TUNKHANNOCK AREA SD

41 Philadelphia Ave

Comprehensive Plan | 2020 - 2023

MISSION STATEMENT

The mission of the Tunkhannock Area School District is "to maximize the potential of all students to become productive individuals in an everchanging environment"

VISION STATEMENT

The vision of the Tunkhannock Area School District is to demonstrate a clear understanding of our goals which are focused on student learning, communication, transition and sustained improvement.

EDUCATIONAL VALUE STATEMENTS

STUDENTS

Students will participate fully in their education and apply themselves to demonstrate growth. They will accept responsibility for their learning and actively engage in the process of learning.

STAFF

Staff will actively engage in professional development and seek out best practices. They will collaborate together for the purpose of improving the practice of teaching. They will share responsibility for student growth and student achievement.

ADMINISTRATION

The Administration will continue to provide meaningful professional development and guidance. They will engage in mindset of continuous improvement. They will be accountable to each other, the staff, students and parents to focus on student growth and achievement.

PARENTS

Parents will support their children's academic growth and achievement by prioritizing learning and maintaining high expectations for learning in the home.

COMMUNITY

The Tunkhannock community will continue to support the TASD through the Tiger Fund for Excellence, volunteer activities and community athletic leagues. Local businesses support both our high school transition program and our internship program by hosting students in the workplace and providing mentors for the students.

OTHER (OPTIONAL)

STEERING COMMITTEE

| Name | Position | Building/Group |
|-------------------|---------------|--------------------------------------|
| Michelle Snyder | Principal | Tunkhannock Area Intermediate Center |
| Mary Gene Eagen | Administrator | Central Administration |
| Heather McPherson | Administrator | Central Administration |
| Summer Frisco | Administrator | Tunkhannock Area Primary Center |
| Todd Bosscher | Administrator | Tunkhannock Area High School |
| Debbie Johnson | Administrator | Tunkhannock Area STEM Academy |
| Mary Beatty | Administrator | Tunkhannock Area School District |
| Amy Baylor | Staff Member | Tunkhannock Area School District |
| Christine Brunn | Staff Member | Tunkhannock Area School District |
| Ellyn Harvey | Staff Member | Tunkhannock Area School District |
| Michelle Hetzel | Staff Member | Tunkhannock Area School District |
| Renee Jones | Staff Member | Tunkhannock Area School District |
| Laura Kalmanowicz | Staff Member | Tunkhannock Area School District |
| | | |

| Name | Position | Building/Group |
|---------------------|------------------|----------------------------------|
| Karen Kutish | Staff Member | Tunkhannock Area School District |
| Melissa Michlowski | Staff Member | Tunkhannock Area School District |
| Ashley Napoli | Staff Member | Tunkhannock Area School District |
| Marion Parry | Staff Member | Tunkhannock Area School District |
| Ashley Pippenger | Staff Member | Tunkhannock Area School District |
| Annette Shreeve | Staff Member | Tunkhannock Area School District |
| Jennifer Zdaniewicz | Staff Member | Tunkhannock Area School District |
| Kammy Puza | Staff Member | Tunkhannock Area School District |
| Gregg Ellsworth | Administrator | Tunkhannock Area School District |
| Craig Keiser | Staff Member | Tunkhannock Area School District |
| Josh Pratt | Staff Member | Tunkhannock Area School District |
| Paul Grabowski | Staff Member | Tunkhannock Area School District |
| Sara Ergott | Staff Member | Tunkhannock Area School District |
| Howard Heise | Community Member | Wyoming County CYS |
| Jackie Simmons | Community Member | Wyoming County Special Needs |

| Name | Position | Building/Group |
|----------------|------------------|----------------------------------|
| Holly Arnold | Board Member | Tunkhannock Area School District |
| John Burke | Parent | Tunkhannock Area School District |
| Phil Farr | Board Member | Tunkhannock Area School District |
| Laura Munley | Community Member | YAP |
| Charles Suppon | Administrator | Director of Special Education |

ESTABLISHED PRIORITIES

| Priority Statement | Outcome Category |
|---|---|
| Implementation of Literacy Plan to include standardization of practice, flexible small group | Early Literacy |
| instruction, professional development of teachers and fidelity to evidence-based practice. | English Language Arts |
| | English Language Arts |
| Implementation of Literacy Plan to include standardization of practice, flexible small group instruction, professional development of teachers and fidelity to evidence-based practice. | Essential Practices 4: Implement Data-Driven Human Capital Strategies English Language Arts English Language Arts |
| Adoption Eureka Math series with significant professional development provided to teachers. | Mathematics Professional learning |
| Provide train the trainer PD for guidance counselors. Provide faculty and staff with training | Wellness |

ACTION PLAN AND STEPS

Evidence-based Strategy

Benchnmark Assessments in Reading K-8

Measurable Goals

| Goal Nickname | Measurable Goal Statement (Smart Goal) |
|------------------------------------|--|
| Raising Acadience Scores K-2 | 2023-24 Acadience EOY mid-year data for grades K-2 will show an increase of 30 percent over the number of students that benchmark in foundational reading skills when compared with 2019 Acadience BOY data. |
| PSSA ELA Score Increases in 3-8 | Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. |
| Assessment Plan | Develop an assessment plan that identifies screening, diagnostic, progress monitoring and summative literacy assessments that will adequately assess all students. |

| Action Step | Anticipated Start/Completion | Lead Person/Position | Materials/Resources/Supports Needed |
|--|---------------------------------|---|--|
| Using data from benchnmark assessments in grades K-6, MTSS TIER 2 and TIER 3 small group interventions will be implemented utilizing phonics based program | 2021-09-01 - 2024-06-03 | Literacy Leader Building Principals | iReady Data Acadience Data |

Anticipated Outcome

Reading deficits will be address/remediated.

Monitoring/Evaluation

Continuous monitoring of data by teacher teams and administrators

Evidence-based Strategy

Benchmark Advance

| Goal Nickname | Measurable Goal Statement (Smart Goal) |
|------------------------------------|--|
| Raising Acadience Scores K-2 | 2023-24 Acadience EOY mid-year data for grades K-2 will show an increase of 30 percent over the number of students that benchmark in foundational reading skills when compared with 2019 Acadience BOY data. |
| PSSA ELA Score Increases in 3-8 | Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. |

| Action Step | Anticipated Start/Completion | Lead Person/Position | Materials/Resources/Supports Needed |
|---|---------------------------------|--|--|
| Implement Benchmark Advance in 5th grade ELA as the core instructional resource | 2021-07-05 - 2024-06-10 | Assistant to the Superintendent | Professional Development in Benchmark Advance for 5th grade ELA and Special Edcuation Teachers |
| Purchase Benchmark Advance 5th grade materials | 2021-06-24 - 2021-08-30 | Assistant to the Superintendent School Board | Benchmark Materials purchased |

Fifth grade will have curriculum and resource alignment with grades K-4.

