

Franchetti S.p.A.: Board of Directors approves the Half-Year Financial Report as of June 30, 2026

Revenues of EUR 12.7 million, more than 5 times the first half of 2025; Value of Production of EUR 14.5 million (+155%)

EBITDA of EUR 3.8 million (+112%), EBIT of EUR 3.0 million (+196%) and Net Income of EUR 1.6 million (+368%)

Sharp improvement in the collection cycle: DSO on revenues at approximately 176 days, down from approximately 516 days in the first half of 2025

Operational growth, significant evolution of the Value of Production mix and consolidated backlog of approximately EUR 104 million

Key consolidated results as of June 30, 2026¹:

- **Revenues from sales:** EUR 12.7 million, more than 5 times H1 2025 (EUR 2.4 million);
- **Value of Production:** EUR 14.5 million, +155% (H1 2025: EUR 5.7 million), with a strong rebalancing of the mix in favor of revenues;
- **EBITDA:** EUR 3.8 million, +112% (H1 2025: EUR 1.8 million), with an EBITDA margin of 26% on Value of Production;
- **EBIT:** EUR 3.0 million, +196% (H1 2025: EUR 1.0 million);
- **Net income:** EUR 1.6 million, +368% (H1 2025: EUR 0.3 million);
- **Net financial debt:** EUR 8.4 million (EUR 2.1 million as of December 31, 2025), with an NFD/EBITDA ratio of approximately 1.1x on an annualized basis;
- **Shareholders' equity:** EUR 25.5 million (EUR 22.0 million as of December 31, 2025);
- **Order backlog:** approximately EUR 104 million, supporting visibility on future revenues.

¹ Please note that the acquisition of ECR contributed to the consolidated results as of June 30, 2026 for the entire half-year

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Arzignano (VI), September 30, 2026 – The Board of Directors of [Franchetti S.p.A.](#) (Ticker BIT: FCH), a multinational company specializing in advanced diagnostics and predictive maintenance solutions for infrastructure, met today and approved the Consolidated Half-Year Financial Report as of June 30, 2026, prepared in accordance with Italian accounting standards and voluntarily subject to a limited review.

Paolo Franchetti, Chairman and CEO of Franchetti S.p.A., **commented:** *“The first half of 2026 marks a genuine **step change in the Group’s scale**, with revenues more than five times the level of the first half of 2025 and strong growth in Value of Production. This is accompanied by a **significant transformation of the revenue mix, together with a significant reduction in DSO**, thanks both to the entry of ECR into the scope of consolidation and to improved invoicing and collection processes in Italy, particularly with the Public Administration. EBITDA more than doubled and margins remain at high levels, while the commercial, industrial and technological synergies already identified and set up are now ready to be progressively reflected in our results. On the financial side, too, we are keeping our **financial leverage** under control despite the acquisition of ECR, **at approximately 1.1x annualized EBITDA**. Finally, our **consolidated backlog of approximately EUR 104 million**, together with greater geographic and customer diversification, further strengthens the foundations for the execution of the 2026-2028 Business Plan.”*

Key Consolidated Results as of June 30, 2026

Income Statement

In the first half of 2026, **Value of Production** amounted to EUR 14.5 million, up 154.5% from EUR 5.7 million as of June 30, 2025. This trend highlights a significant step change in the Group’s scale, driven by improved conversion of activities into revenues and an improved invoicing process in Italy, as well as by the contribution of the ECR Group, which entered the scope of consolidation following the closing completed on April 30, 2026.

Growth was accompanied by a **radical shift in the Value of Production mix: Revenues** reached EUR 12.7 million, accounting for approximately 88% of Value of Production, compared with approximately 43% in the first half of 2025. At the same time, the **Change in work in progress** decreased to EUR 1.7 million from EUR 3.1 million (-46.9%). This rebalancing reflects, in addition to ECR’s contribution, the improvement in the invoicing process towards the Italian Public Administration, with a greater conversion of completed activities into invoiced revenues.

Growth also confirms the Group's greater geographic diversification, with a significant contribution from both its Italian operations and Brazil, further strengthened by the entry of ECR and the new contracts secured in the Brazilian market.

- In Italy, improved conversion of activities into revenues is significantly improving working capital.
- In Brazil, ECR significantly expands the Group's operating scale and positioning in infrastructure engineering services.

