

Township of McMurrich/Monteith
Regular Council Meeting - Agenda
Tuesday, September 1, 2026 – 7:00pm

Meeting to be held inside Municipal Office/Fire Hall

1. Call to Order:
2. Confirmation of the minutes of the previous meeting:
 - 2.1 Council – August 18, 2026 (Regular and Special)
3. List of proposed resolutions for the meeting:
4. Declaration of pecuniary interest and general nature thereof:
 - should a member have a disclosure of pecuniary interest, they are to declare the nature thereof now or at any time during the meeting

Committee of Adjustment – to hear 2 applications for minor variance

1. Butler – 1958 Highway 518 West – reduction in frontage requirements
 2. Williamson – 4379 Stisted Road South – reduction in front yard setback requirements
5. Delegations:
 - 5.1 Staff Report: Public Works
 - 5.2 Staff Report: Fire Chief
 - 5.3 Staff Report: Chief Administrative Officer: Seguin Trail – MNR Land Use Permit (LUP)
6. Business Arising From a Previous Meeting:
 - None
7. Quotes, Tenders, RFP's:
 - None
8. Accounts for Approval:
 - August, 2026
9. Applications:
 - None
10. Bylaws:
 - 10.1 43-2026 Confirm Council Meeting – August 18, 2026
 - 10.2 44-2026 Enter into an Agreement for Communication Services (Fire Dispatch)
11. Council Reports:
 - None

12. Correspondence:

- 12.1 Twp of Armour – Resolution re: petition government to increase Library funding
- 12.2 DPS Municipal Association – Fall Meeting Agenda – Carling Community Centre
- 12.3 BFAR Union Public Library – Meeting Minutes – June 17, 2026
- 12.4 Town of Latchford – Resolution: re: funding for Official Plan and Zoning Bylaw reviews
- 12.5 Federation of Northern Ontario Municipalities – advances Northern Ontario priorities at AMO Conference
- 12.6 Almaguin Community Economic Development (ACED) – Meeting agenda package – Aug 27/26

13. New Business:

None

14. Closed Session: Section 239 (2)

- 14.1 (b.) Personal matters about an identifiable individual, including municipal or local board employees (Human Resources - evaluation)

15. Adjournment:

Dates to Remember:

Monday, September 7th – Labour Day – Municipal Office Closed – Landfill Site OPEN 9am-5pm

Tuesday, September 8th – Recreation Committee Meeting – 7pm

Tuesday, September 15th – Regular Council Meetings – 7pm

Pickle Ball Court – opens June 3rd – every Friday sessions 1:30-3pm + 6:30-8pm

Friday, September 11th – Family Fun Night - Fundraiser for Jodie & Taylor Armstrong- 5:30pm-9pm

Saturday, October 17th – Oktoberfest – Sprucedale Community Centre – Doors open at 8pm - \$20 ticket

Friday, November 13th – Family Fun Night - Sprucedale Community Centre – 5:30-9pm

Sunday, December 6th – Christmas Social - Sprucedale Community Centre – Doors open at 4:30pm \$15 ticket, Children under 5 yrs are FREE

2026 Final Tax Notices mailed late July – Installment dates August 28th and October 28th

Sept 1 2026
2-1

**MINUTES OF McMURRICH/MONTEITH TOWNSHIP
REGULAR COUNCIL MEETING - TUESDAY, AUGUST 18, 2026**

The Council of the Township of McMurrich/Monteith met Tuesday, August 18, 2026, inside the Council Chambers

Present: Mayor: Glynn Robinson; Council Members: Terry Currie, Daniel O'Halloran, and Craig White.

Absent: : Vicky Roeder-Martin

Staff present: Cheryl Marshall, Clerk/Treasurer, Allyson Pedwell, Deputy-Clerk/Deputy-Treasurer, Ryan McFarland, Fire Chief, Neil Hellam, Public Works Superintendent, Lisa Firby, Recreation and Communication Coordinator

Audience: none

1. Call to Order:

The meeting was called to order at 7:03pm

2. Confirmation of the minutes of the previous meeting:

2.1 Council – August 4, 2026

2.2 Recreation- June 30, July 14, July 22, and August 11, 2026

3. List of proposed resolutions for the meeting:

None

4. Declaration of pecuniary interest and general nature thereof:

5. Delegations:

5.1 Staff Report: Recreation Coordinator- Sprucedale Community Centre Revitalization Project: Council and staff discussed grant opportunity, reviewed the public survey and action items.

6. Business Arising From a Previous Meeting:

6.1 BF and District Food Bank – request support to help supplement rising costs: Council discussed the report from the food bank and the amount the Township will donate.

7. Quotes, Tenders, RFP's:

None

8. Accounts for Approval:

None

9. Applications:

None

10. Bylaws:

10.1 41-2026 Confirm Council Meeting – August 4, 2026

10.2 42-2026 Enter into an Agreement re: Live Fire Training Unit

11. Council Reports:

None

12. Correspondence:

Mayor Robinson spoke to the concern on John St. Staff informed Council that the Township will have to have watershed studies done by the MNR and/or DFO before moving forward with installing culverts.

13. New Business:

None

14. Closed Session: Section 239 (2)

None

15. Adjournment: Council adjourned this meeting at 7:45 p.m.

Resolutions:

2026-182 O'Halloran/White

Be It Resolved that Council approves the minutes of the Regular Council meeting held August 4, 2026. **Carried**

2026-183 White/O'Halloran

Be It Resolved that Council receives the following minutes of the Recreation Committee meetings: June 30, July 14 and 22, and August 11, 2026. **Carried**

2026-184 O'Halloran/White

BE IT RESOLVED that Council of the Corporation of the Township of McMurrich/Monteith receives the report regarding the proposed **Sprucedale Community Centre Revitalization Project;**

AND THAT Council supports, in principle, the Township submitting funding

August 18, 2026

Council Minutes

Page | 2

applications to the **FedNor Build Communities Strong Fund – Local Impact Stream in Northern Ontario** and the **Northern Ontario Heritage Fund Corporation (NOHFC) Enhance Your Community Program** toward the proposed Sprucedale Community Centre Revitalization Project, currently estimated at **\$1,143,050**;

AND THAT Council authorizes staff to prepare and submit the required funding applications and supporting documentation;

AND THAT Council acknowledges that the proposed funding strategy is to seek combined federal and provincial funding of up to approximately **90% of eligible project costs**, with a potential municipal share of approximately **10%**;

AND THAT Council's support for the submission of the funding applications does not constitute approval of the project expenditures or a commitment of municipal reserves, taxation, borrowing or other municipal funds at this time;

AND THAT, should funding be offered, staff shall bring a further report to Council outlining the approved funding amounts, eligible project costs, funding conditions, updated project estimates, proposed project phasing and options for financing any required municipal contribution;

AND THAT acceptance of any funding agreement and commitment of the Township's financial contribution shall be subject to further Council approval;

AND FURTHER THAT the Communication and Recreation Coordinator, be authorized to execute documents required solely for the purpose of submitting the funding applications. **Carried**

2026-185 White/O'Halloran

Be It Resolved that Council receives the request for support from the Burk's Falls and District Food Bank and agrees to a donation of \$1000.00 **Carried**

2026-186 Currie/O'Halloran

Be It Resolved that Council accepts first, second and third readings and hereby passes Bylaw 41-2026 to confirm the council meeting held August 4, 2026. **Carried**

2026-187 Currie/White

Be It Resolved that Council accepts first, second and third readings and hereby passes Bylaw 42-2026 to enter into an agreement for Live Fire Training Unit. **Carried**

2026-188 Currie/White

Be It Resolved that Council adjourns this meeting at 7:45pm until Tuesday, September 1, 2026 at 7pm. **Carried**

Mayor, Glynn Robinson

Clerk, Cheryl Marshall

Sept 1
2026
2.1

**MINUTES OF McMURRICH/MONTEITH TOWNSHIP
SPECIAL COUNCIL MEETING - TUESDAY, AUGUST 18, 2026**

The Council of the Township of McMurrich/Monteith met Tuesday, August 18, 2026, inside the Council Chambers

Present: Mayor: Glynn Robinson; Council Members: Terry Currie, Daniel O'Halloran, and Craig White.

Absent: Vicky Roeder-Martin,

Staff present: Cheryl Marshall, Clerk/Treasurer, Allyson Pedwell, Deputy-Clerk/Deputy-Treasurer, Ryan McFarland, Fire Chief, Neil Hellam, Public Works Superintendent, Jason Newman, Bylaw Enforcement, Lisa Firby, Communications and Recreation Coordinator

Audience: Sean McFadyn, Steve Robinson

1. Call to Order:

The meeting was called to order at 6:30pm

2. Appointment of Property Standards Committee:

Council appointed by resolution, all members of Council to the Committee.

3. Adjournment: Council adjourned this meeting at 6:31 p.m.

Resolutions:

2026-180 O'Halloran/White

Be It Resolved that Council of the Township of McMurrich/Monteith appoints all of Council as the Property Standards Committee. **Carried**

2026-181 White/O'Halloran

Be It Resolved that Council adjourns this meeting at 6:31pm. **Carried**

Mayor, Glynn Robinson

Clerk, Cheryl Marshall

Sept 1
2026

**Township of McMurrich/Monteith
Committee of Adjustment**

**NOTICE OF PUBLIC HEARING CONCERNING PROPOSED MINOR VARIANCES TO
ZONING BY-LAW 16-2016 (AS AMENDED) OF THE TOWNSHIP OF MCMURRICH/MONTEITH**

APPLICATION: **A01/26**
Application Made By: Alfred Butler
Location of Property: 1958 Highway 518 W

The owner requests the following variance to Table 5 (Residential zone) Zoning By-law 16-2016:

- 1) Table 5 – Rural Residential (RU) Zone: Minimum frontage = 60 metres (196.9 feet). The request is for a reduction in frontage to 20 metres (65.6 feet), requiring variance of 40 metres (131.2 feet).**

NOTICE: This notice has been sent to you for your information and does not require any response unless you wish to make one. The above noted application will be heard by the Committee of Adjustment on:

Tuesday, September 1, 2026 at 7:00 p.m

At the Township of McMurrich/Monteith Council Chambers
31 William Street, Sprucedale, Ontario

PUBLIC HEARING – You are entitled to attend this Public Hearing to express your view about this application or you may be represented by an agent for that purpose. If you wish to make written comments on this application, please provide them to the Secretary-Treasurer at the address noted below.

NOTE: Members of the public wishing to comment are strongly encouraged to forward their written submissions any time prior to the public hearing. If you are aware of any person interested in or affected by this application who has not received a copy of this notice, you are requested to inform that person of this Hearing. For further information, please contact Cheryl Marshall during office hours (9:00 a.m. to 4:30 p.m.).

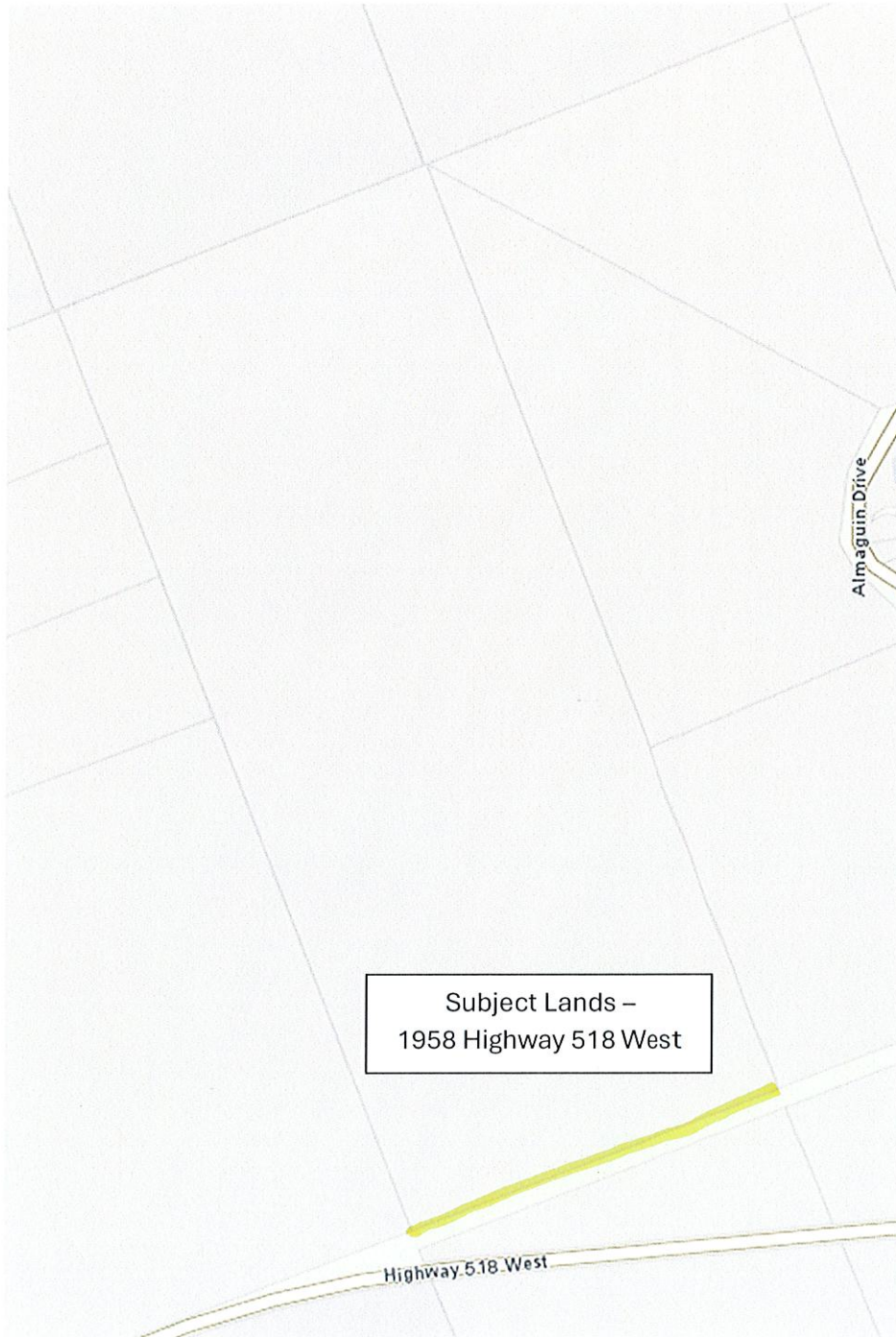
FAILURE TO ATTEND HEARING – If you do not attend the Hearing, it may proceed in your absence and, except as otherwise provided in the Planning Act, you will not be entitled to any further notice in the proceedings.

NOTICE OF DECISION – A copy of the decision of the Committee will be sent to the applicant and to each person who spoke at the Hearing and/or who has filed with the Secretary Treasurer a written request for Notice of the Decision.

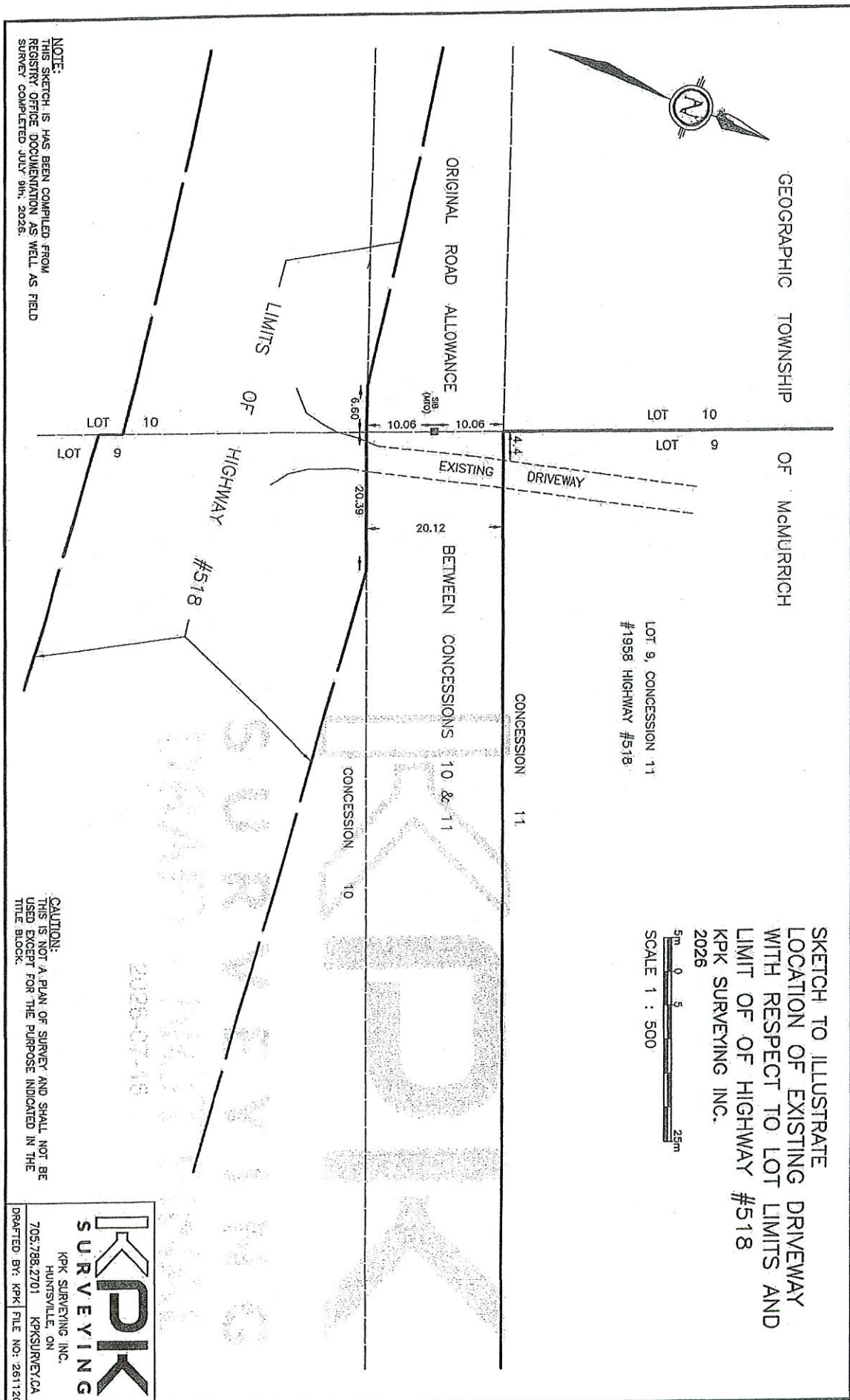
Dated at the Township of McMurrich/Monteith this 11th day of August, 2026.

Cheryl Marshall, Secretary-Treasurer
Township of McMurrich/Monteith
P. O. Box 70, 31 William Street, Sprucedale, Ontario P0A 1Y0
Tel: 705-685-7901; Fax: 705-685-7901
clerk@mcmurrichmonteith.com

Key Map



Site Sketch



TOWNSHIP OF MCMURRICH/MONTEITH

COMMITTEE OF ADJUSTMENT

Application for Minor Variance Planning Act S. 45 (1) or For Permission Planning Act S. 45 (2)

File # A 01/26

The undersigned hereby applies to the Committee of Adjustment for the Township of McMurrich/Monteith under section 45 of the Planning Act for relief, as described in the application, from Zoning By-Law #16-2016 (as amended).

