



HUMAN | EQUALITY
RIGHTS
INDEPENDENCE
COMMUNITY | EQUITY
WORK CONFIDENCE
RESPECT

OPEN AGENDA for the Finance
Committee
21 January 2026

Dedicated to promoting the power of people, protection of community and respect for cultural diversity.

Djambarrpuyŋu

Dhuwandja dhäwu dhipuŋur EARC-ŋur bukmakku yolŋuw mala nhämunha limurr ga nhina wäŋakurr malaŋuwurr buku-ŋiw'maram:

- limurr dhu räl-manapanmirr ganydjarrwu limurrŋgalaŋaw rur'maranharaw,
- ga dharay walŋaw,
- ga ŋayaŋu-ŋapmaranhamirr bukmak bala-räli'yunmirr.

Dhaŋu

Dhaŋum dhäwu EARC-ŋur bukmakku yolŋuwu warrawu nhämunha ŋalma yaka nyena ŋayambalmurru buku-ŋiw'yuman:

- ŋalma ŋarru räl-manapanmi ganydjarrwu ŋakanhaminyarawu ŋalmaliŋguwaywuru,
- ga dharay walŋawu,
- ga ŋayaŋu-ŋapthumanmi bukmak bala-räli'yunmi.

Gumatj

Dhuwalanydja dhäwu EARC-ŋuru bukmakku yolŋuwu mala nhämunha ŋilimurru yukurra nhina wäŋakurru buku-ŋiw'yunmarama:

- ŋilimurru yurru räl-manapanmirri ganydjarrwu gaŋga'thinyarawu ŋilimurrŋgalaŋawu,
- ga dharay walŋawu,
- ga ŋayaŋu-ŋapthunmaranhamirr bukmak bala-lili'yunmirri.

Marraŋu

Dhuwanydji dhäwu barranga'yun EARC-ŋur bukmakku yolŋuw yukurr buku-ŋiw'maram wäŋa mittji malanyinha:

- Dalimurr wurruku räl-manapanmirr djäk ganydjarrwu ŋalimurrŋgalaŋaw
- Gaŋgathinyamaranharaw wonŋaŋarŋgunharaw,
- Ga djäga walŋaw,
- Ga ŋayaŋu-ŋapmaranhamirr ŋalimurr wurruku bukmak bala-räli'yunmirr.

Under closing the gap priority reforms, socio economic outcome 16 – Aboriginal and Torres Strait Islander languages are strong, supported and flourishing and it is standard practice for reports to be considered, discussed and debated in the traditional dialects of the East Arnhem region, Yolŋu Matha.

EAST ARNHEM REGIONAL COUNCIL

Notice is hereby given that a Finance Committee Meeting of the East Arnhem Regional Council will be held at the Darwin offices on Wednesday 21 January 2026 at 10:00 am.

Agendas and minutes are available on the Council website www.eastarnhem.nt.gov.au and can be viewed at the Councils public office.

Dale Keehne
Chief Executive Officer

Birr Rawarrang Ward

- Jason MIRRITJAWUY – *Primary*
- David WARRAYA - *Alternate*

Gumurr Gattjirr Ward

- Lapulung DHAMARRANDJI – *Primary*
- Ganygulpa DHURRKAY - *Alternate*

Gumurr Marthakal Ward

- Evelynna DHAMARRANDJI – *Primary*
- Cyril BUKULATJPI - *Alternate*

Gumurr Miwatj Ward

- Marrpalawuy MARIKA – *Primary*
- Priscilla YUNUPINGU - *Alternate*

Gummurr Miyarrka Ward

- Bobby WUNUNGMURRA – *Primary*
- Bandi Bandi WUNUNGMURRA – *Alternate*

Dial-in Details:**Microsoft Teams**

[Join the meeting now](#)

Meeting ID: 483 395 914 397 38

Passcode: ea6PT3RH

Dial in by phone

[+61 2 8318 0005,,799423406#](#) Australia, Sydney

[Find a local number](#)

Phone conference ID: 799 423 406#s

Schedule 1 Code of conduct**1 Honesty and integrity**

A member must act honestly and with integrity in performing official functions.

2 Care and diligence

A member must act with reasonable care and diligence in performing official functions.

3 Courtesy

A member must act with courtesy towards other members, council staff, electors and members of the public.

4 Prohibition on bullying

A member must not bully another person in the course of performing official functions.

5 Conduct towards council staff

A member must not direct, reprimand, or interfere in the management of council staff.

6 Respect for cultural diversity and culture

6.1 A member must respect cultural diversity and must not therefore discriminate against others, or the opinions of others, on the ground of their cultural background.

6.2 A member must act with respect for cultural beliefs and practices in relation to other members, council staff, electors and members of the public.

7 Conflict of interest

7.1 A member must avoid any conflict of interest, whether actual or perceived, when undertaking official functions and responsibilities.

7.2 If a conflict of interest exists, the member must comply with any statutory obligations of disclosure.

8 Respect for confidences

8.1 A member must respect the confidentiality of information obtained in confidence in the member's official capacity.

8.2 A member must not make improper use of confidential information obtained in an official capacity to gain a private benefit or to cause harm to another.

9 Gifts

9.1 A member must not solicit, encourage or accept gifts or private benefits from any person who might have an interest in obtaining a benefit from the council.

9.2 A member must not accept a gift from a person that is given in relation to the person's interest in obtaining a benefit from the council.

10 Accountability

A member must be prepared at all times to account for the member's performance as a member and the member's use of council resources.

11 Interests of municipality, region or shire to be paramount

11.1 A member must act in what the member genuinely believes to be the best interests of the municipality, region or shire.

11.2 In particular, a member must seek to ensure that the member's decisions and actions are based on an honest, reasonable and properly informed judgment about what best advances the best interests of the municipality, region or shire.

12 Training

A member must undertake relevant training in good faith.

TABLE OF CONTENTS

ITEM	SUBJECT	PAGE NO
1	MEETING ESTABLISHMENT	7
1.1	Opening of Meeting.....	7
1.2	Attendance	7
1.3	Declarations of Interest	8
1.4	Previous Finance Committee Minutes	12
2	LOOKING FORWARD - DISCUSSIONS AND DECISIONS	17
3	NOTING PROGRESS AND ACHIEVEMENT	17
3.1	Human Resources and Finance Report.....	17
4	DATE OF NEXT MEETING	59
5	MEETING CLOSE	59

1 Meeting Establishment

YOW NGILIMURR BUKU'LUNGTHUN DHIYAK MEETINGU GA MALA DJARRYUN ROM

The Chair may wish to open the meeting with a prayer.

MEETING ESTABLISHMENT

1.2 Attendance

RECOMMENDATION:

That the Committee:

- (a) Notes the absence of <>.
- (b) Notes the apology received from <>.
- (c) Notes <> are absent with permission of the Committee.
- (d) Determines <> are absent without permission of the Council under Section 47(1) (0) of the Act.

SUMMARY:

This report is also to table, for the Committee record, any absences, apologies and requests for leave of absence received from the Council members and what absences that the Committee given permission for.

ATTACHMENTS:

Nil

MEETING ESTABLISHMENT

1.3 Declarations of Interest

RECOMMENDATION:

That the Committee notes the Conflict of Interest and Related Parties Register.

SUMMARY:

Committee members are required to disclose and interest in a matter under consideration by Council at a meeting of the Council.

GENERAL:

Sections 114 and 115 of the Local Government Act.

REGISTER:

The Declaration of Interest is attached within this report.

ATTACHMENTS:

1. Declaration of Interest Register April 2025 [1.3.1 - 3 pages]



Declaration of Interest Register

Member Name	Families Names	Relationships	Entity Name	Connection to Entity/Current or Past 5 years
Evelyna Dhamarrandji			Miwatj Health at Aboriginal Health Practitioner (Training)	Commenced 22/01/2024
	Geoffrey	Grandfather	ALPA	Current Director
	Daisy Gondarra	Grandmother	Shepherdson College	Current CLO
	Ted Gondarra	Grandfather	NIAA	
	Stephen Dhamarrandji	Uncle	Galiwin'ku Church	Chairperson
	Zelda Dhamrrandji	Sister	Police Station Galiwinku	Aboriginal Liaison Officer
			Galiwinku Women Space	Board Director
Lapulung Dhamarrandji			Rulku Milingimbi Hostel	Current Committee Member
			Gattjirrk Yolngu Corporation	Current Director
			ALPA Milingimbi Store Committee	Current Member
			Manapan Furniture	Current Board Member
Jason Mirritjawuy			Ramingining ALPA CDP	Current Supervisor
			Bimipilingmirrin Djagaging Mala (BDM)	Member
	Sarina Ranybum	Wife	ALPA CDP	Current Supervisor
			Arnhemland Yothu Motle	
			Activit for kids	
Marrpalawuy Marika			YBE NEAL	Board Member
			Laynhapuy Housing Sub Committee	Currently working on a project
			ARDS	Currently working on a project



			Social and Wellbeing – Laynhapuy Homelands	Current full time Cultural Advisor
Bobby Wunungmurra			Northern Land Council	Regional Executive Member
			Top End Aboriginal Coastal Alliance	Board Member
			Northern Australian Aboriginal Justice Agency	Member
			Laynhapuy Homelands Aboriginal Corporation	Employee
Bobby Wunungmurra cont'd	Wesley Bandi Bandi Wunungmurra	Brother	Yolngu Business Enterprises	Current Director
	Wesley Bandi Bandi Wunungmurra cont'd		Housing Reference Group	Current Member
			Northern Land Council	Member
			Laynhapuy Homelands Aboriginal Corporation	Employee
David Warraya			Northern Land Council	Member
			Housing Reference Group	Current Member
			Local Decision-Making Group Ramingining	Current Member
Wesley Bandi Bandi Wunungmurra			Yolngu Business Enterprises	Director
			Housing Reference Group	Current Member
	Bobby Wunungmurra	Brother	Northern Land Council	Member
			Top End Aboriginal Coastal Alliance	Board Member
			Northern Australian Aboriginal Justice Agency	Employee
			Laynhapuy Homelands Aboriginal Corporation	Employee
Stephen Dhamarrandji	Zelda Dhamarrandji	Niece	Police Station Galiwinku	Aboriginal Liaison Officer
			Galiwinku Women Space	Board Director



	Evelyna Dhamarrandji	Niece		
Priscilla Yunupingu			NTG Department of Education	Employee
			Gumatj Corporation	Proxy Member
Ganygulpa Dhurrkay			Arnhem Land Progress Aboriginal Corporation	Director
			Manapan Furniture	Chairperson
Murphy Yunupingu			Flinders University	Senior Cultural Advisor
			Miwatj Corporation	Board Member
Cyril Bukulatjpi			Yalu Aboriginal Corporation.	Director
			Housing Reference group – NT Housing	Member

MEETING ESTABLISHMENT

1.4 Previous Finance Committee Minutes

RECOMMENDATION

That the Committee approves the minutes of the previous meetings held on 22 October 2025.

ATTACHMENTS:

1. Meeting of Finance Committee Minutes 22 Oct 2025 [1.4.1 - 4 pages]



OPEN MINUTES for the Finance
Committee
22 October 2025

FINANCE COMMITTEE MINUTES

22 OCTOBER 2025

1 Meeting Establishment

YOW NGILIMURR BUKU'LUNGTHUN DHIYAK MEETINGU GA MALA DJARRYUN ROM

In Attendance:

President Lapulung Dhamarrandji

Cr. Evelynna Dhamarrandji

Cr. David Warraya

Cr. Marrpalawuy Marika

East Arnhem Regional Council Staff:

Signe Balodis (Director – Council Services)

Merianne Bretag (GM – People and Corporate Services)

Ralph Reddy (Finance Manager)

Paul Hyde Kaduru (Governance and Compliance Manager)

President Opened the meeting at 10:05 AM.

MEETING ESTABLISHMENT

1.2 Attendance

SUMMARY:

This report is also to table, for the Committee record, any absences, apologies and requests for leave of absence received from the Council members and what absences that the Committee given permission for.

FC 2025/30 **RESOLVED** (Cr. Evelynna Dhamarrandji/Cr. Marrpalawuy Marika)**That the Committee:**

- (a) Notes the absence of Jason Mirritjawuy and Bobby Wunungumurra.
- (b) Notes the apology received from Jason Mirritjawuy and Bobby Wunungumurra.
- (c) Notes Jason Mirritjawuy and Bobby Wunungumurra are absent with permission of the Committee.

FINANCE COMMITTEE MINUTES

22 OCTOBER 2025

MEETING ESTABLISHMENT

1.3 Declarations of Interest

SUMMARY:

Committee members are required to disclose and interest in a matter under consideration by Council at a meeting of the Council.

FC 2025/26 **RESOLVED** (Cr. Evelyn Dhamarrandji/Cr. Marrpalawuy Marika)

That the Committee notes the Conflict of Interest and Related Parties Register

MEETING ESTABLISHMENT

1.4 Previous Finance Committee Minutes

FC 2025/28 **RESOLVED** (Cr. David Warraya/Cr. Evelyn Dhamarrandji)

That the Committee approves the minutes of the previous meetings held on 28 August 2025.

2 Looking Forward - Discussions and Decisions

GO NGILIMURR MALA DJARRYUN GA YURAM GA YAKAYUN GA BALWAK NGUPAN
DHUWAL DHARUK

3 Noting Progress and Achievement

YOW GALKI MEETING DJA DHAWARYUNA YURRU NGILIMURR RONGIYI GA NHAMA
NGUNIYI

NANYTJAK NGU DHARUK MALAN GA YURUM GA BUKU WEKAM DHIYAKU MEETING
GU

FINANCE COMMITTEE MINUTES

22 OCTOBER 2025

NOTING PROGRESS AND ACHIEVEMENT

3.1 Human Resources and Finance Report

SUMMARY:

This report is tabled to the Council to provide the Finance and Human Resources Report for the period ended 30 September 2025 for its approval.

FC 2025/29 **RESOLVED** (Cr. Evelyn Dhamarrandji/Cr. David Warraya)

That Council approves the Finance and Human Resources Report for the period ended 30 September 2025.

5 Meeting Close

The meeting concluded at 10:35 AM.