EBITDA amounted to EUR 3.8 million, up 112.1% from EUR 1.8 million in the first half of 2025. The EBITDA margin was approximately 26% of Value of Production, remaining at high levels during a phase of strong expansion in size and integration of the new perimeter. Margins reflect a natural consolidation phase, while the commercial, industrial and technological synergies among the Group's various components have yet to express their full potential.

Depreciation and amortization remained substantially stable at approximately EUR 0.8 million. The stability of D&A, against a significant increase in operating scale, results in a lower relative impact of past investments on operating income.

EBIT reached approximately EUR 3.0 million, almost tripling from EUR 1.0 million in the first half of 2025 (+196.1%). This improvement reflects the substantial stability of depreciation and amortization despite the significant increase in operating scale.

Net income was positive at EUR 1.6 million, compared with EUR 0.3 million in the first half of 2025, an approximately five-fold increase. This performance confirms the Group's greater ability to translate operational growth into results for shareholders.

Balance Sheet

Intangible assets amounted to EUR 14.5 million, compared with EUR 8.8 million as of December 31, 2025, mainly due to the consolidation of the new perimeter and investments in technological development. **Financial fixed assets** amounted to EUR 2.2 million, substantially in line with EUR 2.1 million as of December 31, 2025. Goodwill also increased in connection with the acquisition of the ECR Group.

Net Working Capital at the end of June 2026 amounted to EUR 16.7 million, compared with EUR 13.0 million as of December 31, 2025. The increase also reflects the inclusion of the ECR Group's working capital within the perimeter. At the same time, improved invoicing and customer diversification are producing a significant benefit on the cash conversion cycle.

In particular, **DSO calculated on revenues** fell to approximately 176 days from approximately 516 days in the first half of 2025, more than halving. Considering DSO on Value of Production as well, the trend remains favorable, with a reduction to approximately 154 days from approximately 221 days. This figure shows the first tangible effects of the progressive customer diversification and of improved invoicing and collection processes.

Net Invested Capital amounted to EUR 33.9 million, compared with EUR 24.2 million as of December 31, 2025.

Net financial debt amounted to EUR 8.4 million, compared with EUR 2.1 million as of December 31, 2025. The increase is mainly related to the acquisition of the ECR Group, financed to a significant extent through debt. Despite the transaction, financial leverage remains contained: the NFD/EBITDA ratio stands at approximately **1.1x on an annualized basis**, reflecting a sustainable financial structure consistent with the Group's growth path.

Free cash flow for the half-year was affected by cash absorption related to investments and to the inclusion of ECR's entire working capital in the consolidated accounts. Net of capex and the effect of the first-time consolidation of the acquired company's working capital, operating cash generation would have been substantially balanced.

Shareholders' Equity reached EUR 25.5 million, compared with EUR 22.0 million as of December 31, 2025.

Significant events during the period

- On **January 14, 2026**, Franchetti announced the appointment of Ashley Langford as Country Manager for business development in Canada and the United States. With an established background in the infrastructure sector, Langford brings to Franchetti solid experience gained in the technology and industrial fields. Langford's arrival strengthens the team and represents a concrete step towards building a direct managerial presence for the Group in Canada and the United States. This is consistent with the international structuring path undertaken by Franchetti and with its aim of establishing a stable and qualified presence in a market that is strategic for future development.
- On **February 23**, Franchetti appointed Jacopo Nembro as Head of Finance to work in coordination with the CFO and help consolidate its planning, control and financial management processes.
- On **March 4, 2026**, Franchetti S.p.A. announced that it had signed, through a newly established Brazilian subsidiary, a binding agreement for the acquisition of 55% of

the share capital of ECR Engenharia Ltda. and ECR Tecnologia e Engenharia Ltda., Brazilian companies active in infrastructure engineering services. The transaction aims to strengthen the Group's presence in Latin America and expand its operating scale.

- On **April 30, 2026**, Franchetti S.p.A. announced the completion of the closing of the acquisition of 55% of the ECR Group, with the resulting inclusion of the acquired companies in the Group's scope of consolidation. At the same time, the Board of Directors approved the 2026-2028 Consolidated Business Plan, which targets a Value of Production CAGR of approximately 40%, an EBITDA CAGR above 40% and a Net Financial Debt/EBITDA ratio of approximately 1.5x at the end of the Plan period.
- On **June 25, 2026**, Franchetti S.p.A. announced that it had appointed Banca Akros S.p.A. – Banco BPM Group as Euronext Growth Advisor, effective September 27, 2026, replacing Integrae SIM S.p.A., as part of the evolution and strengthening of its presence on the capital markets.