1. Name of Owner Allan Butler
Email address _____
Home Telephone: _____ Cell: _____
Mailing Address _____
2. Name of Agent (if any) Lanny Dennis, Lanny D. Planning
Agent Email address lannydplanning@gmail.com
Agent Phone Number _____ Cell: 705 783 4607
Agent Mailing Address Box 254 Nolar, Ontario POA 1R0

Note: Unless otherwise requested, all communications will be sent to the agent, if any.

3. Address and property roll number of subject lands: 1958 Hwy 518 West
4912-010-003-02600
4. Present Official Plan designation applying to the land: Rural and overlay
of Locally Significant Wetland - limited to southern end of lot
along top road allowance.
5. Present Zoning By-Law provisions applying to the land: Rural (Ru) and
Environmental Protection One (EPI) and Environmental Protection Two (EP2)
6. Nature and extent of relief applied for: Request relief from Table 5
to decrease the minimum frontage from 60m to 20m to
permit the construction of a new dwelling.

7. Why is it not possible to comply with the provisions of the by-law? _____

existing frontage is deficient

8. Legal description of subject land (Lot and Concession Township, registered or reference plan number or other legal description): Lot 9, Con. 11, McMurich

9. Dimensions of subject land: Frontage: 1/- 20.39 m.
Depth: 1/- 100.5 m
Area: 1/- 80 ha.

10. Access to the subject lands is by (check applicable space):

Provincial Highway X

Municipal Road _____ Seasonal _____ All Year _____

Other Public Road (specify) _____

Right-of-Way _____

Water _____

If access to the subject land is by water only, the parking and docking facilities to be used:

n/a

Distance of this facility from the subject land and the nearest public road: n/a

11. Existing uses of the subject property: vacant

12. Proposed uses of the subject property: residential

13. Are there any buildings or structures on the subject land? Yes ___ No X

14. Particulars of all buildings and structures on or proposed for the subject land. Specify ground floor area, gross floor area, number of stories, width, length, height, etc. **This information may be indicated on a site plan.**

Existing: vacant

Proposed: dwelling

15. Location of all buildings and structures on or proposed for the subject land, specify distance from side, rear and front of lines. **This information may be indicated on a site plan.**

Existing: vacant

Proposed: 17-30m front lot line; 1-15m interior side lot line and 1-900m rear lot line.

16. Date of acquisition of subject land: August 15, 1997

17. Date of construction of all buildings and structures on subject land (if known): vacant n/a

18. Length of time the existing uses of the subject property have continued: vacant n/a

19. Water is provided to the subject land by (check in applicable space):

Privately owned/operated individual well X Lake or other water body ___

Other means (specify) _____

20. Sewage Disposal is provided to the subject land by (check in applicable space):

Individual septic system X Privy ___

Other means (specify) _____

21. Storm Drainage is provided to the subject land by:

Sewers ___ Ditches ___ Swales ___ Other means (Specify) natural

22. If known, have these lands been subject to any of the following development applications. Minor Variance; Zoning Amendment; Deeming By Law; Site Plan Agreement; Shore Road/Road Closing; Plan of Subdivision / Condominium; Severance/Consent; Yes ☐ No ☒

If so, please specify type of application and File No.:

NOTE:

- NOTE:**
1. One copy of this application will be filed with the Secretary-Treasurer of the Committee of Adjustment, together with the plan referred to in Note 2, accompanied by the current administration fee and/or deposit in cash or by cheque made payable to the Township of McMurrich/Monteith. **Any and all extra charges associated with the application for a Minor Variance shall be the applicant's responsibility.**
 2. One plan must be submitted that show the dimensions of the subject land and all abutting land and showing the location, size and type of all buildings and structures on the subject and abutting land. The Committee of Adjustment may require that the plan be signed by an Ontario Land Surveyor.
 3. A signed and witnessed Declaration of Applicant or Authorized Agent must be submitted to the Municipal Office.

AUTHORIZATION BY OWNER

I/We, Allan Barker, the undersigned, being the owner(s) of the
 Please Print Name
 subject land, hereby authorize Larry Dennis, Larry D. Planning, to act on
 my/our behalf in regard to the submission of this application.

X JULY 21 2026
Date

X W. Butler

X
Signature of Owner(s) or Agent

DECLARATION OF OWNER OR AUTHORIZED AGENT

I/We, Larry Dennis of the Township of Perry
in the District of Perry Sound solemnly declare that:

All the statements contained in this application and provided by me are true and I make this solemn declaration conscientiously believing it to be true and knowing that it is of the same force and effect as if made under oath.

DECLARED before me at the Township
of Perry in the
District of Perry Sound
this 25th day of July, 2026.



Signature of Owner(s) or Agent

ECOW

Signature of Commissioner, etc.

ERICA COLE
COMMISSIONER OF OATHS
TOWNSHIP OF PERRY

PERMISSION TO ENTER

I hereby authorize the members of staff and/or elected members of Council of the Township of McMurrich-Monteith to enter upon the subject lands and premises for the limited purpose of evaluating the merits of this application. This is their authority for doing so.

July 21/26

Date



Signature of Owner(s) or Agent

Personal Information contained on this form, collected pursuant to the Planning Act, will be used for the purpose of responding to the initial application. Questions should be directed to the Municipal Freedom of Information and Privacy Coordinator at the institution conducting the procedures under the Act.

A Plan is required showing the following:

- The boundaries and dimensions of the subject land
- The location, size and type of all existing and proposed buildings and structures on the subject land, indicating the distance of the buildings or structures from the front yard line, rear yard lot line and the side yard lot lines
- The approximate location of all natural and artificial features on the subject land that, in the opinion of the applicant, may affect the application. Examples include buildings, railways, roads, watercourses, drainage ditches, river or stream banks, wetlands, wooded areas, wells and septic tanks.
- The current uses on land that is adjacent to the subject land.
- The location, width and name of any roads within or abutting the subject land, indicating whether it is an unopened road allowance, a public travelled road, a private road or a right-of-way.
- If access to the subject land is by water only, the location of the parking and docking facilities to be used.
- The location and the nature of any easement affecting the subject land.

Sept 1
2026

**Township of McMurrich/Monteith
Committee of Adjustment**

**NOTICE OF PUBLIC HEARING CONCERNING PROPOSED MINOR VARIANCES TO
ZONING BY-LAW 16-2016 (AS AMENDED) OF THE TOWNSHIP OF MCMURRICH/MONTEITH**

APPLICATION: **A02/26**
Application Made By: John Williamson
Location of Property: 4379 Stisted Road South

The owners propose to construct a new 960 square foot single storey garage on the front side of the dwelling, and request the following variance to Zoning By-law 16-2016:

- 1) Table 5 – Rural Residential (RU) Zone: Minimum front yard setback of 15 metres (49.2 feet) to be reduced to 7.62 metres (25 feet) for a garage only.**

NOTICE: This notice has been sent to you for your information and does not require any response unless you wish to make one. The above noted application will be heard by the Committee of Adjustment on:

Tuesday, September 1, 2026 at 7:00 p.m

at the Township of McMurrich/Monteith Council Chambers
31 William Street, Sprucedale, Ontario

PUBLIC HEARING – You are entitled to attend this Public Hearing to express your view about this application or you may be represented by an agent for that purpose. If you wish to make written comments on this application, please provide them to the Secretary-Treasurer at the address noted below.

NOTE: Members of the public wishing to comment are strongly encouraged to forward their written submissions any time prior to the public hearing. If you are aware of any person interested in or affected by this application who has not received a copy of this notice, you are requested to inform that person of this Hearing. For further information, please contact Cheryl Marshall during office hours (9:00 a.m. to 4:30 p.m.).

FAILURE TO ATTEND HEARING – If you do not attend the Hearing, it may proceed in your absence and, except as otherwise provided in the Planning Act, you will not be entitled to any further notice in the proceedings.

NOTICE OF DECISION – A copy of the decision of the Committee will be sent to the applicant and to each person who spoke at the Hearing and/or who has filed with the Secretary Treasurer a written request for Notice of the Decision.

Dated at the Township of McMurrich/Monteith this 19th day of August, 2026.

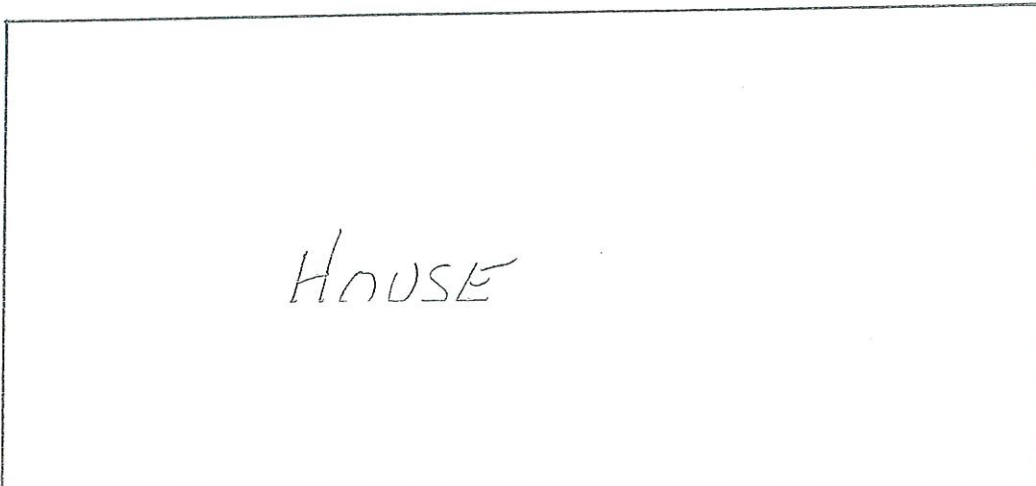
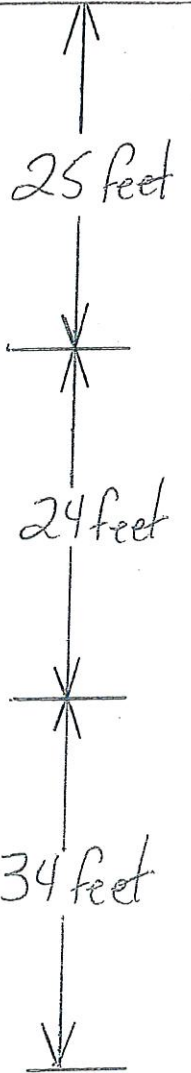
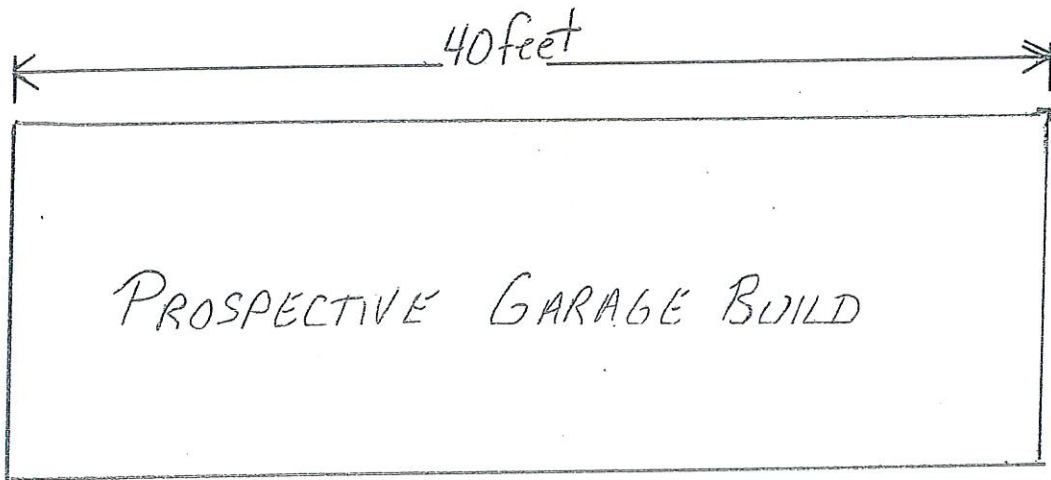
Cheryl Marshall, Secretary-Treasurer
Township of McMurrich/Monteith
P. O. Box 70, 31 William Street, Sprucedale, Ontario P0A 1Y0
Tel: 705-685-7901; Fax: 705-685-7901
clerk@mcmurrichmonteith.com

Key Map



Site Sketch

STISTED ROAD S.



TOWNSHIP OF MCMURRICH/MONTEITH

COMMITTEE OF ADJUSTMENT

Application for Minor Variance Planning Act S. 45 (1) or For Permission Planning Act S. 45 (2)

File # A 02/26

The undersigned hereby applies to the Committee of Adjustment for the Township of McMurrich/Monteith under section 45 of the Planning Act for relief, as described in the application, from Zoning By-Law #16-2016 (as amended).

1. Name of Owner John Williamson

Email address _____

Home Telephone: _____ Cell: _____

Mailing Address 4379 Stisted Road South
Spruce Dale, ON POA 140

2. Name of Agent (if any) _____

Agent Email address _____

Agent Phone Number _____ Cell: _____

Agent Mailing Address _____

Note: Unless otherwise requested, all communications will be sent to the agent, if any.

3. Address and property roll number of subject lands: 4379 Stisted Road S.

4. Present Official Plan designation applying to the land: Residential

5. Present Zoning By-Law provisions applying to the land: Residential

6. Nature and extent of relief applied for: Applying for a variance
of building a garage 25 feet from the road.

(17.62m)
(exception to Table 6 Residential Front
yard from 15m to
7.6m for a garage)

13. Are there any buildings or structures on the subject land? Yes ☒ No ☐

14. Particulars of all buildings and structures on or proposed for the subject land. Specify ground floor area, gross floor area, number of stories, width, length, height, etc. **This information may be indicated on a site plan.**

Existing: House - 1050 sqft (30x35) Single Storey
Suspended Storage building - 288 sqft (12x24) Single Storey

Proposed: Single storey garage - 24'x40' 960 sqft
3 1/2 car garage - 10 foot ceilings

15. Location of all buildings and structures on or proposed for the subject land, specify distance from side, rear and front of lines. **This information may be indicated on a site plan.**

Existing: See survey

Proposed: _____

16. Date of acquisition of subject land: Jan 15, 2021

17. Date of construction of all buildings and structures on subject land (if known): _____
Unknown

18. Length of time the existing uses of the subject property have continued: _____

19. Water is provided to the subject land by (check in applicable space):

Privately owned/operated individual well ☒ Lake or other water body ☐

Other means (specify) _____

20. Sewage Disposal is provided to the subject land by (check in applicable space):

Individual septic system ☒ Privy ☐

Other means (specify) _____

21. Storm Drainage is provided to the subject land by:

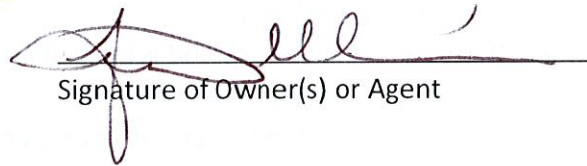
Sewers ☐ Ditches ☒ Swales ☐ Other means (Specify) _____

DECLARATION OF OWNER OR AUTHORIZED AGENT

I/We, John Williamson of the Town of Sprucedale
in the McMurrich/Monteith Township solemnly declare that:

All the statements contained in this application and provided by me are true and I make this solemn declaration conscientiously believing it to be true and knowing that it is of the same force and effect as if made under oath.

DECLARED before me at the Township
of McMurrich/Monteith in the
District of Perry Sound.
this 10 day of August, 2026.


Signature of Owner(s) or Agent

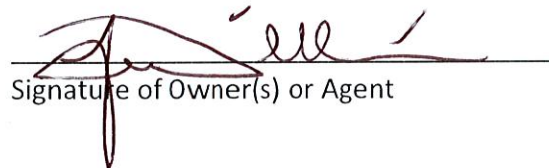

Signature of Commissioner, etc.

*A Commissioner, etc., for the Province of Ontario
While being a Deputy Clerk / Treasurer for the
Township of McMurrich / Monteith*

PERMISSION TO ENTER

I hereby authorize the members of staff and/or elected members of Council of the Township of McMurrich-Monteith to enter upon the subject lands and premises for the limited purpose of evaluating the merits of this application. This is their authority for doing so.

Aug 10, 2026
Date


Signature of Owner(s) or Agent

Personal Information contained on this form, collected pursuant to the Planning Act, will be used for the purpose of responding to the initial application. Questions should be directed to the Municipal Freedom of Information and Privacy Coordinator at the institution conducting the procedures under the Act.

From: John Williamson
4379 Stisted Road South
Sprucedale, ON
P0A 1Y0
705-344-3970

To: The Township of McMurrich/Monteith

I am applying to you for a variance in hopes of building a detached garage on my property. The variance is requesting a change to the measurement of building a minimum of 50 feet from the edge of the road. I am asking that the distance be changed to 25 feet, with a practical explanation as to why.

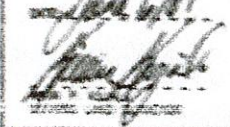
I have submitted a survey of my property to you. I have hand drawn the approx location of my house and possible future garage, it is not to scale. The survey shows the road divides my property the full length, and as it nears the house, 25% of my property is on the other side of the road. This is the main reason I am asking for the variance.

Like many houses in the area, my house is partially built on rock. There were many loads of fill brought in to build up the land for the house. That fill is at the front of the house. It is the only place on the property where there is enough depth for a foundation without significant construction. It also shares the same driveway as the house, which for me is beneficial, especially with snow removal.

