

Peoplebank



FLEXI-WORK ARRANGEMENTS & EFFECTIVE COMMUNICATION

Elevate Your Workplace Culture



An Overview of Flexi-work Arrangements & The Singapore Context

Summary

We'll explore the new tripartite guidelines, effective communication strategies to implement these arrangements, and how to create win-win situations for both employers and employees.

What is FWAs

Flexible work arrangements allow employees to adjust their work schedules or locations.

Types of FWAs

- ✓ Flexi-time
- ✓ Remote Work
- ✓ Compressed workweeks
- ✓ Job sharing

Benefits of FWAs

FWAs can improve **work-life balance**, **productivity**, and **employee satisfaction**.

The Singapore Context

1

Pre - 2020

Limited adoption of flexible work arrangements in Singapore.

2

2020 - 2022

COVID-19 pandemic accelerates the shift towards remote work.

3

2023

Introduction of Tripartite Guidelines on Flexible Work Arrangement Requests.

4

Future

Expected wider adoption and refinement of flexible work policies.



Tripartite Guidelines Overview

Purpose

To provide a framework for employers and employees to discuss and implement flexible work arrangements fairly and responsibly.

Key Stakeholders

Ministry of Manpower, National Trades Union Congress, and Singapore National Employers Federation collaborated to develop these guidelines.

Core Principles of the Guidelines

Fairness and Mutual Benefit	Open Communication	Clear Agreement
 <p>Arrangements should be fair to both employers and employees.</p>	 <p>Encourage open discussions about flexible work arrangements.</p>	 <p>Establish clear terms and conditions for flexible work arrangements.</p>



Employee Rights & Responsibilities



Right to Request

Employees can request flexible work arrangements without fear of reprisal.



Reasonable Requests

Employees should consider business needs when making requests.



Maintain Performance

Employees must maintain productivity and meet job requirements under FWAs.



Communication

Regular check-ins and updates with managers are essential.

Employer Obligations & Considerations

- 1 Consider All Requests
- 2 Evaluate Fairly
- 3 Provide Clear Reasons
- 4 Support Implementation
- 5 Review Regularly

Effective Communication Strategies

1

Active Listening

Fully understand employee needs and concerns.

2

Clear Expectations

Set and communicate clear performance standards and goals.

3

Regular Check-ins

Schedule frequent one-on-one meetings to discuss progress and challenges.

4

Feedback Loop

Encourage open, two-way communication for continuous improvement.

Managing Flexible Teams

- ✓ **Trust-based Leadership**
Focus on outcomes rather than micromanaging.
- ✓ **Digital Collaboration Tools**
Implement effective tools for remote teamwork.
- ✓ **Clear Communication Channels**
Establish protocols for different types of communication.
- ✓ **Regular Team Building**
Organize virtual and in-person team activities.



CREATING WIN-WIN SITUATIONS

For Employees

- Improved work-life balance
- Reduced commute stress
- Increased job satisfaction

For Employers

- Enhanced employee retention
- Increased productivity
- Reduced office space costs

Overcoming Common Challenges



TIME MANAGEMENT

Implement time tracking tools and set clear deadlines.



TEAM COHESION

Schedule regular virtual team-building activities and in-person meetups.



DATA SECURITY

Conduct cybersecurity training.

Retaining Top Talent Through FWAs



Personalized Arrangements

Tailor FWAs to individual employee needs and preferences.



Career Development

Ensure remote workers have equal opportunities for growth and promotion.



Work-Life Integration

Support employees in achieving a healthy work-life balance.



Recognition Program

Implement systems to acknowledge and reward remote workers' contributions.



Future of Work in Singapore



Hybrid Models

Increased adoption of hybrid work models combining office and remote work.



Technology Integration

Greater use of AI and VR for seamless remote collaboration.



Policy Evolution

Continuous refinement of FWA policies based on feedback and outcomes.



Global Talent Pool

Expanded opportunities to hire talent from around the world.

Next Steps



Review Current Policies

Assess your organization's existing FWA policies and practices.



Gather Feedback

Conduct surveys to understand employee preferences and concerns.



Develop Action Plan

Create a roadmap for implementing or improving FWAs.



Train Managers

Equip leaders with skills to manage flexible teams effectively.

KEY TAKEAWAYS



Embrace Change

Flexible work is the future. Embrace it to stay competitive.



Communication is Key

Foster open, transparent communication for successful FWA implementation.



Balance Interests

Strive for arrangements that benefit both employees and the organization.



Continuous Improvement

Regularly review and refine your FWA policies and practices.



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