Monitoring/Evaluation

The district will monitor scores for improvement.

Evidence-based Strategy

Keys to Literacy Vocabulary Routine

| Goal Nickname | Measurable Goal Statement (Smart Goal) |
|------------------------|---|
| Vocabulary Instruction | Establish common expectations for Tier 1 vocabulary instruction for all students. |

| Action Step | Anticipated Start/Completion | Lead Person/Position | Materials/Resources/Supports Needed |
|--|------------------------------|---|---|
| Professional Development from Keys to Literacy trainers on vocabulary routines K-12 | 2021-08-23 - 2023-06-09 | Assistant to the Superintendent Literacy Leader Building Principals | Trainers from Keys to Literacy Keys to Literacy materials to support training |
| Create a comprehensive strategy and plan of assessment using the Keys to Literacy template and guiding questions | 2021-09-02 - 2024-06-30 | Assistant to the Superintendent Literacy Leader Principals | KTL Template |

Lead Person/Position

Anticipated Outcome

Action Step

Evidence based best practices in teaching vocabulary will be implemented throughout all subject areas K-12

Monitoring/Evaluation

Principals will observe through walk throughs, PLS, and observations

Evidence-based Strategy

Keys to Literacy Comprehension Routine

| Goal Nickname | Measurable Goal Statement (Smart Goal) |
|------------------------------------|--|
| PSSA ELA Score Increases in 3-8 | Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. |

| Action Step | Anticipated Start/Completion | Lead Person/Position | Materials/Resources/Supports Needed |
|--|---------------------------------|---------------------------------|--|
| Provide K-2 teachers with professional development | 2021-08-23 - | Assistant to the Superintendent | Keys to Literacy |
| on effective comprehension instruction and routines. | 2024-06-07 | Building Principals Literacy | Comprehension materials |

| Action Step | Anticipated Start/Completion | Lead Person/Position | Materials/Resources/Supports Needed |
|-------------|---------------------------------|----------------------|--|
| | | Leader | and resources |

Robust evidence of comprehension growth in student writing and spoken word.

Monitoring/Evaluation

Walkthrough data will be collected by building principals.

Evidence-based Strategy

Professional development on Text Dependent Analysis

| Goal Nickname | Measurable Goal Statement (Smart Goal) |
|----------------------|---|
| Writing Expectations | Establish common expectations for meeting specific Common Core Writing Standards across all grade levels and content areas. |

| Action Step | Anticipated Start/Completion | Lead Person/Position | Materials/Resources/Supports Needed |
|--|---------------------------------|----------------------|--|
| Teachers will extend knowledge of TDA best | 2021-09-02 - | Assistant to the | KTL Summary Resources |

| Action Step | Anticipated Start/Completion | Lead Person/Position | Materials/Resources/Supports Needed |
|---|---------------------------------|----------------------------|--|
| instructional practices and implement these practice in | 2023-05-30 | Superintendent Building | |
| their classrooms. | | Principals Literacy Leader | |

PSSA ELA scores will improve.

Monitoring/Evaluation

Teaching teams will evaluate PSSA data from year to year, and make instructional adjustments as deemed necessary.

Evidence-based Strategy

Trauma and Mental Health First Aid Professional Developmet

| Goal Nickname | Measurable Goal Statement (Smart Goal) |
|---------------------------|--|
| School counselor training | 7 school counselors will attend train the trainer PD on Trauma informed classrooms and Mental Health First Aid |

| Action Step | Anticipated Start/Completion | Lead Person/Position | Materials/Resources/Supports Needed |
|--|---------------------------------|----------------------|--|
| Train the trainer professional development provided by outside | 2022-07-01 - | Assistant to the | Trainers for guidance |

| Action Step | Anticipated Start/Completion | Lead Person/Position | Materials/Resources/Supports Needed |
|-----------------------------------|------------------------------|----------------------|--|
| provider to all school counselors | 2022-10-05 | Superintendent | counselors (LIU) |

7 school counselors will attend train the trainer professional development

Monitoring/Evaluation

Presentation created by school counselors for in-service

Evidence-based Strategy

Trauma and Mental Health First Aid Professional Developmet

| Goal Nickname | Measurable Goal Statement (Smart Goal) |
|---------------------------|--|
| School counselor training | 7 school counselors will attend train the trainer PD on Trauma informed classrooms and Mental Health First Aid |

| Action Step | Anticipated Start/Completion | Lead Person/Position | Materials/Resources/Supports Needed |
|--|------------------------------|---------------------------------|--|
| Train the trainer professional development provided by outside provider to all school counselors | 2022-07-01 - 2022-10-05 | Assistant to the Superintendent | Trainers for guidance counselors (LIU) |

| Action Step | Anticipated |
|-------------|------------------|
| Action Step | Start/Completion |

Lead Person/Position

Materials/Resources/Supports
Needed

Anticipated Outcome

7 school counselors will attend train the trainer professional development

Monitoring/Evaluation

Presentation created by school counselors for in-service

Evidence-based Strategy

Train the Trainer

Measurable Goals

| Goal Nickname | Measurable Goal Statement (Smart Goal) |
|-------------------------|---|
| Trauma informed | 90% of faculty and staff will receive professional development on trauma informed classrooms and mental |
| professional | health first aid |
| development for faculty | |
| and staff | |

Action Step

Anticipated
Start/Completion

Lead Person/Position

Materials/Resources/Supports Needed

| Action Step | Anticipated Start/Completion | Lead Person/Position | Materials/Resources/Supports Needed |
|---|------------------------------|-------------------------|--|
| School counselors and school psychologists present professional | 2022-08-22 - | Principals | Trauma informed and |
| development to all faculty and staff during an in-service at the start of | 2024-08-14 | | mental health first aid |
| the school year. | | | materials |

