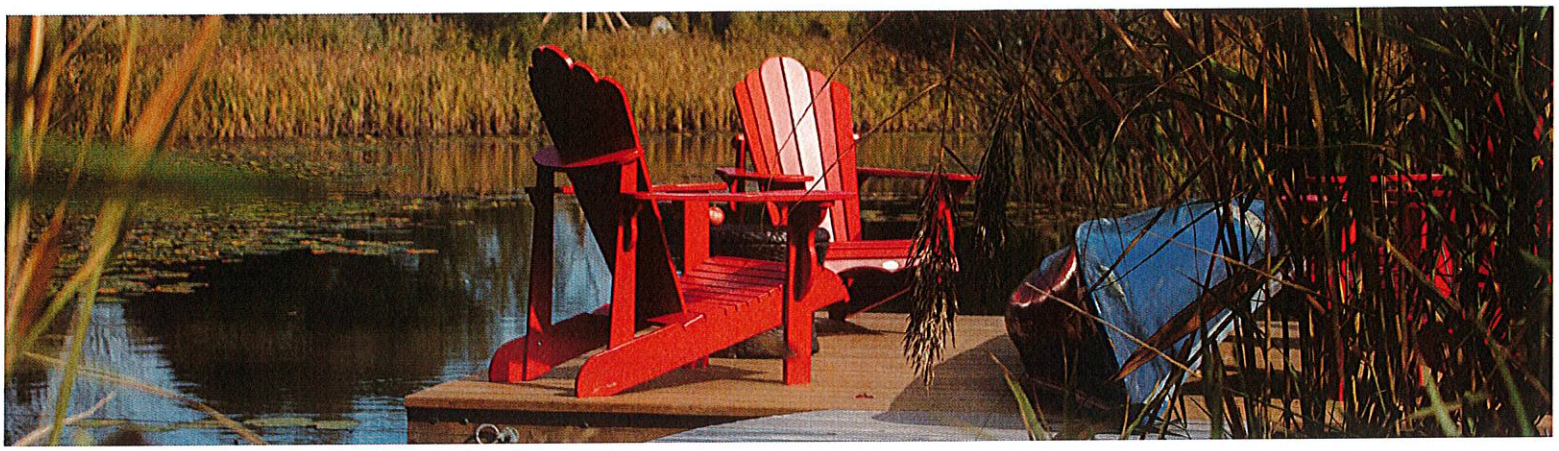
Priority 4: Local Capacity Through Regional Collaboration

Goal 4.1 – Strengthen Municipal Economic Decelopment Capacity

- Establish a consistent Municipal Economic Development Service Model that clearly defines the regional and local economic development services included through municipal participation in ACED.
- Provide each participating municipality with regular access to ACED staff and a defined level of locally focused economic development support as part of the regional shared-service model.
- Work with each participating municipality annually to identify local economic development priorities that align with the Regional Economic Development Plan.

Goal 4.2 – Strengthen Regional Partnerships

- Clarify the respective roles of ACED, municipalities, Almaguin Highlands Chamber of Commerce, employment organizations, tourism partners and other economic development organizations.
- Establish stronger referral and information-sharing mechanisms among regional partners.



Priority 5: A Sustainable & Accountable ACED

Build a focused, financially sustainable and accountable regional economic development organization capable of delivering measurable value over the long term.

Goal 5.1 – Establish a Sustainable Regional Operating Model

- Transition toward a sustainable shared-service model in which core regional economic development operations are supported by participating municipalities.
- Establish a fair and transparent municipal contribution model that reflects both shared regional benefit and municipal capacity.
- Use government funding primarily to leverage strategic projects and initiatives rather than relying on grants to sustain core operations.
- Explore appropriate fee-for-service, partnership, sponsorship and other earned-revenue opportunities for services outside ACED's core mandate.

Goal 5.2 – Strengthen Accountability & Demonstrate Value

- Establish a focused set of key performance indicators tied to the Strategic Plan and Annual Business Plan.
- Provide member municipalities with concise, municipality-specific reporting demonstrating both regional and local value.
- Strengthen direct communication with municipal Councils rather than relying exclusively on Board representatives to communicate ACED activities.

Regional Business Support

ACED and AHCC should operate as complementary partners within a coordinated regional business support system.

- ACED should focus on regional economic development, including BR+E, investment readiness and attraction, funding navigation, economic research and intelligence, municipal economic development support, tourism and regional development, partnerships and advocacy.
- AHCC should focus on business membership, networking, business-to-business connections, member engagement, promotion, advocacy, education and representing the needs of the regional business community.

From Strategy to Annual Action

The success of this Regional Economic Development Plan will depend not on the number of initiatives undertaken, but on ACED's ability to focus its resources, deliver consistent value to participating municipalities and businesses, and demonstrate measurable economic results.

The five strategic priorities establish the direction for ACED over the next five years. They should be supported by an Annual Business Plan that identifies the specific initiatives, activities and targets to be advanced each year.

The Annual Business Plan should be approved by the Board and reflect available staff capacity, financial resources, emerging opportunities and the needs of participating municipalities and the regional business community.

Organizational Capacity and Staffing

Implementation of the Strategic Plan will require staffing capacity aligned with ACED's mandate, municipal service commitments and regional priorities. The plan identifies a lean team consisting of an Executive Director, Economic Development Officer, Tourism & Marketing Officer, and an annually funded intern.

Staffing and the allocation of responsibilities will need to be reviewed annually to ensure ACED has the capacity to deliver its core services, advance the five strategic priorities and respond to emerging opportunities. The Annual Business Plan will guide the allocation of staff time and resources.

Organizational Capacity Framework

Allocation	Focus
60% **Core Economic Development Services**	BR+E, investment inquiries, municipal economic development support, funding navigation, data and research, stakeholder relationships, marketing & communication, tourism and regional coordination.
30% **Strategic Regional Priorities**	Focused initiatives that directly advance the priorities and goals established through this Strategy.
10% **Emerging Opportunities**	Significant investment opportunities, new funding programs, government initiatives or unexpected economic opportunities requiring timely action.

Early Implementation Priorities

- Renew and update the regional shared-service agreement and confirm ACED's mandate, governance and core services.
- Complete the sustainable operating and municipal funding model.
- Review and confirm the organizational structure and staffing capacity required to deliver the Plan.
- Establish the Municipal Economic Development Service Commitment and Municipal Relations Strategy.
- Launch the regional BR+E program and Regional Business Advisory Table.
- Confirm regional KPIs, baseline measures and municipality-specific reporting mechanisms.

Measuring Success

The success of the Plan will ultimately be determined by economic development outcomes rather than the number of activities undertaken. Performance measurement will therefore place greater emphasis on indicators such as businesses engaged and assisted, expansions supported, investment facilitated, funding leveraged, tourism opportunities advanced, municipal priorities supported, partnerships established and progress against the Annual Business Plan.



Key Performance Indicators

- Business Growth: Businesses engaged and assisted; expansions supported; succession opportunities identified; business issues resolved or referred.
- Investment: Investment inquiries; investment facilitated; development opportunities advanced; businesses attracted.
- Employment: Jobs created or retained where attributable or reasonably connected to ACED support.
- Funding: Funding identified, applications supported and dollars leveraged.
- Tourism: Tourism initiatives advanced; operator participation; new experiences/ products; available visitor indicators.
- Municipal Service: Municipal check-ins; Council presentations; local priorities supported; funding/project assistance provided.
- Regional Collaboration: Partnerships established; joint initiatives; funding collaborations; regional advocacy undertaken.
- Organizational Performance: Progress against annual business plan; municipal participation; funding diversification; delivery of established service commitments.

An Annual Regional Economic Development Report, supported by municipality-specific results summaries and direct reporting to participating Councils, will strengthen transparency and demonstrate how regional investment is creating both regional and local value.

Implementation Principle

Ultimately, the measure of this Strategy will not be how many projects ACED completes. It will be whether businesses are stronger, investment is occurring, municipalities are receiving meaningful economic development support, regional opportunities are advancing, and participating communities can clearly see the value of working together.