This page and the preceding pages are the minutes of the Finance Committee Meeting of Council held on 22 October 2025 and are to be confirmed.

2 Looking Forward - Discussions and Decisions

GO NGILIMURR MALA DJARRYUN GA YURAM GA YAKAYUN GA BALWAK NGUPAN
DHUWAL DHARUK

3 Noting Progress and Achievement

YOW GALKI MEETING DJA DHAWARYUNA YURRU NGILIMURR RONGIYI GA NHAMA
NGUNIYI

NANYTJAK NGU DHARUK MALAN GA YURUM GA BUKU WEKAM DHIYAKU MEETING
GU

NOTING PROGRESS AND ACHIEVEMENT

3.1 Human Resources and Finance Report

AUTHOR Ralph Reddy (Finance Manager)

RECOMMENDATION

That Council approves the Finance and Human Resources Report for the period ended 31 December 2025.
--

SUMMARY:

This report is tabled to the Council to provide the Finance and Human Resources Report for the period ended 31 December 2025 for its approval.

BACKGROUND:

In accordance with section 17 of the Local Government (General) Regulations, the CEO must submit a finance report each month before a meeting of the Council. The Council has established a Finance Committee to consider this report in the months when Council does not meet.

The finance report for the period ended 31 December 2025 is attached to the report for consideration and the following points are highlighted in the report:

Finance Reports:

Financial Results
Income and Expense Statement – Actual vs Budget
Rates and Waste Charges Collection
Investments
Monthly Balance Sheet Report
Capital Expenditure – Actual vs Budget
Elected Members Allowances Report
Elected Members Professional Development Report
Cash and Equity Analysis
CEO Council Credit Card Transactions
Replacement and Contingency Reserves

Financial Results - Each Reporting Location

Human Resources Reports:

Employment Statistics
Position Vacancies
WHS Performance Report

The report author does not have a conflict of interest in this matter (Section 179 of the Act).

ATTACHMENTS:

1. December 25 HR Report [3.1.1 - 4 pages]
2. December 25 WHS Performance [3.1.2 - 3 pages]
3. December 25 Council Reports Pages 1-6 [3.1.3 - 6 pages]
4. December 25 Council Reports Income and Expenses [3.1.4 - 1 page]
5. December 25 Council Reports Income and Expenses Notes [3.1.5 - 1 page]
6. December 25 Council Reports Waste Charges Collection [3.1.6 - 1 page]
7. December 25 Investment Report [3.1.7 - 2 pages]
8. December 25 Council Balance Sheet and Notes [3.1.8 - 5 pages]
9. December 25 Council Capital Expenditure [3.1.9 - 1 page]
10. December 25 Council Elected Member Allowances Report [3.1.10 - 1 page]
11. December 25 Council Elected Member Professional Development Expense [3.1.11 - 1 page]
12. December 25 Council Cash and Equity Analysis [3.1.12 - 1 page]
13. December 25 Council CEO Council Credit Card Transactions [3.1.13 - 1 page]
14. December 25 Council Replacement and Contingency Reserves [3.1.14 - 1 page]
15. December 25 Council Income and Expenses by Location [3.1.15 - 11 pages]

Human Resources Report

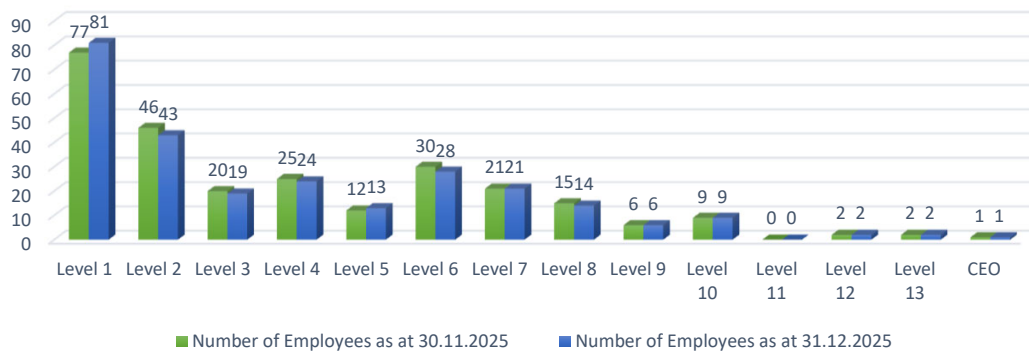
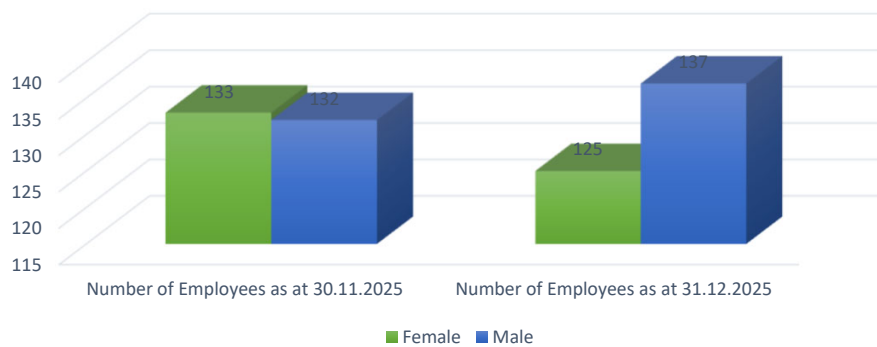
31-Dec-25

Employment Statistics

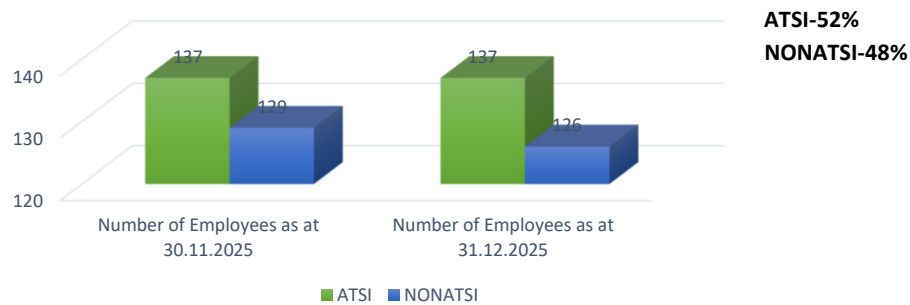
	31/12/2025	30/11/2025
Total Employees	263	266
Employment Costs Under Budget	\$1.0m	\$1.9m

Services	Actual YTD	Budget YTD	Variance
Municipal Services	988,457	1,365,870	(377,413)
Council Services	919,101	1,217,388	(298,287)
Disability Services	355,035	514,733	(159,698)
Local Commercial Opportunities	42,071	138,854	(96,782)
Waste and Environmental Services	298,125	388,306	(90,181)
Building and Infrastructure Services	431,924	509,306	(77,382)
Youth Services	273,918	334,003	(60,085)
Community Patrol and SUS Services	867,667	918,499	(50,832)
Library Services	162,753	207,865	(45,111)
Community Media	12,053	44,712	(32,659)
Active Communities	740,362	752,323	(11,961)
Information Communication and Technology Services	124,009	135,955	(11,946)
People and Corporate Services	1,249,938	1,258,839	(8,900)
Veterinary and Animal Control Services	182,131	188,544	(6,413)
Visitor Accommodation	61,586	62,426	(840)
Governance and CEO	281,219	277,231	3,987
Fleet and Workshop Services	125,693	116,949	8,745
Local Road Maintenance & Traffic Management	119,276	105,758	13,518
Executive Leadership Director of Community Services	180,476	160,556	19,920
Child Care Services	478,104	414,017	64,087
Aged Care Services	1,412,738	1,208,360	204,378
Total	9,306,635	10,320,490	(1,013,855)



Number of Staff by Grade**Number of Staff by Employment Type****Number of Staff by Gender**

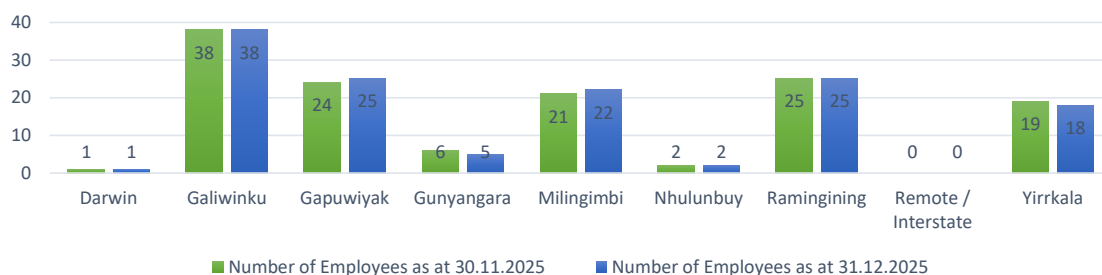
Total Number of Indigenous and Non-Indigenous Staff



Number of Indigenous and Non-Indigenous Staff in Communities



ATSI Employees by Community



VACANCIES AS AT 31.12.2025 - TOTALING TO 47 VACANCIES

Position	Community	Type of Employment	Level	No. of Vacancies
Regional Coordinator - Youth Diversion	Darwin	Part Time Permanent	External	1
Administration Support Officer - Aged Care Services	Darwin	Full Time Permanent	External	1
NDIS Accounts Coordinator	Darwin	Full Time Permanent	External	1
NDIS Support Coordinator	Darwin	Full Time Permanent	External	1
Library and Cultural Heritage Worker 1	Galiwinku	Casual	Community	1
Municipal Services Officer (2)	Galiwinku	Full Time Permanent	Community	1
Municipal Services Officer (3)	Galiwinku	Full Time Permanent	Community	1
ACDS Support Woker (5)	Galiwinku	Casual	Community	1
Galiwin'ku - Recreation Hall Manager	Galiwinku	Full Time Permanent	External	1
Council Services Manager	Galiwin'ku	Full Time Permanent	External	1
ACDS Support Woker (4)	Galiwinku	Casual	Community	1
ACDS Support Worker (3)	Galiwinku	Casual	Community	1
Library and Cultural Heritage Worker (1)	Galiwinku	Casual	Community	1
CNP Officer	Galiwinku	Parttime	Community	1
ACDS Support Worker - (JD) (2)	Gapuwiyak	Casual	Community	1
Trades Assistant	Gapuwiyak	Casual	Community	1
Community Media Officer	Gapuwiyak	Part Time Permanent	Community	1
Municipal Services Officer	Gapuwiyak	Part Time Permanent	Community	1
ACDS Support Worker (3)	Gapuwiyak	Casual	Community	1
Community Night Patrol Officer	Gapuwiyak	Part-time	Community	1
Youth Mentor	Gapuwiyak	Casual	Community	1
Active Communities Worker	Gunyangara	Casual	Community	1
Active Communities Worker (2)	Gunyangara	Casual	Community	1
Community Night Patrol Officer	Milingimbi	Casual	Community	1
Aged Care and Disability Services Support Worker (2)	Milingimbi	Casual	Community	1
Aged Care and Disability Services Support Worker (3)	Milingimbi	Casual	Community	1
Municipal Services Officer	Milingimbi	Casual	Community	1
Active Communities Worker	Milingimbi	Casual	Community	1
Active Community Worker 1	Milingimbi	Casual	Community	1
Active Community Worker 2	Milingimbi	Casual	Community	1
Library and Cultural Heritage Worker 1	Milingimbi	Community	Community	1
Library and Cultural Heritage Worker 2	Milingimbi	Community	Community	1
Active Community Worker	Milingimbi	Fixed Term	Community	1
ACDS Service Coodriantor	Milingimbi	Full Time Permanent	External	1
Youth Support Coordinator	Milingimbi	Full Time Permanent	External	1
Aged Care & Disability Services Care Coordinator	Milingimbi	Full time Permanent	External	1
Municipal Services Officer	Milingimbi	Casual	Community	1
Municipal Services Officer	Milingimbi	Casual	Community	1
Customer Service Officer	Ramingining	Casual	Community	1
Active Community Worker	Ramingining	Fixed Term	Community	1
Senior Admin Officer	Ramingining	Full Time Permanent	External	1
Council Services Manager	Ramingining	Full Time Permanent	External	1
Community Media Officer	Yirrkala	Casual	Community	1
Municipal Services Officer	Yirrkala	Casual	Community	1
Municipal Services Officer	Yirrkala	Casual	Community	1
Child Care Team Leader	Yirrkala	Full Time Permanent	External	1
Child Care Worker	Yirrkala	Casual	Community	1

REVIEW OF WHS PERFORMANCE DECEMBER 2025

Lucidity/IdeagenEHSCore

- Update on the website new design that was rollout in december to improve usability and streamlines workflow.
- Staff have been using Ideagen regularly to complete WHS report.
- New staff access create for Ideagen



