

REGULAR MEETING OF THE UTILITIES COMMISSION September 9, 2025, 3:30 P.M. Utilities Conference Room

AGENDA

1.0 GOVERNANCE

- 1.1 Call Meeting to Order
- 1.2 Pledge of Allegiance
- 1.3 Consider the Agenda
- 1.4 Recognition of Employee Longevity Michelle M., 20 years
- 1.5 Resolution Recognizing 2025 Public Power Week
- 1.6 Resolution Recognizing 2025 Customer Service Week
- 2.0 CONSENT (Routine items. No discussion. Approved by one motion.)
- 2.1 Check Register August 2025
- 2.2 Regular Meeting Minutes August 12, 2025
- **3.0 OPEN FORUM** (Non-agenda items for discussion. No action. Presenters must adhere to a time limit of 3 minutes.)
- **4.0 POLICY & COMPLIANCE** (Policy review, policy development, and compliance monitoring.)
- 4.1 Commission Policy Review G.4e Core Customer Services
- 4.2 Commission Policy Review G.4j Cost Allocation and Recovery
- **5.0** BUSINESS ACTION (Current business action requests and performance monitoring reports.)
- 5.1 Financial Report July 2025
- 5.2 2026 Annual Business Plan: Capital Projects & Equipment Purchases, and 20-Year Capital Projections
- 5.3 Advanced Meter Infrastructure Project Discussion
- 5.4 Wage & Benefits Committee Update
- **6.0** BUSINESS DISCUSSION (Future business planning, general updates, and informational reports.)
- 6.1 Staff Updates
- 6.2 City Council Update
- 6.3 Minnesota Municipal Utilities Association Summer Conference Discussion
- 6.4 Future Planning (Announce the next regular meeting, special meeting, or planned quorum.)
 - a. Regular Commission Meeting October 14, 2025
 - b. 2025 Governance Agenda
- 6.5 Other Business (Items added during agenda approval.)

7.0 ADJOURN REGULAR MEETING



UTILITIES COMMISSION MEETING

TO: FROM:				
ERMU Commission Mark Hanson – General Manager				
MEETING DATE:	AGENDA ITEM NUMBER:			
September 9, 2025 1.4				
SUBJECT:				
Recognition of Employee Longevity – Michelle M., 20 years				
ACTION REQUESTED:				
Recognize Michelle M. for 20 years of service and award the Longevity Bonus paycheck.				

BACKGROUND:

In September 2021, the Commission approved a Longevity Pay benefit to be paid to qualifying, eligible employees based on their years of service according to the schedule below.

8 years	\$1,550
12 years	\$2,025
16 years	\$2,100
20 years	\$2,125
24 years	\$2,300
28 years	\$3,000
32 years	\$3,000

DISCUSSION:

Credit & Collections Specialist Michelle M. has been an employee with ERMU since September 19, 2005, and, therefore, has earned the 20-year longevity pay benefit. We recognize Michelle and all her contributions to the success of ERMU.



UTILITIES COMMISSION MEETING

то:	FROM:			
ERMU Commission Chris Sumstad – Electric Superintendent				
MEETING DATE:	AGENDA ITEM NUMBER:			
September 9, 2025 1.5				
SUBJECT:				
Resolution Recognizing 2025 Public Power Week				
ACTION REQUESTED:				
Adopt Resolution 25-6 Recogn	nizing Public Power Week, October 5-11, 2025			

DISCUSSION:

Elk River Municipal Utilities, now in its 80th year operating as a municipally owned public power utility, will be celebrating Public Power Week 2025.

This national event is sponsored in conjunction with the American Public Power Association. There are approximately 2,000 community-owned electric utilities that collectively provide electricity on a not-for-profit basis to 49 million Americans. They are operated by local governments as a public service with the mission of providing electricity in a reliable manner, at a reasonable cost, and with proper protection of the environment. Public power companies exist to serve our fellow citizens, friends, and neighbors. Elk River Municipal Utilities' loyalty is to our customers and our community, not stockholders. We are proud to be a public power utility and to help make our community a great place to live and work. Every year we recognize Public Power Week as a reminder of the responsibility we have to our consumer-owners.

ATTACHMENTS:

• Resolution No. 25-6 - Recognizing 2025 Public Power Week

RESOLUTION No. 25-6

BOARD OF COMMISSIONERS ELK RIVER MUNICIPAL UTILITIES

A RESOLUTION OF BOARD OF COMMISSIONERS OF ELK RIVER MUNICIPAL UTILITIES RECOGNIZING PUBLIC POWER WEEK, OCTOBER 5-11, 2025

WHEREAS, we, the citizens of Elk River, place high value on local control over community services and therefore have chosen to operate a community-owned, locally controlled, not-for-profit electric utility and, as consumers and owners of our electric utility, have a direct say in utility operations and policies; and

WHEREAS, ERMU provides our homes, businesses, farms, social service, and local government agencies with safe, reliable, efficient, and cost-effective electricity employing sound business practices designed to ensure the best possible service at not-for-profit rates; and

WHEREAS, ERMU is a valuable community asset that contributes substantially to the well-being of local citizens through energy efficiency, customer service, environmental protection, economic development, and safety awareness;

NOW, THEREFORE BE IT RESOLVED that ERMU will continue to work to bring lower-cost, safe, reliable electricity (and water services) to community homes and businesses just as it has since the utility was created; and

BE IT FURTHER RESOLVED that the week of October 5-11 be designated Public Power Week in order to honor ERMU for its contributions to the community and to make its consumer-owners, policy makers, and employees more aware of its contributions to their well-being; and

BE IT FURTHER RESOLVED that our community joins hands with more than 2,000 other public power systems in the United States in this celebration of PUBLIC POWER.

This Resolution Passed and Adopted on this 9th day of September 2025.

John J. Dietz, Chair		
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UTILITIES COMMISSION MEETING

TO: FROM:					
ERMU Commission Sara Youngs – Administrations Director					
MEETING DATE: AGENDA ITEM NUMBER:					
September 9, 2025 1.6					
SUBJECT:					
Resolution Recognizing 2025 Customer Service Week					
ACTION REQUESTED:					
Adopt Resolution 25-7 Recognizing Customer Service Week, October 6-10, 2025					

BACKGROUND:

In 1992 the U.S. Congress, by Senate joint resolution, designated the first week of October as National Customer Service Week and requested the President issue a proclamation in support. On October 8, 1992, President George Bush issued Proclamation 6485 recognizing the first week of October as National Customer Service Week.

In President Bush's proclamation he notes, "...businesses will do a better job of providing high quality goods and services by listening to its employees and by empowering them with opportunities to make a difference. Customer service professionals work in the front lines where a firm meets its customers; where supply meets demand. With responsive policies and procedures and with simple courtesy, customer service professionals can go a long way toward ensuring customer satisfaction..."

DISCUSSION:

Elk River Municipal Utilities' (ERMU) mission statement promises: "To provide our customers with safe, reliable, cost effective and quality long term electric and water utility service. To communicate and educate our customers in the use of utility services, programs, policies, and future plans. These products and services will be provided in an environmentally and financially responsible manner." To be successful in our mission, it is essential that ERMU provide excellent customer service while providing safe, reliable, and cost-effective utility services.

At ERMU, we value our employees who provide excellent customer service. We respectfully ask the Commission to support these employees, and our organization, by adopting this resolution recognizing Customer Service Week.

ATTACHMENTS:

Resolution No. 25-7 - Recognizing 2025 Customer Service Week

RESOLUTION No. 25-7

BOARD OF COMMISSIONERS ELK RIVER MUNICIPAL UTILITIES

A RESOLUTION OF BOARD OF COMMISSIONERS OF ELK RIVER MUNICIPAL UTILITIES RECOGNIZING CUSTOMER SERVICE WEEK, OCTOBER 6-10, 2025

WHEREAS, Elk River Municipal Utilities (ERMU) provides electric and water utility services within the City of Elk River, the City of Otsego, the City of Dayton, and Big Lake Township; and

WHEREAS, the ERMU mission statement specifies: "To provide our customers with safe, reliable, cost effective and quality long term electric and water utility service. To communicate and educate our customers in the use of utility services, programs, policies, and future plans. These products and services will be provided in an environmentally and financially responsible manner"; and

WHEREAS, providing excellent customer service is an essential component of successfully operating in accordance with the ERMU mission statement and an expectation of our customers; and

NOW, THEREFORE, BE IT RESOLVED that ERMU will continue to work to bring lowercost, safe, reliable electricity and water services to community homes and businesses just as it has since the utility was created; and

BE IT FURTHER RESOLVED that ERMU will encourage their employees to take initiative and continue to provide new and more efficient ways of providing excellent customer service; and

BE IT FURTHER RESOLVED that the week of October 6-10 be designated Customer Service Week in order to honor ERMU and its staff for the continued commitment to providing excellent customer service.

This Resolution Passed and Adopted on this 9th day of September 2025.

John J. Dietz, Chair	
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CHECK REGISTER

August 2025

APPROVED BY:		
	John Dietz	
	Jill Larson-Vito	
	Mary Stewart	
	Matt Westgaard	
	Nick Zerwas	

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Payroll/Labor Check Register Totals

08/01/2025 To 08/01/2025

Pays		Job	Amount	Hours
Gross 1	Pay		<u> </u>	
2	Reg Hours		179,293.12	3,517.00
20	Reg Salary		0.00	0.00
3	Overtime		1,622.24	19.92
4	Double Time		473.60	4.00
5	On-Call/Stand-by		3,116.30	56.00
24	FLSA		50.59	0.00
25	Rest Time		252.04	4.00
10	Bonus Pay		572.28	9.50
18	Commissioner Reimb - Electric		600.00	0.00
104	Commission Stipend		480.00	0.00
105	Perf. Metr. Distr.		0.00	0.00
VAC	Vacation Pay		15,453.89	315.29
SICK	Sick Pay		4,229.69	77.75
HOL	Holiday Pay		0.00	0.00
78	Retro Earnings		0.00	0.00
5-2	On-Call/Stand-by/OT		492.91	5.00
18A	Commissioner Reimb Water		150.00	0.00
104A	Commission Stipend - Water		120.00	0.00
VAC	Vacation Pay - Manager		525.78	8.00
PTOY	Personal Day - Year		0.00	0.00
UNPD	Time Off without Pay		0.00	0.00
3C	Overtime-Comp Time		646.48	8.28
4C	Double Time-Comp Time		110.68	1.00
CM3C	Overtime-Comp Time Adjusted		-646.48	-8.28
CM4C	Double Time-Comp Time Adjusted		-110.68	-1.00
COMP	Comp Time Taken		245.48	4.55
106	Longevity Pay		0.00	0.00
MIL	Military Pay - Calendar Year		0.00	0.00
10W	Bonus Pay		0.00	0.00
ESST	Earned Safet & Sick Time		184.00	8.00
	Gross Pay Total:		207,861.92	4,029.01
	Total Pays:		207,861.92	4,029.01

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Payroll/Labor Check Register Totals

08/15/2025 To 08/15/2025

Pays		Job	Amount	Hours
Gross P	Pay			
2	Reg Hours		170,953.81	3,396.75
20	Reg Salary		0.00	0.00
3	Overtime		8,353.01	100.75
4	Double Time		0.00	0.00
5	On-Call/Stand-by		2,879.52	56.00
24	FLSA		141.71	0.00
25	Rest Time		834.34	13.75
10	Bonus Pay		481.92	8.00
105	Perf. Metr. Distr.		0.00	0.00
VAC	Vacation Pay		18,197.99	331.78
SICK	Sick Pay		2,691.90	51.00
HOL	Holiday Pay		0.00	0.00
78	Retro Earnings		0.00	0.00
5-2	On-Call/Stand-by/OT		1,592.53	17.00
VAC	Vacation Pay - Manager		2,103.10	32.00
PTOY	Personal Day - Year		0.00	0.00
UNPD	Time Off without Pay		0.00	0.00
3C	Overtime-Comp Time		773.40	8.75
4C	Double Time-Comp Time		0.00	0.00
CM3C	Overtime-Comp Time Adjusted		-773.40	-8.75
CM4C	Double Time-Comp Time Adjusted		0.00	0.00
COMP	Comp Time Taken		569.44	16.00
106	Longevity Pay		0.00	0.00
MIL	Military Pay - Calendar Year		0.00	0.00
10W	Bonus Pay		0.00	0.00
ESST	Earned Safet & Sick Time		0.00	0.00
	Gross Pay Total:		208,799.27	4,023.03
	Total Pays:		208,799.27	4,023.03

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Payroll/Labor Check Register Totals

08/29/2025 To 08/29/2025

Pays		Job	Amount	Hours
Gross P	Pay		-	
2	Reg Hours		175,266.29	3,432.25
20	Reg Salary		0.00	0.00
3	Overtime		2,093.48	29.75
4	Double Time		968.89	8.00
5	On-Call/Stand-by		3,023.30	56.00
24	FLSA		128.52	0.00
25	Rest Time		547.44	10.00
10	Bonus Pay		482.72	8.00
18	Commissioner Reimb - Electric		0.00	0.00
104	Commission Stipend		900.00	0.00
105	Perf. Metr. Distr.		0.00	0.00
VAC	Vacation Pay		13,327.04	254.75
SICK	Sick Pay		6,428.97	126.75
HOL	Holiday Pay		0.00	0.00
78	Retro Earnings		0.00	0.00
5-2	On-Call/Stand-by/OT		1,243.85	15.00
18A	Commissioner Reimb Water		0.00	0.00
104A	Commission Stipend - Water		225.00	0.00
VAC	Vacation Pay - Manager		0.00	0.00
PTOY	Personal Day - Year		0.00	0.00
UNPD	Time Off without Pay		0.00	0.00
3C	Overtime-Comp Time		729.94	9.50
4C	Double Time-Comp Time		0.00	0.00
CM3C	Overtime-Comp Time Adjusted		-729.94	-9.50
CM4C	Double Time-Comp Time Adjusted		0.00	0.00
COMP	Comp Time Taken		1,293.67	25.25
106	Longevity Pay		0.00	0.00
MIL	Military Pay - Calendar Year		0.00	0.00
10W	Bonus Pay		0.00	0.00
ESST	Earned Safet & Sick Time		830.40	35.26
	Gross Pay Total:		206,759.57	4,001.01
	Total Pays:		206,759.57	4,001.01

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08/01/2025 To 08/31/2025

Bank Account:	1 - GENEI	RAL FUND
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Check / Tran Date	Pmt Type	Vendor	Vendor Name	Reference		Amount
2382 8/4/25	WIRE	5655	FISERV	CC FEES - JULY 2025		2,338.33
				CC FEES - JULY 2025		584.58
				CC FEES - JULY 2025		584.19
				CC FEES - JULY 2025		146.05
				CC FEES - JULY 2025		5,655.54
				CC FEES - JULY 2025		1,413.88
				CC FEES - JULY 2025		70.33
				CC FEES - JULY 2025		17.58
				CC FEES - JULY 2025		762.18
				CC FEES - JULY 2025		190.54
				CC FEES - JULY 2025		2,743.08
				CC FEES - JULY 2025		685.77
					Total for Check/Tran - 2382:	15,192.05
					Total for Bank Account - 1: (1)	15 192 05

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08/01/2025 To 08/31/2025

heck / Tran Date	Pmt Type	Vendor	Vendor Name	Reference		Amoun
4885 8/4/25	WIRE	153	PERA (ELECTRONIC)	PERA EMPLOYEE CONTRIBUTION		10,401.43
				PERA CONTRIBUTIONS		12,001.68
				PERA EMPLOYEE CONTRIBUTION		2,274.17
				PERA CONTRIBUTIONS		2,624.06
					Total for Check/Tran - 4885:	27,301.34
4886 8/4/25	WIRE	285	JOHN HANCOCK	W&A EMPLOYER CONTRIBUTION		276.97
				W&A MANAGER CONTRIBUTION		407.49
				WENZEL EMPLOYEE CONTRIBUTIONS		1,731.30
				WENZEL MANAGER CONTRIBUTIONS		127.25
				DEF COMP ROTH CONTRIBUTIONS W&A		795.04
				WENZEL EE ROTH MGR CONTRIBUTIONS		280.24
				W&A EMPLOYER CONTRIBUTION		169.19
				W&A MANAGER CONTRIBUTION		62.95
				WENZEL EMPLOYEE CONTRIBUTIONS		181.56
				WENZEL MANAGER CONTRIBUTIONS		31.81
				DEF COMP ROTH CONTRIBUTIONS W&A		149.96
				WENZEL EE ROTH MGR CONTRIBUTIONS		31.14
					Total for Check/Tran - 4886:	4,244.90
4887 8/4/25	WIRE	598	MINNESOTA CHILD SUPPORT	PAYMEN CHILD SUPPORT		589.75
4888 8/4/25	WIRE	738	HEALTHEQUITY, INC	RENEWAL FEE		320.00
				RENEWAL FEE		80.00
				HSA EMPLOYEE CONTRIBUTION		2,649.59
				HSA EMPLOYEE CONTRIBUTION		476.25
					Total for Check/Tran - 4888:	3,525.84
4889 8/5/25	WIRE	160	VOYA INSTITUTIONAL TRUST	COMPANSICK TIME CONVERSION - 19		60,189.78
4890 8/5/25	WIRE	738	HEALTHEQUITY, INC	FSA CLAIM REIMBURSEMENTS - 164		153.85
				FSA CLAIM REIMBURSEMENTS - 164		38.46
					Total for Check/Tran - 4890:	192.31

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08/01/2025 To 08/31/2025

Check / Tran Date	Pmt Type	Vendor	Vendor Name	Reference		Amount
4891 8/5/25	WIRE	161	VOYA INSTITUTIONAL TRUST COMPA	MNDCP EE MANAGER CONTRIBUTIONS	_	343.58
				MNDCP EMPLOYEE CONTRIBUTIONS		3,693.22
				MNDCP EMPLOYER CONTRIBUTION		1,619.75
				MNDCP EMPLOYER MGR CONTRIBUTION		576.16
				MNDCP EE ROTH CONTRIBUTIONS		1,625.09
				MNDCP EE ROTH MGR CONTRIBUTIONS		232.58
				MNDCP EE MANAGER CONTRIBUTIONS		48.26
				MNDCP EMPLOYEE CONTRIBUTIONS		248.19
				MNDCP EMPLOYER CONTRIBUTION		315.60
				MNDCP EMPLOYER MGR CONTRIBUTION		79.54
				MNDCP EE ROTH CONTRIBUTIONS		403.85
				MNDCP EE ROTH MGR CONTRIBUTIONS		31.28
					Total for Check/Tran - 4891:	9,217.10
4893 8/5/25	WIRE	160	VOYA INSTITUTIONAL TRUST COMPA	NHCSP EMPLOYEE CONTRIBUTIONS		2,420.11
				HCSP EMPLOYEE CONTRIBUTIONS		416.32
					Total for Check/Tran - 4893:	2,836.43
4894 8/6/25	WIRE	152	IRS - USA TAX PMT (ELECTRONIC)	PAYROLL TAXES - FEDERAL & FICA		18,002.02
				PAYROLL TAXES - FEDERAL & FICA		24,591.38
				PAYROLL TAXES - FEDERAL & FICA		3,586.15
				PAYROLL TAXES - FEDERAL & FICA		5,459.96
					Total for Check/Tran - 4894:	51,639.51
4895 8/4/25	WIRE	848	SHERBURNE COUNTY PUBLIC WORKS	UTILITY PERMIT		100.00
				UTILITY PERMIT - eCHECK FEE		2.00
					Total for Check/Tran - 4895:	102.00
4896 8/6/25	WIRE	8605	MARCO TECHNOLOGIES, LLC	PRINTER MTC CONTRACT - 7/1 to 8/1/25		317.27
				PRINTER MTC CONTRACT - 7/1 to 8/1/25		79.31
					Total for Check/Tran - 4896:	396.58
4897 8/7/25	WIRE	154	MINNESOTA REVENUE (ELECTRONIC)	PAYROLL TAXES - STATE		7,759.66
				PAYROLL TAXES - STATE		1,613.37

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08/01/2025 To 08/31/2025

Check / Tran Date	Pmt Type	Vendor	Vendor Name	Reference		Amoun
	_				Total for Check/Tran - 4897:	9,373.03
4898 8/7/25	WIRE	166	ONLINE UTILITY EXCHANGE (ELECTR	UTILITY EXCHANGE REPORT - JULY 2025		427.92
				UTILITY EXCHANGE REPORT - JULY 2025		106.98
					Total for Check/Tran - 4898:	534.90
4899 8/8/25	WIRE	8606	QUADIENT FINANCE USA, INC	POSTAL MACHINE LEASE - 5/6 to 8/5/25		226.66
				POSTAL MACHINE LEASE - 5/6 to 8/5/25		56.66
					Total for Check/Tran - 4899:	283.32
4900 8/8/25	WIRE	738	HEALTHEQUITY, INC	ADMINISTRATIVE FEE INVOICE - AUG 2025		125.80
				ADMINISTRATIVE FEE INVOICE - AUG 2025		24.70
					Total for Check/Tran - 4900:	150.50
4902 8/13/25	WIRE	730	GREATAMERICA FINANCIAL SERVICES	SLEASE FOR COPIER AT PLANT		125.81
				LEASE FOR COPIER AT PLANT		31.46
					Total for Check/Tran - 4902:	157.27
4905 8/15/25	WIRE	153	PERA (ELECTRONIC)	PERA EMPLOYEE CONTRIBUTION		10,567.13
				PERA CONTRIBUTIONS		12,192.88
				PERA EMPLOYEE CONTRIBUTION		2,292.17
				PERA CONTRIBUTIONS		2,644.82
					Total for Check/Tran - 4905:	27,697.00
4906 8/18/25	WIRE	160	VOYA INSTITUTIONAL TRUST COMPA	NHCSP EMPLOYEE CONTRIBUTIONS		2,352.60
				HCSP EMPLOYEE CONTRIBUTIONS		416.74
					Total for Check/Tran - 4906:	2,769.34
4907 8/18/25	WIRE	161	VOYA INSTITUTIONAL TRUST COMPA	NMNDCP EE MANAGER CONTRIBUTIONS		343.58
				MNDCP EMPLOYEE CONTRIBUTIONS		3,256.04
				MNDCP EMPLOYER CONTRIBUTION		1,559.09
				MNDCP EMPLOYER MGR CONTRIBUTION		576.16
				MNDCP EE ROTH CONTRIBUTIONS		1,625.09
				MNDCP EE ROTH MGR CONTRIBUTIONS		232.58
				MNDCP EE MANAGER CONTRIBUTIONS		48.26

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Accounts Payable Check Register

08/01/2025 To 08/31/2025

Bank Account: 5 - GENERAL FUND WITHDRAWALS

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09/02/2025

Check /	Pmt					
Tran Date		Vendor	Vendor Name	Reference		Amoun
				MNDCP EMPLOYEE CONTRIBUTIONS		245.37
				MNDCP EMPLOYER CONTRIBUTION		266.26
				MNDCP EMPLOYER MGR CONTRIBUTION		79.54
				MNDCP EE ROTH CONTRIBUTIONS		403.85
				MNDCP EE ROTH MGR CONTRIBUTIONS		31.28
					Total for Check/Tran - 4907:	8,667.10
4908 8/18/25	WIRE	285	JOHN HANCOCK	W&A EMPLOYER CONTRIBUTION		237.43
				W&A MANAGER CONTRIBUTION		407.49
				WENZEL EMPLOYEE CONTRIBUTIONS		1,695.89
				WENZEL MANAGER CONTRIBUTIONS		127.25
				DEF COMP ROTH CONTRIBUTIONS W&A		795.75
				WENZEL EE ROTH MGR CONTRIBUTIONS		280.24
				W&A EMPLOYER CONTRIBUTION		158.73
				W&A MANAGER CONTRIBUTION		62.95
				WENZEL EMPLOYEE CONTRIBUTIONS		181.63
				WENZEL MANAGER CONTRIBUTIONS		31.81
				DEF COMP ROTH CONTRIBUTIONS W&A		149.25
				WENZEL EE ROTH MGR CONTRIBUTIONS		31.14
					Total for Check/Tran - 4908:	4,159.56
4909 8/18/25	WIRE	598	MINNESOTA CHILD SUPPORT P	AYMEN CHILD SUPPORT		589.75
4910 8/18/25	WIRE	738	HEALTHEQUITY, INC	HSA EMPLOYEE CONTRIBUTION		2,655.05
				HSA EMPLOYEE CONTRIBUTION		470.79
					Total for Check/Tran - 4910:	3,125.84
4911 8/19/25	WIRE	160	VOYA INSTITUTIONAL TRUST (COMPANPTO CONVERSION BALANCE - 19		846.14
4912 8/14/25	WIRE	9654	CARDMEMBER SERVICE	FIRST NATIONAL BANK VISA		6,532.09
				FIRST NATIONAL BANK VISA		1,697.09
					Total for Check/Tran - 4912:	8,229.18
4913 8/19/25	WIRE	738	HEALTHEQUITY, INC	FSA CLAIM REIMBURSEMENTS - 164		153.85

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08/01/2025 To 08/31/2025

Check / Tran Date	Pmt Type	Vendor	Vendor Name	Reference		Amoun
		_		FSA CLAIM REIMBURSEMENTS - 164	_	38.46
					Total for Check/Tran - 4913:	192.31
4914 8/20/25	WIRE	152	IRS - USA TAX PMT (ELECTRONIC)	PAYROLL TAXES - FEDERAL & FICA		18,873.61
				PAYROLL TAXES - FEDERAL & FICA		24,799.42
				PAYROLL TAXES - FEDERAL & FICA		3,594.92
				PAYROLL TAXES - FEDERAL & FICA		5,369.28
					Total for Check/Tran - 4914:	52,637.23
4915 8/20/25	WIRE	730	GREATAMERICA FINANCIAL SERVIC	ESLEASE FOR COPIER AT PLANT		125.81
				LEASE FOR COPIER AT PLANT		31.46
					Total for Check/Tran - 4915:	157.27
4916 8/21/25	WIRE	154	MINNESOTA REVENUE (ELECTRONIC	C) PAYROLL TAXES - STATE		8,018.30
				PAYROLL TAXES - STATE		1,595.51
					Total for Check/Tran - 4916:	9,613.81
4919 8/20/25	WIRE	174	MINNESOTA REVENUE SALES TX (EI	E SALES AND USE TAX - JULY 2025		237,858.13
				SALES AND USE TAX - JULY 2025		1.36
				SALES AND USE TAX - JULY 2025		8,563.51
					Total for Check/Tran - 4919:	246,423.00
22239 8/6/25	DD	728	ARCHER PLUMBING LLC	WATER METER INSTALL		636.46
				WATER METER INSTALL		-46.46
					Total for Check/Tran - 22239:	590.00
22240 8/6/25	DD	11	CITY OF ELK RIVER	PARADE BANNER		-0.64
				PARADE BANNER		58.82
				PARTS & LABOR FOR UNIT #14		-17.05
				PARTS & LABOR FOR UNIT #14		387.91
				PARTS & LABOR FOR UNIT #14		-0.90
				PARTS & LABOR FOR UNIT #14		20.41
				PARTS & LABOR FOR UNIT #8		-23.36
				PARTS & LABOR FOR UNIT #8		645.06
				PARTS & LABOR FOR UNIT #24		-1.47

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				PARTS & LABOR FOR UNIT #24		85.28
				PARTS & LABOR FOR UNIT #33		-1.67
				PARTS & LABOR FOR UNIT #33		84.81
				PARTS & LABOR FOR UNIT #33		-0.10
				PARTS & LABOR FOR UNIT #33		4.48
				DECALS - UNIT 40, 41 & 78		-0.18
				DECALS - 40 & 41		2.50
				DECALS - 78		32.50
				DECALS - UNIT 40, 41 & 78		-0.64
				DECALS - 78		122.51
				FUEL USAGE - JUNE 2025		1,889.11
				FUEL USAGE - JUNE 2025		960.75
				PARTS & LABOR FOR UNIT #5		-20.51
				PARTS & LABOR FOR UNIT #5		541.02
				HEARING TESTS		605.52
				HEARING TESTS		163.81
				PARTS & LABOR FOR UNIT #56		102.58
					Total for Check/Tran - 22240:	5,640.55
22241 8/6/25	DD	25	ECM PUBLISHERS INC	CSR CLASSIFIED AD		288.40
				CSR CLASSIFIED AD		72.10
					Total for Check/Tran - 22241:	360.50
22242 8/6/25	DD	23	ELK RIVER MUNICIPAL UTILITIES	CYCLE 3 - INV GRP 414 - JUNE 2025		125.00
				CYCLE 3 - INV GRP 414 - JUNE 2025		577.87
				CYCLE 3 - INV GRP 395 - JUNE 2025		13,924.85
					Total for Check/Tran - 22242:	14,627.72
22243 8/6/25	DD	664	FRONTIER ENERGY, INC	PROFESSIONAL SERVICES - JUNE 2025		32,804.97
22244 8/6/25	DD	809	HAWKINS, INC.	CHLORINE CYLINDER RENTAL		80.00
22245 8/6/25	DD	5686	HYDROCORP	BACKFLOW DEVICE INSPECTION - JULY	2025	1,229.33

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22246 8/6/25	DD	39	MMUA	DRUG Testing Fee - 194 197 198	_	100.00
				DRUG Testing Fee - 194 197 198		50.00
					Total for Check/Tran - 22246:	150.00
22247 8/6/25	DD	130	RESCO	Transformers		108,861.65
				Transformers		3,753.85
				Discount		-56.31
					Total for Check/Tran - 22247:	112,559.19
22297 8/14/25	DD	11	CITY OF ELK RIVER	TRASH BILLED - JULY 2025		167,652.98
22298 8/14/25	DD	728	ARCHER PLUMBING LLC	WATER METER CHANGEOUT		954.70
				WATER METER CHANGEOUT		-69.70
					Total for Check/Tran - 22298:	885.00
22299 8/14/25	DD	9	BORDER STATES ELECTRIC SUPPLY	Cable		794.32
				East Sub		22.36
				Overhead Material		5,044.90
				TENSION SLEEVE		1,402.70
				Fuse Link		110.80
				Overhead Material		10,817.10
				Fuse Link		443.20
				INSULATOR		1,338.75
				WIRE		1,030.37
				WIRE		-70.77
				MISC PARTS & SUPPLIES		1,811.64
				MISC PARTS & SUPPLIES		-23.41
				Mtce of OH Primary		13.68
				Mtce of URD Primary		320.53
				MISC PARTS & SUPPLIES		1,342.48
				Overhead Material		17,772.24
				Mtce of URD Primary		177.18
				CONDUIT		178.95

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		_		Mtce of OH Primary		244.01
				Ties		143.89
					Total for Check/Tran - 22299:	42,914.92
22300 8/14/25	DD	4344	CENTRAL MUNICIPAL POWER AGEN	CYGRID EXPANSION		47,901.44
22301 8/14/25	DD	11	CITY OF ELK RIVER	INSURANCE - 7/1/25 to 7/1/26		3,068.00
				INSURANCE - 7/1/25 to 7/1/26		767.00
					Total for Check/Tran - 22301:	3,835.00
22302 8/14/25	DD	36	CROW RIVER FARM EQUIP CO	HEX DIE		36.72
22303 8/14/25	DD	23	ELK RIVER MUNICIPAL UTILITIES	CYCLE 4 - INV GRP 415 - JULY 2025		175.00
				CYCLE 4 - INV GRP 415 - JULY 2025		1,445.26
				CYCLE 4 - INV GRP 396 - JULY 2025		242.62
					Total for Check/Tran - 22303:	1,862.88
22304 8/14/25	DD	3624	ESRI	esri		26,062.60
				esri		12,945.00
				esri		6,515.65
					Total for Check/Tran - 22304:	45,523.25
22305 8/14/25	DD	809	HAWKINS, INC.	Water Chemicals		2,139.56
				CHEMICAL FEED PARTS		713.55
				ROLLER ASSEMBLY		265.05
					Total for Check/Tran - 22305:	3,118.16
22306 8/14/25	DD	330	METRO SALES, INC	COPIER MTC CONTRACT - 6/21 TO 7/20/25		156.83
				COPIER MTC CONTRACT - 6/21 TO 7/20/25		39.21
					Total for Check/Tran - 22306:	196.04
22307 8/14/25	DD	1001	MINNESOTA MUNICIPAL POWER AG	ENPURCHASED POWER - JULY 2025		2,668,290.25
				PURCHASED POWER - JULY 2025		868,565.57
					Total for Check/Tran - 22307:	3,536,855.82
22308 8/14/25	DD	39	MMUA	MMUA SUMMER PRE-CONFERENCE - 181		148.00

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		11		MMUA SUMMER PRE-CONFERENCE - 181		37.00
					Total for Check/Tran - 22308:	185.00
22309 8/14/25	DD	8897	RALPHIE'S MINNOCO	RALPHIE'S MINNOCO		87.07
22310 8/14/25	DD	135	WATER LABORATORIES INC	WATER SAMPLING - JULY 2025		360.00
22311 8/14/25	DD	711	WEG TRANSFORMERS USA LLC	Transformer		300,040.00
22312 8/14/25	DD	610	WRIGHT HENNEPIN COOPERATIVE E	ELESECURITY - 1435 & 1705 MAIN ST		54.55
				SECURITY - 1435 & 1705 MAIN ST		7.79
					Total for Check/Tran - 22312:	62.34
22313 8/21/25	DD	728	ARCHER PLUMBING LLC	WATER METER INSTALL & REPAIR		981.66
				WATER METER INSTALL & REPAIR		-71.66
					Total for Check/Tran - 22313:	910.00
22314 8/21/25	DD	6	BEAUDRY OIL COMPANY	DIESEL FUEL		3,197.53
22315 8/21/25	DD	8843	CAMPBELL KNUTSON	LEGAL SERVICES - JULY 2025		230.00
				LEGAL SERVICES - JULY 2025		57.50
					Total for Check/Tran - 22315:	287.50
22316 8/21/25	DD	7448	CRC	CUSTOMER SERVICE AFTER HOURS		2,808.10
				CUSTOMER SERVICE AFTER HOURS		702.02
					Total for Check/Tran - 22316:	3,510.12
22317 8/21/25	DD	23	ELK RIVER MUNICIPAL UTILITIES	CYCLE 1 - INV GRP 421 - JULY 2025		8,800.57
				CYCLE 1 - ACCT 183 - JULY 2025		715.90
				CYCLE 1 - INV GRP 101 - JULY 2025		4,277.01
				CYCLE 1 - INV GRP 101 - JULY 2025		49.26
				CYCLE 1 - INV GRP 101 - JULY 2025		1,628.88
				CYCLE 1 - INV GRP 101 - JULY 2025		686.74
				CYCLE 1 - INV GRP 101 - JULY 2025		407.22
				CYCLE 1 - INV GRP 325 - JULY 2025		325.00
				CYCLE 1 - INV GRP 325 - JULY 2025		16,638.29

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		_			Total for Check/Tran - 22317:	33,528.87
22318 8/21/25	DD	626	JENNY FOSS	COOKIES FOR MEETINGS & TOUCH A	ΓRUCK	60.30
				COOKIES FOR MEETINGS & TOUCH A	TRUCK	4.79
				COOKIES FOR MEETINGS & TOUCH A	TRUCK	1.20
					Total for Check/Tran - 22318:	66.29
22319 8/21/25	DD	404	GARAGE DOOR STORE	Door Repair		650.92
				Door Repair		92.98
					Total for Check/Tran - 22319:	743.90
22320 8/21/25	DD	91	GOPHER STATE ONE-CALL	LOCATES FOR - JULY 2025		702.81
				LOCATES FOR - JULY 2025		36.99
					Total for Check/Tran - 22320:	739.80
22321 8/21/25	DD	846	HACH COMPANY	MISC PARTS & SUPPLIES		-17.52
				MISC PARTS & SUPPLIES		240.02
					Total for Check/Tran - 22321:	222.50
22322 8/21/25	DD	8083	JT SERVICES OF MINNESOTA	Power Tap		176.32
22323 8/21/25	DD	417	LOCATORS & SUPPLIES INC.	Safety Glasses		226.30
				Safety Glasses		56.57
					Total for Check/Tran - 22323:	282.87
22324 8/21/25	DD	39	MMUA	2025 DRUG CONSORTIUM		1,045.00
				2025 DRUG CONSORTIUM		205.00
				MMUA AWARDS LUNCHEON - 19		100.00
					Total for Check/Tran - 22324:	1,350.00
22325 8/21/25	DD	9300	NISC	MISC INVOICE - JULY 2025		650.82
				MISC INVOICE - JULY 2025		120.00
				MISC INVOICE - JULY 2025		162.72
				MISC INVOICE - JULY 2025		30.00
				Customer Acct Exp		12,408.30
				Customer Acct Exp		3,102.08

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				PRINT SERVICES - JULY 2025	_	6,861.35
				PRINT SERVICES - JULY 2025		2,726.22
				PRINT SERVICES - JULY 2025		1,715.33
					Total for Check/Tran - 22325:	27,776.82
22326 8/21/25	DD	130	RESCO	Transformer		6,066.67
				Discount		-3.03
					Total for Check/Tran - 22326:	6,063.64
22327 8/25/25	DD	11	CITY OF ELK RIVER	SEWER BILLED - JULY 2025		249,862.86
				REVENUE TRANSFER - JULY 2025		151,291.77
				STORMWATER BILLED - JULY 2025		56,834.45
					Total for Check/Tran - 22327:	457,989.08
22328 8/25/25	DD	3599	JOHN DIETZ	MMUA SUMMER MTG EXPENSES - 20		180.47
				MMUA SUMMER MTG EXPENSES - 20		45.12
					Total for Check/Tran - 22328:	225.59
22329 8/25/25	DD	423	MARY STEWART	MMUA SUMMER CONF TRAVEL EXPENSES	- 151	169.09
				MMUA SUMMER CONF TRAVEL EXPENSES	- 151	42.27
					Total for Check/Tran - 22329:	211.36
89657 8/6/25	СНК	9997	JASON ASHMEAD	INACTIVE REFUND		21.84
89658 8/6/25	СНК	4531	AT & T MOBILITY	CELL PHONES & iPAD BILLING		29.18
				CELL PHONES & iPAD BILLING		2,503.64
				CELL PHONES & iPAD BILLING		12.49
				CELL PHONES & iPAD BILLING		641.39
					Total for Check/Tran - 89658:	3,186.70
89659 8/6/25	СНК	5224	BLUE CROSS BLUE SHIELD OF MINNES	S VISION INSURANCE - SEPT 2025		271.71
				VISION INSURANCE - SEPT 2025		84.33
					Total for Check/Tran - 89659:	356.04
89660 8/6/25	CHK	9997	JULIUS E COLLER	INACTIVE REFUND		211.87

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Bank Account: 5 - GENERAL FUND WITHDRAWALS

