

MEETING NOTICE
BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT NO. 3

Notice is hereby given that the Board of Commissioners of the **BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT NO. 3** will hold a meeting on **January 12, 2026**, at **6:30 P.M.** at the District's Administration Office, **6931 Masters Road, Manvel, Texas 77578**.

The District will consider and act upon the following matters:

1. Call to order, roll call, pledge of allegiance, opening prayer and welcome guest.
2. To receive public comment.
3. Consent Agenda – The following items are considered routine by the Board and will be enacted by one motion. No separate discussion will occur on these items unless a commissioner so requests, in which event, the item will be removed and placed on the Non-Consent Agenda:
 - a. Approve minutes of the prior meeting.
 - i. December 8, 2025 – District Meeting.
 - ii. December 30, 2025 – Special Meeting
 - b. Approve financial and bookkeeping matters, including payment of the bills and review of reports concerning the District's financial condition and investments.
 - c. To review and approve the 2025 appraisal roll submitted by the Tax Assessor under Tax Code §26.09(e).
4. Non-Consent Agenda:
 - a. Items removed from the Consent Agenda.
5. To review and act on revisions to the District 2026 Budget. This is an item to address revisions to the Budget for the Fiscal Year 2026. Any revisions to the 2026 Budget have no effect on the District's Tax Rate. The most recently adopted Tax Rate was adopted on August 8, 2025 to fund the Fiscal Year 2026 Budget. No action to revise or amend the 2026 Budget can affect the Tax Rate which was previously adopted. Therefore, no Taxpayer Impact Statement as required by Government Code § 551.043(c)(2) is possible. The revised 2026 Budget is attached for reference.
6. To review and take action to approve the purchase of apparatus lifts from ARI Phoenix, Inc.
7. To review and act to approve the use of The Grounds Guys as the lawn maintenance firm for the district.
8. To review and act on projects for Liverpool Fire Station related to bay expansion and bay heaters.
9. To review and act on purchase of new brush truck for Iowa Colony Volunteer Fire Department.
10. To review and act on policy recommendations for use of body armor in district.
11. To review and act to authorize the District President or Executive Director to approve any documents necessary for insurance claims related to damaged vehicles, equipment and property.
12. To review and take action on matters related to construction, renovation, repair, and improvements to District facilities and real property, including engagement of design

professionals or engineering services, selection of builders/contractors, approve of construction financing.

13. To receive a report on District EMS operations from District EMS Chief, Tim Welch.
14. To receive a report on District Fire operations from District Fire Services Administrator, Jack Helton.
15. To receive the Communications report from Administrative Director, Cindy Reaves.
16. To receive an update on operations and administration from Executive Director, Jeff Braun.
17. To meet in Closed Session under Government Code 551.071, 551.072, 551.074, 551.076 and 551.0761 to consult with legal counsel regarding pending or contemplated litigation, settlement offers or on matters which require confidentiality under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas, to deliberate regarding real property, to deliberate regarding personnel matters, including appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of District personnel, to deliberate regarding security devices or security audits, and to deliberate regarding critical infrastructure facilities and cybersecurity.
18. To review and take any action regarding real estate, including sale, purchase, lease, platting, utilities, encumbrances, maintenance and legal actions related to real estate.
19. Adjourn.



Charla Armstrong
Charla Armstrong
Administrative Clerk
Brazoria County
Emergency Services District No. 3
6931 MASTERS RD
MANVEL, TEXAS 77578
Phone (281) 519-8779
Fax (281) 489-0024

Agenda

Item 1

**No
Documentation
for this Item**

Agenda

Item 2

**No
Documentation
for this Item**

Agenda

Item 3

Agenda

Item 3^a.i.

MINUTES OF THE DECEMBER 8, 2025, DISTRICT MEETING
BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT NO. 3

A meeting was duly called of the **BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT NO. 3**, which was held on December 8, 2025, at the District Administration Office, 6931 Masters Road, Manvel, Texas 77578.

The meeting was called to order at 6:30 P.M. by **DARRELL VALUSEK**, District President. The Commissioners present were **DARRELL VALUSEK, FRANK HAGDORN, MATT GLAVES, GEORGE BULLINGTON and DE WAYNE DAVIS**. Also present were District Executive Director Jeff Braun, legal counsel John Peeler, ESD 3 Fire Services Administrator Jack Helton, District CPA Randall Parr, Administrative Director Cindy Reaves, other District Staff, representatives of the District's contracted providers, and members of the community.

The Board opened the floor to receive public comment under agenda item 2. No comments were provided.