Figure 1: Before update

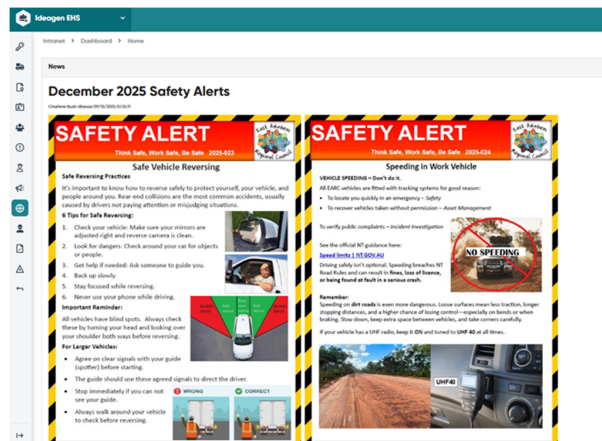


Figure 2: After update

Coummity update

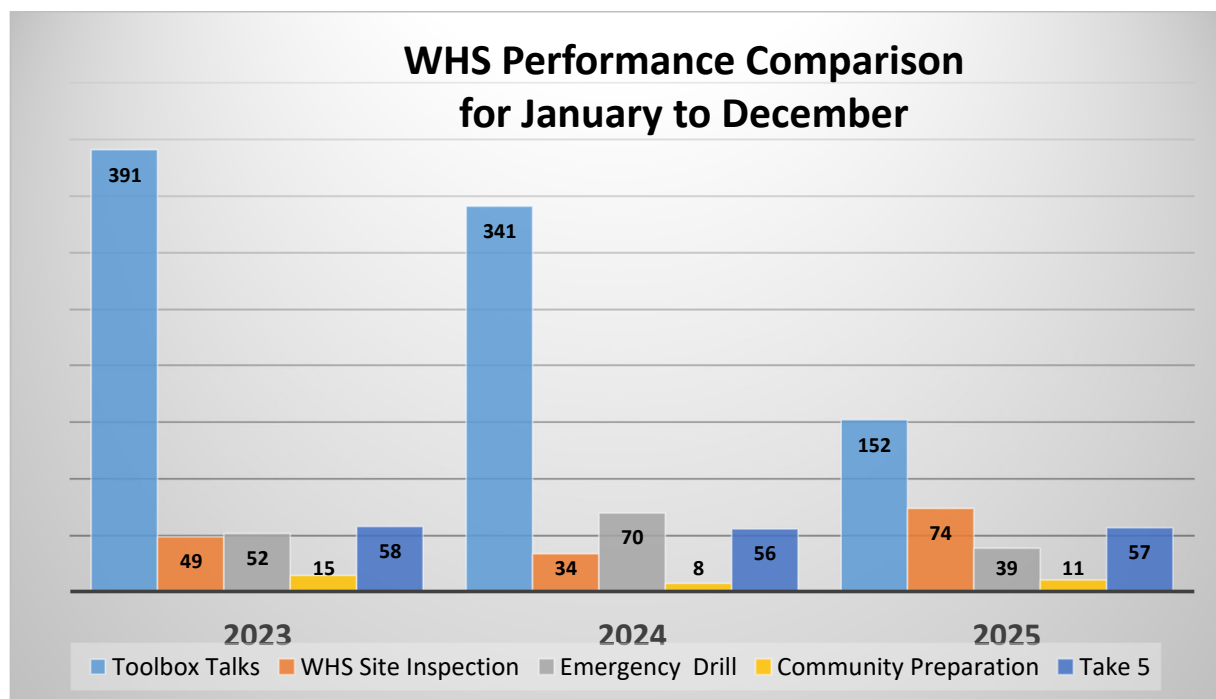
- Gungahara now has a dedicated worker available to complete the Work Health and Safety (WHS) report, resolving the previous month's delay due to staff shortages.

Issues & Delays

- Having a Council Services Manager at Ramingining will enhance WHS compliance.
- WHS teams are not receiving Incident report in time when completed which delay further corrective.
- A few Staff member still on leave therefore not a lot of WHS reports have been submitted for the month of December.

Proposed Actions and Focus

- Strengthening staff engagement through regular communication, training, and promotion of WHS Lucidity processes.
- Expanding staff training on Ideagen EHS Core
- Proactive engagement with all teams
- To ensure all staff that have received incident report to send to WHS to ensure no delay.

WHS Scheduled Task Performance**Breakdown of Departmental Toolbox engagement conducted in November 2025**

Aged Care	60%	Community Night Patrol and SUS	20%
Child Care	66%	Council Services	50%
Active Communities and Youth Services	66%	Accommodation	33%
Library Services	25%	Municipal Services	66%

2025 Safety Alerts – November

- Safety Alert 2025-022 Safe Vehicle Reversing
- Safety Alert 2025-023 Speeding in Work Vehicle

SAFETY ALERT

Think Safe, Work Safe, Be Safe 2025-022

Safe Vehicle Reversing

Safe Reversing Practices

It's important to know how to reverse safely to protect yourself, your vehicle, and people around you. Rear-end collisions are the most common accidents, usually caused by drivers not paying attention or misjudging situations.

6 Tips for Safe Reversing:

1. Check your vehicle: Make sure your mirrors are adjusted right and reverse camera is clean.
2. Look for dangers: Check around your car for objects or people.
3. Get help if needed: Ask someone to guide you.
4. Back up slowly.
5. Stay focused while reversing.
6. Never use your phone while driving.

Important Reminder:

All vehicles have blind spots. Always check these by turning your head and looking over your shoulder both ways before reversing.

For Larger Vehicles:

- Agree on clear signals with your guide (spotter) before starting.
- The guide should use these agreed signals to direct the driver.
- Stop immediately if you can not see your guide.
- Always walk around your vehicle to check before reversing.

❗ WRONG ✅ CORRECT

If you would like a safety alert issued for your community or work area please contact Tina Gill on 0419 896 370 or at whs@eastarnhem.nt.gov.au

SAFETY ALERT

Think Safe, Work Safe, Be Safe 2025-023

Speeding in Work Vehicle

VEHICLE SPEEDING – Don't do it.

All EARC vehicles are fitted with tracking systems for good reason:

- To locate you quickly in an emergency – Safety
- To recover vehicles taken without permission – Asset Management

To verify public complaints – Incident Investigation

See the official NT guidance here:
[Speed limits | NT.GOV.AU](https://www.nt.gov.au/transport/road-rules/speed-limits/)

Driving safely isn't optional. Speeding breaches NT Road Rules and can result in **finer, loss of licence, or being found at fault in a serious crash.**

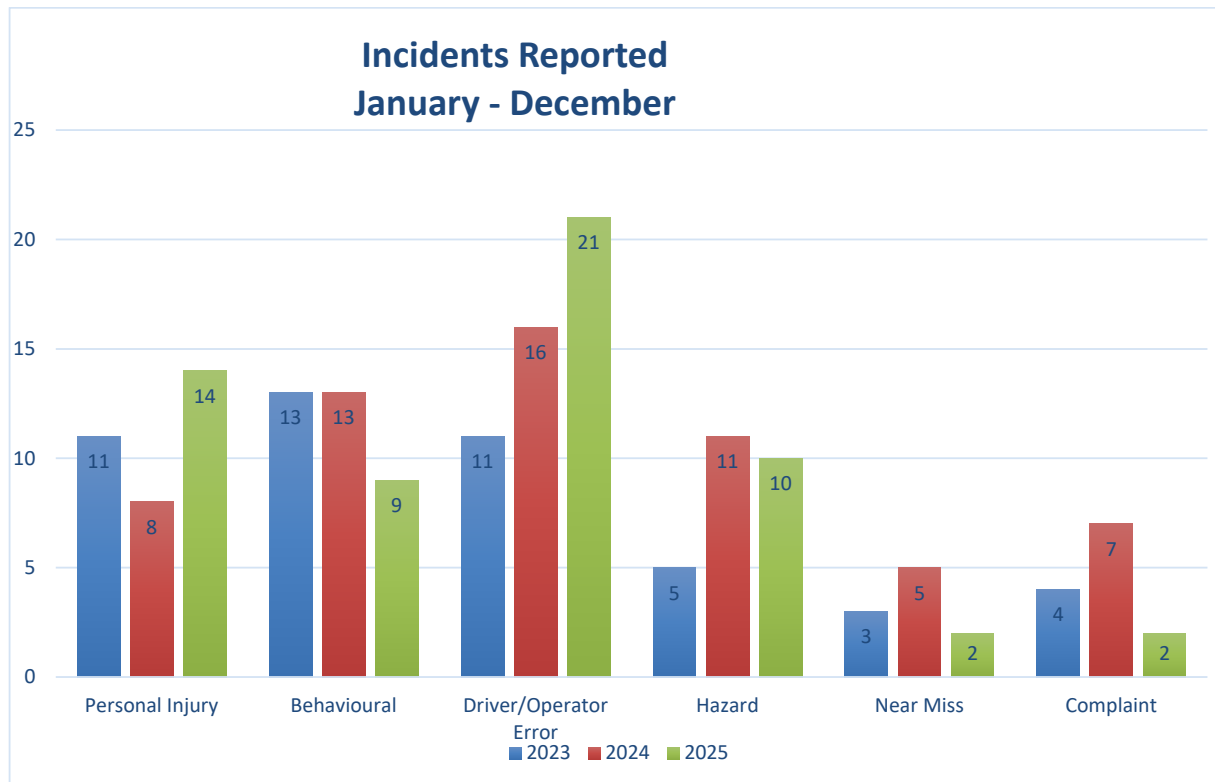
Remember:

Speeding on **dirt roads** is even more dangerous. Loose surfaces mean less traction, longer stopping distances, and a higher chance of losing control—especially on bends or when braking. Slow down, keep extra space between vehicles, and take corners carefully.

If your vehicle has a UHF radio, keep it **ON** and tuned to **UHF 40** at all times.

UHF40

If you would like a safety alert issued for your community or work area please contact Tina Gill on 0419 896 370 or at whs@eastarnhem.nt.gov.au

Incidents Reported**Incident Summary for December**

Type	Total	Brief Incident Summary
Personal Injury	2	Staff member was assaulted by a man, resulting in a strained neck and bruised arm, police notified and an investigation ongoing. In a separate incident, a staff member fell over a moved coffee table while recording at the Christmas party, injuring their right elbow and shoulder.
Behavioural	0	
Driver/Operator Error	2	A staff member's car door clipped a gate lock, shattering the glass, and another where a Miwatj staff member accidentally reversed into an unattended aged care vehicle. Both incidents were witnessed and reported, with contact details exchanged.
Hazard	0	
Interaction Report	0	
Near Miss	0	
Complaints	0	
Environmental	1	All four aged care bins were found completely burnt outside the aged care center on the side of the road.
Property Damage <i>Not Work-Related (NWR)</i>		