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Check / Tran Date	Pmt Type	Vendor	Vendor Name	Reference		Amount
89661 8/6/25	СНК	54	CORE & MAIN LP	TERMINAL SCREWS		-14.76
				TERMINAL SCREWS		202.07
				SCREW VALVE BOX		395.50
				VALVE BOX RISER		365.42
				PENTASOCKET JAW		230.66
					Total for Check/Tran - 89661:	1,178.89
89662 8/6/25	CHK	8949	FS3 INC.	PARTS FOR UNIT #56		630.14
89663 8/6/25	СНК	308	HASSAN SAND & GRAVEL	TOPSOIL		64.45
				TOPSOIL		64.46
				Discount		-2.37
				TOPSOIL		468.68
				Discount		-6.32
				TOPSOIL		63.66
				Discount		-1.18
					Total for Check/Tran - 89663:	651.38
89664 8/6/25	CHK	9997	PATRICK HOARD	INACTIVE REFUND		423.22
89665 8/6/25	CHK	9997	KURT JENNINGS	INACTIVE REFUND		60.98
89666 8/6/25	СНК	9997	JOLENE JOHNSON	INACTIVE REFUND		176.79
89667 8/6/25	СНК	9997	HORIYO KASIM	INACTIVE REFUND		49.87
89668 8/6/25	СНК	736	KLM ENGINEERING, INC.	Tower		4,000.00
				Tower		14,964.00
					Total for Check/Tran - 89668:	18,964.00
89669 8/6/25	CHK	9997	ARLEN KRINKE	Credit Balance Refund		8.67
89670 8/6/25	СНК	412	LEIDOS ENGINEERING, LLC	PROFESSIONAL SERVICES - JULY 2025		4,640.00
89671 8/6/25	СНК	9997	TIFFANY MALONEY	INACTIVE REFUND		74.71
89672 8/6/25	СНК	8605	MARCO TECHNOLOGIES, LLC	ACE PROGRAM - 6/29 to 7/28/25		1,454.43

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				ACE PROGRAM - 6/29 to 7/28/25		363.61
					Total for Check/Tran - 89672:	1,818.04
89673 8/6/25	СНК	9997	CRAIG METZGER	Credit Balance Refund		47.99
89674 8/6/25	СНК	9997	MITCH MUZZY	Credit Balance Refund		279.73
89675 8/6/25	СНК	9997	KELLY NEWMAN	INACTIVE REFUND		122.47
89676 8/6/25	СНК	9997	SUSAN NYGAARD	INACTIVE REFUND		48.64
89677 8/6/25	СНК	9997	BEN OBORSKY	Credit Balance Refund		450.74
89678 8/6/25	СНК	9997	RUSSELL PETERS	INACTIVE REFUND		169.80
89679 8/6/25	CHK	811	PRIME ADVERTISING & DESIGN, INC.	MONTHLY HOSTING OF WEBSITE		40.00
				MONTHLY HOSTING OF WEBSITE		40.00
				MONTHLY HOSTING OF WEBSITE		20.00
				Marketing		1,500.00
					Total for Check/Tran - 89679:	1,600.00
89680 8/6/25	СНК	9997	PRIME PARTNERS	INACTIVE REFUND		453.43
89681 8/6/25	СНК	9997	PURPOSE DRIVEN RESTORATION	INACTIVE REFUND		118.62
89682 8/6/25	СНК	9997	REGENSCHEID CUSTOM HOMES	INACTIVE REFUND		331.45
89683 8/6/25	СНК	9997	MITCH SPARGUR	INACTIVE REFUND		85.44
89684 8/6/25	CHK	6107	STUART C. IRBY CO.	COVER TESTING		-55.56
				COVER TESTING		2,551.52
				GLOVES & TESTING		-144.71
				GLOVES		1,972.97
				TESTING		934.13
					Total for Check/Tran - 89684:	5,258.35
89685 8/6/25	CHK	3360	THE UPS STORE 5093	SHIPPING		95.78

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89686 8/6/25	CHK	331	TRANSUNION	SKIP TRACING - JUNE 2025	60.00
				SKIP TRACING - JUNE 2025	15.00
				Total for Check/Tran - 89686:	75.00
89687 8/6/25	CHK	222	UC LABORATORY	WATER SAMPLES	16.17
89688 8/6/25	СНК	55	WESCO RECEIVABLES CORP.	ADAPTER	116.80
				FUSE END FITTING	19,978.56
				Connector	501.62
				Total for Check/Tran - 89688:	20,596.98
89689 8/6/25	CHK	9997	RONALD WOZNEY	INACTIVE REFUND	1,928.19
89690 8/6/25	СНК	3396	WRIGHT COUNTY HWY DEPT	UTILITY PERMIT	100.00
89691 8/14/25	СНК	9997	PATRICK ANDREASEN	INACTIVE REFUND	40.43
89692 8/14/25	СНК	1327	AUTOMATIC SYSTEMS CO	PROFESSIONAL SERVICES - JULY 2025	473.75
89693 8/14/25	СНК	9997	GARY BAGGENSTOSS	INACTIVE REFUND	233.58
89694 8/14/25	СНК	9997	HESTHER BOWMAN	INACTIVE REFUND	87.38
89695 8/14/25	СНК	9997	CAPSTONE HOMES	Credit Balance Refund	140.83
89696 8/14/25	СНК	9997	CAPSTONE HOMES	Credit Balance Refund	110.91
89697 8/14/25	СНК	9997	ROBERT CAVAN	INACTIVE REFUND	73.76
89698 8/14/25	СНК	3982	CENTERPOINT ENERGY	NATURAL GAS & IRON REMOVAL - JUNE 2025	464.01
				NATURAL GAS & IRON REMOVAL - JUNE 2025	162.77
				Total for Check/Tran - 89698:	626.78
89699 8/14/25	СНК	9997	HALEY CIESLAK	INACTIVE REFUND	102.07
89700 8/14/25	СНК	5348	CORPORATE FOUR INSURANCE AG	GENCRENEWAL - 7/1/25 to 7/1/26	3,600.00
				RENEWAL - 7/1/25 to 7/1/26	900.00
				Total for Check/Tran - 89700:	4,500.00

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89701 8/14/25	CHK	9997	RITA COYNE	INACTIVE REFUND	226.17
89702 8/14/25	СНК	9997	PHILLIP DANZ	INACTIVE REFUND	164.24
89703 8/14/25	СНК	9997	ZACHARY EASTLING	INACTIVE REFUND	287.14
89704 8/14/25	CHK	122	ELK RIVER WINLECTRIC	FUSEHOLDER	-23.88
				FUSEHOLDER	326.97
				CONNECTOR	10.66
				CONNECTOR	-0.78
				CONNECTORS	74.87
				CONNECTORS	-5.47
				CONDUIT	9.69
				CONDUIT	-0.70
				CONDUIT	28.00
				CONDUIT	-2.04
				Total for Check/Tran - 89704:	417.32
89705 8/14/25	CHK	9997	JOSEPH FARBER	INACTIVE REFUND	48.25
89706 8/14/25	СНК	9997	ALOYSIUS GOBLIRSCH	INACTIVE REFUND	46.72
89707 8/14/25	СНК	9997	JOE 0 GOSEWISCH JR	INACTIVE REFUND	89.45
89708 8/14/25	CHK	631	HEALTHPARTNERS	DENTAL EE INSURANCE - SEPT 2025	795.87
				DENTAL ER INSURANCE - SEPT 2025	2,154.50
				MEDICAL EE INSURANCE - SEPT 2025	10,460.45
				MEDICAL ER INSURANCE - SEPT 2025	56,480.92
				MEDICAL COBRA INSURANCE - SEPT 2025	2,640.12
				DENTAL EE INSURANCE - SEPT 2025	140.04
				DENTAL ER INSURANCE - SEPT 2025	653.21
				MEDICAL EE INSURANCE - SEPT 2025	2,695.55
				MEDICAL ER INSURANCE - SEPT 2025	15,255.88
				Total for Check/Tran - 89708:	91,276.54

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89709 8/14/25	CHK	9997	PAUL HONOR	INACTIVE REFUND		142.94
89710 8/14/25	СНК	9997	HPA US1 LLC	Credit Balance Refund		175.65
89711 8/14/25	СНК	9997	KARL JORGENSON	INACTIVE REFUND		314.29
89712 8/14/25	СНК	9997	LENNAR HOMES	Credit Balance Refund		77.38
89713 8/14/25	СНК	9997	KENT LINDERT	INACTIVE REFUND		239.29
89714 8/14/25	СНК	8605	MARCO TECHNOLOGIES, LLC	PRINTER MTC CONTRACT - 7/22 to 8/1/25		199.75
				PRINTER MTC CONTRACT - 7/22 to 8/1/25		49.94
					Total for Check/Tran - 89714:	249.69
89715 8/14/25	CHK	145	MENARDS	SOFTENER SALT		415.60
				SOFTENER SALT		59.39
				PARTS FOR UNIT #5		60.5
				DRANO		14.91
				DRANO		2.12
				MISC PARTS & SUPPLIES		24.78
				ZIPLOC BAGS		6.40
				REBATE		-3.95
				REBATE		-1.31
				REBATE		-8.43
				REBATE		-0.9
				MISC PARTS & SUPPLIES		-73.30
					Total for Check/Tran - 89715:	495.9
89716 8/14/25	СНК	119	MINNESOTA COMPUTER SYSTEMS	S INC COPIER MTC CONTRACT - 7/12 to 8/11/25		128.06
				COPIER MTC CONTRACT - 7/12 to 8/11/25		32.02
					Total for Check/Tran - 89716:	160.08
89717 8/14/25	СНК	147	MINNESOTA POLLUTION CONTRO	L AG WW TRTMNT FAC & COLL SYS OP CONF 1	1.25	585.00
89718 8/14/25	CHK	716	MOTION AUTOMATION INTELLIGI	ENCE Gear		731.22

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08/01/2025 To 08/31/2025

Check / Tran Date	Pmt Type	Vendor	Vendor Name	Reference	Amoun
89719 8/14/25	СНК	9997	ROBERT NELSON	INACTIVE REFUND	112.14
89720 8/14/25	СНК	9999	PARK CONSTRUCTION COMPANY	Hydrant Rental Deposit Refund	518.25
89721 8/14/25	СНК	574	REPUBLIC SERVICES, INC	TRASH & RECYCLING SERVICE - JULY 2025	136.71
				TRASH & RECYCLING SERVICE - JULY 2025	1,943.65
				TRASH & RECYCLING SERVICE - JULY 2025	58.36
				TRASH & RECYCLING SERVICE - JULY 2025	277.66
				TRASH & RECYCLING SERVICE - JULY 2025	407.95
				TRASH & RECYCLING SERVICE - JULY 2025	72.87
				TRASH & RECYCLING SERVICE - JULY 2025	10.41
				Total for Check/Tran - 89721:	2,907.61
89722 8/14/25	СНК	9997	TRAVIS SCHWARTZ	INACTIVE REFUND	42.67
89723 8/14/25	СНК	848	SHERBURNE COUNTY PUBLIC WORK	KS UTILITY PERMIT	100.00
89724 8/14/25 CHK 6107	6107	STUART C. IRBY CO.	SLEEVES & TESTING	-55.16	
				SLEEVES	755.50
				TESTING	11.51
				Total for Check/Tran - 89724:	711.85
89725 8/14/25	CHK	9997	MARCY SUMNER	INACTIVE REFUND	480.72
89726 8/14/25	СНК	9997	TUFF SHED, INC.	Credit Balance Refund	181.59
89727 8/14/25	СНК	9997	PANG VANG	INACTIVE REFUND	212.87
89728 8/14/25	СНК	9997	DION VANTYLER	INACTIVE REFUND	6.89
89729 8/14/25	СНК	375	VIKING ELECTRIC	CLAMP METER	145.66
89730 8/14/25	СНК	55	WESCO RECEIVABLES CORP.	Panduit	248.63
				INSULATOR	587.25
				Total for Check/Tran - 89730:	835.88
89731 8/14/25	CHK	9997	BRYCE WILES	INACTIVE REFUND	513.98

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Accounts Payable Check Register

08/01/2025 To 08/31/2025

Bank Account: 5 - GENERAL FUND WITHDRAWALS

10:43:58 AM

09/02/2025

Check / Tran Date	Pmt Type	Vendor	Vendor Name	Reference		Amoun
89732 8/21/25	CHK	328	1ST AYD CORPORATION	POP-UP WIPES	_	943.33
				SAFETY VESTS		386.57
					Total for Check/Tran - 89732:	1,329.90
89733 8/21/25	CHK	5619	ALDEN POOL AND MUNICIPAL SUPPL	LY Dehumidifier		11,706.00
89734 8/21/25	СНК	2	AMERICAN WATER WORKS ASSOC	MEMBERSHIP RENEWAL - 11/25 to 10/26		2,418.00
89735 8/21/25	CHK	2920	BATTERIES PLUS BULBS	EV FOB BATTERY		12.04
				EV FOB BATTERY		3.01
				BATTERIES		191.59
					Total for Check/Tran - 89735:	206.64
89736 8/21/25	CHK	662	BENEFIT EXTRAS, INC	COBRA LETTERS - 19 188		63.00
				COBRA LETTERS - 19 188		7.00
					Total for Check/Tran - 89736:	70.00
89737 8/21/25 CHK 3982	3982	CENTERPOINT ENERGY	NATURAL GAS & IRON REMOVAL		435.61	
				NATURAL GAS & IRON REMOVAL		93.82
					Total for Check/Tran - 89737:	529.43
89738 8/21/25	CHK	537	COLLINS BROTHERS TOWING INC	TOW 40' CONTAINER		300.00
89739 8/21/25	СНК	3173	DELL MARKETING LP	Laptop		1,608.69
				Laptop		402.18
				Laptop		2,571.21
				Laptop		642.80
					Total for Check/Tran - 89739:	5,224.88
89740 8/21/25	CHK	8709	FAIRVIEW HEALTH SERVICES	RANDOM DRUG SCREENING - 111 119 177	195	320.00
89741 8/21/25	СНК	824	HOME DEPOT CREDIT SERVICES	HOME DEPOT		30.14
				HOME DEPOT		67.54
					Total for Check/Tran - 89741:	97.68
89742 8/21/25	CHK	412	LEIDOS ENGINEERING, LLC	PROFESSIONAL SERVICES - JULY 2025		4,820.00

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Accounts Payable Check Register

08/01/2025 To 08/31/2025

Bank Account: 5 - GENERAL FUND WITHDRAWALS

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09/02/2025

Check / Tran Date	Pmt Type	Vendor	Vendor Name	Reference		Amoun
89743 8/21/25	CHK	8605	MARCO TECHNOLOGIES, LLC	TEAMS ROOMS PARTS		-640.51
				TEAMS ROOMS PARTS		-91.50
				TEAMS ROOMS PARTS		-565.70
				TEAMS ROOMS PARTS		-618.73
				TEAMS ROOMS PARTS		-141.42
				TEAMS ROOMS PARTS		-88.39
				TEAMS MEETING ROOMS PARTS		804.88
				TEAMS MEETING ROOMS PARTS		880.33
				TEAMS MEETING ROOMS PARTS		201.22
				TEAMS MEETING ROOMS PARTS		125.76
				TEAMS ROOMS PARTS		657.42
				TEAMS ROOMS PARTS		93.93
					Total for Check/Tran - 89743:	617.29
89744 8/21/25	CHK	145	MENARDS	SPOTLIGHT - UNIT #31		54.26
				LEVEL - UNIT #8 & 21		8.61
				MISC PARTS & SUPPLIES		73.30
				MISC PARTS & SUPPLIES		65.29
				MISC PARTS & SUPPLIES		14.76
				MISC PARTS & SUPPLIES		46.38
				SUMP PUMP - FREEPORT BOOSTER		172.59
				PARTS - FREEPORT BOOSTER		6.12
				MISC PARTS & SUPPLIES		16.28
				MISC PARTS & SUPPLIES		29.64
				SCREWS		10.74
				POTHOLE PATCH		12.39
					Total for Check/Tran - 89744:	510.36
89745 8/21/25	СНК	703	MICROSOFT STORE	surface		6,752.05
				surface		515.73
				surface		1,688.00
				surface		128.93

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08/01/2025 To 08/31/2025

Check / Tran Date	Pmt Type	Vendor	Vendor Name	Reference		Amoun
					Total for Check/Tran - 89745:	9,084.71
89746 8/21/25	СНК	40	MINNESOTA RURAL WATER ASSOC	MEMBERSHIP RENEWAL-10/25 to 9/26		425.00
89747 8/21/25	СНК	633	MUTUAL OF OMAHA	ELEC LIFE INSURANCE - SEPT 2024		216.81
				LIFE,STD & LTD INSURANCE - SEPT 2024		2,253.59
				ELEC LIFE INSURANCE - SEPT 2024		202.94
				LIFE,STD & LTD INSURANCE - SEPT 2024		589.4
					Total for Check/Tran - 89747:	3,262.74
89748 8/21/25	CHK	3218	RDO EQUIPMENT CO.	PARTS FOR UNIT #50		-41.74
				PARTS FOR UNIT #50		531.54
				PARTS & LABOR FOR UNIT #50 & 56		-5.93
				PARTS & LABOR FOR UNIT #50		75.59
				PARTS & LABOR FOR UNIT #56		797.4
					Total for Check/Tran - 89748:	1,356.86
89749 8/21/25	СНК	9999	SBC	Hydrant Rental Deposit Refund		324.1
89750 8/21/25	СНК	9997	SHERBURNE COUNTY PUBLIC WORK	S Credit Balance Refund		144.13
89751 8/21/25	СНК	8141	SPEEDCUTTERS OUTDOOR MAINTEN	A LAWN MOWING SERVICES		867.69
				LAWN MOWING SERVICES		2,155.5
					Total for Check/Tran - 89751:	3,023.20
89752 8/21/25	СНК	7237	SUSA	SUSA ONE-DAY SCHOOL - 196		75.00
89753 8/21/25	СНК	3360	THE UPS STORE 5093	SHIPPING		18.0
89754 8/21/25	СНК	783	VICTORY CLEANING SERVICES	MONTHLY CLEANING FOR THE PLANT-JULY	Y 2025	3,407.50
				MONTHLY CLEANING FOR THE PLANT-JULY	Y 2025	486.79
					Total for Check/Tran - 89754:	3,894.29
89755 8/21/25	СНК	375	VIKING ELECTRIC	MISC PARTS & SUPPLIES		-2.72
				MISC PARTS & SUPPLIES		37.03
				MISC PARTS & SUPPLIES		-0.38
				MISC PARTS & SUPPLIES		5.28
03			/nro/rnttemnlate/acc	et/2.61.1/ap/AP_CHK_REGISTER vml rnt		

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Grand Total:

(174)

5,683,789.58

08/01/2025 To 08/31/2025

Check Register

Bank Account: 5 - GENERAL FUND WITHDRAWALS

10:43:58 AM

09/02/2025

Check / Tran Date	Pmt Type	Vendor	Vendor Name	Reference		Amount
					Total for Check/Tran - 89755:	39.23
89756 8/21/25	CHK	55	WESCO RECEIVABLES CORP.	Mtce of OH Primary		262.25
				Fiber Cable		1,704.43
				COLD SHRINK SPLICE		492.23
					Total for Check/Tran - 89756:	2,458.91
89757 8/25/25	СНК	48	LEAGUE OF MN CITIES INS TRUST	LIABILITY INSURANCE - 7/25 to 7/26		36,204.32
				LIABILITY INSURANCE - 7/25 to 7/26		13,984.68
					Total for Check/Tran - 89757:	50,189.00
89758 8/25/25	CHK	4301	MINNESOTA AWWA	MN AWWA ANNUAL CONF - 136		350.00
					Total for Bank Account - 5: (173)	5,668,597.53

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Check Register

PARAMETERS ENTERED:

Check Date: 08/01/2025 To 08/31/2025

Bank: All Vendor: All Check: Journal: All

Format: All GL References/Amounts

Extended Reference: No

Sort By: Check/Transaction

Voids: None

Payment Type: All **Group By Payment Type:** No **Minimum Amount:** 0.00

Authorization Listing: No Credit Card Charges: No

09/02/2025

10:43:58 AM

ELK RIVER MUNICIPAL UTILITIES REGULAR MEETING OF THE UTILITIES COMMISSION HELD AT THE UTILITIES CONFERENCE ROOM

August 12, 2025

Members Present: Chair John Dietz, Vice Chair Mary Stewart, and Commissioner Jill Larson-Vito

ERMU Staff Present: Mark Hanson, General Manager

Sara Youngs, Administrations Director Melissa Karpinski, Finance Manager

Tony Mauren, Governance & Communications Manager

Tom Geiser, Operations Director

Chris Sumstad, Electric Superintendent

Mike Tietz, Technical Services Superintendent

Dave Ninow, Water Superintendent

Jenny Foss, Communications & Administrative Coordinator

Others Present: Jared Shepherd, Attorney

1.0 GOVERNANCE

1.1 Call Meeting to Order

The regular meeting of the Utilities Commission was called to order at 3:30 p.m. by Chair Dietz.

1.2 Pledge of Allegiance

The Pledge of Allegiance was recited.

1.3 Consider the Agenda

Moved by Commissioner Larson-Vito and seconded by Commissioner Stewart to approve the August 12, 2025, agenda. Motion carried 3-0.

2.0 CONSENT AGENDA (Approved By One Motion)

Moved by Commissioner Stewart and seconded by Commissioner Larson-Vito to approve the Consent Agenda as follows:

- 2.1 Check Register July 2025
- 2.2 Regular Meeting Minutes July 8, 2025
- 2.3 2025 Second Quarter Utilities Performance Metrics Score Card Statistics
- 2.4 2025 Second Quarter Delinquent Items
- 2.5 Employee Safety Manual
- 2.6 East Substation Foundation Installation Bid

Elk River Municipal Utilities Commission Meeting Minutes August 12, 2025

Motion carried 3-0.

3.0 OPEN FORUM

No one appeared for open forum.

4.0 POLICY & COMPLIANCE

4.1 <u>Commission Policy Review – G.4d1 – Customer Data Privacy</u>

Mr. Mauren presented the current Customer Data Privacy policy for review. He explained that this policy outlines ERMU's responsibility to keep customer information secure and confidential. No changes to the policy were recommended by staff or the Commission.

Ms. Youngs provided clarification that customer data is not shared with third parties except as required by law or through formal data requests, which are reviewed for compliance.

4.2 Annual Strategic Plan Review

Mr. Hanson presented updates to the strategic plan, which had been restructured at the June meeting as having a three-year window instead of five years for better predictability. Five initiatives for 2026-2027 were added to the seven initiatives remaining on the plan, the added items are:

- Evaluation of new utility billing software offerings.
- Assessment of IT/OT needs due to growth and new technologies.
- Implementation of an outage management system.
- Construction of the East substation.
- Review of AppSuite-related processes, focusing on service order efficiency.

Mr. Hanson explained that all initiatives on the plan align with ERMU's Mission, Vision, and Values.

The Commission had no questions.

5.0 BUSINESS ACTION

5.1 Financial Report – June 2025

Ms. Karpinski presented the June 2025 financials which showed a combined electric and water net position increase of \$994,000, which is a 4.1% margin.

The revenue & expense breakdown showed that 93% of revenue and 92% of expenses are from the electric department, while 7% revenue and 8% expenses came from the water department.

Year-to-date actuals combining electric and water were favorable with a cumulative actual balance of \$993,000 compared to the budgeted loss of \$266,000.

Most accounts receivable balances were current, having only 3% at over 90 days, and those consisting mainly of inactive accounts.

Electric usage was up 5% over last year, presumed by staff to be attributable to higher temperatures.

Year-to-date water usage was 11% higher than last year.

Administrative expenses were up 10% from last year, with a large increase over prior year coming from changes in sick pay accrual per new GASB laws that require 100% accrual as opposed to 50% previously.

In response to Chair Dietz's question about the increase to Connection Fees, Mr. Ninow noted there were large projects at Spectrum High School and a new tire shop.

Moved by Commissioner Larson-Vito and seconded by Commissioner Stewart to receive the June 2025 Financial Report. Motion carried 3-0.

5.2 2026 Annual Business Plan: Travel and Training; Dues, Subscriptions - Fees Budget

Ms. Karpinski presented this portion of the business plan which is to be approved in its entirety by the Commission in December.

The Travel & Training budget proposed a 2% decrease from last year with additional leadership, IT, and customer services trainings planned.

The Dues & Subscriptions budget overall has a 15% increase largely due to planned bonding for new water infrastructure in 2026, the siting of which will be the subject of a feasibility report.

5.3 **2025 National Energy Foundation Report**

Mr. Mauren presented his memo on the National Energy Foundation report, recapping the energy and water conservation presentation and energy saving kits provided to fourth graders in ERMU's service territory during the spring of 2025.

Mr. Mauren explained that the program reached 389 students in 14 classrooms across Lincoln, Meadowvale, Parker, and Twin Lakes Elementaries. Key results included a 42% return rate on energy kit installation data, an estimated net savings of 96,058.14 kWh from the energy saving kit products, 91% of parents stating they would like to see the program continued in local schools, and 88% of parents said they will continue to use the products after the completion of the program.

In response to Chair Dietz's question, Mr. Mauren explained that the all-in 2025 cost for the program was \$14,612, or roughly \$38 per student. He added that this is part of the Conservation Improvement Program budget.

6.0 BUSINESS DISCUSSION

6.1 **Staff Updates**

Staff discussed issues with how a residential solar solicitor was communicating their affiliation with ERMU and the solicitor's non-compliant conduct while selling in the community. The company's solicitation license with the City of Elk River has been revoked.

Mr. Hanson noted there will be a meeting of the Wage & Benefit Committee on September 2 at 11:30 a.m. in the Utilities Conference Room.

Ms. Youngs provided the last AMI meter installations status update:

- Approximately 1,548 combined residential and commercial electric meters remain to be exchanged.
- Approximately 119 residential water meters, 59 commercial water meters, and 1 irrigation water meter remain to be exchanged.
- Approximately 33 customers have not returned their opt-out form or scheduled an exchange. Two of those 33 customers have not completed their opt-out form and sent certified letters to staff and commissioners stating their disagreement with ERMU's need or ability to exchange their meters regardless of ordinance/policy.
- A discussion on next steps for meter exchange holdouts will be part of the September agenda.
- Commercial electric meters are expected to arrive in November.

At the September meeting, the Commission will discuss plans for the Employee Appreciation Lunch in October.

6.2 **City Council Update**

Chair Dietz provided a City Council update.

6.3 Future Planning

Chair Dietz announced the following:

- a. Regular Commission Meeting September 9, 2025
- b. Quorum MMUA Summer Conference, August 18-20, 2025 Rochester, MN
- c. 2025 Governance Agenda

6.4 Other Business

There was no other business.

7.0 ADJOURN REGULAR MEETING

Moved by Commissioner Stewart and seconded by Commissioner Larson-Vito to adjourn the regular meeting of the Elk River Municipal Utilities Commission at 4:29 p.m. Motion carried 3-0.

Minutes prepared by Tony Mauren.
John J. Dietz, ERMU Commission Chair
Tina Allard City Clerk



UTILITIES COMMISSION MEETING

то:	FROM:						
ERMU Commission	Tony Mauren – Governance & Communications Manager						
MEETING DATE:	AGENDA ITEM NUMBER:						
September 9, 2025	4.1						
SUBJECT:							
Commission Policy Review – 0	G.4e – Core Customer Services						
ACTION REQUESTED:							
Adopt updated policy language							

BACKGROUND/DISCUSSION:

This month commissioners are reviewing policy G.4e – Core Customer Services to make comments, ask questions, or recommend updates.

With policy G.4e, the Commission sets forth its expectations for the General Manager concerning core customer services and related business opportunities.

Staff is recommending one minor edit to make the text gender neutral.

ATTACHMENTS:

• Updated ERMU Policy – G.4e – Core Customer Services



COMMISSION POLICY

Section:	Category:
Governance	Delegation to Management Policies
Policy Reference:	Policy Title:
G.4e	Core Customer Services
G.4e	Core Customer Services

PURPOSE:

With this policy, the Commission sets forth its expectations for the General Manager concerning core customer services and related business opportunities.

POLICY:

The ERMU Commission expects the General Manager to ensure that customers receive safe, reliable, cost effective and quality long term electric and water utility services that directly support ERMU's core purpose and mission as stated in the *Organizational Core Purpose Policy* and *Mission Statement Policy*. ERMU's "core customer services" are retail electric and water services.

Consistent with this general statement, the General Manager shall:

- 1. Identify and keep the Commission informed about the full range of business opportunities that are reasonably available to ERMU for the provision of its core customer services, bringing appropriate recommendations to the Commission for consideration and approval.
- 2. Keep him/herself themself and others in the organization informed about electric and water services trends, technologies, and practices through independent research, membership in appropriate organizations, and participation in appropriate industry workshops, seminars, and other similar opportunities.
- 3. Actively participate in relevant associations and advocacy groups, and stay informed about the national, regional, and state electric power and water supply markets, market participants, market management, and related legal and regulatory initiatives that may directly affect the interests of ERMU customers. Work to mitigate regulatory risks by acting on behalf of the interests of ERMU and its customers.

- 4. Maintain professional and productive relationships with utility service providers, regulators, professional experts and others with whom ERMU must collaborate to create and execute successful business opportunities.
- 5. Clearly articulate and consistently demonstrate a high value proposition for customers who receive ERMU's core customer services.
- 6. Establish core customer service standards for reliability, cost, quality, regulatory compliance, and other factors important to ERMU's customers.
- 7. Routinely monitor and keep the Commission informed about ERMU's overall performance with respect to its core customer services standards, as well as ERMU's business strategies and initiatives to improve those services.

The General Manager is expected to look for and consider new business opportunities but shall not implement any new core customer services or pursue any related business opportunities without legal authority and clear direction to do so from the Commission-approved ERMU Strategic Plan, Annual Business Plan or specific authorization of the Commission.

POLICY HISTORY:

Adopted July 11, 2017 Revised September 9, 2025



UTILITIES COMMISSION MEETING

то:	FROM:						
ERMU Commission	Tony Mauren – Governance & Communications Manager						
MEETING DATE:	AGENDA ITEM NUMBER:						
September 9, 2025	4.2						
SUBJECT:							
Commission Policy Review – C	G.4j – Cost Allocation and Recovery						
ACTION REQUESTED:							
Adopt updated policy language							

BACKGROUND/DISCUSSION:

This month commissioners are also reviewing policy G.4j – Cost Allocation and Recovery. With this policy, the Commission sets forth its expectations for the General Manager concerning cost allocation and recovery of costs for ERMU's core customer services.

The provided update helps ERMU align with leading practices, per the American Public Power Association, in conducting a full cost-of-service study every five years instead of every ten as previously listed.

ERMU last did a study in 2020 and is preparing for a study now in 2025.

ATTACHMENTS:

• Updated ERMU Policy – G.4j – Cost Allocation and Recovery.



COMMISSION POLICY

Section:	Category:
Governance	Delegation to Management Policies
Policy Reference:	Policy Title:
G.4j	Cost Allocation and Recovery

PURPOSE:

With this policy, the Commission sets forth its expectations for the General Manager concerning cost allocation and recovery of costs for ERMU's core customer services (See *Core Customer Services Policy*).

POLICY:

The General Manager shall operate ERMU in accordance with the Financial Plan (See *Financial Planning and Budgeting Policy*).

Consistent with this general statement, the General Manager shall:

- 1. Annually report to the Commission on the performance and adequacy of ERMU's rates, fees, and charges for utility services with respect to revenue requirements, provide an updated projection of revenue and revenue requirements in the Financial Plan (See *Financial Planning and Budgeting Policy*), and recommend an appropriate plan for rate adjustments as needed.
- 2. Provide, at least once every ten five (10 5) years or sooner at Management or Commission discretion, and in conjunction with development of the Financial Plan, a full cost-of-service rate study for each of ERMU's core customer services which fairly allocates costs among customer classes, provides for sufficient revenues, demonstrates that recommended rates are just and reasonable, and provides for competitive positioning with nearby service providers.
- 3. Recommend any new or adjusted rates, fees, or charges to the Commission for consideration and approval.
- 4. Implement any Commission-approved rates, fees, charges (or changes to same), provide adequate advance public notice and information to affected customers.

5. Apprise the Commission of and recommend any changes to existing cost-of-service allocation methods or practices concerning rates, fees, or charges that are inconsistent with good and accepted utility practice.

POLICY HISTORY:

Adopted August 8, 2017
Revised September 9, 2025



UTILITIES COMMISSION MEETING

TO:	FROM:						
ERMU Commission	Melissa Karpinski – Finance Manager						
MEETING DATE:	AGENDA ITEM NUMBER:						
September 9, 2025	5.1						
SUBJECT:							
Financial Report – July 2025							
ACTION REQUESTED:							
Receive the July 2025 Financial Report							

DISCUSSION:

Please note that these are the preliminary *unaudited* financial statements.

Electric

July year to date (YTD) electric kWh sales are up 5% from the prior year. For further breakdown:

- Residential usage is up 7%
- Small Commercial usage is up 3%
- Large Commercial usage is up 4%

For July 2025, the Electric Department overall is ahead of prior YTD and favorable to budget YTD. Additional variance analysis can be found on the Summary Electric Statement of Revenues, Expenses and Changes in Net Position attachment.

Water

July YTD gallons of water sold are up 11% from the prior year. For further breakdown:

- Residential use is up 15%
- Commercial use is up 7%

For July 2025, the Water Department overall is ahead of prior YTD and favorable to budget YTD. Additional variance analysis can be found on the Summary Water Statement of Revenues, Expenses and Changes in Net Position attachment.

ATTACHMENTS:

- Balance Sheet 7.2025
- Electric Balance Sheet 7.2025
- Water Balance Sheet 7.2025
- Summary Electric Statement of Revenues, Expenses and Changes in Net Position 7.2025
- Summary Water Statement of Revenues, Expenses and Changes in Net Position 7.2025
- Graphs Prior Year and YTD 2025
- Detailed Electric Statement of Revenues, Expenses and Changes in Net Position 7.2025
- Detailed Water Statement of Revenues, Expenses and Changes in Net Position 7.2025

ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA COMBINED BALANCE SHEET FOR PERIOD ENDING JULY 2025

FOR PERIOD ENDI	ELECTRIC	WATER		
ASSETS				
CURRENT ASSETS CASH	2 945 912	5 904 421		
ACCOUNTS RECEIVABLE	3,845,813 2,691,568	5,894,431 5,203,914		
INVENTORIES	2,172,000	42,042		
PREPAID ITEMS	223,400	55,004		
CONSTRUCTION IN PROGRESS	1,662,678	251,345		
TOTAL CURRENT ASSETS	10,595,460	11,446,737		
RESTRICTED ASSETS BOND RESERVE FUND	1,779,016	0		
EMERGENCY RESERVE FUND	7,595,869	4,277,408		
UNRESTRICTED RESERVE FUND	0	0		
TOTAL RESTRICTED ASSETS	9,374,884	4,277,408		
FIXED ASSETS				
PRODUCTION	795,920	17,196,492		
LFG PROJECT TRANSMISSION	0 2,305,024	$0 \\ 0$		
DISTRIBUTION	55,181,690	30,835,323		
GENERAL	25,630,632	1,620,497		
FIXED ASSETS (COST)	83,913,265	49,652,312		
LESS ACCUMULATED DEPRECIATION	(38,327,668)	(24,718,575)		
TOTAL FIXED ASSETS, NET	45,585,597	24,933,737		
INTANGIBLE ASSETS	21.546.212			
POWER AGENCY MEMBERSHIP BUY-IN LOSS OF REVENUE INTANGIBLE	21,546,212 7,169,412	$0 \\ 0$		
LESS ACCUMULATED AMORTIZATION	(4,564,440)	0		
TOTAL INTANGIBLE ASSETS, NET	24,151,184	0		
OTHER ASSETS AND DEFERRED OUTFLOWS	322,181	61,420		
TOTAL ASSETS	90,029,306	40,719,302		
	90,029,300	40,719,302		
LIABILITIES AND FUND EQUITY				
CURRENT LIABILITIES ACCOUNTS PAYABLE	5,617,262	272,089		
SALARIES AND BENEFITS PAYABLE	1,220,931	187,837		
DUE TO CITY	729,916	3,731		
DUE TO OTHER FUNDS NOTES PAYABLE-CURRENT PORTION	0	0		
BONDS PAYABLE-CURRENT PORTION	0	0		
UNEARNED REVENUE	8,050	439,381		
TOTAL CURRENT LIABILITIES	7,576,158	903,038		
LONG TERM LIABILITIES OPEB LIABILITY	0	0		
LFG PROJECT	0	0		
DUE TO COUNTY	0	0		
DUE TO CITY	0	0		
BONDS PAYABLE, LESS CURRENT PORTION PENSION LIABILITIES	27,175,480 1,708,036	1,486,415 328,984		
TOTAL LONG TERM LIABILITIES				
	28,883,516	1,815,399		
TOTAL LIABILITIES	36,459,674	2,718,437		
DEFERRED INFLOWS OF RESOURCES	1,206,975	4,689,086		
FUND EQUITY CAPITAL ACCOUNT CONST COST	1,779,016	0		
CONTRIBUTED CAPITAL	1,779,010	0		
RETAINED EARNINGS	49,623,773	33,451,758		
NET INCOME (LOSS) (THROUGH PREVIOUS MONTH)	959,868	(139,979)		
TOTAL FUND EQUITY	52,362,656	33,311,779		
TOTAL LIABILITIES & FUND EQUITY	90,029,306	40,719,302		
		· · · · · · · · · · · · · · · · · · ·		

ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA ELECTRIC BALANCE SHEET

	July 31, 2025	June 30, 2025	Current Month Change from Prior Month
ASSETS			_
CURRENT ASSETS	2 0 4 5 0 1 2	4 (00 105	(754.202)
CASH ACCOUNTS RECEIVABLE	3,845,813 2,691,568	4,600,195 2,726,509	(754,382) (34,940)
INVENTORIES	2,172,000	2,720,309	(108,292)
PREPAID ITEMS	223,400	198,422	24,977
CONSTRUCTION IN PROGRESS	1,662,678	1,463,245	199,433
TOTAL CURRENT ASSETS	10,595,460	11,268,663	(673,204)
RESTRICTED ASSETS			
BOND RESERVE FUND	1,779,016	1,779,016	0
EMERGENCY RESERVE FUND	7,595,869	7,566,150	29,718
TOTAL RESTRICTED ASSETS	9,374,884	9,345,166	29,718
FIXED ASSETS			
PRODUCTION	795,920	795,920	0
TRANSMISSION	2,305,024	2,305,024	0
DISTRIBUTION	55,181,690	55,014,802	166,888
GENERAL	25,630,632	25,605,389	25,243
FIXED ASSETS (COST)	83,913,265	83,721,134	192,131
LESS ACCUMULATED DEPRECIATION	(38,327,668)	(38,094,268)	(233,400)
TOTAL FIXED ASSETS, NET	45,585,597	45,626,866	(41,269)
INTANGIBLE ASSETS DOWER ACENCY MEMBERSHIP DLIV IN	21 546 212	21 546 212	0
POWER AGENCY MEMBERSHIP BUY-IN LOSS OF REVENUE INTANGIBLE	21,546,212 7,169,412	21,546,212 7,169,412	0
LESS ACCUMULATED AMORTIZATION	(4,564,440)	(4,508,762)	(55,678)
TOTAL INTANGIBLE ASSETS, NET	24,151,184	24,206,862	(55,678)
OTHER ASSETS AND DEFERRED OUTFLOWS	322,181	322,181	0
TOTAL ASSETS	90,029,306	90,769,738	(740,432)
LIABILITIES AND FUND EQUITY			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	5,617,262	5,453,772	163,490
SALARIES AND BENEFITS PAYABLE	1,220,931	1,221,874	(943)
DUE TO CITY	729,916	889,618	(159,702)
BONDS PAYABLE-CURRENT PORTION	0	480,000	(480,000)
UNEARNED REVENUE	8,050	9,660	(1,610)
TOTAL CURRENT LIABILITIES	7,576,158	8,054,924	(478,765)
LONG TERM LIABILITIES BONDS PAYABLE, LESS CURRENT PORTION	27,175,480	27,180,469	(4,989)
PENSION LIABILITIES	1,708,036	1,708,036	(4,989)
TOTAL LONG TERM LIABILITIES	28,883,516	28,888,505	(4,989)
TOTAL LIABILITIES	36,459,674	36,943,428	(483,754)
DEFERRED INFLOWS OF RESOURCES	1,206,975	1,206,975	0
FUND EQUITY CAPITAL ACCOUNT CONST COST	1,779,016	1,779,016	0
RETAINED EARNINGS	49,623,773	49,623,773	0
NET INCOME (LOSS) (THROUGH PREVIOUS MONTH)	959,868	1,216,547	(256,679)
TOTAL FUND EQUITY	52,362,656	52,619,335	(256,679)
TOTAL LIABILITIES & FUND EQUITY	90,029,306	90,769,738	(740,432)

ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA WATER BALANCE SHEET

	July 31, 2025	June 30, 2025	Current Month Change from Prior Month
ASSETS			THO MORE
CURRENT ASSETS			
CASH	5,894,431	5,794,255	100,176
ACCOUNTS RECEIVABLE	5,203,914	5,189,452	14,462
INVENTORIES	42,042	44,880	(2,838)
PREPAID ITEMS	55,004	45,046	9,959
CONSTRUCTION IN PROGRESS	251,345	215,583	35,762
TOTAL CURRENT ASSETS	11,446,737	11,289,217	157,520
RESTRICTED ASSETS			
EMERGENCY RESERVE FUND	4,277,408	4,269,978	7,430
TOTAL RESTRICTED ASSETS	4,277,408	4,269,978	7,430
FIXED ASSETS			
PRODUCTION	17,196,492	17,177,471	19,021
DISTRIBUTION	30,835,323	30,835,323	0
GENERAL	1,620,497	1,615,537	4,960
FIXED ASSETS (COST)	49,652,312	49,628,332	23,981
LESS ACCUMULATED DEPRECIATION	(24,718,575)	(24,603,090)	(115,485)
TOTAL FIXED ASSETS, NET	24,933,737	25,025,242	(91,504)
INTANGIBLE ASSETS			
OTHER ASSETS AND DEFERRED OUTFLOWS	61,420	61,420	0
TOTAL ASSETS	40,719,302	40,645,856	73,446
LIABILITIES AND FUND EQUITY		_	_
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	272,089	273,901	(1,813)
SALARIES AND BENEFITS PAYABLE	187,837	178,215	9,622
DUE TO CITY	3,731	2,115	1,616
BONDS PAYABLE-CURRENT PORTION UNEARNED REVENUE	0 439,381	65,000 393,197	(65,000) 46,184
TOTAL CURRENT LIABILITIES	903,038	912,428	(9,391)
LONG TERM LIABILITIES	903,038	912,420	(9,391)
BONDS PAYABLE, LESS CURRENT PORTION	1,486,415	1,486,969	(554)
PENSION LIABILITIES	328,984	328,984	0
TOTAL LONG TERM LIABILITIES	1,815,399	1,815,953	(554)
TOTAL LIABILITIES	2,718,437	2,728,382	(9,945)
DEFERRED INFLOWS OF RESOURCES	4,689,086	4,689,086	0
FUND EQUITY		<u> </u>	
RETAINED EARNINGS	33,451,758	33,451,758	0
NET INCOME (LOSS) (THROUGH PREVIOUS MONTH)	(139,979)	(223,369)	83,391
TOTAL FUND EQUITY	33,311,779	33,228,389	83,391
TOTAL LIABILITIES & FUND EQUITY	40,719,302	40,645,856	73,446

ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

FOR PERIOD ENDING JULY 2025

	2025	2025	2025	YTD	2025 YTD	2025	2024	2024	YTD	2024 v.	Variance
	JULY	YTD	YTD	Budget	Bud Var%	ANNUAL	JULY	YTD	VARIANCE	2025 Actual	Item
Electric			BUDGET	Variance		BUDGET				Var%	
Revenue											
Operating Revenue											
Elk River	3,763,579	22,594,900	22,479,728	115,172	1	41,085,728	3,286,965	20,858,325	1,736,575	8	
Otsego	382,202	2,329,159	2,210,112	119,047	5	4,073,730	338,894	2,082,825	246,333	12	
Rural Big Lake	18,245	122,663	128,233	(5,569)	(4)	231,863	16,360	114,457	8,206	7	
Dayton	23,774	155,848	154,158	1,691	1	281,987	21,208	138,689	17,160	12	
Public St & Hwy Lighting	23,900	165,202	152,250	12,952	9	261,000	21,710	152,027	13,176	9	
Other Electric Sales	400	2,800	2,800	0	0	4,800	400	2,800	0	0	
Total Operating Revenue	4,212,098	25,370,572	25,127,280	243,292	1	45,939,108	3,685,538	23,349,122	2,021,450	9	
Other Operating Revenue								_			
Interest/Dividend Income	18,521	253,371	204,167	49,204	24	350,000	61,555	163,433	89,938	55 ((1)
Customer Penalties	28,142	157,662	166,250	(8,588)	(5)	285,000	31,208	151,266	6,395	4	
Connection Fees	24,875	149,796	87,500	62,296	71	150,000	72,806	223,657	(73,861)	2 2	
Misc Revenue	173,299	1,022,548	551,875	470,673	85	972,500	122,278	887,901	134,646	15	(3)
Total Other Revenue	244,837	1,583,377	1,009,792	573,585	57	1,757,500	287,848	1,426,257	157,119	11	
Total Revenue	4,456,935	26,953,949	26,137,072	816,877	3	47,696,608	3,973,385	24,775,380	2,178,569	9	
Expenses											
Purchased Power	3,536,856	17,668,828	16,943,190	725,638	4	30,599,628	3,234,950	16,651,168	1,017,660	6	
Operating & Mtce Expense	21,538	178,045	204,417	(26,372)	(13)	341,000	19,023	157,022	21,023	13	
Transmission Expense	3,558	20,885	44,333	(23,448)	(53)	76,000	4,324	34,832	(13,947)	(40)	
Distribution Expense	40,776	315,856	304,208	11,648	4	521,500	35,410	283,535	32,321	11	
Maintenance Expense	124,711	1,049,766	1,297,458	(247,692)	(19)	2,144,500	128,758	1,152,785	(103,019)	(9) ((4)
Depreciation & Amortization	289,078	2,015,438	1,948,072	67,366	3	3,339,552	275,048	1,926,123	89,315	5	
Interest Expense	61,983	435,155	435,155	0	0	735,069	65,175	457,459	(22,304)		
Other Operating Expense	24,144	68,495	36,983	31,512	85	482,400	8,329	42,253	26,242	62 ((5)
Customer Accounts Expense	37,454	242,176	274,167	(31,990)	(12)	470,000	36,660	242,505	(329)	(0)	
Administrative Expense	324,373	2,592,097	2,823,150	(231,053)	(8)	4,783,849	289,236	2,343,123	248,973	11	
General Expense	77,338	359,472	373,217	(13,745)	(4)	639,800	39,434	306,030	53,441	17	(6)
Total Expenses(before Operating Transfers)	4,541,808	24,946,212	24,684,349	261,863	1	44,133,298	4,136,344	23,596,836	1,349,377	6	
Operating Transfer											
Operating Transfer/Other Funds	151,292	908,989	899,189	9,800	1	1,643,429	132,179	839,241	69,749	8	
Utilities & Labor Donated	20,514	138,879	154,583	(15,704)	(10)	265,000	19,009	130,673	8,206	6	
Total Operating Transfer	171,806	1,047,869	1,053,772	(5,904)	(1)	1,908,429	151,189	969,913	77,955	8	
Net Income Profit(Loss)	(256,679)	959,868	398,951	560,917	141	1,654,881	(314,148)	208,630	751,238	360	

Item Variance of +/- \$25,000 and +/- 15%

- (1) YTD budget variance is due to a conservative budget amount. PYTD variance is mainly due to more funds being invested with UBS and change in Fair Market Value.
- (2) YTD budget variance is due to a large agreement in June. PYTD variance due to large a large connection agreement in January and July of 2024.
- (3) YTD budget and PYTD variance is mainly due to Contributions from Customers having large SOWs for additional service and/or upgrade and transmission investments.
- (4) YTD budget variance is mainly due to less Tree Trimming expense than budgeted and Mtce of Substation Equipment, Mtce of OH Primary, and Mtce of Meters timing as these are an even budget spread.
- (5) YTD budget and PYTD variance is due to loss on disposition of property (disposal of assets) due to timing.
- (6) PYTD variance is due to CIP rebates and CIP administration costs. Timing of rebates coming in earlier in the year in 2025.

ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA

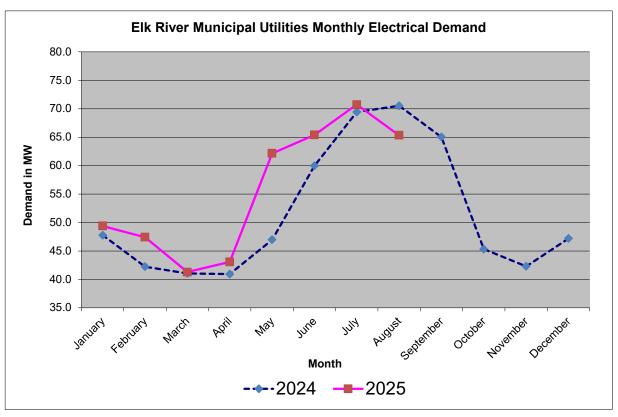
STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

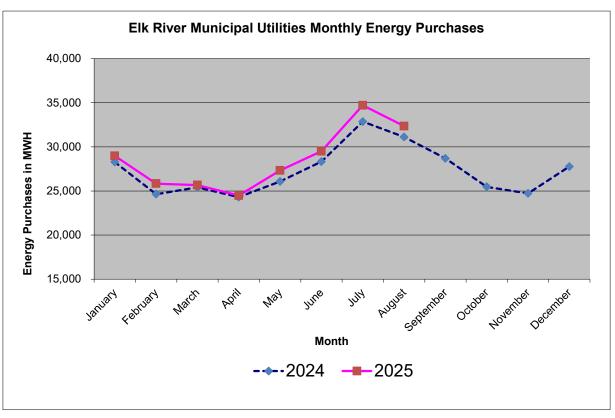
FOR PERIOD ENDING JULY 2025

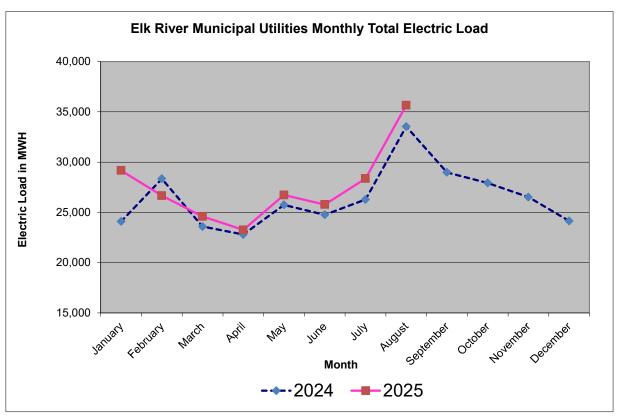
Macy Interpretation Variable Variable Budget Budware Navible Navible Variable Scalable Navible Variable Variable <t< th=""><th></th><th>2025</th><th>2025</th><th>2025</th><th>YTD</th><th>2025 YTD</th><th>2025</th><th>2024</th><th>2024</th><th>YTD</th><th>2024 v.</th><th>Variance</th></t<>		2025	2025	2025	YTD	2025 YTD	2025	2024	2024	YTD	2024 v.	Variance	
Name		JULY	YTD	YTD	Budget	Bud Var%	ANNUAL	JULY	YTD	VARIANCE		Item	
Operating Revenue 362.13 1,490,58 1,513,82 (2,324) (2) 3,143,14 284,48 1,31,67 189,16 12 Total Operating Revenue 326,23 1,490,58 1,513,82 (23,240) (2) 3,143,14 284,48 1,31,67 189,16 12 Horter Operating Revenue Security Media Income 6,274 70,934 88,083 17,150 151,000 3,451 13,324 3,47 2 Custome Chealties 2,241 67,093 88,083 147,150 151,000 3,451 13,342 3,47 2 Custome Chealties 2,241 167,000 88,083 147,150 151,000 3,415 11,342 3,47 2 Custome Chealties 2,241 167,400 185,000 318,500 16,142 229,002 245,302 10 2 22,002 245,302 10 2 22,002 245,302 10 2 2,000 3,143,313 29,002 2,002	Water			BUDGET	Variance		BUDGET				Var%		
Ware Slase 326,21 1,490,586 1,513,826 (23,240) (2) 3,143,14 284,86 1,31,671 18,916 12 Total Decenting Revenue 30,213 1,490,586 1,513,826 (23,240) (2) 3,143,14 284,86 1,31,671 18,916 12 Herrer Drividen Revenue Bit Revenue <th colspan<="" th=""><th>Revenue</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></th>	<th>Revenue</th> <th></th>	Revenue											
Total Operating Revenue	Operating Revenue												
Content Cont	Water Sales	326,213	1,490,586	1,513,826	(23,240)	(2)	3,143,314	284,486	1,331,671	158,916	12		
Interest/Dividend Income	Total Operating Revenue	326,213	1,490,586	1,513,826	(23,240)	(2)	3,143,314	284,486	1,331,671	158,916	12		
Customer Penalties 2,241 16,794 16,333 460 3 28,000 3,451 13,324 3,470 26 Connection Fees 65,049 474,344 18,792 28,853 155 318,00 16,142 29,042 245,302 101 Miss Revenue 975 71,615 9,100 62,515 67 426,00 1,11 8,388 63,27 754 (3) Total Other Revenue 74,539 63,867 299,308 334,38 112 92,600 38,145 30,271 30,416 109 Total Revenue 400,72 21,427 18,131 31,139 17 406,914 32,03 33,211 30,416 403,22 70 Total Revenue 12,441 75,987 78,750 (27,63) (4) 135,000 13,179 77,988 (20,02) (3) Pumping Expense 60,899 366,538 392,088 (25,550) (7) 67,150 30,900 21,255 78,172 31,40 <	Other Operating Revenue												
Connection Fees G5,049 474,344 185,792 288,553 155 318,500 16,142 229,042 245,020 107 (2) Misc Revenue 74,530 71,615 9,100 62,515 877 426,100 1,171 8,388 63,227 754 (3) 40,041	Interest/Dividend Income	6,274	70,934	88,083	(17,150)	(19)	151,000	17,382	52,517	18,417	35	(1)	
Misc Revenue 975 71,615 9,100 62,515 687 426,100 1,171 8,388 63,227 754 0,754 1,754 1,755 0,754 0,755 0,754 0,755 0,754 0,755 0,754 0,755 0,754 0,755 0,754 0,755	Customer Penalties	2,241	16,794	16,333	460	3	28,000	3,451	13,324	3,470	26		
Total Other Revenue 74,539 633,687 299,308 334,378 112 923,600 38,145 303,271 330,416 109 100	Connection Fees	65,049	474,344	185,792	288,553	155	318,500	16,142	229,042	245,302	107	(2)	
Total Revenue	Misc Revenue	975	71,615	9,100	62,515	687	426,100	1,171	8,388	63,227	754	(3)	
Production Expense 12,491 75,987 78,750 (2,763) (4) 135,000 13,179 77,988 (2,002) (3) (2,002) (3)	Total Other Revenue	74,539	633,687	299,308	334,378	112	923,600	38,145	303,271	330,416	109		
Production Expense 12,491 75,987 78,750 (2,763) (4) 135,000 13,179 77,988 (2,002) (3) Pumping Expense 60,899 366,538 392,088 (25,550) (7) 672,150 76,256 337,533 29,005 9 Distribution Expense 35,213 291,427 280,425 11,002 4 459,660 39,080 213,255 78,172 37 (4) Depreciation & Amortization 115,485 807,867 773,422 34,446 4 1,325,866 101,013 706,575 101,292 14 Interest Expense 2,712 18,987 18,987 0 0 31,466 2,912 20,387 (1,400) (7) Other Operating Expense 225 (15,550) 16,438 (31,987) (195) 60,750 60 842 (16,392) (1,947) (5) Customer Accounts Expense 9,218 58,680 61,396 (2,716) (4) 105,250 7,865 54,146 94,195	Total Revenue	400,752	2,124,273	1,813,134	311,139	17	4,066,914	322,632	1,634,941	489,332	30		
Pumping Expense 60,899 366,538 392,088 (25,550) (7) 672,150 76,256 337,533 29,005 9 Distribution Expense 35,213 291,427 280,425 11,002 4 459,660 39,080 213,255 78,172 37 (4) Depreciation & Amortization 115,485 807,867 773,422 34,446 4 1,325,866 101,013 706,575 101,292 14 Interest Expense 2,712 18,987 18,987 0 0 31,466 2,912 20,387 (1,400) (7) Other Operating Expense 225 (15,550) 16,438 (31,987) (195) 60,750 60 842 (16,392) (1,947) (5) Customer Accounts Expense 9,218 58,680 61,396 (2,716) (4) 105,250 7,865 54,094 4,586 8 Administrative Expense 80,941 683,359 698,384 (40,024) (6) 1,199,700 64,942 564,164 94,195<	Expenses												
Distribution Expense 35,213 291,427 280,425 11,002 4 459,660 39,080 213,255 78,172 37 (4) Depreciation & Amortization 115,485 807,867 773,422 34,446 4 1,325,866 101,013 706,575 101,292 14 Interest Expense 2,712 18,987 18,987 0 0 31,466 2,912 20,387 (1,400) (7) Other Operating Expense 225 (15,550) 16,438 (31,987) (195) 60,750 60 842 (16,392) (1,947) (5) Customer Accounts Expense 9,218 58,680 61,396 (2,716) (4) 105,250 7,865 54,094 4,586 8 Administrative Expense 80,941 658,359 698,384 (40,024) (6) 1,199,700 64,942 564,164 94,195 17 (6) General Expenses (before Operating Transfers) 317,361 2,264,251 2,327,034 (62,783) (3) 4,002,0	Production Expense	12,491	75,987	78,750	(2,763)	(4)	135,000	13,179	77,988	(2,002) (3)		
Depreciation & Amortization 115,485 807,867 773,422 34,446 4 1,325,866 101,013 706,575 101,292 14 Interest Expense 2,712 18,987 18,987 0 0 0 31,466 2,912 20,387 (1,400) (7) Other Operating Expense 225 (15,550) 16,438 (31,987) (195) 60,750 60 842 (16,392) (1,947) (5) Customer Accounts Expense 9,218 58,680 61,396 (2,716) (4) 105,250 7,865 54,094 4,586 8 Administrative Expense 80,941 658,359 698,384 (40,024) (6) 1,199,700 64,942 564,164 94,195 17 (6) General Expense 178 1,956 7,146 (5,190) (73) 12,250 (41) 1,882 74 4 Total Expenses(before Operating Transfers 317,361 2,264,251 2,327,034 (62,783) (3) 4,002,092 305,267 1,976,720 287,531 15 Operating Transfer 10 0 0 1,167 (11,67) (100) 2,000 0 0 0 0 0 Total Operating Transfer 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 0 Total Operating Transfer 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 0 0 Total Operating Transfer 0 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 0 0 Total Operating Transfer 0 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 0 0 Total Operating Transfer 0 0 0 0 0 0 0 0 Total Operating Transfer 0 0 0 0 0 0 0 0 Total Operating Transfer 0 0 0 0 0 0 0 0 0 Total Operating Transfer 0 0 0 0 0 0 0 0 Total Operating Transfer 0 0 0 0 0 0 0 0 Total Operating Transfer 0 0 0 0 0 0 0 0 Total Operating Transfer 0 0 0 0 0 0 0 0 Total Operating Transfer 0 0 0 0 0 0 0 0 0 Total Operating Transfer 0 0 0 0 0 0 0 0 0	Pumping Expense	60,899	366,538	392,088	(25,550)	(7)	672,150	76,256	337,533	29,005	9		
Interest Expense 2,712 18,987 18,987 0 0 31,466 2,912 20,387 (1,400) (7)	Distribution Expense	35,213	291,427	280,425	11,002	4	459,660	39,080	213,255	78,172	37	(4)	
Other Operating Expense 225 (15,550) 16,438 (31,987) (195) 60,750 60 842 (16,392) (1,947) (5) Customer Accounts Expense 9,218 58,680 61,396 (2,716) (4) 105,250 7,865 54,094 4,586 8 Administrative Expense 80,941 658,359 698,384 (40,024) (6) 1,199,700 64,942 564,164 94,195 17 (6) General Expense 178 1,956 7,146 (5,190) (73) 12,250 (41) 1,882 74 4 Total Expenses(before Operating Transfers) 317,361 2,264,251 2,327,034 (62,783) (3) 4,002,092 305,267 1,976,720 287,531 15 Operating Transfer Utilities & Labor Donated 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 Total Operating Transfer 0 0 1,167 (1,167) (100)	Depreciation & Amortization	115,485	807,867	773,422	34,446	4	1,325,866	101,013	706,575	101,292	14		
Customer Accounts Expense 9,218 58,680 61,396 (2,716) (4) 105,250 7,865 54,094 4,586 8 Administrative Expense 80,941 658,359 698,384 (40,024) (6) 1,199,700 64,942 564,164 94,195 17 (6) General Expense 178 1,956 7,146 (5,190) (73) 12,250 (41) 1,882 74 4 Operating Transfer 317,361 2,264,251 2,327,034 (62,783) (3) 4,002,092 305,267 1,976,720 287,531 15 Operating Transfer 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 Total Operating Transfer 0 0 1,167 (1,167) (100) 2,000 0 0 0 0	Interest Expense	2,712	18,987	18,987	0	0	31,466	2,912	20,387	(1,400) (7)		
Customer Accounts Expense 9,218 58,680 61,396 (2,716) (4) 105,250 7,865 54,094 4,586 8 Administrative Expense 80,941 658,359 698,384 (40,024) (6) 1,199,700 64,942 564,164 94,195 17 (6) General Expense 178 1,956 7,146 (5,190) (73) 12,250 (41) 1,882 74 4 Operating Transfer 317,361 2,264,251 2,327,034 (62,783) (3) 4,002,092 305,267 1,976,720 287,531 15 Operating Transfer 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 Total Operating Transfer 0 0 1,167 (1,167) (100) 2,000 0 0 0 0	Other Operating Expense	225	(15,550)	16,438	(31,987)	(195)	60,750	60	842	(16,392	(1,947)	(5)	
General Expense 178 1,956 7,146 (5,190) (73) 12,250 (41) 1,882 74 4 Total Expenses(before Operating Transfers) 317,361 2,264,251 2,327,034 (62,783) (3) 4,002,092 305,267 1,976,720 287,531 15 Operating Transfer Utilities & Labor Donated 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 Total Operating Transfer 0 0 1,167 (1,167) (100) 2,000 0 0 0 0	Customer Accounts Expense	9,218	58,680	61,396	(2,716)	(4)	105,250	7,865	54,094	4,586			
Total Expenses(before Operating Transfers) 317,361 2,264,251 2,327,034 (62,783) (3) 4,002,092 305,267 1,976,720 287,531 15 Operating Transfer Utilities & Labor Donated 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 Total Operating Transfer 0 0 1,167 (1,167) (100) 2,000 0 0 0 0	Administrative Expense	80,941	658,359	698,384	(40,024)	(6)	1,199,700	64,942	564,164	94,195	17	(6)	
Operating Transfer Utilities & Labor Donated 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 0 Total Operating Transfer 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 0	General Expense	178	1,956	7,146	(5,190)	(73)	12,250	(41)	1,882	74	4		
Utilities & Labor Donated 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 Total Operating Transfer 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 0	Total Expenses(before Operating Transfers)	317,361	2,264,251	2,327,034	(62,783)	(3)	4,002,092	305,267	1,976,720	287,531	15		
Utilities & Labor Donated 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 Total Operating Transfer 0 0 1,167 (1,167) (100) 2,000 0 0 0 0 0	Operating Transfer												
	Utilities & Labor Donated	0	0	1,167	(1,167)	(100)	2,000	0	0	0	0		
Net Income Profit(Loss) 83,391 (139,979) (515,067) 375,088 73 62,822 17,365 (341,779) 201,801 59	Total Operating Transfer	0	0	1,167	(1,167)	(100)	2,000	0	0	0	0		
	Net Income Profit(Loss)	83,391	(139,979)	(515,067)	375,088	73	62,822	17,365	(341,779)	201,801	59		

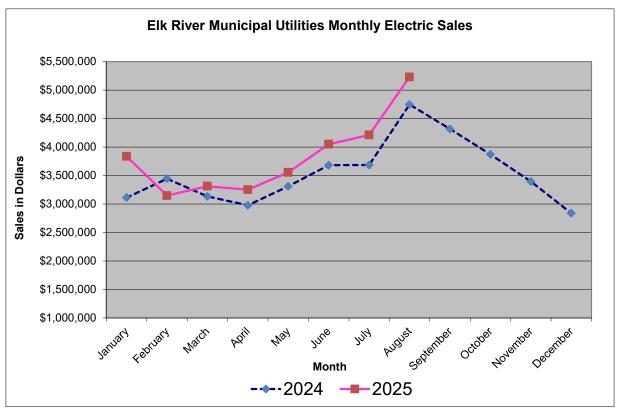
Item Variance of +/- \$15,000 and +/- 15%

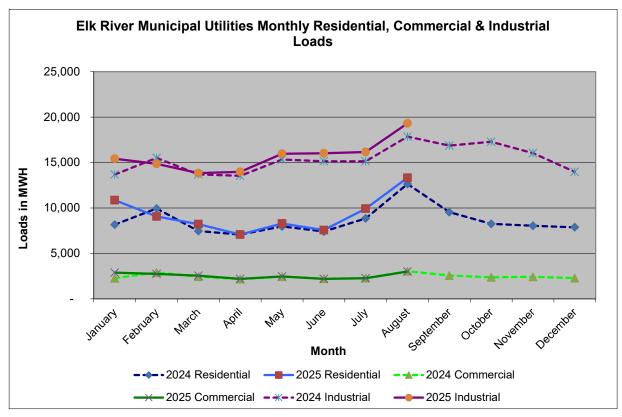
- (1) PYTD budget variance is mainly due to more funds being invested with UBS and change in Fair Market Value.
- (2) YTD budget variance is due to connection fees being budgeted conservatively and PYTD variance is due to more WAC fees in 2025.
- (3) YTD budget variance and PYTD variance is due to Contributions from Developers and initial 3M settlement.
- (4) PYTD variance is mainly due to one large watermain repair in 2025 and AMI project (water meter repairs).
- (5) YTD budget variance and PYTD variance is due AMI (timing).
- (6) PYTD variance is mainly due to consulting (Cty Rd 44, Power Plant, Scada, Service Line Inventory), and Salaries (Comp Study change and COLA), Medical Insurance, and Sick Pay (change in accrual).

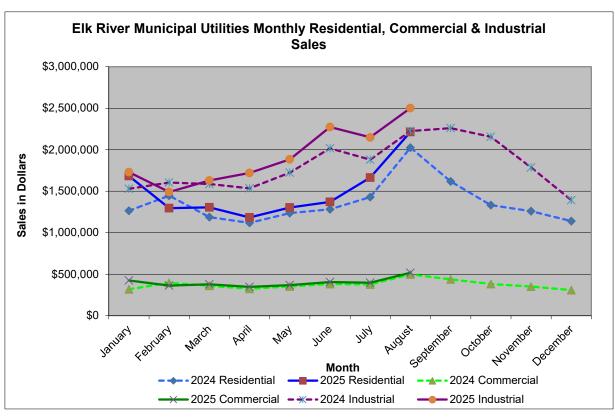


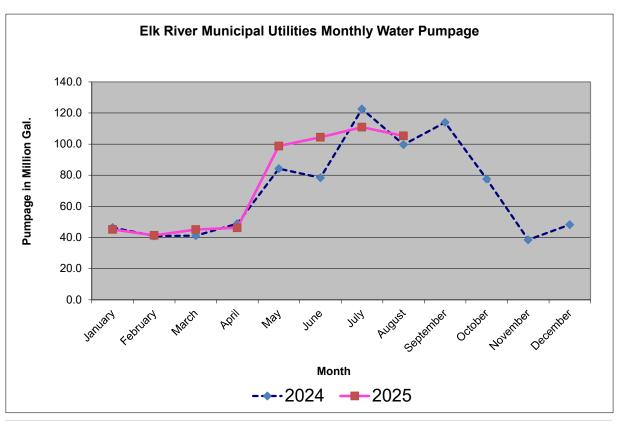


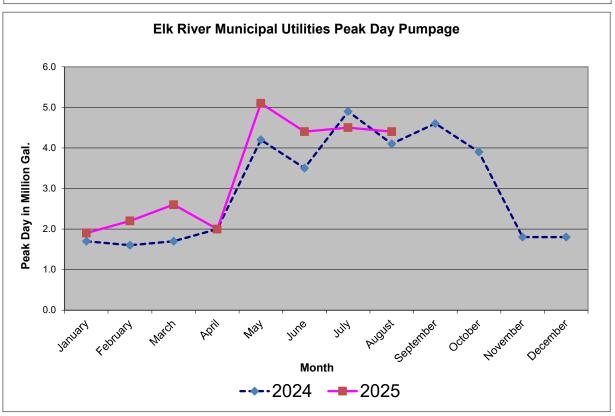


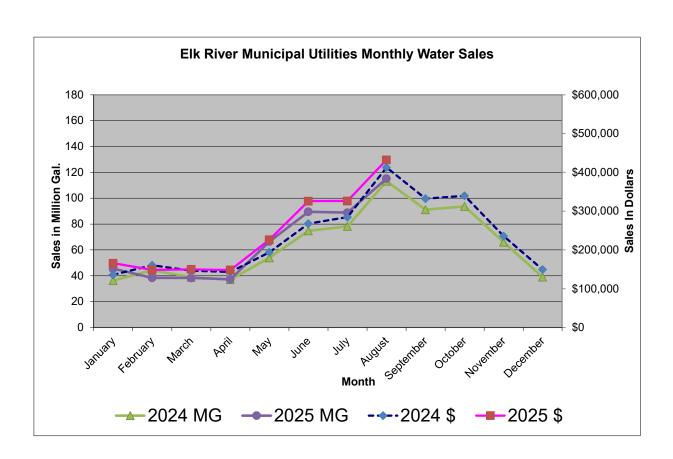












ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

FOR PERIOD ENDING JULY 2025

F1 4 3		2025 JULY	2025 YTD	2025 YTD BUDGET	2025 ANNUAL BUDGET	2025 YTD Bud Var%	2024 JULY	2024 YTD	YTD VARIANCE	2024 v. 2025 Actual Var%
Electric	_	JULI		————	———	Buu vai /0		110	VARIANCE	Actual Val /6
Revenue										
Operating Revenu	ie									
Elk Kivei	ELECT SALES - ELK RIVER RESID	1,326,365	7,732,055	7,660,656	14,008,158	1	1,190,742	7,246,980	485,075	7
	ELECT SALES - ELK RIVER NON-D	288,081	1,950,871	1,992,688	3,561,584	(2)	285,328	1,891,630	59,241	3
	ELECT SALES - ELK RIVER DEMA	1,731,318	10,208,880	10,110,667	18,661,634	1	1,615,300	9,790,306	418,573	4
	PCA SALES REVENUE - ELK RIVE	142,746	853,143	841,951	1,522,421	1	64,079	595,420	257,722	43
	PCA SALES REVENUE - ELK RIVE	30,933	230,791	238,961	423,421	(3)	15,568	171,794	58,996	34
	PCA SALES REVENUE - ELK RIVE	244,133	1,619,157	1,634,802	2,908,507	(1)	115,945	1,162,192	456,965	39
	Total For Elk River:	3,763,578	22,594,899	22,479,728	41,085,728	1	3,286,965	20,858,324	1,736,575	8
Otsego										
C	ELECT SALES - OTSEGO RESIDEN	140,515	861,219	833,060	1,546,756	3	131,614	811,907	49,311	6
	ELECT SALES - OTSEGO NON-DEM	48,023	290,788	258,706	499,327	12	48,524	260,407	30,380	12
	ELECT SALES - OTSEGO DEMAND	152,718	905,743	870,041	1,587,577	4	139,096	825,587	80,156	10
	PCA SALES REVENUE - OTSEGO R	14,787	94,228	94,576	168,103	0	6,995	65,299	28,929	44
	PCA SALES REVENUE - OTSEGO N	5,387	36,393	27,666	46,753	32	2,755	23,510	12,882	55
	PCA SALES REVENUE - OTSEGO D	20,770	140,784	126,061	225,212	12	9,909	96,111	44,672	46
	Total For Otsego:	382,201	2,329,158	2,210,111	4,073,730	5	338,894	2,082,825	246,333	12
Rural Big La										
	ELECT SALES - BIG LAKE RESIDE	16,061	108,690	112,140	199,359	(3)	14,898	103,795	4,895	5
	ELECT SALES - BIG LAKE NON-DE	420	1,795	2,238	4,810	(20)	626	1,980	(184)	(9)
	PCA SALES REVENUE - BIG LAKE	1,721	12,008	11,753	21,666	2	801	8,555	3,453	40
	PCA SALES REVENUE - BIG LAKE	40	168	2,100	6,026	(92)	33	126	41	33
	Total For Rural Big Lake:	18,244	122,663	128,232	231,863	(4)	16,360	114,457	8,206	7
Dayton										
	ELECT SALES - DAYTON RESIDEN	18,119	118,056	115,838	212,063	2	17,011	107,466	10,589	
	ELECT SALES - DAYTON NON-DE	3,414	22,585	22,535	40,465	0	3,138	20,976	1,609	
	PCA SALES REVENUE - DAYTON R	1,901	12,724	12,284	23,047	4	902	8,569	4,154	
	PCA SALES REVENUE - DAYTON	338	2,482	3,500	6,410	(29)	154	1,676	805	
	Total For Dayton:	23,773	155,848	154,157	281,986	1	21,207	138,688	17,159	12
Public St & I	Hwy Lighting ELECT SALES - SEC LTS	23,899	165,202	152,250	261,000	9	21,709	152,026	13,175	9
	Total For Public St & Hwy Lighting:	23,899	165,202	152,250	261,000	9	21,709	152,026	13,175	9
Other Electri	c Sales SUB-STATION CREDIT	400	2,800	2,800	4,800	0	400	2,800	0	0

ELK RIVER MUNICIPAL UTILITIES

ELK RIVER, MINNESOTA STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR PERIOD ENDING JULY 2025

Electric	2025 JULY	2025 YTD	2025 YTD BUDGET	2025 ANNUAL BUDGET	2025 YTD Bud Var%	2024 JULY	2024 YTD	YTD VARIANCE	2024 v. 2025 Actual Var%
Total For Other Electric Sales:	400	2,800	2,800	4,800	0	400	2,800	0	0
Total Operating Revenue	4 212 000	25,370,572	25,127,280	45,939,108		3,685,537	23,349,122	2.021.450	9
-	4,212,098	23,370,372	23,127,280	43,939,108		3,083,337	25,349,122	2,021,450	
Other Operating Revenue									
Interest/Dividend Income INTEREST & DIVIDEND INCOME	18,520	253,370	204,166	350,000	24	61,555	163,432	89,938	55
Total For Interest/Dividend Income:	18,520	253,370	204,166	350,000	24	61,555	163,432	89,938	55
Customer Penalties									
CUSTOMER DELINQUENT PENALT	28,142	157,661	166,250	285,000	(5)	31,208	151,266	6,395	4
Total For Customer Penalties:	28,142	157,661	166,250	285,000	(5)	31,208	151,266	6,395	4
Connection Fees									
DISCONNECT & RECONNECT CHA	24,875	149,796	87,500	150,000	71	72,806	223,657	(73,860)	(33)
Total For Connection Fees:	24,875	149,796	87,500	150,000	71	72,806	223,657	(73,860)	(33)
Misc Revenue									
MISC ELEC REVENUE - TEMP CHG	0	2,640	1,458	2,500	81	0	1,100	1,540	140
STREET LIGHT	0	13,000	5,000	10,000	160	10,800	23,400	(10,400)	(44)
TRANSMISSION INVESTMENTS	71,652	397,883	350,000	600,000	14	67,189	356,975	40,907	11
MISC NON-UTILITY	15,278	73,999	64,166	110,000	15	10,424	62,578	11,420	18
GAIN ON DISPOSITION OF PROPER	0	22,755	0	25,000	0	0	0	22,755	0
CONTRIBUTIONS FROM CUSTOME	86,367	512,270	131,250	225,000	290	33,864	443,847	68,422	15
Total For Misc Revenue:	173,298	1,022,547	551,875	972,500	85	122,277	887,901	134,646	15
Total Other Revenue									
_	244,836	1,583,376	1,009,791	1,757,500	57	287,847	1,426,257	157,119	11
Total For Total Other Revenue:	244,836	1,583,376	1,009,791	1,757,500	57	287,847	1,426,257	157,119	11
Total Revenue	4,456,935	26,953,949	26,137,072	47,696,608		3,973,385	24,775,379	2,178,569	9
-	.,,			.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			= 1,7,70,073		
Expenses Displaced Berry									
Purchased Power PURCHASED POWER	2,668,290	13,206,987	12,864,281	23,315,290	3	2,566,421	12,589,173	617,813	5
ENERGY ADJUSTMENT CLAUSE	868,565	4,461,840	4,078,907	7,284,337	9	668,528	4,061,994	399,845	10
Total For Purchased Power:	3,536,855	17,668,827	16,943,189	30,599,628	4	3,234,949	16,651,168	1,017,659	
Operating & Mtce Expense	, -,	,,-	, -,	, ,		, ,-	, - , -	,,	v
OPERATING SUPERVISION	14,479	93,600	87,500	150,000	7	11,344	78,726	14,873	19
DIESEL OIL FUEL	0	0	0	0	0	0	159	(159)	(100)
NATURAL GAS	435	16,200	19,500	30,000	(17)	419	12,232	3,968	32

ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR PERIOD ENDING JULY 2025

	2025	2025	2025 YTD	2025 Annual	2025 YTD	2024	2024	YTD	2024 v. 2025
Electric	JULY	YTD	BUDGET	BUDGET	Bud Var%	JULY	YTD	VARIANCE	Actual Var%
ELECTRIC & WATER CONSUMPTI	4,992	35,808	37,500	65,000	(5)	4,886	33,206	2,602	8
PLANT SUPPLIES & OTHER EXPEN	698	5,370	8,750	15,000	(39)	949	6,567	(1,197)	(18)
MISC POWER GENERATION EXPE	54	782	583	1,000	34	0	501	281	56
MAINTENANCE OF STRUCTURE -	776	8,190	11,666	20,000	(30)	988	6,272	1,917	31
MTCE OF PLANT ENGINES/GENER	0	729	2,916	5,000	(75)	236	4,061	(3,332)	(82)
MTCE OF PLANT/LAND IMPROVE	101	17,363	36,000	55,000	(52)	197	15,294	2,068	14
Total For Operating & Mtce Expense:	21,538	178,045	204,416	341,000	(13)	19,022	157,022	21,022	13
Transmission Expense									
TRANSMISSION MTCE AND EXPE	3,558	20,885	44,333	76,000	(53)	4,323	34,831	(13,946)	(40)
Total For Transmission Expense:	3,558	20,885	44,333	76,000	(53)	4,323	34,831	(13,946)	(40)
Distribution Expense	444	026	1.177	2 000	(20)	0	0	026	0
REMOVE EXISTING SERVICE & M	444	936	1,166	2,000	(20)	0	0	936	0
SCADA EXPENSE TRANSFORMER EXPENSE OH & U	4,488	35,428 9,691	35,000	60,000	(24)	8,040 1,044	27,787 9,006	7,640 685	27 8
MTCE OF SIGNAL SYSTEMS	1,858 312	1,016	14,583 1,750	25,000 3,000	(34)	1,044	1,010		0
METER EXPENSE - REMOVE & RE	384	1,010	875	1,500	(42) 27	0	466	6 644	138
TEMP SERVICE - INSTALL & REM	359	2,161	5,833	10,000	(63)	0	222	1,939	874
MISC DISTRIBUTION EXPENSE	32,929	265,509	245,000	420,000	(03)	26,324	245,041	20,468	8
Total For Distribution Expense:	40,776	315,855	304,208	521,500		35,409	283,534	32,321	11
·	40,770	313,633	304,208	321,300	4	33,409	205,554	32,321	11
Maintenance Expense MTCE OF STRUCTURES	6,053	57,156	53,666	92,000	7	6,226	48,975	8,181	17
MTCE OF SUBSTATIONS	826	2,943	26,250	45,000	(89)	434	7,960	(5,017)	(63)
MTCE OF SUBSTATION EQUIPME	5,090	30,712	87,500	150,000	(65)	6,988	82,010	(51,297)	(63)
MTCE OF OH LINES/TREE TRIM	1,717	157,663	221,500	300,000	(29)	3,736	210,598	(52,934)	(25)
MTCE OF OH LINES/STANDBY	2,693	25,052	29,166	50,000	(14)	4,115	25,229	(176)	(1)
MTCE OF OH PRIMARY	19,771	73,355	110,833	190,000	(34)	12,418	91,454	(18,099)	(20)
MTCE OF URD PRIMARY	31,011	203,452	175,000	300,000	16	40,768	158,482	44,969	28
LOCATE ELECTRIC LINES	14,832	62,176	72,916	125,000	(15)	9,697	56,255	5,920	11
LOCATE FIBER LINES	647	2,245	1,458	2,500	54	459	1,389	856	62
MTCE OF LINE TRANSFORMERS	(2,878)	29,304	43,750	75,000	(33)	6,611	31,594	(2,290)	(7)
MTCE OF STREET LIGHTING	4,531	28,400	40,250	69,000	(29)	(4,478)	35,741	(7,340)	(21)
MTCE OF SECURITY LIGHTING	1,459	12,192	14,583	25,000	(16)	3,742	13,786	(1,593)	(12)
MTCE OF METERS	3,028	11,909	46,666	80,000	(74)	5,021	43,365	(31,455)	(73)
VOLTAGE COMPLAINTS	0	2,550	7,000	12,000	(64)	846	3,935	(1,384)	(35)
SALARIES TRANSMISSION & DIST	3,125	20,681	21,000 58	36,000	(2)	2,618	17,559	3,121	18

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ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

FOR PERIOD ENDING JULY 2025

	2027	2025	2025	2025	***************************************	2024	2024		2024 2027
Electric	2025 JULY	2025 YTD	YTD BUDGET	ANNUAL BUDGET	2025 YTD Bud Var%	2024 JULY	2024 YTD	YTD VARIANCE	2024 v. 2025 Actual Var%
ELECTRIC MAPPING	11,103	92,731	90,416	155,000	3	5,945	98,759	(6,028)	(6)
FIBER MAPPING	0	0	8,750	15,000	(100)	0	0	0	0
MTCE OF OH SECONDARY	3,357	18,807	13,416	23,000	40	1,975	11,139	7,667	69
MTCE OF URD SECONDARY	8,911	49,572	43,750	75,000	13	6,979	29,790	19,782	66
TRANSPORTATION EXPENSE	9,426	168,856	189,583	325,000	(11)	14,650	184,757	(15,900)	(9)
Total For Maintenance Expense:	124,710	1,049,765	1,297,458	2,144,500	(19)	128,757	1,152,785	(103,019)	(9)
Depreciation & Amortization DEPRECIATION	233,400	1,625,692	1,558,325	2,671,415	4	219,370	1,536,377	89,315	6
AMORTIZATION	55,677	389,745	389,746	668,136	0	55,677	389,745	0	0
Total For Depreciation & Amortization:	289,078	2,015,437	1,948,071	3,339,551	3	275,048	1,926,122	89,315	5
Interest Expense	,					,	, ,	,	
INTEREST EXPENSE - BONDS	66,971	470,074	470,074	794,932	0	70,163	492,378	(22,304)	(5)
AMORTIZATION OF DEBT DISCOU	(4,988)	(34,919)	(34,919)	(59,863)	0	(4,988)	(34,919)	0	0
Total For Interest Expense:	61,982	435,154	435,154	735,069	0	65,174	457,459	(22,304)	(5)
Other Operating Expense									
EV CHARGING EXPENSE	112	1,168	816	1,400	43	222	1,546	(378)	(24)
LOSS ON DISPOSITION OF PROP (C	(2,500)	15,758	0	160,000	0	0	4,105	11,652	284
LOSS ON DISPOSITION OF PROP (N	15,437	15,437	0	0	0	0	0	15,437	0
OTHER DONATIONS	(105)	217	1,166	2,000	(81)	0	0	217	0
MUTUAL AID	7,012	7,012	0	0	0	3,300	3,300	3,712	112
PENSION EXPENSE	0	0	0	259,000	0	0	0	0	0
INTEREST EXPENSE - METER DEP	4,186	28,900	35,000	60,000	(17)	4,805	33,300	(4,399)	(13)
Total For Other Operating Expense:	24,143	68,495	36,983	482,400	85	8,329	42,253	26,241	62
Customer Accounts Expense METER READING EXPENSE	1,915	19,884	20,416	35,000	(3)	4,758	25,470	(5,586)	(22)
DISCONNECT/RECONNECT EXPEN	409	658	5,833	10,000	(89)	1,849	8,438	(7,780)	(92)
MISC CUSTOMER ACCOUNTS EXP	33,586	215,260	233,333	400,000	(8)	28,182	200,156	15,104	8
BAD DEBT EXPENSE & RECOVER	1,543	6,372	14,583	25,000	(56)	1,869	8,439	(2,066)	(24)
Total For Customer Accounts Expense:	37,454	242,176	274,166	470,000	(12)	36,659	242,505	(328)	0
Administrative Expense									
SALARIES OFFICE & COMMISSION	87,623	570,396	632,916	1,085,000	(10)	74,756	515,876	54,519	11
TEMPORARY STAFFING	0	0	2,333	4,000	(100)	0	0	0	0
OFFICE SUPPLIES	7,202	57,859	78,750	135,000	(27)	6,407	54,314	3,545	7
ELECTRIC & WATER CONSUMPTI	2,699	14,387	18,666	32,000	(23)	2,924	15,934	(1,547)	(10)
BANK FEES	307	1,655	1,750	3,000	(5)	259	1,555	100	6
			50						

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ELK RIVER MUNICIPAL UTILITIES

ELK RIVER, MINNESOTA STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR PERIOD ENDING JULY 2025

Florida		2025 JULY	2025 YTD	2025 YTD BUDGET	2025 ANNUAL BUDGET	2025 YTD Bud Var%	2024 JULY	2024 YTD	YTD VARIANCE	2024 v. 2025 Actual Var%
Electric	LEGAL FEES	230	8,001	17,500	30,000	$\frac{\text{Bud Val 76}}{(54)} =$	4,601	12,069	$\frac{\text{VARIANCE}}{(4,067)}$	$\frac{\text{Actual Val/6}}{(34)}$
	AUDITING FEES	1,720	12,040	12,040	20,640	0	1,640	10,680	1,360	13
	INSURANCE	10,584	99,744	113,750	195,000	(12)	15,385	108,189	(8,445)	
	UTILITY SHARE - DEFERRED COM	7,149	86,429	74,958	128,500	15	6,726	84,037	2,391	3
	UTILITY SHARE - MEDICAL/DENT	66,262	577,821	598,084	942,322	(3)	57,391	543,414	34,407	6
	UTILITY SHARE - PERA	28,075	195,768	187,541	321,500	4	25,627	178,651	17,117	
	UTILITY SHARE - FICA	28,765	192,954	184,041	315,500	5	25,747	174,412	18,542	11
	EMPLOYEE SICK PAY	15,687	141,650	119,000	204,000	19	11,101	72,035	69,615	
	EMPLOYEE HOLIDAY PAY	16,050	94,602	97,050	194,100	(3)	14,363	88,951	5,650	6
	EMPLOYEE VACATION & PTO PA	24,525	212,461	203,181	325,000	5	22,239	190,856	21,605	11
	UPMIC DISTRIBUTION	0	40,315	43,000	86,000	(6)	0	43,795	(3,479)	
	LONGEVITY PAY	0	8,245	8,246	9,945	0	0	1,680	6,565	391
	CONSULTING FEES	11,173	62,131	139,416	239,000	(55)	0	27,954	34,176	
	TELEPHONE	2,811	19,841	22,166	38,000	(10)	3,069	20,559	(717)	
	ADVERTISING	1,488	8,493	11,666	20,000	(27)	960	7,916	576	
	DUES & SUBSCRIPTIONS - FEES	5,528	79,989	88,671	152,009	(10)	9,535	71,933	8,055	11
	SCHOOLS & MEETINGS	5,622	101,252	162,000	292,333	(37)	5,653	112,388	(11,136)	(10)
	MTCE OF GENERAL PLANT & OFFI	865	6,055	6,416	11,000	(6)	845	5,915	140	
	Total For Administrative Expense:	324,372	2,592,096	2,823,149	4,783,849	(8)	289,235	2,343,123	248,973	11
General Expe	ense									
•	CIP REBATES - RESIDENTIAL	5,620	45,860	52,942	90,758	(13)	10,459	50,953	(5,092)	(10)
	CIP REBATES - COMMERCIAL	27,922	79,762	65,333	112,000	22	0	42,099	37,663	89
	CIP - ADMINISTRATION	25,088	113,786	106,729	182,965	7	12,552	92,697	21,088	23
	CIP - MARKETING	6,002	33,843	29,887	51,235	13	4,787	32,286	1,557	5
	CIP - LABOR	8,885	61,853	78,062	133,822	(21)	7,642	58,120	3,732	6
	CIP REBATES - LOW INCOME	0	0	10,920	18,720	(100)	0	3,468	(3,468)	(100)
	CIP - LOW INCOME LABOR	808	5,940	5,833	10,000	2	750	5,478	461	8
	ENVIRONMENTAL COMPLIANCE	3,014	18,194	20,416	35,000	(11)	3,293	18,770	(576)	(3)
	MISC GENERAL EXPENSE	(4)	231	3,091	5,300	(93)	(52)	2,156	(1,925)	(89)
	Total For General Expense:	77,338	359,471	373,216	639,800	(4)	39,433	306,030	53,441	17
Total 1	Expenses(before Operating Transfers) _	4,541,808	24,946,212	24,684,349	44,133,298		4,136,344	23,596,835	1,349,376	6
Operating Transf	er									
Operating Tr	ansfer/Other Funds TRANSFER TO CITY ELK RIVER R	151,291	908,989	899,189 60	1,643,429	1	132,179	839,240	69,748	8

ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR PERIOD ENDING JULY 2025

Electric	2025 JULY	2025 YTD	2025 YTD BUDGET	2025 ANNUAL BUDGET	2025 YTD Bud Var%	2024 JULY	2024 YTD	YTD VARIANCE	2024 v. 2025 Actual Var%
Total For Operating Transfer/Other Funds:	151,291	908,989	899,189	1,643,429	1	132,179	839,240	69,748	8
Utilities & Labor Donated UTILITIES & LABOR DONATED TO Total For Utilities & Labor Donated:	20,513 20,513	138,879 138,879	154,583 154,583	265,000 265,000	(10)	19,009 19,009	130,672 130,672	8,206 8,206	
Total Operating Transfer Total For Total Operating Transfer:	171,805	1,047,868	1,053,772	1,908,429	(1)	151,188	969,913	77,955	8
Net Income Profit(Loss)	(256,678)	959,868	398,950	1,654,880	141	(314,147)	208,630	751,237	360

ELK RIVER MUNICIPAL UTILITIES

ELK RIVER, MINNESOTA STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR PERIOD ENDING JULY 2025

Water		2025 JULY	2025 YTD	2025 YTD BUDGET	2025 ANNUAL BUDGET	2025 YTD Bud Var%	2024 JULY	2024 YTD	YTD VARIANCE	2024 v. 2025 Actual Var%
Revenue	-									
Operating Revenu	ue									
Water Sales										
	WATER SALES RESIDENTIAL	174,694	869,306	901,999	1,768,457	(4)	145,272	763,018	106,287	14
	WATER SALES COMMERCIAL	100,825	506,452	496,307	1,024,735	2	97,804	476,995	29,456	6
	WATER SALES IRRIGATION	50,693	114,827	115,518	350,120	(1)	41,408	91,656	23,171	25
	Total For Water Sales:	326,213	1,490,586	1,513,825	3,143,313	(2)	284,486	1,331,670	158,915	12
Total (Operating Revenue	326,213	1,490,586	1,513,825	3,143,313	(2)	284,486	1,331,670	158,915	12
	Total For Total Operating Revenue:	326,213	1,490,586	1,513,825	3,143,313	$\frac{(2)}{(2)}$	284,486	1,331,670	158,915	12
Other Operating	Revenue									
Interest/Divid	dend Income INTEREST & DIVIDEND INCOME	5,707	70,366	87,500	150,000	(20)	17,381	52,517	17,849	34
	OTHER INTEREST/MISC REVENUE	566	566	583	1,000	(3)	0	0	566	0
	Total For Interest/Dividend Income:	6,274	70,933	88,083	151,000	(19)	17,381	52,517	18,416	
Customer Pe		0,274	70,733	00,003	131,000	(17)	17,501	32,317	10,410	33
Customer Fe	CUSTOMER PENALTIES	2,240	16,793	16,333	28,000	3	3,450	13,323	3,469	26
	Total For Customer Penalties:	2,240	16,793	16,333	28,000	3	3,450	13,323	3,469	26
Connection F										
	WATER/ACCESS/CONNECTION FE	57,600	426,542	148,750	255,000	187	14,400	201,830	224,712	111
	CUSTOMER CONNECTION FEES	7,448	37,793	18,958	32,500	99	1,470	14,447	23,345	162
	BULK WATER SALES/HYDRANT R	0	10,008	18,083	31,000	(45)	270	12,764	(2,755)	(22)
	Total For Connection Fees:	65,048	474,344	185,791	318,500	155	16,141	229,042	245,302	107
Misc Revenu		0	210	50	100	426	0	20	200	1 455
	MISC NON-UTILITY	0	310	58	100	436	0	20	290	1,455
	GAIN ON DISPOSITION OF PROPER	0	10.000	0	8,000	0	105	716	10.172	0
	MISCELLANEOUS REVENUE	0	19,889	291	500	6,711	195	716	19,172	2,674
	HYDRANT MAINTENANCE PROGR CONTRIBUTIONS FROM DEVELOP	975	6,825	8,750 0	15,000	(22)	975	7,650 0	(825) 44,590	(11) 0
		0	44,590				0	0	44,390	
	WATER TOWER LEASE LEASE INTEREST REVENUE	0	0	0	327,500	0	0	0	0	•
	Total For Misc Revenue:	975			75,000	0	1 170			
		9/3	71,614	9,100	426,100	687	1,170	8,387	63,227	754
Total (Other Revenue	74,538	633,686	299,308	923,600	112	38,145	303,270	330,415	109
	Total For Total Other Revenue:	74,538	633,686	299,308	923,600	112	38,145	303,270	330,415	109
		, .,220	22,000		,22,300		20,172	202,270	220,112	10)

ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

FOR PERIOD ENDING JULY 2025

Water	2025 JULY	2025 YTD	2025 YTD BUDGET	2025 ANNUAL BUDGET	2025 YTD Bud Var%	2024 JULY	2024 YTD	YTD VARIANCE	2024 v. 2025 Actual Var%
Total Revenue	400,751	2,124,272	1,813,134	4,066,913	17	322,631	1,634,941	489,331	30
Expenses									
Production Expense									
MTCE OF STRUCTURES	12,490	75,986	78,750	135,000	(4)	13,178	77,988	(2,001)	
Total For Production Expense:	12,490	75,986	78,750	135,000	(4)	13,178	77,988	(2,001)	(3)
Pumping Expense SUPERVISION	5,977	45,493	44,333	76,000	3	6,070	40,327	5,166	13
ELECTRIC & GAS UTILITIES	29,935	166,455	180,833	310,000	(8)	28,083	147,255	19,200	13
SAMPLING	1,158	12,035	14,087	24,150	(15)	5,667	13,775	(1,739)	(13)
CHEMICAL FEED	5,212	27,675	29,166	50,000	(5)	2,846	19,030	8,645	45
MTCE OF WELLS	17,676	107,135	116,666	200,000	(8)	32,272	111,454	(4,319)	(4)
SCADA - PUMPING	938	7,742	7,000	12,000	11	1,315	5,689	2,052	36
Total For Pumping Expense:	60,898	366,537	392,087	672,150	(7)	76,255	337,532	29,005	9
Distribution Expense	00,070	300,337	372,007	072,130	(7)	70,233	331,332	27,003	,
MTCE OF WATER MAINS	14,446	109,837	102,083	175,000	8	10,364	48,245	61,592	128
LOCATE WATER LINES	2,192	17,735	11,666	20,000	52	1,353	8,148	9,586	118
MTCE OF WATER SERVICES	0	0	291	500	(100)	0	0	0	
WATER METER SERVICE	5,892	50,061	40,833	70,000	23	17,490	38,469	11,591	30
BACKFLOW DEVICE INSPECTION	3,004	11,450	14,550	23,160	(21)	2,324	11,488	(37)	0
MTCE OF CUSTOMERS SERVICE	2,591	19,557	20,416	35,000	(4)	3,130	19,103	453	2
WATER MAPPING	2,633	19,349	9,916	17,000	95	468	12,607	6,742	53
FIBER MAPPING	0	0	8,750	15,000	(100)	0	0	0	0
MTCE OF WATER HYDRANTS - PU	830	10,234	12,833	22,000	(20)	983	18,273	(8,039)	(44)
MTCE OF WATER HYDRANTS - PR	2,118	2,605	3,500	6,000	(26)	570	4,192	(1,587)	(38)
WATER CLOTHING/PPE	87	10,844	8,750	15,000	24	115	9,212	1,632	18
WAGES WATER	819	5,242	5,833	10,000	(10)	606	4,436	805	18
TRANSPORTATION EXPENSE	594	14,125	14,000	24,000	1	1,672	12,820	1,304	10
WATER PERMIT	0	20,382	27,000	27,000	(25)	0	26,255	(5,873)	(22)
Total For Distribution Expense:	35,212	291,426	280,425	459,660	4	39,080	213,254	78,171	37
Depreciation & Amortization DEPRECIATION	115,484	807,867	773,421	1,325,865	4	101,013	706,575	101,291	14
Total For Depreciation & Amortization:	115,484	807,867	773,421	1,325,865	4	101,013	706,575	101,291	14
Interest Expense INTEREST EXPENSE - BONDS	3,266	22,866	22,866	38,117	0	3,466	24,266	(1,400)	

ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR PERIOD ENDING JULY 2025

Water		2025 JULY	2025 YTD	2025 YTD BUDGET	2025 ANNUAL BUDGET	2025 YTD Bud Var%	2024 JULY	2024 YTD	YTD VARIANCE	2024 v. 2025 Actual Var%
	AMORTIZATION OF DEBT DISCOU	(554)	(3,879)	(3,879)	(6,651)		(554)	(3,879)	0	0
	Total For Interest Expense:	2,712	18,986	18,986	31,466	0	2,912	20,386	(1,400)	(7)
Other Ope	erating Expense LOSS ON DISPOSITION OF PROP (C	0	0	16,000	16,000	(100)	0	0	0	0
	LOSS ON DISPOSITION OF PROP (N	0	(16,271)	0	0	0	0	0	(16,271)	0
	DAM MAINTENANCE EXPENSE	172	357	0	0	0	0	177	180	102
	PENSION EXPENSE	0	0	0	44,000	0	0	0	0	0
	INTEREST EXPENSE - METER DEP	51	363	437	750	(17)	60	664	(300)	(45)
	Total For Other Operating Expense:	224	(15,549)	16,437	60,750	(195)	60	841	(16,391)	(1,947)
Customer	Accounts Expense METER READING EXPENSE	193	3,562	4,083	7,000	(13)	627	2,473	1,088	44
	MISC CUSTOMER ACCOUNTS EXP	9,024	55,118	57,166	98,000	(4)	7,217	51,601	3,516	7
	BAD DEBT EXPENSE & RECOVER	0	0	145	250	(100)	19	19	(19)	(100)
	Total For Customer Accounts Expense:	9,218	58,680	61,395	105,250	(4)	7,865	54,094	4,585	8
Administr	ative Expense SALARIES OFFICE & COMMISSION	25,459	172,209	168,000	288,000	3	21,649	150,464	21,745	14
	TEMPORARY STAFFING	0	0	583	1,000	(100)	0	0	0	
	OFFICE SUPPLIES	1,661	13,723	17,500	30,000	(22)	1,447	11,832	1,891	16
	ELECTRIC & WATER CONSUMPTI	675	3,598	4,083	7,000	(12)	731	3,985	(386)	(10)
	BANK FEES	82	425	408	700	4	64	400	24	6
	LEGAL FEES	57	10,800	2,916	5,000	270	701	2,539	8,261	325
	AUDITING FEES	430	3,556	3,908	6,700	(9)	410	3,216	339	11
	INSURANCE	3,502	24,405	25,666	44,000	(5)	3,555	24,397	8	0
	UTILITY SHARE - DEFERRED COM	1,310	14,593	14,058	24,100	4	1,267	13,893	699	5
	UTILITY SHARE - MEDICAL/DENT	17,507	144,582	166,805	269,977	(13)	14,693	128,162	16,420	13
	UTILITY SHARE - PERA	6,124	39,090	39,958	68,500	(2)	4,882	34,396	4,694	14
	UTILITY SHARE - FICA	6,514	38,931	38,500	66,000	1	5,057	34,043	4,888	14
	EMPLOYEE SICK PAY	3,331	25,997	20,416	35,000	27	2,068	14,529	11,468	79
	EMPLOYEE HOLIDAY PAY	3,477	19,600	20,762	41,525	(6)	2,874	16,028	3,572	22
	EMPLOYEE VACATION & PTO PA	4,980	41,007	41,454	66,000	(1)	3,862	34,928	6,078	17
	UPMIC DISTRIBUTION	0	8,505	9,250	18,500	(8)	0	9,752	(1,247)	(13)
	WELLHEAD PROTECTION	0	0	1,190	2,000	(100)	0	0	0	0
	LONGEVITY PAY	1,550	1,705	1,706	2,130	0	0	420	1,285	306
	CONSULTING FEES	2,325	31,381	33,483	57,400	(6)	217	8,214	23,167	282
	TELEPHONE	717	4,774	4,375	7,500	9	676	4,746	28	1

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ELK RIVER MUNICIPAL UTILITIES ELK RIVER, MINNESOTA STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR PERIOD ENDING JULY 2025

Water	2025 JULY	2025 YTD	2025 YTD BUDGET	2025 ANNUAL BUDGET	2025 YTD Bud Var%	2024 JULY	2024 YTD	YTD VARIANCE	2024 v. 2025 Actual Var%
ADVERTISING	372	6,138	2,916	5,000	110	240	2,172	3,966	183
DUES & SUBSCRIPTIONS - FEES	(291)	39,962	48,461	89,961	(18)	1,229	43,069	(3,107)	(7)
SCHOOLS & MEETINGS	935	11,856	30,375	60,956	(61)	(898)	21,494	(9,638)	(45)
MTCE OF GENERAL PLANT & OFFI	216	1,512	1,604	2,750	(6)	211	1,477	35	2
Total For Administrative Expense:	80,941	658,359	698,383	1,199,699	(6)	64,942	564,164	94,195	17
General Expense									
CIP REBATES - RESIDENTIAL	124	286	2,916	5,000	(90)	58	371	(84)	(23)
CIP REBATES - COMMERCIAL	0	0	291	500	(100)	0	0	0	0
CIP - MARKETING	0	0	1,166	2,000	(100)	(160)	1,117	(1,117)	(100)
CIP - LABOR	0	0	1,458	2,500	(100)	0	0	0	0
ENVIRONMENTAL COMPLIANCE	53	1,668	1,166	2,000	43	60	393	1,275	325
MISC GENERAL EXPENSE	0	0	145	250	(100)	0	0	0	0
Total For General Expense:	178	1,955	7,145	12,250	(73)	(41)	1,881	74	4
Total Expenses(before Operating Transfers)	317,361	2,264,251	2,327,034	4,002,091	(3)	305,266	1,976,720	287,530	15
Operating Transfer									
Utilities & Labor Donated WATER & LABOR DONATED TO CI	0	0	1,166	2,000	(100)	0	0	0	0
Total Operating Transfer Total For Total Operating Transfer:	0	0	1,166	2,000	(100)	0	0	0	0
Net Income Profit(Loss)	83,390	(139,978)	(515,066)	62,821	73	17,365	(341,779)	201,800	59



July 2025 Financials

Report Highlights



July YTD Profit & Profit Margin %

Profit & Profit Margins % January 2025 – July 2025 \$819,889 2.82%

Revenue \$29,078,222

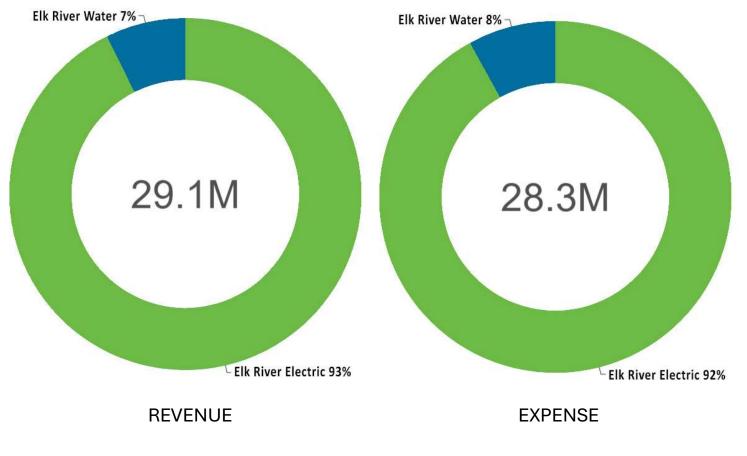
Expense \$28,258,333

Purpose: To show the overall health of the organization.

- YTD ERMU's revenue is exceeding expenses by \$820k
- Resulting in a profit margin of 2.82%



Revenue vs Expense (January -July)



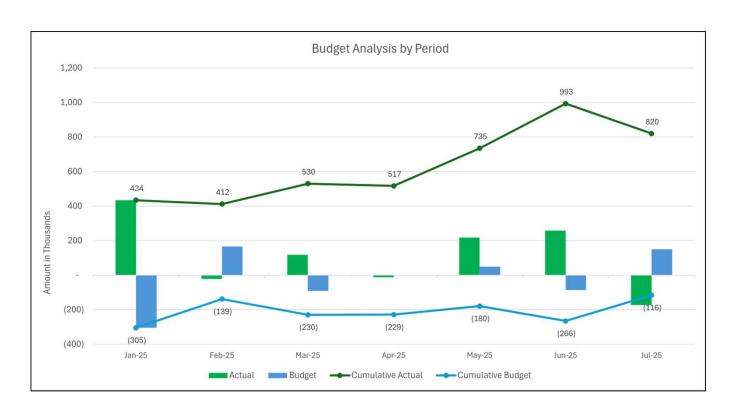
Purpose: To compare revenue vs expense by utility service.

- Green illustrates electric and blue illustrates water.
- Overall, revenue is greater than expense.

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July YTD Actuals to Budget Comparison

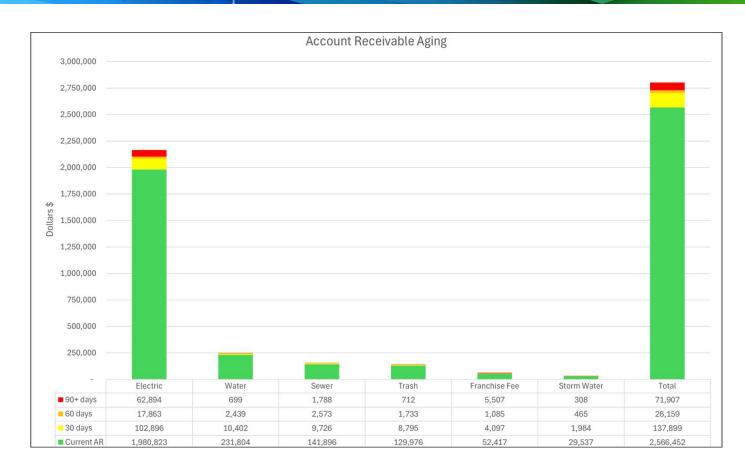


Purpose: To illustrate the combined net position actuals versus budgeted amounts.

 Overall, ERMU is favorable to budget YTD



Accounts Receivable-Utility Aging 7/31/2025



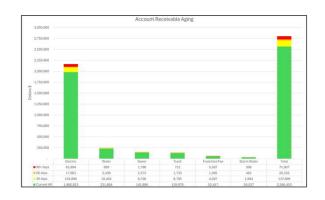
Purpose: an overview of outstanding payments from customers and how long they are past due.

- City services make up \$393k of total A/R balances of \$2.802M
- Over 90 days is only 3% of total A/R compared to 92% being current

GREEN IS GOOD!



Accounts Receivable-Utility Aging 7/31/2025





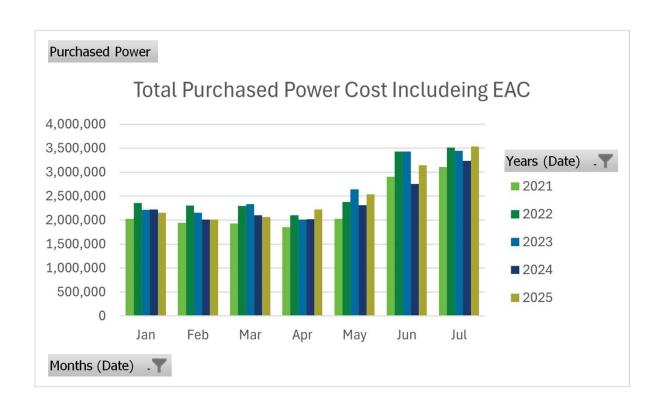
Note: Electric and water accounts receivable can be reviewed separately on the "Combined Balance Sheet" provided in the packet.



ELK RI COMBINE	MUNICIPAL UTILITIES VER, MINNESOTA ED BALANCE SHEET DD ENDING JULY 2025	
	ELECTRIC	WATER
ASSETS		
CURRENT ASSETS		
CASH	3,845,813	5,894,431
ACCOUNTS RECEIVABLE	2,691,568	5,203,914
INVENTORIES	2,172,000	42,042
PREPAID ITEMS	223,400	55,004
CONSTRUCTION IN PROGRESS	1,662,678	251,345
TOTAL CURRENT ASSETS	10,595,460	11.446,737



Electric Department - Purchased Power

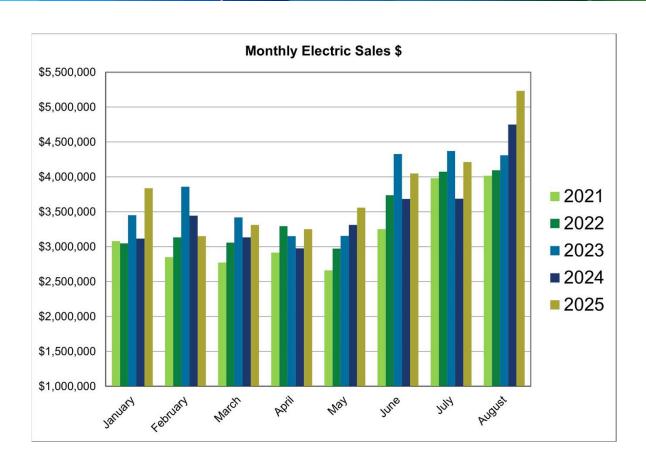


Purpose: To illustrate trends in purchased power costs.

- Purchased power 2025 YTD is approximately 68% of total expenses.
- 2025 YTD purchased power is unfavorable to budget 2%.
- 2025 is 5% higher than 2024.
 YTD 2025 is \$716k more than
 2024. 3% higher kWh purchased which also results in higher EAC charges.



Electric Department – Electric Usage Sales

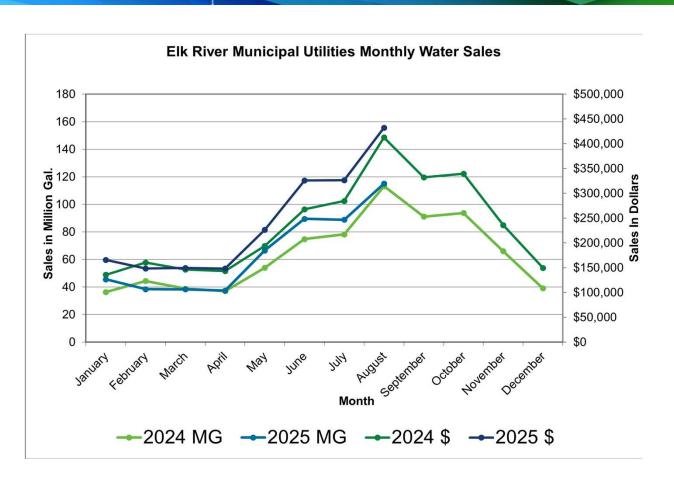


Purpose: To illustrate a 5-year comparison in electric usage sales.

- Usage can vary greatly from year to year with weather being a primary factor.
- Electric kWh usage is 5.3% higher in 2025 as compared to 2024.
- ***Through August 2025***



Water Department - Water Usage Sales



Purpose: To illustrate trends and view comparisons in water usage sales.

- Usage can vary greatly from year to year based on a variety of factors such as weather.
- The water sales graph highlights both usage and revenue dollars.
- Water usage is up YTD 9% over prior year.
- Revenue is up YTD 10% over prior year due to increased usage and rates.
- ***Through August 2025***



Thank You!

Melissa Karpinski, CPA - Finance Manager mkarpinski@ermumn.com



UTILITIES COMMISSION MEETING

TO:	FROM:
ERMU Commission	Melissa Karpinski – Finance Manager
MEETING DATE:	AGENDA ITEM NUMBER:
September 9, 2025	5.2
SUBJECT:	
2026 Annual Business Plan: Ca	apital Projects & Equipment Purchases, and 20-Year Capital
Projections	
ACTION REQUESTED:	
No action is required.	

DISCUSSION:

In preparation for budget submittal in November, staff continues to work through the 2026 budget process. The first draft of the capital budget portion of the 2026 budget has been completed for commission review. The capital budget may change as the complete 2026 budget is assembled, when more information on project timing is available, when the rates change, and once cash flow becomes more definite. Included are the timeline projections for 20 years. Non-capital noteworthy items (expenses) are shown separately from the capital budgets at the bottom.

The following information is included for your review of the capital budgets:

- 1. Electric Department 2026 Capital Budget Includes large non-recurring capital construction projects, recurring capital construction projects and asset preservation, and capital equipment purchases. Notable items for 2026 include the completion of Advanced Metering Infrastructure (AMI a multi-year project originally estimated to be completed in 2025), East substation construction (multi-year project estimated to be completed in 2026), Otsego transformer replacement (multi-year project estimated to be completed in 2026), underground equipment replacement, additional/unidentified feeders, replacing digger truck #15, and electric service territory acquisition loss of revenue payments.
- 2. Electric Department Capital 20-Year Projections Highlights anticipated large non-recurring capital construction projects, recurring capital construction projects, and asset preservation projects through 2045.
- 3. Water Department 2026 Capital Budget Includes large non-recurring capital construction projects, recurring capital construction projects and asset preservation, and capital equipment purchases. Notable items for 2026 include a new well and water treatment plant, replacement of existing water main at Upland/Meadowvale and city road project, Freeport booster station, and SCADA upgrades.

- 4. Water Department Capital 20-Year Projections Highlights anticipated large non-recurring capital construction projects, recurring capital construction projects, and asset preservation projects through 2045.
- 5. Technical Services and Administrative 2026 Capital Budgets Includes capital projects and capital equipment purchases. Notable items for 2026 include a fiber extension to East substation, and security upgrades.
- Administration and Technical Services Departments Capital 20-Year Projections –
 Highlights anticipated large non-recurring capital construction projects, recurring capital construction projects, and asset preservation projects through 2045.

The utilities utilize a vehicle replacement evaluation system implemented with the city. Additional information on vehicle evaluations is available upon request.

FINANCIAL IMPACT:

The 2026 Electric Department Capital Budget has increased compared to the prior year. The main driver of the increase is the construction of the new East substation and the completion of Otsego transformer replacement projects in 2026. As in years past, we will use reserves to pay for the territory expansion costs. We will also plan on using reserves to pay for the East substation construction, Otsego transformer replacement, any unidentified feeder work, and replacement of underground equipment. We also plan to do an inter-fund loan from the Water department to partially fund the electric portion of the capital projects.

The 2026 Water Department Capital Budget has increased compared to the prior year. We plan to bond for the new water treatment plant and then plan on using reserves to pay for the remaining capital needs in 2026.

In 2022, both the Electric Department and Water Department started a multi-year project implementing AMI. The AMI project should be completed for both departments in 2026.

The Administration and Technical Services Departments' Capital Budgets have increased compared to the prior year. These projects are allocated to the Electric and Water Departments and are shown as separate lines on their capital budgets.