All faculty and staff receive training

Monitoring/Evaluation

Agenda and Sign in sheets from in-service

| Measurable Goals | Action Plan Name | Professional Development Step | Anticipated Timeline |
|--|---------------------|--|-------------------------|
| 2023-24 Acadience EOY mid-year data for grades K-2 will show an increase of 30 | Benchnmark | Using data from | 09/01/2021 |
| percent over the number of students that benchmark in foundational reading skills | Assessments | benchnmark | - |
| when compared with 2019 Acadience BOY data. (Raising Acadience Scores K-2) | in Reading | assessments in | 06/03/2024 |
| Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score Increases in 3-8) | K-8 | grades K-6, MTSS TIER 2 and TIER 3 small group interventions will | |
| Develop an assessment plan that identifies screening, diagnostic, progress monitoring and summative literacy assessments that will adequately assess all students. (Assessment Plan) | | be implemented utilizing phonics based program | |

| Measurable Goals | Action Plan Name | Professional Development Step | Anticipated Timeline |
|--|---------------------|--------------------------------|-------------------------|
| 2023-24 Acadience EOY mid-year data for grades K-2 will show an increase of 30 | Benchmark | Implement | 07/05/2021 |
| percent over the number of students that benchmark in foundational reading skills when | Advance | Benchmark | - |
| compared with 2019 Acadience BOY data. (Raising Acadience Scores K-2) | | Advance in 5th | 06/10/2024 |
| | | grade ELA as the | |
| Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by | | core instructional | |
| 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score | | resource | |
| Increases in 3-8) | | | |

| Measurable Goals | Action Plan Name | Professional Development Step | Anticipated Timeline |
|--|---------------------|--------------------------------|-------------------------|
| stablish common expectations for Tier 1 vocabulary instruction for all students. | Keys to | Create a | 09/02/2021 |
| Vocabulary Instruction) | Literacy | comprehensive | - |
| | Vocabulary | strategy and plan | 06/30/2024 |
| | Routine | of assessment | |
| | | using the Keys to | |
| | | Literacy template | |
| | | and guiding | |
| | | questions | |
| | | questions | |

| Measurable Goals | Action Plan Name | Professional Development Step | Anticipated Timeline |
|---|---------------------|--------------------------------|-------------------------|
| Establish common expectations for Tier 1 vocabulary instruction for all students. | Keys to | Professional | 08/23/2021 |
| (Vocabulary Instruction) | Literacy | Development | - |
| | Vocabulary | from Keys to | 06/09/2023 |
| | Routine | Literacy trainers | |
| | | on vocabulary | |
| | | routines K-12 | |
| | | | |

| Action Plan Name | Professional Development Step | Anticipated Timeline |
|---------------------|---------------------------------------|--|
| | Provide K-2 | 08/23/2021 |
| Routine | professional | 06/07/2024 |
| | development on | |
| | comprehension | |
| | instruction and | |
| | Name Keys to Literacy Comprehension | Keys to Literacy Comprehension Routine Provide K-2 teachers with professional development on effective comprehension |

| Measurable Goals | Action Plan Name | Professional Development Step | Anticipated Timeline |
|--|---------------------|--------------------------------|-------------------------|
| Establish common expectations for meeting specific Common Core Writing Standards | Professional | Teachers will | 09/02/2021 |
| across all grade levels and content areas. (Writing Expectations) | development | extend | - |
| | on Text | knowledge of | 05/30/2023 |
| | Dependent | TDA best | |
| | Analysis | instructional | |
| | | practices and | |
| | | implement these | |
| | | practice in their | |
| | | classrooms. | |

| Measurable Goals | Action Plan Name | Professional Development Step | Anticipated Timeline |
|--|---------------------|--------------------------------|-------------------------|
| 7 school counselors will attend train the trainer PD on Trauma informed classrooms and | Trauma and | Train the trainer | 07/01/2022 |
| Mental Health First Aid (School counselor training) | Mental | professional | - |
| | Health First | development | 10/05/2022 |
| | Aid | provided by | |
| | Professional | outside provider | |
| | Developmet | to all school | |
| | | counselors | |

| Measurable Goals | Action Plan Name | Professional Development Step | Anticipated Timeline |
|--|---------------------|--------------------------------|-------------------------|
| 7 school counselors will attend train the trainer PD on Trauma informed classrooms and | Trauma and | Train the trainer | 07/01/2022 |
| Mental Health First Aid (School counselor training) | Mental | professional | - |
| | Health First | development | 10/05/2022 |
| | Aid | provided by | |
| | Professional | outside provider | |
| | Developmet | to all school | |
| | | counselors | |

| Measurable Goals | Action Plan Name | Professional Development Step | Anticipated Timeline |
|--|---------------------|--------------------------------|-------------------------|
| 90% of faculty and staff will receive professional development on trauma informed | Train the | School counselors | 08/22/2022 |
| classrooms and mental health first aid (Trauma informed professional development for | Trainer | and school | - |
| faculty and staff) | | psychologists | 08/14/2024 |
| | | present | |
| | | professional | |
| | | development to | |
| | | all faculty and | |
| | | staff during an in- | |
| | | service at the start | |
| | | of the school year. | |

| Measurable Goals | Action Plan | Communication | Anticipated |
|---|--|--|-------------------------------|
| | Name | Step | Timeline |
| 2023-24 Acadience EOY mid-year data for grades K-2 will show an increase of 30 percent over the number of students that benchmark in foundational reading skills when compared with 2019 Acadience BOY data. (Raising Acadience Scores K-2) Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score Increases in 3-8) Develop an assessment plan that identifies screening, diagnostic, progress monitoring and summative literacy assessments that will adequately assess all students. (Assessment Plan) | Benchnmark Assessments in Reading K-8 | Using data from benchnmark assessments in grades K-6, MTSS TIER 2 and TIER 3 small group interventions will be implemented utilizing phonics based program | 09/01/2021 - 06/03/2024 |

| Action Plan Name | Communication Step | Anticipated Timeline |
|---------------------|-----------------------|--|
| Benchmark | Implement | 07/05/2021 |
| Advance | Benchmark | - |
| | Advance in 5th | 06/10/2024 |
| | grade ELA as the | |
| | core instructional | |
| | resource | |
| | | |
| | Name Benchmark | Name Step Benchmark Advance Benchmark Advance in 5th grade ELA as the core instructional |

| Measurable Goals | Action Plan Name | Communication Step | Anticipated Timeline |
|--|---------------------|-----------------------|-------------------------|
| 2023-24 Acadience EOY mid-year data for grades K-2 will show an increase of 30 | Benchmark | Purchase | 06/24/2021 |
| percent over the number of students that benchmark in foundational reading skills when | Advance | Benchmark | - |
| compared with 2019 Acadience BOY data. (Raising Acadience Scores K-2) | | Advance 5th | 08/30/2021 |
| Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score Increases in 3-8) | | grade materials | |
| | | | |