December 2025 Financial Results

Year to date figures in millions



Revenue

Current Year **\$22.82m**

Carried Forward
Grants **\$10.07m**



Expenditures

Actual **\$23.13m**

Committed **\$12.01m**



Net Operating Result

\$19.05m



Assets

\$110.74m



Fixed Assets Acquired

\$1.88m



Cash on hand

\$39.49m



Unexpended Grants

\$8.29m



Reserves

\$14.42m

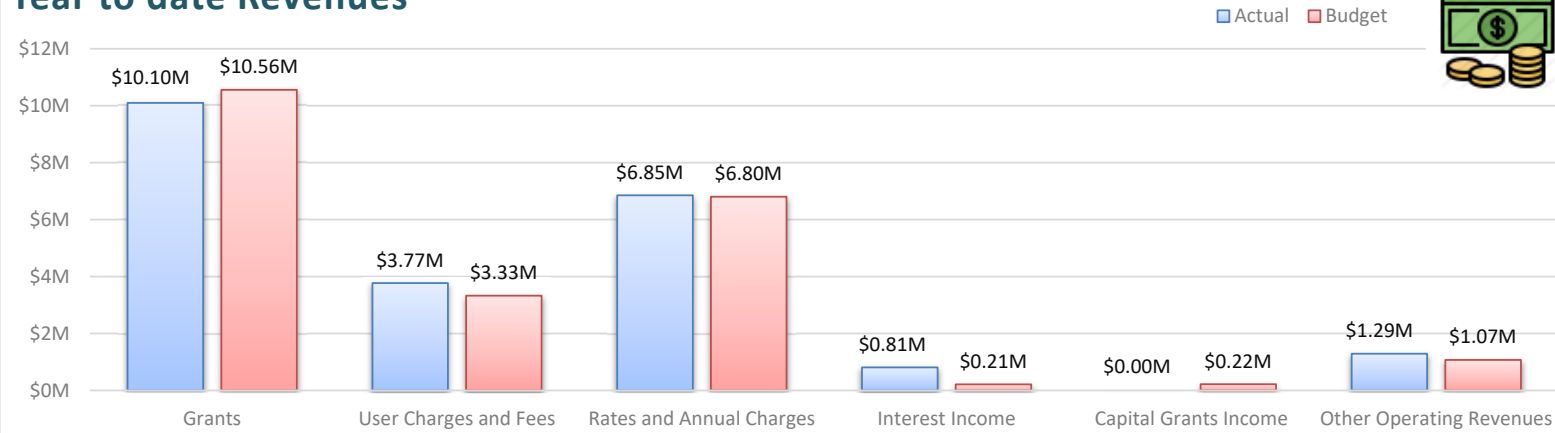


Unrestricted Cash

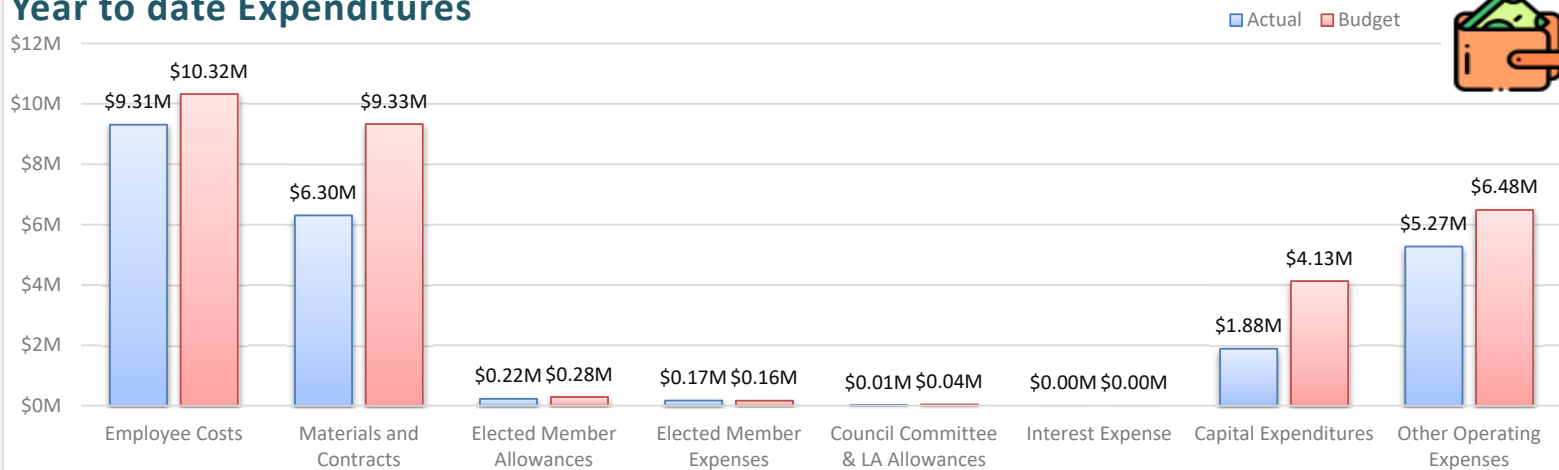
\$16.78m



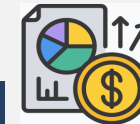
Year to date Revenues



Year to date Expenditures



Where the money was spent as of 31st December 2025



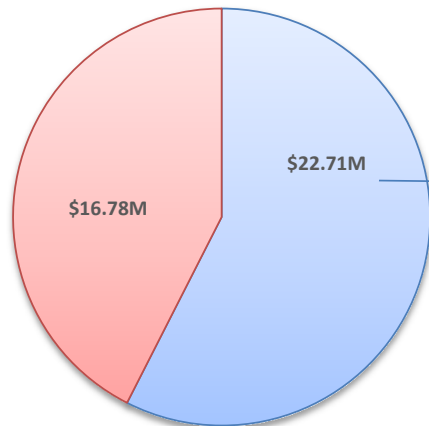
Services	Expenditures	
	Amount \$	%
Building and Infrastructure Services	3,214,979	13.88%
Aged Care Services	2,486,797	10.74%
Fleet and Workshop Services	2,090,614	9.03%
People and Corporate Services	2,038,394	8.80%
Active Communities	1,839,191	7.94%
Local Road Maintenance & Traffic Management	1,760,925	7.60%
Municipal Services	1,614,991	6.97%
Council Services	1,353,333	5.84%
Community Patrol and SUS Services	983,819	4.25%
Governance and CEO	863,141	3.73%
Waste and Environmental Services	804,700	3.47%
Local Road Upgrade and Construction	681,627	2.94%
Child Care Services	648,162	2.80%
Information Communication and Technology Services	459,940	1.99%
Disability Services	451,670	1.95%
Local Commercial Opportunities	384,692	1.66%
Veterinary and Animal Control Services	321,600	1.39%
Youth Services	319,777	1.38%
Executive Leadership Director of Community Services	250,896	1.08%
Library Services	218,190	0.94%
Lighting for Public Safety	200,489	0.87%
Visitor Accommodation	134,781	0.58%
Community Media	18,129	0.08%
Local Authorities Boards	12,105	0.05%
Community Events	5,176	0.02%
Total Council Expenditures*	23,158,119	

*Operating & capital expenditures excluding depreciation & internal allocations

Cash as of 31st December 2025

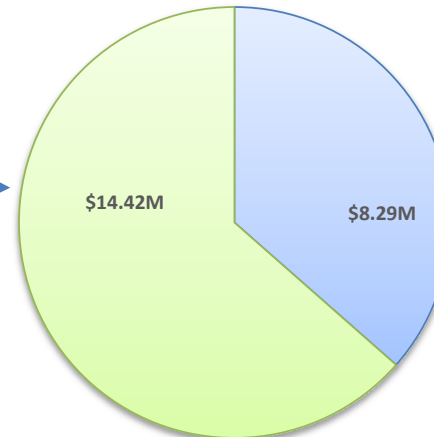


Total Tied and Unrestricted Cash \$39.49M



■ 58%, Tied ■ 42%, Unrestricted



\$22.71M Tied Cash Breakdown




■ 36.5%, Unexpended Grants Reserve ■ 63.5%, Specific Reserves

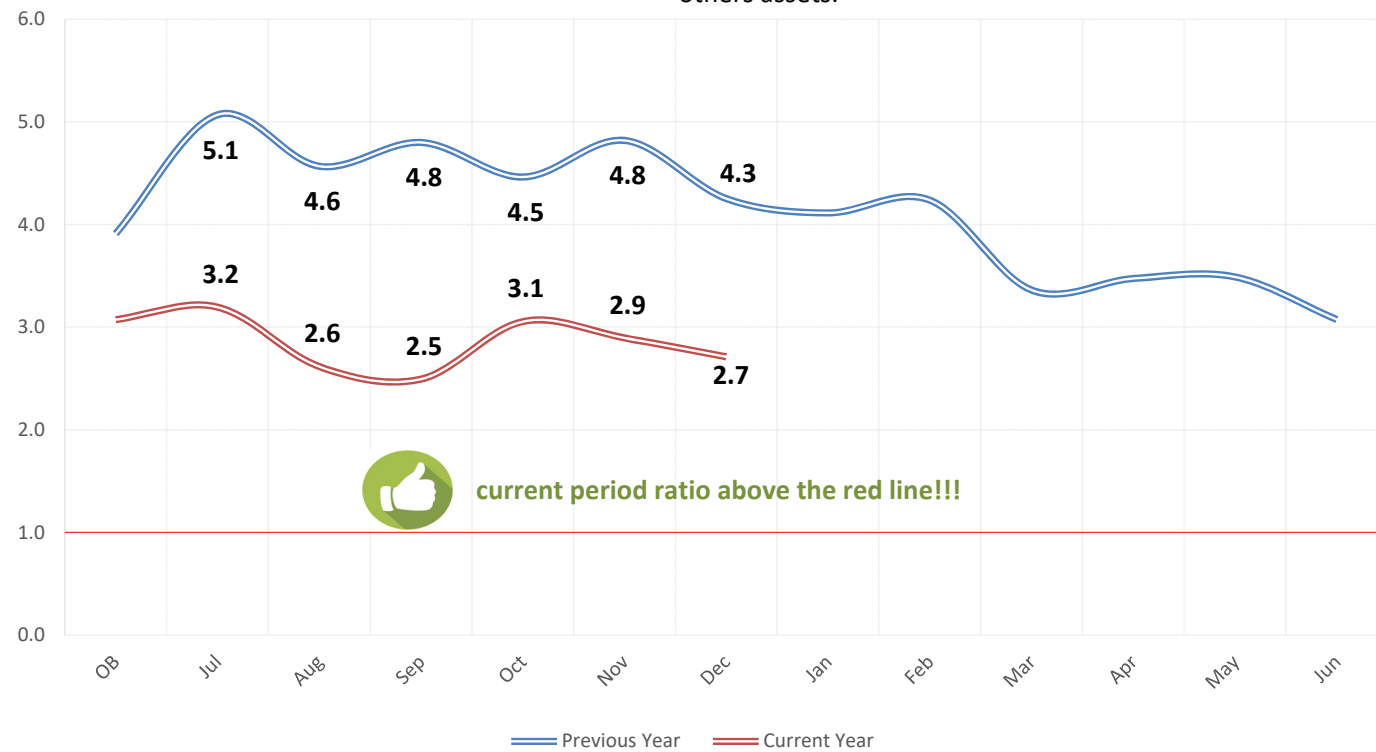
Tied = Cash to be used for a specific purpose such as a grant and usually guided by an agreement

Untied/Unrestricted = Cash to achieve Councils goals at Councils discretion


Cash Ratio Formula =
$$\frac{\text{Cash + Cash Equivalent}}{\text{Total Current Liabilities}}$$


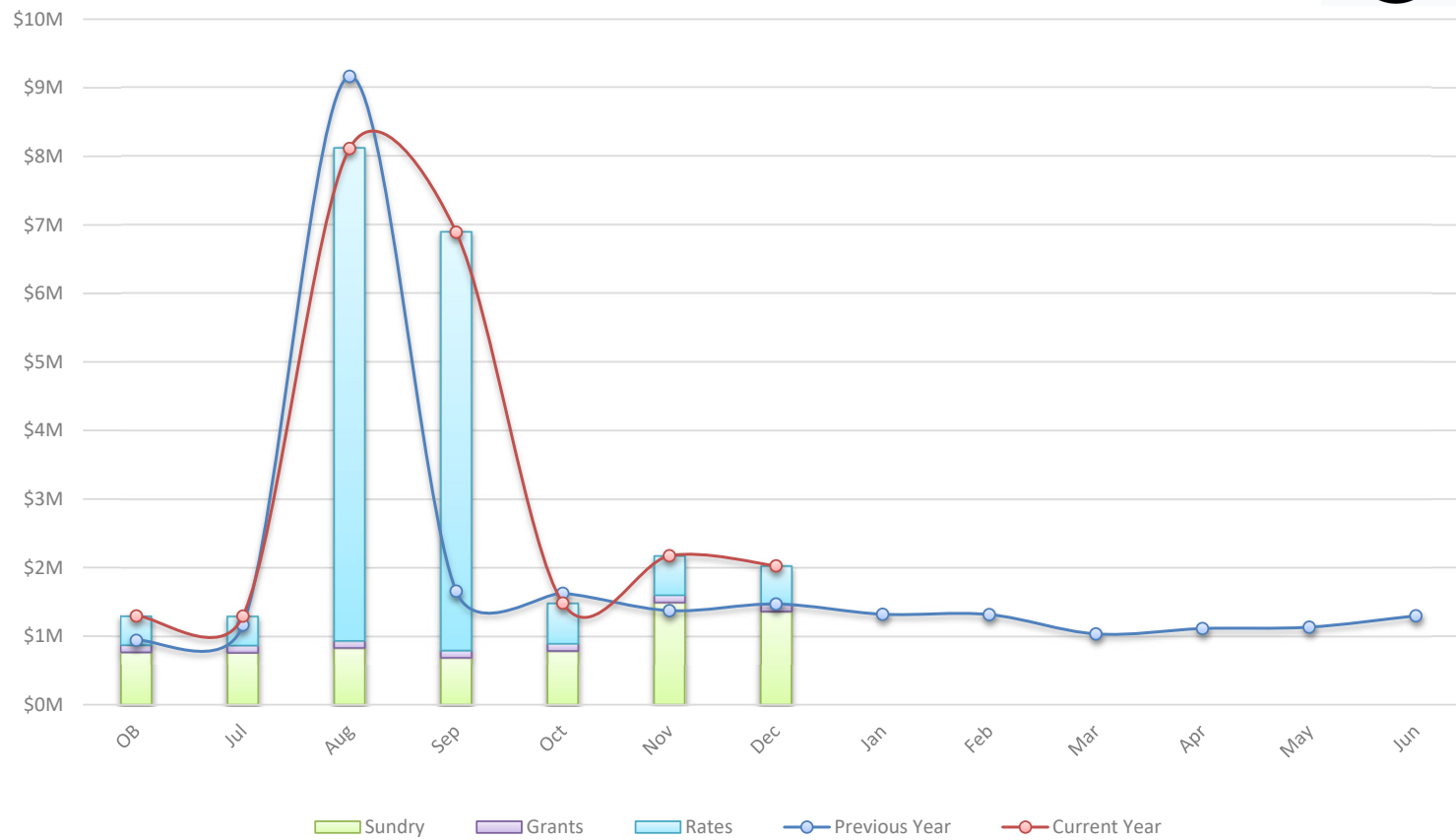


The Cash Ratio measures the Council's ability to pay its short term debts when they fall due. Current period ratio shows that Council currently has \$2.7 in cash for every \$1 of combined current liabilities and unexpended grants. If unexpended grants are returned to funding bodies, Council will still be able to pay its current liabilities without selling its others assets.



Debtors (Money owed to the Council)

Monthly Total



INCOME AND EXPENSE STATEMENT

ACTUAL VS BUDGET

Year to date 31st December 2025

	Note	YTD Actuals \$	Commitments	YTD Budget \$	YTD Variance \$ (Actuals + Commitments VS Budget)	YTD Variance %	Approved Annual Budget \$
OPERATING REVENUE							
Grants	A	10,101,459	-	10,559,187	(457,729)	(4%)	19,996,418
User Charges and Fees	B	3,770,184	-	3,327,650	442,534	13%	7,168,799
Rates and Annual Charges		6,851,004	-	6,802,552	48,452	1%	6,802,552
Interest Income	C	806,214	-	213,632	592,582	277%	840,514
Other Operating Revenues	D	1,287,521	-	1,070,651	216,870	20%	2,141,305
TOTAL OPERATING REVENUES		22,816,382	-	21,973,672	842,709	4%	36,949,588
OPERATING EXPENSES							
Employee Costs	E	9,306,635	-	10,320,490	(1,013,855)	(10%)	22,129,417
Materials and Contracts	F	6,299,791	8,989,275	9,328,207	5,960,859	64%	18,017,961
Elected Member Allowances		224,157	-	283,560	(59,403)	(21%)	567,120
Elected Member Expenses		165,227	17,648	158,474	24,401	15%	316,948
Council Committee & LA Allowances		8,969	-	38,735	(29,766)	(77%)	77,470
Council Committee & LA Expenses		4,814	1,183	16,693	(10,696)	(64%)	33,387
Depreciation and Amortisation		1,856,723	-	1,594,231	262,493	16%	3,188,462
Other Operating Expenses	G	5,268,387	502,603	6,482,545	(711,556)	(11%)	11,636,751
TOTAL OPERATING EXPENSES		23,134,703	9,510,708	28,222,935	4,422,476	16%	55,967,515
OPERATING SURPLUS/(DEFICIT)							
		(318,321)	(9,510,708)	(6,249,263)	(3,579,767)	57%	(19,017,928)
Capital Grants Income		-	-	216,169	(216,169)	0%	432,337
SURPLUS/(DEFICIT)		(318,321)	(9,510,708)	(6,033,094)	(3,795,935)	63%	(18,585,591)
Remove Non-Cash Item							
Add back Depreciation Expense		1,856,723	-	1,594,231	262,493	16%	3,188,462
Less Additional Outflows							
Capital Expenditure	H	(1,880,139)	(2,499,609)	(4,125,247)	(254,501)	6%	(8,250,494)
Carried Forward Revenue for FY2027		-	-	-	-	0%	(769,904)
Transfer to Reserves		(514,697)	-	(424,373)	(90,324)	21%	(4,469,084)
TOTAL ADDITIONAL OUTFLOWS		(2,394,836)	(2,499,609)	(4,549,620)	(344,825)	8%	(13,489,482)
NET SURPLUS/(DEFICIT)		(856,434)	(12,010,317)	(8,988,483)	(3,878,268)	43%	(28,886,611)
Add Additional Inflows							
Carried Forward Grants Revenue	I	10,068,187	-	9,128,501	939,686	10%	9,746,804
Transfer from General Equity		3,997,776	-	3,997,776	-	0%	7,995,553
Transfer from Reserves		5,838,218	-	5,838,218	-	0%	11,144,254
TOTAL ADDITIONAL INFLOWS		19,904,181	-	18,964,496	939,686	5%	28,886,611
NET OPERATING POSITION - SURPLUS		19,047,747	(12,010,317)	9,976,013	(2,938,582)	(29%)	-

NOTES ON INCOME AND EXPENSE STATEMENT ACTUAL VS BUDGET

A Grants YTD Actual lower than Budget

Local authority project funding expected for financial year 2025-2026 is yet to be received.