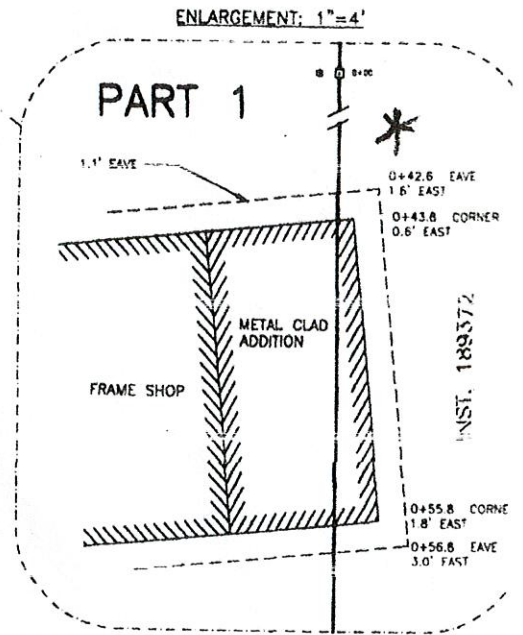
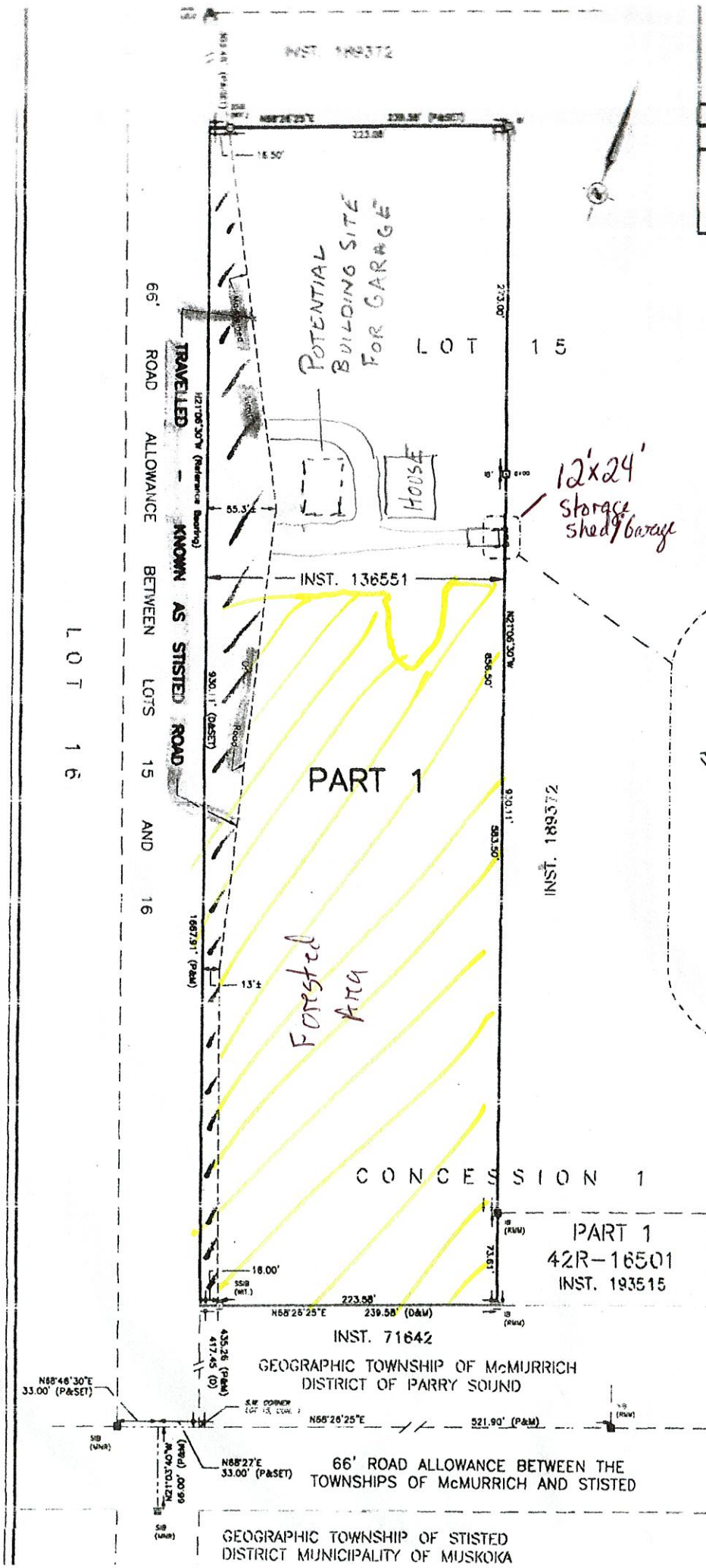
All I ask is that you consider my requested variance. Let me know if there is any other information you need to make an informed decision. I welcome any questions and feedback.

Thank You

John Williamson

		DATE: <u>June 26,</u> 	
LOCAL RECORDING AND THE COUNTY OF TARRANT, TEXAS			
SCHEDULE OF PARTS			
PART	LOT	CONCESSION	INSTRUMENT
1	Part of LOT 15.	Concession 1	136551

PLAN OF SURVEY
 OF PART OF
LOT 15, CONCESSION 1
 GEOGRAPHIC TOWNSHIP OF McMURRICH
 NOW IN THE
 TOWNSHIP OF McMURRICH / MONTEITI
 DISTRICT OF PARRY SOUND
 SCALE 1 inch = 60 Feet
 KEVIN P. KUJALA O.L.S.
 2007



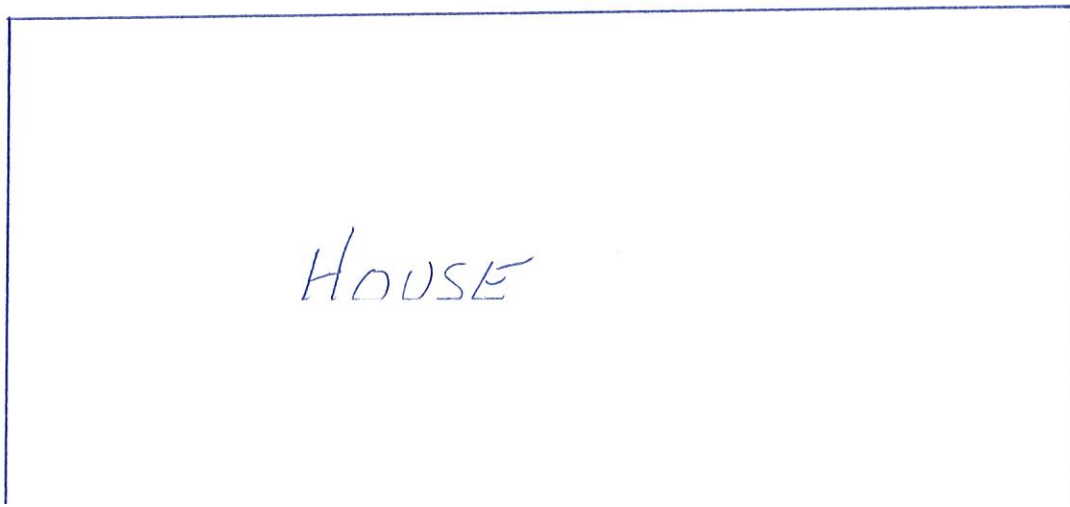
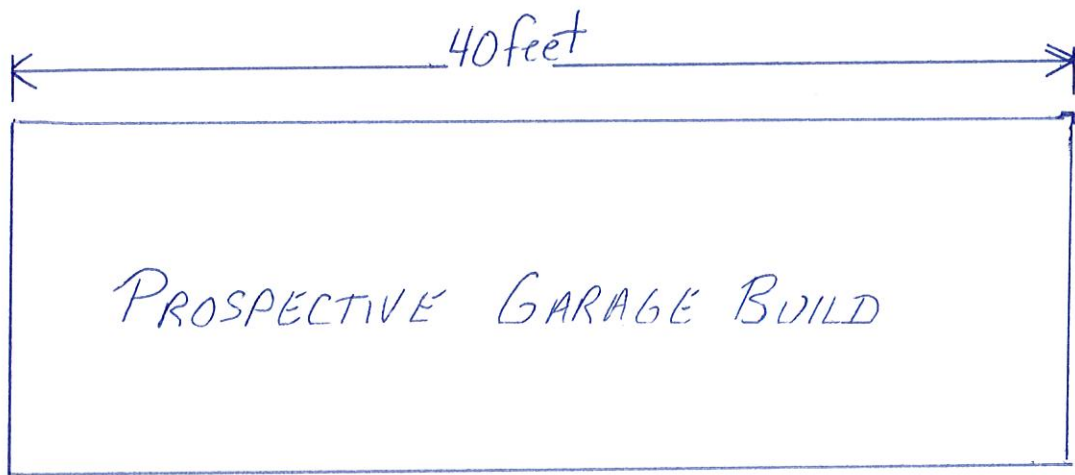
- LEGEND**
- SIB DENOTES STANDARD IRON BAR
 - SSIB DENOTES SHORT STANDARD IRON BAR
 - IB DENOTES IRON BAR
 - RP DENOTES ROCK POST
 - WT. DENOTES WITNESS
 - MF DENOTES MONUMENT FOUND
 - CP DENOTES MONUMENT PLANTED
 - (T.S.) DENOTES JOHN E. JACKSON O.L.S.
 - (R.M.) DENOTES ROBERT M. McDERMOTT O.L.S.
 - (MNR) DENOTES MINISTRY OF NATURAL RESOURCES
 - P DENOTES PLAN 42R-18501
 - D DENOTES INST. 136551
 - M DENOTES MEASURED

- I CERTIFY THAT:
- THIS SURVEY AND PLAN ARE CORRECT AND IN ACCORDANCE WITH THE SURVEYS ACT, THE SURVEYORS ACT AND THE REGULATIONS MADE UNDER THEM.
 - THE SURVEY WAS COMPLETED ON THE 14th DAY OF FEBRUARY 2007.

JUNE 8, 2007.
 HUNTSVILLE, ONTARIO
 KEVIN P. KUJALA
 O.L.S.


EJWILLIAM
SURVEYING LIMITED
 ONTARIO LAND SURVEYORS
 PLANNERS
 BURK'S FALLS HUNTSVILLE SOUTH R.
 Main Office: 6-111 Highway 100, P.O. Box 100

STISTED ROAD S.





AI Generated picture of garage.

Sept 1
2026
S.2

	Report to Council
To	Mayor and Council
From	Fire Chief: Ryan McFarland
Date of Meeting	September.2 nd 2026
Report Title	Monthly report

Fire Rating

April.1st to October. 31st Moderate. No daytime burning allowed.

General Information

Grants: The 2026/27 Cancer Protection Grant application has been submitted. We should be receiving \$16,000 from it. With these funds I am looking to purchase more PPE for our members which will include new structural firefighting gloves, balaclavas and bunker gear. Additionally, I will be purchasing a hose washer unit for the fire hose, 2 pails of bunker gear wash detergent, and a Ventilation fan for 411. All of these items will help with long term cancer prevention within our fire department.

Personnel

No personnel changes at this time.

Training

- Sept.2nd First five minutes
- Sept.9th Water rescue.
- Sept.16th Water rescue.
- Sept.23rd Car/LPG fires.
- Sept. 30th UTV rescues.

Upcoming

- Fall AS&E testing in October and November.
- Surface water rescue operations and technician level program in September.

Equipment

An opportunity to purchase a better used set of auto extrication tools has been offered to replace our current set that are not sufficient for our department. This set is from one of our current members which we have tested out on a training night with a vehicle from PineHill.

An opportunity to receive a forestry skid unit for our UTV has been made from a company called Global Medic. They have donated units to departments such as Sudbury Fire for use during wildland operations and they are looking for more departments as they have more units available for donation. I have submitted a request for our department to receive one unit as well. I am awaiting more information at this time but have attached a photo of the unit for a visual aid.





Sept 1
2026
5.3

STAFF REPORT

Date: September 1, 2026
To: Council
From: Terry Sararas, CAO
Subject: Seguin Trail - MNR Land Use Permit (LUP)

Recommendation:

THAT Council receives this report "Seguin Trail - MNR Land Use Permit (LUP)";

AND further that the Township of McMurrich/Monteith not apply for a Land Use Permit (LUP) from the Ministry of Natural Resources of Ontario;

AND further that Mr. Scott Aitchison, MP for Parry Sound-Muskoka, the Honourable Graydon Smith, MPP Parry Sound-Muskoka and the Honourable Mike Harris, Minister of Natural Resources be forwarded a copy of the staff report with a request that consideration be given to implementing the "Future Trail Control and Management Options" as identified;

AND further that the Township of Seguin and Perry be included as partners in any discussions and decisions as to the future of the Seguin Trail.

Background:

The Seguin Trail through the Townships of Perry, McMurrich/Monteith, and Seguin generally follows the railway bed of the Grand Trunk Railway (GTR). This railway was the product of the vision of J.R. Booth, a lumber baron with the ambition to transport lumber from Algonquin Highlands to Ottawa and grain to Georgian Bay and further south to the Vermont rail line. (used steamers)

Upon the demise of the GTR due to the lack of use and need the Crown (Province of Ontario) took over ownership and responsibility for management and operation as a recreational trail. The trail was initially administered by the Ministry of Natural Resources (MNR) commencing in the late 1960's. The trail remains under the ownership of the Province of Ontario.

In 2001, the Park to Park Trail (P2P) Association was incorporated to, in essence, manage, build, and operate the Seguin Trail. MNR granted the P2P Trail Association the authority to undertake work on the Seguin Trail through what is called a Land Use Permit (LUP). The association raised funds to do work through grants, trail fees, events, municipal funding, donations and assistance from the Ontario Federation of Snowmobile Clubs (OFSC).

The intent was to create a regional trail network between Killbear and Algonquin Provincial Parks, a goal which proved unsuccessful in its total form. Presently, the Seguin Trail travels from the east side of Highway #11 in Perry Township, through McMurrich/Monteith and Seguin Townships to the Town of Parry Sound. A map illustrating the general trail alignment is attached. The trail is approximately 81 kilometres in length, comprised of:

- 4 kilometres in Perry Township
- 27 kilometres in McMurrich/Monteith Township
- 50 kilometres in Seguin Township

In 2024 the Public Lands Act was amended to prevent Parks to Park Association from collecting trail fees and creating a situation where P2P became non-viable and is being phased out. The MNR is now requesting municipalities to manage and operate the respective segments of the Seguin Trail within their respective boundaries through a Land Use Permit (LUP). The Township of Seguin presently has agreed to do so and has received a LUP.

The Land Use Permit (LUP):

Ownership of the Seguin Trail would remain in the ownership of the MNR. The LUP provides a municipality with the authority and responsibility to:

- manage the trail's development and operation within Federal and Provincial legislation
- assume insurance liability for trail use (blanket municipal policy)
- budget for development and operation of the trail
- provide appropriate staff, equipment, and/or contracted services to build and maintain the trail
- apply for Federal/Provincial grants to be used on the trail (including any OFSC funding)
- deal with any ratepayer, club or other concerns or requests
- maintain the trail in a clean, sanitary and safe condition for persons using the trail
- prevent any waste, garbage or other objectionable material from collecting on the trail

Cost to the municipality for the LUP is approximately \$3800 annually over a 5-year term.

Analysis:

The Seguin Trail is a significant recreational, cultural and economic asset to the Algonquin/Almaguin region and beyond. It is a multi-use trail, welcoming users on foot, bicycle, horse, dog sled, dirt bikes, snowmobiles, ATV and UTV. In addition, certain sections of the trail provide historic vehicular access to hunt camps and cottages. The section through McMurrich/Monteith is designated as part of the Trans Canada Trail.

As noted, Seguin Township has, in the past, provided significant financial and other resources to the operation of the trail through the P2P Association. Municipal staff and equipment have been assigned as needed to assist in trail development and maintenance. For example, between 2015-2023 it is estimated that over \$200,000 of gravel and material have been spread on the Seguin Township section of the trail by the Township. In 2025, Seguin Township was issued a LUP from the MNR for the section of the trail within its municipal boundaries.

Park to Park Trail Association is seeking the Township of Perry and McMurrich/Monteith to obtain a similar LUP.

Obtaining a LUP by the Township of McMurrich/Monteith would provide for control by the Township of the management, operation and maintenance of the section of the trail in the Township. However, certain additional responsibilities and costs would be placed on the Township, including:

- \$3800/year permit fee
- annual design and maintenance of the trail, comprising bridge works, culvert installation, beaver control, brushing, grading and gravel/material surface rebuilding
- public complaint resolution
- any changes to the Township blanked insurance policy due to additional risks
- establishment of staff and/or contractor resources (including equipment) to undertake works on the trail

There are 5 bridges and 3 municipal road crossings in the Township of McMurrich/Monteith. Presently, the bridges are in relatively good condition. In 2023, the P2P Association completed work on the trail west of Sprucedale to the Seguin Township border, costing approximately \$19,000. Without annual maintenance this section of the trail west of Sprucedale is again in need of rebuilding/resurfacing considerations. The budget of the Township of McMurrich/Monteith struggles to address long-term infrastructure, roads, and service needs. In addition, staff and equipment resources are limited in nature. Adding major new responsibilities and costs through a LUP for the Seguin Trail would create an unsustainable financial burden for the Township and its taxpayers. While grant applications and donations may be sought to offset annual trail costs, this is not deemed as a viable long-term means to manage and fund the trail.

Future Trail Control and Management Options:

Seguin Trail continues to be a major asset to the economic base, recreational infrastructure and community heritage of the Township and Almaguin Highlands area. Long-term development and maintenance of the trail will require permanent staff co-ordination and financial resources to remain in a healthy state. The Township of McMurrich/Monteith does not possess the resources to undertake this endeavor without an unacceptable impact on its residents. Therefore, applying for a LUP by the Township of McMurrich/Monteith is not deemed as a viable option. The province, as owner of the trail lands and the Federal Government, designating the trail as part of the Trans Canada Trail are the logical custodians of the trail. In addition, a short-term and longer-term option for the trail development should be sought.

Short - Term

- the MNR should seek annual funding for trail development and maintenance through Provincial budgeting services
- Trans Canada Trail Authority should be included as an annual funding partner
- the MNR should create a management entity to use funding for trail development and maintenance

Long - Term

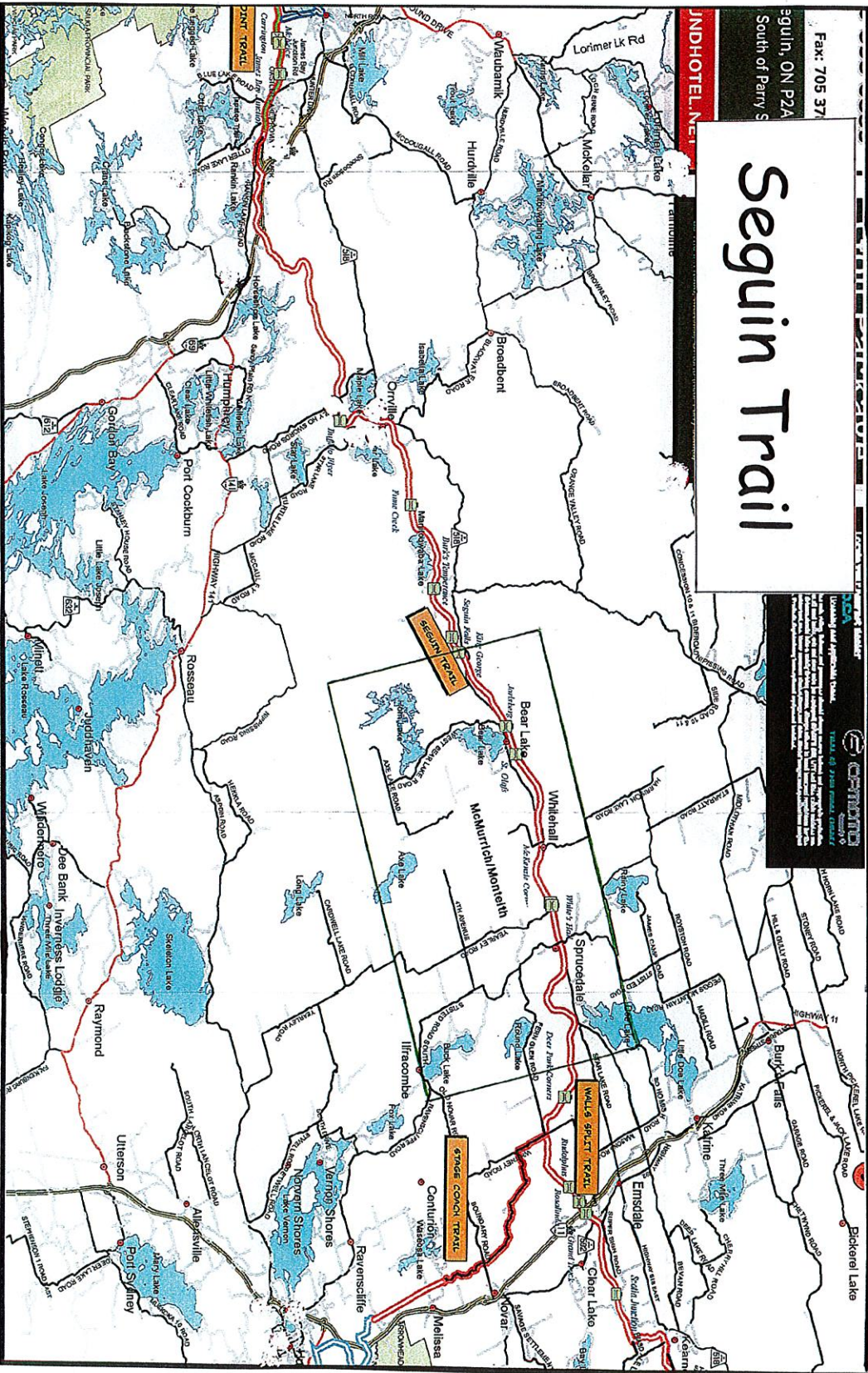
- Seguin Trail should be designated as the newest Provincial Park (e.g. the Highlands Provincial Park)
- Federal partnership should continue, including financial assistance as part of the Trans Canada Trail system
- the trail could incorporate wilderness camping, ecosystem and heritage interpretation, and environmental restoration
- alternatively, a provincial agency could be established to control, develop and maintain the Seguin Trail, as a single comprehensive entirety, with similar objectives as being a provincial park. Municipal financial partnership could be sought as well.