ATTACHMENTS:

- 2026 Electric Department Capital Budget
- 2026 Electric Department Capital 20-Year Projections
- 2026 Water Department Capital Budget
- 2026 Water Department Capital 20-Year Projections
- 2026 Administration and Technical Services Departments Capital Budgets
- 2026 Administration and Technical Services Departments Capital 20-Year Projections

Elk River Municipal Utilities Business Plan/Budget 2026 Electric Department Capital Budget

		Cost	Description	
1	\$	125,000	Cty Rd 44 Rebuild	
2	\$	250,000	Rebuild: Ogden, 196th	
3	\$	250,000	Rebuild: Zebulon and Xerxes	
4	\$	250,000	OH to URD 208th, Wilson, 207th, sin	igle phase on Brook Rd
5	\$	40,000	Rebuild: Mississippi Rd/Orono Rd	
6	\$	250,000	Unidentified Projects	
6	\$	100,000	198th Ave & Polk St OH to URD	(for new well)
7	\$	50,000	Otsego Street Lights	
8	\$	-	Cty Rd 33	
Cubtotal	φ	1 215 000	*in order of priority	

Subtotal \$ 1,315,000 *in order of priority

Capital Construction Substations

•			
	Cost	Description	
	\$ 1,413,000	East Substation Construction	Reserves
	\$ 150,000	North Recloser Tank Replacement	
	\$ 1,280,120	Otsego Transformer Replacement	Reserves
	\$ 28,000	Otsego Recloser Controller Replacement	
	\$ 120,000	Otsego Recloser Tank Replacement	
	\$ 20,000	14-4 Relay Panel Replacement	
	\$ 60,000	Waco Bank #1 Recloser Tank Replacement	
	\$ 21,000	West Bank #1 Recloser Controller Replacement	
	\$ 30,000	West Bank #1 Recloser Tank Replacement	
	\$ 28,000	West Bank #2 Recloser Controller Replacement	
	\$ 60,000	West Bank #2 Recloser Tank Replacement	
	\$ 50,000	SCADA Network Upgrades	
Subtotal	\$ 3 260 120		

Subtotal \$ 3,260,120

Capital Construction Feeders

		Cost	Description	
		\$ 175,000	Feeder 65 Rebuild OH from Landfill to North Sub	
		\$ 200,000	East Sub Feeders #11, 13, 14	
		\$ 500,000	Unidentified Feeders	Reserves
_	Subtotal	\$ 875,000		

Capital Construction System

	Cost	Description	
•	\$ 425,000	Transformers and Meters	
	\$ 70,607	AMI	
	\$ 350,000	New Development Distribution Installation	
	\$ 50,000	Street Lighting	
	\$ 75,000	Ongoing OH Equip Replacement (Poles, Switches, Cut-Outs)	
	\$ 900,000	Ongoing URD Equip Replacement (Switches, J-Boxes, Fuse Pads)	Reserves
	\$ 75,000	Fault Indicators Replacements	
Subtotal	\$ 1,945,607		

Capital Equipment Needs

	Cost	Description
	\$ 500,000	Replace Digger Truck Vehicle #15
:	\$ 130,000	Replace Truck #30 and new foreperson
:	\$ 75,000	Hot Arms
;	\$ 154,600	Electric share of Administration
;	\$ 298,500	Electric Share of Technical Services
Subtotal	\$ 1,158,100	

Capital Facilities & Misc Needs

	Cost	Description	
	\$ 472,275	Territory Acquisition - Loss of Revenue Pmt (2015 Contract - Area 1&2, 3&4, 5&6, 7&8)	Reserves
Subtotal	\$ 472,275		

Total Capital \$ 9,026,102

Electric Noteworthy Non-Recurring Expenses

	Cost	Description
\$	3,500	Computers, iPads, Software, Accessories
\$	2,000	Paint Transformers/Switchgear
\$	5,000	Paint Street Lights
\$	10,000	Tools
\$	30,000	Contractor Testing and Inspections
\$	12,240	Electric share of Administration
\$	23,275	Electric share of Technical Services
Total \$	86,015	

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1 Elk River Municipal Utilities Business Plan/Budge			U	L	1	J	- 11	'	J	ĸ	L	IVI	110	U	г	ч	IX.	J	'	U	v
2 Electric Utility																					
3 Capital Budget 2026-2045																					
4 Description	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	204
5 Projects																					
6 OH to URD 208th, Wilson, 207th, single phase on Brook Rd		\$250,000	\$100,000																		
7 Dayton Rebuild 2400V OH to 7200V URD 8 Cty Rd 32 single phase OH to three phase UG		-			\$376,000 \$300,000	\$306,000	\$102,000	\$80,000	\$83,000												
9 198th Ave & Polk St OH to URD	\$100,000	\$100,000			\$300,000														 		
10 198th Ave & Gary St OH to URD	,,	, ,	\$100,000																		
11 Otsego Street Lights	\$50,000	\$50,000																			
12 Highway 169 redefine 13 3 Phase on Co Rd 1 from Co Rd 33 to 221st	\$25,000		\$300,000																<u> </u>		
14 Co Rd 39 O'dean to Nashua - OH to URD			\$200,000																		
15 Rebuild Parrish			\$200,000																		
16 Rebuild: Dayton River Road 17 Rebuild: Zebulon and Xerxes		\$250,000	\$150,000	\$150,000	\$150,000																
18 Rebuild: 190th Ave, Waco Street		\$250,000		\$250,000																	
19 Rebuild: Ogden, 196th		\$250,000																			
20 Rebuild: 211th				\$100,000																	
21 Rebuild: 227th, 223rd 22 Rebuild: Dodge Elk Hills and 190th wire replacement	\$125,000			\$100,000															1		
23 Rebuild: 192nd Zane and Yale wire replacement	\$125,000																				
24 Rebuild: Kennedy and Lincoln wire replacement	\$125,000																				
25 Rebuild: Main and Gates OH to URD 26 Rebuild: 5th St and Line Ave	\$250,000 \$100,000		\$250,000												+						
27 New development: Hwy 10 from Hwy 101 to Jarvis	\$100,000		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000			+						
28 Gravel Mine Development				,	,	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000											
29 Cty Rd 33 30 Waco Business Center Dr Recon	\$200,000 \$125,000		\$200,000																		
30 Waco Business Center Dr Recon 31 Cty Rd 44 Rebuild	\$125,000 \$125,000	\$125,000	\$125,000												+						1
32 Rebuild: Mississippi Rd/Orono Rd	\$120,000	\$40,000	<u> </u>																		
33 Unidentified Projects		\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,0
35 Total Projects Budget	\$1,350,000	\$1,315,000	\$1,975,000	\$950,000	\$1,176,000	\$906,000	\$702,000	\$680,000	\$683,000	\$600,000	\$350,000	\$350,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,0
36 37 Substations																					
38 East																			1	I	I
38 East 39 Design																					
40 Construction 41 Recloser Controller	\$1,250,000	\$1,250,000																			
41 Recloser Controller 42 Recloser Tank	\$28,000 \$120,000	\$28,000 \$120,000		ł											+						
43 Contractor Testing and Inspection	Ψ123,500	\$15,000	1																		
44 North																					
		1																			
45 Transformer Replacement (Target Date 2053)									\$25,000												
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement	\$35,000				\$6,000	\$6,000	\$6,000		\$25,000												
Transformer Replacement (Target Date 2053) Relay Panel Replacement Recloser Controller Replacement Recloser Tank Replacement	\$35,000 \$150,000	\$150,000			\$6,000	\$6,000	\$6,000	\$45,000	\$25,000 \$15,000				\$15,000								
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement		\$150,000			\$6,000	\$6,000	\$6,000	\$45,000	\$15,000			\$10,000	\$15,000								
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement		\$150,000			\$6,000	\$6,000	\$6,000	\$45,000				\$10,000	\$15,000								
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orock (Future) 52 Design		\$150,000			\$6,000	\$6,000	\$6,000	\$45,000	\$15,000			\$10,000	\$15,000		\$150,000						
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orrock (Future) 52 Design 33 Construct		\$150,000			\$6,000	\$6,000	\$6,000	\$45,000	\$15,000			\$10,000	\$15,000		\$150,000	\$1,850,000					
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orrock (Future) 52 Design 3 Construct 4 Otsego					\$6,000	\$6,000	\$6,000	\$45,000	\$15,000			\$10,000	\$15,000		\$150,000	\$1,850,000					
		\$1,280,120			\$6,000	\$6,000	\$6,000	\$45,000	\$15,000		\$25,000	\$10,000	\$15,000		\$150,000	\$1,850,000					
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recioser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orrock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement		\$1,280,120 \$28,000			\$6,000	\$6,000	\$6,000		\$15,000		\$25,000		\$15,000		\$150,000	\$1,850,000					
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Rectoser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orrock (Future) 52 Design 33 Construct 4 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement		\$1,280,120			\$6,000	\$6,000	\$6,000	\$15,000	\$15,000		\$25,000	\$10,000	\$15,000		\$150,000	\$1,850,000					
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orrock (Future) 52 Design 30 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 50 Communication Equipment Replacement 60 Meter Replacement		\$1,280,120 \$28,000			\$6,000	\$6,000	\$6,000		\$15,000		\$25,000		\$15,000		\$150,000	\$1,850,000	\$7,500				
45 Transformer Replacement (Target Date 2053) 46 Retay Panel Replacement 47 Recloser Controller Replacement 48 Rectoser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orrock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 60 Meter Replacement 61 Otsego East (Future)		\$1,280,120 \$28,000				\$6,000	\$6,000	\$15,000	\$15,000		\$25,000		\$15,000		\$150,000	\$1,850,000	\$7,500				
15		\$1,280,120 \$28,000			\$6,000 \$150,000		\$6,000	\$15,000	\$15,000		\$25,000		\$15,000		\$150,000	\$1,850,000	\$7,500				
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 50 Meter Replacement 51 Ornock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 60 Meter Replacement 61 Otsego East (Future) 62 Design 63 Construct 44 Station 14-3		\$1,280,120 \$28,000				\$6,000	\$6,000	\$15,000	\$15,000		\$25,000		\$15,000		\$150,000	\$1,850,000	\$7,500				
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 51 Ornock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Tank Replacement 69 Meter Replacement 50 Meter Replacement 50 Design 31 Onstruct 42 Onstruct 43 Tonstruct 44 Onstruct 55 Transformer Replacement (Target Date 2037)		\$1,280,120 \$28,000					\$6,000	\$15,000	\$15,000		\$25,000		\$15,000		\$150,000	\$1,850,000	\$7,500				
15 Transformer Replacement (Target Date 2053) 16 Relay Panel Replacement 17 Recloser Controller Replacement 18 Recloser Tank Replacement 19 Communication Equipment Replacement 10 Meter Replacement 11 Orrock (Future) 12 Design 13 Construct 14 Otsego 15 Transformer Replacement (Target Date 2023) 15 Relay Panel Replacement 17 Recloser Controller Replacement 18 Recloser Tank Replacement 19 Communication Equipment Replacement 19 Communication Equipment Replacement 10 Meter Replacement 10 Otsego East (Future) 10 Communication Equipment Replacement 10 Otsego East (Future) 10 Design 11 Construct 12 Station 14-3 13 Construct		\$1,280,120 \$28,000	A40.00				\$6,000	\$15,000 \$10,000	\$15,000		\$25,000				\$150,000	\$1,850,000	\$7,500				
15 Transformer Replacement (Target Date 2053) 16 Relay Panel Replacement 17 Recloser Controller Replacement 18 Recloser Tank Replacement 19 Communication Equipment Replacement 10 Meter Replacement 11 Ornock (Future) 20 Design 31 Construct 40 Otsego 51 Transformer Replacement (Target Date 2023) 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Tank Replacement 50 Meter Replacement 51 Onstruct 52 Design 53 Construct 54 Uses East (Future) 55 Design 56 Relay Panel Replacement (Target Date 2037) 56 Relay Panel Replacement 57 Recloser Controller Replacement		\$1,280,120 \$28,000	\$49,000					\$15,000	\$15,000		\$25,000				\$150,000	\$1,850,000	\$7,500				
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orrock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 60 Meter Replacement 61 Otsego East (Future) 60 Design 61 Construct 62 Design 63 Construct 64 Station 14-3 65 Transformer Replacement (Target Date 2037) 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Controller Replacement 69 Communication Equipment Replacement 60 Relay Panel Replacement 60 Relay Panel Replacement 61 Recloser Controller Replacement 61 Recloser Controller Replacement 62 Recloser Controller Replacement 63 Recloser Controller Replacement 64 Recloser Controller Replacement 65 Recloser Controller Replacement 66 Recloser Controller Replacement 67 Recloser Controller Replacement		\$1,280,120 \$28,000	\$49,000				\$6,000	\$15,000 \$10,000	\$15,000	\$15,000	\$25,000				\$150,000	\$1,850,000	\$7,500				
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 50 Meter Replacement 51 Ornock (Future) 52 Design 53 Construct 44 Otsego 55 Transformer Replacement (Target Date 2023) 66 Relay Panel Replacement 76 Recloser Controller Replacement 87 Recloser Tank Replacement 80 Meter Replacement 50 Design 51 Onstruct 52 Design 53 Construct 54 Station 14-3 55 Transformer Replacement (Target Date 2037) 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Controller Replacement 69 Communication Equipment Replacement 60 Meter Replacement 60 Meter Replacement		\$1,280,120 \$28,000						\$15,000 \$10,000	\$15,000		\$25,000		\$1,250,000		\$150,000	\$1,850,000	\$7,500				
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Tank Replacement 69 Communication Equipment Replacement 60 Meter Replacement 61 Design 62 Design 63 Construct 64 Station 14-3 65 Transformer Replacement (Target Date 2037) 66 Relay Panel Replacement 67 Recloser Tank Replacement 68 Recloser Tank Replacement 70 Meter Replacement 71 Recloser Tank Replacement		\$1,280,120 \$28,000						\$15,000 \$10,000	\$15,000		\$25,000		\$1,250,000		\$150,000	\$1,850,000					
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 51 Orrock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 69 Communication Equipment Replacement 60 Meter Replacement 61 Otsego East (Future) 62 Design 63 Construct 64 Station 14-3 65 Transformer Replacement 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Tank Replacement 69 Communication Equipment Replacement 60 Retay Panel Replacement 61 Otsego East (Future) 62 Design 63 Construct 64 Station 14-3 65 Transformer Replacement (Target Date 2037) 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Controller Replacement 69 Communication Equipment Replacement 69 Communication Equipment Replacement 69 Communication Equipment Replacement 69 Communication Equipment Replacement 70 Meter Replacement 71 Station 14-4 72 Transformer Replacement (Target Date 2046)		\$1,280,120 \$28,000						\$15,000 \$10,000	\$15,000		\$25,000		\$1,250,000		\$150,000	\$1,850,000					
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 51 Orrock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Controller Replacement 59 Communication Equipment Replacement 59 Communication Equipment Replacement 50 Meter Replacement 51 Orosgo East (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement 56 Recloser Controller Replacement 57 Recloser Tank Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 59 Design 50 Transformer Replacement 50 Design 51 Transformer Replacement 52 Occurrent 53 Recloser Tank Replacement 54 Station 14-3 55 Transformer Replacement 56 Recloser Tank Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 59 Communication Equipment Replacement 59 Communication Equipment Replacement 59 Transformer Replacement 50 Transformer Replacement 50 Transformer Replacement 50 Transformer Replacement 50 Transformer Replacement 51 Transformer Replacement 52 Transformer Replacement 53 Transformer Replacement 54 Transformer Replacement 55 Transformer Replacement 56 Transformer Replacement 57 Transformer Replacement 58 Transformer Replacement 59 Transformer Replacement 70 Transformer Replacement		\$1,280,120 \$28,000 \$120,000	\$150,000 \$14,000					\$15,000 \$10,000	\$15,000		\$25,000	\$45,000	\$1,250,000		\$150,000	\$1,850,000					
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recore Controller Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orrock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 50 Meter Replacement 50 Meter Replacement 51 Otsego 52 Design 53 Construct 54 Otsego 55 Transformer Replacement 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 59 Design 50 Construct 51 Otsego East (Future) 51 Design 52 Design 53 Construct 54 Station 14-3 55 Transformer Replacement (Target Date 2037) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Controller Replacement 59 Communication Equipment Replacement 59 Communication Equipment Replacement 59 Communication Equipment Replacement 59 Transformer Replacement 59 Transformer Replacement 59 Transformer Replacement 50 Transformer Replacement 50 Transformer Replacement 50 Transformer Replacement 51 Station 14-4 52 Transformer Replacement 53 Recloser Tank Replacement 54 Recloser Controller Replacement 55 Recloser Tank Replacement 56 Recloser Tank Replacement 57 Recloser Tank Replacement 58 Recloser Tank Replacement 59 Recloser Tank Replacement 59 Recloser Tank Replacement 59 Recloser Tank Replacement 50 Recloser Tank Replacement 50 Recloser Tank Replacement 51 Recloser Tank Replacement 52 Recloser Tank Replacement		\$1,280,120 \$28,000 \$120,000	\$150,000			\$1,850,000		\$15,000 \$10,000	\$15,000				\$1,250,000		\$150,000	\$1,850,000					
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orrock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 59 Communication Equipment Replacement 50 Meter Replacement 51 Otsego East (Future) 52 Construct 53 Recloser Tank Replacement 54 Otsego 55 Transformer Replacement 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Tontroller Replacement 59 Communication Equipment Replacement 50 Otsego East (Future) 50 Design 51 Otsego East (Future) 52 Design 53 Construct 54 Station 14-3 55 Transformer Replacement (Target Date 2037) 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Tank Replacement 69 Communication Equipment Replacement 71 Station 14-4 72 Transformer Replacement (Target Date 2046) 73 Relay Panel Replacement 74 Recloser Controller Replacement 75 Recloser Controller Replacement 76 Recloser Controller Replacement 77 Recloser Controller Replacement 78 Recloser Controller Replacement 79 Recloser Controller Replacement 70 Recloser Controller Replacement 71 Recloser Controller Replacement 72 Recloser Controller Replacement 73 Recloser Controller Replacement 74 Recloser Controller Replacement 75 Recloser Controller Replacement 76 Communication Equipment Replacement		\$1,280,120 \$28,000 \$120,000	\$150,000 \$14,000			\$1,850,000		\$15,000 \$10,000	\$15,000			\$45,000	\$1,250,000		\$150,000	\$1,850,000	\$7,500				
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 51 Orrock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Controller Replacement 59 Communication Equipment Replacement 59 Construct 50 Meter Replacement 51 Otsego East (Future) 52 Design 53 Construct 54 Otsego Tank Replacement 59 Communication Equipment Replacement 59 Communication Equipment Replacement 59 Transformer Replacement 59 Communication Equipment Replacement 50 Meter Replacement 51 Otsego East (Future) 52 Design 53 Construct 54 Station 14-3 55 Transformer Replacement (Target Date 2037) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 59 Communication Equipment Replacement 50 Meter Replacement 51 Transformer Replacement 52 Transformer Replacement 53 Recloser Tank Replacement 54 Recloser Controller Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 50 Meter Replacement 51 Transformer Replacement 52 Communication Equipment Replacement 53 Recloser Tank Replacement 54 Recloser Controller Replacement 55 Recloser Tank Replacement 56 Communication Equipment Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 50 Meter Replacement 51 Transformer Replacement 52 Communication Equipment Replacement 53 Recloser Tank Replacement 54 Recloser Controller Replacement 55 Recloser Tank Replacement		\$1,280,120 \$28,000 \$120,000	\$150,000 \$14,000			\$1,850,000		\$15,000 \$10,000	\$15,000			\$45,000	\$1,250,000		\$150,000	\$1,850,000					
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recioser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orrock (Future) 52 Design 53 Construct 54 Otsep 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Controller Replacement 59 Communication Equipment Replacement 60 Meter Replacement 61 Otsepo East (Future) 62 Design 63 Construct 64 Station 14-3 65 Transformer Replacement 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Controller Replacement 69 Communication Equipment Replacement 60 Meter Replacement 61 Otsepo East (Future) 62 Design 63 Construct 64 Station 14-3 65 Transformer Replacement (Target Date 2037) 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Tank Replacement 69 Communication Equipment Replacement 69 Meter Replacement 69 Recloser Controller Replacement 60 Meter Replacement 60 Meter Replacement 61 Station 14-4 62 Transformer Replacement (Target Date 2046) 63 Relay Panel Replacement 64 Recloser Controller Replacement 65 Recloser Controller Replacement 66 Recloser Controller Replacement 67 Recloser Controller Replacement 68 Recloser Controller Replacement 69 Communication Equipment Replacement 60 Communication Equipment Replacement 60 Communication Equipment Replacement 61 Recloser Controller Replacement 62 Communication Equipment Replacement 63 Transformer Replacement 64 Recloser Tank Replacement 65 Recloser Tank Replacement 66 Recloser Tank Replacement 67 Recloser Tank Replacement 68 Recloser Tank Replacement 69 Tansformer Replacement 60 Recloser Tank Replacement 60 Recloser Tank Replacement 61 Recloser Tank Replacement 62 Recloser Tank Replacement 63 Recloser Tank Replacement 64 Recloser Tank Replacement 65 Recloser Tank Replacement 66 Recloser Tank Replacement 67 Recloser Tank Replacement 68 Recloser Tank Replacement 69 Recloser Tank Replacement 60 Recloser Tank Replacement 60 Reclos		\$1,280,120 \$28,000 \$120,000	\$150,000 \$14,000			\$1,850,000		\$15,000 \$10,000	\$15,000 \$7,500			\$45,000	\$1,250,000		\$150,000	\$1,850,000	\$7,500				
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 51 Orrock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Controller Replacement 59 Communication Equipment Replacement 59 Construct 50 Meter Replacement 51 Oconstruct 52 Oconstruct 53 Recloser Tank Replacement 54 Otsego 55 Relay Panel Replacement 56 Recloser Tank Replacement 57 Recloser Tank Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 59 Design 50 Transformer Replacement 50 Design 51 Transformer Replacement 52 Design 53 Construct 54 Station 14-3 55 Transformer Replacement (Target Date 2037) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 59 Communication Equipment Replacement 50 Meter Replacement 51 Transformer Replacement 52 Transformer Replacement 53 Recloser Tank Replacement 54 Recloser Tank Replacement 55 Recloser Tank Replacement 56 Communication Equipment Replacement 57 Recloser Tank Replacement 58 Recloser Tank Replacement 59 Communication Equipment Replacement 50 Meter Replacement 51 Transformer Replacement 52 Recloser Tank Replacement 53 Recloser Tank Replacement 54 Recloser Tank Replacement 55 Recloser Tank Replacement 66 Communication Equipment Replacement 67 Meter Replacement 68 Recloser Tank Replacement 69 Communication Equipment Replacement 69 Communication Equipment Replacement 60 Meter Replacement 60 Recloser Tank Replacement 61 Recloser Tank Replacement 62 Recloser Tank Replacement 63 Recloser Tank Replacement 64 Recloser Tank Replacement 65 Recloser Tank Replacement 66 Recloser Tank Replacement 67 Recloser Tank Replacement 68 Recloser Tank Replacement 68 Recloser Tank Replacement 68 Recloser Tank Replacement 69 Recloser Tank Replacement		\$1,280,120 \$28,000 \$120,000	\$150,000 \$14,000			\$1,850,000		\$15,000 \$10,000	\$15,000		\$6,000	\$45,000	\$1,250,000		\$150,000	\$1,850,000	\$7,500				
45 Transformer Replacement (Target Date 2053) 46 Relay Panel Replacement 47 Recloser Controller Replacement 48 Recloser Tank Replacement 49 Communication Equipment Replacement 50 Meter Replacement 51 Orrock (Future) 52 Design 53 Construct 54 Otsego 55 Transformer Replacement (Target Date 2023) 56 Relay Panel Replacement 57 Recloser Controller Replacement 58 Recloser Controller Replacement 59 Communication Equipment Replacement 50 Meter Replacement 50 Onstruct 51 Otsego 52 Design 53 Construct 54 Otsego 55 Transformer Replacement 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Tank Replacement 69 Communication Equipment Replacement 60 Meter Replacement 61 Otsego East (Future) 62 Design 63 Construct 64 Station 14-3 65 Transformer Replacement (Target Date 2037) 66 Relay Panel Replacement 67 Recloser Controller Replacement 68 Recloser Tank Replacement 69 Communication Equipment Replacement 69 Meter Replacement 69 Communication Equipment Replacement 60 Meter Replacement 60 Meter Replacement 61 Station 14-4 62 Transformer Replacement (Target Date 2046) 63 Relay Panel Replacement 64 Recloser Controller Replacement 65 Recloser Controller Replacement 66 Recloser Tank Replacement 67 Recloser Controller Replacement 67 Recloser Controller Replacement 68 Recloser Tank Replacement 69 Communication Equipment Replacement 60 Communication Equipment Replacement 60 Communication Equipment Replacement 61 Tansformer Replacement 62 Tansformer Replacement 63 Recloser Tank Replacement 64 Recloser Tank Replacement 65 Recloser Tank Replacement 66 Tansformer Replacement 67 Recloser Tank Replacement 67 Recloser Tank Replacement 68 Recloser Tank Replacement 69 Tansformer Replacement 70 Tansformer Replacement 71 Tansformer Replacement 72 Tansformer Replacement 73 Tansformer Replacement 74 Tansformer Replacement 75 Tansformer Replacement 76 Tansformer Replacement 77 Tansformer Replacement 78 Tansformer Replacement 79 Tansformer Replacement 70 Tansformer Replacement 70 Tansformer Replacement		\$1,280,120 \$28,000 \$120,000	\$150,000 \$14,000 \$60,000			\$1,850,000		\$15,000 \$10,000	\$15,000 \$7,500			\$45,000	\$1,250,000		\$150,000	\$1,850,000	\$7,500				

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	A Elk Divor Municipal Heilitica Business Dlan/Budget	В	C	D	E	F	G	Н	ı	J	K	L	М	N	0	Р	Q	R	5	' '	U	V
1	Elk River Municipal Utilities Business Plan/Budget																					
2	Electric Utility																					
3																						
83		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034		2036	2037	2038	2039	2040	2041	2042	2043	2044	2045
	Communication Equipment Replacement Meter Replacement											\$10,000		\$7,500						+		
	Waco Bank #2				I		ı	I	1				1	ψ1,000	ı		L	ı		1		
86																						
	Relay Panel Replacement				\$04.000									\$25,000						.		
88 89					\$21,000									\$18,000						+		
90												\$10,000										
	Meter Replacement													\$7,500								
92	West Bank #1			ı			1						T							. +		
	Transformer Replacement (Target Date 2046) Relay Panel Replacement																					
	Recloser Controller Replacement	\$21,000	\$21,000					\$12,000			\$6,000											
96		\$30,000	\$30,000															\$15,000				
97 98									\$10,000									\$7,500				
98	West Bank #2		I		I			I	l.			l l		<u> </u>	I		I	\$7,500		1		
100	0 Transformer Replacement (Target Date 2034)]							\$1,250,000											
101	1 Relay Panel Replacement																					
102	2 Recloser Controller Replacement 3 Recloser Tank Replacement	\$28,000 \$60,000	\$28,000 \$60,000				+		\$18,000	\$15,000			+		+							
104	4 Communication Equipment Replacement	\$60,000	\$60,000		+		+		\$10,000	\$15,000			+		+					 		
105	5 Meter Replacement								,									\$7,500				
106	6 Cap and Reg Controllers																					
	7 SCADA Network Upgrades 8 Substations voltage upgrade to 115kV	\$50,000	\$50,000									\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000					-		
	O Total Substations Budget	\$1,772,000	\$3,260,120	\$273,000	\$21,000	\$156,000	\$1,862,000	\$33,000	\$138,000	\$87,500	\$1,271,000	\$2,057,000	\$2,085,000	\$3,373,000	\$2,000,000	\$150,000	\$1,850,000	\$52,500	¢n.	\$0	\$0	¢n.
111		\$1,772,000	\$3,260,120	\$273,000	\$21,000	\$156,000	\$1,862,000	\$33,000	\$136,000	\$67,500	\$1,271,000	\$2,057,000	\$2,065,000	\$3,373,000	\$2,000,000	\$150,000	\$1,050,000	\$52,500	\$0	\$0	φυ	φu
112	2 Feeders																					
	3 Quaday to River Road NE			\$500,000																		
	4 County Rd 35 Feeder to Waco 5 Highway 10 Feeder from 101 to Jarvis			\$100,000 \$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000		-					.		
	6 Rebuild Feeder 46 Substation to Hwy 10			\$150,000	\$250,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000									
117	7 Gravel Mine Feeders				,,		\$250,000	\$250,000	\$250,000	\$250,000	\$250,000											
	8 Feeder 71/72 Replace 500 MCM from reclosure to riser	\$25,000																				
	9 Feeder 65 Rebuild OH from Landfill to North Sub 0 East Sub Feeders #11, 13, 14	\$150,000	\$175,000 \$200,000																			
	1 Unidentified Feeders	\$750,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
123	3 Total Feeders Budget	\$925,000	\$875,000	\$1,250,000	\$900,000	\$650,000	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$650,000	\$650,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
124	4																					
125																						
127		1	ı	T						1		1	1									
128	8 County Rd 12 Interconnection Agreement - Connexus																			l l		
129																						
40	9 Territory Acquisition - Loss of Revenue Pmt (2015 Contract - Area 1&2, 3&4, 5&6, 7&8)	\$935,000	\$472,275	\$316,884	\$198,046	\$100,816	\$100,816															
131	P Territory Acquisition - Loss of Revenue Pmt (2015 Contract - Area 1&2, 3&4, 5&6, 7&8) Total Miscellaneous Budget	\$935,000 \$935,000	\$472,275 \$472,275	\$316,884 \$316,884	\$198,046 \$198,046	\$100,816 \$100,816	\$100,816 \$100,816	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
132	Total Miscellaneous Budget 2							\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
132 133	Total Miscellaneous Budget 2 Facilities							\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
132 133 134	Total Miscellaneous Budget Facilities Vactron clean out west sub							\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
132 133 134	Total Miscellaneous Budget 2 Facilities							\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
132 133 134 135 137	Total Miscellaneous Budget Total Miscellaneous Budget Facilities Vactron clean out west sub West sub storage asphalt Total Facilities Budget	\$935,000	\$472,275	\$316,884		\$100,816	\$100,816		\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0
132 133 134 135 137 138	Total Miscellaneous Budget Total Miscellaneous Budget Vactron clean out west sub West sub storage asphalt Total Facilities Budget System	\$935,000	\$472,275 \$0	\$316,884 \$0	\$198,046 \$0	\$100,816 \$0	\$100,816 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
132 133 134 135 137 138 139	Total Miscellaneous Budget Facilities 4 Vactron clean out west sub West sub storage asphalt Total Facilities Budget 8 System Transformers and Meters	\$935,000 \$0 \$375,000	\$472,275 \$0 \$425,000	\$316,884		\$100,816	\$100,816		\$0 \$0 \$0 \$250,000	\$0 \$0 \$250,000	\$0 \$0 \$250,000	\$0		\$0 \$0 \$0 \$250,000	\$0	\$0 \$0 \$250,000	\$0 \$0 \$0 \$250,000		\$0 \$0 \$250,000	\$0	\$0 \$0 \$250,000	\$0 \$0 \$250,000
132 133 134 135 137 138 139 140	Total Miscellaneous Budget Facilities Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters	\$935,000	\$472,275 \$0	\$316,884 \$0	\$198,046 \$0	\$100,816 \$0	\$100,816 \$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0 \$0 \$0 \$250,000 \$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0 \$250,000 \$350,000
132 133 134 135 137 138 139 140 141 142 143	Total Miscellaneous Budget Facilities 4 Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters AMI New Development Distribution Installation Street Lighting	\$935,000 \$0 \$375,000 \$1,425,000 \$380,000 \$50,000	\$472,275 \$0 \$0 \$425,000 \$70,607 \$350,000 \$50,000	\$316,884 \$0 \$425,000 \$350,000 \$50,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000	\$250,000 \$350,000 \$50,000	\$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$250,000 \$250,000 \$350,000 \$50,000	\$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$350,000 \$50,000
132 133 134 135 137 138 139 140 141 142 143	Total Miscellaneous Budget Total Miscellaneous Budget Vactron clean out west sub Swest sub storage asphalt Total Facilities Budget System Transformers and Meters TAMI New Development Distribution installation Street Lighting Amenia Child Funis Benjacement (Poles Switches Cut-Outs)	\$935,000 \$0 \$375,000 \$1,425,000 \$350,000 \$50,000	\$472,275 \$0 \$1 \$425,000 \$70,607 \$350,000 \$50,000 \$75,000	\$316,884 \$0 \$425,000 \$350,000 \$50,000	\$198,046 \$0 \$425,000 \$350,000 \$75,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000	\$100,816 \$0 \$250,000 \$350,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$250,000 \$350,000 \$50,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$250,000 \$350,000 \$50,000 \$75,000	\$350,000 \$50,000 \$75,000	\$0 \$250,000 \$350,000 \$75,000	\$250,000 \$350,000 \$50,000 \$75,000	\$250,000 \$250,000 \$350,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$250,000 \$350,000 \$50,000 \$75,000	\$350,000 \$50,000 \$75,000
132 133 134 135 137 138 139 140 141 142 143 144	Total Miscellaneous Budget Total Miscellaneous Budget Vactron clean out west sub Swest sub storage asphalt Total Facilities Budget System Transformers and Meters AMI New Development Distribution Installation Street Lighting Ongoing OH Equip Replacement (Poles, Switches, Cut-Outs) Ongoing Un Equip Replacement (Switches, J-Boxes, Fuse Pads)	\$935,000 \$0 \$375,000 \$35,000 \$50,000 \$150,000	\$472,275 \$0 \$425,000 \$350,000 \$5,000 \$900,000	\$316,884 \$0 \$425,000 \$350,000 \$50,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000	\$250,000 \$350,000 \$50,000	\$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$250,000 \$350,000 \$50,000 \$75,000	\$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000	\$350,000 \$50,000
132 133 134 135 137 138 139 140 141 142 143 144 145	Total Miscellaneous Budget Facilities Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters AMI AMM Development Distribution installation Street Lighting Ongoing OH Equip Replacement (Poles, Switches, Cut-Outs) Ongoing URD Equip Replacements Fault Indicators Replacements	\$935,000 \$0 \$375,000 \$335,000 \$50,000 \$75,000 \$75,000	\$472,275 \$0 \$425,000 \$350,000 \$50,000 \$50,000 \$75,000	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000 \$650,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000 \$75,000 \$650,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$250,000 \$350,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000
132 133 134 135 137 138 139 140 141 142 143 144 145 146	Total Miscellaneous Budget Total Miscellaneous Budget Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters TAMI New Development Distribution Installation Street Lighting Ongoing OH Equip Replacement (Poles, Switches, Cut-Outs) Ongoing OH Equip Replacement (Switches, J-Boxes, Fuse Pads) Fault Indicators Replacements Total Miscellaneous Budget	\$935,000 \$0 \$375,000 \$35,000 \$50,000 \$150,000	\$472,275 \$0 \$425,000 \$350,000 \$50,000 \$50,000 \$75,000	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000 \$650,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000	\$100,816 \$0 \$250,000 \$350,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000	\$350,000 \$50,000 \$75,000	\$0 \$250,000 \$350,000 \$75,000	\$250,000 \$350,000 \$50,000 \$75,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000	\$350,000 \$50,000 \$75,000
132 133 134 135 137 138 140 141 142 143 144 145 148	Total Miscellaneous Budget Facilities Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters AMI Street Lighting Ongoing UHD Equip Replacement (Poles, Switches, Curt-Outs) Fault Indicators Replacements Total System Budget Inventory/Equipment	\$935,000 \$0 \$375,000 \$335,000 \$50,000 \$75,000 \$75,000	\$472,275 \$0 \$425,000 \$350,000 \$50,000 \$750,000 \$75,000 \$1,945,607	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000 \$650,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000 \$75,000 \$650,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$250,000 \$350,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000
1323 1333 1344 1393 1393 1444 1443 1444 1449 1449	Total Miscellaneous Budget Facilities Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters AMI AMI Street Lighting Ongoing OH Equip Replacement (Poles, Switches, Cut-Outs) Ongoing URD Equip Replacements Total System Budget Inventory/Equipment Digger Truck	\$935,000 \$0 \$375,000 \$1,425,000 \$50,000 \$75,000 \$2,500,000	\$472,275 \$0 \$425,000 \$350,000 \$50,000 \$750,000 \$1,945,607	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000 \$650,000 \$1,550,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000 \$650,000 \$1,550,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$250,000 \$350,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000
1323 1331 1344 1351 1371 1381 1381 1391 1441 1441 1441 1441 1441 1441 144	Total Miscellaneous Budget Total Miscellaneous Budget Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters Transformers and Meters Transformers and Meters Total Facilities Budget System Transformers and Meters Transformers and Meters Transformers and Meters Total Facilities Budget System Transformers and Meters Total Facilities Budget System Total Facilities Budget System Transformers and Meters System Total Facilities Budget System Budget Inventory/Equipment Digger Truck Bucket Truck	\$935,000 \$0 \$375,000 \$375,000 \$50,000 \$75,000 \$75,000 \$2,500,000	\$472,275 \$0 \$425,000 \$350,000 \$50,000 \$750,000 \$75,000 \$1,945,607	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000 \$75,000 \$1,550,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000 \$75,000 \$650,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$250,000 \$350,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000
1323 1331 1344 1355 1377 1388 1399 1400 1441 1441 1441 1441 1451 150 150 151 151 151 151	Total Miscellaneous Budget Total Miscellaneous Budget Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters Amil Development Distribution Installation Street Lighting Ongoing OH RE Equip Replacement (Poles, Switches, Curt-Outs) Ongoing OH RE Equip Replacement (Switches, J-Boxes, Fuse Pads) Fault Indicators Replacements Total System Budget Inventory/Equipment Digger Truck Bucket Truck Dump Truck/Flatbed Truck	\$935,000 \$0 \$375,000 \$1,325,000 \$50,000 \$75,000 \$2,500,000 \$2,500,000	\$472,275 \$0 \$425,000 \$350,000 \$50,000 \$750,000 \$75,000 \$1,945,607	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000 \$650,000 \$1,550,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000 \$650,000 \$1,550,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$250,000 \$350,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000
1323 1331 1344 1371 1371 1371 1371 1441 144	Total Miscellaneous Budget Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters Transformers and Meters Tassi Wew Development Distribution installation Street Lighting Ongoing OHE Equip Replacement (Poles, Switches, Cut-Outs) Ongoing OHE Equip Replacement (Poles, Issue Special Company of Poles (Poles) Fault indicators Replacements Total System Budget Inventory/Equipment Digger Truck Bucket Truck Dump Truck/Flatbed Truck Vactron Execuevator	\$935,000 \$0 \$375,000 \$1,425,000 \$50,000 \$75,000 \$2,500,000	\$472,275 \$0 \$425,000 \$350,000 \$50,000 \$750,000 \$75,000 \$1,945,607	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000 \$75,000 \$1,550,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000 \$650,000 \$1,550,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$250,000 \$350,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000
1323 1331 1344 1371 1381 1381 1393 1444 1441 1441 1441 1451 1551 1515 1	Total Miscellaneous Budget Total Miscellaneous Budget Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters Amy Development Distribution Installation Street Lighting Ongoing OH Equip Replacement (Poles, Switches, Cut-Outs) Ongoing OHED Equip Replacement (Switches, J-Boxes, Fuse Pads) Fault Indicators Replacements Total System Budget Inventory/Equipment Digger Truck Dump Truck/Flatbed Truck Dump Truck/Flatbed Truck Vactorantor Strush Christian Company Inventory/Equipment Digger Truck Dump Truck/Flatbed Truck Vactorantor Strush Christian Company Strush Christian Company Strush Christian Company Strush Christian Company Strush Christian Christian Company Strush Christian Christia	\$935,000 \$1,425,000 \$1,425,000 \$350,000 \$50,000 \$75,000 \$2,500,000 \$3300,000	\$472,275 \$0 \$425,000 \$350,000 \$50,000 \$750,000 \$75,000 \$1,945,607	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000 \$1,800,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000 \$75,000 \$1,550,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000 \$650,000 \$1,550,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000 \$150,000 \$475,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000	\$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$250,000 \$350,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000
1323 1333 1333 1333 1333 1333 1444 1445 1445	Total Miscellaneous Budget Facilities Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters AMI AMI Development Distribution Installation Street Lighting Ongoing of Equip Replacement (Poles, Switches, Cut-Outs) Gongling URD Equip Replacements Total System Budget Total System Budget Inventory/Equipment Digger Truck Bucket Truck Dump Truck Bucket Truck Dump Truck Struck Jebove Digger Truck Surch Truck Dump Truck Surch Truck	\$935,000 \$1,425,000 \$1,425,000 \$350,000 \$50,000 \$75,000 \$2,500,000 \$3300,000	\$472,275 \$0 \$425,000 \$350,000 \$50,000 \$750,000 \$75,000 \$1,945,607	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000 \$1,800,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000 \$75,000 \$1,550,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000 \$650,000 \$1,550,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$150,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000	\$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$250,000 \$350,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000
1323 1333 1333 1338 1338 1338 1441 1441 144	Total Miscellaneous Budget Total Miscellaneous Budget Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters Transformers and Meters Transformers and Meters New Development Distribution Installation Street Lighting Ongoing OH Equip Replacement (Poles, Switches, Cut-Outs) Ongoing URD Equip Replacement (Switches, J-Boxes, Fuse Pads) Fault Indicators Replacements Tutnal System Budget Inventory/Equipment Digger Truck Bucket Truck Ducket Truck Ducket Truck Sucket Truck Cardon Security System Security System Security System System Security System Security System Security System System Security System Security System Security System Security System	\$935,000 \$1,425,000 \$1,425,000 \$350,000 \$50,000 \$75,000 \$2,500,000 \$3300,000	\$472,275 \$0 \$425,000 \$350,000 \$50,000 \$750,000 \$75,000 \$1,945,607	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000 \$1,800,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000 \$75,000 \$1,550,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000 \$650,000 \$1,550,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000 \$150,000 \$475,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000	\$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$250,000 \$350,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000
1323 1333 1343 1383 1383 1393 1441 1443 1443 1444 1444 150 155 155 155 155 155 155 155 155 155	Total Miscellaneous Budget Facilities Vactron clean out west sub West sub storage asphalt Total Facilities Budget System Transformers and Meters AMI Official Facilities Budget System Transformers and Meters AMI Official Facilities Budget AMI Official Facilities Budget Miscellane Budget AMI Official Facilities Budget System Official Facilities Budget AMI Official Facilities Budget System Official Facilities Budget Inventory/Equipment Digger Truck Bucket Truck Bucket Truck Dump Truck Bucket Truck Dump Truck Excush Chipper Cable Plow Brown Brown Sorrich Facilities System System Official Facilities Facilities System System Official Facilities System S	\$935,000 \$1,425,000 \$1,425,000 \$50,000 \$15,0,000 \$175,0,000 \$2,500,000 \$3300,000 \$445,000	\$472,275 \$0 \$425,000 \$350,000 \$50,000 \$750,000 \$75,000 \$1,945,607	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000 \$1,800,000	\$196,046 \$0 \$425,000 \$350,000 \$50,000 \$75,000 \$1,550,000 \$302,500 \$50,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000 \$650,000 \$1,550,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000 \$150,000 \$75,000 \$875,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000	\$0 \$250,000 \$350,000 \$50,000 \$150,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000 \$350,000 \$350,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000	\$350,000 \$50,000 \$75,000 \$150,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000	\$0 \$250,000 \$350,000 \$75,000 \$150,000 \$875,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000
1323 1333 1344 1373 1383 1393 1393 1393 1444 1444 1450 1551 1552 1552 1556 1557 1556 1556 1556 1556 1556 1556	Total Miscellaneous Budget Vactron clean out west sub Vest sub storage asphalt Total Facilities Budget System Transformers and Meters Mel Development Distribution Installation Street Lighting Ongoing OH Equip Replacement (Poles, Switches, Cut-Outs) Ongoing OH Equip Replacement (Switches, J-Boxes, Fuse Pads) Fault Indicators Replacements Total System Budget Inventory/Equipment Digger Truck Dump Truck/Flatbed Truck Vaccroant Servish Chipper Cable Plow Sore Rigger Sore Flag Sore Rigg John Deere Tractor	\$935,000 \$1,425,000 \$1,425,000 \$350,000 \$50,000 \$75,000 \$2,500,000 \$3300,000	\$472,275 \$0 \$425,060 \$350,000 \$75,000 \$75,000 \$1,945,607 \$500,000	\$316,884 \$0 \$425,000 \$350,000 \$50,000 \$900,000 \$1,800,000	\$198,046 \$0 \$425,000 \$350,000 \$50,000 \$75,000 \$1,550,000	\$100,816 \$0 \$425,000 \$350,000 \$50,000 \$650,000 \$1,550,000	\$100,816 \$0 \$250,000 \$350,000 \$50,000 \$150,000 \$475,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$150,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000 \$30,000 \$250,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000 \$875,000	\$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$250,000 \$350,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$0 \$250,000 \$350,000 \$50,000 \$75,000 \$150,000	\$350,000 \$50,000 \$75,000 \$150,000