Grants	Actual YTD	Budget YTD	Variance
Indigenous Employment Initiative Program	751,045	905,672	↓ (154,627)
Public Library Service	377,765	183,977	↑ 193,788
Regional Sobering Up Shelter, Nhulunbuy	281,080	212,575	↑ 68,505
Communities for Children Program	-	21,646	↓ (21,646)
Commonwealth Home Support Programme	485,387	332,177	↑ 153,209
Remote Indigenous Broadcasting Service	92,409	88,684	↑ 3,725
Youth, Sport and Recreation Program	1,129,069	1,129,069	↓ (0)
Community Child Care Fund	1,017,380	650,865	↑ 366,515
Community Night Patrol Services	1,114,641	1,114,641	↓ (0)
Local Road and Infrastructure Program	-	203,949	↓ (203,949)
Community Youth Diversion Program	102,345	50,000	↑ 52,345
Remote Community Connector Program	110,250	180,756	↓ (70,506)
Children and Family Intensive Support	-	166,667	↓ (166,667)
East Arnhem Youth Alcohol & Other Drugs Service	165,501	165,501	-
Local Authority Project Funding Raminingini	-	135,400	↓ (135,400)
Local Authority Project Funding Milingimbi	-	178,500	↓ (178,500)
Local Authority Project Funding Gapuwiyak	-	133,300	↓ (133,300)
Local Authority Project Funding Galiwinku	-	351,400	↓ (351,400)
Local Authority Project Funding Yirrkala	-	107,700	↓ (107,700)
Local Authority Project Funding Gunyangara	-	34,900	↓ (34,900)
2023-25 Care Finder NT PHN	33,100	-	↑ 33,100
Active Regional and Remote Communities	364,164	307,000	↑ 57,164
NT Waste and Resource Management 2024-25	153,700	-	↑ 153,700
NIAA NAIDOC WEEK 2025	20,630	10,315	↑ 10,315
Youth Diversion Program 2026 - 2028	150,000	150,000	-
Youth Vibe Holiday Grant 2025/26	17,000	8,500	↑ 8,500
Core Services - Not a Grant	3,735,994	3,735,994	-
Total	10,101,459	10,559,187	↓ (457,729)

B User Charges and Fees YTD Actual higher than Budget

Actual NDIS and Indigenous Wages Subsidies received to date is higher than budget.

C Interest Income YTD Actual higher than Budget

Actual interest on term deposits higher than budget.

D Other Operating Revenues YTD Actual higher than Budget

Gravel and diesel sales are higher than budget.

E Employee Costs YTD Actual lower than Budget

Services	Actual YTD	Budget YTD	Variance
Municipal Services	988,457	1,365,870	↓ (377,413)
Council Services	919,101	1,217,388	↓ (298,287)
Disability Services	355,035	514,733	↓ (159,698)
Local Commercial Opportunities	42,071	138,854	↓ (96,782)
Waste and Environmental Services	298,125	388,306	↓ (90,181)
Building and Infrastructure Services	431,924	509,306	↓ (77,382)
Youth Services	273,918	334,003	↓ (60,085)
Community Patrol and SUS Services	867,667	918,499	↓ (50,832)
Library Services	162,753	207,865	↓ (45,111)
Community Media	12,053	44,712	↓ (32,659)
Active Communities	740,362	752,323	↓ (11,961)
Information Communication and Technology Services	124,009	135,955	↓ (11,946)
People and Corporate Services	1,249,938	1,258,839	↓ (8,900)
Veterinary and Animal Control Services	182,131	188,544	↓ (6,413)
Visitor Accommodation	61,586	62,426	↓ (840)
Governance and CEO	281,219	277,231	↑ 3,987
Fleet and Workshop Services	125,693	116,949	↑ 8,745
Local Road Maintenance & Traffic Management	119,276	105,758	↑ 13,518
Executive Leadership Director of Community Services	180,476	160,556	↑ 19,920
Child Care Services	478,104	414,017	↑ 64,087
Aged Care Services	1,412,738	1,208,360	↑ 204,378
Total	9,306,635	10,320,490	↓ (1,013,855)

F Materials and Contracts YTD Actual plus commitments higher than Budget

Outstanding commitments especially for roads upgrade and maintenance to be reviewed.

G Other Operating Expenses YTD Actual plus commitments lower than Budget

The properties insurance budget needs to be reduced in the final budget revision. Grants repayments is lower compared to budget.

H Capital Expenditure YTD Actual plus commitments higher than Budget

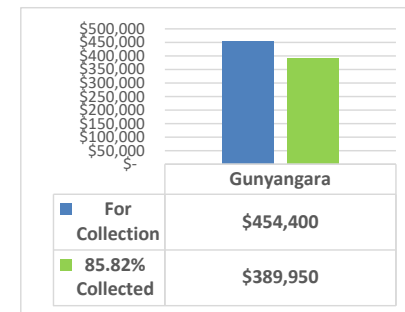
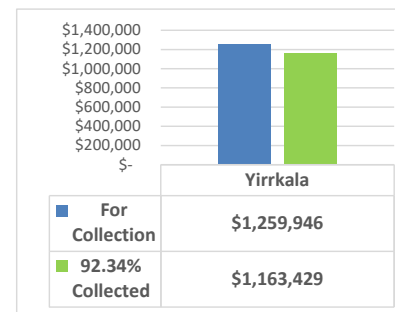
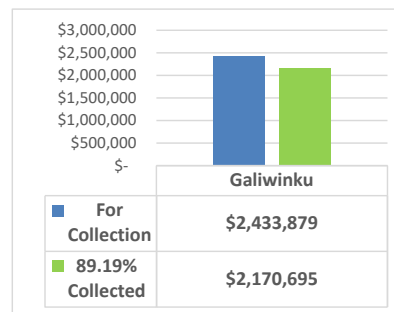
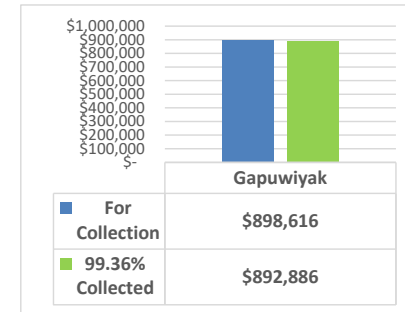
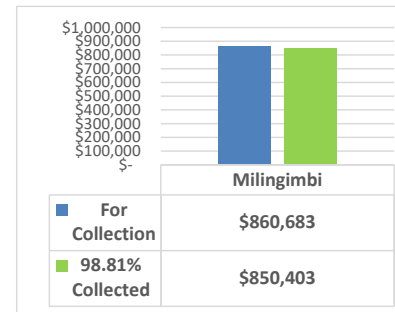
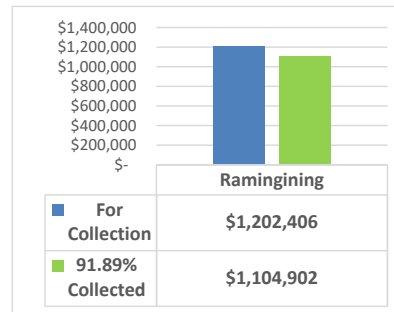
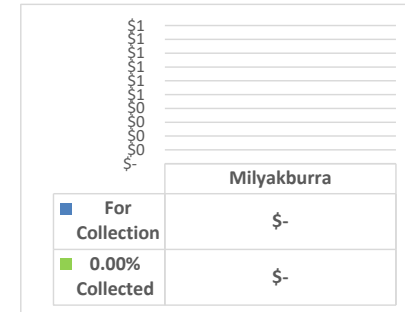
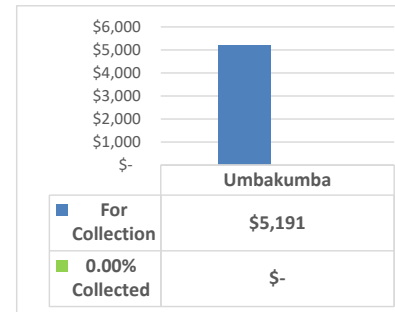
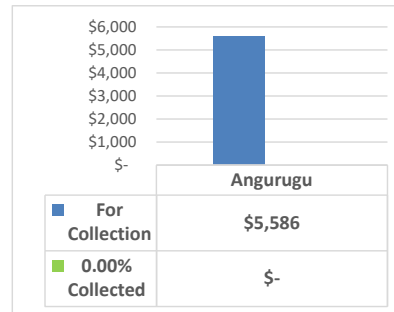
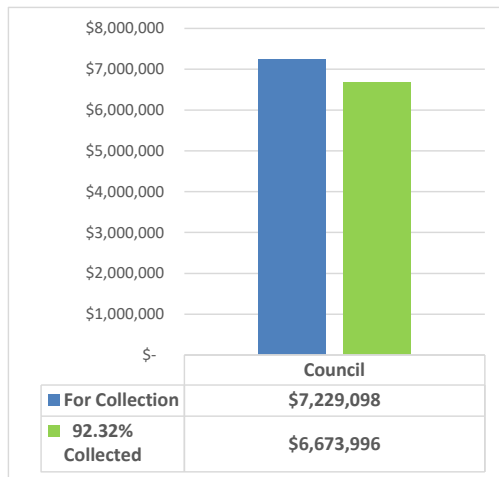
Actual spending relates to plant equipment, equipment, motor vehicles and infrastructure.

I Carried Forward Grants Revenue YTD Actual higher than Budget

The full year budget will be adjusted in the final revision of the financial year 2025-2026 budget.



Rates and Waste Collection Charges as of 31st December 2025



*For Collection is rates outstanding from prior year plus billings during the current financial year 2026

FINANCE COMMITTEE

21 JANUARY 2026

East Arnhem Regional Council

Monthly Investment Report

As at December 31, 2025

Investment Portfolio									
Authorised Deposit Taking Institutions	Investment - \$	% of Total Investment	Within Diversification Limits	Type	Amount - \$	Rate - %	Term - days	Investment Date	Maturity Date
Westpac Banking Corporation - Operational Account	\$ 12,451,086	31%	✓	Operation fund	\$ 1,091,661	-	-	-	-
				Operation fund	\$ 11,159,426	-	-	-	-
Westpac Banking Corporation - Investment Account	\$ 6,437,791	16%	✓	Security TD (C)	\$ 200,000	3.75%	365	30/06/2025	30/06/2026
				Notice Saver	\$ 4,437,791	3.60%	31 day notice	23/12/2022	-
				Short Term TD	\$ 2,000,000	4.31%	92	30/09/2025	30/09/2026
Australia and New Zealand Bank	\$ 490,139	1%	✓	Operation fund	\$ 490,139	-	-	-	-
National Australia Bank	\$ 6,000,000	16%	✓	Short Term TD	\$ 2,000,000	4.25%	183	22/06/2025	22/12/2025
				Short Term TD	\$ 2,000,000	4.25%	183	22/06/2025	22/12/2025
				Short Term TD	\$ 2,000,000	4.25%	183	21/06/2025	21/12/2025
TOTAL - Major Banks	\$ 25,379,016	64%	✓		\$ 25,379,016				
Bank of Queensland	\$ 12,000,000	30%	✓	Short Term TD	\$ 4,000,000	4.15%	185	8/08/2025	9/02/2026
				Short Term TD	\$ 4,000,000	4.20%	186	31/07/2025	2/02/2026
				Short Term TD	\$ 1,000,000	4.20%	185	8/08/2025	9/02/2026
				Short Term TD	\$ 3,000,000	4.20%	185	8/08/2025	9/02/2026
People's Choice Credit Union	\$ 1,186,682	3%	✓	Operation fund	\$ 186,682	-	-	-	-
				Short Term TD	\$ 1,000,000	4.25%	123	20/10/2025	20/02/2026
Traditional Credit Union	\$ 1,110,560	3%	✓	Operation fund	\$ 110,560	-	-	-	-
				Short Term TD	\$ 1,000,000	4.40%	365	12/12/2024	12/12/2025
TOTAL - Other banks & ADI's	\$ 14,297,242	36%	✓		\$ 14,297,242				
TOTAL Investment Funds	\$ 39,676,258	100%			\$ 39,676,258				

Investment per Category

Investment per Institution

*Diversification Limits

Category	Min	Max
Major Banks	15%	100%
Other banks & ADI's	0%	45%
Per institution	0%	40%

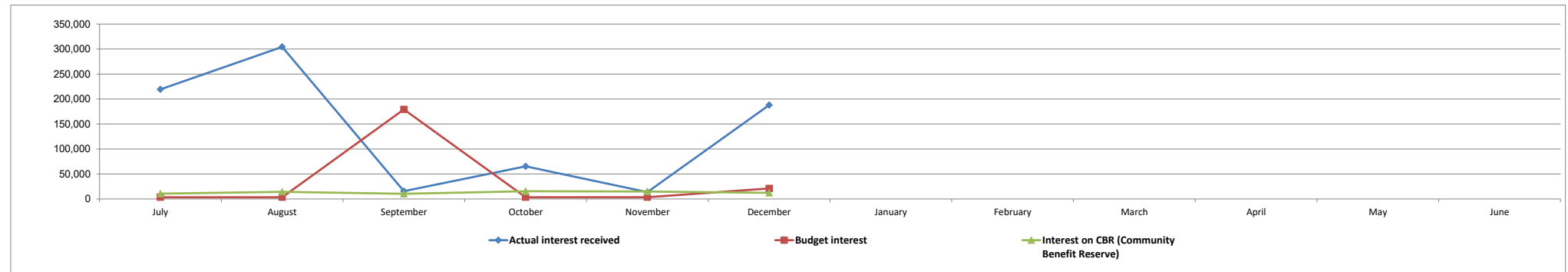
FINANCE COMMITTEE

21 JANUARY 2026

East Arnhem Regional Council

Monthly Investment Report
As at December 31, 2025

Investment Performance													
	July	August	September	October	November	December	January	February	March	April	May	June	YTD
Actual Invested Funds	\$ 39,328,146	\$ 35,966,028	\$ 34,747,723	\$ 40,438,256	\$ 40,378,442	\$ 39,676,257.73							
Budget interest	3,376	3,376	179,172	3,376	3,376	20,956							213,632
Actual interest received	219,462	304,325	15,593	65,199	13,672	187,963							806,213
Interest on CBR (Community Benefit Reserve)	10,735	14,319	10,389	15,479	14,980	12,284							78,187
Actual v Budget	✓ 216,086	✓ 300,949	✗ (163,579)	✓ 61,823	✓ 10,296	✓ 167,007	✓ 0	✓ 0	✓ 0	✓ 0	✓ 0	✓ 0	✓ 592,581