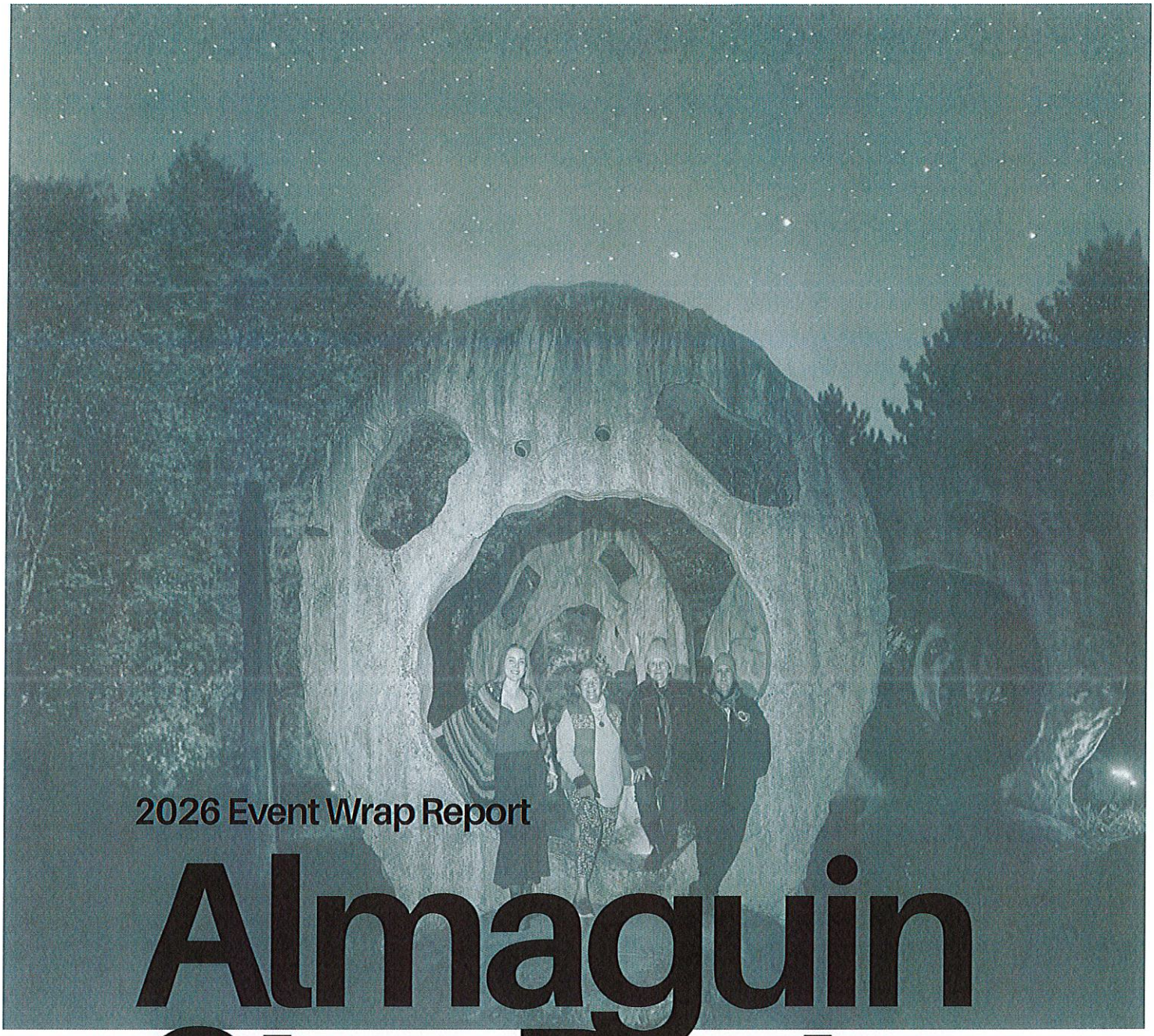


Cosing:
Moving Forward Together

The previous Regional Economic Development Plan established the foundation for regional collaboration. The next five years are about building on that foundation with greater focus and discipline. This involves connecting businesses, municipalities and partners; advancing opportunities that benefit the region; strengthening local economic development capacity; and demonstrating the results of working together.

Think regionally. Deliver locally. Measure the results.

Want to Explore the Full Plan?
This document is a summary of the Regional Economic Development Strategic Plan 2027-2032.
To read the full report, visit the Explore Almaguin website or scan the QR code below.



2026 Event Wrap Report

Almaguin Star Party

Celebrating dark skies, local experiences, and the visitors who came to discover Almaguin Highlands.

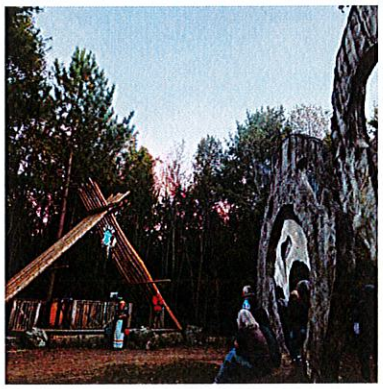
Almaguin
Embrace our nature

Almaguin Star Party

Event Report

The Almaguin Star Party showcased the region's exceptional night skies through an evening of astronomy, culture, music, and community at the iconic Screaming Heads property just outside Burk's Falls. The event welcomed astronomy enthusiasts, families, photographers, and visitors from across the region and beyond to experience the beauty of Almaguin's dark skies.

Programming included guided stargazing with the North Bay Astronomy Club, an Indigenous opening ceremony led by Esther Willow, live cello music by Meghan Ballantyne, and a sold-out dark-sky photography workshop with photographer Jim Shedden. Local businesses also helped enhance the visitor experience, with Wheelie Good Coffee providing warm beverages and 89 Main offering exclusive Star Party T-shirts for sale. Attendees were also encouraged to explore accommodations, restaurants, shops, and outdoor experiences throughout the region.





102

TOTAL ATTENDEES

*including volunteers and support personnel

98

TICKETS SOLD

*2 tickets were part of a giveaway

82%

OF TICKETS PURCHASED ATTENDED THE EVENT

*only 2 tickets were refunded

20

VOLUNTEERS/ SUPPORTING PERSONNEL

58%

OF ATTENDEES TRAVELED FROM OUTSIDE THE LOCAL AREA.