| Measurable Goals | Action Plan Name | Communication Step | Anticipated Timeline |
|---|---------------------|-----------------------|-------------------------|
| Establish common expectations for Tier 1 vocabulary instruction for all students. | Keys to | Create a | 09/02/2021 |
| (Vocabulary Instruction) | Literacy | comprehensive | - |
| | Vocabulary | strategy and plan | 06/30/2024 |
| | Routine | of assessment | |
| | | using the Keys to | |
| | | Literacy template | |
| | | and guiding | |
| | | questions | |

| Measurable Goals | Action Plan Name | Communication Step | Anticipated Timeline |
|---|---------------------|-----------------------|-------------------------|
| Establish common expectations for Tier 1 vocabulary instruction for all students. | Keys to | Professional | 08/23/2021 |
| (Vocabulary Instruction) | Literacy | Development | - |
| | Vocabulary | from Keys to | 06/09/2023 |
| | Routine | Literacy trainers | |
| | | on vocabulary | |
| | | routines K-12 | |

| Measurable Goals | Action Plan | Communication | Anticipated |
|--|--|---|-------------------------------|
| | Name | Step | Timeline |
| Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score Increases in 3-8) | Keys to Literacy Comprehension Routine | Provide K-2 teachers with professional development on effective comprehension instruction and routines. | 08/23/2021 - 06/07/2024 |

| Measurable Goals | Action Plan Name | Communication Step | Anticipated Timeline |
|--|---|--|-------------------------------|
| Establish common expectations for meeting specific Common Core Writing Standards across all grade levels and content areas. (Writing Expectations) | Professional development on Text Dependent Analysis | Teachers will extend knowledge of TDA best instructional practices and implement these practice in their classrooms. | 09/02/2021 - 05/30/2023 |
| | | | |

| | | - | Timeline |
|---|---|--|-------------------------------|
| · | Trauma and Mental Health First Aid Professional Developmet | Train the trainer professional development provided by outside provider to all school counselors | 07/01/2022 - 10/05/2022 |

| Measurable Goals | Action Plan | Communication | Anticipated |
|--|---|--|-------------------------------|
| | Name | Step | Timeline |
| 7 school counselors will attend train the trainer PD on Trauma informed classrooms and Mental Health First Aid (School counselor training) | Trauma and Mental Health First Aid Professional Developmet | Train the trainer professional development provided by outside provider to all school counselors | 07/01/2022 - 10/05/2022 |

| Measurable Goals | Action Plan Name | Communication Step | Anticipated Timeline |
|--|---------------------|-----------------------|-------------------------|
| 90% of faculty and staff will receive professional development on trauma informed | Train the | School counselors | 08/22/2022 |
| classrooms and mental health first aid (Trauma informed professional development for | Trainer | and school | - |
| faculty and staff) | | psychologists | 08/14/2024 |
| | | present | |
| | | professional | |
| | | development to | |
| | | all faculty and | |
| | | staff during an in- | |
| | | service at the start | |
| | | of the school year. | |

APPROVALS & SIGNATURES

Assurance of Quality and Accountability

As Chief School Administrator, I affirm that this LEA Level Plan was developed in accordance, and will comply with the applicable provisions of 22 Pa. Code, Chapters 4, 12, 14, 16 and 49. I also affirm that the governing board reviewed the LEA Level Plan, as indicated in the attached official Board minutes and the contents of the plan are true and correct. Finally, I affirm that the plan was placed for public inspection and comment in the LEA offices and in the nearest public library before the next regularly scheduled meeting of the board and for a minimum or 28 days prior to approval by the board or governing body and submission to the Department.

School Board Minutes or Affirmation Statement

Signature (Entered Electronically and must have access to web application).

Chief School Administrator

ADDENDUM A: BACKGROUND INFORMATION TO INFORM PLAN

Strengths

Career and College planning standards are above the 2030 statewide goal.

TASD is above the statewide goal in Industry Based Learning for the All Student Group, Economically Disadvantaged Group, and the Students with Disabilities group.

Increase in standards certified courses.

PSSA science scores remained relatively consistent in 2019 and 2021.

Ability to offer in person instruction during the 2020/2021 school year for all students in grades K-6.

Support services provided to our students.

Professional development in differentiating instruction.

Foster a vision and culture of high expectations for success for all students, educators, and families Establish and maintain a focused system for continuous improvement and ensure organizational coherence Engage in meaningful two-way communication with stakeholders to sustain shared responsibility for student learning

Challenges

The low number of completers for industry certification.

Funding to continue to offer industry certifications within the comprenhensive high school.

All student group did not meet the Interim Goal/Improvement target for Mathematics/Algebra.

Ten percent of students with disabilities did not meet the ELA achievement measure.

Attendance among students with disabilities subgroup has not met State expectations.

Students in grades 3-8 scored significantly less on the ELA PSSA in 2021 than in 2019.

The percentage of students proficient or advanced on the Literature Keystone Exam has decreased 14% since 2017

The average of correct letters named reduced from 19.8 in 2019 to 14 in 2021.

The percentage of students that achieved BOY benchmark in

Strengths

across the district

Ensure effective, standards-aligned curriculum and assessment Support schools in implementing evidence-based instructional strategies and programs to ensure all students have access to rigorous, standards-aligned instruction * Build the capacity of central office and school administrators as instructional leaders to effectively monitor, supervise, and support high quality teaching and learning

Coordinate and monitor supports aligned with students' and families' needs Partner with local businesses, community organizations, and other agencies to meet the needs of the district

Recruit and retain fully credentialed, experienced and highquality leaders and teachers Support the development and professional learning of central office and school-based staff in alignment with district and school mission, vision, goals, and priorities

Tier 2 and Tier 3 intervention times are built into schedules in grades K-6

2 full time reading specialists at each building K-6

Complete alignment of math curriculum and power standards K-8 during the 2020/2021 school year.

Challenges

phoneme segmentation dropped from 70% in 2019 to 51% in 2021.

The percentage of students that scored INTENSIVE in whole words read increased from 16% in 2019 to 31% in 2021.

An annual increase in the number of students identified with disabilities.

The lack of preschool opportunities in the district catchment area.

Consistent best practices in differentiating instruction across grades.

Build the capacity of central office and school administrators as instructional leaders to effectively monitor, supervise, and support high quality teaching and learning

Ensure effective, standards-aligned curriculum and assessment

Significant need for professional development in trauma informed classroom and mental health first aid.

Improving data driven instruction in the core.

Professional development in foundational reading.

Professional development in vocabulary and comprehension instructional strategies.