MONTHLY BALANCE SHEET REPORT
 As at 31st December 2025

YTD Actuals	Note
\$	Reference

ASSETS

Cash		
Tied Funds	22,705,896	
Untied Funds/Unrestricted Cash*	16,781,705	
Total Cash	39,487,601	(1)
Accounts Receivables		
Trade Debtors	1,361,952	(2)
Grant Debtors	104,875	(2)
Rates & Charges	555,938	(2)
Less: Provision for Doubtful Debts	(547,512)	
Total Accounts Receivables	1,475,252	
Other Current Assets	616,176	
TOTAL CURRENT ASSETS	41,579,029	

Non-Current Assets

Property, Plant and Equipment	56,771,324	
Right-of-Use Assets	8,837,038	
Landfill Airspace	959,600	
Work In Progress	2,482,151	
Security Deposit	200,000	(1)
Other Non-Current Assets	16,733	
TOTAL NON-CURRENT ASSETS	69,266,846	

TOTAL ASSETS	110,845,875
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LIABILITIES

Current Liabilities		
Accounts Payable	326,115	(3)
ATO & Payroll Liabilities	298,865	(4)
Current Provisions	2,415,679	
Lease Liabilities	219,269	
Other Current Liabilities	604,395	
TOTAL CURRENT LIABILITIES	3,864,323	

Non-Current Liabilities

Lease Liabilities	9,303,442	
Landfill Rehabilitation Provision	1,632,329	
Provisions for Employee Entitlements	324,817	
TOTAL NON-CURRENT LIABILITIES	11,260,588	

TOTAL LIABILITIES	15,124,911
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NET ASSETS	95,720,965
-------------------	-------------------

EQUITY

Unexpended Grants Reserve	8,287,061	
Replacement and Contingency Reserve	14,418,835	
Asset Revaluation Reserve	31,277,821	
Accumulated Surplus	41,737,248	
TOTAL EQUITY	95,720,965	

* Refer to Cash & Equity Analysis "Cash Available before Liabilities"

NOTE TO MONTHLY BALANCE SHEET REPORT

Note 1. Details of Cash and Investments Held

Accounts	Amount
Westpac Banking Corporation	18,688,877
Traditional Credit Union	1,110,560
Australia and New Zealand Bank	490,139
Members Equity Bank	12,000,000
People's Choice Credit Union	1,186,682
National Australia Bank	6,000,000
Total Banks	39,476,258
Petty Cash/Cash Float	11,344
Total Cash	39,487,601
Total Banks	39,476,258
Security Deposit under non-current assets (Westpac)	200,000
Total Investment Funds*	39,676,258

* Refer to Monthly Investment Report

NOTE TO MONTHLY BALANCE SHEET REPORT

Note 2. Statement on Debts Owed to Council (Accounts Receivable)

AGE ANALYSIS - TRADE DEBTORS

DEBTORS	%	OUTSTANDING	CURRENT	> 30 DAYS	> 60 DAYS	> 90 DAYS
National Disability Insurance Scheme (NDIS)	9%	121,275	-	60,638	-	60,638
JC Smith & Associates NT Pty Ltd	7%	97,246	-	-	-	97,246
Debtor	6%	77,645	-	181	-	77,464
Debtor	8%	106,981	27,505	28,255	-	51,221
Durack Civil Pty Ltd	35%	481,807	1,145	480,662	-	-
TOTAL TOP 5 DEBTORS	65%	884,954	28,650	569,735	-	286,568
Other Debtors	35%	476,998	75,578	72,610	53,291	275,518
TOTAL SUNDRY DEBTORS	100%	1,361,952	104,229	642,345	53,291	562,087

Reminder letters/emails sent for all overdue accounts.

AGE ANALYSIS - GRANTS DEBTORS

DEBTORS	%	OUTSTANDING	CURRENT	> 30 DAYS	> 60 DAYS	> 90 DAYS
Anindilyakwa Land Council	100%	104,875	-	-	-	104,875
	0%	-	-	-	-	-
TOTAL GRANTS DEBTORS	100%	104,875	-	-	-	104,875

To follow up by Grants team

AGE ANALYSIS - RATES & CHARGES

RATE PAYERS	%	OUTSTANDING	CURRENT	> 30 DAYS	> 60 DAYS	> 90 DAYS
Rate payer 1	68%	376,552	2,549	-	23,599	350,405
Rate payer 2	6%	31,273	56	-	-	31,217
Rate payer 3	5%	28,988	178	-	-	28,810
Rate payer 4	4%	24,088	56	-	-	24,032
Rate payer 5	3%	18,435	112	-	-	18,323
TOTAL TOP 5 RATE PAYERS	86%	479,335	2,950	-	23,599	452,787
Other Rate Payers	14%	76,603	507	-	573	76,669
TOTAL RATES & CHARGES	100%	555,938	3,457	-	23,026	529,456

Following up with rate payers and reminder emails sent.

NOTE TO MONTHLY BALANCE SHEET REPORT

Note 3. Statement on Debts Owed by Council (Accounts Payable)

AGE ANALYSIS - TRADE CREDITORS

CREDITORS	%	OUTSTANDING	CURRENT	> 30 DAYS	> 60 DAYS	> 90 DAYS
BJH ELECTRICAL & AIR	17%	57,000	57,000	-	-	-
ARNHEMLAND PEST CONTROL PTY LTD	12%	39,628	39,628	-	-	-
SEA SWIFT (NT) PTY LTD	10%	34,053	34,053	-	-	-
NORTHERN LAND COUNCIL/ARNHEM LAND A	9%	28,763	28,763	-	-	-
Beta Coolalinga Butchers	6%	18,294	18,294	-	-	-
TOTAL TOP 5 CREDITORS	55%	177,738	177,738	-	-	-
Other Creditors	45%	148,377	148,377	-	-	-
TOTAL TRADE CREDITORS	100%	326,115	326,115	-	-	-

NOTE TO MONTHLY BALANCE SHEET REPORT

Note 4. Statement on Australian Tax Office (ATO) and Payroll Obligations

AGE ANALYSIS**CREDITORS**

	OUTSTANDING	CURRENT	> 30 DAYS	> 60 DAYS	> 90 DAYS
Australian Taxation Office (PAYG)	142,077	142,077	-	-	-
AUSTRALIAN TAXATION OFFICE - DEBTS	953	953			
StatewideSuper-Trust The Local	155,835	155,835	-	-	-
TOTAL	298,865	298,865	-	-	-

CAPITAL EXPENDITURES YEAR TO DATE 31 DECEMBER 2025	ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)	ANNUAL APPROVED BUDGET \$
Building	-	199,273	1,485,000	(1,285,727)	2,970,000
Infrastructure	19,270	715,898	1,363,808	(628,640)	2,727,615
Plant	1,240,664	98,110	253,465	1,085,309	506,930
Equipment	22,563	-	8,416	14,147	16,831
Motor Vehicles	597,643	1,486,328	1,014,559	1,069,411	2,029,118
TOTAL	1,880,139	2,499,609	4,125,247	254,501	8,250,494
Roads Expenditures*	2,253,965	5,681,088	3,369,359	4,565,695	6,387,393
Roads Expenditures Breakdown by Project:					
203311 - Maintain Local Roads - Angurugu	21,061	43,585	-	64,646	-
203312 - Maintain Local Roads - Umbakumba	-	22,200	-	22,200	-
203314 - Maintain Local Roads - Ramingining	92,367	294,339	112,310	274,396	276,631
203315 - Maintain Local Roads - Milingimbi	57,972	350,921	88,043	320,849	243,364
203316 - Maintain Local Roads - Gapuwiyak	509,808	52,723	298,312	264,219	453,634
203317 - Maintain Local Roads - Galiwinku	266,103	200,242	312,875	153,469	453,197
203318 - Maintain Local Roads - Yirrkala	358,958	378,096	636,326	100,729	734,426
203319 - Maintain Local Roads - Gunyangara	94,424	326,935	141,198	280,161	305,519
203320 - Maintain Local Roads - Nhulunbuy	180,408	79,068	188,039	71,437	199,126
203411 - Construct & Upgrade Local Roads - Angurugu	417,697	2,164,608	646,052	1,936,253	1,292,103
203415 - Construct & Upgrade Local Roads - Milingimbi	110,279	-	-	110,279	107,779
203416 - Construct & Upgrade Local Roads - Gapuwiyak	-	11,035	-	11,035	-
203417 - Construct & Upgrade Local Roads - Galiwinku	97,372	9,611	240,878	(133,896)	806,983
203418 - Construct & Upgrade Local Roads - Yirrkala	-	96,364	96,364	-	260,611
203419 - Construct & Upgrade Local Roads - Gunyangara	-	1,760	-	1,760	1,760
282214 - Gravel on Sale Community Fund - Ramingining	-	-	1,922	(1,922)	7,688
282215 - Gravel on Sale Community Fund - Milimbimbi	-	-	5,894	(5,894)	23,575
282216 - Gravel on Sale Community Fund - Gapuwiyak	-	-	8,200	(8,200)	32,800
282217 - Gravel on Sale Community Fund - Galiwinku	-	-	1,153	(1,153)	4,613
301820 - Roads to Recovery 2021-2022	-	713,075	-	713,075	-
304220 - Local Road and Infra Program Round 2	-	377,572	245,135	132,437	490,270
304320 - Local Road and Infra Program Round 3	-	514,809	282,945	231,864	565,890
308220 - Local Roads and Community Infrastructure Program - Round 4	47,516	44,146	63,713	27,950	127,425

Elected Members Allowances Report

1st July 2025 - 31st December 2025

Family Name	Given Name	YTD Councillor Allowance	YTD Councillor Meeting
Dhamarrandji	Evelyna	10,628	4,600
Mirritjawuy	Jason	14,567	2,400
Wunungmurra	Bobby	10,628	2,500
Wunungmurra	Wesley	10,628	3,800
Dhamarrandji	Lapulung	53,142	-
Marika	Marrpalawuy	10,628	2,700
Dhamarrandji	Stephen	14,752	2,900
Warraya	David	10,628	2,700
Yunupingu	Priscilla	10,628	6,100
Ganygulpa	Elizabeth	10,628	800
Bukulatjpi	Cyril	6,150	4,200
Yunupingu	Murphy	6,150	3,300
Total		169,160	36,000

**maximum extra meeting is \$10,000.*

Elected Members - Professional Development Expense

As at 31st December 2025

Given Name	Term	Authority	Ward	Allocated PD \$	Expenses As of 31.12.2025	Balance As of 31.12.2025
Lapulung Dhamarrandji	Current	President	Gumurr Gattjirr Ward	5,000	-	5,000
Elizabeth Ganygulpa	Current	Elected Member	Gumurr Gattjirr Ward	5,000	-	5,000
Jason Mirritjaawuy	Current	Elected Member	Birr Rawarrang Ward	5,000	-	5,000
David Warraya	Current	Elected Member	Birr Rawarrang Ward	5,000	-	5,000
Stephen Dhamarrandji	Current	Elected Member	Gumurr Marthakal Ward	5,000	-	5,000
Evelyna Dhamarrandji	Current	Elected Member	Gumurr Marthakal Ward	5,000	-	5,000
Cyril Bukulatjpi	Current	Elected Member	Gumurr Marthakal Ward	5,000	-	5,000
Marrpalawuy Marika	Current	Elected Member	Gumurr Miwatj Ward	5,000	-	5,000
Priscilla Yunupingu	Current	Elected Member	Gumurr Miwatj Ward	5,000	-	5,000
Murphy Yunupingu	Current	Elected Member	Gumurr Miwatj Ward	5,000	-	5,000
Wesley Wunungmurra	Current	Elected Member	Gumurr Miyarrka Ward	5,000	-	5,000
Bobby Wunungmurra	Current	Elected Member	Gumurr Miyarrka Ward	5,000	-	5,000
			Total	60,000	-	60,000

CASH & EQUITY ANALYSIS**31-Dec-2025****30-Jun-2025**

Cash	39,487,601	41,605,904
Less:		
Unexpended Grants Carried Over	(8,287,061)	(7,062,599)
Specific Reserves	(14,418,835)	(22,228,846)
Cash Available before Liabilities	16,781,705	12,314,460

Other Current Assets & Liabilities

Accounts Receivables & Other Current Assets	1,984,828	1,768,905
Less:		
Payables & other Liabilities	(1,122,774)	(2,949,093)
Employee Provisions Current	(2,415,679)	(2,170,835)
Employee Provisions NonCurrent	(324,817)	(326,974)
Net Other Current Liabilities	(1,878,442)	(3,677,998)

Net Cash Available	14,903,263	8,636,461
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Noncurrent Assets

Noncurrent Assets - excluding Right of Use Assets and Landfill Airspace	59,470,208	59,683,853
Less Revaluation Reserves	(31,277,821)	(31,277,821)
Noncurrent Assets Actual Carrying Value	28,192,387	28,406,031

Leases

Right of Use Assets	8,837,038	8,837,038
Less Lease Liabilities	(9,522,711)	(9,522,711)
Net impact on Equity	(685,674)	(685,673)

Landfill Airspace

Landfill Airspace Asset	959,600	959,600
Provision for Landfill Rehabilitation	(1,632,329)	(1,632,329)
Net impact on Equity	(672,729)	(672,729)

Equity

Total Equity	95,720,965	96,253,356
Less:		
Revaluation Reserve	(31,277,821)	(31,277,821)
Unexpended Grants Carried Over	(8,287,061)	(7,062,599)
Specific Reserves	(14,418,835)	(22,228,846)
Net Equity	41,737,248	35,684,090