257K

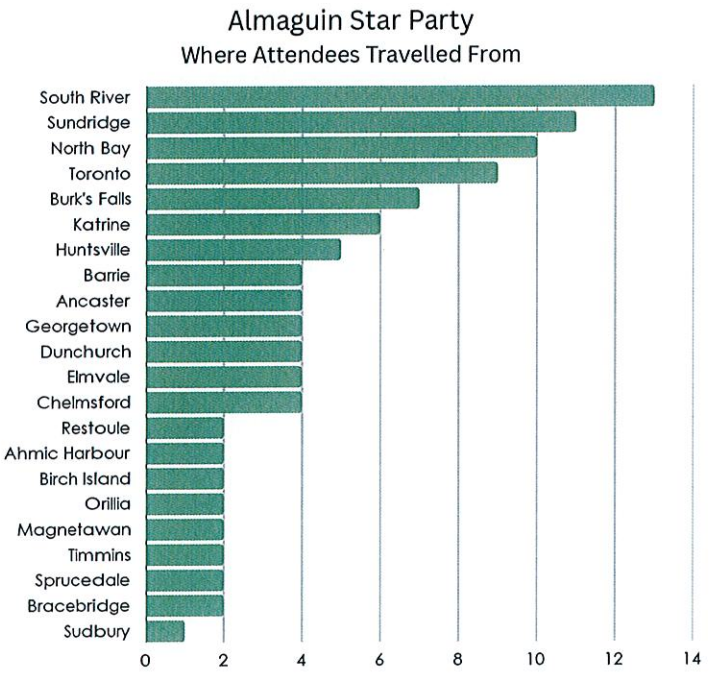
SOCIAL VIEWS ACCROSS PLATFORMS

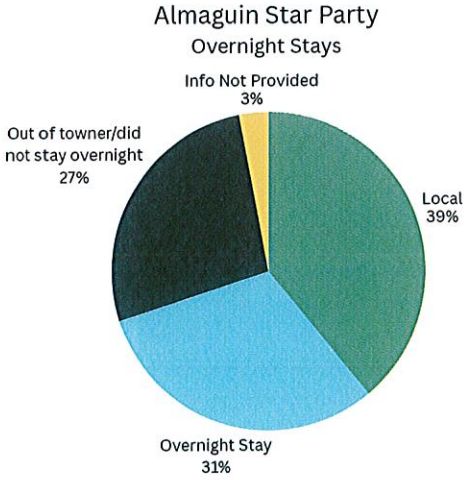
*modest $200 marketing budget

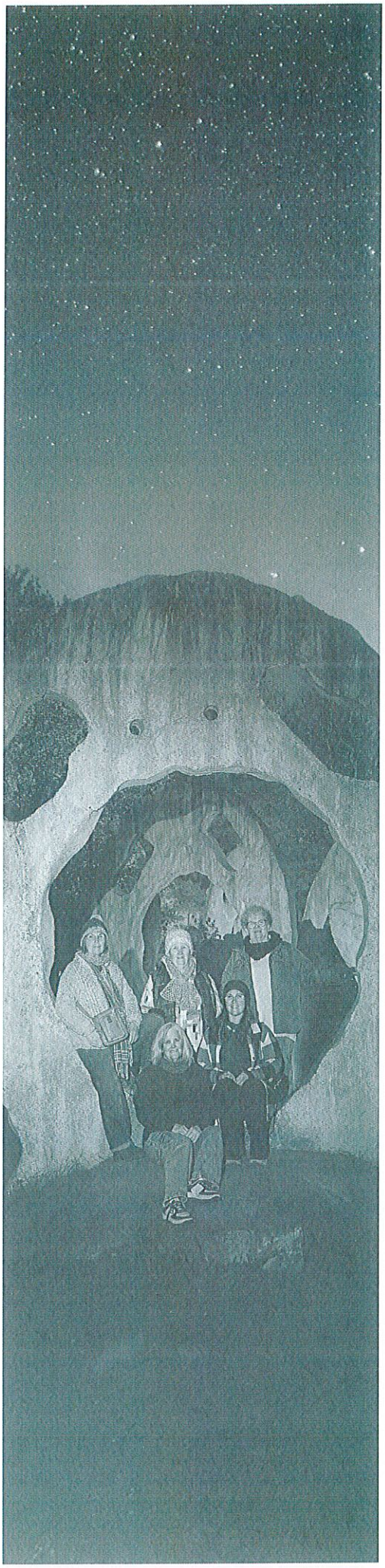
Almaguin Star Party

Event Report

With 58% of attendees travelling from outside the local area, the Star Party demonstrated strong potential to attract visitors and generate tourism activity beyond the event site. The event brought together astronomy, culture, nature, and local tourism to help position Almaguin Highlands as a destination for dark-sky tourism.







Township of Armour
Budgetary Control - Fund EDC - ECONOMIC DEVELOPMENT
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
15-370-000 - EDC - Municipal & Chamber Contributions	0.00	97,883.50	141,300.00	-43,416.50	-30.73
15-370-001 - EDC - Contribution from ACED surplus	0.00	11,448.02	0.00	11,448.02	0.00
15-370-008 - EDC - ACED Service Fees	0.00	25.00	0.00	25.00	0.00
15-371-000 - EDC - CIINO Funding	0.00	51,788.00	100,000.00	-48,212.00	-48.21
Revenue Totals:	0.00	161,144.52	241,300.00	-80,155.48	-33.22
16-801-000 - EDC - Salaries & Benefits	0.00	129,761.09	196,000.00	66,238.91	33.80
16-804-001 - EDC - Office Supplies	0.00	2,237.87	3,000.00	762.13	25.40
16-804-002 - EDC - Signage	0.00	770.00	2,000.00	1,230.00	61.50
16-804-005 - EDC - Audit & Accountant Fees	0.00	0.00	4,800.00	4,800.00	100.00
16-804-010 - EDC - Advertising & Promotion	0.00	2,128.99	6,000.00	3,871.01	64.52
16-804-020 - EDC - Telephone	0.00	996.49	2,000.00	1,003.51	50.18
16-804-025 - EDC - Website & Digital Tools	0.00	1,660.07	2,300.00	639.93	27.82
16-804-030 - EDC - Events & Seminars	0.00	1,795.07	4,000.00	2,204.93	55.12
16-804-040 - EDC - Training & Workshops	0.00	2,488.63	4,500.00	2,011.37	44.70
16-804-050 - EDC - Travel Expenses	0.00	3,758.89	6,400.00	2,641.11	41.27
16-804-065 - EDC - Regional Projects	0.00	22,411.47	10,300.00	-12,111.47	-117.59
Expenditure Totals:	0.00	168,008.57	241,300.00	73,291.43	30.37
Net Surplus/Deficit:	0.00	-6,864.05	0.00	-6,864.05	0.00

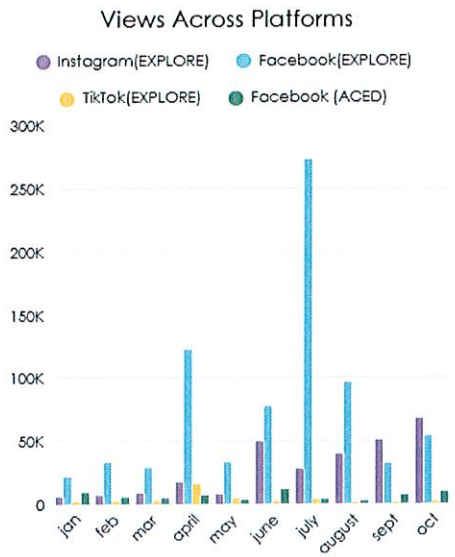
Accounts Printed: 15

Total Revenues:	0.00	161,144.52	241,300.00	-80,155.48	-33.22
Total Expenditures:	0.00	168,008.57	241,300.00	73,291.43	-30.37
Total Net Surplus/Deficit:	0.00	-6,864.05	0.00	-6,864.05	0.00

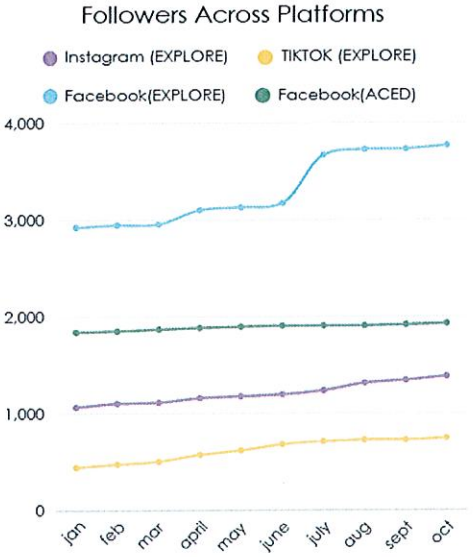
Director of Economic Development (DoED) Report
October 22, 2026

Core Activity Tracking – (Since last report)

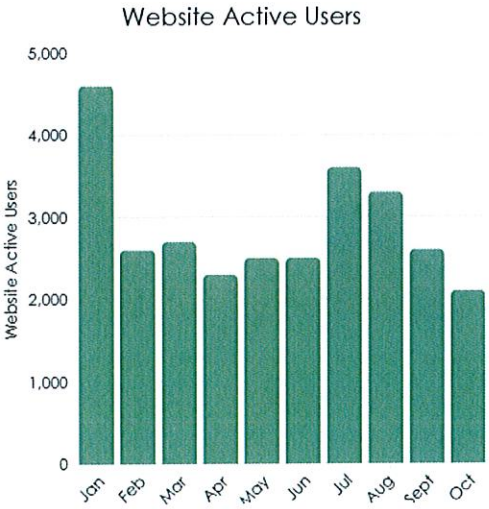
Activity:	Interactions	Description
Business Assistance		
Start Up Files	2	Armour, Lount
Expansion Files/ Funding Application Support	1	Sundridge
Developer Files		
General Support		
Brand Ambassador	1	Lount
Business Visits		
Program Referrals	3	RTO12 (1)
Non-Member Requests	2	Kearney (2)
Marketing		
ACED Website Updates	37	Events, Tourism & Lifestyle News, Business Directory Business News, Lease & Investment Properties,
Social Media Posting	12	(EXPLORE) 17 (ACED) 4
Facebook/Instagram Reach	26.1k	(EXPLORE) 16.9k (ACED)9.2k
Facebook/Instagram Views	62.7k	(EXPLORE) 53.5k (ACED) 9.2k
Facebook/Instagram Likes/Followers	7831	(EXPLORE FB) 3767 (EXPLORE Instagram) 1387 (EXPLORE TikTok) 747 (ACED Facebook) 1930
Website Tracking		
Total Users / Views	2.1k	
Most viewed pages (besides the landing page)		Events, Screaming Heads, Business Directory,
Communications		
Email Blasts	3	business monthly, Almaguin Star Party Thank You, Shop Local Business Callout
Organization Meetings	5	RCIP, SFEP, AHHC, NECO, AHCC
Partnership Projects	1	Almaguin Business Expo
Municipal Visits	6	Perry, Armour, Sundridge, McMurrich/Monteith, Strong, Joly
Member Interactions / Support Requests	1	Strong



Facebook and Instagram (EXPLORE) generated the strongest view counts, with notable spikes in July due to Star Party content. Consistent audience engagement continues across all platforms.