Significant events after the end of the period

- On **July 1, 2026**, the Extraordinary Shareholders' Meeting resolved to grant the Board of Directors the authority, pursuant to Article 2443 of the Italian Civil Code, to increase the share capital, in one or more tranches, up to a maximum total amount of EUR 10 million, by July 1, 2029. The purpose of the authority is to provide the Company with a financial flexibility tool to support the Group's growth path, including through the assessment of possible external growth transactions, consistent with its strategy of strengthening its competitive positioning.
- On **July 6, 2026**, Franchetti S.p.A. announced that the ECR Group had strengthened its order backlog in Brazil by securing new contracts in the road infrastructure sector, including participation in the project to build the new link between Avenida Jornalista Roberto Marinho and Rodovia dos Imigrantes in the city of São Paulo. The new contracts helped bring the Group's consolidated backlog above EUR 100 million, strengthening visibility on future revenues and confirming the strategic role of the Brazilian market in its international growth path.
- On **August 5, 2026**, the Group announced that its subsidiary Matildi+Partners is engaged in the design of structural upgrading works for the seismic retrofitting of four pairs of viaducts on the A24 and A25 motorways, as part of the program promoted by the Extraordinary Commissioner for the safety upgrade of the A24-A25 motorway system. The total value of the works covered by the design is over

EUR 150 million, while the value of the assignment awarded to the Temporary Grouping of Designers amounts to over EUR 11 million, of which Matildi+Partners holds a 30% share. The assignment contributes to strengthening the Group's order backlog and its positioning in the design of major national strategic infrastructure.

- On **August 6, 2026**, Franchetti S.p.A. announced that it had appointed Banco BPM S.p.A. as Specialist Operator, effective September 27, 2026, replacing Integrae SIM S.p.A., as part of the evolution and strengthening of its presence on the capital markets.
- On **September 2, 2026**, Franchetti S.p.A. announced that the Group's railway division in Brazil had become fully operational, operating through Franchetti & Merola and ECR. The division has signed five contracts with four of the country's leading railway groups, including Vale, Brazil's largest freight rail operator. The new contracts are worth a total of over EUR 1 million: three are multi-year framework agreements and two are projects already completed. They cover integrated surveying, inspection and design services for railway infrastructure, carried out with LiDAR, laser scanner and drone technologies, the Group's proprietary platforms (Strucinspect, SideCheck and Argan) and BIM methodology. The contracts broaden the Group's diversification in Brazil and extend the presence already built in road infrastructure into the railway sector.
- On **September 24, 2026**, Franchetti S.p.A. announced that Banca Akros had issued to Borsa Italiana the declaration required under Article 17 of the Euronext Growth Advisor Rules, thereby making its appointment as the new Euronext Growth Advisor effective.

Business outlook

In light of the first-half results, the information currently available and the size of the order backlog, the Group expects positive operating performance for fiscal year 2026, in line with the targets of the 2026-2028 Consolidated Business Plan. Over the coming months, management will focus on integrating the ECR Group, progressively realizing commercial, industrial and technological synergies and executing the aggregate backlog of approximately EUR 104 million. Investments in the proprietary technology suite will also continue, as will scouting for possible external growth opportunities, with priority given to North America and Europe and to specialist technologies and expertise complementary to those already in place.

Documentation

The documentation relating to the half-year report as of June 30, 2026 required under applicable regulations will be made available to the public at the Issuer's registered office, as well as through publication on the Company's website www.franchetti.tech, section "Investor Relations/Bilanci e Relazioni periodiche", within the legal deadlines, and on www.borsaitaliana.it, section Azioni/Documenti, and on www.linfo.it.

Franchetti S.p.A.

Franchetti is an international group specializing in advanced diagnostics, engineering and predictive management of infrastructure. Founded in 2013 in Arzignano (VI), the Group combines specialist engineering expertise with proprietary technologies to support infrastructure concessionaires, operators and owners in understanding, assessing and managing their assets over time.

Its activities include inspection and diagnostics, structural assessment, design of interventions, digitalization and BIM, as well as technology solutions for predictive maintenance planning. Franchetti operates internationally across the main transport infrastructure sectors and has gained experience on more than 50,000 equivalent motorway and railway bridges.

In this context, Franchetti has developed "*kTema*", a proprietary suite that integrates advanced technologies, artificial intelligence and data analytics to support the management of the entire infrastructure life cycle. The platform makes it possible to organize and interpret data from inspection activities, support the assessment of asset conditions, plan interventions and optimize maintenance and worksite activities.

