

DIGIPATH DISPATCH

Gestalt Company Newsletter



A MOMENT FOR LEADERSHIP, COLLABORATION, AND CLARITY

By Lisa-Jean Clifford, President

As we close out 2025 and look ahead to 2026, pathology is at a pivotal moment. Digital workflows and AI are no longer emerging concepts — they are becoming core to how care is delivered. With that progress comes a responsibility to engage thoughtfully, collaboratively, and proactively.

This year, I had the opportunity to help lead two important industry responses through the Association for Pathology Informatics. One addressed CMS's proposed rollback of remote digital cytology review. Digital cytology has proven to be safe, effective, and essential — particularly for rural and underserved communities and amid ongoing workforce shortages. What made that effort especially meaningful was the collaboration behind it: multiple societies and organizations aligned to deliver a clear, unified message in support of patient access and modern practice.

The second response focused on the FDA's review of AI-enabled medical devices. Our message was straightforward: innovation and oversight

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Because Days Matter

A MOMENT FOR LEADERSHIP, COLLABORATION, AND CLARITY

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must move together. Clear performance standards, transparency, ongoing monitoring, and human oversight are critical to ensuring AI enhances — not complicates — patient care.

Taken together, these moments reinforce an important truth: the future of pathology will be shaped by collaboration and clarity. By engaging early and constructively, our industry can help build regulatory frameworks that reflect real-world practice while protecting patients.

At Gestalt, we remain committed to being an active, responsible voice in these conversations — supporting pathologists and laboratories as we collectively move pathology forward.

Lisa-Jean Clifford, President



“Our message was straightforward: **innovation and oversight must move together.**”

LISA-JEAN CLIFFORD
PRESIDENT, API
PRESIDENT, GESTALT



WORKFLOW INNOVATION THROUGH PARTNERSHIP **VOICEBROOK PARTNERSHIP: THE FIRST FULLY VOICE-NAVIGATED DIGITAL PATHOLOGY PLATFORM**

Gestalt's integration with Voicebrook brings voice-enabled reporting directly into the PathFlow workflow, allowing pathologists to move seamlessly between slide review and report creation without breaking focus. By reducing manual steps and supporting both structured and narrative reporting, the integration helps cases move more efficiently from diagnosis to documentation.

For PathFlow users, this means greater flexibility in how work gets done — fewer interruptions, faster case completion, and tools that adapt to individual practice styles. Partnerships like this allow us to continuously expand PathFlow's capabilities in ways that feel natural, practical, and supportive of real-world pathology workflows.

Navigation That Adapts to You

PathFlow continues to evolve based on how pathologists actually work, giving users the flexibility to shape workflows that fit their needs — not the other way around. By supporting a range of peripheral input options, including devices like the 3Dconnexion SpaceMouse Pro and other customizable controllers, PathFlow enables pathologists to navigate slides and tools in ways that feel more natural, efficient, and comfortable over time. This kind of adaptability reflects our ongoing commitment to expanding PathFlow through practical innovation that helps each customer work the way they work best.

INDUSTRY EXPERTISE & THOUGHT LEADERSHIP

Interoperability in Digital Pathology

Featuring Lisa-Jean Clifford, President at Gestalt, and Hong Nguyen, Product Manager for Digital Pathology at Barco

This year-end webinar explored why interoperability is critical to scalable, future-ready digital pathology and how seamless integration across scanners, viewers, and display systems can improve efficiency and diagnostic confidence. If you missed the live session, [click here](#) to be notified when the on-demand recording is available.

UPCOMING EVENTS

USCAP Annual Meeting

March 24 - 26 | San Antonio, Texas

Gestalt will be at USCAP, engaging with pathologists on digital pathology and AI. We look forward to connecting at the meeting.

Executive War College

April 28-29 | New Orleans, Louisiana

Gestalt will attend the Executive War College, connecting with laboratory and pathology leaders on the future of diagnostics. Join us to continue the conversation.

BALANCING THE WORKLOAD

By Dr. Renuka Kulkarni, CMO at Gestalt

From a clinical perspective, workload balance is more than an operational concern — it directly impacts diagnostic quality, turnaround time, and the long-term sustainability of pathology teams. As case volumes increase and teams become more distributed, relying on manual case assignment places unnecessary strain on pathologists and introduces avoidable risk into the diagnostic process.

Automated case routing is one component of a broader, integrated approach to workload balance. When combined with seamless LIS integration, real-time coordination across vendors, and configurable workflow parameters, automation helps ensure cases are directed to the right pathologist at the right time based on clinical criteria such as subspecialty expertise, availability, and urgency. This is particularly important in remote or hybrid environments, where limited visibility can quickly lead to imbalance, delays, and fatigue.

By shifting routine case distribution and review from manual coordination to intelligent automation, pathology teams can reduce variability, support consistency in care, and protect the cognitive focus required for accurate diagnosis. **Well-designed workflows don't just move cases efficiently — they safeguard the people doing the work and the patients they serve.**



A Message from the CEO

Gestalt has had a highly productive 2025, shaped by thoughtful feedback from our customers, partners, and advisors. That insight continues to guide how we evolve our platform and, most importantly, how we support better patient care.

Throughout the year, we've focused on practical workflow enhancements designed to meet pathologists where they are — from deeper integrations with platforms like Epic Beaker and VitalAxis to everyday efficiency improvements such as keyboard shortcuts and optimized tools for specimen review.

Each of these efforts reflects our commitment to building technology that fits seamlessly into real-world lab environments.

We've also expanded our development, support, and commercial teams to ensure we are well-equipped to support our customers as Gestalt continues to grow. This momentum positions us strongly for the years ahead, and we remain deeply grateful for the trust our customers and partners place in us. Together, we will continue moving onward and upward, advancing pathology through collaboration, innovation, and shared purpose.

Dan Roark