Strengths Challenges Implementation of new math resource that is more rigorous than previous math resource. Purchase of new math resource K-8 that aligns with PA Standards including standards for mathematical practice Closing the foundational math skill gaps in grades K-6 Science curriculum has rewritten to include more of the NGSS Changing instructional practices to include more rigor and hands standards in grades 4-8 on science Professional development in new science resource **Most Notable Observations/Patterns**

Challenges Discussion Point Priority for Planning

Build the capacity of central office and school administrators as instructional leaders to effectively monitor, supervise, and support high quality teaching and learning

Ensure effective, standards-aligned

| Challenges | Discussion Point | Priority for Planning |
|---|---|-----------------------|
| curriculum and assessment | | |
| Students in grades 3-8 scored significantly less on the ELA PSSA in 2021 than in 2019. | The pandemic's disruptions have resulted in significant interruptions in learning. The district had implemented a Literacy Plan in SY 19/20. The closing of schools in March 2020, was an impediment to implementing strategies that will boost literacy achievement. | |
| The percentage of students proficient or advanced on the Literature Keystone Exam has decreased 14% since 2017 | The pandemic's disruptions have resulted in significant interruptions in learning. The district had implemented a Literacy Plan in SY 19/20. The closing of schools in March 2020, was an impediment to implementing strategies that will boost literacy achievement. | |
| The average of correct letters named reduced from 19.8 in 2019 to 14 in 2021. | | |
| The percentage of students that achieved BOY benchmark in phoneme segmentation dropped from 70% in 2019 to 51% in 2021. | | |
| The percentage of students that scored INTENSIVE in whole words read increased from 16% in 2019 to 31% in 2021. | The pandemic's disruptions have resulted in significant interruptions in learning. The district had implemented a Literacy Plan in SY 19/20. The closing of schools in March 2020, was an impediment to implementing strategies that will boost literacy achievement. | |
| Improving data driven instruction in the core. | | |

Professional development in foundational

| Challenges | Discussion Point | Priority for Planning |
|---|--|-----------------------|
| reading. | | |
| Professional development in vocabulary and comprehension instructional strategies. | | |
| Implementation of new math resource that is more rigorous than previous math resource. | | |
| Closing the foundational math skill gaps in grades K-6 | Math curriculum was due for revision and realignment. Continued PD in math resources and best instructional practices. | |
| Consistent best practices in differentiating instruction across grades. | | |
| Significant need for professional development in trauma informed classroom and mental health first aid. | Professional Development | |

ADDENDUM B: ACTION PLAN

Action Plan: Benchnmark Assessments in Reading K-8

| Action Steps | Anticipated Start/Completion | Date | |
|--|-------------------------------|-----------------|-----------|
| Using data from benchnmark assessments in grades K-6, MTSS TIER 2 and TIER 3 small group interventions will be implemented utilizing phonics based program | 09/01/2021 - 06/03/2024 | | |
| Monitoring/Evaluation | Anticipated Output | | |
| Continuous monitoring of data by teacher teams and administrators | Reading deficits will be addr | ess/remediated. | |
| Material/Resources/Supports Needed | | PD Step | Comm Step |
| iReady Data Acadience Data | | yes | yes |
| | | | |
| | | | |

Action Plan: Benchmark Advance

| Action Steps | Anticipated Start/Completion Date | | |
|---|---|------------------|-----------|
| Implement Benchmark Advance in 5th grade ELA as the core instructional resource | 07/05/2021 - 06/10/2024 | | |
| Monitoring/Evaluation | Anticipated Output | | |
| The district will monitor scores for improvement. | Fifth grade will have curriculum and resource align | ment with grades | s K-4. |
| Material/Resources/Supports Needed | | PD Step | Comm Step |
| Professional Development in Benchmark Advance for | 5th grade ELA and Special Edcuation Teachers | yes | yes |

| Action Steps | Anticipated Start/Completion Date | | | |
|---|--|---------|-----------|--|
| Purchase Benchmark Advance 5th grade materials | 06/24/2021 - 08/30/202 | 21 | | |
| Monitoring/Evaluation | Anticipated Output | | | |
| The district will monitor scores for improvement. | Fifth grade will have curriculum and resource alignment with grades K-4. | | | |
| Material/Resources/Supports Needed | | PD Step | Comm Step | |
| Benchmark Materials purchased | | no | yes | |
| | | | | |
| | | | | |

Action Plan: Keys to Literacy Vocabulary Routine

| Action Steps | Anticipated Start/Completion Date | | |
|---|---|---------|-----------|
| Professional Development from Keys to Literacy trainers on vocabulary routines K-12 | 08/23/2021 - 06/09/2023 | | |
| Monitoring/Evaluation | Anticipated Output | | |
| Principals will observe through walk throughs, PLS, and observations | Evidence based best practices in teaching vocabulary will be implemente throughout all subject areas K-12 | | |
| Material/Resources/Supports Needed | | PD Step | Comm Step |
| Trainers from Keys to Literacy Keys to Literacy materia | als to support training | yes | yes |

| Anticipated Start/Completion Date | | |
|--|--|--|
| 09/02/2021 - 06/30/2024 | | |
| Anticipated Output | | |
| Evidence based best practices in teaching vocabulary will be implemented throughout all subject areas K-12 | | |
| PD Step | Comm Step | |
| yes | yes | |
| | | |
| | O9/02/2021 - 06/30/2024 Anticipated Output Evidence based best practices in teach throughout all subject areas K-12 PD Step | |

Action Plan: Keys to Literacy Comprehension Routine

| Action Steps | Anticipated Start/Completion Date | | |
|---|---------------------------------------|--------------------|-----------------------|
| Provide K-2 teachers with professional development on effective comprehension instruction and routines. | 08/23/2021 - 06/07/2024 | | |
| Monitoring/Evaluation | Anticipated Output | | |
| Walkthrough data will be collected by building principals. | Robust evidence of comprehension grov | vth in student wri | ting and spoken word. |
| Material/Resources/Supports Needed | | PD Step | Comm Step |
| Keys to Literacy Comprehension materials and resour | ces | yes | yes |
| | | | |
| | | | |

Action Plan: Professional development on Text Dependent Analysis

| Action Steps | Anticipated Start/Completion | n Date | |
|--|------------------------------|---------|-----------|
| Teachers will extend knowledge of TDA best instructional practices and implement these practice in their classrooms. | 09/02/2021 - 05/30/2023 | | |
| Monitoring/Evaluation | Anticipated Output | | |
| Teaching teams will evaluate PSSA data from year to year, and make instructional adjustments as deemed necessary. | PSSA ELA scores will impro | ove. | |
| Material/Resources/Supports Needed | | PD Step | Comm Step |
| KTL Summary Resources | | yes | yes |
| | | | |
| | | | |