Audiences across social media platforms have grown steadily throughout the year, with Explore Facebook leading the way with 3767 followers in October reflecting consistent audience growth and engagement.



Website activity peaked in January at approximately 4,600 active users, with a secondary increase in July and a gradual decline through October to around 2,100 active users.

Current Files & Projects

Project 1A – Business Support

Almaguin Business Expo

Planning for the Almaguin Business Expo continues to progress, with all Leadership Team partners working on their respective responsibilities. The CMO is developing event marketing materials, and Community Living has confirmed the budget for the carnival and family entertainment component, allowing ACED to establish a preliminary working event budget.

The next Leadership Team meeting is scheduled for October 23 to review and finalize the event direction. Pending partner approval, marketing and registration for participating businesses and organizations will launch the week of October 26.

Project 1C- AHCC Partnerships

The DoED attended the Almaguin Highlands Chamber of Commerce (AHCC) Board meeting on October 7 to present five opportunities for strengthening collaboration between ACED and the Chamber, aligning with recommendations in the updated Regional Economic Development Strategic Plan.

Discussions focused on expanding shared programming and business outreach, exploring a jointly funded NOHFC intern in 2027, establishing Chamber membership as an alternative pathway for businesses in non-member municipalities to access ACED support services, and reviewing the Chamber's annual ACED membership contribution.

The Chamber Board passed motions supporting two key proposals:

- Shared NOHFC Intern: Agreement to explore a shared intern position in 2027, with the remaining employment costs, following a potential NOHFC contribution, to be shared equally between ACED and the Chamber.
- Revised Membership Fee: Agreement to establish the Chamber's annual ACED membership contribution at 10% of the previous year's membership fee revenue, estimated at approximately $2,700 annually, compared to the standard $10,000 contribution.

ACED also proposed presenting the updated Strategic Plan at the Chamber's November 19 AGM to introduce the proposed regional business-support model and future collaboration opportunities to Chamber members.

Project 2A- Community Organization Support

Np Updates at this time.

Project 2B – Regional Recreation & Municipal Support

Strong Township support

Strong Township has invited ACED to participate in a post-election facility tour scheduled for November 13, as part of the orientation and training for newly elected municipal officials from the three participating Councils. The DoED and CMO have been asked to provide an introduction to ACED, outlining the department's role, services, and ongoing economic development initiatives. This will provide an opportunity to familiarize incoming Councillors with ACED and its regional economic development efforts.

Project 3C - Transportation

The Almaguin Community Transportation Committee (ACT) met on October 14 to explore regional transportation solutions, including presentations from MoveMobility on community bus models and Maple Canada Technologies on rideshare services, as well as discussions regarding IntoDash.

Discussions emphasized the need for a combined transportation approach, regional municipal collaboration, and first-mile/last-mile connections to the upcoming Northlander service. The Committee also reviewed the Provincial Rideshare Framework, raising concerns about application costs and approval requirements creating barriers for smaller providers entering rural markets.

Municipal letters of support were recommended to encourage potential rideshare providers to establish services in Almaguin. The Committee will reconvene in the new year to continue exploring opportunities and next steps.

Project 3D Almaguin RED Strategic Plan Update

Following feedback received at the September Board meeting, all recommended edits and revisions have been incorporated into the full 2027 RED Strategic Plan Update.

A new 10-page Executive Summary has also been prepared and is attached for Board review. This condensed document highlights the Plan's key themes, strategic priorities, and next steps, providing a high-level overview without the extensive background and supporting context included in the full report.

Both the full Strategic Plan Update and Executive Summary will be circulated to member municipalities and made publicly available on the Explore Almaguin website.

Project 4A – Brand Strategy Implementation

Social Media/Explore Almaguin Website/Email Marketing/Content

This month, social media and content creation focused on promoting the Almaguin Star Party and fall tourism. Star Party content included business features and two dedicated event posts, generating over 30,000 views across platforms. Additional seasonal content across social media, video, and the Explore Almaguin website highlighted local businesses, trails, and destinations. A new content approach was also introduced to

showcase ACED's visits to member municipalities, featuring local businesses and attractions along the way.

As Explore Almaguin's brand and social media reach continue to grow, we are seeing an increase in content creator engagement, including tagging and collaborative posts. This month, Explore Almaguin was tagged as a collaborator on four posts, helping expand our reach, increase visibility, and showcase Almaguin through additional voices and perspectives.

Email marketing included the monthly ACED Business newsletter, a thank-you email to Almaguin Star Party attendees, and initial business outreach for the 2026 Christmas Shop Local Campaign. Website maintenance continued, with increased event listings for Halloween and early Christmas activities, a review of the lease and investment page, and routine business directory updates.

Postmedia Marketing Campaign

The ACED Team has participated in several meetings with Postmedia, a national media organization representing major publications, including the National Post. Following initial outreach to several Almaguin municipalities, Postmedia was referred to ACED to explore a coordinated regional marketing initiative.

Postmedia has submitted a preliminary proposal for a large-scale Explore Almaguin marketing campaign aimed at increasing regional awareness and attracting visitors from the GTA and surrounding markets. The proposed campaign includes sponsored articles through the National Post, targeted digital advertising, social media promotion, and geographic tracking to help measure visitor engagement and tourism impact.

The proposed budget is based on ACED's previous large-scale marketing investment with Metroland but is flexible and can be adjusted to available resources. ACED is also exploring opportunities to offset costs through partnerships with non-member municipalities, advertising contributions from local Brand Ambassadors, and potential funding opportunities to support a broader regional brand relaunch and marketing campaign.

The proposal remains exploratory, with further consideration required regarding budget, partnerships, and potential implementation.

Project 4B – Tourism Promotion

Almaguin Star Party

The 2026 Almaguin Star Party was successfully held on September 26 at the Screaming Heads property, showcasing the region's dark skies through an evening of astronomy, culture, music, and community engagement. The event sold 98 tickets and welcomed 102 individuals, including 20 volunteers and supporting personnel, with an 82% attendance rate among ticket purchasers.

The event demonstrated strong tourism potential, with 58% of attendees travelling from outside the local area and 31% reporting an overnight stay. Visitors travelled from

communities across Ontario, including Toronto, Barrie, North Bay, and Timmins, highlighting the event's ability to attract visitors beyond the Almaguin region.

Marketing efforts were also highly successful, generating over 257,000 social media views across platforms with a modest $200 marketing budget. Local business partnerships helped enhance the visitor experience while encouraging spending within the region.

An Event Wrap Report has been prepared, highlighting attendance, visitor demographics, marketing reach, and tourism impact. Overall, the event demonstrated the potential for dark-sky tourism to support regional visitation, promote local businesses, and strengthen Almaguin Highlands' identity as a unique tourism destination.

Project 4C Shop in Almaguin Campaigns

ACED is in the planning stages of its 2026 Christmas Shop Local Campaign, with initial business outreach underway. Taking a new digital approach, the campaign will feature an Almaguin Holiday Gift Guide highlighting local businesses, holiday events, markets, and seasonal attractions across the region. This approach aims to balance meaningful business promotion with staff capacity, while a separate giveaway featuring ballot boxes at Almaguin craft and vendor markets will further support community markets and encourage attendance.