Control, development and maintenance of the Seguin Trail by a single entity is crucial to protecting and enhancing the trail as a major national, provincial and local asset. Significant economic, cultural and environmental benefits can be derived from a single co-ordinated approach which is not available through a LUP system with municipal responsibilities.

Sequin Trail

Fax: 705 371-3700
Sequin, ON P2A
South of Perry's

INDHOTEL.NET



Date Printed
08-28-2026 10:33 AM

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00069 to 2026-00076

Sept 1
2026
8.1

Page 1

Bank Code - AP - ACCOUNTS PAY

COMPUTER CHEQUE

Payment # Invoice #	Date	Vendor Name GL Account	GL Transaction Description	Detail Amount	Payment Amount
10500	08-04-2026	Abell Pest Control Inc.			
A8197671		16-734-11 - Rec - Community C	Pest ControlAug	65.62	
		11-200 - A/R - HST Receivable	HST Tax Code	3.22	
		11-200 - A/R - HST Receivable	HST Tax Code	4.02	
		99-996 - HST Paid	HST Tax Code	3.22 NL	
		99-996 - HST Paid	HST Tax Code	5.16 NL	72.86
A8192499		MT-GA - Roads - Garage And S	Pest Control Rds Garage	56.58	
		11-200 - A/R - HST Receivable	HST Tax Code	2.78	
		11-200 - A/R - HST Receivable	HST Tax Code	3.47	
		99-996 - HST Paid	HST Tax Code	2.78 NL	
		99-996 - HST Paid	HST Tax Code	4.45 NL	62.83
			Payment Total:		135.69
10501	08-04-2026	Aben Graphics Ltd			
95660		16-458-17 - Landfill - Misc. Supp	tipping fee receipt books	314.44	
		11-200 - A/R - HST Receivable	HST Tax Code	15.45	
		11-200 - A/R - HST Receivable	HST Tax Code	19.28	
		99-996 - HST Paid	HST Tax Code	15.45 NL	
		99-996 - HST Paid	HST Tax Code	24.72 NL	349.17
10502	08-04-2026	Bell Mobility			
BelJul		PR-R2W - Roads - Telephone	PWS cell	13.17	
		16-124-22 - Admin - Telephone	clerk cell	10.94	
		16-124-22 - Admin - Telephone	cao cell	10.94	
		16-214-33 - Fire - Telephone	fire chief cell	10.94	
		11-200 - A/R - HST Receivable	HST Tax Code	2.25	
		11-200 - A/R - HST Receivable	HST Tax Code	2.80	
		99-996 - HST Paid	HST Tax Code	2.25 NL	
		99-996 - HST Paid	HST Tax Code	3.59 NL	51.04
10503	08-04-2026	Canada Post Corp.			
08001		16-124-13 - Admin - Postage	extra postage	94.42	
		11-200 - A/R - HST Receivable	HST Tax Code	2.74	
		11-200 - A/R - HST Receivable	HST Tax Code	3.42	
		99-996 - HST Paid	HST Tax Code	2.74 NL	
		99-996 - HST Paid	HST Tax Code	4.39 NL	100.58
10504	08-04-2026	Client First Web Design			
2915		16-124-12 - Admin - Website De	website hosting, tech & mai	820.19	
		11-200 - A/R - HST Receivable	HST Tax Code	40.30	
		11-200 - A/R - HST Receivable	HST Tax Code	50.29	
		99-996 - HST Paid	HST Tax Code	40.30 NL	
		99-996 - HST Paid	HST Tax Code	64.48 NL	910.78
10505	08-04-2026	MAP Sundridge			
990744/3		EQ-01P - Roads -Truck # 1 - R	Brake pads	457.43	
		11-200 - A/R - HST Receivable	HST Tax Code	22.48	
		11-200 - A/R - HST Receivable	HST Tax Code	28.05	
		99-996 - HST Paid	HST Tax Code	22.48 NL	
		99-996 - HST Paid	HST Tax Code	35.96 NL	507.96
10506	08-04-2026	Minister Of Finance			
3924072610530		16-220 - OPP - Policing	June Police Services	20,976.00	20,976.00

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00069 to 2026-00076

COMPUTER CHEQUE

Payment # Invoice #	Date	Vendor Name	GL Account	GL Transaction Description	Detail Amount	Payment Amount
10507	08-04-2026	Near North Business Machines				
75680		16-124-22 - Admin - Telephone	admin telephone	255.34		
		16-214-33 - Fire - Telephone	fire telephone	85.09		
		PR-R2W - Roads - Telephone	Roads telephone	42.55		
		16-734-10 - Rec - Community C	Comm Centre telephone	42.56		
		16-458-19 - Landfill - Telephone	landfill telephone	42.56		
		11-200 - A/R - HST Receivable	HST Tax Code	23.00		
		11-200 - A/R - HST Receivable	HST Tax Code	28.70		
		99-996 - HST Paid	HST Tax Code	23.00	NL	
		99-996 - HST Paid	HST Tax Code	36.80	NL	519.80
10508	08-04-2026	Pollard Distribution Inc.				
13128		MT-D3P - Roads - Dust Layer - I	dust control - 59,563 litres	26,365.92		
		11-200 - A/R - HST Receivable	HST Tax Code	1,295.50		
		11-200 - A/R - HST Receivable	HST Tax Code	1,616.78		
		99-996 - HST Paid	HST Tax Code	1,295.50	NL	
		99-996 - HST Paid	HST Tax Code	2,072.79	NL	29,278.20
10509	08-04-2026	Ron Stinson				
260034-002		15-403 - Building - Permits	refund duplicate payment	500.00		500.00
10510	08-04-2026	Stinson Equipment Limited				
IN0136995		16-240 - Admin - 911 Addressin	Civic sign blades x60	919.10		
		11-200 - A/R - HST Receivable	HST Tax Code	45.16		
		11-200 - A/R - HST Receivable	HST Tax Code	56.36		
		99-996 - HST Paid	HST Tax Code	45.16	NL	
		99-996 - HST Paid	HST Tax Code	72.26	NL	1,020.62
10511	08-04-2026	Sunbelt Rentals of Canada Inc				
80085678-0002		16-315-05 - Roads - Reconstruc	Smooth drum ride on	330.72		
		11-200 - A/R - HST Receivable	HST Tax Code	16.25		
		11-200 - A/R - HST Receivable	HST Tax Code	20.28		
		99-996 - HST Paid	HST Tax Code	16.25	NL	
		99-996 - HST Paid	HST Tax Code	26.00	NL	367.25
10512	08-04-2026	TJB Construction				
1375		16-458-17 - Landfill - Misc. Supp	Disposal Bin (40 yrd)3.8 tor	1,559.57		
		11-200 - A/R - HST Receivable	HST Tax Code	76.63		
		11-200 - A/R - HST Receivable	HST Tax Code	95.64		
		99-996 - HST Paid	HST Tax Code	76.63	NL	
		99-996 - HST Paid	HST Tax Code	122.61	NL	1,731.84
10513	08-12-2026	Private Information				
08132026		16-124-16 - Admin - Misc Suppli	mileage to clerks meeting	50.28		50.28
10514	08-12-2026	Armour Township				
ARM 26-106		16-245 - By-law - Contracted Se	Bylaw- July hours, mileage	3,480.30		
		11-200 - A/R - HST Receivable	HST Tax Code	171.01		
		11-200 - A/R - HST Receivable	HST Tax Code	213.41		
		99-996 - HST Paid	HST Tax Code	171.01	NL	
		99-996 - HST Paid	HST Tax Code	273.60	NL	3,864.72
10515	08-12-2026	B&I Complete Truck Centre				
01P269970		EQ-02P - Roads - Truck # 2 - Rr	Clutch, ball bearing, 2"brk, e	1,530.78		
		11-200 - A/R - HST Receivable	HST Tax Code	75.22		
		11-200 - A/R - HST Receivable	HST Tax Code	93.87		

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00069 to 2026-00076

COMPUTER CHEQUE

Payment # Invoice #	Date	Vendor Name GL Account	GL Transaction Description	Detail Amount	Payment Amount
		99-996 - HST Paid	HST Tax Code	75.22 NL	
		99-996 - HST Paid	HST Tax Code	120.34 NL	1,699.87
10516	08-12-2026	Chris Burns and Son Trucking Ltd.			
2366		EQ-01P - Roads -Truck # 1 - R	safety & repair	636.00	
		11-200 - A/R - HST Receivable	HST Tax Code	31.25	
		11-200 - A/R - HST Receivable	HST Tax Code	39.00	
		99-996 - HST Paid	HST Tax Code	31.25 NL	
		99-996 - HST Paid	HST Tax Code	50.00 NL	706.25
10517	08-12-2026	Private Payroll Information			
2026-08		12-710 - Temporary Liabilities	Remittance	605.00	605.00
10518	08-12-2026	Georgian Bay Overhead Doors			
1500		16-214-18 - Fire - Safety Suppl	replace belt & cover, labour	459.44	
		11-200 - A/R - HST Receivable	HST Tax Code	22.58	
		11-200 - A/R - HST Receivable	HST Tax Code	28.17	
		99-996 - HST Paid	HST Tax Code	22.58 NL	
		99-996 - HST Paid	HST Tax Code	36.12 NL	510.19
10519	08-12-2026	McMurrich/Monteith Township			
Jul2026#2		16-245-02 - By-law - Legal Fees	bylaw reg mail	14.86	
		16-124-13 - Admin - Postage	oversized stamp	2.65	
		16-124-13 - Admin - Postage	oversized stamp	20.69	
		11-200 - A/R - HST Receivable	HST Tax Code	1.26	
		11-200 - A/R - HST Receivable	HST Tax Code	1.59	
		99-996 - HST Paid	HST Tax Code	1.26 NL	
		99-996 - HST Paid	HST Tax Code	2.03 NL	41.05
10520	08-12-2026	Planscape			
478088		12-710 - Temporary Liabilities	Gen- 19 Patricia: review and	533.36	533.36
10521	08-12-2026				
260037-033		12-710 - Temporary Liabilities	tax overpayment refund	779.48	779.48
10522	08-12-2026	private information			
AUGmileage		16-124-16 - Admin - Misc Suppl	mileage-Round Lk site inspr	24.00	24.00
10523	08-12-2026	TJB Construction			
1362		16-458-17 - Landfill - Misc. Supp	Disposal Bin (40 yrd)Q 4.35	1,665.20	
		11-200 - A/R - HST Receivable	HST Tax Code	81.82	
		11-200 - A/R - HST Receivable	HST Tax Code	102.11	
		99-996 - HST Paid	HST Tax Code	81.82 NL	
		99-996 - HST Paid	HST Tax Code	130.91 NL	1,849.13
1370		16-458-17 - Landfill - Misc. Supp	Disposal Bin (40 yrd) Q4.45	1,564.56	
		11-200 - A/R - HST Receivable	HST Tax Code	76.88	
		11-200 - A/R - HST Receivable	HST Tax Code	95.94	
		99-996 - HST Paid	HST Tax Code	76.88 NL	
		99-996 - HST Paid	HST Tax Code	123.00 NL	1,737.38
			Payment Total:		3,586.51
10524	08-12-2026	The Water Shop			
342838		16-133-01 - Admin - UV Treatme	cool power fan, UV kit	421.06	
		11-200 - A/R - HST Receivable	HST Tax Code	20.69	
		11-200 - A/R - HST Receivable	HST Tax Code	25.82	
		99-996 - HST Paid	HST Tax Code	20.69 NL	
		99-996 - HST Paid	HST Tax Code	33.10 NL	467.57

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00069 to 2026-00076

COMPUTER CHEQUE

Payment # Invoice #	Date	Vendor Name GL Account	GL Transaction Description	Detail Amount	Payment Amount
10525	08-18-2026	Acclaim Sound & Lighting			
63223		16-734-19 - Rec - Community C	audio system and lighting	10,254.08	
		11-200 - A/R - HST Receivable	HST Tax Code	503.84	
		11-200 - A/R - HST Receivable	HST Tax Code	628.78	
		99-996 - HST Paid	HST Tax Code	503.84 NL	
		99-996 - HST Paid	HST Tax Code	806.13 NL	11,386.70
10526	08-18-2026	Town Of Parry Sound			
2026-09		16-520 - Public Health - Ambula	Land Ambulance Levy	7,962.44	7,962.44
10527	08-18-2026	Armour Township			
ARM 26-116		16-245-01 - By-law - Contracted	Ontario SPCA & Humane S	3,559.50	3,559.50
10528	08-18-2026	private information			
1-2805		12-710 - Temporary Liabilities	refund- no site plan needed	2,000.00	
		15-310-01 - Planning - Applicati	refund- no site plan needed	540.14	2,540.14
10529	08-18-2026	B&I Complete Truck Centre			
01P270515		EQ-02P - Roads - Truck # 2 - R	syn trans 40 18.9L	171.15	
		11-200 - A/R - HST Receivable	HST Tax Code	8.41	
		11-200 - A/R - HST Receivable	HST Tax Code	10.49	
		99-996 - HST Paid	HST Tax Code	8.41 NL	
		99-996 - HST Paid	HST Tax Code	13.45 NL	190.05
01P270399		EQ-02P - Roads - Truck # 2 - R	assy cbl mounting air	31.40	
		11-200 - A/R - HST Receivable	HST Tax Code	1.54	
		11-200 - A/R - HST Receivable	HST Tax Code	1.93	
		99-996 - HST Paid	HST Tax Code	1.54 NL	
		99-996 - HST Paid	HST Tax Code	2.47 NL	34.87
01P270330		EQ-02P - Roads - Truck # 2 - R	transmission	9,158.40	
		11-200 - A/R - HST Receivable	HST Tax Code	450.00	
		11-200 - A/R - HST Receivable	HST Tax Code	561.60	
		99-996 - HST Paid	HST Tax Code	450.00 NL	
		99-996 - HST Paid	HST Tax Code	720.00 NL	10,170.00
			Payment Total:		10,394.92
10530	08-18-2026	Canadian Safety Equipment Inc.			
59548-1		16-214-19 - Fire - Tools, Alarms	veridian leather boots x2	992.16	
		11-200 - A/R - HST Receivable	HST Tax Code	48.75	
		11-200 - A/R - HST Receivable	HST Tax Code	60.84	
		99-996 - HST Paid	HST Tax Code	48.75 NL	
		99-996 - HST Paid	HST Tax Code	78.00 NL	1,101.75
10531	08-18-2026	Environmental 360 Solutions Ltd.			
740774		16-735-10 - Roads - Parks Mate	Portable Toilet Rental Beac	267.85	
		11-200 - A/R - HST Receivable	HST Tax Code	13.16	
		11-200 - A/R - HST Receivable	HST Tax Code	16.43	
		99-996 - HST Paid	HST Tax Code	13.16 NL	
		99-996 - HST Paid	HST Tax Code	21.06 NL	297.44
740776		16-735-10 - Roads - Parks Mate	Portable Toilet Rental Doe I	267.85	
		11-200 - A/R - HST Receivable	HST Tax Code	13.16	
		11-200 - A/R - HST Receivable	HST Tax Code	16.43	
		99-996 - HST Paid	HST Tax Code	13.16 NL	
		99-996 - HST Paid	HST Tax Code	21.06 NL	297.44
740775		16-735-10 - Roads - Parks Mate	Portable Toilet Rental boat	267.85	
		11-200 - A/R - HST Receivable	HST Tax Code	13.16	

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00069 to 2026-00076

COMPUTER CHEQUE

Payment # Invoice #	Date	Vendor Name GL Account	GL Transaction Description	Detail Amount	Payment Amount
740777		11-200 - A/R - HST Receivable	HST Tax Code	16.43	
		99-996 - HST Paid	HST Tax Code	13.16	NL
		99-996 - HST Paid	HST Tax Code	21.06	NL
		16-735-10 - Roads - Parks Mate	Portable Toilet Rental basel	267.85	
		11-200 - A/R - HST Receivable	HST Tax Code	13.16	
		11-200 - A/R - HST Receivable	HST Tax Code	16.43	
		99-996 - HST Paid	HST Tax Code	13.16	NL
		99-996 - HST Paid	HST Tax Code	21.06	NL
					297.44
				Payment Total:	1,189.76
10532 677873	08-18-2026	Huntsville Fuels			
		EQ-00F - Roads - Fuel	Dyed Low Sulphur Diesel Q	2,326.76	
		11-200 - A/R - HST Receivable	HST Tax Code	114.33	
		11-200 - A/R - HST Receivable	HST Tax Code	142.68	
		99-996 - HST Paid	HST Tax Code	114.33	NL
		99-996 - HST Paid	HST Tax Code	182.92	NL
					2,583.77
10533 AR330268	08-18-2026	Grenville			
		16-124-15 - Admin - Copier fees	copier meter reading	5.09	
		11-200 - A/R - HST Receivable	HST Tax Code	0.25	
		11-200 - A/R - HST Receivable	HST Tax Code	0.31	
		99-996 - HST Paid	HST Tax Code	0.25	NL
		99-996 - HST Paid	HST Tax Code	0.40	NL
					5.65
10534 2026-08	08-18-2026	Northbay Parrysound Healthunit			
		16-518 - Public Health - Health U	Health Unit Levy	2,405.27	2,405.27
10535 2026-13	08-18-2026	Marjorie Robinson			
		16-131 - Admin - Audit/Accounti	Accounting Assistance	775.31	
		11-200 - A/R - HST Receivable	HST Tax Code	38.10	
		11-200 - A/R - HST Receivable	HST Tax Code	47.54	
		99-996 - HST Paid	HST Tax Code	38.10	NL
		99-996 - HST Paid	HST Tax Code	60.95	NL
					860.95
10536 767	08-18-2026	Mulligan's Enterprise Inc			
		MT-B1P - Roads - Roadside Mo	road side mowing	6,105.60	
		11-200 - A/R - HST Receivable	HST Tax Code	300.00	
		11-200 - A/R - HST Receivable	HST Tax Code	374.40	
		99-996 - HST Paid	HST Tax Code	300.00	NL
		99-996 - HST Paid	HST Tax Code	480.00	NL
					6,780.00
10537 478107	08-18-2026	Planscape			
		16-815 - Planning - Planning/Zo	Planning Fees - inquiries	480.31	
		11-200 - A/R - HST Receivable	HST Tax Code	23.60	
		11-200 - A/R - HST Receivable	HST Tax Code	29.45	
		99-996 - HST Paid	HST Tax Code	23.60	NL
		99-996 - HST Paid	HST Tax Code	37.76	NL
478111		12-710 - Temporary Liabilities	Horn: LT50, site plan contrc	853.38	853.38
478108		16-815 - Planning - Planning/Zo	zoning bylaw - twp initiated	480.31	
		11-200 - A/R - HST Receivable	HST Tax Code	23.60	
		11-200 - A/R - HST Receivable	HST Tax Code	29.45	
		99-996 - HST Paid	HST Tax Code	23.60	NL
		99-996 - HST Paid	HST Tax Code	37.76	NL
478110		12-710 - Temporary Liabilities	pre-consult, Round Lake S	693.37	693.37
478112		12-710 - Temporary Liabilities	Planning Fees - Horn Lake	800.04	800.04