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		C	D	E	F	G	Н	I	J	K	L	М	N	0	P	Q	R	S	T	U	V
Elk River Municipal Utilities Business Plan/	Budget																				
2 Electric Utility																					
Capital Budget 2026-2045																					
4 Description	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045
63 Pickup Trucks		\$130,000		\$195,000				\$65,000	\$65,000	\$65,000	\$65,000		\$195,000						\$66,000	\$66,000	\$66,000
64 Chipper Box								\$55,000													
65 Dump Trailer																					<u> </u>
66 Hot Arms 67 Ez Spot		\$75,000																			
68 Tools at Field Services Building	- + +		+																		
70 Total Inventory/Equipment Budget	\$892,800	\$705,000	\$120,000	\$587,500	\$332,750	\$241,600	\$105,000	\$370,000	\$130,000	\$130,000	\$420,000	\$20,000	\$255,000	\$30,000	\$20,000	\$36,000	\$0	\$0	\$66,000	\$66,000	\$66,000
71	\$892,800	\$705,000	\$120,000	\$567,500	\$332,730	\$241,000	\$105,000	\$370,000	\$130,000	\$130,000	\$420,000	\$20,000	\$255,000	\$30,000	\$20,000	\$36,000	\$0	\$0	\$66,000	\$66,000	\$66,000
72 Total	\$8,374,800	\$8,573,002	\$5,734,884	\$4,206,546	\$3,965,566	\$4,885,416	\$2,615,000	\$2,963,000	\$2,675,500	\$3,776,000	\$4,352,000	\$3,980,000	\$5,253,000	\$3,655,000	\$1,795,000	\$3,511,000	\$1,677,500	\$1,625,000	\$1,691,000	\$1,691,000	\$1,691,000
73 Reserves	\$3,333,000	\$4,565,395	40,101,001	Ţ 1,200,011	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Ţ.,,	,,,,,,,,,,	4=,,	72,010,000	\$1,250,000	\$2,000,000	+-,,	\$1,250,000	+-,,	42,100,000	\$1,850,000	4-,,	+1,111,111	+-,,	+-,,	+=,===,==
74 Bonding	,			İ	İ	İ				. , ,	. ,,.		. , ,			. , ,		İ		1	
75 Grants					_	_															
76 Inter-Fund Borrowing	\$1,425,000	\$1,400,000						•													
77 Total Less Additional Funding	\$3,616,800	\$4,007,607	\$5,734,884	\$4,206,546	\$3,965,566	\$4,885,416	\$2,615,000	\$2,963,000	\$2,675,500	\$2,526,000	\$2,352,000	\$3,980,000	\$4,003,000	\$3,655,000	\$1,795,000	\$1,661,000	\$1,677,500	\$1,625,000	\$1,691,000	\$1,691,000	\$1,691,000
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79 Difference from Previous Year	\$337,300	\$390,807	\$1,727,277	(\$1,528,338)	(\$240,980)	\$919,850	(\$2,270,416)	\$348,000	(\$287,500)	(\$149,500)	(\$174,000)	\$1,628,000	\$23,000	(\$348,000)	(\$1,860,000)	(\$134,000)	\$16,500	(\$52,500)	\$66,000	0	0
70 81																					
82 Non-Capital Expenses - Noteworthy																				1	
83 Computers/iPads	\$10,500	\$3,500	\$10,500	\$5,500	\$1,300	\$5,500	\$14,000	\$3,500	\$10,500	\$5,500	\$1,300	\$5,500	\$14,000	\$3,500	\$10,500	\$5,500	\$1,300	\$5,500	\$14,000	\$3,500	\$10,500
84 Paint Trailer							, ,,,,,	, , , , , ,	,					, . ,		, , , , , , ,	, , , , , , , , , , , , , , , , , , , ,		. ,		
85 Paint Truck																					
86 Paint Transformers/Switchgear	\$15,000	\$2,000																			
87 Paint Street Lights		\$5,000																			<u> </u>
88 Tools	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Highway 10 (Future)				1	1	415.000				1				1		415.000	1	1			
90 Contractor Testing and Inspections (Expense) 91 North				l.		\$15,000	l l					l.	L			\$15,000			-	-	
			\$15,000	1	1	1	1			1		1	\$15,000					1	-		
92 Contractor Testing and Inspections (Expense)			\$15,000	l.			l l					l.	\$15,000						-	-	
93 Otsego 94 Transformer Arrestor Replacement (Expense)	- +			T	1	1	ı					ı						1	-	-	
95 Contractor Testing and Inspections (Expense)	- + +		+						\$15.000												
96 Otsego East (Future)			l.				I		\$15,000									1			
97 Contractor Testing and Inspections (Expense)	 			1	1	1	1					1			\$15,000			1			+
98 Station 14-3				l.	l.	l.	II.			I		I			φ13,000			ll			
99 Transformer Arrestor Replacement (Expense)				1	1	1						1									+
00 Contractor Testing and Inspections (Expense)	- + - +						\$15,000										\$15,000				
01 Station 14-4			L	I	I	I	φ13,000					L.		l l			φ15,000	l l			
02 Contractor Testing and Inspections (Expense)				1	1	1	ı	\$15,000				1						\$15,000	\$15,000	\$15,000	\$15,000
03 Waco Bank#1				J.				Ψ10,000		l								ψ10,000	Ψ10,000	Ψ10,000	Ψ10,000
04 Contractor Testing and Inspections (Expense)		\$15,000		1	1	1	ı					\$15,000									
05 Waco Bank #2		ψ10,000	L				J				l.	¥20,000	L		1			ı d			
06 Contractor Testing and Inspections (Expense)				\$15,000	I	I	I					I		\$15,000				I			
07 West Bank #1				\$25,500			ı							Ψ10,000				ı			
08 Contractor Testing and Inspections (Expense)				I	I	I	I			\$15,000		I						I		Ì	1
09 West Bank #2			L				J			, 10,000	l.	I	L		1			ı d			
		——-			1																
10 Transformer Arrestor Replacement and Current Transformers (Expense)		I		I	1																
10 Transformer Arrestor Replacement and Current Transformers (Expense) 11 Contractor Testing and Inspections (Expense)	\$15,000	\$15,000				+					\$15,000										†

Elk River Municipal Utilities Business Plan/Budget 2026 Water Department Capital Budget

Water Capital Construction Needs

		Cost	Description	
	\$	40,000	Well #5 Rehabilitation	Reserves
	\$	1,500,000	New Well #10	Reserves
	\$	8,000,000	New Well #10 WTP	Bonding
	\$	12,000	Hi-E Dry Dehumidifiers	Reserves
	\$	100,000	Facility Repair (Capital)	Reserves
	\$	400,000	Freeport Booster Station	Reserves
	\$	15,000	Placeholder for undetermined projects	Reserves
	\$	200,000	SCADA upgrades	Reserves
	\$	15,000	Well Security	Reserves
	\$	75,000	Fiber - Meadowvale & Freeport Boosters, Well #6	Reserves
	\$	-	Hwy 169 Redefine	
	\$	1,050,000	Water Main Construction (City Rd project)	Reserves
Subtotal	\$ 1	1,407,000		

Capital Equipment Needs

	Cost	Description	
	\$ 65,000	Trucks #3	Reserves
	\$ 15,000	GPS locating equipment	Reserves
	\$ 33,400	Water share of Administration	
	\$ 1,500	Water Share of Technical Services	
Subtotal	\$ 114,900		

Total Capital \$ 11,521,900

Water Noteworthy Non-Recurring Expenses

	Cost	Description
	\$ -	Computers, iPads
	\$ 10,000	Meters/ERT
	\$ 10,000	Tools
	\$ 5,580	Water share of Administration
	\$ 825	Water share of Technical Services
Total	\$ 26,405	

A	В	С	D	E	F	G	Н	I	J	K	L	М	N	0	Р	Q	R	S	T	U
Elk River Municipal Utilities Business Plan/Bud	get				<u>-</u>	<u> </u>				<u>-</u>	<u> </u>	<u>-</u>			-	<u>-</u>			<u>-</u>	<u> </u>
Water Utility																				
Capital Budget 2026-2045																				
Description	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044
Wells	2020	2020	2021	2020	2023	2000	2001	2002	2000	2004	2000	2030	2007	2000	2003	£V4U	2041	2042	2043	40 14
Well 2	$\overline{}$																			
Roof Replacement	<u> </u>																			
Well Rehabilitation (Last Recondition 2022)					\$40,000								\$40,000							
Flood Alarms																				
Well 3										-										
Roof Replacement								* 40.000								***		-		
Well Rehabilitation (Last Reconditioning 2024) Flood Alarms	+							\$40,000								\$40,000		+		
Generator	\$175,000			-									-							
Well 4	Ψ170,000				l l				l l	i			1	l l						
Roof Replacement																				
Well Rehabilitation (Last Reconditioning 2023)						\$40,000								\$40,000						
Media																				
Well 5		,					-	-				1					ı			
Roof Replacement	+	# 10 0 00								A40.000								440.000		
Well Rehabilitation (Last Reconditioning 2015)	+	\$40,000			+		-			\$40,000								\$40,000		
Flood Alarms Well 6	+				1		1					l					l		1	+
Roof Replacement	+			1	1		1	1	1	1		1		1					+	+
Well Rehabilitation (Last Reconditioning 2017)	\$20,000			<u> </u>					\$40,000				†				\$40,000			
Well 7	1				1	•	1		· · · · · · · · · · · · · · · · · · ·								•			
Roof Replacement																				
Well Rehabilitation (Last Reconditioning 2023)							\$40,000								\$40,000					
VFD																				
Flood Alarms					1]			-
Well 8 Well Rehabilitation (Last Reconditioning 2015)	+		\$40,000	<u> </u>	1	1	1	1	1	1	\$40,000	1	1	1			1		\$40,000	+
Well 9	+		φ40,000				<u>_</u>		<u>l</u> _	<u>_</u>	φ40,000			<u> </u>			<u> </u>		φ40,000	
Roof Replacement	+		\$10,000	1	1		1	1	1	1		1		1					+	+
Well Rehabilitation (Last Reconditioning 2018)	+ +		,,	\$40,000	-							\$40,000								\$40,000
Well 10	<u> </u>																•			
New Well	\$1,200,000																			
New Treatment Plant		\$8,000,000																		
Well 11	44.000.00			ı	1	-	-	-	1	A4 F00		-	-				ı			
New Well New Treatment Plant	\$1,200,000						+			\$1,500,000										
New Treatment Plant All Wells	+						+	-		\$8,000,000							ļ			
Chlorine Alarms	+			1	1		1	1	1	1		1	I	\$25,000						
Chlorine Analyzers	+ +								+					<i>\$20,000</i>						
Hi-E Dry Dehumidifiers	†	\$12,000			<u> </u>										\$10,000					
Facility Repair (Capital)	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total Well Budget	\$2,695,000	\$9,652,000	\$150,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$9,640,000	\$140,000	\$140,000	\$140,000	\$165,000	\$150,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000
				l	1				1	1				1					1	1
Miscellaneous																				
Freeport Booster Station		\$400,000																\$20,000	\$20,000	
Meadowvale Booster Station	\$150,000																			
	\$150,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$0
Total Miscellaneous Budget																				
Total Miscellaneous Budget Towers								-	-	1		1	-	1	-		ı	1		
Towers Gary St. Tower				ı	ı	1														-
Towers Gary St. Tower Paint/Sandblast (Capital)	425.000					\$20,000		+		-		¢20,000					\$00 000			
Towers Gary St. Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital)	\$35,000					\$20,000 \$20,000						\$20,000					\$20,000		+	
Towers Bary St. Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer	\$35,000					\$20,000 \$20,000						\$20,000					\$20,000			+
Towers Sary St. Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer Treeport Tower	\$35,000											\$20,000					\$20,000			
Towers Sary St. Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Miker reeport Tower Paint/Sandblast (Capital)	\$35,000			\$20,000							\$20,000	\$20,000				\$20,000	\$20,000			
Towers Sary St. Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer reeport Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital)	\$35,000			\$20,000		\$20,000					\$20,000	\$20,000				\$20,000	\$20,000			
Towers Sary St. Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer Freeport Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Wixer Wash Outside of Tower (Capital)	\$35,000			\$20,000		\$20,000					\$20,000	\$20,000				\$20,000	\$20,000			
Towers Sary St. Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer Freeport Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer Auburn Tower Paint/Sandblast (Capital)	\$35,000			\$20,000		\$20,000					\$20,000	\$20,000				\$20,000	\$20,000			
Towers Sary St. Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer Freeport Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer Audurn Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer	\$35,000			\$20,000	\$20,000	\$20,000				\$20,000	\$20,000	\$20,000			\$20,000	\$20,000	\$20,000			\$20,000
Towers Gary St. Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer Freeport Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Wash Outside of Tower (Capital) Mixer Auburn Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Wash Outside of Tower (Capital)	\$35,000			\$20,000	\$20,000	\$20,000				\$20,000	\$20,000	\$20,000			\$20,000	\$20,000	\$20,000			\$20,000
Towers Gary St. Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer Feeport Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer Auburn Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Wash Outside of Tower (Capital) Wash Outside of Tower (Capital) Mixer Ohnson Tower	\$35,000			\$20,000	\$20,000	\$20,000				\$20,000	\$20,000	\$20,000			\$20,000	\$20,000	\$20,000			\$20,000
Towers Sary St. Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer reeport Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer Luburn Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer Luburn Tower Paint/Sandblast (Capital) Wash Outside of Tower (Capital) Mixer	\$35,000		\$2,000,000	\$20,000	\$20,000	\$20,000				\$20,000	\$20,000	\$20,000			\$20,000	\$20,000				\$20,000

	А	В	С	D	E	F	G	Н	1	J	K	L	М	N	0	Р	Q	R	S	T	U	V
1	Elk River Municipal Utilities Business Plan/Budg	et																				ļ
2	Water Utility																					
3	_																					ļ
4	Capital Budget 2026-2045																					
	Description Mixer	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034 \$20,000	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045
	New Tower	1									\$20,000	\$3,500,000			+							
	New Tower											ψ3,300,000					\$4,000,000					
	Placeholder	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
77	Total Tower Budget	\$50,000	\$15,000	\$2,015,000	\$35,000	\$35,000	\$95,000	\$15,000	\$15,000	\$15,000	\$55,000	\$3,555,000	\$35,000	\$15,000	\$15,000	\$35,000	\$4,055,000	\$35,000	\$15,000	\$15,000	\$35,000	\$55,000
78	Total Total Budget	ψ50,000	Ψ10,000	Ψ2,010,000	φου,σσσ	ψου,υυυ	ψοο,σσσ	Ψ10,000	Ψ10,000	Ψ10,000	ψ00,000	φο,οοο,οοο	ψ00,000	Ψ10,000	Ψ10,000	ψ00,000	ψ-,000,000	ψ00,000	Ψ10,000	Ψ10,000	ψου,σου	ψ00,000
79	System																					
	Facilities Building																					
	SCADA upgrades	\$39,500	\$200,000	\$40,000	\$60,000	\$40,000	\$40,000							1	-							
	Well Security Fiber - Meadowvale & Freeport Boosters, Well #6	¢150,000	\$15,000																			
84	·	\$150,000 \$500.000	\$75,000									+		+	+							
	Highway 169 Redefine	\$185,000																				
-	Gravel Mine Development	ψ103,000					\$500.000	\$500,000	\$500,000	\$500,000	\$500,000											
_	Water Main Construction (Capital)	\$500,000	\$1,050,000	\$500,000		\$500,000	ψοσο,σσο	\$500,000	ψοσο,σσο	\$500,000	φουσισου	\$500,000		\$500,000		\$500,000		\$500,000		\$500,000		\$500,000
	Total System Budget	\$1,374,500	\$1,340,000	\$540,000	\$60,000	\$540,000	\$540,000	\$1,000,000	\$500,000	\$1,000,000	\$500,000	\$500,000	\$0	\$500,000	\$0	\$500,000	\$0	\$500,000	\$0	\$500,000	\$0	
90	Total Officer Bunger	\$1,074,000	\$1,0 \0,000	ψο το,οσο	ψου,υυυ	φο 10,000	φο το το το	Ψ2,000,000	φοσο,σσσ	\$1,000,000	4000,000	φοσοίσσο	Ψ	4000,000	ΨΨ	4000,000	Ψ	φοσο,σσσ	ΨΟ	φοσο,σσο	Ψυ	4000,000
91	Inventory/Equipment																					
92	Equipment				\$65,000								\$65,000				\$6,000					
	Shared Equipment	\$3,200					\$5,400			\$12,000	\$22,000						\$4,000					
	Trucks (Capital)	\$65,000	\$65,000	\$65,000	\$65,000	\$130,000														\$66,000	\$65,000	\$130,000
	GPS locating equipment		\$15,000																			
	Fire Hydrant Flushing Equipment																					
-	Total Inventory/Equipment Budget	\$68,200	\$80,000	\$65,000	\$130,000	\$130,000	\$5,400	\$0	\$0	\$12,000	\$22,000	\$0	\$65,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$66,000	\$65,000	\$130,000
99																						
	Total	\$4,337,700	. , . ,	\$2,770,000	\$365,000	\$845,000	\$780,400	. , ,	\$655,000	\$1,167,000	\$10,217,000	\$4,195,000	\$240,000	\$655,000	\$180,000	\$685,000	\$4,205,000	\$675,000	\$175,000	\$741,000	\$240,000	\$825,000
	Reserves Bonding	\$3,050,000	\$3,487,000	\$500,000 \$2,000,000		\$500,000	\$500,000	\$1,000,000	\$500,000	\$1,000,000	\$9,500,000	\$500,000 \$3,500,000		\$500,000		\$500,000	\$4,000,000	\$500,000		\$500,000		\$500,000
102	Trunk Funds		\$8,000,000	\$2,000,000							\$9,500,000	\$3,500,000					\$4,000,000					
103	Total Less Additional Funding	\$1,287,700	\$0	\$270,000	\$365,000	\$345,000	\$280,400	\$155,000	\$155,000	\$167,000	\$717,000	\$195,000	\$240,000	\$155,000	\$180,000	\$185,000	\$205,000	\$175,000	\$175,000	\$241,000	\$240,000	\$325,000
105	Total Less Additional Funding	Ψ1,207,700	φυ	Ψ270,000	ψ303,000	ψ343,000	Ψ200,400	Ψ133,000	φ133,000	Ψ107,000	ψ/1/,000	φ195,000	Ψ240,000	Ψ133,000	φ100,000	Ψ105,000	Ψ203,000	φ175,000	ψ1/3,000	Ψ241,000	Ψ240,000	ψ323,000
105	Difference from Previous Year	\$ 859 700	\$ (1,287,700)	\$ 270,000	\$ 95,000	\$ (20,000)	\$ (64,600)	\$ (125,400)	\$ -	\$ 12,000	\$ 550,000 \$	(522,000)	45,000	\$ (85,000)	\$ 25,000 \$	5,000	\$ 20,000	\$ (30,000)	\$ -	\$ 66,000	\$ (1,000)	\$ 85,000
107	Silvionos ironi i rondus reui	\$ 555,766	\$\(\(\frac{1}{2}\)\(\	Ψ 2/0,000	Ψ 00,000	Ψ (20,000)	ψ (0- ,500)	Ψ (120, 4 00)	Ψ	Ψ 12,000	ψ 000,000 ((022,000)	+0,000	Ç (00,000)	20,000	, 0,000	Ψ 20,000	ψ (00,000)	Ψ	¥ 00,000	ψ (±,000)	φ 00,000
108																						ļ
109	Non-Capital Expenses - Noteworthy																					
110	Computers/iPads	\$9,500	\$0	\$0	\$3,500	\$1,300	\$6,000	\$11,000	\$0	\$0	\$3,500	\$1,300	\$6,000	\$11,000	\$0	\$0	\$3,500	\$1,300	\$6,000	\$11,000	\$0	\$0
-	Meters/ERTs	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
112	Tools	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
113	Rate Study	\$5,000					\$5,000					\$5,000					\$5,000					
115	Total Non-Capital Expenses - Noteworthy	\$ 34,500	\$ 20,000	\$ 20,000	\$ 23,500	\$ 21,300	\$ 31,000	\$ 31,000	\$ 20,000	\$ 20,000	\$ 23,500 \$	26,300	26,000	\$ 31,000	\$ 20,000 \$	20,000	\$ 28,500	\$ 21,300	\$ 26,000	\$ 31,000	\$ 20,000	\$ 20,000

Elk River Municipal Utilities Business Plan/Budget 2026 Administration and Technical Services Departments Capital Budgets

Administration Capital Needs

Total Non-Recuring Expenses

39,800

Auministration Capital Needs			
		Cost	Description
	\$		Hallway Display and Branding
	\$	30,000	Server upgrades
	\$	5,000	Network Switches/Misc (ERMU)
	\$	6,000	Domain Controller
	\$	6,000	Microsoft server upgrade (city shared)
	\$	5,000	Server Backup System (city shared)
	\$	18,000	OMS
	\$	5,000	Office Furniture
	\$	8,000	Team's Room - FS Building
	\$	10,000	Security Camera System Replacement - Admin
	\$	40,000	OT Security
	\$	10,000	Phone System (city shared)
	\$	5,000	Misc Office Equipment
Subtotal	\$	188,000	
Administration Noteworthy Nor	ı-Recu	rring Expen	ses
		Cost	Description
	\$	15,300	Computers, iPads, Software, Accessories, Scanners, Printers - Upgrades
Subtotal	\$	15,300	
Total Administration	\$	203,300	
Technical Services Capital Ne	eds		
•		Cost	Description
	\$	10,000	GIS Enterprise version update
	\$	20,000	VOLT/VAR Implementation
	\$	125,000	Fiber Extension - East Sub
	\$	25,000	Substation Security
	\$	15,000	Thermal Imager Camera
	\$		Locator
	\$		Communications Cap Bank VR Controllers
	\$		Trucks (Capital) #17
Subtotal	\$	300,000	
Taskaisal Candon Notice 1	Niao - 5		
Technical Services Noteworthy	NON-K		
	Φ.	Cost	Description Committee i Parks Cofficient Accessories Library des
	\$		Computers, iPads, Software, Accessories - Upgrades
	\$	10,000	1001S
Subtotal	\$	24,500	
Total Technical Services	\$	314,500	
Total Capital Items	\$	488,000	
. c.a. capitat itomo	Ψ.	100,000	

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Elk River Municipal Utilities Business Plan/Budg	et				·	<u> </u>		·	-		_			-					· ·		
Administration & Technical Services																					
Capital Budget 2026-2045	0005	0000	0007	0000	0000	0000	0004	0000	0000	0004	0005	0000	0007	0000	0000	0040	0044	0040	0040	0044	0045
Description Admin	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045
5 Information Technology																					
7 Server upgrades	\$75,000	\$30,000				\$75,000						\$75,000				\$75,000					
Microsoft server upgrade (city shared)	\$6,000	\$6,000										, , , , ,									
Network Switch (City main core)						\$20,000										\$20,000					
0 Network Switches/Misc (ERMU)	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,
1 Domain Controller		\$6,000	\$40,000				\$5,000		ΦΕΟ ΟΟΟ			\$5,000					\$5,000		Φ50.000		
2 Security Camera System Replacement - FSB3 Security Camera System Replacement - Admin		\$10,000	\$10,000						\$50,000				-						\$50,000		
4 Building Security		\$10,000																			
5 Commission Room AV Upgrade						\$15,000															
6 Cellular Boosters - Field Services Building																					
7 Server Backup System (city shared)	\$8,400	\$5,000																			
8 Simplivity server node - increase storage space (city shared)9 Voice Server Replacement				\$12,000	\$12,000	\$12,000															
0 OMS		\$18,000																			
1 Team's Room - Admin Building	\$5,000	\$10,000																			
2 Team's Room - FS Building	\$14,000	\$8,000																			
3 OT Security		\$40,000																			
4 Phone System (city shared)		\$10,000																			
6 Total IT Budget	\$113,400	\$138,000	\$15,000	\$17,000	\$17,000	\$127,000	\$10,000	\$5,000	\$55,000	\$5,000	\$5,000	\$85,000	\$5,000	\$5,000	\$5,000	\$100,000	\$10,000	\$5,000	\$55,000	\$5,000	\$5
7																					
8 9 Facilities																				Ī	
0 Office Furniture	1	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$15,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$!
1 Conference Room/Office Reno		Ψ0,000	Ψ0,000	Ψ0,000	Ψ0,000	ψ0,000	Ψ0,000	Ψ0,000	Ψ0,000	Ψ 1 0,000	Ψ0,000	ψ0,000	#0,000	Ψ5,000	Ψ3,000	Ψ0,000	ψ3,000	ψ0,000	ψ0,000	Ψ0,000	Ψ
2 Hallway Display and Branding	\$40,000	\$40,000																			
3 Field Services Branding																					
4 FSB Accoustics	\$40,000																				
5 Computer Monitor Arms 6 Carpet								\$50,000													
	400.000		AF 000	h= 000	AF 000	φ <u>ε</u> 000	φ <u>ε</u> 000		φE 000	#45.00	фE 000	ΦE 222	ΦF 000	ΦF 000	φ <u>ε</u> 000	φE 000	#F 000	AF 000	ΦE 000	φ <u>ε</u> 000	1
8 Total Facilities Budget	\$80,000	\$45,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$55,000	\$5,000	\$15,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5
9																					
1 Miscellaneous																				I	
2 Office Vehicles				\$30,000					\$50,000					\$30,000					\$50,000		
3 Misc. Office Equipment - Folder, Letter Opener, RemitPlus Scanner & Computer		\$5,000	\$5,000					\$5,000		\$5,000			\$4,000				\$5,000				
5 Total Miscellaneous Budget	\$0	\$5,000	\$5,000	\$30,000	\$0	\$0	\$0	\$5,000	\$50,000	\$5,000	\$0	\$0	\$4,000	\$30,000	\$0	\$0	\$5,000	\$0	\$50,000	\$0	
5 Total Miscellaneous Budget 6	\$0	\$5,000		\$30,000	\$0	\$0	\$0	\$5,000	\$50,000	\$5,000	\$0	\$0	\$4,000	\$30,000	\$0	\$0	\$5,000	\$0	\$50,000	\$0	
5 Total Miscellaneous Budget 6 7	\$0	\$5,000		\$30,000	\$0	\$0	\$0	\$5,000	\$50,000	\$5,000	\$0	\$0	\$4,000	\$30,000	\$0	\$0	\$5,000	\$0	\$50,000	\$0	
5 Total Miscellaneous Budget 6 7 8 Tech Services	\$0	\$5,000		\$30,000	\$0	\$0	\$0	\$5,000	\$50,000	\$5,000	\$0	\$0	\$4,000	\$30,000	\$0	\$0	\$5,000	\$0	\$50,000	\$0	
Total Miscellaneous Budget Total Miscellaneous Budget Tech Services Information Technology	\$0			\$30,000	\$0	\$0	\$0	\$5,000	\$50,000	\$5,000	\$0	\$0	\$4,000	\$30,000	\$0	\$0	\$5,000	\$0	\$50,000	\$0	
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update	\$0	\$10,000	\$5,000				\$0					***	\$4,000		40	\$0					
Total Miscellaneous Budget Total Miscellaneous Budget Tech Services Information Technology Sistemation Technology Total IT Budget	\$0						\$0	\$5,000 \$0	\$50,000 \$0	\$5,000 \$0	\$0	\$0		\$30,000	\$0 \$0	\$0	\$5,000 \$0			\$0	
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update	\$0	\$10,000	\$5,000				\$0					***			40	\$0					
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget	\$0	\$10,000	\$5,000				\$0					***			40	\$0					
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation	\$0	\$10,000	\$5,000				\$0					***			40	\$0					
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub	\$0	\$10,000 \$10,000	\$5,000 \$0				\$0					***			40	\$0					
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub	\$0	\$10,000 \$10,000 \$20,000	\$5,000				\$0					***			40	\$0					
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - East Sub	\$125,000	\$10,000 \$10,000 \$20,000	\$5,000 \$0				\$0					***			40	\$0					
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - East Sub	\$125,000	\$10,000 \$10,000 \$20,000	\$5,000 \$0				\$0					***			40	\$0					
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - East Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Johnson Tower Fiber Extension - Auburn Tower	\$125,000	\$10,000 \$10,000 \$20,000	\$5,000 \$0				\$0					***			40	\$0					
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Johnson Tower Fiber Extension - Auburn Tower Fiber Loop		\$10,000 \$10,000 \$20,000 \$125,000	\$5,000 \$0				\$0					***			40	\$0					
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - Wast Sub Fiber Extension - West Sub Fiber Extension - Johnson Tower Fiber Loop Substation Security	\$125,000 \$40,000	\$10,000 \$10,000 \$20,000 \$125,000	\$5,000 \$0 \$60,000	\$0			\$0					***			40	\$0					
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Siber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Substation Substation Security Total Projects		\$10,000 \$10,000 \$20,000 \$125,000	\$5,000 \$0	\$0	\$0	\$0	\$0	\$0			\$0	***			40			\$0	\$0		
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - Johnson Tower Fiber Loop Substation Security Total Projects	\$40,000	\$10,000 \$10,000 \$20,000 \$125,000	\$5,000 \$0 \$60,000	\$0	\$0	\$0	ΨΟ	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Johnson Tower Fiber Loop Substation Security Total Projects Total Projects	\$40,000	\$10,000 \$10,000 \$20,000 \$125,000	\$5,000 \$0 \$60,000	\$0	\$0	\$0	ΨΟ	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Auburn Tower Fiber Loop Substation Security Total Projects Total Projects Inventory/Equipment	\$40,000	\$10,000 \$10,000 \$20,000 \$125,000	\$5,000 \$0 \$60,000	\$0	\$0	\$0	ΨΟ	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Johnson Tower Fiber Extension - Auburn Tower Fiber Loop Substation Security Total Projects Inventory/Equipment Substation Meter and SCADA Equipment	\$40,000	\$10,000 \$10,000 \$20,000 \$125,000	\$5,000 \$0 \$60,000	\$0	\$0	\$0	ΨΟ	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Auburn Tower Fiber Extension - Auburn Tower Total Projects Inventory/Equipment Substation Meter and SCADA Equipment Field Meter Testing Equipment Shop Meter Tester	\$40,000	\$10,000 \$10,000 \$20,000 \$125,000	\$5,000 \$0 \$60,000	\$0	\$0	\$0	ΨΟ	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - Johnson Tower Fiber Extension - Auburn Tower Fiber Loop Substation Security Total Projects Inventory/Equipment Substation Meter and SCADA Equipment Substation Meter Testing Equipment Shop Meter Tester Thermal Imager Camera	\$40,000	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000	\$5,000 \$0 \$60,000	\$0	\$0	\$0	ΨΟ	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Auburn Tower Fiber Extension - Auburn Tower Fiber Loop Substation Security Total Projects Inventory/Equipment Substation Meter and SCADA Equipment Shop Meter Tester Hermal Imager Camera Locator	\$40,000 \$165,000	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$15,000 \$15,000	\$5,000 \$0 \$60,000	\$0	\$0	\$0	ΨΟ	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Auburn Tower Fiber Extension - Auburn Tower Total Projects Total Projects Information West Sub Fiber Extension - West Sub Fiber Extension - Sub Sub Information West Sub Fiber Extension - West Sub Fiber Extension - Sub Sub Fiber Extension - Sub Sub Sub Sub Sub Sub Sub Sub Sub Sub	\$40,000 \$165,000	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$170,000 \$15,000 \$25,000	\$5,000 \$0,000 \$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Auburn Tower Fiber Extension - Auburn Tower Fiber Extension - Socurity Total Projects Inventory/Equipment Substation Meter and SCADA Equipment Field Meter Testing Equipment Shop Meter Tester Thermal Imager Camera Locator Communications Cap Bank VR Controllers Trucks (Capital)	\$40,000 \$165,000 \$15,000	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$15,000 \$15,000 \$25,000 \$65,000	\$5,000 \$0,000 \$60,000 \$65,000	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0 \$0 \$130,000	\$0	\$0	\$0	\$0 \$0 \$0	\$0		\$0	\$0	\$0	\$0	
Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - East Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Johnson Tower Fiber Extension - Auburn Tower Fiber Extension - Auburn Tower Fiber Loop Substation Security Total Projects Substation Meter and SCADA Equipment Substation Meter Tester Thermal Imager Camera Locator Communications Cap Bank VR Controllers Trucks (Capital) Total Information Budget	\$40,000 \$165,000	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$15,000 \$15,000 \$25,000 \$65,000	\$5,000 \$0,000 \$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total Miscellaneous Budget Tech Services Information Technology GIS Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Auburn Tower Fiber Extension - Auburn Tower Fiber Extension - Socurity Total Projects Inventory/Equipment Substation Meter and SCADA Equipment Field Meter Testing Equipment Shop Meter Tester Thermal Imager Camera Locator Communications Cap Bank VR Controllers Trucks (Capital)	\$40,000 \$165,000 \$15,000	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$15,000 \$15,000 \$25,000 \$65,000	\$5,000 \$0,000 \$60,000 \$65,000	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0 \$0 \$130,000	\$0	\$0	\$0	\$0 \$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	
Tech Services Information Technology GIS Enterprise version update Total IT Budget VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Auburn Tower Fiber Extension - Auburn Tower Fiber Loop Substation Security Total Projects Inventory/Equipment Substation Meter and SCADA Equipment Shop Meter Testing Equipment Thremal Imager Camera Locator Communications Cap Bank VR Controllers Trucks (Capital) Total Inventory/Equipment Budget	\$40,000 \$165,000 \$15,000	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$15,000 \$15,000 \$25,000 \$65,000 \$120,000	\$60,000 \$60,000 \$65,000	\$65,000 \$65,000	\$65,000 \$65,000	\$0	\$65,000	\$0	\$0	\$0 \$0 \$130,000	\$0	\$0	\$0	\$0 \$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	
Tech Services Tech Services Information Technology GIS Enterprise version update Total IT Budget Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Vaco \$165,000 \$15,000 \$15,000	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$15,000 \$15,000 \$25,000 \$65,000 \$120,000	\$60,000 \$60,000 \$65,000	\$65,000 \$65,000	\$65,000 \$65,000	\$0	\$65,000 \$65,000	\$0	\$0	\$0 \$0 \$130,000 \$130,000	\$65,000	\$65,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0	\$0	\$0	\$0	\$0		
Tech Services Tech Services Information Technology GIS Enterprise version update Total IT Budget YOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Wast Sub Fiber Extension - Wast Sub Fiber Extension - Auburn Tower Fiber Loop Substation Security Total Projects Substation Meter and SCADA Equipment Substation Meter Testing Equipment Substation Meter Tester Thermal Imager Camera Locator Communications Cap Bank VR Controllers Trucks (Capital) Total Reserves	\$165,000 \$15,000 \$15,000	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$15,000 \$15,000 \$25,000 \$65,000 \$120,000	\$60,000 \$60,000 \$65,000	\$65,000 \$65,000	\$65,000 \$65,000	\$0	\$65,000 \$65,000	\$0	\$0	\$0 \$0 \$130,000 \$130,000	\$65,000	\$65,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0	\$0	\$0	\$0	\$0	
Tech Services Information Technology Information Technology IGIS Enterprise version update Total IT Budget VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Honson Tower Fiber Extension - Auburn Tower Fiber Extension - Auburn Tower Fiber Extension - Service Fiber Extension - West Sub Fiber Extension - West Sub Fiber Extension - Sub Fiber Extension - West Sub Fiber Extensi	\$165,000 \$165,000 \$15,000 \$15,000	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$170,000 \$15,000 \$15,000 \$25,000 \$65,000 \$120,000	\$60,000 \$60,000 \$65,000 \$150,000	\$65,000 \$65,000 \$117,000	\$65,000 \$65,000	\$0 \$0 \$0 \$197,000	\$65,000 \$65,000 \$80,000	\$0 \$0 \$0 \$0 \$65,000	\$0 \$0 \$0 \$110,000	\$130,000 \$130,000 \$155,000	\$65,000 \$65,000 \$75,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0	\$0 \$0 \$65,000 \$65,000	\$0 \$0 \$10,000	\$0 \$0 \$0 \$110,000	\$0 \$0 \$0 \$10,000	\$1
Tech Services Tech Services Information Technology Information Technology Is Senterprise version update Total IT Budget VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Horse Tower Fiber Extension - Johnson Tower Fiber Extension - Auburn Tower Fiber Extension - Auburn Tower Fiber Extension - Service Fiber Extension - West Sub Fiber Extension - Service	\$165,000 \$15,000 \$15,000	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$170,000 \$15,000 \$15,000 \$25,000 \$65,000 \$120,000	\$60,000 \$60,000 \$65,000	\$65,000 \$65,000	\$65,000 \$65,000	\$0 \$0 \$0 \$197,000	\$65,000 \$65,000	\$0	\$0	\$0 \$0 \$130,000 \$130,000	\$65,000	\$65,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$0 \$65,000 \$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1
Tech Services Tech Services Tech Services Information Technology Isl Senterprise version update Total IT Budget Vol.TYAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - Johnson Tower Fiber Extension - Johnson Tower Fiber Extension - Auburn Tower Fiber Loop Substation Security Total Projects Substation Meter and SCADA Equipment Substation Meter Testing Equipment Shop Meter Tester Thermal Imager Camera Communications Cap Bank VR Controllers Trucks (Capital) Total Reserves Besorves Besorves Besonding Total Less Additional Funding	\$165,000 \$165,000 \$15,000 \$15,000 \$373,400	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$15,000 \$15,000 \$25,000 \$120,000 \$488,000 \$488,000	\$60,000 \$60,000 \$65,000 \$150,000	\$65,000 \$65,000 \$117,000	\$65,000 \$65,000 \$87,000	\$0 \$0 \$0 \$197,000 \$197,000	\$65,000 \$65,000 \$80,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$110,000	\$130,000 \$130,000 \$155,000	\$65,000 \$65,000 \$75,000	\$0 \$0 \$0 \$0 \$65,000 \$65,000 \$155,000	\$65,000 \$65,000 \$79,000	\$65,000 \$65,000 \$105,000	\$0 \$0 \$0 \$65,000 \$65,000 \$75,000	\$0 \$105,000 \$105,000	\$0 \$0 \$65,000 \$65,000 \$85,000	\$0 \$0 \$10,000 \$10,000	\$0 \$0 \$0 \$110,000	\$0 \$0 \$0 \$10,000	\$1
Tech Services Tech Services Tech Services Information Technology GIS Enterprise version update Total IT Budget Vol. TVAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Fast Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Fiber Extension - Waco Sub Substation Security Total Projects Numentory/Equipment Substation Meter and SCADA Equipment Field Meter Testing Equipment Shop Meter Tester Thermal Imager Camera Communications Cap Bank VR Controllers Trucks (Capital) Total Reserves Bonding Total Less Additional Funding Tipe Communications From Previous Year Difference from Previous Year	\$165,000 \$165,000 \$15,000 \$15,000 \$373,400	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$170,000 \$15,000 \$15,000 \$25,000 \$65,000 \$120,000	\$60,000 \$60,000 \$65,000 \$150,000	\$65,000 \$65,000 \$117,000	\$65,000 \$65,000 \$87,000	\$0 \$0 \$0 \$197,000	\$65,000 \$65,000 \$80,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$110,000	\$130,000 \$130,000 \$155,000	\$65,000 \$65,000 \$75,000	\$0 \$0 \$0 \$65,000 \$65,000	\$65,000 \$65,000 \$79,000	\$65,000 \$65,000 \$105,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0 \$105,000 \$105,000	\$0 \$0 \$65,000 \$65,000 \$85,000	\$0 \$0 \$10,000 \$10,000	\$0 \$0 \$0 \$110,000	\$0 \$0 \$0 \$10,000	\$1
Tech Services Tech Services Tech Services Information Technology Isl Senterprise version update Total IT Budget Vol.TYAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - Johnson Tower Fiber Extension - Johnson Tower Fiber Extension - Auburn Tower Fiber Loop Substation Security Total Projects Substation Meter and SCADA Equipment Substation Meter Testing Equipment Shop Meter Tester Thermal Imager Camera Communications Cap Bank VR Controllers Trucks (Capital) Total Reserves Besorves Besorves Besonding Total Less Additional Funding	\$165,000 \$165,000 \$15,000 \$15,000 \$373,400	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$15,000 \$15,000 \$25,000 \$120,000 \$488,000 \$488,000	\$60,000 \$60,000 \$65,000 \$150,000	\$65,000 \$65,000 \$117,000	\$65,000 \$65,000 \$87,000	\$0 \$0 \$0 \$197,000 \$197,000	\$65,000 \$65,000 \$80,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$110,000	\$130,000 \$130,000 \$155,000	\$65,000 \$65,000 \$75,000	\$0 \$0 \$0 \$0 \$65,000 \$65,000 \$155,000	\$65,000 \$65,000 \$79,000	\$65,000 \$65,000 \$105,000	\$0 \$0 \$0 \$65,000 \$65,000 \$75,000	\$0 \$105,000 \$105,000	\$0 \$0 \$65,000 \$65,000 \$85,000	\$0 \$0 \$10,000 \$10,000	\$0 \$0 \$0 \$110,000	\$0 \$0 \$0 \$10,000	\$1 0
Total Miscellaneous Budget Tech Services Information Technology Isignormation Technology Gis Enterprise version update Total IT Budget Projects VOLT/VAR Implementation Fiber Extension - 169 to Sub Fiber Extension - Waco Sub Fiber Extension - West Sub Fiber Extension - Auburn Tower Fiber Loop Substation Security Total Projects Inventory/Equipment Substation Meter and SCADA Equipment Field Meter Testing Equipment Thermal Imager Camera Locator Communications Cap Bank VR Controllers Trucks (Capital) Total Less Additional Funding Reserves Bonding Fiderence from Previous Year	\$165,000 \$165,000 \$15,000 \$15,000 \$373,400	\$10,000 \$10,000 \$20,000 \$125,000 \$170,000 \$15,000 \$15,000 \$25,000 \$120,000 \$488,000 \$488,000	\$60,000 \$60,000 \$65,000 \$150,000	\$65,000 \$65,000 \$117,000	\$65,000 \$65,000 \$87,000	\$0 \$0 \$0 \$197,000 \$197,000	\$65,000 \$65,000 \$80,000	\$0 \$0 \$0 \$65,000 \$65,000	\$0 \$0 \$0 \$110,000	\$130,000 \$130,000 \$155,000	\$65,000 \$65,000 \$75,000	\$0 \$0 \$0 \$0 \$65,000 \$65,000 \$155,000	\$65,000 \$65,000 \$79,000	\$65,000 \$65,000 \$105,000	\$0 \$0 \$0 \$65,000 \$65,000 \$75,000	\$0 \$105,000 \$105,000	\$0 \$0 \$65,000 \$65,000 \$85,000	\$0 \$0 \$10,000 \$10,000	\$0 \$0 \$0 \$110,000	\$0 \$0 \$0 \$10,000	\$1 0
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UTILITIES COMMISSION MEETING