ACED Advocacy Efforts

As part of ACED's ongoing advocacy efforts to highlight the value of regional economic development and collaboration, the CMO developed two articles outlining the importance of economic development and the benefits of working together across the Almaguin region. Both articles were published on the Explore Almaguin website, supported by social media posts, and featured in *The Great North Arrow* to help raise awareness of ACED's role and the value of regional collaboration.

- The Value of Economic Development in Almaguin
- The Power of Working Together: Regional Collaboration in Almaguin

FedNor CIINO Agreement – Amendment Request

An amendment request was formally submitted to FedNor on October 8, seeking an extension of ACED's current three-year CIINO funding agreement, scheduled to expire on March 15, 2027.

The proposed amendment would allow ACED to extend the agreement and maximize the use of the remaining funding to support ongoing economic development activities. ACED is currently awaiting a response from FedNor.

A Note from the Director

With municipal elections taking place next week, I would like to take this opportunity to extend my sincere appreciation to each of our Board members for their dedication and support over the past four years.

As we approach a new term of Council, I want to personally recognize each of you for your commitment to regional collaboration, your advocacy for economic development, and your continued support of ACED and the work we do throughout Almaguin.

Economic development is a long-term investment, and the progress we have made would not be possible without municipal leaders who recognize the value of working together for the benefit of our communities.

Regardless of what the next term brings, I want to thank each of you for your contributions, your willingness to collaborate, and your commitment to strengthening our region. It has been a pleasure working alongside you, and I am truly grateful for the support, trust, and encouragement you have shown our team.

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT

RESOLUTION

2026-29

Be it resolved that the Almaguin Community Economic Development Board approve the September 24, 2026 ACED meeting minutes as: (please circle).

CIRCULATED **AMENDED**

MOVED BY: _____

SECONDED BY: _____

CARRIED: Yes No

Comments:

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT

RESOLUTION

2026-30

Be it resolved that the Almaguin Community Economic Development Board approve the proposed amendment to the Almaguin Highlands Chamber of Commerce's annual ACED membership fee, establishing the full membership contribution at 10% of the Chamber's total revenue from the previous fiscal year, effective January 1, 2027.

CIRCULATED **AMENDED**

MOVED BY: _____

SECONDED BY: _____

CARRIED: Yes No

Comments:

ACED
ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT

RESOLUTION

2026-31

Be it resolved that the Almaguin Community Economic Development Board adjourn the October 22nd, 2026 ACED Meeting at _____

CIRCULATED **AMENDED**

MOVED BY: _____

SECONDED BY: _____

CARRIED: Yes No

Comments:

Nov 3
2026
12.3

Ontario Provincial Police / Police provinciale de l'Ontario

Crime Prevention and Community Support Bureau
Bureau de la prévention du crime et du soutien communautaire

777 Memorial Ave.
Orillia ON L3V 7V3

777, av. Memorial
Orillia ON L3V 7V3

Tel: 705 329-7680
Fax: 705 329-7593

Tél. : 705 329-7680
Téléc. : 705 329-7593

File Reference:

October 23, 2026

Dear Mayor/Reeve/CAO/Treasurer:

Re: 2027 Annual Billing Statements

Please find attached your Ontario Provincial Police (OPP) Annual Billing Statement package including 2027 estimated costs and a statement for the 2025 year-end reconciliation. The final cost adjustment resulting from the 2025 reconciliation process, including the discount applied to 2025 estimated costs, has been applied to the calculated billing amount for the 2027 calendar year.

As noted in the letter sent to you by the Solicitor General dated August 14, 2026, any increase in total policing costs for calendar year 2027, including the 2025 year-end adjustment, has been capped at 11% over the final amount billed in 2026 (lesser of calculated billing or capped payable).

To provide clarity and transparency, your statement includes:

- The actual calculated billing amount for 2027.
- A capped amount, based on the final 2026 payable amount plus 11%.

The municipality will be billed the lower of these two amounts during the 2027 calendar year.

The final reconciliation of your 2027 annual costs will appear in your 2029 Annual Billing Statement. The reconciled 2027 costs will reflect the 11% cap over 2026 payable.

For more detailed information on the 2027 Annual Billing Statement package, please refer to the resource material available on the internet, www.opp.ca/billingmodel. Further, OPP Municipal Policing will host webinar information sessions to review 2027 cost recovery. An email invitation, including the webinar dates and additional details, will be forwarded to municipalities once the session dates have been finalized.

If you have questions about the Annual Billing Statement, please e-mail OPP.MunicipalPolicing@opp.ca.

Yours truly,

Brad McCallum
Chief Superintendent
Commander
Crime Prevention & Community Support Bureau

OPP 2027 Annual Billing Statement

McMurrich/Monteith Tp

Estimated costs for the period January 1 to December 31, 2027

Please refer to www.opp.ca for 2027 Municipal Policing Billing General Information summary for further details.

			Cost per Property $	Total Cost $
Base Service	**Property Counts**			
	Household	906		
	Commercial and Industrial	23		
	Total Properties	929	219.04	203,487
Calls for Service	(see summaries)			
	Total all municipalities	227,806,961		
	Municipal portion	0.0316%	77.57	72,060
Overtime	(see notes)		10.31	9,582
Prisoner Transportation	(per property cost)		1.63	1,514
Accommodation/Cleaning Services	(per property cost)		6.61	6,141
Total 2027 Estimated Cost			**315.16**	**292,784**
2025 Year-End Adjustment	(see summary)			1,531
Calculated Billing for 2027				**294,315**
Capped Payable for 2027				**279,404**
Total Billing for 2027 (Lesser of Calculated Billing or Capped payable)				**279,404**
2027 Monthly Billing Amount				**23,284**

Notes

Cost increases for the Total 2027 Billing amount have been capped at 11% over the Total 2026 Billing amount.

2026 Grand Total Billing Amount	251,715
11% of 2026 Grand Total Billing	27,689
Capped Payable for 2027	279,404

The capped payable for 2027 is lower than the calculated billing amount by $14,911.

Eligibility for the Regulatory Discount requires a minimum standard deviation of 3.0. Your Municipality's standard deviation value is -0.7.

OPP 2027 Annual Billing Statement

McMurrich/Monteith Tp

Estimated costs for the period January 1 to December 31, 2027

Notes to Annual Billing Statement

1) Municipal Base Services and Calls for Service Costs - The costs allocated to municipalities are determined based on the costs assigned to detachment staff performing municipal policing activities across the province. A statistical analysis of activity in detachments is used to determine the municipal policing workload allocation of all detachment-based staff as well as the allocation of the municipal workload between base services and calls for service activity. For 2027 billing purposes the allocation of the municipal workload in detachments has been calculated to be 52.9 % Base Services and 47.1 % Calls for Service. The total 2027 Base Services and Calls for Service cost calculation is detailed on the Base Services and Calls for Service Cost Summary included in the municipal billing package.

2) Base Services - The cost to each municipality is determined by the number of properties in the municipality and the standard province-wide average cost per property of $219.04 estimated for 2027. The number of municipal properties is determined based on MPAC data. The calculation of the standard province-wide base cost per property is detailed on Base Services and Calls for Service Cost Summary included in the municipal billing package.

3) Calls for Service - The municipality's Calls for Service cost is a proportionate share of the total cost of municipal calls for service costs calculated for the province. A municipality's proportionate share of the costs is based on weighted time standards applied to the historical billable calls for service. The municipality's total weighted time is calculated as a percentage of the total of all municipalities.

4) Overtime - Municipalities are billed for overtime resulting from occurrences in their geographic area and a portion of overtime that is not linked specifically to a municipality, such as training. Municipalities are not charged for overtime identified as a provincial responsibility. The overtime activity for the calendar years 2022, 2023, 2024 and 2025 has been analyzed and averaged to estimate the 2027 costs. The costs incorporate the 2027 salary rates and a discount to reflect overtime paid as time in lieu. The overtime costs incurred in servicing detachments for shift shortages have been allocated on a per property basis based on straight time. Please be advised that these costs will be reconciled to actual 2027 hours and salary rates and included in the 2029 Annual Billing Statement.

5) Court Security and Prisoner Transportation (CSPT) - Municipalities with court security responsibilities in local courthouses are billed court security costs based on the cost of the staff required to provide designated court security activities. Prisoner transportation costs are charged to all municipalities based on the standard province-wide per property cost. The 2027 costs have been estimated based on the 2025 activity levels. These costs will be reconciled to the actual cost of service required in 2027.