Action Plan: Trauma and Mental Health First Aid Professional Developmet

| Action Steps | Anticipated Start/Completion D | Pate | |
|--|--|---------|-----------|
| Train the trainer professional development provided by outside provider to all school counselors | 07/01/2022 - 10/05/2022 | | |
| Monitoring/Evaluation | Anticipated Output | | |
| Presentation created by school counselors for inservice | 7 school counselors will attend train the trainer professional development | | |
| Material/Resources/Supports Needed | | PD Step | Comm Step |
| Trainers for guidance counselors (LIU) | | yes | yes |
| | | | |
| | | | |

Action Plan: Trauma and Mental Health First Aid Professional Developmet

| Action Steps | Anticipated Start/Completion D | Pate | |
|--|--|---------|-----------|
| Train the trainer professional development provided by outside provider to all school counselors | 07/01/2022 - 10/05/2022 | | |
| Monitoring/Evaluation | Anticipated Output | | |
| Presentation created by school counselors for inservice | 7 school counselors will attend train the trainer professional development | | |
| Material/Resources/Supports Needed | | PD Step | Comm Step |
| Trainers for guidance counselors (LIU) | | yes | yes |
| | | | |
| | | | |

Action Plan: Train the Trainer

| Action Steps | Anticipated Start/Completion Date | | |
|--|--|---------|-----------|
| School counselors and school psychologists present professional development to all faculty and staff during an in-service at the start of the school year. | 08/22/2022 - 08/14/2024 | | |
| Monitoring/Evaluation | Anticipated Output | | |
| Agenda and Sign in sheets from in-service | All faculty and staff receive training | | |
| Material/Resources/Supports Needed | | PD Step | Comm Step |
| Trauma informed and mental health first aid materials | | yes | yes |
| | | | |
| | | | |

ADDENDUM C: PROFESSIONAL DEVELOPMENT PLANS

| Measurable Goals | Action Plan Name | Professional Development Step | Anticipated Timeline |
|---|---------------------------------------|--|-------------------------------|
| 2023-24 Acadience EOY mid-year data for grades K-2 will show an increase of 30 percent over the number of students that benchmark in foundational reading skills when compared with 2019 Acadience BOY data. (Raising Acadience Scores K-2) Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score Increases in 3-8) Develop an assessment plan that identifies screening, diagnostic, progress monitoring and summative literacy assessments that will adequately assess all students. (Assessment Plan) | Benchnmark Assessments in Reading K-8 | Using data from benchnmark assessments in grades K-6, MTSS TIER 2 and TIER 3 small group interventions will be implemented utilizing phonics based program | 09/01/2021 - 06/03/2024 |
| 2023-24 Acadience EOY mid-year data for grades K-2 will show an increase of 30 percent over the number of students that benchmark in foundational reading skills when compared with 2019 Acadience BOY data. (Raising Acadience Scores K-2) Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score Increases in 3-8) | Benchmark Advance | Implement Benchmark Advance in 5th grade ELA as the core instructional resource | 07/05/2021 - 06/10/2024 |
| Establish common expectations for Tier 1 vocabulary instruction for all students. (Vocabulary Instruction) | Keys to Literacy Vocabulary | Create a comprehensive | 09/02/2021 |

| Measurable Goals | Action Plan Name | Professional Development Step | Anticipated Timeline |
|--|--|--|-------------------------------|
| | Routine | strategy and plan of assessment using the Keys to Literacy template and guiding questions | 06/30/2024 |
| Establish common expectations for Tier 1 vocabulary instruction for all students. (Vocabulary Instruction) | Keys to Literacy Vocabulary Routine | Professional Development from Keys to Literacy trainers on vocabulary routines K-12 | 08/23/2021 - 06/09/2023 |
| Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score Increases in 3-8) | Keys to Literacy Comprehension Routine | Provide K-2 teachers with professional development on effective comprehension instruction and routines. | 08/23/2021 - 06/07/2024 |
| Establish common expectations for meeting specific Common Core Writing Standards across all grade levels and content areas. (Writing Expectations) | Professional development on Text | Teachers will extend knowledge of | 09/02/2021 - 05/30/2023 |

| Measurable Goals | Action Plan Name | Professional Development Step | Anticipated Timeline |
|---|--|--|-------------------------------|
| | Dependent Analysis | TDA best instructional practices and implement these practice in their classrooms. | |
| 7 school counselors will attend train the trainer PD on Trauma informed classrooms and Mental Health First Aid (School counselor training) | Trauma and Mental Health First Aid Professional Developmet | Train the trainer professional development provided by outside provider to all school counselors | 07/01/2022 - 10/05/2022 |
| 7 school counselors will attend train the trainer PD on Trauma informed classrooms and Mental Health First Aid (School counselor training) | Trauma and Mental Health First Aid Professional Developmet | Train the trainer professional development provided by outside provider to all school counselors | 07/01/2022 - 10/05/2022 |
| 90% of faculty and staff will receive professional development on trauma informed classrooms and mental health first aid (Trauma informed professional development for faculty and staff) | Train the Trainer | School counselors and school psychologists | 08/22/2022 - 08/14/2024 |

| Measurable Goals | Measurable Goals Action Plan | Professional | Anticipated |
|------------------|------------------------------|-------------------------|--------------------|
| Medsardsic Godis | Name | Development Step | Timeline |
| | | present | |
| | | professional | |
| | | development to | |
| | | all faculty and | |
| | | staff during an in- | |
| | | service at the start | |
| | | of the school year. | |
| | | | |

