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Murin Association Generational Strategic Vision

JUNE 2025



ACKNOWLEDGEMENT OF COUNTRY

Social Ventures Australia acknowledges and pays respect to the past and present traditional custodians and elders of this country on which we work.

'After the Rains' by Richard Seden for Saltwater People, 2024

About Murin

Murin is a not-for-profit association in the Thamarrurr West Daly region of the Northern Territory, headed by an elected 100% Aboriginal Executive Board who represent the members

of the Associate who own and operate the services Murin provide.

Our mission

We strive to improve the quality of life of the people of the Thamarrurr West Daly region.

- We are experts in transport, freight and civil works, providing critical services that support life in the Thamarrurr West Daly region
- We run profitable businesses to we can invest back into our people
- We are deeply committed to supporting the goals and aspirations of our people

Murin Association was established in 1973 when the elders of Wadeye banded together to contribute their own funds to continue the operation of a Murin air service into Wadeye.

Murin's air service is a big success story of Aboriginal-led aviation. Murin's expansion into freight and bus transport has meant that logistics, moving people and goods, is a significant part of its identity.

Murin has also been deeply involved in the homelands movement since the 1970's helping people to return to live back on Country, by supporting place-based agreements that put community priorities first.

Over the years, Murin expanded and changed its service offering to meet changing needs of the community in Wadeye and surrounds. Activities have included: air services, freight services, agricultural activity, housing and construction, brick works, transport and logistics, employment and training, a piggery, and delivery of homelands support services.

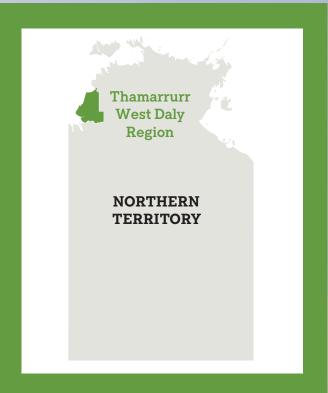


The Thamarrurr West Daly region where Murin operates is very remote with people living in Wadeye and smaller communities and homelands.

Wadeye was established as a service centre on land of the Kardu Diminin clan, bringing together clan groups from the region into one place to provide services to people through a centralised model.

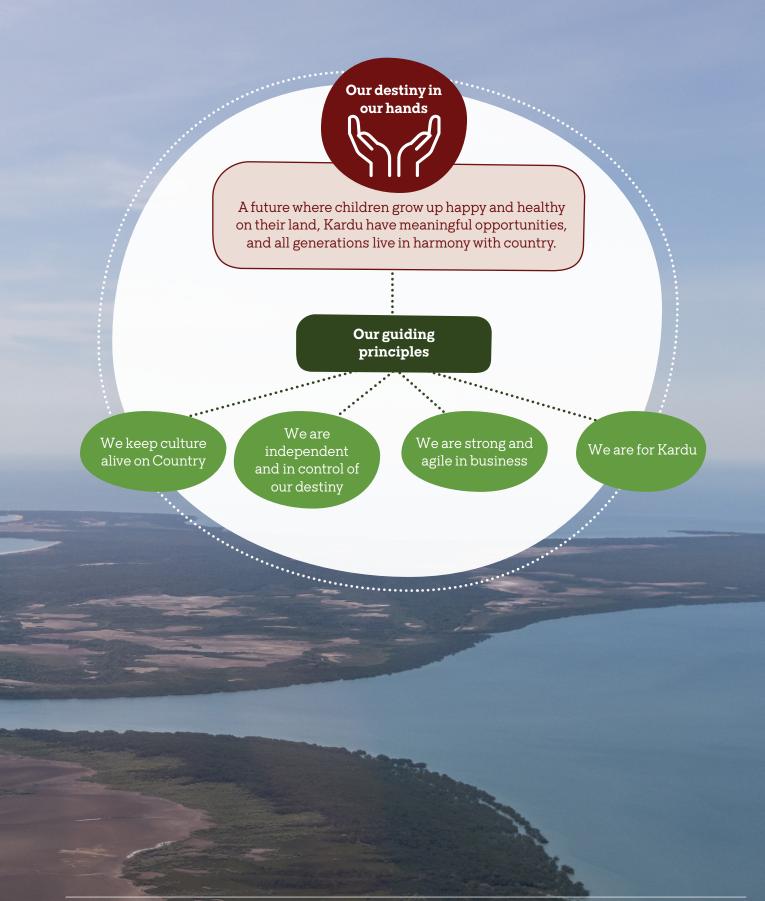
There is a longstanding and ongoing desire by many to live on their homelands due to close living and the cultural implications of living on another clan's land.

Over the coming decades, Aboriginal people across Thamarrurr West Daly homelands have communicated the goal of developing rural living hubs for decentralised service delivery to enable homelands livelihoods.





Our vision for the future and our guiding principles



Our vision for Murin

Murin improves the lives of Kardu in Thamarrurr West Daly.

- Supporting regional governance and collaboration
- · Funding and delivering projects
 - · Delivering services
 - · Supporting economic participation and homelands economic sustainability
- Being a strong voice for Wadeye and homelands development

Murin runs profitable businesses that benefit Aboriginal people across the Top End.

- Build on Murin's capabilities
- Grow into new regions
- · Focus on business resilience and adaptation
- Support homelands development

MURIN'S COMMUNITY **DEVELOPMENT**

MURIN'S BUSINESSES

Murin is sustainable in the future.

Make astute financial

Prioritise investments

that support Thamarrurr

• Build capital base to be a

source of funding

permanent and growing

investments

West Daly

Murin is strong and thrives as things change.

- Strong team
- Strong management and governance
- Smooth systems and processes

MURIN

CEOAND TEAM

BOARD

are also proud and

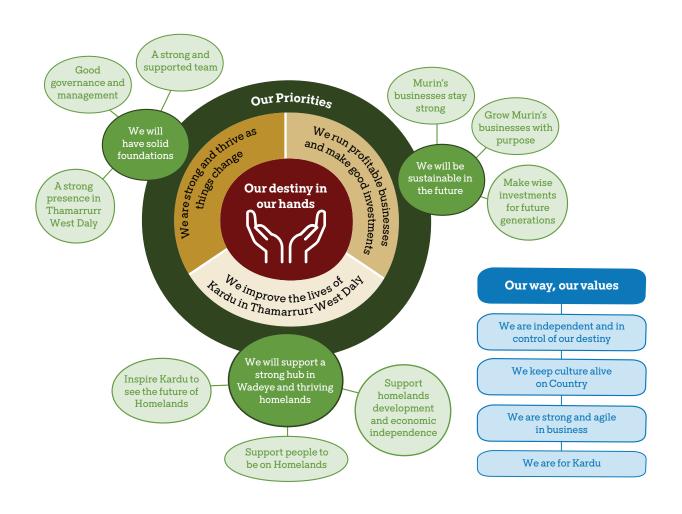
Kardu in Thamarrurr West Daly are supported by Murin, and Kardu supportive of Murin

KARDU

MAM



Murin's generational strategic vision overview







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