Net Equity is made up of

Net Assets Carried	28,192,387	28,406,031
Net Impact of Leases	(685,674)	(685,673)
Net impact of Landfill Airspace	(672,729)	(672,729)
Net Cash Carried Forward	14,903,263	8,636,461
Net Equity	41,737,248	35,684,090

CEO Council Credit Card Transactions

Recorded in the month of December 2025

Cardholder Name: Dale Keehne

Transaction Date	Amount \$	Supplier's Name			Reason for the Transaction
8/12/2025	424	AIRNORTH	MARRARA	AUS	Airfare
16/12/2025	26	FAIRFAX SUBSCRIPTION	PYRMONT	AUS	Sydney Herald subscription
Total	450				

Replacement and Contingency Reserves As at 31st December 2025	1 July 2025 Beginning Balance \$			31 December 2025 Ending Balance \$
		From Reserves \$	To Reserves \$	
Fleet Replacement	3,833,649	(1,072,507)	-	2,761,142
Waste Management	4,085,535	(800,608)	41,710	3,326,637
Roads Replacement	4,468,237	(2,259,621)	-	2,208,616
Cemeteries Management	378,357	(75,000)	-	303,357
Buildings Replacement	492,395	(229,339)	-	263,056
Elections	119,390	-	-	119,390
Disaster Recovery	333,333	-	-	333,333
Public Infrastructure	3,071,942	(548,890)	-	2,523,051
Aged and Disability	2,234,324	(1,013,008)	382,663	1,603,980
Community Benefit	2,748,331	(2,272,846)	90,324	565,809
Unexpended Allocated Projects Carry Over	463,354	(52,890)	-	410,464
TOTAL	22,228,846	(8,324,708)	514,697	14,418,835

EACH REPORTING LOCATION

INCOME AND EXPENSE STATEMENT YEAR TO DATE 31 DECEMBER 2025	Nhulunbuy & Darwin			
	ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)
OPERATING REVENUE				
Grants	5,129,641	-	6,288,641	(1,159,000)
User Charges and Fees	1,062,757	-	700,257	362,501
Rates and Annual Charges	98,003	-	62,746	35,257
Interest Income	806,214	-	213,632	592,582
Other Operating Revenues	199,838	-	511,838	(311,999)
Council Internal Allocations	3,379,622	-	3,194,613	185,008
Untied Revenue Allocation	(7,489,044)	-	(7,489,044)	-
TOTAL OPERATING REVENUES	3,187,031	-	3,482,683	(295,652)
OPERATING EXPENSES				
Employee Expenses	3,824,491	-	3,997,181	(172,690)
Materials and Contracts	2,124,738	2,771,824	2,476,363	2,420,199
Elected Member Allowances	224,157	-	283,560	(59,403)
Elected Member Expenses	165,227	17,648	158,474	24,401
Council Committee & LA Allowances	719	-	6,500	(5,781)
Council Committee & LA Expenses	1,297	-	693	604
Depreciation and Amortisation	1,856,723	-	1,594,231	262,493
Other Operating Expenses	2,778,596	313,632	3,576,650	(484,422)
Council Internal Allocations	(665,067)	-	(710,084)	45,017
TOTAL OPERATING EXPENSES	10,310,883	3,103,104	11,383,569	2,030,417
OPERATING SURPLUS / (DEFICIT)	(7,123,851)	(3,103,104)	(7,900,886)	(2,326,069)
Capital Grants Income	-	-	-	-
SURPLUS / (DEFICIT)	(7,123,851)	(3,103,104)	(7,900,886)	(2,326,069)
Remove Non-Cash Item				
Add Back Depreciation Expense	1,856,723	-	1,594,231	262,493
Less Additional Outflows				
Capital Expenses	(1,447,104)	(1,863,447)	(1,075,625)	(2,234,925)
Transfer to Reserves	(146,452)	-	(56,128)	(90,324)
TOTAL ADDITIONAL OUTFLOWS	(1,593,556)	(1,863,447)	(1,131,753)	(2,325,249)
NET SURPLUS / (DEFICIT)	(6,860,683)	(4,966,550)	(7,438,409)	(4,388,825)
Add Additional Inflows				
Carried Forward Grants Revenue	6,980,070	-	5,250,892	1,729,179
Transfer from General Equity	3,997,776	-	3,997,776	-
Transfer from Reserves	1,592,966	-	1,592,966	-
TOTAL ADDITIONAL INFLOWS	12,570,813	-	10,841,634	1,729,179
NET OPERATING POSITION - SURPLUS / (DEFICIT)	5,710,129	(4,966,550)	3,403,226	(2,659,647)
				-

EACH REPORTING LOCATION INCOME AND EXPENSE STATEMENT YEAR TO DATE 31 DECEMBER 2025	Angurugu			
	ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)
OPERATING REVENUE				
Grants	-	-	-	-
User Charges and Fees	3,913	-	-	3,913
Rates and Annual Charges	-	-	-	-
Interest Income	-	-	-	-
Other Operating Revenues	10	-	-	10
Council Internal Allocations	-	-	-	-
Untied Revenue Allocation	-	-	-	-
TOTAL OPERATING REVENUES	3,922	-	-	3,922
OPERATING EXPENSES				
Employee Expenses	54	-	-	54
Materials and Contracts	504,530	2,258,255	646,052	2,116,733
Elected Member Allowances	-	-	-	-
Elected Member Expenses	-	-	-	-
Council Committee & LA Allowances	-	-	-	-
Council Committee & LA Expenses	-	-	-	-
Depreciation and Amortisation	-	-	-	-
Other Operating Expenses	23,223	5,663	-	28,885
Council Internal Allocations	-	-	-	-
TOTAL OPERATING EXPENSES	527,807	2,263,918	646,052	2,145,673
OPERATING SURPLUS / (DEFICIT)	(523,885)	(2,263,918)	(646,052)	(2,141,751)
Capital Grants Income	-	-	-	-
SURPLUS / (DEFICIT)	(523,885)	(2,263,918)	(646,052)	(2,141,751)
Remove Non-Cash Item				
Add Back Depreciation Expense	-	-	-	-
Less Additional Outflows				
Capital Expenses	-	-	-	-
Transfer to Reserves	-	-	-	-
TOTAL ADDITIONAL OUTFLOWS	-	-	-	-
NET SURPLUS / (DEFICIT)	(523,885)	(2,263,918)	(646,052)	(2,141,751)
Add Additional Inflows				
Carried Forward Grants Revenue	326,386	-	-	326,386
Transfer from General Equity	-	-	-	-
Transfer from Reserves	646,052	-	646,052	-
TOTAL ADDITIONAL INFLOWS	972,438	-	646,052	326,386
NET OPERATING POSITION - SURPLUS / (DEFICIT)	448,553	(2,263,918)	-	(1,815,365)

EACH REPORTING LOCATION	Umbakumba			
	ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)
INCOME AND EXPENSE STATEMENT YEAR TO DATE 31 DECEMBER 2025				
OPERATING REVENUE				
Grants	-	-	-	-
User Charges and Fees	26,930	-	-	26,930
Rates and Annual Charges	-	-	-	-
Interest Income	-	-	-	-
Other Operating Revenues	10,037	-	-	10,037
Council Internal Allocations	-	-	-	-
Untied Revenue Allocation	-	-	-	-
TOTAL OPERATING REVENUES	36,967	-	-	36,967
OPERATING EXPENSES				
Employee Expenses	-	-	-	-
Materials and Contracts	60,016	106,146	-	166,162
Elected Member Allowances	-	-	-	-
Elected Member Expenses	-	-	-	-
Council Committee & LA Allowances	-	-	-	-
Council Committee & LA Expenses	-	-	-	-
Depreciation and Amortisation	-	-	-	-
Other Operating Expenses	15,679	-	-	15,679
Council Internal Allocations	-	-	-	-
TOTAL OPERATING EXPENSES	75,695	106,146	-	181,841
OPERATING SURPLUS / (DEFICIT)	(38,728)	(106,146)	-	(144,874)
Capital Grants Income	-	-	-	-
SURPLUS / (DEFICIT)	(38,728)	(106,146)	-	(144,874)
Remove Non-Cash Item				
Add Back Depreciation Expense	-	-	-	-
Less Additional Outflows				
Capital Expenses	-	-	-	-
Transfer to Reserves	-	-	-	-
TOTAL ADDITIONAL OUTFLOWS	-	-	-	-
NET SURPLUS / (DEFICIT)	(38,728)	(106,146)	-	(144,874)
Add Additional Inflows				
Carried Forward Grants Revenue	(205,944)	-	-	(205,944)
Transfer from General Equity	-	-	-	-
Transfer from Reserves	-	-	-	-
TOTAL ADDITIONAL INFLOWS	(205,944)	-	-	(205,944)
NET OPERATING POSITION - SURPLUS / (DEFICIT)	(244,672)	(106,146)	-	(350,818)

EACH REPORTING LOCATION	Milyakburra			
	ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)
INCOME AND EXPENSE STATEMENT YEAR TO DATE 31 DECEMBER 2025				
OPERATING REVENUE				
Grants	-	-	-	-
User Charges and Fees	-	-	-	-
Rates and Annual Charges	-	-	-	-
Interest Income	-	-	-	-
Other Operating Revenues	17	-	-	17
Council Internal Allocations	-	-	-	-
Untied Revenue Allocation	-	-	-	-
TOTAL OPERATING REVENUES	17	-	-	17
OPERATING EXPENSES				
Employee Expenses	-	-	-	-
Materials and Contracts	43,234	116,783	-	160,017
Elected Member Allowances	-	-	-	-
Elected Member Expenses	-	-	-	-
Council Committee & LA Allowances	-	-	-	-
Council Committee & LA Expenses	-	-	-	-
Depreciation and Amortisation	-	-	-	-
Other Operating Expenses	4,841	-	-	4,841
Council Internal Allocations	-	-	-	-
TOTAL OPERATING EXPENSES	48,076	116,783	-	164,859
OPERATING SURPLUS / (DEFICIT)	(48,059)	(116,783)	-	(164,842)
Capital Grants Income	-	-	-	-
SURPLUS / (DEFICIT)	(48,059)	(116,783)	-	(164,842)
Remove Non-Cash Item				
Add Back Depreciation Expense	-	-	-	-
Less Additional Outflows				
Capital Expenses	-	-	-	-
Transfer to Reserves	-	-	-	-
TOTAL ADDITIONAL OUTFLOWS	-	-	-	-
NET SURPLUS / (DEFICIT)	(48,059)	(116,783)	-	(164,842)
Add Additional Inflows				
Carried Forward Grants Revenue	103,831	-	-	103,831
Transfer from General Equity	-	-	-	-
Transfer from Reserves	-	-	-	-
TOTAL ADDITIONAL INFLOWS	103,831	-	-	103,831
NET OPERATING POSITION - SURPLUS / (DEFICIT)	55,772	(116,783)	-	(61,011)

EACH REPORTING LOCATION	Ramininging			
INCOME AND EXPENSE STATEMENT YEAR TO DATE 31 DECEMBER 2025	ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)
OPERATING REVENUE				
Grants	661,197	-	578,868	82,329
User Charges and Fees	390,959	-	405,667	(14,707)
Rates and Annual Charges	1,125,148	-	1,125,148	-
Interest Income	-	-	-	-
Other Operating Revenues	24,732	-	18,550	6,182
Council Internal Allocations	-	-	22,500	(22,500)
Untied Revenue Allocation	1,138,820	-	1,138,820	-
TOTAL OPERATING REVENUES	3,340,855	-	3,289,552	51,303
OPERATING EXPENSES				
Employee Expenses	831,058	-	954,675	(123,617)
Materials and Contracts	348,089	562,318	529,384	381,023
Elected Member Allowances	-	-	-	-
Elected Member Expenses	-	-	-	-
Council Committee & LA Allowances	1,800	-	4,000	(2,200)
Council Committee & LA Expenses	-	473	8,250	(7,777)
Depreciation and Amortisation	-	-	-	-
Other Operating Expenses	331,005	35,032	360,853	5,183
Council Internal Allocations	750,713	-	768,470	(17,756)
TOTAL OPERATING EXPENSES	2,262,664	597,822	2,625,632	234,855
OPERATING SURPLUS / (DEFICIT)	1,078,191	(597,822)	663,921	(183,552)
Capital Grants Income	-	-	110,000	(110,000)
SURPLUS / (DEFICIT)	1,078,191	(597,822)	773,921	(293,552)
Remove Non-Cash Item				
Add Back Depreciation Expense	-	-	-	-
Less Additional Outflows				
Capital Expenses	(203,737)	-	(227,201)	23,464
Transfer to Reserves	(56,384)	-	(56,384)	-
TOTAL ADDITIONAL OUTFLOWS	(260,120)	-	(283,584)	23,464
NET SURPLUS / (DEFICIT)	818,071	(597,822)	490,336	(270,088)
Add Additional Inflows				
Carried Forward Grants Revenue	268,224	-	208,203	60,020
Transfer from General Equity	-	-	-	-
Transfer from Reserves	177,140	-	177,140	-
TOTAL ADDITIONAL INFLOWS	445,363	-	385,343	60,020
NET OPERATING POSITION - SURPLUS / (DEFICIT)	1,263,434	(597,822)	875,679	(210,068)