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ANNEXES

Consolidated Income Statement

Amounts in euro

Consolidated Income Statement (€)	06/30/2026	06/30/2025	Change	% Chg
Revenues	12,755,260	2,568,524	10,186,736	397%
Change in inventories	1,669,471	3,146,003	-1,476,532	-47%
Increase in fixed assets for internal work	120,000	0	120,000	100%
VALUE OF PRODUCTION	14,544,731	5,714,527	8,830,204	155%
Raw materials and consumables	-61,441	-57,066	-4,375	8%
Services	-8,404,909	-2,647,184	-5,757,725	218%
Use of third-party assets	-389,224	-235,737	-153,487	65%
Personnel costs	-1,579,243	-895,589	-683,654	76%
Other operating expenses	-343,279	-102,953	-240,326	233%
EBITDA	3,766,635	1,775,999	1,990,636	112%
EBITDA Margin	26%	31%	-5 p.p.	-17%
Amortization of intangible assets	-737,124	-730,567	-6,557	1%
Depreciation of tangible assets	-52,951	-39,915	-13,036	33%
Write-downs	-9,989	-3,736	-6,253	167%
EBIT	2,966,572	1,001,781	1,964,791	196%
EBIT Margin	20%	18%	3 p.p.	16%
Financial income	30,762	50,415	-19,654	-39%
Financial charges and value adjustments to financial assets	-813,400	-113,156	-700,244	619%
PROFIT BEFORE TAX	2,183,933	939,040	1,244,893	133%
Income taxes	-593,098	-343,669	-249,429	73%
NET PROFIT	1,590,835	595,370	995,465	167%

Consolidated Balance Sheet

Amounts in euro

Consolidated Balance Sheet (€)	06/30/2026	12/31/2025	Change	% Chg
Inventories	11,006,366	9,180,982	1,825,384	20%
Trade receivables	12,389,224	9,303,040	3,086,184	33%
Trade payables	-4,181,767	-3,440,278	-741,489	22%
Trade Working Capital	19,213,822	15,043,744	4,170,078	28%
Other assets	6,062,350	2,606,938	3,455,412	133%
Other liabilities	-8,591,971	-4,669,857	-3,922,114	84%
Net Working Capital	16,684,201	12,980,824	3,703,377	29%
Intangible assets	14,549,284	8,786,207	5,763,077	66%
Tangible assets	621,541	428,188	193,353	45%
Financial fixed assets	2,217,504	2,114,207	103,297	5%
Gross Invested Capital	34,072,529	24,309,426	9,763,103	40%
Employee severance indemnity (TFR)	-191,099	-156,836	-34,263	22%
Provisions	0	0	0	0%
Net Invested Capital	33,881,430	24,152,590	9,728,840	40%
Short-term bank debt	6,644,612	6,526,380	118,232	2%
Medium/long-term bank debt	5,316,644	2,480,652	2,835,992	114%
Financial debt	11,961,256	9,007,032	2,954,224	33%
Cash and cash equivalents	-3,589,432	-6,883,586	3,294,154	-48%
Other financial assets	0	0	0	0%
Net financial debt	8,371,824	2,123,446	6,248,378	294%
Share capital	1,595,541	487,102	1,108,439	228%
Reserves	22,323,230	20,686,582	1,636,648	8%
Net income for the period	1,590,835	855,460	735,375	86%
Total shareholders' equity	25,509,606	22,029,144	3,480,462	16%
Total sources	33,881,430	24,152,590	9,728,840	40%

Consolidated Net Financial Debt

(statement prepared in accordance with ESMA Guidelines)

Amounts in euro

Consolidated net financial debt €	06/30/2026	12/31/2025	Change	% Chg
A) Cash	3,589,432	6,883,586	-3,294,154	-48%
B) Cash equivalents	0	0	0	0
C) Other current financial assets	0	0	0	0
C') Other short-term assets	0	0	0	0
D) Liquidity (A+B+C)	3,589,432	6,883,586	-3,294,154	-48%
E) Current financial debt	6,644,612	6,526,380	118,232	2%
F) Current portion of non-current financial debt	0	0	0	0
F') Other short-term liabilities	0	0	0	0
G) Current financial indebtedness (E+F)	6,644,612	6,526,380	118,232	2%
H) Net current financial indebtedness (G-D)	3,055,180	-357,206	3,412,386	-955%
I) Non-current financial debt	5,316,644	2,480,652	2,835,992	114%
J) Debt instruments	0	0	0	0
K) Non-current trade and other payables	0	0	0	0
L) Non-current financial indebtedness (I+J+K)	5,316,644	2,480,652	2,835,992	114%
M) TOTAL FINANCIAL INDEBTEDNESS (H+L)	8,371,824	2,123,446	6,248,378	294%
N) Financial receivables due beyond 12 months	-103,172	-240,202	137,030	-57%
O) Overdue tax payables	1,447,277	1,266,316	180,961	14%
TOTAL ADJUSTED NET FINANCIAL DEBT (M+N+O)	9,715,929	3,149,560	6,566,369	208%