то:	FROM:
ERMU Commission	Mark Hanson - General Manager
MEETING DATE:	AGENDA ITEM NUMBER:
September 9, 2025	5.3
SUBJECT:	
Advanced Metering Infrastruc	cture Project Discussion
ACTION REQUESTED:	
None, Discussion Only	

DISCUSSION:

We are nearing the end of our multi-year Advanced Metering Infrastructure (AMI) project. We have replaced nearly all meters for which we have received replacement meters from the vendor. Meters that still need to be replaced fall into one of four categories:

- 1) Insufficient Supply: We have not received replacement meters from the vendor.
- 2) Non-Responsive: The customer has not responded to our requests to change the meter.
- 3) Active Holdout: The customer has responded but is refusing to schedule an appointment to change the meter.
- 4) To Be Scheduled: Meter change out is limited by staff/contractor availability or the customer has recently scheduled a meter replacement.

The table below presents the current numbers of remaining meters by meter type and replacement category (as of Wednesday, September 3):

	Total	Insufficient	Non-	Active	То Ве
Meter Type	Remaining	Supply	Responsive	Holdout	Scheduled
Commercial Electric	810	421	0	0	389
Residential Electric	308	86	0	2	220
Commercial Water	39	1	0	0	38
Residential Water	97	0	83	2	12

We expect to receive the remaining commercial electric meters in November. Once received, we will work directly with those customers to replace their meters. Our contracted plumber continues to replace the remaining commercial water meters. We have not received active resistance from any of our commercial water customers.

With regard to residential electric meters, most meters have been replaced, or will be replaced, except for two active holdouts claiming we do not have the legal right to change the meter (these same customers are making the same claim for the water meter in their home). Staff is working with our attorney to draft a letter clarifying our legal right to change the meter.

Regarding the 83 non-responsive residential water customers, staff recommend we send a final letter in accordance with city ordinance stating their water will be shut off within 15 days if they do not allow access to replace their meter. Should any water customers remain non-responsive as of the shutoff date, staff recommend proceeding with the following scenarios:

- 1) Per city ordinance, staff will visit the property one more time to change the meter. If the property owner is either not home or denies access, staff will post a letter stating access to change the meter must be granted within 15 days or the water will be shut off.
- 2) If the owner remains non-responsive after 15 days, staff will have meters on hand when we go to shut off non-responsive customers. If the customer is home and allows us access, we will replace the meter.
- 3) At the time of the planned shutoff, if the customer requests to schedule a meter appointment, they must schedule an appointment within two weeks of the planned shutoff date.
- 4) If we show up to a scheduled appointment to change the meter and the customer is either not home or denies access, we will shut them off at the curb stop. We will not turn the water back on until the meter has been replaced. The customer will be charged a disconnect/trip fee for the shutoff.

Staff understand that shutting off a customer's service is a last resort, but we have arrived at this course of action after making numerous attempts via multiple media formats to ensure customers are aware of the need to schedule an appointment to replace their meter. Please see attached AMI Communication Timeline 2023-2025 for a list of those communication efforts.

Discussion Questions:

- 1) Is the commission comfortable with shutting off customers as described above?
- 2) If yes, are there any other concerns the commission would like addressed?

ATTACHMENTS:

AMI Communication Timeline 2023-2025



AMI Communication Timeline

Introduction to AMI (November 2023 - December 2023)

November 2023

- AMI Project FAQ Page: A dedicated FAQ page for the AMI project was launched on ERMU's website with continuous updates provided throughout the project.
- Customer Notification: All customers received a 1/3 sheet insert introducing AMI with their November billing statement.
- Newsletter and Social Media:
 - o Introductory AMI information was shared in ERMU's monthly e-newsletter, *The Connector*.
 - A social media post on November 1 introduced AMI to customers via LinkedIn, Facebook, Instagram, and Twitter.

December 2023

- The Current Newsletter: Introductory AMI information was included in the winter edition of *The Current,* distributed with customers' December billing statements.
- Social Media Post: A follow-up post on December 4 directed customers to *The Current* for more details.

AMI Installation Updates (March 2024 – November 2024)

March 2024

- The Current Newsletter: An AMI installation update was included in the spring edition of *The Current* and distributed with customers' March billing statements.
- Social Media Post: A March 4 post directed customers to *The Current* for more information.

May 2024

• Appointment Letters: Water meter installation appointment letters were mailed to customers in stages beginning May 3.

- The Current Newsletter: Information about SmartHub and how it enhances account management was included in the summer edition of *The Current*.
- Social Media Post: A May 3 AMI installation update was provided via Facebook, Instagram, and Twitter.

July 2024

 Appointment Letters: A second round of water meter installation appointment letters were mailed on July 3.

September – October 2024

 Appointment Letters: Water meter installation appointment letters continued to be mailed to customers in stages.

November 2024

- Customer Reminder: All customers received a 1/3 sheet insert reminding them about the AMI
 project and providing electric meter installation information, included with their November
 billing statements.
- Social Media Post: A November 13 post provided an AMI installation update via Facebook, Instagram, and Twitter.

Final Push for Water Appointments and Electric Notifications (December 2024 – August 2025)

December 2024

- The Current Newsletter: An article about the benefits of AMI meters was featured in the winter edition of *The Current*.
 - Note: Customers in billing cycle 1 received the insert in their January 2025 billing due to a distribution issue.
- Social Media Post: A December 2 post highlighted the winter edition of *The Current* on LinkedIn, Facebook, Instagram, and Twitter.

January 2025

- Call Campaign: A call campaign targeted approximately 800 residential customers who had not yet scheduled their water meter installation appointments:
 - o 300 calls were made on January 27, with the remainder placed on January 28.
- Social Media Posts:
 - January 22: A reminder post about residential electric meter installations (Facebook only).
 - January 31: A post featuring Allegiant staff alongside an Allegiant co-branded truck (Facebook only).

February 2025

- Direct Mail Postcard: A postcard was sent on February 11 to all remaining residential water customers who had not scheduled their meter replacement appointments.
- Call Campaigns: Primary reason was to remind residential electric customers of the ongoing AMI
 project as we were made aware of police being called when Allegiant staff were present on
 customer property.
 - February 2: Calls notified cycle 2 customers that Allegiant would be in their area for electric meter replacements.
 - o February 9: Calls notified cycle 3 customers of upcoming electric meter replacements.
 - February 27: There were 275 calls made reminding customers that water appointments must be scheduled by April 1 to avoid additional service fees, starting at \$50 per month.
- Bill Insert: All customers received the Year In Review that included an article about AMI.

March 2025

- Bill Inserts
 - All customers received a 1/3-sheet insert reminding them about the AMI water meter appointment scheduling deadline and providing electric meter installation information, included with their March billing statements.
 - All customers received ERMU's quarterly newsletter that contained an article reminding them that AMI meter exchanges continue with the help of Allegiant.

April 2025

• Website FAQ Page: Updated to inform customers that ERMU will handle all meter replacements moving forward.

May 2025

- Website FAQ Page: Updated to remind customers that meter replacement appointments must be scheduled to avoid additional service fees starting at \$50 per month.
- Customer Outreach: Customer Service Representatives began making outbound calls to residential water customers to schedule water meter replacement appointments. Messages were left for customers who did not answer.

June 2025

- Customer Letter: On June 11, friendly letters were mailed to approximately 45 potential opt-out customer outlining the opt-out process. The opt-out form (Request for Manual Meter Read) was included.
- Social Media Post: On June 26, a reminder was posted on Facebook about water and electric meter installations. The post explained the process for each type of meter and reminded

- customers that water meter appointments must be scheduled to avoid additional service fees starting at \$50 per month.
- Direct Mail Postcard: On June 30, postcards were mailed to all remaining residential water customers who had not scheduled their meter replacement appointments.

July 2025

- Website FAQ Page: Updated to inform customers that effective August 1, 2025, additional service fees starting at \$50 per month will apply to accounts without a scheduled water meter replacement.
- Call campaign: Follow-up calls to the June postcard recipients were made reminding them to schedule their appointment. Customers were informed that their next bill would include a service fee for manual meter reading if an appointment was not scheduled.

August 2025

- Website FAQ Page: Updated to inform customers that beginning August 26, ERMU water technicians would begin going door-to-door to complete water meter replacements for residents who had not yet scheduled their appointment. If customers were not home, technicians would leave a door hanger with scheduling information.
- Certified Letters: On August 18, certified letters were sent to residential electric customers who
 previously received the June 11 friendly opt-out letter but had not returned the opt-out form to
 our office. This certified mailing included a cover letter and another set of opt-out documents.
 - Out of the original 45 customers identified in June, there are two remaining holdouts.



UTILITIES COMMISSION MEETING

TO:	FROM:
ERMU Commission	Mark Hanson - General Manager
MEETING DATE:	AGENDA ITEM NUMBER:
September 9, 2025	5.4
SUBJECT:	•
Wage & Benefits Commi	ttee Update
ACTION REQUESTED:	
None	

DISCUSSION:

A Wage & Benefits Committee (WBC) meeting was held on Tuesday, September 2, 2025, to receive and discuss employee requests. Also on the agenda was an update on Minnesota's new Paid Family Medical Leave (PFML) requirements going into effect January 1, 2026. This update is presented only as information at this time.

Staff representatives made the following employee requests for WBC consideration:

- 2026 COLA Calculation: When determining a 2026 cost of living adjustment (COLA), staff
 requested the addition of the 0.5% from North St. Paul's additional step in 2025 to the 2026
 metro average calculation. The impact of North St. Paul's step adjustment was not included
 in the 2025 COLA. Staff representatives requested that the COLA be applied to all ERMU
 employees.
- 2. Policy Adjustments for Consideration:
 - How accrued sick leave is paid out when employees separate/retire
 - Whether on-call (standby) pay should be increased
 - Whether the compensation time accrual/usage cap could be increased

Please see the attached 2025 Staff Proposals to Wage & Benefit Committee for staff's complete requests.

Based on staff requests, the following information will be researched and provided to the WBC:

- Confirmation of how the 2025 COLA was calculated.
- History and dates of on-call pay increases at ERMU.
- Workforce demographics (age, years of service) and analysis of how reducing years of service requirements for sick leave conversion to Health Care Savings Plans at retirement would impact ERMU and employees.

• Employee utilization data for short-term disability since the State's paid leave benefit implementation.

General Manager Mark Hanson and HR Generalist Megan Zachman updated committee members on the requirements and options associated with the State's PFML requirements. Ms. Zachman reported that ERMU's current ancillary benefits provider quoted a rate below the State's published rate. Mr. Hanson recommended splitting the costs of offering PFML 50/50 between staff and employer responsibility. Lastly, it was recommended that we discontinue offering short-term disability (STD) because of the overlapping coverage between PFML and STD.

Please see the attachments from the State and Mutual of Omaha for additional information on PFML received from our insurance broker.

ATTACHMENTS:

- 2025 Staff Proposals to Wage & Benefit Committee
- State Paid Family Medical Leave Compliance Timeline
- Mutual of Omaha Paid Family Medical Leave Insurance Proposal

Wage & Benefit Committee Conversation

9/2/2025

Ask:

• Wage - 0.5% (verify actual calculation) recoup from last year with latecomer N. St. Paul contract differential + Metro Average change adjustment for 2026.

Ideas & Things to Consider – Discussions of Staff:

- Paid Sick Leave & HCSP Conversion We would appreciate consideration on updating our Paid Sick Leave Payout plan. This would help employees pay for privatized health insurance and medical expenses after their years of service at ERMU.
 - Anyone that retires from ERMU.
 - How much is put in after 960 hours are accrued each year.
 - It takes 10 years of no sick time to get to 960 hours. Most are not going to get there in 10 years. It already has longevity built in for the accrual and conversion for our HCSP.
- On-Call: This is a discussion that keeps coming up each year. We've brought this forward
 over the last handful of years at different times. The thought is to move On-Call to 16
 hours per week from 14 hours. An additional hour for each weekend day. The structure
 of high overtime hours as regular practice seems to be the difference between on-call
 standardized time between other organizations. Those with lower OT tend to have
 higher on-call standby time.
- **Comp-Time:** Each year there tends to be some Comp-time talks amongst staff and one idea is about rolling hours. Not all employees have the same thoughts, but it is an area that some feel could be improved upon, and conversation or ideas may be helpful.



Minnesota PFML Compliance Timeline and Overview (07/11/2025)

Minnesota's Paid Family Medical Leave (PFML) establishes a state-run program that provides employees with job protected leave and wage replacement benefits for qualifying absences. The program will be run by Minnesota's Department of Employment and Economic Development (DEED), which also operates Minnesota's unemployment program.

Covered employers can choose to participate in the state-run program or can petition DEED to opt out of the state program and use private insurance to meet their legal obligations. Regardless of which approach is taken, employers must cover at least 50% of the premium costs (i.e., can only charge employees a maximum of 50% of the premium costs), although employers can choose to pay for more than 50% of the premiums if they wish to.

USI's Employer Solutions group has prepared this document to help employers prepare for compliance and contains three separate sections:

- 1. A **Compliance Timeline** identifying critical compliance dates.
- 2. A **Summary** of the PFML program's components. Please note that the Summary is just that, a summary, and doesn't contain all of the operational details of the PFML program.

Additionally, the state has launched a Minnesota Paid Leave page, which can be accessed here: https://paidleave.mn.gov/. The site also links to an Employer resources page (https://paidleave.mn.gov/employers/index.jsp) that includes FAQs, an Employer Resource Toolkit, and other guidance.

Finally, DEED has finally opened the process for requesting to substitute a private plan in lieu of participating in the public program, information and guidance for which can be found here: https://mn.gov/deed/paidleave/employers/equivalent/.

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Minnesota PFML Compliance Timeline (07/11/2025)

Date	Compliance Step
	2025
January 1, 2025 – October 31, 2025	 Employers should decide whether to enroll in private plan or state program DEED is currently accepting applications from employers to substitute private plans (https://mn.gov/deed/paidleave/employers/equivalent/) Employers should consider adding PFML policies to their handbooks Employers should consider establishing internal HR protocols / practices for processing leave requests and tracking approved leaves Employers should decide how to integrate existing leave and wage replacement practices with PFML benefits Employers should plan for how they will manage the workplace impact of greater numbers of employee absences for longer periods of time
November 1, 2025	 Protections from retaliation begin Employees with leave needs that will exist on 01/01/2026 can start filing claims (benefits will only be paid for leave time occurring in 2026)
November 10, 2025	 Employers wanting to substitute a private plan in lieu of public program participation effective 01/01/2026 will need to submit applications by 11/10/2025 (employers can switch from public program participation to a private plan quarterly throughout the year)
December 1, 2025	 PFML poster must be posted with other workplace posters Employees must be provided with individualized personal notices about their PFML rights (employees must formally acknowledge receipt of these individualized notices)
	2026
January 1, 2026	 Benefits become available/payable Employers begin collecting premiums through payroll deductions (unless employers choose to cover full cost) New hires must be provided with individualized PFML notices within 30 days from date of hire
April 30, 2026	First quarter premiums due from employers

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Covered employers and employees

- Covers all employers except for federal governmental employees and self-employed individuals
- Almost all employees are covered (regardless of FT/PT status) who either:
 - Perform 50% or more of their work in Minnesota, or
 - 1) is a MN resident for 50% or more of the year, 2) performs "some" employment in MN during the year, and 3) has no single state in which 50% or more of their work is performed throughout the year
 - · "Some" is not defined
 - Not covered example: MN resident works 80% in ND and 20% in MN
 - Covered example: MN resident works 40% in ND, 40% in SD, and 20% in MN
 - Exception: "seasonal employees" in "hospitality" working fewer than 150 days/year are not covered
 - "Hospitality" includes:
 - Boarding establishments
 - Food and beverage serving establishments
 - Food carts
 - Hotels/motels
 - Lodging establishments
 - Mobile food units
 - Resorts
 - Restaurants
 - Seasonal temporary or permanent food stands
 - School concession stands
 - Special event food stand
 - Employers must apply to DEED and certify that workers meet seasonal definition
 - Railroad employees may also be exempted (they aren't in the statute, but may be so due to preemption of Railway Labor Act).

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Leave amount and reasons for which leave can be taken

- PFML provides up to 20 weeks per year of job-protected time off with a right to job reinstatement
 - No more than 12 weeks can be used for any single leave need
 - Right to reinstatement begins 90 days after date of hire
- Leave can be taken, and benefits received, for:
 - An employee's serious health condition
 - Family care for a family member's or military family member's serious health condition
 - Medical care related to an employee's pregnancy
 - Includes prenatal care, recovery from childbirth, stillbirth, and miscarriage
 - Family care for a family member's or military member's serious health condition
 - Bonding
 - Ends 12 months after birth, unless baby remains in hospital longer than mom
 - Can be used for time off in connection with adoption
 - Safety for employees or family members who have been the victims of domestic assault, sexual assault, or stalking
 - Qualifying exigencies arising from a family member's military active duty
- Leave can be taken intermittently for all forms of covered absences, including bonding time
 - The increments of time that can be taken off for intermittent absences isn't established by statute, but a <u>DEED FAQ says</u>: "If you take intermittent leave, you will get paid for the time you actually take off from work, whether that's a few hours, a day, or more."

Definition of "family members"

- "Family members" for whom leave can be taken include:
 - Spouse
 - Domestic partner
 - Child (including in loco parentis, legal guardian, and "de facto" parent)
 - Parent/legal guardian

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- Sibling
- Grandparent (including spouse's grandparent)
- Grandchild
- Son / daughter-in-law
- Any "individual who has a relationship with the applicant that creates an expectation and reliance that the applicant care for the individual, whether or not the applicant and the individual reside together"

Employer and employee notice requirements

- Employer notices to employees
 - Post the official DEED notice(s) in English and primary language of 5 or more employees
 - Within 30 days of hire or 30 days before the start of premium collections from employee paychecks, provide employees with individual written notice in the primary language of the employee that includes:
 - An explanation of availability of benefits and right to reinstatement, the amount of premium deductions, specific employer information, instructions on how to file a claim for benefits, and contact information for DEED
 - The individualized notice can be in paper or electronic format, and employees must acknowledge receipt
 - Paystubs must reflect any premium deductions and amounts paid by the employer
- Employee notice to employer
 - At least 30 days in advance of foreseeable leaves
 - As soon as practicable for unforeseeable leaves
 - As soon as practicable if need for leave changes (e.g., frequency, duration, etc.)
 - May be required to follow normal call-in/reporting procedures and be disciplined for failing to do so
 - Employees cannot be required to find a replacement to cover their absences
- Employees can file benefit applications with state up to 60 days prior to date that leave needs to begin (e.g., in anticipation of childbirth, surgery, etc.)

Benefit payments

Benefits eligibility usually (but not always) requires a "seven-day qualifying event"

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- Once an employee misses 7 combined days of work, they qualify for benefits
- Benefits are payable retroactive to the 1st day of absence
- Bonding benefits are not subject to the 7-day qualifying event requirement and are payable immediately
- Leave time is paid at a percentage of the employee's regular wages, capped at a max equal to 100% of the state's average weekly wage
 - Starting 10/1/2024, the state's average weekly wage is \$1,372 (this amount is revised annually)
 - Examples for employee with different average weekly wages:
 - \$576.92/week (\$30,000/year) = \$519.23 (90% of the employee's regular weekly wages)
 - \$807.69/week (\$42,000/year) = \$697.46 (86% of the employee's regular weekly wages)
 - \$1,500/week (\$78,000/year) = \$1,140.30 (76% of the employee's regular weekly wages)
 - \$2,500/week (\$130,000/year) = \$1,372 (formula result exceeds state max, so result is capped at state's max, which = 55% of the employee's regular weekly wages)
 - The benefits paid are subject to income tax
- For employers that participate in state program but also have separate STD program, the state program is considered to be the primary payer and will pay first, and then the STD program will pay on top of the state payment to reach the STD plan's benefit payout level (e.g., 60%, etc.).
- Employer provided paid leave policies, such paid parental leave, PTO, etc., can be set up to supplement payments received through the state program so that through the combination of payments, employees receive their full wages.
 - Employers must amend their paid leave policies to explicitly state that they can be used as a supplement.
 - Any employer provided paid leave policies that aren't formally designated as supplemental will offset (i.e., reduce) benefits paid from the state program.
- Employers and employees have 30 days to appeal benefits determinations; the appeal process will work similarly to unemployment

Page 6 of 9

This document is intended to convey general information and is not an exhaustive analysis. This information is subject to change as guidance develops. While knowledge of legal issues is important to the services and advice offered by USI, USI does not provide legal or tax advice and cannot act as your attorney.

Premium costs

- Premium costs are based on a percentage of an employee's wages up to the FICA annual maximum (\$176,100 for 2025, but is reset annually)
 - Premiums don't have to be paid on wages above the FICA annual max
 - Employers can cover the full premium costs, or can deduct up to 50% of the premiums from employee wages (i.e., employees can pay no more than 50% of the premiums)
 - If private plan premiums are **higher** than state rates, employees can only be required to pay up to 50% of state rates
 - If private plan premiums are **lower** than the state rate, employees can probably only be required to pay 50% of lower private premiums
 - Employee shared portion of premiums can't drop EE pay below minimum wage
 - Premium rates will be reviewed and reset each year on July 31st
 - 2026 rates have been set at .88% of FICA wages (at least .44% must be paid by the employer
 - Small employers (fewer than 30 EEs) must pay at least .22% (employees will still have to pay .44%)
 - Statute caps maximum premium rate at 1.1% of FICA wages, meaning DEED can't set a rate higher than that without getting the legislature to revise the statute
 - The original max rate written into the statute was 1.2% of FICA wages, but that was lowered to 1.1% in the 2025 legislative session

Substituting a private plan in lieu of participating in the state program

- Employers can substitute a private plan approved by the state
 - Insurers must have plan designs preapproved by DEED
 - Instructions and guidance for requesting private plan substitution can be found on this Equivalent Plans for Paid Leave page on the DEED website: https://mn.gov/deed/paidleave/employers/equivalent/
 - Employers wanting a private plan effective 01/01/2026 will need to have their applications submitted no later than 11/10/2025
 - Employers who start in the public program can move to a private plan quarterly throughout the year, with the conversion date being the first day of the calendar quarter following submission/approval of the application

Page **7** of **9**

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- Employers terminating private plan and entering state program must remain covered by the state plan and pay premiums to the state for at least 3 years before being allowed to move back to a private plan
- Employers substituting a private plan will have to pay a fee to DEED for initial plan approval and upon any amendment
 - \$250 for employers with fewer than 50 employees
 - \$500 for employers with 50-499 employees
 - \$1,000 for employers with 500+ employees
- Employers seeking to self-fund must file a surety bond along with its application to use private insurance to opt out of the state's program
 - Surety bond must be:
 - "in an amount equal to the employer's annual premium that it would otherwise be required to pay to the family and medical benefit insurance account"
 - "issued by a surety company authorized to transact business in Minnesota"
- Benefits offered through private programs must meet or exceed those provided through the state
- Insurers must have plan designs preapproved by DEED before being offered to employers
- Employers can choose to have a partial state plan and a partial private plan (for instance, using a private plan for the medical benefits, while using the state plan for the family benefits)
 - Premium rates for separate components of plan: .61% for medical benefits, .27% for family benefits
 - However, most (and perhaps all) insurance carries won't agree to only insure one part of the program, so this may not be a realistic option
- Private plan coverage and former employees
 - Former employees with a covered claim during their unemployment period must submit their benefits application "with the private plan of their former employer"
 - Coverage under the private plan continues until the employee is hired by a new employer or 26 weeks have passed, whichever period is shorter (but see next bulletpoint)

Page 8 of 9

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- If a former employee applies and is approved for benefits, the private plan must pay benefits "for the totality of the leave", and private plans "may not cut off eligibility for a former employee during the course of the approved leave"
- If an employer changes plans (i.e., state-to-private, private-to-state, private-to-new-private) while an employee is on a covered leave, the plan in place at the start of the leave must continue paying through the end of the approved leave period
 - Leave extensions beyond the initially approved period can be paid by new plan
- Private plans can choose their own 12-month benefit year and don't have to use the calendar year used by the state
- Successor employers will have to maintain a private plan for at least 90 days

Voluntarily terminating a private plan and joining the state program

- Employer must formally notify DEED in writing at least 30 days prior to the plan's termination date
- Employer must also notify employees of the plan termination at least 30 days in advance
- Within 7 days of the private plan termination, the employer must notify employees that the private plan is terminated and that employees are covered by the state plan
 - Presumably, the notification will need to include information about the state plan, accessing it, etc.
 - Presumably, a new notice/poster will need to be posted and a new individual notice provided to employees (although this 7-day notice may suffice if properly written)

Page 9 of 9

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United of Omaha Life Insurance Company
A Mutual of Omaha Company

Group Insurance Proposal

Presented To:

Elk River Municipal Utilities

Presented By:

USI Insurance Services LLC

Includes:

MN Paid Family and Medical Leave

August 11, 2025





Alternate 11.01

Rating Criteria



MINNESOTA PAID FAMILY AND MEDICAL LEAVE

Proposal for: Elk River Municipal Utilities

Alternate: 11.01

The following Minnesota Paid Family and Medical Leave (PFML) plan is being proposed on a fully-insured basis effective **January 1, 2026**. This proposal assumes this coverage is underwritten by United of Omaha Life Insurance Company. The proposal is based on the statements made in the employer's Minnesota Paid Family and Medical Leave application. Statements made in the application are assumed to be true and accurate.

This proposal is for illustrative purposes only. When additional state guidance is released, this proposal may be impacted. Upon receiving state approval, we will provide a non-illustrative proposal prior to the policy effective date.

For details regarding the employer's obligations under the Minnesota Paid Family and Medical Leave Program, please refer to https://mn.gov/deed/paidleave/. For additional information about Mutual of Omaha's products and services, visit www.mutualofomaha.com.

ELIGIBILITY

CLASS DEFINITION(S) Class 1: All Eligible Employees

ELIGIBILITY WAITING PERIOD

VAITING As determined by the employer, provided the offering is equivalent to or more generous than the

state program offering.

BENEFIT SUMMARY

	Class 1
	Medical Leave
	- Employee's Own Serious Health Condition
T	Family Care Leave
Types of Leave	- Family Member's Serious Health Condition
COVERED	- Bonding
	- Qualifying Military Exigency
	- Safe Leave
ELIMINATION	7 days, consecutive or non-consecutive (for
PERIOD	intermittent leave) with the exception of
1 2.1.102	Bonding.
	The portion of the employee's Average Weekly
	Wage that is equal to or less than 50% of the
	State Average Weekly Wage is paid at a rate of
	90%, and
3 TIER WEEKLY BENEFIT	, , , , , , , , , , , , , , , , , , ,
AMOUNT CALCULATION	The portion of the employee's Average Weekly
AMOUNT CALCULATION	Wage that is more than 50% of the State
	Average Weekly Wage is paid at a rate of 66%,
	and
	The portion of the employee's Average
	Weekly Wage that is more than 100% of the
	State Average Weekly Wage is paid at a rate
	of 55%.
MAXIMUM	Equal to the State Average Weekly Wage
WEEKLY BENEFIT	1 0 0
	Per Benefit year, an employee can take a
	maximum of:
MAXIMUM BENEFIT	- 12 weeks of Medical Leave for their own
PERIOD	serious health condition
	- 12 weeks of Family Care Leave

21236634 Paid Family and Medical Leave

Class 1

Combined maximum of 20 weeks of leave in a benefit year.

PARTICIPATION AND PREMIUM

PREMIUM

CONTRIBUTIONS

Class 1: The employee/member is responsible for contributing 50% of the premium for this coverage. The dollar amount the Employee contributes to a private plan cannot exceed what would be paid under the state program.

PREMIUM

Class 1 - MN PFML

Number of LivesMonthly SalaryMonthly RateTotal Monthly PremiumTotal Annual Premium46\$410,5540.810% of Salary\$3,325.48\$39,905.76

RATE GUARANTEE

PERIOD

1 year

RATE GUARANTEE DATE 01/01/2027

TAXABILITY

WHAT IS FICA?

PFML benefits are subject to federal payroll tax. The Federal Insurance Contributions Act (FICA) requires employers to withhold a certain percentage of taxes from the wages they pay employees.

AVAILABLE FICA OPTIONS

FICA Option	Rate Impact
Mutual of Omaha prepares the W2 and the employer pays their own share of FICA.	No
The employer prepares the W2 and pays their own share of FICA.	No
Mutual of Omaha prepares the W2 and pays the employers share of FICA without reimbursement.	Yes
Mutual of Omaha prepares the W2 and pays the employers share of FICA with reimbursement.	No

QUOTED FICA OPTION

For the purposes of this proposal, the following FICA option was selected;

Mutual of Omaha prepares the W2 and the employer pays their own share of FICA.

Changes to this FICA option may impact the Monthly Rate outlined in the Participation and Premium section of this proposal.

ASSUMPTIONS

CONDITIONS

- This proposal also assumes that employees/members do not perform services for the policyholder as independent contractors, including those reporting income on a 1099 form, unless otherwise approved by a Mutual of Omaha home office representative.
- To opt-out of the state program, an employer must obtain approval by submitting an application to the state. There may be a fee collected by the state for this application.
- The Plan Design and rates may change based on changes in state guidance, law or regulations.
- The Employer will be responsible for complying with the legal and regulatory requirements, including but not limited to, employee premium collection, notice, recordkeeping and state reporting, and any penalties for failing to comply.



RATING CRITERIA

Some assumptions have been made in the preparation of this proposal. Changes in these assumptions may impact the rates or fees. These assumptions apply to all coverages included in this proposal unless otherwise noted.

SIC CODE This proposal assumes the applicable Standard Industry Classification (SIC) code for the group is

4931.

SITUS STATE This proposal assumes the situs state of the group is MN.

ACCEPTANCE This proposal is contingent upon Mutual of Omaha Home Office review and acceptance of the

completed application for coverage. It is recommended that current coverage is not cancelled or

dropped until notification of acceptance from Mutual of Omaha is received.

LIMITATIONS &
STANDARD CONTRACT
NOTICE

This proposal is subject to Mutual of Omaha's standard product terms, limitations, and exclusions. Additionally, this proposal requires use of standard system-compatible benefits and contract provisions. Applicable federal and state mandates are added at issuance.

This proposal also assumes that all employees/members reside in the situs state of the group. If any employees/members reside outside of the situs state of the group, we must be notified of the number of employees/members by state during the implementation process so that all applicable state mandates can be accommodated.

Please refer to a sample standard contract, certificate booklet and/or subscription agreement documents for additional information and detail, available upon request.

ERISAEach plan presented in this proposal is considered to be an employer-sponsored ERISA benefit plan. If it is determined that any plan presented in this proposal is not an ERISA benefit plan,

Mutual of Omaha reserves the right to re-rate or otherwise adjust the proposed plan(s).

Mutual of Omana reserves the right to re-rate or otherwise adjust the proposed plan(s).

PROPOSAL CONDITIONS Mutual of Omaha reserves the right to re-rate or withdraw this proposal *prior* to the effective date if any of the following changes:

- SIC code
- Employer contributions
- Information regarding disabled or COBRA participants
- For groups that are experience rated risk increases based on review of the current carrier's claims experience, including open or pended claims
- Demographics (age, gender, occupation, earnings, location and size)
- Plan participation increase or decrease of 10% or more lives
- Laws, regulations, judicial and/or administrative orders and decisions affecting benefits, cost
 of administration, or cost of health care services
- If employees are residing in extraterritorial jurisdictions that were not otherwise disclosed
- Proposed effective date
- Benefits or eligibility
- Premium tax

On or after the effective date, Mutual of Omaha reserves the right to change rates or fees if there is a change in any factor listed above. In addition, Mutual of Omaha may change rates or fees any time after the most recent Rate Guarantee Date, provided at least 30 days advance notice of the rate or fee increase has been given to the group.