PROFESSIONAL DEVELOPMENT PLANS

| Professional Development Step | Audience | Topics of Pro | of. Dev |
|---|------------------|-----------------------------|--|
| Training by Benchmark Advance Trainers | Grade 5 teachers | Best practic ELA resourc | es in using the Benchmark Advance e |
| Evidence of Learning | | Anticipated Timeframe | Lead Person/Position |
| Teachers implement Behchmark Advance utili materials identified by trainers and Literacy Su through walk throughs | | 08/23/2021 - 06/05/2022 | Principal Literacy Leader |

| Danielson Framework Component Met in this Plan: | This Step meets the Requirements of State Required Trainings: |
|---|---|
| 1a: Demonstrating Knowledge of Content and Pedagogy | Language and Literacy Acquisition for All Students |
| 1e: Designing Coherent Instruction | Teaching Diverse Learners in an Inclusive Setting Teaching Diverse Learners in an Inclusive Setting |
| 1c: Setting Instructional Outcomes | |
| 1e: Designing Coherent Instruction | |
| 4a: Reflecting on Teaching | |
| 1f: Designing Student Assessments | |
| 1b: Demonstrating Knowledge of Students | |
| 4a: Reflecting on Teaching | |
| 1f: Designing Student Assessments | |
| 1e: Designing Coherent Instruction | |
| | |

| Professional Development Step | Audience | Topics of Prof. Dev |
|--------------------------------------|---------------|--|
| Keys to Literacy Vocabulary Training | K-12 Teachers | Best practices and strategies for vocabulary instruction |

| Implementation of the Keys to Literacy Vocabulary Routine 08/23/2021 - 06/07/2024 Assistant to the Superintedent Literacy in all classrooms. Classroom walkthroughs | Evidence of Learning | Anticipated Timeframe | Lead Person/Position |
|---|---|-------------------------|--|
| | Implementation of the Keys to Literacy Vocabulary Routine in all classrooms. Classroom walkthroughs | 08/23/2021 - 06/07/2024 | Assistant to the Superintedent Literacy Leader Principals |

Danielson Framework Component Met in this Plan:

1d: Demonstrating Knowledge of Resources

1e: Designing Coherent Instruction

1c: Setting Instructional Outcomes

1e: Designing Coherent Instruction

1c: Setting Instructional Outcomes

1b: Demonstrating Knowledge of Students

4a: Reflecting on Teaching

1f: Designing Student Assessments

1a: Demonstrating Knowledge of Content and Pedagogy

1e: Designing Coherent Instruction

1c: Setting Instructional Outcomes

4a: Reflecting on Teaching

1b: Demonstrating Knowledge of Students

1f: Designing Student Assessments

1d: Demonstrating Knowledge of Resources

3d: Using Assessment in Instruction

This Step meets the Requirements of State Required Trainings:

Language and Literacy Acquisition for All Students Language and Literacy Acquisition for All Students Language and Literacy Acquisition for All Students

| Professional Development Step | Audience | Topics of Prof. Dev |
|--|--------------|---|
| Keys to Literacy Comprehension Routine | K-2 teachers | Best practices and strategies for comprehension instruction |

| Evidence of Learning | Anticipated Timeframe | Lead Person/Position |
|--|-------------------------|---|
| Implementation of the Keys to Literacy Comprehension Routine in all classrooms. Classroom walkthroughs | 08/23/2021 - 06/07/2024 | Assistant to the Superintedent Literacy Leader Principals |

Danielson Framework Component Met in this Plan:

1d: Demonstrating Knowledge of Resources

1e: Designing Coherent Instruction

1c: Setting Instructional Outcomes

1a: Demonstrating Knowledge of Content and Pedagogy

1f: Designing Student Assessments

4a: Reflecting on Teaching

1e: Designing Coherent Instruction

1c: Setting Instructional Outcomes

4a: Reflecting on Teaching

This Step meets the Requirements of State Required Trainings:

Language and Literacy Acquisition for All Students
Language and Literacy Acquisition for All Students
Language and Literacy Acquisition for All Students
Teaching Diverse Learners in an Inclusive Setting

Danielson Framework Component Met in this Plan:

This Step meets the Requirements of State Required Trainings:

1d: Demonstrating Knowledge of Resources

1b: Demonstrating Knowledge of Students

1f: Designing Student Assessments

1d: Demonstrating Knowledge of Resources

1a: Demonstrating Knowledge of Content and Pedagogy

1e: Designing Coherent Instruction

1c: Setting Instructional Outcomes

1b: Demonstrating Knowledge of Students

1f: Designing Student Assessments

| Professional Development Step | Audience | Topics of Prof. Dev |
|-------------------------------|--------------|---|
| TDA | 3-8 teachers | TDA instructional best practices Analyzing and scoring TDA Peer review of TDA |

| Evidence of Learning | Anticipated Timeframe | Lead Person/Position |
|---|--|--|
| Implementation in the classroom of TDA best practices. TDA scoring rubrics. Classroom observation | 08/23/2021 - 06/06/2025 | Literacy Leader Principal |
| Danielson Framework Component Met in this Plan: | This Step meets the Requirer | ments of State Required Trainings: |
| 1e: Designing Coherent Instruction | Language and Literacy Acc | |
| 1f: Designing Student Assessments | Teaching Diverse Learners Language and Literacy Acc | · · |
| 1c: Setting Instructional Outcomes | | , and an |
| 1a: Demonstrating Knowledge of Content and Pedagogy | | |
| 4a: Reflecting on Teaching | | |
| 1d: Demonstrating Knowledge of Resources | | |
| 1c: Setting Instructional Outcomes | | |
| 1a: Demonstrating Knowledge of Content and Pedagogy | | |
| 1e: Designing Coherent Instruction | | |
| 1b: Demonstrating Knowledge of Students | | |
| 4a: Reflecting on Teaching | | |
| 1b: Demonstrating Knowledge of Students | | |
| 1f: Designing Student Assessments | | |

1a: Demonstrating Knowledge of Content and Pedagogy

| Danielson Framework Component Met in this Plan: | This Step meets the Requirements of State Required Trainings: | | |
|---|---|---|--|
| 1e: Designing Coherent Instruction | | | |
| 1d: Demonstrating Knowledge of Resources | | | |
| lc: Setting Instructional Outcomes | | | |
| 4a: Reflecting on Teaching | | | |
| | | | |
| Professional Development Step | Audience | Topics of Prof. Dev | |
| Mental Health First Aid | School Counselors | Train the trainer on Mental Health First Aid | |
| Evidence of Learning | Anticipated Timeframe | Lead Person/Position | |
| School counselors train faculty and staff | 08/22/2022 - 06/09/2023 | Assistant to the Superintendent | |
| Danielson Framework Component Met in this Plan: | This Step meets t | the Requirements of State Required Trainings: | |
| b: Demonstrating Knowledge of Students | Trauma Informed Training (Act 18) | | |

| Professional Development Step | Audience | Topics of Prof. Dev | |
|---|---|---------------------------------|--|
| Mental Health First Aid | All faculty/staff K-12 | Mental Health First Aid | |
| Evidence of Learning | Anticipated Timeframe | Lead Person/Position | |
| Agenda/sign in | 08/22/2022 - 06/09/2023 | Assistant to the Superintendent | |
| Danielson Framework Component Met in this Plan: | This Step meets the Requirements of State Required Training | | |
| 1b: Demonstrating Knowledge of Students | Trauma Informed Training (Act 18) | | |