Cash flow statement, indirect method

Cash flow statement, indirect method	Current Year	Prior Year
A. CASH FLOWS FROM OPERATING ACTIVITIES (INDIRECT METHOD)		
Net income (loss) for the year	1,590,835	595,370
Income taxes	593,098	343,669
Interest expense/(income)	433,976	62,725
(Dividends)	0	0
(Gains)/Losses on disposal of assets	0	0
1. Net income/(loss) for the year before income taxes, interest, dividends and gains/losses on disposals	2,617,909	1,001,764
Adjustments for non-cash items with no balancing entry in net working capital		
Provisions to funds	0	0
Depreciation and amortization of fixed assets	790,074	770,482
Impairment losses	0	0
Value adjustments to financial assets and liabilities of derivative financial instruments not involving cash movements	0	0
Other upward/(downward) adjustments for non-cash items	384,046	3,736
Total adjustments for non-cash items with no balancing entry in net working capital	1,174,120	774,218
2. Cash flow before changes in net working capital	3,792,029	1,775,982
Changes in net working capital		
Decrease/(Increase) in inventories	(1,825,384)	(5,009,880)
Decrease/(Increase) in trade receivables	(3,096,173)	(1,798,916)
Increase/(Decrease) in trade payables	741,489	1,500,870
Decrease/(Increase) in accrued income and prepaid expenses	59,854	(78,153)
Increase/(Decrease) in accrued expenses and deferred income	(117,415)	(196,090)
Other decreases/(Other increases) in net working capital	(68,830)	(333,224)
Total changes in net working capital	(4,306,459)	(5,915,393)
3. Cash flow after changes in net working capital	(514,430)	(4,139,411)
Other adjustments		
Interest received/(paid)	(433,976)	(62,725)
(Income taxes paid)	0	0

Dividends received	0	0
(Use of provisions)	34,263	(4,159)
Other receipts/(payments)	0	0
Total other adjustments	(399,713)	(66,884)
Cash flow from operating activities (A)	(914,143)	(4,206,295)
B. CASH FLOWS FROM INVESTING ACTIVITIES		
Tangible assets		
(Investments)	(246,304)	(221,359)
Disposals	0	0
Intangible assets		
(Investments)	(6,500,200)	(3,503,795)
Disposals	0	0
Financial fixed assets		
(Investments)	(477,354)	(1,880,079)
Disposals	0	0
Non-current financial assets not held as fixed assets		
(Investments)	0	0
Disposals	0	0
(Acquisition of business units net of cash and cash equivalents)	0	0
Disposal of business units net of cash and cash equivalents	0	0
Cash flow from investing activities (B)	(7,223,858)	(5,605,233)
C. CASH FLOWS FROM FINANCING ACTIVITIES		
Third-party funds		
Increase/(Decrease) in short-term bank debt	118,232	1,526,697
New loans	2,835,992	2,378,379
(Loan repayments)	0	0
Own funds		
Paid-in capital increase	1,889,624	5,770,919
(Capital repayment)	0	0
Sale (Purchase) of treasury shares	0	0
(Dividends and interim dividends paid)	0	0
Cash flow from financing activities (C)	4,843,848	9,675,995
Increase (decrease) in cash and cash equivalents (A ± B ± C)	(3,294,153)	(135,533)
Effect of exchange rates on cash and cash equivalents	0	0
Cash and cash equivalents at beginning of year		
Bank and postal deposits	6,881,063	6,157,645
Checks	0	0

Cash on hand	2,522	6,012
Total cash and cash equivalents at beginning of year	6,883,585	6,163,657
Of which not freely available	0	0
Cash and cash equivalents at end of year		
Bank and postal deposits	3,585,140	6,881,063
Checks	0	0
Cash on hand	4,292	2,522
Total cash and cash equivalents at end of year	3,589,432	6,883,585
Of which not freely available	0	0