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00069 to 2026-00076

COMPUTER CHEQUE

Payment # Invoice #	Date	Vendor Name GL Account	GL Transaction Description	Detail Amount	Payment Amount
				Payment Total:	3,413.51
10538	08-18-2026	Pollard Distribution Inc.			
13166		MT-D3P - Roads - Dust Layer - I	dust control Q28,231L	12,496.63	
		11-200 - A/R - HST Receivable	HST Tax Code	614.02	
		11-200 - A/R - HST Receivable	HST Tax Code	766.30	
		99-996 - HST Paid	HST Tax Code	614.02 NL	
		99-996 - HST Paid	HST Tax Code	982.44 NL	13,876.95
10539	08-18-2026	RSM Building Consultants Inc.			
4727		16-244 - Building - Contracted C	CBO services July 2026	15,872.26	
		11-200 - A/R - HST Receivable	HST Tax Code	779.89	
		11-200 - A/R - HST Receivable	HST Tax Code	973.30	
		99-996 - HST Paid	HST Tax Code	779.89 NL	
		99-996 - HST Paid	HST Tax Code	1,247.82 NL	17,625.45
10540	08-18-2026	TJB Construction			
1397		16-458-17 - Landfill - Misc. Supp	Disposal Bin Q 3.8 ton	1,582.77	
		11-200 - A/R - HST Receivable	HST Tax Code	77.77	
		11-200 - A/R - HST Receivable	HST Tax Code	97.06	
		99-996 - HST Paid	HST Tax Code	77.77 NL	
		99-996 - HST Paid	HST Tax Code	124.43 NL	1,757.60
1393		16-458-17 - Landfill - Misc. Supp	Disposal Bin (40 yrd) 4.38tc	1,726.14	
		11-200 - A/R - HST Receivable	HST Tax Code	84.81	
		11-200 - A/R - HST Receivable	HST Tax Code	105.85	
		99-996 - HST Paid	HST Tax Code	84.81 NL	
		99-996 - HST Paid	HST Tax Code	135.71 NL	1,916.80
			Payment Total:		3,674.40
10541	08-18-2026	Uline Canada Corporation			
18556125		16-734-21 - Rec - Community C	3x bleachers	13,969.12	
		11-200 - A/R - HST Receivable	HST Tax Code	686.38	
		11-200 - A/R - HST Receivable	HST Tax Code	856.60	
		99-996 - HST Paid	HST Tax Code	686.38 NL	
		99-996 - HST Paid	HST Tax Code	1,098.20 NL	15,512.10
			Total Computer Cheque:		174,190.47

PROPOSED PAYMENTS

Payment # Invoice #	Vendor Name GL Account	GL Transaction Description	Detail Amount	Payment Amount
PP -	1000405530 Ontario Inc			
1063	EQ-00F - Roads - Fuel	fuel	1,276.88	
	16-724-05 - Rec - Summer Ever	ICE	363.25	
	16-458-17 - Landfill - Misc. Supp	supplies	17.97	
	16-214-22 - Fire - Vehicle Fuel, I	supplies	738.93	
	11-200 - A/R - HST Receivable	HST Tax Code	99.05	
	11-200 - A/R - HST Receivable	HST Tax Code	123.61	
	99-996 - HST Paid	HST Tax Code	99.05 NL	
	99-996 - HST Paid	HST Tax Code	158.47 NL	2,619.69
PP -	1929938 Ontario Limited			
84280	16-214-19 - Fire - Tools, Alarms	Gas Detection Inspection	559.68	
	11-200 - A/R - HST Receivable	HST Tax Code	27.50	
	11-200 - A/R - HST Receivable	HST Tax Code	34.32	
	99-996 - HST Paid	HST Tax Code	27.50 NL	

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00069 to 2026-00076

PROPOSED PAYMENTS

Payment # Invoice #	Vendor Name	GL Account	GL Transaction Description	Detail Amount	Payment Amount
		99-996 - HST Paid	HST Tax Code	44.00 NL	621.50
PP -	6S Graphics				
1655		16-240 - Admin - 911 Addressin	reflective number stickers	40.70	
		11-200 - A/R - HST Receivable	HST Tax Code	2.00	
		11-200 - A/R - HST Receivable	HST Tax Code	2.50	
		99-996 - HST Paid	HST Tax Code	2.00 NL	
		99-996 - HST Paid	HST Tax Code	3.20 NL	45.20
PP -	Aben Graphics Ltd				
95763		16-124-16 - Admin - Misc Suppli	envelopes x3000	496.59	
		11-200 - A/R - HST Receivable	HST Tax Code	24.40	
		11-200 - A/R - HST Receivable	HST Tax Code	30.45	
		99-996 - HST Paid	HST Tax Code	24.40 NL	
		99-996 - HST Paid	HST Tax Code	39.04 NL	551.44
PP -	BKC Inc.				
INV-3661		16-214-25 - Fire - Pumper Testi	pump, ladder, roof, ladder t	1,007.91	
		11-200 - A/R - HST Receivable	HST Tax Code	49.52	
		11-200 - A/R - HST Receivable	HST Tax Code	61.81	
		99-996 - HST Paid	HST Tax Code	49.52 NL	
		99-996 - HST Paid	HST Tax Code	79.24 NL	1,119.24
INV-3662		16-214-10 - Fire - Insurance	pumper testing	782.95	
		11-200 - A/R - HST Receivable	HST Tax Code	38.47	
		11-200 - A/R - HST Receivable	HST Tax Code	48.01	
		99-996 - HST Paid	HST Tax Code	38.47 NL	
		99-996 - HST Paid	HST Tax Code	61.55 NL	869.43
			Payment Total:		1,988.67
PP -	Belvedere Heights				
Sept		16-628 - Social Services - Home	Belvedere Heights 50% lev	11,739.00	11,739.00
PP -	Burk's Falls Home Hardware				
95109		16-734-11 - Rec - Community C	key cut x4	20.31	
		11-200 - A/R - HST Receivable	HST Tax Code	1.00	
		11-200 - A/R - HST Receivable	HST Tax Code	1.24	
		99-996 - HST Paid	HST Tax Code	1.00 NL	
		99-996 - HST Paid	HST Tax Code	1.59 NL	22.55
PP -	Burk's Falls's Dist Food Bank				
2026-185		16-124 - Admin - Expenditures	donation to Burks Falls Foo	1,000.00	1,000.00
PP -	Darlene Pedwell				
FFNAug		16-724-16 - Rec - Misc Expense	purchase of food for family 1	193.91	
		11-200 - A/R - HST Receivable	HST Tax Code	3.08	
		11-200 - A/R - HST Receivable	HST Tax Code	3.84	
		99-996 - HST Paid	HST Tax Code	3.08 NL	
		99-996 - HST Paid	HST Tax Code	4.92 NL	200.83
PP -	DataFix				
11714		16-125 - Election - Expenses	Vote by Mail fulfillment	3,297.02	
		11-200 - A/R - HST Receivable	HST Tax Code	162.00	
		11-200 - A/R - HST Receivable	HST Tax Code	202.18	
		99-996 - HST Paid	HST Tax Code	162.00 NL	
		99-996 - HST Paid	HST Tax Code	259.20 NL	3,661.20
PP -	Debbie Ann Hall Paralegal				

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00069 to 2026-00076

PROPOSED PAYMENTS

Payment # Invoice #	Vendor Name GL Account	GL Transaction Description	Detail Amount	Payment Amount
0002268	16-245-02 - By-law - Legal Fees	Court- prep, miles, attend, r	1,064.72	
	11-200 - A/R - HST Receivable	HST Tax Code	52.32	
	11-200 - A/R - HST Receivable	HST Tax Code	65.29	
	99-996 - HST Paid	HST Tax Code	52.32 NL	
	99-996 - HST Paid	HST Tax Code	83.70 NL	1,182.33
PP -	Debbie Howlett			
CustAug	16-734-11 - Rec - Community C	Workboot and work clothes	412.04	
	11-200 - A/R - HST Receivable	HST Tax Code	20.25	
	11-200 - A/R - HST Receivable	HST Tax Code	25.26	
	99-996 - HST Paid	HST Tax Code	20.25 NL	
	99-996 - HST Paid	HST Tax Code	32.39 NL	457.55
PP -	Environmental 360 Solutions Ltd.			
677098	16-735-10 - Roads - Parks Mate	Portable Toilet Rental Bear	334.82	
	11-200 - A/R - HST Receivable	HST Tax Code	16.45	
	11-200 - A/R - HST Receivable	HST Tax Code	20.53	
	99-996 - HST Paid	HST Tax Code	16.45 NL	
	99-996 - HST Paid	HST Tax Code	26.32 NL	371.80
677099	16-735-10 - Roads - Parks Mate	Portable Toilet Rental-Alma	334.82	
	11-200 - A/R - HST Receivable	HST Tax Code	16.45	
	11-200 - A/R - HST Receivable	HST Tax Code	20.53	
	99-996 - HST Paid	HST Tax Code	16.45 NL	
	99-996 - HST Paid	HST Tax Code	26.32 NL	371.80
677100	16-735-10 - Roads - Parks Mate	Portable Toilet Rental- Birc	334.82	
	11-200 - A/R - HST Receivable	HST Tax Code	16.45	
	11-200 - A/R - HST Receivable	HST Tax Code	20.53	
	99-996 - HST Paid	HST Tax Code	16.45 NL	
	99-996 - HST Paid	HST Tax Code	26.32 NL	371.80
677101	16-735-10 - Roads - Parks Mate	Portable Toilet Rental Ballfi	334.82	
	11-200 - A/R - HST Receivable	HST Tax Code	16.45	
	11-200 - A/R - HST Receivable	HST Tax Code	20.53	
	99-996 - HST Paid	HST Tax Code	16.45 NL	
	99-996 - HST Paid	HST Tax Code	26.32 NL	371.80
		Payment Total:		1,487.20
PP -	Lisa Firby			
0825	16-734-03 - Rec - Community C	purchase of barstock	97.15	
	11-200 - A/R - HST Receivable	HST Tax Code	0.37	
	11-200 - A/R - HST Receivable	HST Tax Code	0.47	
	99-996 - HST Paid	HST Tax Code	0.37 NL	
	99-996 - HST Paid	HST Tax Code	0.60 NL	97.99
PP -	McMurrich/Monteith Township			
Aug2026	12-710 - Temporary Liabilities	reg mail	16.85	
	16-124-13 - Admin - Postage	oversize letter postage	2.65	
	16-124-13 - Admin - Postage	history book/paper	20.76	
	16-124-13 - Admin - Postage	reg mail bylaw	14.86	
	16-124-13 - Admin - Postage	reg mail bylaw	14.86	
	12-710 - Temporary Liabilities	Lunch donation	20.00	
	16-124-13 - Admin - Postage	reg mail	14.85	
	12-710 - Temporary Liabilities	reg mail - tax sale	33.70	
	12-710 - Temporary Liabilities	return lost cheque to E.A	100.00	
	11-200 - A/R - HST Receivable	HST Tax Code	3.34	

Township of McMurrich-Monteith
List of Accounts for Approval
Batch: 2026-00069 to 2026-00076

PROPOSED PAYMENTS

Payment # Invoice #	Vendor Name	GL Account	GL Transaction Description	Detail Amount	Payment Amount
		11-200 - A/R - HST Receivable	HST Tax Code	4.18	
		99-996 - HST Paid	HST Tax Code	3.34 NL	
		99-996 - HST Paid	HST Tax Code	5.37 NL	246.05
PP -	Muskoka Truck & Equipment Sales Ltd				
8083		16-315-17 - Roads - Hauling & S	2-3" Gran B Fern Glen	60,866.35	
		16-315-17 - Roads - Hauling & S	7/8" Gran B Fern Glen	28,243.31	
		16-315-05 - Roads - Reconstruct	7/8" Gran B Stisted South	48,998.93	
		16-315-05 - Roads - Reconstruct	7/8" Gran B Stisted South	122,982.99	
		MT-D5P - Roads - Mtc Gravellin	7/8" Gran B CNR pit	70,011.05	
		MT-D5P - Roads - Mtc Gravellin	7/8" Gran B Stisted pit	114,176.52	
		11-200 - A/R - HST Receivable	HST Tax Code	20,597.59	
		11-200 - A/R - HST Receivable	HST Tax Code	25,705.79	
		99-996 - HST Paid	HST Tax Code	20,597.59 NL	
		99-996 - HST Paid	HST Tax Code	32,956.15 NL	491,582.53
PP -	Russell Christie LLP				
01503		12-710 - Temporary Liabilities	sale of land by public tender	3,905.88	3,905.88
01621		12-710 - Temporary Liabilities	sale of land by public tender	3,288.72	3,288.72
00801.		12-710 - Temporary Liabilities	sale of land by public tender	3,645.78	3,645.78
			Payment Total:		10,840.38
PP -	TD Canada Trust				
Aug5		16-214-20 - Fire - Office Expens	blinds for office FD	201.46	
		16-734-11 - Rec - Community C	pumice stone (toilet)	5.49	
		16-214-20 - Fire - Office Expens	adobe	26.45	
		16-724-20 - Rec - Signage	stickers for signs	21.70	
		12-710 - Temporary Liabilities	postage	329.80	
		16-734-11 - Rec - Community C	cleaner	21.89	
		16-734-11 - Rec - Community C	tape	11.90	
		16-734-11 - Rec - Community C	carpet cleaner	10.17	
		16-124-16 - Admin - Misc Suppli	paper	15.92	
		16-124-16 - Admin - Misc Suppli	receipt book	14.04	
		16-734-11 - Rec - Community C	thermostat lock box	20.29	
		16-458-17 - Landfill - Misc. Supp	hole punch	8.23	
		12-710 - Temporary Liabilities	postage	16.49	
		16-734-30 - Rec - Community C	bar expense (summerfest)	1,034.50	
		16-724-05 - Rec - Summer Ever	audio equipment rental	319.40	
		12-710 - Temporary Liabilities	postage	16.49	
		16-724-05 - Rec - Summer Ever	audio rental	15.71	
		16-124-16 - Admin - Misc Suppli	admin	26.45	
		16-734-30 - Rec - Community C	cleaning products	78.14	
		16-734-30 - Rec - Community C	cleaning products return	-45.58	
		16-124-16 - Admin - Misc Suppli	flag poles returned	-142.45	
		16-734-03 - Rec - Community C	bar inventory returned	-423.70	
		11-200 - A/R - HST Receivable	HST Tax Code	57.66	
		11-200 - A/R - HST Receivable	HST Tax Code	72.01	
		99-996 - HST Paid	HST Tax Code	57.66 NL	
		99-996 - HST Paid	HST Tax Code	92.31 NL	1,712.46
Jul6FD		16-214-20 - Fire - Office Expens	retail interest visa	3.89	3.89
Aug5FD		16-221-02 - Purchase of vehicle	Vehicle Licence	59.00	
		16-214-20 - Fire - Office Expens	water cases	35.00	
		16-213-02 - Fire - Medical Supp	first aid kit	54.94	
		16-213-02 - Fire - Medical Supp	oxygen monitor, blood press	102.05	

Township of McMurrich-Monteith
List of Accounts for Approval
 Batch: 2026-00069 to 2026-00076

PROPOSED PAYMENTS

Payment # Invoice #	Vendor Name GL Account	GL Transaction Description	Detail Amount	Payment Amount
Aug5Rds	11-200 - A/R - HST Receivable	HST Tax Code	7.52	
	11-200 - A/R - HST Receivable	HST Tax Code	9.39	
	99-996 - HST Paid	HST Tax Code	7.52 NL	
	99-996 - HST Paid	HST Tax Code	12.04 NL	267.90
	MT-GA - Roads - Garage And S	water (skid)	205.92	
	16-724-05 - Rec - Summer Ever	water (1/4skid)	34.32	
	16-214-20 - Fire - Office Expens	water (3/4 skid)	171.60	411.84
		Payment Total:		<u>2,396.09</u>

Council Remuneration – August, 2026 \$4,987.26

Payroll – August, 2026 \$53,676.19

TOTAL AP: \$763,594.12

Sept 1
2026
10.1

THE CORPORATION OF THE TOWNSHIP OF McMURRICH/MONTEITH

BY-LAW # 43 - 2026

Being a By-Law to confirm the proceedings of Council
Meeting: August 18, 2026

WHEREAS Section 5(3) of the Municipal Act, 2001, S.O. 2001, Chapter 24, as amended, requires a municipal Council to exercise a municipal power, including a municipality's capacity, rights powers and privileges under Section 9, by by-law unless the municipality is specifically authorized to do otherwise;

AND WHEREAS the Council of the Township of McMurrich/Monteith deems it desirable to confirm the proceedings of Council at its meeting hereinafter set out.

NOW THEREFORE THE CORPORATION OF THE TOWNSHIP OF McMURRICH/MONTEITH HEREBY ENACTS AS FOLLOWS:

1. Ratification and Confirmation

That the action of this Council of the Township of McMurrich/Monteith at its meetings set out below with respect to each motion, resolution and other action passed and taken by this Council at its meetings, except where otherwise required, is hereby adopted, ratified and confirmed as if such proceedings and actions were expressly adopted and confirmed by its separate By-law.

Meeting held: August 18, 2026 (Regular and Special Meetings)

2. Execution of all Documents

That the Mayor of the Council of the Township of McMurrich/Monteith and the proper officers of the Township of McMurrich/Monteith are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain approvals where required and except where otherwise provided, the Mayor and Clerk are hereby authorized and directed to execute all necessary documents and to affix the Corporate Seal of the Township to such documents.

Read a first, second and third time, signed and the Seal of the Corporation affixed thereto and finally passed this 1st day of September, 2026.