   There was no information available about the status of 2027 Court Security Prisoner Transportation Grant Program at the time of the Annual Billing Statement preparation.

6) Year-end Adjustment - The 2025 adjustment accounts for the difference between the amount billed based on the estimated cost in the Annual Billing Statement and the reconciled cost in the Year-end Summary. The original 10% Discount amount applied to the 2025 Estimated Costs has also been applied to the 2025 Reconciled Costs. The most significant year-end adjustments are resulting from the cost of actual versus estimated municipal requirements for overtime, additional service agreements and court security.

7) Regulatory Discount - The discounts table provides relief to municipalities with unusually high policing demands and costs. The model uses calls for service activity per property to identify municipalities whose service demands are significantly above the provincial average. Municipalities whose ratio is three standard deviations or more above the provincial average are considered outliers and are eligible for a discount on their Calls for Service and Overtime costs.

OPP 2027 Estimated Base Services and Calls for Service Cost Summary

Estimated Costs for the period January 1 to December 31, 2027

Salaries and Benefits	Positions FTE	Base %	$/FTE	Total Base Services and Calls for Service $	Base Services $	Calls for Service $
Uniform Members Note 1						
Superintendent	0.18	100.0	*223,923*	40,306	40,306	-
Inspector	28.03	100.0	*198,916*	5,575,623	5,575,623	-
Staff Sergeant-Detachment Commander	7.88	100.0	*181,915*	1,433,489	1,433,489	-
Staff Sergeant	42.54	100.0	*166,045*	7,063,573	7,063,573	-
Sergeant	245.82	52.9	*152,351*	37,451,016	19,817,867	17,633,149
Constable	1,682.31	52.9	*127,617*	214,692,126	113,605,061	101,087,065
Part-Time Constable	16.88	52.9	*101,516*	1,713,583	906,534	807,049
Total Uniform Salaries	2,023.64		-	267,969,717	148,442,455	119,527,262
Contractual Payouts			*6,669*	13,382,116	7,326,901	6,055,215
Shift Premiums & Second-In-Command Premiums			*1,200*	2,334,490.87	1,235,305	1,099,185
Uniform Benefits - Inspector			*29.48%*	1,655,576	1,655,576	-
Uniform Benefits - Full-Time Salaries			*38.56%*	100,502,863	54,724,349	45,778,514
Uniform Benefits - Part-Time Salaries			*19.35%*	331,578	175,414	156,164
Total Uniform Salaries & Benefits			-	**386,176,341**	**213,560,000**	**172,616,341**
Detachment Civilian Members						
Detachment Administrative Clerk	154.46	52.9	*79,741*	12,316,736	6,517,201	5,799,535
Detachment Operations Clerk	12.68	52.9	*71,757*	909,876	481,488	428,388
Detachment Clerk - Typist	3.72	52.9	*69,076*	256,962	136,080	120,883
Court Officer - Administration	49.38	52.9	*96,870*	4,783,432	2,531,208	2,252,223
Crimestoppers Co-ordinator	1.07	52.9	*77,849*	83,298	44,374	38,924
Cadet	12.23	52.9	*54,206*	662,944	350,715	312,229
Total Detachment Civilian Salaries	233.54			19,013,248	10,061,066	8,952,183
Civilian Benefits - Full-Time Salaries			*37.29%*	7,090,040	3,751,771	3,338,269
Total Detachment Civilian Salaries & Benefits				**26,103,289**	**13,812,837**	**12,290,451**
Support Costs - Salaries and Benefits						
Communication Operators			*7,893*	15,972,591	8,742,760	7,229,830
Prisoner Guards			*2,696*	5,455,733	2,986,251	2,469,482
Operational Support			*7,575*	15,329,073	8,390,525	6,938,549
RHQ Municipal Support			*3,159*	6,392,679	3,499,098	2,893,581
Telephone Support			*174*	352,113	192,733	159,381
Office Automation Support			*951*	1,924,482	1,053,385	871,097
Mobile and Portable Radio Support			*372*	759,073.44	415,371	343,702
Total Support Staff Salaries and Benefits Costs				**46,185,744**	**25,280,123**	**20,905,621**
Total Salaries & Benefits				**458,465,374**	**252,652,961**	**205,812,413**
Other Direct Operating Expenses Note 2						
Communication Centre			*161*	325,806	178,333	147,473
Operational Support			*1,499*	3,033,436	1,660,382	1,373,054
RHQ Municipal Support			*310*	627,328	343,375	283,954
Telephone			*1,005*	2,033,758	1,113,198	920,560
Mobile Radio Equipment Repairs & Maintenance			*195*	397,901	217,735	180,166
Office Automation - Uniform			*4,895*	9,905,718	5,421,996	4,483,722
Office Automation - Civilian			*1,199*	280,014	148,172	131,842
Vehicle Usage			*11,640*	23,555,170	12,893,162	10,662,007
Detachment Supplies & Equipment			*780*	1,578,439	863,975	714,464
Uniform & Equipment			*3,323*	6,780,648	3,710,429	3,070,219
Uniform & Equipment - Court Officer			*1,165*	57,528	30,441	27,086
Total Other Direct Operating Expenses				**48,575,747**	**26,581,199**	**21,994,548**
Total 2027 Municipal Base Services and Calls for Service Cost				**$ 507,041,121**	**$ 279,234,159**	**$ 227,806,961**
Total OPP-Policed Municipal Properties					**1,274,814**	
Base Services Cost per Property					**$ 219.04**	

OPP 2027 Estimated Base Services and Calls for Service Cost Summary

Estimated Costs for the period January 1 to December 31, 2027

Notes:

Total Base Services and Calls for Service Costs are based on the cost of salary, benefit, support and other direct operating expenses for staff providing policing services to municipalities. Staff is measured in full-time equivalent (FTE) units and the costs per FTE are described in the notes below.

1) Full-time equivalents (FTEs) are based on average municipal detachment staffing levels for the years 2022 through 2025. Additional service agreements, court security, prisoner transportation and cleaning staff are excluded.

   The equivalent of 84.29 FTEs with a cost of $18,740,635 has been excluded from municipal costs to reflect the average municipal detachment FTEs required for provincially-mandated responsibilities eligible for Provincial Service Usage credit.

   Salary rates are based on weighted average rates for municipal detachment staff by rank, level, and classification. The 2027 salaries were estimated based on the 2026 rates set in the 2023 to 2026 OPPA Uniform and Civilian Collective Agreements with an estimated overall general salary rate increase of 3.0% for 2027 applied. The 2027 salaries also incorporate a 3% Frontline Patrol Premium.

   The benefit rates are estimated based on the most recent rates set by the Treasury Board Secretariat, (2026-27). Contractual Payouts, Shift Premiums & Second-in-Command Premiums, and Benefit costs are subject to reconciliation.

   FTEs have been apportioned between Base Services and Calls for Service costs based on the current ratio, 52.9% Base Services : 47.1% Calls for Service.

2) Support Staff Costs and Other Direct Operating Expenses for uniform FTEs are calculated on a per FTE basis as per rates set in the 2026 Municipal Policing Cost-Recovery Formula.