EACH REPORTING LOCATION

INCOME AND EXPENSE STATEMENT YEAR TO DATE 31 DECEMBER 2025	Milingimbi			
	ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)
OPERATING REVENUE				
Grants	583,719	-	543,878	39,841
User Charges and Fees	625,582	-	583,161	42,421
Rates and Annual Charges	856,143	-	856,142	0
Interest Income	-	-	-	-
Other Operating Revenues	437,080	-	41,016	396,063
Council Internal Allocations	-	-	-	-
Untied Revenue Allocation	1,954,309	-	1,954,309	-
TOTAL OPERATING REVENUES	4,456,832	-	3,978,507	478,326
OPERATING EXPENSES				
Employee Expenses	884,981	-	969,339	(84,359)
Materials and Contracts	417,847	546,484	1,117,647	(153,316)
Elected Member Allowances	-	-	-	-
Elected Member Expenses	-	-	-	-
Council Committee & LA Allowances	1,500	-	3,000	(1,500)
Council Committee & LA Expenses	-	218	2,000	(1,782)
Depreciation and Amortisation	-	-	-	-
Other Operating Expenses	333,724	30,333	389,253	(25,197)
Council Internal Allocations	692,899	-	679,427	13,471
TOTAL OPERATING EXPENSES	2,330,950	577,035	3,160,667	(252,682)
OPERATING SURPLUS / (DEFICIT)	2,125,882	(577,035)	817,839	731,008
Capital Grants Income	-	-	-	-
SURPLUS / (DEFICIT)	2,125,882	(577,035)	817,839	731,008
Remove Non-Cash Item				
Add Back Depreciation Expense	-	-	-	-
Less Additional Outflows				
Capital Expenses	-	(576,626)	(875,638)	299,012
Transfer to Reserves	(77,059)	-	(77,059)	-
TOTAL ADDITIONAL OUTFLOWS	(77,059)	(576,626)	(952,697)	299,012
NET SURPLUS / (DEFICIT)	2,048,824	(1,153,661)	(134,857)	1,030,020
Add Additional Inflows				
Carried Forward Grants Revenue	523,045	-	876,946	(353,901)
Transfer from General Equity	-	-	-	-
Transfer from Reserves	434,811	-	434,811	-
TOTAL ADDITIONAL INFLOWS	957,856	-	1,311,757	(353,901)
NET OPERATING POSITION - SURPLUS / (DEFICIT)	3,006,680	(1,153,661)	1,176,900	676,119

EACH REPORTING LOCATION	Gapuwiyak			
	ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)
INCOME AND EXPENSE STATEMENT YEAR TO DATE 31 DECEMBER 2025				
OPERATING REVENUE				
Grants	1,251,752	-	1,065,314	186,438
User Charges and Fees	618,679	-	690,444	(71,765)
Rates and Annual Charges	898,616	-	899,055	(439)
Interest Income	-	-	-	-
Other Operating Revenues	519,616	-	381,283	138,332
Council Internal Allocations	-	-	20,824	(20,824)
Untied Revenue Allocation	1,498,277	-	1,498,277	-
TOTAL OPERATING REVENUES	4,786,940	-	4,555,197	231,743
OPERATING EXPENSES				
Employee Expenses	1,157,355	-	1,421,850	(264,495)
Materials and Contracts	915,565	165,481	744,959	336,087
Elected Member Allowances	-	-	-	-
Elected Member Expenses	-	-	-	-
Council Committee & LA Allowances	1,350	-	2,575	(1,225)
Council Committee & LA Expenses	1,409	-	4,000	(2,591)
Depreciation and Amortisation	-	-	-	-
Other Operating Expenses	672,580	51,610	761,060	(36,870)
Council Internal Allocations	865,618	-	932,945	(67,328)
TOTAL OPERATING EXPENSES	3,613,876	217,091	3,867,390	(36,423)
OPERATING SURPLUS / (DEFICIT)	1,173,064	(217,091)	687,807	268,165
Capital Grants Income	-	-	-	-
SURPLUS / (DEFICIT)	1,173,064	(217,091)	687,807	268,165
Remove Non-Cash Item				
Add Back Depreciation Expense	-	-	-	-
Less Additional Outflows				
Capital Expenses	(226,299)	(40,973)	(824,100)	556,828
Transfer to Reserves	(56,590)	-	(56,590)	-
TOTAL ADDITIONAL OUTFLOWS	(282,889)	(40,973)	(880,690)	556,828
NET SURPLUS / (DEFICIT)	890,175	(258,064)	(192,882)	824,993
Add Additional Inflows				
Carried Forward Grants Revenue	922,832	-	1,048,594	(125,762)
Transfer from General Equity	-	-	-	-
Transfer from Reserves	407,571	-	407,571	-
TOTAL ADDITIONAL INFLOWS	1,330,404	-	1,456,165	(125,762)
NET OPERATING POSITION - SURPLUS / (DEFICIT)	2,220,578	(258,064)	1,263,283	699,231
				(0)

EACH REPORTING LOCATION

INCOME AND EXPENSE STATEMENT YEAR TO DATE 31 DECEMBER 2025	Galiwinku			
	ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)
OPERATING REVENUE				
Grants	1,267,446	-	1,072,974	194,472
User Charges and Fees	756,542	-	724,170	32,373
Rates and Annual Charges	2,271,357	-	2,256,709	14,648
Interest Income	-	-	-	-
Other Operating Revenues	45,638	-	45,219	419
Council Internal Allocations	(1,172)	-	30,000	(31,172)
Untied Revenue Allocation	1,624,333	-	1,624,333	-
TOTAL OPERATING REVENUES	5,964,144	-	5,753,404	210,740
OPERATING EXPENSES				
Employee Expenses	1,367,960	-	1,623,989	(256,029)
Materials and Contracts	840,980	876,352	1,842,177	(124,844)
Elected Member Allowances	-	-	-	-
Elected Member Expenses	-	-	-	-
Council Committee & LA Allowances	1,500	-	8,240	(6,740)
Council Committee & LA Expenses	1,448	-	500	948
Depreciation and Amortisation	-	-	-	-
Other Operating Expenses	582,878	45,179	740,412	(112,355)
Council Internal Allocations	1,079,565	-	1,057,162	22,403
TOTAL OPERATING EXPENSES	3,874,331	921,531	5,272,480	(476,618)
OPERATING SURPLUS / (DEFICIT)	2,089,813	(921,531)	480,924	687,357
Capital Grants Income	-	-	-	-
SURPLUS / (DEFICIT)	2,089,813	(921,531)	480,924	687,357
Remove Non-Cash Item				
Add Back Depreciation Expense	-	-	-	-
Less Additional Outflows				
Capital Expenses	(3,000)	(18,564)	(570,183)	548,620
Transfer to Reserves	(178,213)	-	(178,213)	-
TOTAL ADDITIONAL OUTFLOWS	(181,213)	(18,564)	(748,396)	548,620
NET SURPLUS / (DEFICIT)	1,908,600	(940,095)	(267,472)	1,235,977
Add Additional Inflows				
Carried Forward Grants Revenue	434,438	-	1,110,892	(676,454)
Transfer from General Equity	-	-	-	-
Transfer from Reserves	903,607	-	903,607	-
TOTAL ADDITIONAL INFLOWS	1,338,045	-	2,014,499	(676,454)
NET OPERATING POSITION - SURPLUS / (DEFICIT)	3,246,645	(940,095)	1,747,027	559,523

EACH REPORTING LOCATION

INCOME AND EXPENSE STATEMENT YEAR TO DATE 31 DECEMBER 2025	Yirrkala			
	ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)
OPERATING REVENUE				
Grants	986,296	-	844,059	142,237
User Charges and Fees	292,384	-	220,077	72,307
Rates and Annual Charges	1,199,751	-	1,200,461	(710)
Interest Income	-	-	-	-
Other Operating Revenues	45,213	-	71,702	(26,489)
Council Internal Allocations	-	-	130,645	(130,645)
Untied Revenue Allocation	1,062,527	-	1,062,527	-
TOTAL OPERATING REVENUES	3,586,170	-	3,529,470	56,700
OPERATING EXPENSES				
Employee Expenses	1,149,143	-	1,180,527	(31,384)
Materials and Contracts	876,621	1,102,759	1,636,895	342,486
Elected Member Allowances	-	-	-	-
Elected Member Expenses	-	-	-	-
Council Committee & LA Allowances	1,350	-	9,270	(7,920)
Council Committee & LA Expenses	353	310	750	(87)
Depreciation and Amortisation	-	-	-	-
Other Operating Expenses	443,293	16,247	557,468	(97,928)
Council Internal Allocations	520,237	-	536,176	(15,939)
TOTAL OPERATING EXPENSES	2,990,997	1,119,317	3,921,086	189,227
OPERATING SURPLUS / (DEFICIT)	595,173	(1,119,317)	(391,616)	(132,527)
Capital Grants Income	-	-	106,169	(106,169)
SURPLUS / (DEFICIT)	595,173	(1,119,317)	(285,448)	(238,696)
Remove Non-Cash Item				
Add Back Depreciation Expense	-	-	-	-
Less Additional Outflows				
Capital Expenses	-	-	(500,000)	500,000
Transfer to Reserves	-	-	-	-
TOTAL ADDITIONAL OUTFLOWS	-	-	(500,000)	500,000
NET SURPLUS / (DEFICIT)	595,173	(1,119,317)	(785,447)	261,304
Add Additional Inflows				
Carried Forward Grants Revenue	505,005	-	414,919	90,086
Transfer from General Equity	-	-	-	-
Transfer from Reserves	1,470,274	-	1,470,274	-
TOTAL ADDITIONAL INFLOWS	1,975,279	-	1,885,193	90,086
NET OPERATING POSITION - SURPLUS / (DEFICIT)	2,570,453	(1,119,317)	1,099,746	351,390
				-

EACH REPORTING LOCATION

INCOME AND EXPENSE STATEMENT YEAR TO DATE 31 DECEMBER 2025	Gunyangara			
	ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)
OPERATING REVENUE				
Grants	221,408	-	165,454	55,954
User Charges and Fees	(7,562)	-	3,875	(11,437)
Rates and Annual Charges	401,987	-	402,291	(304)
Interest Income	-	-	-	-
Other Operating Revenues	5,341	-	1,044	4,297
Council Internal Allocations	-	-	-	-
Untied Revenue Allocation	210,778	-	210,778	-
TOTAL OPERATING REVENUES	831,953	-	783,442	48,511
OPERATING EXPENSES				
Employee Expenses	91,593	-	172,928	(81,335)
Materials and Contracts	168,170	482,873	334,730	316,312
Elected Member Allowances	-	-	-	-
Elected Member Expenses	-	-	-	-
Council Committee & LA Allowances	750	-	5,150	(4,400)
Council Committee & LA Expenses	308	182	500	(10)
Depreciation and Amortisation	-	-	-	-
Other Operating Expenses	82,569	4,907	96,848	(9,373)
Council Internal Allocations	134,485	-	134,485	-
TOTAL OPERATING EXPENSES	477,875	487,961	744,641	221,194
OPERATING SURPLUS / (DEFICIT)	354,078	(487,961)	38,801	(172,684)
Capital Grants Income	-	-	-	-
SURPLUS / (DEFICIT)	354,078	(487,961)	38,801	(172,684)
Remove Non-Cash Item				
Add Back Depreciation Expense	-	-	-	-
Less Additional Outflows				
Capital Expenses	-	-	(52,500)	52,500
Transfer to Reserves	-	-	-	-
TOTAL ADDITIONAL OUTFLOWS	-	-	(52,500)	52,500
NET SURPLUS / (DEFICIT)	354,078	(487,961)	(13,699)	(120,184)
Add Additional Inflows				
Carried Forward Grants Revenue	210,299	-	218,055	(7,756)
Transfer from General Equity	-	-	-	-
Transfer from Reserves	205,797	-	205,797	-
TOTAL ADDITIONAL INFLOWS	416,096	-	423,851	(7,756)
NET OPERATING POSITION - SURPLUS / (DEFICIT)	770,174	(487,961)	410,152	(127,939)

EACH REPORTING LOCATION		EARC			
INCOME AND EXPENSE STATEMENT YEAR TO DATE 31 DECEMBER 2025		ACTUALS YTD	COMMITMENTS	BUDGET YTD	VARIANCE YTD (ACTUAL + COMMITMENTS VS BUDGET)
OPERATING REVENUE					
Grants		10,101,459	-	10,559,187	(457,729)
User Charges and Fees		3,770,184	-	3,327,650	442,534
Rates and Annual Charges		6,851,004	-	6,802,552	48,452
Interest Income		806,214	-	213,632	592,582
Other Operating Revenues		1,287,521	-	1,070,652	216,869
Council Internal Allocations		3,378,449	-	3,398,582	(20,133)
Untied Revenue Allocation		-	-	-	-
TOTAL OPERATING REVENUES		26,194,831	-	25,372,256	822,576
OPERATING EXPENSES					
Employee Expenses		9,306,635	-	10,320,490	(1,013,855)
Materials and Contracts		6,299,791	8,989,275	9,328,207	5,960,859
Elected Member Allowances		224,157	-	283,560	(59,403)
Elected Member Expenses		165,227	17,648	158,474	24,401
Council Committee & LA Allowances		8,969	-	38,735	(29,766)
Council Committee & LA Expenses		4,814	1,183	16,693	(10,696)
Depreciation and Amortisation		1,856,723	-	1,594,231	262,493
Other Operating Expenses		5,268,387	502,603	6,482,545	(711,556)
Council Internal Allocations		3,378,449	-	3,398,582	(20,133)
TOTAL OPERATING EXPENSES		26,513,153	9,510,708	31,621,517	4,402,344
OPERATING SURPLUS / (DEFICIT)		(318,321)	(9,510,708)	(6,249,262)	(3,579,768)
Capital Grants Income		-	-	216,169	(216,169)
SURPLUS / (DEFICIT)		(318,321)	(9,510,708)	(6,033,093)	(3,795,936)
Remove Non-Cash Item					
Add Back Depreciation Expense		1,856,723	-	1,594,231	262,493
Less Additional Outflows					
Capital Expenses		(1,880,139)	(2,499,609)	(4,125,247)	(254,501)
Transfer to Reserves		(514,697)	-	(424,373)	(90,324)
TOTAL ADDITIONAL OUTFLOWS		(2,394,836)	(2,499,609)	(4,549,620)	(344,825)
NET SURPLUS / (DEFICIT)		(856,434)	(12,010,317)	(8,988,482)	(3,878,269)
Add Additional Inflows					
Carried Forward Grants Revenue		10,068,187	-	9,128,501	939,686
Transfer from General Equity		3,997,776	-	3,997,776	-
Transfer from Reserves		5,838,218	-	5,838,218	-
TOTAL ADDITIONAL INFLOWS		19,904,181	-	18,964,495	939,686
NET OPERATING POSITION - SURPLUS / (DEFICIT)		19,047,747	(12,010,317)	9,976,013	(2,938,583)

4 Date of Next Meeting

5 Meeting Close