Mayor
Glynn Robinson

Clerk-Treasurer
Cheryl Marshall

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF
MCMURRICH/MONTEITH

By-Law # 44-2026

Being a By-law to Enter into an Agreement for communication
services by Parry Sound Ambulance Communications Services

Sept 1
2026
10.2

WHEREAS Section 20(1) of the *Municipal Act*, S.O. 2001, c. 25, as amended, allows a municipality to enter into agreements;

AND WHEREAS Section 8(1) of the *Municipal Act*, S.O. 2001, c. 25, as amended, enables a municipality to govern its affairs as it considers appropriate and to enhance the municipality's ability to respond to municipal issues;

AND WHEREAS the Council of The Municipal Corporation of the Township of McMurrich/Monteith deems it advisable to enter into an agreement for the provision of communication services to McMurrich Monteith Fire Department by Parry Sound Ambulance Communications Services (ACS);

NOW THEREFORE, the Council of The Municipal Corporation of the Township of McMurrich/Monteith enacts as follows:

1. The Mayor and Clerk are hereby authorized to execute the Agreement, attached hereto as Schedule "A".
2. The attached Agreement shall form part of this By-law.
3. All conditions of the attached Agreement will remain in effect until the Agreement is terminated, as outlined in Schedule 'A'.
4. The Clerk of the Township of McMurrich/Monteith is hereby authorized to make any minor modifications or corrections of an administrative, numeric, grammatic, semantic or descriptive nature or kind to the by-law and schedule(s) as may be deemed necessary after the passage of this by-law, where such modifications or corrections do not alter the intent of the by-law.
5. This By-law shall take effect upon its passing.

Read in its entirety, approved,
signed and the seal of the
Corporation affixed thereto and
finally passed in open Council
this 1st day of September, 2026.

Glynn Robinson, Mayor

Cheryl Marshall, Clerk

Sept 1 2026 12-1



DISTRICT OF PARRY SOUND

56 ONTARIO STREET
PO BOX 533
BURK'S FALLS, ON
POA 1C0

(705) 382-3332

(705) 382-2954

Fax: (705) 382-2068

Email: admin@armourtownship.ca

Website: www.armourtownship.ca

Date: August 11, 2026

Motion # 2026-236

WHEREAS public libraries provide essential services including literacy, education, technology access, employment resources, and community programming;

AND WHEREAS the Burk's Falls, Armour & Ryerson Union Public Library serves the residents of the Township of Armour and surrounding communities;

AND WHEREAS the provincial funding received by the Burk's Falls, Armour & Ryerson Union Public Library has remained at \$13,914 annually since 1990, despite significant increases in the cost of providing library services;

AND WHEREAS the Township of Armour's contribution to library services has increased from \$14,097.99 in 2001 to \$98,722 in 2026, placing an increasing financial burden on municipal taxpayers;

AND WHEREAS the Ontario Library Association and Federation of Ontario Public Libraries have called for increased and sustainable provincial funding for public libraries;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of Armour petitions the Government of Ontario, through the Ministry of Tourism, Culture and Gaming, to substantially increase and provide sustainable, predictable operating funding for Ontario's public libraries;

AND BE IT FURTHER RESOLVED THAT copies of this resolution be forwarded to the Premier of Ontario, the Minister of Tourism, Culture and Gaming, the local Member of Provincial Parliament, the Association of Municipalities of Ontario (AMO), the Ontario Library Association (OLA), and the Federation of Ontario Public Libraries (FOPL) for their support and advocacy;

AND BE IT FURTHER RESOLVED THAT this resolution be circulated to municipalities across Ontario for their consideration and support.

Moved by: Blakelock, Rod ☐
Brandt, Jerry ☐
Haggart-Davis, Dorothy ☒
Ward, Rod ☐
Whitwell, Wendy ☐

Seconded by: Blakelock, Rod ☐
Brandt, Jerry ☒
Haggart-Davis, Dorothy ☐
Ward, Rod ☐
Whitwell, Wendy ☐

Carried / Defeated

2

Declaration of Pecuniary Interest by:



District of Parry Sound Municipal Association

c/o Township of McKellar, 701 Hwy 124 McKellar, ON P0G 1C0

President: Lynda Carleton

Secretary-Treasurer: Karlee Britton

Fall 2026 Agenda – 173rd Meeting – Friday, September 25, 2026

Hosted by the Township of Carling

Carling Community Centre; 4 Carling Bay Rd W, Carling, ON P0G 1G0

- 8:15-9:00** Registration / Coffee sponsored by **The Citta Group, RBC Dominion Securities Inc.**
- 9:00-9:10** Singing of O Canada
Introduction of the Head Table
Welcome and Opening Remarks from the Township of Carling
- 9:10-9:50** **Keynote Speaker: Jeff Lehman**, Chair of the District Municipality of Muskoka, with Q&A
- 9:50-10:05** **How 'Cross Border Network' Got Its Start: Telling the Stories of Municipal Leaders Across Canada** presented by *Christopher Brown, Editor-in-Chief, Cross Border Network*
- 10:05-10:25** **AI in Action: Practical Uses of Artificial Intelligence in Municipal Government** presented by *Forrest Pengra, Director of Strategic Initiatives, Township of Seguin*
- 10:25-10:45** Coffee break sponsored by **Planscape**
- 10:45-11:05** **Planning Ahead: New Official Plan Formats & Other Emerging Planning Topics** presented by *Stefan Szczerbak, MCIP, RPP, Principal and Debbie Vandernakker, MCIP, RPP, PMP, Manager of Planning, Planscape*
- 11:05-11:25** **Building Age-Friendly Communities: Updates from the District of Parry Sound Age Friendly Committee** presented by *Samantha Docherty, Community Health Promoter, North Bay Parry Sound District Health Unit*
- 11:25-11:40** **Making Municipal Dollars Work: Investing for Long-Term Financial Sustainability** presented by *Anthony Modugno, Associate Investment Advisor, RBC Dominion Securities Inc.*
- 11:40-12:00** **Financing Municipal Infrastructure, Big & Small: Opportunities Through Infrastructure Ontario** presented by *Sunjit Grover, Vice President, Client Relationship Management; and Mark Da Silva, Senior Vice President, Head of Lending, Infrastructure Ontario*
- 12:00-1:00** Enjoy a delicious chicken parmesan **lunch** prepared and served by **Jim Macoubrey**.
- 1:00-2:00** **Municipal Stories That Matter: Conversations from Communities Across the District of Parry Sound** facilitated by Cross Border Network featuring a panel discussion.
- 2:00** **Resolutions / Business Meeting**
- Adoption of the Minutes of the Spring 2026 Meeting
 - Treasurer's Report January 1, 2026 to August 1, 2026
 - Updates to DPSMA Constitution
- Draw for Mystery Door Prize: Must be present to claim!
- Date and Host of Next Meeting:** Friday, May 28, 2027 hosted by the Municipality of Magnetawan
- Adjournment

Cross Border Network at the DPSMA Fall 2026 Meeting

The District of Parry Sound Municipal Association is pleased to welcome Cross Border Network to the Fall 2026 Meeting. Cross Border Network is the municipal affairs network dedicated to speaking with Municipal Leaders and stakeholders from across Canada about their role in Municipal Government, and the day to day issues facing municipal governments across Canada. Check out their YouTube channel [here](#).

Cross Border Network is attending the meeting as an independent media organization, and speaker. The Association is reimbursing reasonable travel expenses and providing compensation for attendance only. Cross Border Network retains full editorial independence and sole discretion over its coverage and interview selection.

A panel discussion on municipal issues and regional governance in the District of Parry Sound will be featured during the afternoon session, bringing together delegates who have been acclaimed in the upcoming election; who are not seeking re-election; or are not running in the District of Parry Sound. The discussion will focus on key matters of municipal governance, public policy, and the experiences and perspectives of elected officials across the region. The session will air on a future episode of *Municipal Affairs* which will air across all Cross Border Network Platforms, and RogersTV across Canada.

Campaign messaging or election-related advocacy will not be permitted during the panel discussion, if captured during filming, will not be included in the final production.

Cross Border Network is also seeking up to (8) eight delegates to participate in an individual interview of approximately 10 minutes, for episodes of *Cross Border Interviews* to be conducted during the morning of the meeting in a separate room.

Questions will be provided in advance and will focus on municipal governance and regional issues, and your views on the role of municipal government in 2026. **All registered delegates are welcome to express their interest directly to Cross Border Network.** Interview participants will be selected solely at Cross Border Network's editorial discretion.

The District of Parry Sound Municipal Association does not direct or influence Cross Border Network's reporting or interview selection and is not providing a platform for election campaigning.

To schedule please contact:

crossborderphotography@gmail.com

or

Chris@crossbournetwork.ca



District of Parry Sound Municipal Association

c/o Township of McKellar

701 Hwy 124, McKellar, ON P0G 1C0

President: Lynda Carleton | Secretary-Treasurer: Karlee Britton

DPSMA 2026 Fall Meeting

The Spring Meeting of the District of Parry Sound Municipal Association will be held on **Friday, September 25, 2026** hosted by the Township of Carling. The location of the meeting is at the **Carling Community Centre**, 4 Carling Bay Road West Nobel, ON P0G 1G0.

Registration/coffee begins at 8:15 am with the Meeting starting at 9:00 am.

The cost is **\$50.00** per person and includes lunch and refreshment breaks. Please notify if a vegan, vegetarian or other dietary restriction option is needed.

_____ will be sending (Name of Municipality/Organization)

_____ delegates @ \$50.00 each, for a total of _____.

The following delegates will be attending:

Please confirm attendance on or by Friday, September 11, 2026, so that catering arrangements can be finalized.

Registration can be made by:

Email: clerk@mckellar.ca | Fax: 705-389-1244 | Phone: 705-389-2842 x4
By mail: 701 Highway 124 P.O. Box 69 McKellar, ON P0G 1C0

Payment to follow registration.

Cheques - please send cheques in the mail or bring to the event; payable to 'District of Parry Sound Municipal Association'

EFT - *new* please email Karlee your organization's vendor form to arrange payment

Payment is expected for all delegates registered, regardless of whether they attend, as meal payment is based on the registration.

Burk's Falls, Armour & Ryerson Union Public Library

MINUTES

June 17, 2026

The regular meeting of the BFARUPL Board was held on Wednesday, June 17, 2026, at 7:00 PM.

Those in attendance were Chairperson Ruth Fenwick; Councillors Bev Abbott, Rod Blakelock and Nancy Kyte. Trustees: Donna Luck, Tiffany Monk, Robert Van der Wijst, Joseph Vella, and Representative: Vicky Roeder-Martin. Absent: Patty Butler

1. **Call to order** with a quorum present Board Chairperson called the meeting to order at 7:06 PM

2. **Approval of Meeting Agenda**

Motion #472/26 – Moved by Robert Van der Wijst, seconded by Donna Luck; that the meeting agenda of the Board of Trustees of June 17, 2026, be accepted as presented. Carried

3. **Declaration of conflict of interest**

No conflicts were declared

4. **Approval of consent Agenda**

Motion #473/26 – Moved by Rod Blakelock, seconded by Nancy Kyte; that the consent agenda of the Board of Trustees meeting of June 17, 2026, be approved as presented. Carried

a) Resolution to accept the **minutes of May 2026**.

b) Resolution to accept the **CEO's Report of May 2026**.

c) Resolution to accept the **Financial Statement of May 2026**.

5. **Business arising from the minutes**

Nancy Kyte informed members that she had contacted Fell Homes to arrange a presentation of intent to offer Outreach Library Services.

Joe Vella has been in touch with the Village Manor to inform them of the Outreach Library Services and he hopes to receive a response from them soon.

Rod Blakelock informed members that the Katrine Community Centre is available for fundraising events at a cost

6. **Committee Reports**

FINANCE/BUDGET

No Report

PERSONNEL

No Report

BUILDING/FUNDRAISING

The Friends of the Library organized a Plant Sale on May 23 and 24. The event was a great success and was well supported by the community.

The Fundraising Committee and the Friends of the Library collaborated to organize a Bake Sale on June 6 in the Library. Both groups were pleased with the results of their efforts.

The Fundraising Committee would like to meet August 19 at 6:00 PM to plan the next events.

Sept 1
2026
12.3

POLICY/PLANNING

The Planning Committee is working on the next Strategic Plan. They will be reviewing the board accomplishments and report back to the board

Valuing Ontario Libraries Toolkit is being consider by the Cmte to provide valuable information to the next term of councils.

Nieves shared the OLS resources – Succession Planning for Boards - in preparation for the 2026 Municipal Elections

7. Correspondence and Information Items

Library staff participated in the Downtown Celebration in Burk's Falls

FOPL Update re 2026 Caucus meeting

Library staff made available the Village Strategic Plan Survey

CVITP Thank You for participating in 2026

OLS Newsletter – great resources for members

Inside OLBA Spring Edition – getting ready for a new term of council

8. New Business

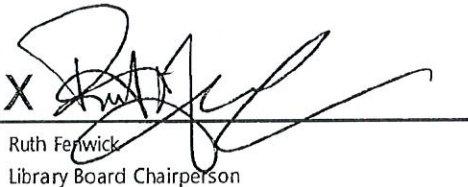
Branding poster by Patty Butler was tabled as she was absent at the meeting

Nieves shared with members that the administration of the library has undergone upgrades and new emails are available to staff members.

9. Adjournment

Motion 474/26 – Moved by Joe Vella, seconded by Bev Abbott that the Board adjourns this regular Board meeting at 8:05 PM until the next regular Board meeting scheduled for August 19, 2026.

Carried

X 
Ruth Ferwick
Library Board Chairperson

Phone: (705) 676-2416
Fax: (705) 676-2121
Box 10, Latchford, On. P0J 1N0
www.latchford.ca



Premier Doug Ford
Premiers Office, Room 281
Main Legislative Building, Queen's Park
Toronto, ON
M7A 1A5

Sent via email: premier@ontario.ca

August 20th, 2026

Re: Funding for Official Plan and Comprehensive Zoning By-law Reviews

Dear Premier Ford,

On behalf of the Council of the Corporation of the Town of Latchford, I am writing to provide you with a copy of Resolution No. 26/150, adopted by Council on August 18, 2026.

Small, rural and northern municipalities require current Official Plans and Zoning By-laws to support housing, attract investment, encourage economic development and responsibly plan for infrastructure and municipal services. However, completing comprehensive reviews of these documents can place a significant financial burden on municipalities with limited tax bases, staffing capacity and financial resources.

The Town of Latchford recently applied to the Northern Ontario Heritage Fund Corporation for assistance with modernizing its land-use planning framework. The Town was advised that stand-alone studies are not eligible under the current program guidelines. This funding gap may force smaller municipalities to delay necessary planning updates or redirect limited municipal funds away from other essential services.

Council is respectfully requesting that the Government of Ontario establish a dedicated, sustainable and recurring funding program to assist municipalities with the costs of reviewing and updating Official Plans and Comprehensive Zoning By-laws. The program should recognize the differing financial and administrative capacities of municipalities and provide enhanced assistance to small, rural, northern and lower-tier municipalities.

Eligible expenses should include professional planning services, technical studies, public and Indigenous consultation where applicable, mapping and geographic information system updates, growth analyses, servicing and infrastructure assessments, and other supporting work required to develop modern and effective planning documents.

We respectfully ask your government to recognize Official Plans and Zoning By-laws as critical housing-enabling and economic development infrastructure. Providing municipalities with the resources to complete this important work will help remove barriers to development, create greater certainty for residents and investors, and better position communities across Ontario for responsible and sustainable growth.

Thank you for your consideration of this request. We would welcome the opportunity to discuss this matter further with you or the appropriate provincial representatives.

Kindest Regards,

MRobinson

Malorie Robinson
CAO/Clerk-Treasurer
Town of Latchford

Cc:

Minister of Municipal Affairs and Housing, Rob Flack minister.mah@ontario.ca

Minister of Finance, Peter Bethlenfalvy minister.fin@ontario.ca

Minister of Economic Development, Job Creation and Trade, Vic Fedeli, medjct.minister@ontario.ca

Minister of Northern Economic Development and Growth, George Pirie mnedg.minister@ontario.ca

Federal Economic Development Agency for Northern Ontario, Patti Hadju patty.hajdu@parl.gc.ca

MP Nipissing – Timiskaming, Pauline Rochefort pauline.rochefort@parl.gc.ca

MPP Timiskaming – Cochrane, John Vanthof jvanthof-qp@ndp.on.ca

Association of Municipalities of Ontario (AMO) resolutions@amo.on.ca

Federation of Northern Ontario Municipalities (FONOM) fonom.info@gmail.com

Rural Ontario Municipal Association (ROMA) roma@roma.on.ca

Northwestern Ontario Municipal Association (NOMA) admin@noma.on.ca



CORPORATION OF THE TOWN OF LATCHFORD RESOLUTION

Resolution No.: 26/150

Date: August 18th, 2026

MOVED BY: Councillor Newell

SECONDED BY: Councillor McDonald

Whereas, municipalities are required to plan for responsible growth, housing, economic development, infrastructure, environmental protection and the long-term needs of their communities through comprehensive land-use planning documents, including Official Plans and Zoning By-laws;

And whereas, Official Plans and Zoning By-laws must be periodically reviewed and updated to ensure they remain consistent with current provincial legislation, policies, community needs, development pressures and opportunities for economic growth;

And whereas, the cost of undertaking comprehensive Official Plan and Zoning By-law reviews can represent a significant financial burden, particularly for small, rural and northern municipalities with limited tax bases, staffing capacity and financial resources;

And whereas, outdated planning documents can create barriers to residential, commercial and industrial development, limit a municipality's ability to respond to changing economic opportunities, and make it more difficult to identify and prepare lands for future growth;

And whereas, modern and current planning documents provide municipalities, residents, businesses and investors with greater certainty regarding where and how development can occur and allow municipalities to proactively plan for housing, employment lands, infrastructure and municipal services;

And whereas, investment in municipal planning is an investment in economic development, housing readiness and community growth, as updated Official Plans and Zoning By-laws can help municipalities remove unnecessary barriers to development and establish clear policies to support new investment;

And whereas, the Town of Latchford applied to the Northern Ontario Heritage Fund Corporation (NOHFC) for assistance with the modernization of its land-use planning framework and was advised that stand-alone studies are ineligible under the current NOHFC program guidelines;

And whereas, municipalities should not be required to choose between funding essential municipal services and undertaking the comprehensive planning work necessary to position their communities for future housing and economic growth;

Now therefore be it resolved that, the Council of the Corporation of the Town of Latchford hereby calls upon the Government of Ontario to establish a dedicated and

sustainable funding program to assist municipalities with the costs associated with reviewing, updating and modernizing Official Plans and Comprehensive Zoning By-laws;

And further that, such a funding program recognize the differing financial and administrative capacities of municipalities and provide enhanced funding opportunities for small, rural, northern and lower-tier municipalities where the cost of comprehensive planning reviews can represent a disproportionate burden on the municipal tax base;

And further that, eligible costs include, but not be limited to, professional planning services, technical studies and background reports required to support Official Plan and Zoning By-law reviews, public and Indigenous consultation where applicable, mapping and geographic information system updates, growth and development analysis, infrastructure and servicing assessments, and other supporting work necessary to establish modern and effective municipal planning documents;

And further that, the Province recognize municipal Official Plans and Zoning By-laws as critical economic development and housing-enabling infrastructure that provide the regulatory foundation necessary to support investment, development and sustainable community growth;

And further that, consideration be given to establishing a recurring funding intake so municipalities can undertake required planning reviews proactively rather than delaying necessary updates because of financial constraints;

And finally that, a copy of this resolution be circulated to the Premier of Ontario; the Minister of Municipal Affairs and Housing; the Minister of Finance; the Minister of Economic Development, Job Creation and Trade; the Minister of Northern Economic Development and Growth; the Minister of Infrastructure; the Federal Economic Development Agency for Northern Ontario (FedNor); John Vanthof, MPP for Timiskaming—Cochrane; Pauline Rochefort, MP Nipissing-Timiskaming; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); the Northwestern Ontario Municipal Association (NOMA); the Rural Ontario Municipal Association (ROMA); and all municipalities in Ontario, requesting their support and endorsement of this resolution.