OPP 2027 Calls for Service Billing Summary

McMurrich/Monteith Tp

Estimated costs for the period January 1 to December 31, 2027

Calls for Service Billing Workgroups	Calls for Service Count					2027 Average Time Standard	Total Weighted Time	% of Total Provincial Weighted Time	2027 Estimated Calls for Service Cost
	2022	2023	2024	2025	Four Year Average				
					A	B	C = A * B		
					Note 1			Note 2	Note 3
Drug Possession	0	0	0	0	0	4.3	0	0.0000%	0
Drugs	0	0	0	0	0	105.9	0	0.0000%	0
Operational	49	58	76	59	61	4.0	242	0.0128%	29,126
Operational 2	17	21	19	15	18	1.8	32	0.0017%	3,900
Other Criminal Code Violations	4	1	3	2	3	6.6	17	0.0009%	1,986
Property Crime Violations	16	22	21	10	17	5.8	100	0.0053%	12,042
Statutes & Acts	15	15	5	5	10	3.6	36	0.0019%	4,333
Traffic	10	9	10	6	9	3.7	32	0.0017%	3,897
Violent Criminal Code	9	12	10	10	10	13.6	139	0.0074%	16,778
Municipal Totals	**120**	**138**	**144**	**107**	**127**		**599**	**0.0316%**	**$72,060**

Provincial Totals (Note 4)

Calls for Service Billing Workgroups	Calls for Service Count					2027 Average Time Standard	Total Weighted Time	% of Total Provincial Weighted Time	2027 Estimated Calls for Service Cost
	2022	2023	2024	2025	Four Year Average				
					A	B	C = A * B		
					Note 1			Note 2	Note 3
Drug Possession	2,525	2,404	2,569	2,169	2,417	4.3	10,392	0.5490%	1,250,700
Drugs	820	940	944	877	895	105.9	94,798	5.0084%	11,409,528
Operational	178,423	182,555	198,566	188,472	187,004	4.0	748,016	39.5195%	90,028,184
Operational 2	46,759	47,507	47,196	46,311	46,943	1.8	84,498	4.4642%	10,169,824
Other Criminal Code Violations	12,435	13,135	14,776	15,013	13,840	6.6	91,343	4.8259%	10,993,667
Property Crime Violations	49,195	49,802	48,800	44,486	48,071	5.8	278,811	14.7303%	33,556,561
Statutes & Acts	33,229	34,566	37,180	37,654	35,657	3.6	128,366	6.7819%	15,449,668
Traffic	38,981	32,888	34,394	38,348	36,153	3.7	133,765	7.0672%	16,099,480
Violent Criminal Code	21,780	22,924	24,689	25,544	23,734	13.6	322,787	17.0536%	38,849,349
Provincial Totals	**384,148**	**386,721**	**409,114**	**398,874**	**394,714**		**1,892,776**	**100%**	**$227,806,961**

Notes to Calls for Service Billing Summary

1) Displayed without decimal places, exact numbers used in calculations
2) Displayed to four decimal places, nine decimal places used in calculations
3) Total costs rounded to zero decimals
4) Provincial Totals exclude data for dissolutions and post-2023 municipal police force amalgamations.

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OPP 2027 Calls for Service Details

McMurrich/Monteith Tp

For the calendar years 2022 to 2025

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2022	2023	2024	2025	
Grand Total	**120**	**138**	**144**	**107**	**127.25**
Operational	49	58	76	59	60.50
Animal - Bear Complaint	0	0	2	0	0.50
Animal - Dog Owners Liability Act	0	2	0	0	0.50
Animal - Master Code	0	0	1	0	0.25
Animal - Other	0	2	0	0	0.50
Animal Bite	0	0	1	0	0.25
Animal Injured	1	1	0	1	0.75
Animal Stray	4	0	2	3	2.25
Assist Fire Department	1	1	0	2	1.00
Assist Public	8	9	13	14	11.00
Distressed / Overdue Motorist	0	0	0	1	0.25
FAMILY DISPUTE	7	4	10	10	7.75
Fire - Other	0	1	0	0	0.25
Fire - Vehicle	0	0	1	1	0.50
Found - Radio, TV, Sound-Reprod. Equip.	0	1	0	0	0.25
Found Property - Master Code	2	1	0	2	1.25
Insecure Condition - Master Code	0	1	0	1	0.50
Intimate Partner Violence	14	15	8	5	10.50
Lost - Others	0	0	0	1	0.25
Lost Property - Master Code	0	0	1	2	0.75
Missing Person Located 12 & older	2	0	1	1	1.00
Missing Person-Master code	0	0	1	0	0.25
Neighbour Dispute	5	9	23	7	11.00
Noise Complaint - Master Code	0	3	4	2	2.25
Noise Complaint - Residence	0	1	1	0	0.50
Other Municipal By-Laws	0	1	0	0	0.25
Phone - Nuisance - No Charges Laid	1	0	0	0	0.25
Sudden Death - Apparent Overdose/Overdose	0	1	0	0	0.25
Sudden Death - Natural Causes	0	1	2	0	0.75
Sudden Death - Others	0	1	1	0	0.50
SUSPICIOUS PACKAGE	0	1	0	0	0.25
Suspicious Person	0	2	2	3	1.75
Suspicious vehicle	1	0	0	0	0.25
Trouble with Youth	0	0	0	2	0.50
Unwanted Persons	3	0	1	1	1.25
Vehicle Recovered - Motorcycles	0	0	1	0	0.25
Operational 2	17	21	19	15	18.00
911 call - Dropped Cell	0	1	1	0	0.50
911 call / 911 hang up	10	10	2	2	6.00
False Alarm - Others	3	3	12	8	6.50
Keep the Peace	4	7	4	5	5.00
Other Criminal Code Violations	4	1	3	2	2.50
Bail Violations - Fail To Comply	1	0	0	2	0.75
Bail Violations - Others	1	0	0	0	0.25

OPP 2027 Calls for Service Details

McMurrich/Monteith Tp

For the calendar years 2022 to 2025

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2022	2023	2024	2025	
Breach of Probation	1	0	1	0	0.50
Disturb the Peace	0	1	0	0	0.25
Offensive Weapons - Careless use of firearms	0	0	1	0	0.25
Offensive Weapons-Other Offensive Weapons	1	0	0	0	0.25
Trespass at Night	0	0	1	0	0.25
Property Crime Violations	16	22	21	10	17.25
Break & Enter	1	3	2	1	1.75
Fraud - False Pretence Under $5,000	0	1	1	0	0.50
Fraud - Forgery & Uttering	0	0	1	1	0.50
Fraud - Fraud through mails	1	0	0	0	0.25
Fraud - Master Code	4	2	1	0	1.75
Fraud - Money/property/security Over $5,000	1	0	3	0	1.00
Fraud - Money/property/security Under $5,000	0	2	2	2	1.50
Fraud - Other	0	4	0	2	1.50
Fraud - Steal/Forge/Poss./Use Credit Card	1	0	0	0	0.25
Identity Fraud	1	0	0	0	0.25
Mischief	1	2	2	2	1.75
Mischief - Interfere with lawful use, enjoyment of property	1	2	1	0	1.00
Personation with Intent (fraud)	0	0	1	0	0.25
Theft Over - Master Code	0	1	0	0	0.25
Theft FROM Motor Vehicles Under $5,000	0	0	1	0	0.25
Theft of - All Terrain Vehicles	2	0	0	1	0.75
Theft of - Farm Vehicles	0	0	0	1	0.25
Theft of Motor Vehicle	1	1	2	0	1.00
Theft Over $5,000 - Boat (Vessel)	0	1	0	0	0.25
Theft Under $5,000 - Farm Equipment	1	0	1	0	0.50
Theft Under $5,000 - Master Code	0	1	0	0	0.25
Theft Under $5,000 - Mine Equipment/Property	0	1	0	0	0.25
Theft Under $5,000 - Other Theft	1	1	3	0	1.25
Statutes & Acts	15	15	5	5	10.00
Landlord / Tenant	3	1	0	0	1.00
Mental Health Act	0	2	2	0	1.00
Mental Health Act - Apprehension	1	1	0	1	0.75
Mental Health Act - Attempt Suicide	0	1	0	0	0.25
Mental Health Act - Placed on Form	0	0	0	1	0.25
Mental Health Act - Threat of Suicide	1	3	0	1	1.25
Mental Health Act - Voluntary Transport	1	2	1	0	1.00
Trespass To Property Act	9	5	2	2	4.50
Traffic	10	9	10	6	8.75
MVC - FATAL (MOTOR VEHICLE COLLISION)	1	0	0	0	0.25
MVC - PERSONAL INJURY (MOTOR VEHICLE COLLISION]	1	1	3	0	1.25
MVC - PROP. DAM. FAILED TO REM (MOTOR VEHICLE COLLISION)	1	0	0	1	0.50