PROPOSAL EXPIRATION

This proposal is good for 90 days after 08/11/2025, or the assumed effective date of the plan, whichever comes first.

Public Power Pays Back

Payments and Contributions by Public Power Utilities to State and/or Local Governments in 2022



Public Power Pays Back

Payments and Contributions by Public Power Utilities to State and Local Governments in 2022

Prepared by
Lindsey Buttel, Manager, Research and Statistics
American Public Power Association

PUBLISHED MAY 2024



Powering Strong Communities

The American Public Power Association is the voice of not-for-profit, community-owned utilities that power 2,000 towns and cities nationwide. We represent public power before the federal government to protect the interests of the more than 54 million people that public power utilities serve, and the 96,000 people they employ.

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EXECUTIVE SUMMARY

Public power utilities provide affordable, reliable, and environmentally responsible electricity to the customers they serve. These not-for-profit, community-owned utilities are not beholden to any shareholders and are driven only by the mission to serve their customers and community. Although they do not pay corporate income tax, public power utilities provide other types of payments and contributions, which support the value of local utility ownership.

Every two years, the American Public Power Association (APPA) surveys public power utilities to assess the scope of payments and contributions community-owned utilities provide to their state and/or local governments. These contributions come in many forms — property-like taxes, payments in lieu of taxes, transfers to the general fund, and free or reduced cost services provided to states, cities, and tribes. Since these contributions are not reported on a single central form, the total value of these contributions is not always recognized.

A total of 204 public power utilities responded to the 2022 Survey of Tax Payments and Contributions, conducted from January through March of 2024. Nearly all respondents, 197 utilities, made a contribution to their state and/or local governments, which includes 26 public power utilities served by the Tennessee Valley Authority (TVA). Data from TVA-served public power utilities is limited in this analysis because these public power utilities must limit payments and contributions under the terms of their wholesale power contract.

Use caution in making direct comparisons with previous APPA reports, as the utilities included in each report can change from year to year.

Public Power Contributes More

In 2022, public power utility respondents making contributions to state and/or local governments contributed \$1.476 billion, or a median of **5.1%** of electric operating revenues back to the communities they serve. In comparison, investorowned utilities paid a median of 4.7% of electric operating revenues in taxes and fees to state and/or local governments in 2022.

When all 2022 taxes, tax equivalents, and other contributions to state and/or local governments are considered, the contribution of public power utilities — as a percent of electric operating revenues — is **9% higher** than that of investor-owned utilities.

Public power utilities also support their communities through charitable giving programs for their employees (31% of respondents) and in providing volunteering options (27% of respondents). In 2022, public power employees from the surveyed utilities donated a total of \$2,708,107, with a median charitable donation of \$4,165 for utilities with less than \$50,000,000 in revenue and \$33,929 for utilities with greater than \$50,000,000 in revenue. Additionally, public power employees from the surveyed utilities volunteered a total of 22,785 hours in 2022, with a median of 98 hours for utilities with less than \$50,000,000 in revenue, and 200 hours for utilities with greater than \$50,000,000 in revenue.

PAYMENT AND CONTRIBUTION RATES BY REVENUE

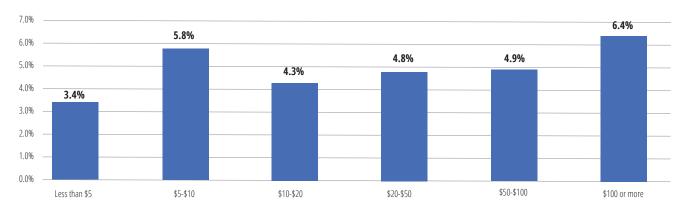
Net payments and contributions as a percent of electric operating revenue are summarized for public power utilities in six revenue classes. This analysis includes the 197 public power utility respondents that made a contribution to state and/or local governments. Medians by revenue class range from 3.4% to 6.4%, as compared to the national median of 5.1%.

The median is defined as the value where half of the utilities had greater payment and contribution rates and half contributed less. Quartiles are another common tool used in the analysis. By definition, half of utilities fall between the first and third quartiles. For example, 50% of the 197 utilities in this report made payments and contributions between 3.3% and 7.1% of electric operating revenue.

TABLE 1. Net Payments and Contributions by Public Power Utilities as Percent of Electric Operating Revenue, 2022

Revenue (in millions)	Utilities	Median	First Quartile	Third Quartile	
Less than \$5	17	3.4%	2.3%	11.9%	
\$5-\$10	15	5.8%	5.8% 4.2%		
\$10-\$20	34	4.3%	4.3% 2.6%		
\$20-\$50	59	4.8%	4.8% 2.9%		
\$50-\$100	34	4.9%	3.5%	7.0%	
\$100 or more	38	6.4%	5.7%	9.6%	
TOTAL	197	5.1%	3.3%	7.1%	

Figure 1. Median Net Payments and Contributions by Public Power Utilities as Percent of Electric Operating Revenue, 2022



In 2022, investor-owned utilities paid a median of 4.7% of electric operating revenues in taxes and fees to state and/or local governments. IOUs in the middle 50% of contributions made payments ranging from 2.8% to 6.8%. In comparison, public power utilities paid a median of 5.1% in net payments and contributions as a percent of electric operating revenue, with a middle range of 3.3% to 7.1%.

The median percent of taxes paid by IOUs and tax payments and contributions by public power systems as a percentage of electric operating revenue varies by utility size.

	Investor-Owned	Public Power
Large Utilities (over \$100 million)	4.8%	6.4%
Small Utilities (under \$100 million)	3.0%	4.8%

In this study, most IOUs (93%) had more than \$100 million in operating revenues, while most public power systems had less than \$100 million (81%).

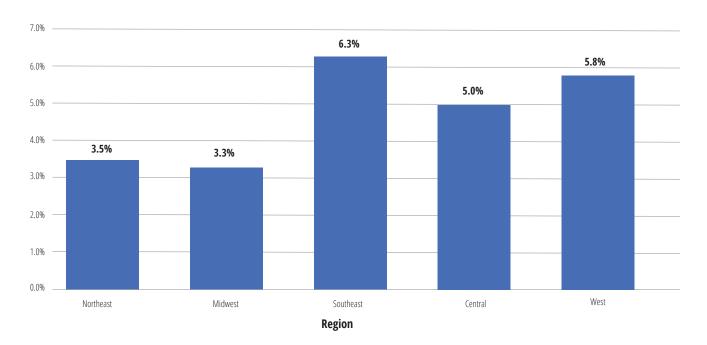
PAYMENT AND CONTRIBUTION RATES BY REGION

Regional variations in median net payments and contributions range from 3.3% in the Midwest to 6.3% in the Southeast. This analysis includes the 197 public power utility respondents that made a contribution to state and/or local governments. Appendix 2 details the states included in each region.

TABLE 2. Net Payments and Contributions by Public Power Utilities as Percent of Electric Operating Revenue, by Region, 2022

Region	Number of Utilities	Median	First Quartile	Third Quartile
Northeast	22	3.5%	1.9%	5.0%
Midwest	34	3.3%	3.3% 2.5%	
Southeast	58	6.3%	5.1%	8.4%
Central	68	5.0%	3.5% 7.2%	
West	15	5.8%	5.1%	10.5%
TOTAL	197	5.1%	3.3%	7.1%

Figure 2. Median Net Payments and Contributions by Public Power Utilities as Percent of Electric Operating Revenue, by Region, 2022



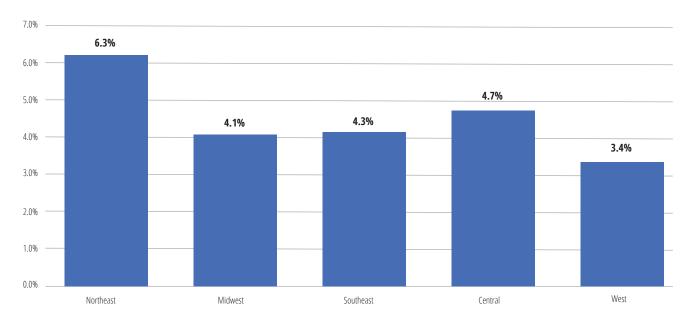
HANDOUT AT MEETING - 2025-9 - 5.5

Table 3 presents data for investor-owned utilities grouped by geographic region. The median rate for investor-owned systems was the largest in the Northeast and smallest in the West.

TABLE 3. Net Taxes as Percent of Electric Operating Revenue for Investor-Owned Utilities, by Region, 2022

Region	Number of Utilities	Median	First Quartile	Third Quartile
Northeast	26	6.3%	4.0%	6.8%
Midwest	31	4.1%	3.1%	6.6%
Southeast	24	4.3%	2.6%	7.2%
Central	26	4.7%	3.1%	6.8%
West	21	3.4%	2.3%	5.0%
TOTAL	128	4.7%	2.8%	6.8%

Figure 3. Median Tax Payments by Investor-Owned Utilities, by Region, 2022



SUMMARY OF PAYMENTS AND CONTRIBUTIONS

This analysis includes the 171 public power utility respondents that made a contribution to state and/or local governments and are not served by TVA. Public power utility respondents that are served by TVA (26 utilities) are not included because they must limit payments and contributions under the terms of their wholesale power contracts.

As shown in Table 4, the 171 utilities made combined payments and contributions that exceeded \$1.48 billion to state and/or local governments in 2022. Payments in lieu of taxes were the largest share of payments and contributions, followed by other taxes and fees. Table 5 shows the number of utilities making each type of payment or contribution.

TABLE 4. Net Payments and Contributions to State and/or Local Governments, 2022

	Amount (in Millions)	Percent of Total
Payments in Lieu of Taxes	\$991.1	67.1%
Other Taxes and Fees	\$265.0	17.9%
Gross Receipts Tax	\$162.8	11.0%
Free or Reduced Cost Electric Services	\$46.8	3.2%
Use of Employees	\$6.9	0.5%
Use of Vehicles, Equipment, Materials & Supplies	\$5.4	0.4%
TOTAL	\$1,478.0	

TABLE 5. Types of Payments and Contributions Provided, 2022

	Percent of Utilities	Number of Utilities
Payments in Lieu of Taxes	90.6%	155
Taxes and Fees	48.0%	82
Gross Receipts Tax	28.1%	48
State Public Utility Assessments	19.3%	33
Property Taxes	18.1%	31
Franchise Fees	11.1%	19
Other	9.4%	16
Free or Reduced Cost Electric Service	35.1%	60
Streetlighting	29.8%	51
Lighting for Municipal Buildings	14.6%	25
Traffic Signals	12.9%	22
Recreational Facilities	11.7%	20
Water or Sewer Treatment Facilities	7.6%	13
Nater Pumping	6.4%	11
Other	11.7%	20
Use of Employees	55.0%	94
Putting Up City Signs & Banners	33.3%	57
Installation of Temporary Lighting	28.1%	48
Free Trimming for Other Departments	18.1%	31
Traffic Signal Maintenance	17.5%	30
Electrical Repair for Other Departments	14.6%	25
Fechnical Expertise	8.8%	15
Rewiring Municipal Buildings	6.4%	11
Reading Water Meters	3.5%	6
Non-Utility Locates	2.9%	5
Other Services	21.1%	36
Other Resources	28.1%	48
Use of Vehicles & Equipment	20.5%	35
Use of Materials & Supplies	8.2%	14
Other	8.2%	14

HANDOUT AT MEETING - 2025-9 - 5.5

The 171 utilities received \$2.5 million in contributions and services <u>from</u> the municipality. This amount does not include any contributions or services for which the city has been reimbursed, either through direct billing or a transfer of funds. Subtracting these free or reduced cost contributions and services results in \$1.476 billion in net payments and contributions by the 171 utilities in 2022. Table 6 shows the number of utilities receiving services and contributions from the municipality.

TABLE 6. Types of Services and Contributions Received from State and/or Local Governments, 2022

	Percent of Utilities	Number of Utilities
Any Services & Contributions	15.8%	27
Use of Employees	10.5%	18
Use of Vehicles & Equipment	6.4%	11
Use of Materials & Supplies	1.8%	3
Free or Reduced Cost Service	2.9%	5

METHODS USED TO DETERMINE PAYMENTS IN LIEU OF TAXES

Approximately 91% of respondents that made a contribution to state and/or local governments and are not served by TVA (155 utilities) made payments in lieu of taxes, also called transfers to the general fund. Payments in lieu of taxes are generally thought of as payments to local governments. However, some utilities make payments in lieu of taxes to their state governments.

As shown in Table 7, the most common method used to determine the amount of payments in lieu of taxes was the percent of gross electric operating revenue. The median percent of gross electric operating revenue that was transferred for payments in lieu of taxes was 5.1%.

TABLE 7. Methods Used to Calculate Payments in Lieu of Taxes

	Percent of Utilities	Number of Utilities
Percent of Gross Electric Operating Revenue	26%	40
Flat Amount Paid Annually	19%	30
Property Tax Equivalent	16%	25
Charge per Kilowatt-hour Sold	14%	22
Assessment of Electric Utility and City Budgets	10%	15
Percent of Net Utility Plant in Service	7%	11
Percent of Income (Net, Operating, or Total)	2%	3
Other/Did Not Indicate	22%	34

Respondents could select multiple options as many payments are based on more than one criterion. The "assessment of electric utility and city budgets" category includes utilities with payments that are set by the city council, mayor, or a utility commission, and utilities that make payments on an as-needed basis.

TVA distribution utilities are not included in this assessment. State law determines payments in lieu of taxes for utilities in the state of Tennessee. The calculation is composed of two parts: 1) percent of three-year average operating revenue less power cost, and 2) property tax rate applied to net utility plant.

APPENDIX 1

METHODOLOGY AND DATA SOURCES

Results for public power utilities were calculated from two sources: the American Public Power Association's 2022 Survey of Public Power Tax Payments and Contributions and the Department of Energy's Energy Information Administration Form EIA-861, Annual Electric Utility Report.

A total of 204 utilities completed the 2022 survey. Form EIA-861 provided information on electric operating revenue. Payments and contributions for TVA distributors include an amount equal to 5% of the estimated cost of power purchased from TVA (TVA makes this payment) plus any payments in lieu of taxes or contributions made by the distribution utility. TVA's wholesale power contracts with municipalities limit payments in lieu of taxes to an amount not exceeding the state and/or local taxes that the system would pay if privately owned.

Results for investor-owned systems were calculated from data submitted on the 2022 Federal Energy Regulatory Commission Form 1, "Annual Report of Major Electric Utilities, Licensees and Others."

This report only includes distribution utilities with approximately 50% or more of total kilowatthour sales going to retail customers. The survey respondents represent nearly 30% of all kilowatthour sales to customers of public power utilities. This report includes nearly all investor-owned systems.

Public power's payments and contributions to state and local governments include taxes and fees such as gross receipts taxes, property taxes (generally on property outside the city limits), franchise fees, payments to state public utility commissions, environmental fees, and licenses. Payments in lieu of taxes or transfers to the general fund and the value of services such as free or reduced cost electricity, the use of electric department employees, and the use of electric department materials and equipment are also included. Federal taxes, social security taxes, similar contributions to state unemployment insurance, and other payroll taxes are excluded.

The value of free or reduced cost services contributed by the local government to the utility is deducted from total payments and contributions to arrive at net contributions. The net amount is then divided by electric utility revenue.

Net taxes for investor-owned utilities include state and local taxes and fees as reported on pages 262-263 of FERC Form 1. Federal taxes, social security taxes, similar contributions to state unemployment insurance, and other payroll taxes are excluded.

APPENDIX 2

Southeast

REGIONS

The regions specified in Table 2 and Table 3 comprise the following states. Hawaii is not included in any of the nine regions but is included in national totals and in summaries by revenue class. Utilities serving the U.S. territories did not complete the survey and are not included in this report.

In an effort to standardize regional definitions across our resources, note that this report contains different regional definitions than in prior years.

Central

Northeast Connecticut, Maine,

Massachusetts, New Hampshire, New Jersey,

New York, Pennsylvania, Rhode Island, and Vermont

Alabama, Delaware, Florida,

Georgia, Kentucky, Maryland, Mississippi, North Carolina.

South Carolina, Tennessee, Virginia, and West Virginia

Midwest Illinois, Indiana, Michigan,

Ohio, and Wisconsin

Arkansas, Louisiana, Oklahoma,

Texas, Iowa, Kansas, Minnesota, Missouri, Nebraska, North Dakota.

and South Dakota

West Alaska, Arizona, California.

Colorado, Idaho, Montana, New Mexico, Nevada, Oregon, Utah, Washington, and Wyoming



Powering Strong Communities

2451 Crystal Drive Suite 1000 Arlington, Virginia 22202-4803



TO:	FROM:
ERMU Commission	Mark Hanson – General Manager
MEETING DATE:	AGENDA ITEM NUMBER:
September 9, 2025	6.1a
SUBJECT:	•
Staff Update	
ACTION REQUESTED:	
None	

- Staff continue to assemble the necessary documentation to support our submission for the American Public Power Association's (APPA) Reliable Public Power Provider (RP3) designation. The submission packet is due September 30, 2025. An RP3 designation is a sign of a utility's dedication to operating an efficient, safe, and reliable distribution system. ERMU currently holds a Platinum level designation, putting us in the top 10% of the nation's more than 2,000 public power utilities.
- Everlight Solar has appealed the revocation of their solicitation permit. The City Council will hear their arguments at the September 15 council meeting. Administrations Director Sara Youngs will attend to share the feedback received from ERMU customers.
- The Minnesota Municipal Power Agency (MMPA) Board of Directors met on August 26, 2025, at Chaska City Hall in Chaska, Minnesota, and via videoconference. Commissioner Stewart and I attended. The public summary follows:
 - The Board reviewed the Agency's financial and operating performance for July 2025.
 - Participation in the residential Clean Energy Choice program increased by 65 customers. Customer penetration for the program is 6.6%.
 - The Board discussed the status of renewable projects the Agency is pursuing.



TO:	FROM:
ERMU Commission	Sara Youngs – Administrations Director
MEETING DATE:	AGENDA ITEM NUMBER:
September 9, 2025	6.1b
SUBJECT:	
Staff Update	
ACTION REQUESTED:	
None	

- Office walk-in traffic for August consisted of 139 customers, averaging 35 per week over the four-week period.
- ERMU disconnections for August. September will be our last month of disconnections before the Cold Weather Rule begins.
 - Cycle 1 18 disconnections.
 - Cycle 2 10 disconnections.
 - Cycle 3 16 disconnections.
 - Cycle 4 9 disconnections.
- Currently there are five active residential solar photovoltaic projects planned or under construction in the ERMU service territory.
- Advanced Metering Infrastructure efforts continue to demand significant attention, with a strong focus on communication and coordination to schedule the remaining electric and water meter replacement appointments.
- Customer service representative interviews are ongoing.
- The credit and collection specialist has started the 2024 assessment process, customers will start to receive assessment letters mid-September.
- I will be attending the National Information Solutions Cooperative's Member Information Conference in Louisville, KY, September 22-25, 2025, along with the lead customer service representative, communications coordinator, and IT/OT technician.
- Staff has begun gathering data for the upcoming cost-of-service study.
- IT staffing is back to one person with the departure of our summer intern. Staff is balancing larger initiatives while also handling daily IT issues.



TO:	FROM:
ERMU Commission	Melissa Karpinski – Finance Manager
MEETING DATE:	AGENDA ITEM NUMBER:
September 9, 2025	6.1c
SUBJECT:	
Staff Update	
ACTION REQUESTED:	
None	

DISCUSSION:

• ERMU has received its 2025-2026 workers' compensation coverage renewal. Our experience modification factor came in at 0.84, which is slightly higher than last year at 0.69. Estimated annual premium will be \$54,758, which is 9% lower than last year. Rates on average will decrease 20% for renewals in 2025. Other factors that affect premiums are changes in payrolls and rate adjustments by job class.

Experience Modification History:

10/1/2021-22: 0.69 10/1/2022-23: 0.69 10/1/2023-24: 0.70 10/1/2024-25: 0.69 10/1/2025-26: 0.84

Job Class Code	Job Class	2024 Rates	2025 Rates	Rate Change
7520	WATERWORKS	3.45	2.57	-25.7%
7539	ELECTRIC & STEAM PLANT	2.99	1.85	-38.0%
9410	MUNICIPAL EMPLOYEES	0.81	0.76	-5.9%
9411	ELECTED OR APPOINTED OFFICIALS	0.44	0.55	25.0%
810	CLERICAL OFFICE EMPLOYEES	0.64	0.41	-36.0%

- Continued efforts compiling 2026 budget information.
- I will be attending National Information Solutions Cooperative's Member Information Conference, September 22-25.



то:	FROM:
ERMU Commission	Tony Mauren – Governance & Communications Manager
MEETING DATE:	AGENDA ITEM NUMBER:
September 9, 2025	6.1d
SUBJECT:	
Staff Update	
ACTION REQUESTED:	
None	

DISCUSSION:

- In September, all customers will receive the fall edition of The Current newsletter and information about the Cold Weather Rule, including their rights and responsibilities.
- In addition to the bill insert topics, social media posts this month feature back to school energy conservation tips, a commission meeting reminder, Lake Orono Dam inspection information, and news about the American Water Works Association's Source Water Protection Week.
- The annual employee lunch is scheduled for Tuesday, October 14 (the day of the commission meeting) from 11 a.m. to 1 p.m. at the field services building. Staff has also coordinated an electric safety demonstration provided by Connexus Energy which will provide beneficial information for staff and commissioners.
- ERMU hosted its first ever Touch-A-Truck event along with city police and fire on Thursday, August 14 at the Elk River Farmers Market. The event was a big success, with people of all ages enjoying an up-close look at the at utility, police, and fire trucks. <u>The</u> <u>Elk River Star News ran a follow-up story using photos taken by ERMU staff</u>. Thanks to everyone that helped make it a great inaugural event!
- ERMU's next community engagement event is Day of the Dozers at ERX Motor Park on Saturday, September 20. This very popular family event gives kids a chance to explore construction equipment while raising funds for Children's Minnesota. Learn more here.
- ERMU staff is also participating in the Elk River Homecoming Parade on Friday,
 September 26.

ATTACHMENTS:

- Bill Insert The Current Fall 2025
- Bill Insert Cold Weather Rule

THE CURRENT



DISCOVER SAVINGS WITH ERMU

Saving money, decreasing energy usage, and conserving resources is easier than ever with programs and rebates from ERMU. Take a closer look at the many ways residential and commercial customers can save.

RESIDENTIAL

- Appliance and Home Efficiency
- > Electric Vehicle Charger
- > Heat Pumps
- > HVAC Equipment
- > Lighting and Lighting Controls

COMMERCIAL

- > Lighting
- > HVAC
- > VFD and ASD Drives
- > Other Equipment
- > Custom Grants

Click the "Programs & Rebates" tab at ERMUMN.COM to learn more or simply scan the QR code below.





ERMU Staff Recognized at MMUA Conference

The Minnesota Municipal Utilities Association (MMUA) held its annual summer conference in Rochester, MN, on August 18, where two Elk River Municipal Utilities staff were recognized for exceptional contributions to the utility field.

Scott Thoreson, ERMU's recently retired Line Crew Foreperson, received the Honorary Lifetime Membership Award. This prestigious award symbolizes a long



professional life dedicated not only to the advancement of municipal utilities locally, but also for the betterment of the industry in Minnesota. Scott retired on May 18, 2025, after an outstanding 32-year career with ERMU.

Sara Youngs, ERMU's Administrations Director, received the Rising Star Award. This honor recognizes a future leader dedicated to the goals and principles of municipal utilities through problem solving, creativity, and job knowledge while performing all job responsibilities in an outstanding manner, achieving high quality results, and demonstrating interest in improving management and operational skills through continuing education.

Congratulations to Scott and Sara for these well-deserved honors!

Dam Inspection Set for October 1



ERMU will conduct its annual inspection of the Lake Orono Dam on Wednesday, October 1, 2025. This required inspection, which helps to ensure the integrity of the structure, will involve lowering the Lake Orono water level by 30 inches below its normal level.

Boaters are advised that once ERMU begins to lower the lake level, they may be unable to remain on the lake. Failure

to act in a timely manner could result in the inability to move boats until the lake is refilled. Water levels usually return to normal within a few days after the inspection.

DID YOU KNOW? Elk River's first dam was built in 1851 by Ard Godfrey, a settler from Maine. High water destroyed the dam in 1912. A new dam was completed in 1916 and, together with the Elk River power plant, provided hydroelectricity for the Elk River Power & Light Company, bringing electricity to the village for the first time. The dam was rehabilitated in 1980.

Jill Larson-Vito Appointed to ERMU Commission

On June 3, 2025, Jill Larson-Vito was officially sworn in as the newest member of the Elk River Municipal Utilities Commission. Ms. Larson-Vito has a strong history of service that includes a 10-plus-year term with the Elk River Planning Commission. Ms. Larson-Vito fills the open position created after Paul Bell retired in April 2025. Her term will end on February 28, 2027. For commission information including agendas, minutes, and policies, visit ERMUMN.COM/about-us/commission-info.



THE CURRENT





PUBLIC POWER WFFK 2025

The first full week in October is nationally recognized as Public Power Week, a time when ERMU likes to educate others about public power and how it benefits the community it serves.

As a municipal utility, we are owned by those we serve and governed by members of the community. Every decision we make and action we take is directed by ERMU's mission, vision, and values.

Follow us on social media and see public power in action!



CUSTOMER SERVICE WEEK 2025

The first week in October also highlights another crucial department at ERMU.

Each member of our customer service staff takes pride in providing knowledgeable and thorough support to the customers they work with.

ERMU is excited to share more about the great work of its customer service team on social media October 6-10.

COLD WEATHER RULE Information



The Minnesota Public Utilities Commission has established the Cold Weather Rule (Minnesota Statutes, Chapter 216B.097) as documented in the Minnesota Legislative Session Law 2021. This rule ensures that from October 1 to April 30, ERMU cannot disconnect a residential customer for non-payment if they qualify for

the CWR and adhere to a mutually agreed upon payment arrangement. However, if a customer does not exercise this right or fails to enter into a payment arrangement, their service may be disconnected. Because customers often contact us for more information about the program, we wanted to provide answers to the most frequently asked questions.

Am I eligible for the CWR Program?

Residential customers who have electric as their primary heat source are eligible for CWR if they meet the income guidelines (combined income at or below 50 percent of the state median income) and receive some form of assistance.

How can I apply for a payment arrangement?

Individuals who meet income guidelines and already receive some form of assistance can complete and submit an Inability to Pay Application (available on our website) and contact ERMU to set up a mutually agreed upon payment arrangement.

Can my electricity be shut off during the CWR (October 1 - April 30)?

Yes. Eligible residential customers must make and keep a mutually agreed upon payment arrangement with ERMU to avoid disconnection.

What if I can't make my scheduled payment?

Keeping open communication with ERMU should circumstances change is the best way to ensure a continuation of service.

What if I don't qualify for the CWR but need assistance?

Customers who do not meet the income guidelines or assistance requirements for the CWR can still contact ERMU to discuss the possibility of a mutually agreed upon payment arrangement.

If you have any other questions, please contact our office.

ERMU would also like customers to know that, with multiple local organizations available to provide assistance, help could be just a phone call away:



Tri-County Action Program, Inc.	888.765.5597
Sherburne County Emergency Assistance	763.765.4000
Wright County Community Action	320.963.6500
Hennepin County Community Action	952.933.9639
Salvation Army HeatShare	1.800.842.7279
Community Aid Elk River (CAER)	763.441.1020

COLD WEATHER RULE UPDATES



THE MINNESOTA COLD WEATHER RULE (CWR) IS IN EFFECT OCTOBER 1 - APRIL 30.

THE CWR STATES THAT DURING THAT TIME A UTILITY MAY NOT DISCONNECT SERVICE

AND MUST RECONNECT THE UTILITY SERVICE OF A RESIDENTIAL CUSTOMER IF THE

DISCONNECTION AFFECTS THE PRIMARY HEAT SOURCE FOR THE RESIDENTIAL UNIT AND ALL

OF THE FOLLOWING CONDITIONS ARE MET:

- The household income of the customer is at or below 50 percent of the state median household income.* (See back for details).
 - A customer enters into and makes timely payments under a mutually agreed upon payment agreement that considers the financial resources of the household.** (See back for details)

SOME CUSTOMERS MAY BE ELIGIBLE FOR FINANCIAL AID WITH ENERGY ASSISTANCE. TO FIND OUT IF YOU QUALIFY. SEE THE BACK FOR AGENCIES IN YOUR COUNTY.

NOTICE: Customers applying for the Cold Weather Rule must complete the Inability to Pay form available at www.ERMUMN.com.

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SHERBURNE COUNTY	HENNEPIN COUNTY	WRIGHT COUNTY
SALVATION ARMY HEATSHARE		
1.800.842.7279		
TRI-CAP	COMMUNITY ACTION PARTNERSHIP	WRIGHT COUNTY COMMUNITY ACTION
888.765.5597	952.933.9639	320.963.6500
SHERBURNE COUNTY HUMAN SERVICES	HENNEPIN COUNTY HUMAN SERVICES	WRIGHT COUNTY HUMAN SERVICES
763.765.4000	612.596.1300	763.682.7414
CAER FOOD SHELF	Find more details on energy assistance and an Inability	
763.441.1020	to Pay Application at www.ERMUMN.com. Make payment arrangements by contacting ERMU's office at 763.441.2020.	

If you wish to have a third party notified of potential disconnection, please contact our office 107 ovide that information.

RIGHTS AND RESPONSIBILITIES

*The utility may verify income on forms it provides or obtain verification of income from the local energy assistance provider. A customer is deemed to meet the income requirements of this clause if the customer receives any form of public assistance, including energy assistance that uses an income eligibility at or below 50 percent of the state median household income.

** Payments must be made according to the arrangement. If the arrangement cannot be met, please contact ERMU's office to discuss a different arrangement. If you do not meet these responsibilities, utility service may be disconnected. If you wish to dispute the disconnection, you have a right to contact our office and appeal. All appeals will be handled locally.



TO:	FROM:
ERMU Commission	Thomas Geiser – Operations Director
MEETING DATE:	AGENDA ITEM NUMBER:
September 9, 2025	6.1e
SUBJECT:	
Staff Update	
ACTION REQUESTED:	
None	

- Staff is working through the second round of maps for the new GIS mapping system that we plan to move forward with in the future. Maps 1 through 71 are complete.
- Still working through the lack of communication and action regarding the reclosers that were recalled. We still continue to wait for our 30 units to be repaired.
- Staff and I are working through ERMU's Disaster Recovery Plan.
- Staff and I are working on ERMU's substation and well security measures.
- Staff and I are working through the American Public Power Association's Reliable Public Power Provider designation application for 2025.



TO:	FROM:
ERMU Commission	Chris Sumstad – Electric Superintendent
MEETING DATE:	AGENDA ITEM NUMBER:
September 9, 2025	6.1f
SUBJECT:	·
Staff Update	
ACTION REQUESTED:	
None	

- Installed 15 new residential services, which involves the connection of a secondary line once the customer requests service.
- Joe Schmidt, Safety Instructor from Minnesota Municipal Utilities Association (MMUA), was here August 27-28, and held safety meetings on aerial lift safety and job briefings.
- Crews worked in the Industrial Park in Elk River south of County Road 1 this past month finishing up the wire replacement project along with new services to J&J Machine and Timron Gear.
- The bore crew finished the wire replacement in the Sunset Ridge development.
- Crews responded to two separate incidents where a vehicle struck a feeder pole this past month. The first was located in northern Elk River along Highway 169 and the second on the east side of Elk River along Highway 10. The latter caused an outage to over 700 customers at around 8:30 a.m. on September 2. The outage lasted about an hour for 90% of those affected and full power was restored around 12:15 p.m.
- A streetlight pole was toppled by a vehicle at Orono Drive and Main Street.
- Crews are replacing electric infrastructure including cabinets, transformers, and pedestals. These were identified during winter system and map checks.
- The inventory & procurement crew has been receiving many material items for the East substation project set to ramp up soon. They also shipped out many of the electric meters that were changed during the Advanced Metering Infrastructure project, freeing up space in the middle building at the field services building complex.
- Staff finished the annual tree trimming inspection of the system this past month.
- Congratulations to Scott Thoreson, retired ERMU Electric Foreperson, on receiving the Lifetime Achievement Award at the MMUA Summer Conference in Rochester.



TO:	FROM:
ERMU Commission	Mike Tietz – Technical Services Superintendent
MEETING DATE:	AGENDA ITEM NUMBER:
September 9, 2025	6.1g
SUBJECT:	
Staff Update	
ACTION REQUESTED:	
None	

- In August, the locators processed 517 locate tickets. These consisted of 406 normal tickets, 9 emergency tickets, 76 updated tickets, 12 meetings, 4 planning, 2 boundary surveys, and 8 cancellations. This resulted in a 6.7% decrease in tickets from the previous month and a 17.8% increase from the prior August.
- In August, the electrical technicians completed 968 service order tasks, updated the power bill, addressed customer meter issues and any off-peak concerns.
- The Advanced Metering Infrastructure (AMI) residential water meters and residential electric meters continue to be installed in new services. The electrical technicians have been busy changing our previous Automated Meter Reading meters to AMI for small non-demand commercial customers. We did receive some of our returned merchandise authorization/warranty meters back from Sensus. We have approximately 5,646 (99%) water meters and 13,115 (93%) electric meters that are installed within the system and our overall AMI project is approximately 95% completed.
- The East substation concrete foundation installation work should be getting underway about the middle of September. The fencing contractor has finished the initial fence installation and will return to complete the remaining fence work after the foundations have been poured. Conduit and ground grid installation will take place in November, with assembly of the structures being built late winter by ERMU staff. The prefabricated control building has been completed ahead of schedule, and we are looking at a November 2025 delivery. Commissioning of the substation should be completed by September 1, 2026.
- Our monthly peak was 66.24 MW on August 7, at 4:04pm.

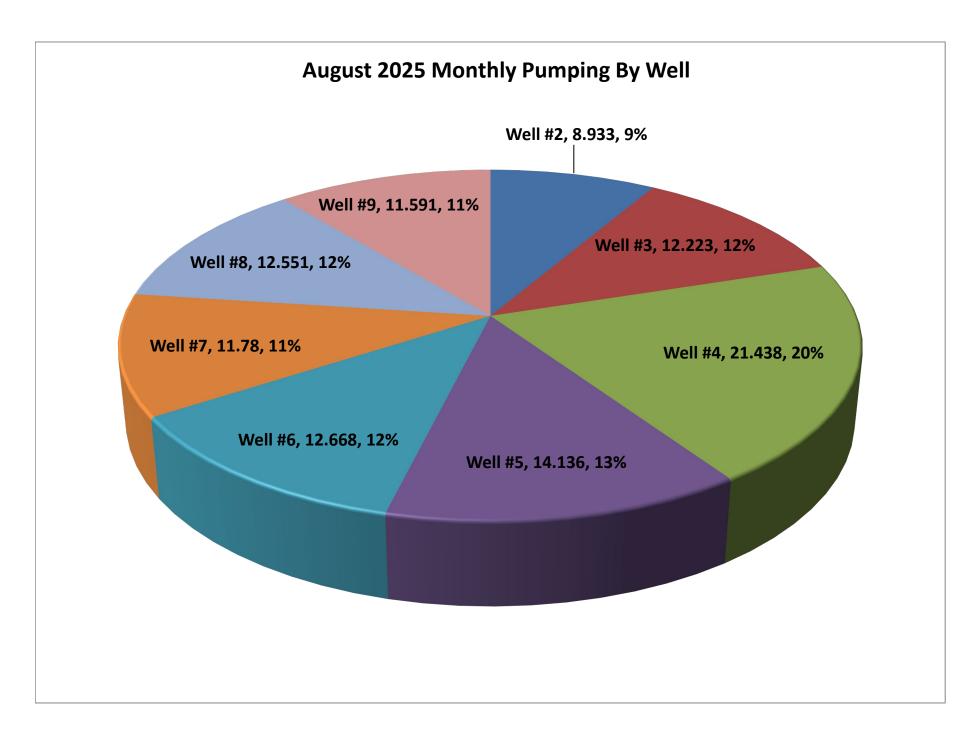


TO:	FROM:
ERMU Commission	Dave Ninow – Water Superintendent
MEETING DATE:	AGENDA ITEM NUMBER:
September 9, 2025	6.1h
SUBJECT:	
Staff Update	
ACTION REQUESTED:	
None	

- Delivered 14 new water meters, installed a Smart Point radio transceiver module, and took curb stop ties.
- Completed 20 BACTI/Total Chlorine Residual Samples
 - All confirmed negative for Coliform Bacteria.
 - Bacteriological/Disinfectant Residual Monthly Report submitted to the Minnesota Department of Health (MDH).
- Completed 21 routine fluoride samples
 - All samples met MDH standards.
 - Submitted MDH Fluoride Report
- Contactors for AT&T have started site work in preparation for installation of AT&T telecommunication equipment on Freeport Water Tower. They will be ready to start welding work on the tower once they get the steel parts back from IPS/painting.
- Water department staff have been working with city staff and the contractor for the Yale Street extension project on the installation of new water main.
- The MDH requires that every three years we collect water samples from an interior faucet at 30 households on our water system for lead and copper testing. Staff needed to find residents to participate, deliver sample bottles with instructions to those who agreed, pick up the water samples, and send them into a lab to be tested. The results will be sent to the MDH and to each resident that participated.
- The water operators have been going door-to-door speaking to the remaining
 residential customers that have not had their water meter exchanged for the Advanced
 Metering Infrastructure project and have not responded to any previous attempts to
 reach them by phone, email, or traditional mail. They are being met with a range of
 responses from "Sure, come on in and exchange the meter" to "Just leave me alone."
- Seasonal employee Eric Plude's last day for this season was August 18. Again, he was a
 huge help to staff with fire hydrant maintenance, water main valve exercising, and GIS
 mapping of water system infrastructure.

the survey should take a couple of weeks. The next step will be to investigate any potential leaks identified.	
ATTACHMENTS:	
August 2025 Pumping by Well	

• Work on the annual water system leak detection survey has begun. The initial part of





2025 GOVERNANCE AGENDA

Tuesday, January 14:	Tuesday, February 11:
Annual Review of Committee Charters	Review Strategic Plan and 2024 Annual Business Plan Results
Tuesday, March 11:	Tuesday, April 8: • Audit of 2024 Financial Report • Financial Reserves Allocations • Review 2024 Performance Metrics
Tuesday, May 13: • Annual General Manager Performance Evaluation and Goal Setting	Tuesday, June 3: • Annual Commission Performance Evaluation
Tuesday, July 8:	 Tuesday, August 12: Annual Business Plan – Review Proposed 2026 Travel, Training, Dues, Subscriptions, and Fees Budget Review and Update Strategic Plan
Tuesday, September 9: • Annual Business Plan – Review Proposed 2026 Capital Projects Budget	Tuesday, October 14: • Annual Business Plan – Review Proposed 2026 Expenses Budget
 Wednesday, November 12: Annual Business Plan - Review Proposed 2026 Rates and Other Revenue Adopt 2026 Fee Schedule 2026 Stakeholder Communication Plan 	 Tuesday, December 9: Adopt 2026 Official Depository and Delegate Authority for Electronic Funds Transfers Designate Official 2026 Newspaper Approve 2026 Regular Meeting Schedule Adopt 2026 Governance Agenda Adopt 2026 Annual Business Plan