CARRIED

Sept 1
2026
12.5

FOR IMMEDIATE RELEASE

August 19, 2026

FONOM Advances Northern Ontario Priorities at 2026 AMO Conference

Municipal leaders bring Northern concerns directly to provincial and federal decision-makers

OTTAWA, ON— The Federation of Northern Ontario Municipalities (FONOM) used the 2026 Association of Municipalities of Ontario (AMO) Conference to advance several priorities affecting communities across Northeastern Ontario.

Throughout the conference, FONOM representatives met with provincial ministers, parliamentary assistants and federal officials to discuss Northern highways, policing costs, housing and infrastructure, homelessness, mental health and addictions, and health care.

FONOM President Dave Plourde met with Jennifer McKelvie, Parliamentary Secretary to the federal Minister of Housing and Infrastructure. The discussion focused on ensuring the National Housing Strategy and other federal programs reflect the needs of small, rural, Northern and remote municipalities.

The meeting also addressed:

- The housing and infrastructure pressures facing growing Northern communities;
- The need to modernize Highways 11 and 17 to support public safety, housing and economic growth;
- The impacts of homelessness, mental health and addictions on municipal services and local housing needs; and
- Rebuilding communities affected by wildfires while creating more climate-resilient housing and infrastructure.

“Northern communities need housing and infrastructure programs designed around the realities of the North,” said Dave Plourde, President of FONOM. “Our smaller populations, large geographic areas, limited tax bases and growing resource economy create very different pressures. We appreciated the opportunity to bring those realities directly to the federal government and look forward to continuing our work with Parliamentary Secretary McKelvie.”

FONOM also met with Ontario Transportation Minister Prabmeet Sarkaria, Minister of Northern Economic Development and Growth George Pirie and Associate Minister of Forestry and Forest Products to discuss highway safety and the importance of Northern Ontario’s transportation network.

During the meeting, FONOM received an update on the Province’s \$770-million investment in Northern



highways this year. The discussion also explored how FONOM and the Northwestern Ontario Municipal Association can encourage the federal government to match Ontario's investment in Northern highways.

"Highways 11 and 17 are vital national transportation corridors that connect our communities and support mining, forestry, manufacturing and trade," Plourde said. "Ontario's investment is significant, but making these highways safer and more reliable cannot be the responsibility of the Province alone. The federal government must recognize their national importance and become a full funding partner."

FONOM met with Solicitor General Michael Kerzner to continue advocating for a dedicated Northern Ontario policing grant. Municipalities across the North face policing costs that place considerable pressure on local property taxpayers and reduce the funding available for other essential services and infrastructure.

FONOM representatives also met with Anthony Leardi, Parliamentary Assistant to the Minister of Health, to discuss the organization's proposal for a Compassionate Intervention framework. FONOM is advocating for carefully defined changes to Ontario's Mental Health Act that would allow for short-term assessment, stabilization and treatment in the most serious cases involving substance use, while including strong medical, legal and individual safeguards.

"Northern municipalities are dealing with increasingly complex pressures, but we also brought practical solutions to the conference," said Maggie Horsfield, First Vice-President of FONOM and Deputy Mayor of North Bay. "Whether the issue is policing, highway safety, housing or addictions, municipalities cannot address these challenges on their own. The meetings at AMO allowed us to speak directly with decision-makers and reinforce the need for programs that recognize Northern circumstances."

FONOM welcomed several investments announced during the conference, including the new \$1-billion Canada-Ontario funding stream for municipalities that do not levy development charges. The program will support housing-enabling infrastructure such as roads, bridges and water systems, with applications scheduled to open October 29, 2026.

The Province also announced additional investments in community sport and recreation infrastructure, primary care teams, land ambulance services and public health.

In addition to formal meetings, FONOM hosted the Northern Ontario Hospitality Suite, providing Northern municipal leaders with an opportunity to speak informally with more than 16 provincial ministers while showcasing Northern Ontario food, beverages and hospitality.

"The Hospitality Suite gives Northern municipal leaders a unique opportunity to build relationships and have direct, informal conversations with provincial decision-makers," Horsfield added. "We thank our partners for helping FONOM host the event and everyone who joined us to experience some genuine Northern hospitality."



FONOM will continue working with its municipal members, the Province, the federal government, AMO and other Northern organizations to advance practical solutions for Northern Ontario.

-30-

Media Contact:

Mac Bain
Executive Director
Federation of Northern Ontario Municipalities
705-498-9510
info.fonom@gmail.com

Sept 1
2026
12.6



Board Meeting Agenda

Date: Thursday, August 27, 2026
Time: 6:00PM
Location: Strong Township Office – 28 Municipal Ln, Sundridge

Zoom Meeting Details Below:

<https://us02web.zoom.us/j/81775569548?pwd=fUn8aolASla2t0NMskvP8keOhVo0Bt.1>

Meeting ID: 817 7556 9548

Passcode: 179247

One tap mobile

+16892781000,,81775569548#,,,,*179247# US

AGENDA

1. Call to Order
2. Acceptance of the June 25th, 2026 ACED Meeting Minutes (Resolution 2026-23)
3. Round Table Introductions (if required)
4. FedNor Updates
5. MND Updates
6. Staff Report
 - a. Discussion Items
 - i. Almaguin Trade Show Update
 - ii. RED Plan Update
 - iii. Signage Plan Update
 - iv. Almaguin Star Party Update
7. Discussion regarding Amendment Request to FedNor for CIINO extension
8. Round table comments or updates from Board Members
9. Next Meeting Date: September 24th, 2026
10. Adjournment (Resolution 2026-24)

Attachments:

- 2025 Final Township of Armour ACED Financial Statement (Attachment 1)
- Letter from ROD Funding Regarding Signage Plan Application (Attachment 2)
- KJCO Quote for Service – Report Design and Infographic (Attachment 3)

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT (ACED)

MINUTES June 25, 2026

A regular meeting of the ACED Board was held at the Strong Township on June 25, 2026 at 6:00 pm.

Present: Vicki Roeder-Martin, Township of McMurrich/Monteith
Margaret Ann MacPhail, Township of Perry
Luke Preston, Village of Sundridge
Wendy Whitwell, Township of Armour
Tim Bryson, Township of Strong
Dan Robertson, Ryerson Township
Noel Walker, FedNor

Regrets: Chris Nicholson, Township of Joly
Rod Ward, Township of Armour
Sheri Norman, AHCC Representative
Trista Porter, MND

Staff: Courtney Metcalf, Director of Economic Development
Megan Yemm, Communications and Marketing Officer
Dave Gray, CAO Armour Township

Call to Order

The meeting was called to order at 6:04 pm.

Minutes

The minutes of the meeting of Thursday, May 28, 2026 were adopted as presented.

FedNor Update

FedNor recently completed a regional tour of Almaguin, including a forestry sector roundtable. A new Build Community Strong Fund – Local Impacts Stream was announced, supporting high-impact community infrastructure projects over the next four years. Eligible projects may include parks and recreation, heritage and culturally significant assets, housing-related infrastructure, education, health, and climate initiatives. The program is seeking shovel-ready projects.

Video Recording Disclaimer:

Participants were informed that the meeting will be recorded to provide a record of discussions and agreements held within the meeting. By staying in the meeting, virtually or in-person, participants consented to being recorded.

MND Update

No Updates at this time.

Director's Report

ACED Staff covered the following items from the report:

1. An update on core activity tracking, which lists what the department has done over the past month. These included business assistance, organization meetings, marketing, ACED website updates, social media activities, and communications.
2. Some of the updates in the report included:
 - A. Regional Expo update - ACED met with community and business partners to advance planning for the proposed Almaguin Business Expo, with strong interest in a two-day event focused on business support, workforce development, and community engagement.
 - B. AHSS Student Engagement report - ACED completed the 2026 AHSS Student Engagement Report, highlighting strong youth connections to Almaguin, increasing satisfaction, and the importance of career opportunities, affordable housing, transportation, and recreation in supporting youth retention and return to the region.
 - C. Strategic Plan update - Work continues on the RED Plan Update, with 12 of 14 stakeholder interviews confirmed, public surveys underway, and stakeholder and community engagement sessions taking place to inform the updated regional strategic plan.
 - D. Brand Ambassador event - ACED hosted a Brand Ambassador networking session on June 16 with more than 30 local business representatives, gathering feedback for the Strategic Planning Update and providing updates on upcoming initiatives, including the Almaguin Business Expo and Star Party.
 - E. Star Party update - Planning for the Almaguin Star Party continues with ACED, Screaming Heads, and the North Bay Astronomy Club, with the September 26 event featuring expanded programming and regional business participation. A teaser was shared on Facebook and Instagram, and a new Almaguin Dark Skies webpage was published on ExploreAlmaguin.ca.

Resolutions

1. 2026-20– Be it resolved that the Almaguin Community Economic Development Board approve the May 28, 2026 ACED meeting minutes as circulated.
Moved by Luke Preston; Seconded by Tim Bryson
Carried

2. 2026-21 – Be it resolved that the Almaguin Community Economic Development Board suspend regular Board members during the months of July and August 2026;
And further that regular Board meetings resume on September 24th 2026 in accordance with the Board's established meeting schedule.
Moved by Wendy Whitwell Seconded by Tim Bryson
Carried.

Adjournment

3. 2026-22- Be it resolved that the Almaguin Community Economic Development Board adjourn the June 25th ACED Meeting at 7:12pm.
Moved by Wendy Whitwell Seconded by Margaret Ann MacPhail
Carried.

The next meeting will be Sept 24th, 2026, at 6:00 p.m. at the Strong Township Office. If this changes, members will be advised.

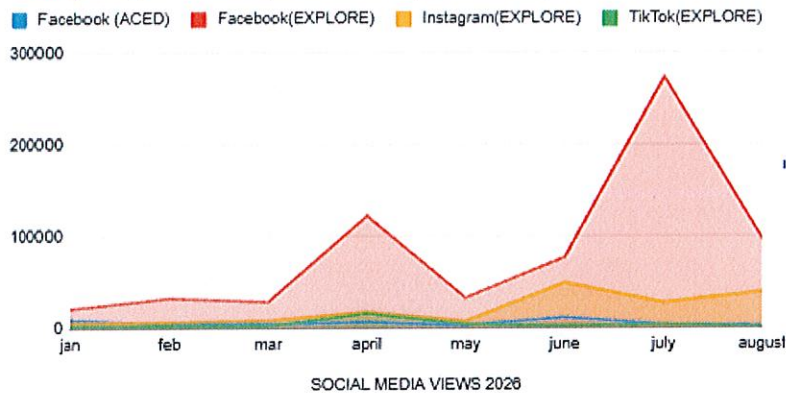


Director of Economic Development (DoED) Report
August 27, 2026

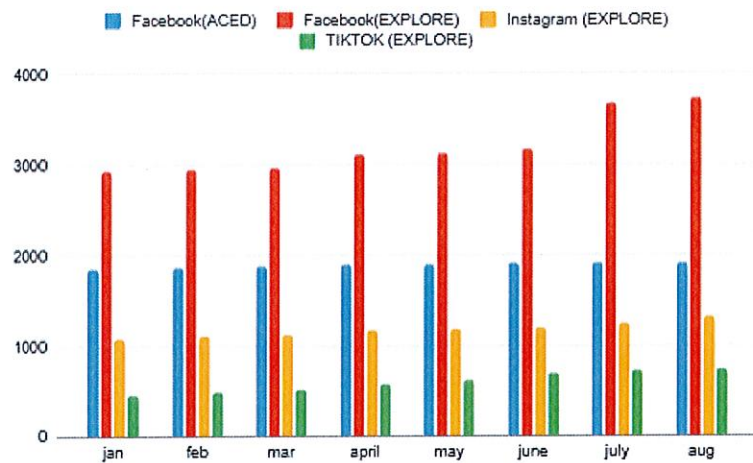
Core Activity Tracking – (Since last report)

Activity:	Interactions	Description
Business Assistance		
Start Up Files	1	Armour
Expansion Files	3	Ryerson (1), Strong (2)
Developer Files	1	Sundridge
General Support	3	Strong (2), Lount
Brand Ambassador	1	South River
High Priority		
Business Visits	10	
Program Referrals	5	NOHFC (2), NECO (3)
Non-Member Support Requests	4	South River (2), Magnetawan (1), Kearney (1)
Marketing		
ACED Website Updates	32	Events, Tourism & Lifestyle News, Business Directory Business News, Lease & Investment Properties,
Social Media Posting	12	(EXPLORE) 10 (ACED) 2
Facebook/Instagram Reach	42.8k	(EXPLORE) 29.5k (ACED) 24.2k
Facebook/Instagram Views	96.4k	(EXPLORE) 40.4k (ACED) 6.5k
Facebook/Instagram Likes/Followers	7680	(EXPLORE FB) 3726 (EXPLORE Instagram) 1317 (EXPLORE TikTok) 729 (ACED Facebook) 1908
Website Tracking		
Total Users / Views	3.3k	
Most viewed pages (besides the landing page)		Screaming Heads, Events, Highrock Lookout, Business Directory
Communications		
Email Blasts	0	
Organization Meetings	3	RCIP, SFEP, AHHC
Partnership Projects	1	Almaguin Business Expo
Municipal Visits	4	Perry, Armour, McMurrich/Monteith, Joly
Member Interactions / Support Requests	1	McMurrich/Monteith
Media Comment Requests	0	

Facebook (ACED), Facebook(EXPLORE),
Instagram(EXPLORE) and TikTok(EXPLORE)

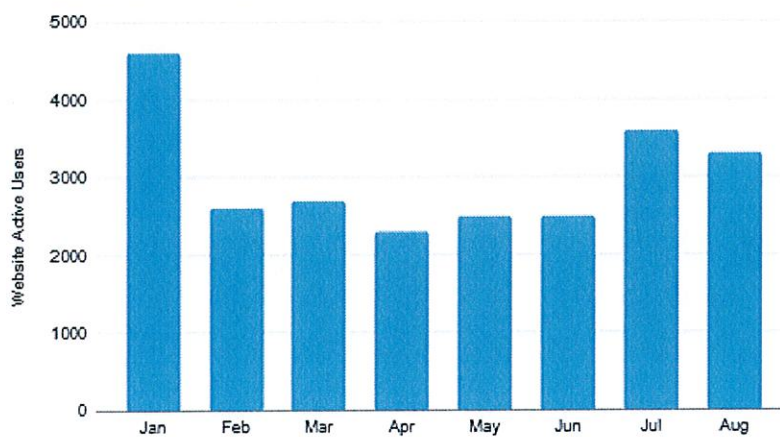


This chart shows steady views for Facebook (Explore Almaguin) while all other platforms remain relatively steady from January to August. Sharp spike in July from a couple viral videos.



This chart highlights steady growth in active followers from January through August, with Facebook (Explore Almaguin) maintaining the strongest performance throughout the period.

Website Active Users



This chart shows steady month-over-month growth in active website users, with a noticeable spikes in July/August due to Star Party promotions.

Current Files & Projects

Project 1A – Business Support

Almaguin Business Expo

ACED met with The Labour Market Group (LMG) to further explore partnership opportunities for the upcoming Business Expo. With previous experience planning and delivering successful career and skilled trades fairs, LMG brings valuable event planning expertise and industry connections to the initiative. LMG has expressed interest in supporting the event through both financial contributions and active participation on the Business Expo Leadership Team, helping to guide event planning and implementation. The Leadership Team is currently coordinating schedules to confirm a meeting date in early September, where planning will continue and next steps will be established.

Individual Business Support

Inbound requests for business support and one-on-one meetings have remained strong throughout the summer, demonstrating continued demand for ACED's business support services. Requests have ranged from assistance with funding programs and grant applications to tourism and marketing promotion, business development guidance, and other individualized supports. While the ACED Team typically reduces proactive business outreach during the summer months, recognizing that this is a particularly busy season for many local businesses, the Team continues to receive and respond to a steady volume of inbound requests. This ongoing engagement highlights the value of maintaining accessible, responsive support for businesses across the region.

Project 2A- Community Organization Support

Emsdale Agricultural Society

The CMO met with the Secretary/Treasurer of the Emsdale Agricultural Society to discuss promotional opportunities for the Emsdale Fall Fair. This included developing a dedicated website article and accompanying social media posts highlighting the history of fall fairs in Almaguin and promoting upcoming fall fairs taking place throughout the region.

Project 2B – Regional Recreation & Municipal Support

Sunflower Festival Support

Following the cancellation of the Sunflower Festival due to weather conditions, the ACED Team responded quickly by creating the Sunflower Festival Virtual Market, providing an alternative way for vendors and prospective attendees to connect despite the cancellation of the in-person event. The virtual market created a dedicated space for participating vendors to showcase their products, connect with potential customers, and facilitate sales that may otherwise have been lost as a result of the cancellation.

Initial feedback on the initiative was very positive, with vendors expressing appreciation for the additional opportunity to promote their businesses and products. The platform also allowed vendors to share information about other upcoming events and markets they will be participating in throughout the summer, helping to extend the promotional value of the initiative beyond the cancelled festival.

Project 3A Almaguin Housing task Force

No updates at this time.

Project 3D Almaguin RED Strategic Plan Update

KJCO has completed all key informant interviews and compiled and summarized the findings from the public survey, marking the completion of the primary community engagement components of the RED Plan update. A draft report was provided to the ACED Team for initial review and feedback, followed by a meeting with Karen to discuss the overall direction, content, and presentation of the final plan.

Based on the original proposal and available project budget, the final deliverable would be a Word-based report similar in format to the 2018 RED Plan. However, the ACED Team identified an opportunity to strengthen the final document by incorporating professional visual elements, including infographics, graphics, and other easy-to-understand features that will make the information more accessible, engaging, and digestible for municipal partners, businesses, and the broader public. KJCO was therefore asked to provide a quote for the additional design and visual enhancement work, which is attached for consideration.

The final draft of the RED Plan is anticipated to be ready for review and discussion at the September ACED meeting.

Project 4A – Brand Strategy Implementation

Phase 2 – Physical Brand Roll Out

The ACED Team received formal notification from the Rural Ontario Development (ROD) Fund regarding the funding request for the Regional Signage Project. Unfortunately, the request to support the project with a higher cost-share percentage was not approved. Given the level of municipal investment that would be required under the available funding structure, the project is not financially feasible to proceed as currently proposed. As a result, the Regional Signage Project is temporarily on hold while the ACED Team explores alternative funding opportunities and potential options to support the project moving forward.