ADDENDUM D: ACTION PLAN COMMUNICATION

| Measurable Goals | Action Plan | Communication | Anticipated |
|---|---------------------------------------|---|--------------------------------|
| | Name | Step | Timeline |
| 2023-24 Acadience EOY mid-year data for grades K-2 will show an increase of 30 percent over the number of students that benchmark in foundational reading skills when compared with 2019 Acadience BOY data. (Raising Acadience Scores K-2) Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score Increases in 3-8) Develop an assessment plan that identifies screening, diagnostic, progress monitoring and summative literacy assessments that will adequately assess all students. (Assessment Plan) | Benchnmark Assessments in Reading K-8 | Using data from benchnmark assessments in grades K-6, MTSS TIER 2 and TIER 3 small group interventions will be implemented utilizing phonics based program | 2021-09-01 - 2024-06- 03 |
| 2023-24 Acadience EOY mid-year data for grades K-2 will show an increase of 30 percent over the number of students that benchmark in foundational reading skills when compared with 2019 Acadience BOY data. (Raising Acadience Scores K-2) Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score Increases in 3-8) | Benchmark Advance | Implement Benchmark Advance in 5th grade ELA as the core instructional resource | 2021-07-05 - 2024-06- 10 |
| 2023-24 Acadience EOY mid-year data for grades K-2 will show an increase of 30 percent over the number of students that benchmark in foundational reading skills | Benchmark | Purchase | 2021-06-24 |
| | Advance | Benchmark | - 2021-08- |

| Measurable Goals | Action Plan Name | Communication Step | Anticipated Timeline |
|--|--|--|---------------------------------|
| when compared with 2019 Acadience BOY data. (Raising Acadience Scores K-2) Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score Increases in 3-8) | | Advance 5th grade materials | 30 |
| Establish common expectations for Tier 1 vocabulary instruction for all students. (Vocabulary Instruction) | Keys to Literacy Vocabulary Routine | Create a comprehensive strategy and plan of assessment using the Keys to Literacy template and guiding questions | 2021-09- 02 - 2024- 06-30 |
| Establish common expectations for Tier 1 vocabulary instruction for all students. (Vocabulary Instruction) | Keys to Literacy Vocabulary Routine | Professional Development from Keys to Literacy trainers on vocabulary routines K-12 | 2021-08-23 - 2023-06- 09 |
| Students in grades 3-8 scoring proficent or advanced on the ELA PSSA will increase by 20% in 2024 over the number scoring proficient/advanced in 2021. (PSSA ELA Score Increases in 3-8) | Keys to Literacy Comprehension Routine | Provide K-2 teachers with professional development on | 2021-08-23 - 2024-06- 07 |

| Measurable Goals | Action Plan Name | Communication Step | Anticipated Timeline |
|--|---|--|---------------------------------|
| | | effective comprehension instruction and routines. | |
| Establish common expectations for meeting specific Common Core Writing Standards across all grade levels and content areas. (Writing Expectations) | Professional development on Text Dependent Analysis | Teachers will extend knowledge of TDA best instructional practices and implement these practice in their classrooms. | 2021-09- 02 - 2023- 05-30 |
| 7 school counselors will attend train the trainer PD on Trauma informed classrooms and Mental Health First Aid (School counselor training) | Trauma and Mental Health First Aid Professional Developmet | Train the trainer professional development provided by outside provider to all school counselors | 2022-07-01 - 2022-10- 05 |
| 7 school counselors will attend train the trainer PD on Trauma informed classrooms and Mental Health First Aid (School counselor training) | Trauma and Mental Health First Aid | Train the trainer professional development | 2022-07-01 - 2022-10- 05 |

| Measurable Goals | Action Plan Name | Communication Step | Anticipated Timeline |
|---|----------------------------|---|---------------------------------|
| | Professional Developmet | provided by outside provider to all school counselors | |
| 90% of faculty and staff will receive professional development on trauma informed classrooms and mental health first aid (Trauma informed professional development for faculty and staff) | Train the Trainer | School counselors and school psychologists present professional development to all faculty and staff during an inservice at the start of the school year. | 2022-08- 22 - 2024- 08-14 |

COMMUNICATIONS PLAN

| Communication Step | Audience | Topics/Message of Communication |
|--|------------------|----------------------------------|
| Grade 5 Benchmark Advance Implementation | Grade 5 teachers | Benchmark Advance implementation |

| Anticipated Timeframe | Frequency | Delivery Method |
|---|--|---|
| 08/23/2021 - 06/06/2024 | 2 times by Benchmark Advance | Presentation |
| | trainers | Other |
| Lead Person/Position | | |
| Literacy Leader | | |
| | | |
| | | |
| Communication Step | Audience | Topics/Message of Communication |
| Keys to Vocabulary | K-12 teachers | Best practices in vocabulary insruction |
| Anticipated Timeframe | Frequency | Delivery Method |
| 08/23/2021 - 06/06/2024 | Minimum of 2 times by Keys to Literacy | y Presentation |
| | trainers | Other |
| | | Other |
| Lead Person/Position | | |
| Literacy Leader Assistant to the Superintendent | | |
| | | |
| | | |

| Communication Step | Audience | Topics/Message of Communication |
|---|----------------------------------|--|
| K-2 Comprehension Instructional Best Practices | K-2 teachers | Best practices in comprehension instructional strategies |
| Anticipated Timeframe | Frequency | Delivery Method |
| 08/23/2021 - 06/07/2024 | 2 in person trainings by Keys to | Presentation |
| | Literacy trainers | Presentation |
| | | Other |
| Lead Person/Position | | |
| Literacy Leader Assistant to the Superintendent | | |
| | | |

| Communication Step | Audience | Topics/Message of Communication |
|--|----------------------------|---------------------------------|
| Text Dependent Analysis Professional Development | Teachers grades 3-7 | Teaching and scoring TDA |
| Anticipated Timeframe | Frequency | Delivery Method |
| 08/23/2021 - 06/07/2024 | PLS every 7 days as needed | Presentation |

| Lead Person/Position | |
|----------------------|--|
| Literacy Leader | |
| | |

ADDENDUM E: COMPREHENSIVE PLAN COMMUNICATIONS

| Communication Step | Topics of Message | Mode | Audience | Anticipated Timeline |
|--------------------|-------------------|------|----------|----------------------|
| | | | | |
| | | | | |
| | | | | |