OPP 2027 Calls for Service Details

McMurrich/Monteith Tp

For the calendar years 2022 to 2025

Calls for Service Billing Workgroups	Calls for Service Count				Four Year Average
	2022	2023	2024	2025	
MVC - PROP. DAM. NON REPORTABLE (MOTOR VEHICLE COLLISION]	2	0	3	2	1.75
MVC - PROP. DAM. REPORTABLE (MOTOR VEHICLE COLLISION]	5	7	3	3	4.50
MVC (MOTOR VEHICLE COLLISION) - Master Code	0	1	1	0	0.50
Violent Criminal Code	9	12	10	10	10.25
Assault - Level 1	1	5	2	4	3.00
Assault With Weapon or Causing Bodily Harm - Level 2	3	1	2	2	2.00
Criminal Harassment	1	3	2	0	1.50
Criminal Negligence - Bodily Harm	0	0	1	0	0.25
Extortion	0	0	1	1	0.50
Indecent/Harassing Communications	0	1	0	0	0.25
MISCHIEF - CAUSE DANGER TO LIFE	1	0	0	0	0.25
Sexual Assault	1	0	1	1	0.75
Utter Threats to Person	2	2	1	2	1.75

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OPP 2025 Reconciled Year-End Summary

McMurrich/Monteith Tp

Reconciled cost for the period January 1 to December 31, 2025

			Cost per Property $	Reconciled Cost $	Estimated Cost $	Reconciliation Variance $
Base Service	**Property Counts**					
	Household	885				
	Commercial and Industrial	20				
	Total Properties	905	191.15	172,987	171,439	1,547
Calls for Service						
	Total all municipalities	211,865,714				
	Municipal portion	0.0311%	72.83	65,914	65,175	739
Overtime			8.75	7,920	8,769	(850)
Prisoner Transportation	(per property cost)		1.55	1,403	1,511	(109)
Accommodation/Cleaning Services	(per property cost)		5.93	5,367	5,159	208
Total 2025 Costs			**280.21**	**253,590**	**252,053**	
10% Discount on 2025 Estimated Costs				(25,205)	(25,205)	
Total 2025 Costs After Discount				**228,384**	**226,848**	
2025 Billed Amount				**226,854**		
2025 Year-End-Adjustment				**1,531**		

Notes

The Year-End Adjustment above is included as an adjustment on the 2027 Billing Statement.

This amount is incorporated into the monthly invoice amount for 2027.

The difference between the estimated and billed amount is due to rounding the bills to the nearest dollar throughout the year.

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OPP 2025 Reconciled Base Services and Calls for Service Cost Summary

For the period January 1 to December 31, 2025

Salaries and Benefits	Positions FTE	Base %	$/FTE	Total Base Services and Calls for Service $	Base Services $	Calls for Service $
Uniform Members Note 1						
Inspector	26.56	100.0	*187,318*	4,975,177	4,975,177	-
Staff Sergeant-Detachment Commander	8.60	100.0	*168,905*	1,452,587	1,452,587	-
Staff Sergeant	38.53	100.0	*156,979*	6,048,392	6,048,392	-
Sergeant	226.23	50.7	*143,004*	32,351,895	16,405,469	15,946,425
Constable	1,618.15	50.7	*120,760*	195,407,228	99,085,708	96,321,520
Part-Time Constable	11.97	50.7	*91,572*	1,096,112	555,839	540,272
Total Uniform Salaries	1,930.04			241,331,390	128,523,173	112,808,217
Statutory Holiday Payout			*6,127*	11,751,182	6,181,276	5,569,906
Shift Premiums			*1,197*	2,221,358.97	1,126,397	1,094,962
Uniform Benefits - Inspector			*29.48%*	1,466,682	1,466,682	-
Uniform Benefits - Full-Time Salaries			*38.56%*	90,716,295	47,425,776	43,290,520
Uniform Benefits - Part-Time Salaries			*19.35%*	212,098	107,555	104,543
Total Uniform Salaries & Benefits				**347,699,006**	**184,830,859**	**162,868,147**
Detachment Civilian Members Note 1						
Detachment Administrative Clerk	164.29	50.7	*75,342*	12,377,949	6,276,748	6,101,201
Detachment Operations Clerk	3.41	50.7	*69,798*	238,011	120,750	117,260
Detachment Clerk - Typist	1.74	50.7	*62,349*	108,488	54,867	53,620
Court Officer - Administration	28.73	50.7	*92,124*	2,646,719	1,342,245	1,304,474
Crimestoppers Co-ordinator	0.89	50.7	*73,240*	65,184	32,958	32,226
Cadet	1.62	50.7	*51,219*	82,974	41,999	40,975
Total Detachment Civilian Salaries	200.68			15,519,324	7,869,568	7,649,757
Civilian Benefits - Full-Time Salaries			*37.29%*	5,787,156	2,934,562	2,852,594
Total Detachment Civilian Salaries & Benefits			-	**21,306,481**	**10,804,130**	**10,502,351**
Support Costs - Salaries and Benefits Note 2						
Communication Operators			*6,682*	12,896,527	6,782,230	6,114,297
Prisoner Guards			*2,061*	3,977,812	2,091,915	1,885,897
Operational Support			*7,119*	13,739,955	7,225,785	6,514,170
RHQ Municipal Support			*3,208*	6,191,568	3,256,120	2,935,448
Telephone Support			*157*	303,016	159,355	143,661
Office Automation Support			*938*	1,810,378	952,070	858,308
Mobile and Portable Radio Support			*357*	693,297.57	364,522	328,776
Total Support Staff Salaries and Benefits Costs				**39,612,554**	**20,831,997**	**18,780,557**
Total Salaries & Benefits				**408,618,041**	**216,466,986**	**192,151,055**
Other Direct Operating Expenses Note 2						
Communication Centre			*150*	289,506	152,250	137,256
Operational Support			*1,112*	2,146,204	1,128,680	1,017,524
RHQ Municipal Support			*360*	694,814	365,400	329,414
Telephone			*1,458*	2,813,998	1,479,870	1,334,128
Mobile Radio Equipment Repairs & Maintenance			*168*	326,258	171,540	154,718
Office Automation - Uniform			*4,487*	8,660,089	4,554,305	4,105,784
Office Automation - Civilian			*1,154*	231,585	116,485	115,100
Vehicle Usage			*10,219*	19,723,079	10,372,285	9,350,794
Detachment Supplies & Equipment			*1,073*	2,070,933	1,089,095	981,838
Uniform & Equipment			*2,360*	4,583,144	2,409,725	2,173,418
Uniform & Equipment - Court Officer			*1,037*	29,793	15,109	14,684
Total Other Direct Operating Expenses				**41,569,403**	**21,854,744**	**19,714,660**
Total 2025 Municipal Base Services and Calls for Service Cost				**$ 450,187,444**	**$ 238,321,730**	**$ 211,865,714**
Total OPP-Policed Municipal Properties					**1,246,809**	
Base Services Cost per Property					**$ 191.15**	

OPP 2025 Reconciled Base Services and Calls for Service Cost Summary

For the period January 1 to December 31, 2025

Notes:

Total Base Services and Calls for Service Costs are based on the cost of salary, benefit, support and other direct operating expenses for staff providing policing services to municipalities. Staff is measured in full-time equivalent (FTE) units and the costs per FTE are described in the notes below.

1) Full-time equivalents (FTEs) are based on average municipal detachment staffing levels for the years 2020 through 2023. Additional service agreements, court security, prisoner transportation and cleaning staff are excluded.

   The equivalent of 85.71 FTEs with a cost of $17,966,693 has been excluded from municipal costs to reflect the average municipal detachment FTEs required for provincially-mandated responsibilities eligible for Provincial Service Usage credit.

   Salary rates are based on weighted average rates for municipal detachment staff by rank, level, and classification. The 2025 salaries incorporate the 2025 general salary rate increase set in the 2023 to 2026 OPPA Uniform and Civilian Agreements (uniform and civilian staff - 4.75% in 2023, 4.50% in 2024 and 2.75% in 2025). The 2027 salaries also incorporate a 3% Frontline Patrol Premium. The benefit rates are estimated based on the most recent rates set by the Treasury Board Secretariat, (2025-26). Statutory Holiday Payouts, Shift Premiums, and Benefit costs are subject to reconciliation.

   FTEs have been apportioned between Base Services and Calls for Service costs based on the current ratio, 50.7% Base Services : 49.3% Calls for Service.

2) Support Staff Costs and Other Direct Operating Expenses for uniform FTEs are calculated on a per FTE basis as per rates set in the 2024 Municipal Policing Cost-Recovery Formula.