Social Media/Explore Almaguin Website/Email Marketing/Content

The CMO launched a “Shop Local” social media campaign encouraging community members to like, share, follow, and comment with their favourite local businesses, supported by a boosted Facebook advertisement. The campaign was a success and generated more than 10,000 views and 470+ interactions, while highlighting dozens of businesses across Almaguin.

The CMO created several social media posts and advertisements to promote ticket sales for the Almaguin Star Party, including targeted promotional content designed to increase awareness, engagement, and attendance. A dedicated website article was also created to provide event details and highlight the participating Almaguin businesses, helping to increase visibility for both the event and local businesses.

Project 4B – Tourism Promotion

Almaguin Star Party

Ticket sales for the Star Party officially launched on Friday, August 7th, and interest in the event has been strong, with approximately 90% of available tickets already sold. To support the final push in ticket sales, and additional paid social media advertisement was scheduled to launch on Friday, August 21st, with the goal of selling the remaining tickets and reaching full event capacity.

Business participation has also been positive, with 14 businesses from across the region partnering with ACED to offer Star Party-themed products, special offers, or discounts to ticket holders. Promotion of these participating businesses will begin shortly through a dedicated feature article, as well as direct promotion to registered ticket holders. This initiative provides an opportunity to extend the economic impact of the event beyond the event site by encouraging attendees to visit and support businesses throughout the region.

All other elements of event planning and coordination are progressing well and remain on track in advance of the September event.



RESOLUTION

2026-23

Be it resolved that the Almaguin Community Economic Development Board approve the June 25th, 2026 ACED meeting minutes as: (please circle).

CIRCULATED

AMENDED

MOVED BY: _____

SECONDED BY: _____

CARRIED: Yes No

Comments:



RESOLUTION

2026-24

Be it resolved that the Almaguin Community Economic Development Board adjourn the August 27th, 2026 ACED Meeting at _____

CIRCULATED

AMENDED

MOVED BY: _____

SECONDED BY: _____

CARRIED: Yes No

Comments:

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT

FINANCIAL STATEMENTS

DECEMBER 31, 2025

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT

CONTENTS

	Page
Independent Auditor's Report	1-2
Statement of Financial Position	3
Statements of Operations and Accumulated Surplus	4
Statement of Change in Net Financial Assets	5
Statement of Cash Flows	6
Notes to the Financial Statements	7 - 13

Independent Auditor's Report

Doane Grant Thornton LLP

Suite 400
222 McIntyre Street W
North Bay, ON
P1B 2Y8

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To the Members of Council, Inhabitants and Ratepayers of the Contributing Municipalities of the Almaguin Community Economic Development

Opinion

We have audited the financial statements of the Almaguin Community Economic Development ("the Organization") which comprise the statement of financial position as at December 31, 2025, and the statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2025, and its results of operations, its changes in its net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Doane Grant Thornton LLP

North Bay, Canada
August 11, 2026

Chartered Professional Accountants
Licensed Public Accountants

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT
STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2025

	2025	2024
FINANCIAL ASSETS		
Accounts receivable	\$ 92,388	\$ 61,715
LIABILITIES		
Accounts payable and accrued liabilities	26,993	22,103
NET FINANCIAL ASSETS	65,395	39,612
NON-FINANCIAL ASSETS		
Tangible capital assets - net (Note 3)	20,475	22,127
ACCUMULATED SURPLUS (Note 4)	\$ 85,870	\$ 61,739

APPROVED ON BEHALF OF THE BOARD

 Mayor

The accompanying notes are an integral part of these financial statements

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT
STATEMENTS OF OPERATIONS AND ACCUMULATED SURPLUS
FOR THE YEAR ENDED DECEMBER 31, 2025

	Budget 2025 (see Note 5)	Actual 2025	Actual 2024
REVENUE			
Grants			
FedNor	\$ 100,000	\$ 94,772	\$ 150,997
OMAFRA	-	-	23,182
NOHFC	-	-	17,105
Member contributions (Note 6)	204,693	198,702	204,816
Other	5,000	6,345	6,489
TOTAL REVENUE	309,693	299,819	402,589
EXPENSES			
Salaries, wages and benefits	266,593	243,459	310,407
Implement Almaguin Brand Strategy project	-	-	54,475
Other materials and supplies	38,500	25,304	27,881
Other contracted services	4,600	5,273	4,787
Amortization	1,652	1,652	1,651
TOTAL EXPENSES	311,345	275,688	399,201
ANNUAL SURPLUS (DEFICIT) (Note 4)	(1,652)	24,131	3,388
ACCUMULATED SURPLUS, BEGINNING OF YEAR	61,739	61,739	58,351
ACCUMULATED SURPLUS, END OF YEAR	\$ 60,087	\$ 85,870	\$ 61,739

The accompanying notes are an integral part of these financial statements

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT
STATEMENT OF CHANGE IN NET FINANCIAL ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2025

		Budget 2025 (see Note 5)		Actual 2025		Actual 2024
Annual surplus (deficit)	\$	(1,652)	\$	24,131	\$	3,388
Amortization of tangible capital assets		1,652		1,652		1,651
Increase in net financial assets		-		25,783		5,039
Net financial assets, beginning of year		39,612		39,612		34,573
Net financial assets, end of year	\$	39,612	\$	65,395	\$	39,612

The accompanying notes are an integral part of these financial statements

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2025

	Actual 2025	Actual 2024
Operating transactions		
Annual surplus	\$ 24,131	\$ 3,388
Non-cash charges to operations:		
Amortization	1,652	1,651
Changes in non-cash items:		
Accounts receivable	(30,673)	(10,612)
Accounts payable and accrued liabilities	4,890	5,573
Cash provided by operating transactions	-	-
Net change in cash and cash equivalents	-	-
Cash and cash equivalents, beginning and end of year	\$ -	\$ -

The accompanying notes are an integral part of these financial statements

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT

NOTES TO THE FINANCIAL STATEMENTS

Year Ended December 31, 2025

Almaguin Community Economic Development ("ACED") was initially formed in October 2019 under a joint service agreement between:

- The Corporation of the Township of Perry (Perry);
- The Municipal Corporation of the Township of Armour (Armour);
- The Corporation of the Township of Ryerson (Ryerson);
- The Corporation of the Village of Sundridge (Sundridge);
- The Almaguin Highlands Chamber of Commerce (the Chamber of Commerce);
- The Corporation of the Municipality of Magnetawan (Magnetawan);
- The Corporation of the Municipality of the Village of Burk's Falls (Burk's Falls);
- The Corporation of the Township of Strong (Strong);
- The Corporation of the Village of South River (South River);
- The Corporation of the Municipality of Powassan (Powassan);
- The Corporation of the Township of Joly (Joly).

Magnetawan withdrew from the agreement effective June 9, 2022, Powassan withdrew effective January 1, 2023, Ryerson withdrew effective January 1, 2024 and Burk's Falls and South River withdrew effective January 1, 2026. The Corporation of the Township of McMurrich/Monteith (McMurrich/Monteith) became a contributing member on July 1, 2024.

The formal cost sharing agreement was in effect until December 31, 2023, when the CIINO grant for regional economic development expired. Commencing in 2023, member parties contribute based on an assessment/population/household-based contribution formula.

MANAGEMENT RESPONSIBILITY

The financial statements of ACED are the responsibility of management and have been prepared in accordance with Canadian generally accepted accounting principles for local governments established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of significant accounting policies is provided in Note 1. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management maintains a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements.

1. SIGNIFICANT ACCOUNTING POLICIES

Significant accounting policies adopted by ACED are as follows:

Basis of Accounting

(i) Accrual basis of accounting

Revenue and expenses are reported on the accrual basis of accounting. Revenue from transactions with performance obligations is recognized when (or as) the performance obligation is satisfied by providing the promised goods or services to the payer. Performance obligations are defined as enforceable promises to provide specific goods or services to a specific payer. Revenue from transactions with no performance obligations is recognized when ACED has the authority to claim or retain the revenue and identifies a past transaction or event that gives rise to an asset. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT

NOTES TO THE FINANCIAL STATEMENTS

Year Ended December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(ii) Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances held at financial institutions and short-term deposits with original maturities of three months or less.

(iii) Non-financial assets

Non-financial assets are not available to discharge existing liabilities but are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(a) Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset, as well as any asset retirement obligations related to the asset. Borrowing costs related to the acquisition of tangible capital assets are expensed in the year incurred. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements - 20 years

One half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

Tangible capital assets received as donations are recorded at their fair value at the date of receipt.

(iv) Government transfers

Government transfers are recognized in the financial statements as revenue when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the Statement of Operations as the stipulation liabilities are settled.

(v) Pensions and employee benefits

ACED accounts for its participation in the Ontario Municipal Employee Retirement System (OMERS), a multi-employer public sector pension fund, as a defined contribution plan.

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT

NOTES TO THE FINANCIAL STATEMENTS

Year Ended December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(vi) Financial instruments

Financial instruments are classified as either fair value, amortized cost or cost.

Financial instruments classified as fair value are initially recognized at cost and subsequently carried at fair value. Financing fees and transaction costs on financial instruments measured at fair value are expensed as incurred. Unrealized gains and losses on financial assets are recognized in the Statement of Remeasurement Gains and Losses. Once realized, remeasurement gains and losses are transferred to the Statement of Operations. A Statement of Remeasurement Gains and Losses is not included as there are no matters to report therein.

Financial instruments classified as amortized cost are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets. The effective interest rate method allocates interest income or interest expense over the relevant period, based on the effective interest rate. Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. Previously recognized impairment losses are reversed to the extent of the improvement, provided the asset is not carried at an amount, at the date of the reversal, greater than the amount that would have been the carrying amount had no impairment loss been recognized previously. The amounts of any write-downs or reversals are recognized in the Statement of Operations.

Financial liabilities (or part of a financial liability) are removed from the Statement of Financial Position when, and only when, they are discharged, cancelled or expire.

ACED's financial instruments are measured according to the following methods:

<u>Financial instrument</u>	<u>Measurement method</u>
Accounts receivable	Amortized cost
Accounts payable and accrued liabilities	Amortized cost

(vii) Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. These estimates and assumptions are based on management's historical experience, best knowledge of current events and actions that ACED may undertake in the future. Actual results could differ from these estimates.

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT

NOTES TO THE FINANCIAL STATEMENTS

Year Ended December 31, 2025

2. FINANCIAL INSTRUMENTS

Risks arising from financial instruments and risk management

ACED is exposed to various risks through its financial instruments. There have been no changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Credit risk

Credit risk is the risk of financial loss to ACED if a debtor fails to honour its contractual obligations. ACED is exposed to this risk as a result of its accounts receivable, which are due from a contributing municipality (with no specific terms of repayment) and from the Provincial government (expected to be collected within six months). The carrying amounts of the accounts receivable on the Statement of Financial Position represents the maximum credit risk of ACED as at the reporting date. ACED does not believe it is subject to significant credit risk.

Liquidity risk

Liquidity risk is the risk that ACED will not be able to meet its financial obligations as they become due. ACED is exposed to this risk with respect to its accounts payable and accrued liabilities, which are composed of amounts due to employees in regard to wages and benefits earned but not yet paid and amounts owed to municipalities withdrawing from ACED as of January 1, 2026. All amounts owing are expected to be paid within the next 12 months. The carrying amounts of the accounts payable and accrued liabilities on the Statement of Financial Position represents the maximum liquidity risk of ACED as at the reporting date. ACED's accounts payable and accrued liabilities are settled by a contributing municipality, who maintains sufficient cash balances to meet its obligations. ACED does not believe it is subject to significant liquidity risk.

Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: currency risk, interest rate risk and equity risk. ACED is not exposed to significant currency, interest rate or equity risk as it does not transact materially in foreign currency, does not have interest-bearing financial instruments and does not hold equity financial instruments.

3. TANGIBLE CAPITAL ASSETS

Details of the tangible capital assets owned by ACED are provided below.

	2025	2024
	Land Improvements	Land Improvements
COST		
Balance, beginning of year	\$ 33,025	\$ 33,025
BALANCE, END OF YEAR	33,025	33,025
ACCUMULATED AMORTIZATION		
Balance, beginning of year	10,898	9,247
Amortization	1,652	1,651
BALANCE, END OF YEAR	12,550	10,898
TANGIBLE CAPITAL ASSETS-NET	\$ 20,475	\$ 22,127

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT**NOTES TO THE FINANCIAL STATEMENTS**

Year Ended December 31, 2025

4. ACCUMULATED SURPLUS

The 2025 continuity of accumulated surplus reported on the Statement of Financial Position is as follows:

	Balance Beginning of Year	Annual Deficit	Balance End of Year
Tangible capital assets	\$ 22,127	\$ (1,652)	\$ 20,475
General operating surplus	39,612	25,783	65,395
	\$ 61,739	\$ 24,131	\$ 85,870

5. BUDGET FIGURES

The budget adopted for the current year was prepared on a modified accrual basis, and has been restated to conform with the accounting and reporting standards applicable to the actual results. The budget for amortization, which is excluded from the adopted budget, has been set equal to the actual 2025 amount. A reconciliation of the adopted and reported budgets is presented below.

	Budget
ADOPTED BUDGET:	
Change in general operating surplus	\$ -
ADJUSTMENTS:	
Amortization of tangible capital assets	(1,652)
ANNUAL DEFICIT	\$ (1,652)

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT**NOTES TO THE FINANCIAL STATEMENTS**

Year Ended December 31, 2025

6. RELATED PARTY TRANSACTIONS

The related party transactions below are in the normal course of operations and are measured at their exchange amount, which is the amount of consideration established and agreed to by the related parties.

The following table summarizes ACED's related party transactions with its contributing members during the year:

	Annual Contribution 2025	Annual Contribution 2024
Member contributions		
Perry	\$ 43,055	\$ 46,254
Armour	31,808	33,969
Strong	29,495	31,321
South River	16,437	20,268
Sundridge	19,193	20,075
Burk's Falls	16,171	19,980
McMurrich/Monteith	23,879	13,937
Chamber of Commerce	10,000	10,000
Joly	8,664	9,012
	\$ 198,702	\$ 204,816

At the end of the year, amounts due from (to) contributing members are as follows:

	2025	2024
Armour	\$ 54,203	\$ 51,060
Burk's Falls	(2,971)	-
South River	(3,020)	-

The amounts due from Armour are non-interest bearing, with no specific terms of repayment. Amounts due to Burk's Falls and South River are expected to be repaid within 6 months.

7. SEGMENT DISCLOSURE

Since ACED's operations are not considered diverse and operations are managed as one department, no segment disclosure has been provided.

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT**NOTES TO THE FINANCIAL STATEMENTS**

Year Ended December 31, 2025

8. EXPENSES BY OBJECT

The following is a summary of the expenses reported on the Statement of Operations by the object of the expense.

	2025	2024
Salaries, wages and benefits	\$ 243,459	\$ 310,407
Materials and supplies	25,304	61,953
Contracted services	5,273	25,190
Amortization	1,652	1,651
	\$ 275,688	\$ 399,201

9. PENSION AGREEMENTS

ACED makes contributions to the Ontario Municipal Employee Retirement Fund (OMERS), which is a multi-employer plan, on behalf of certain members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2025. The results of this valuation disclosed total actuarial liabilities of \$151,365 million with respect to benefits accrued for service with actuarial assets at that date of \$150,043 million indicating an actuarial deficit of \$1,322 million. Because OMERS is a multi-employer plan, any Plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, ACED does not recognize any share of the Plan surplus or deficit.

The amount contributed to OMERS for 2025 was \$19,513 (2024 - \$21,999) for current service and is included as an expense on the Statement of Operations.

**Ministry of
Rural Affairs**

Rural Policy and Economic
Development
Branch

1 Stone Rd W, 5th Floor
Guelph ON N1G 4Y2
Tel: 1-877-424-1300
Email: [RODprogram@
ontario.ca](mailto:RODprogram@ontario.ca)

**Ministère des
Affaires rurales**

Direction des politiques
rurales et du
développement économique
rural

1 Stone Rd Ouest, 5^e étage
Guelph ON N1G 4Y2
Tél.: 1-877-424-1300
Courriel: [RODprogram@
ontario.ca](mailto:RODprogram@ontario.ca)



August 12, 2026

File Number ROD-CD-000347

David Gray, Chief Administrative Officer
Township of Armour
PO Box 533, 56 Ontario Street
Burk's Falls, ON P0A 1C0

Email: cao@armourtownship.ca

Dear David Gray

Thank you for submitting your application entitled The Almaguin Brand Alignment Signage Project to the Rural Ontario Development (ROD) Program – Community Development Stream.

Funding decisions are based on the merits of each individual application using the program assessment criteria. Only those projects with the highest alignment to the ROD Program outcomes are approved for funding.

We regret to advise that your application to the ROD Program – Community Development Stream will not be funded by the ROD Program. Should you have any questions or require additional information, please do not hesitate to contact Bonnie Lui at Bonnie.Lui@ontario.ca. You can contact us at RODprogram@ontario.ca or 1-877-424-1300.

We encourage you to monitor the program website at www.ontario.ca/RODprogram for Rural Ontario Development Program information and updates.

Sincerely,

A handwritten signature in black ink, appearing to read "Chris Stack".

Original Signed By
Chris Stack
Director, Rural Policy and Economic Development Branch

ACED Regional Strategic Plan: Report Design and Infographic Development

Quote for Service

SUBMITTED TO:

ACED

COURTNEY METCALF

Director@ExploreAlmaguin.ca

Karen Jones Consulting Inc.
205 Main Street East
North Bay, Ontario, P1B 1B2

705.472.8480 x 234
info@kjco.ca
www.kjco.ca

Quote for Service

Prepared For: ACED

Date: August 21, 2026

The original project scope provides for the development and delivery of ACED's updated Regional Strategic Plan. As the report has developed, it has grown to more than 75 pages and includes a considerable amount of research, data, consultation findings, strategic direction, and supporting information.

To make the final plan more visually engaging, accessible, and practical for use by ACED, its member municipalities, partners, funders, and community stakeholders, ACED has requested a quotation for enhanced professional report design and the development of supporting infographics.

Additional Scope of Work

KJCo. will coordinate and complete the professional design and formatting of the final Regional Strategic Plan, including:

- Development of a cohesive visual style aligned with ACED's existing brand
- Professional layout and formatting of the draft report
- Design of the cover, section dividers, headers, footers, tables, callout boxes, and other visual elements
- Visual presentation of strategic priorities, goals and recommendations
- Addition of KPI's to support ACED with implementation measurements
- Development of custom infographics, diagrams, or data visualizations for the survey data and updated situational analysis
- Formatting of consultation findings, key statistics, and regional information to improve readability
- Placement and formatting of approved photographs, maps, icons, and other supplied visual assets
- Preparation of a professionally designed digital PDF suitable for Board presentation, public distribution, and online use

Deliverables

- One professionally designed Regional Strategic Plan inclusive of stand-alone Executive Summary
- Infographics and visual summaries of survey data and situational analysis
- Final high-resolution PDF

Payment Terms

Fees: \$5,000.00 + HST