The Board then addressed agenda item 3, Consent Agenda – the following items are considered routine by the Board and will be enacted by one motion. No separate discussion will occur on these items unless a Commissioner so requests, in which event, the item will be removed and placed on the Non-Consent Agenda:

- a. Approve minutes of the prior meeting.
 - i. November 10, 2025 – District Meeting.
- b. Approve financial and bookkeeping matters, including payment of the bills and review of reports concerning the District's financial condition and investments.

Commissioner Glaves made a motion to approve all items as presented. The motion was seconded by Commissioner Bullington. The motion was approved by a vote of 5 to 0.

The Board then addressed agenda item 4, Non-Consent Agenda – items removed from the Consent Agenda. No items were removed, no action taken.

The Board proceeded to agenda item 5, to review and act to approve the donation of expired and unused PPE to Medical Bridges. Jeff Braun, Executive Director, spoke to the Board about items the District EMS received free of charge from SETRAC and the Brazoria County Health Department during the pandemic for personal protection and how it was not used and has since expired. Medical Bridges is able to repurpose such items and provide aid to underserved

communities. Commissioner Gloves made a motion to approve as presented. The motion was seconded by Commissioner Hagdorn. The rate increase was approved by a vote of 5 to 0.

The Board then addressed agenda item 6, to review and act to approve the purchase of two ambulances. Item 6a is a revision to the original purchase of an ambulance to replace a 2016 Ford Ambulance. Jeff Braun, Executive Director, relayed to the Board the additional safety items added to the ambulance along with the selection of the manufacturer and chassis. As for agenda item 6b, Mr. Braun discussed the need to purchase a second ambulance due to an accident that the 2023 International Ambulance had been involved in back in September. The ambulance has been deemed non-repairable by the insurance company. The recommendation is to place an order for the ambulance now to be able to lock in the 2025 pricing with the delivery of the vehicle in late 2026. Commissioner Gloves made a motion to approve items a and b as presented. The motion was seconded by Commissioner Davis. The motion was approved by a vote of 5 – 0.

The Board then addressed agenda item 7, to review and act to approve an increase in EMS billing fees. Jeff Braun, Executive Director, notified the Board that there has not been an increase in billing fees since 2020 even though operating costs have increased and medical supplies have escalated over the past five years by a rate of ten to fifteen percent each year. The EMS division has expanded its capabilities by adding a pre-hospital blood program, advanced diagnostic capabilities for field supervisors along with new medications and treatment modalities. Commissioner Gloves made a motion to approve the 15% increase as presented by staff. The motion was seconded by Commissioner Hagdorn. The motion was approved by a vote of 5 – 0.

The Board then addressed agenda item 8, to review and take action on matters related to construction, renovation, repair, and improvements to District facilities and real property, including engagement of design professionals or engineering services, selection of builders/contractors, approve of construction financing. Jeff Braun, Executive Director, spoke about the Building Committee meeting held in October 2025 regarding the Rodeo Palms Fire Station. A directive was given to David Slattery to provide an updated program for the site to include a three-bay station and explore alternative building systems. The architectural agreement was submitted for approval with Slattery Tackett Architects, LLP that included the benchmark schedule for the project and to authorize Jeff Braun, Executive Director, to execute documents.

Commissioner Hagdorn made a motion to approve the contract and authorize execution as presented. The motion was seconded by Commissioner Gloves. The motion was approved by a vote of 5 – 0. Mr. Braun continued to inform the Board of the need to request a zoning variance from the City of Manvel to facilitate the construction of the vehicle maintenance facility on the property behind EMS Station. Discussion was had as to the necessity of the facility. In order to fulfill that request to the City of Manvel, Jeff Braun, Executive Director, and David Slattery, Slattery Tackett Architects, LLP, would need approval from the Board. Commissioner Davis made a motion to approve as presented. The motion was seconded by Commissioner Gloves. The motion was approved by a vote of 5 – 0.

The Board then addressed agenda item 9, to receive a report on District EMS operations from District EMS Captain, Melissa Aldape, in the absence of EMS Chief, Tim Welch. Captain Aldape acknowledged outstanding patient care and compassion from crew members from a call back in October and another crew responded to in November. She spoke about collaborative training with Danbury EMS at the cadaver lab. The EMS Division is participating in the regional and local planning sessions for the FIFA Cup for 2026. Chief Lammert and Captain Aldape will be attending a meeting on December 9th for continual planning. Captain Aldape discussed the possible need to staff Medic 74 during this event to cover the extra call volume. She talked about the progress being made by Priority One with the clean up of data.

The next item to be addressed by the Board is agenda item 10, to receive a report on District Fire operations from District Fire Services Administrator, Jack Helton. Mr. Helton went over fire division updates regarding the completion of fire hose testing, bi-annual breathing air maintenance and generator testing and maintenance. The bid process is in progress for SCBA maintenance, hose testing, ladder testing and PPE cleaning and testing. He went over the maintenance being performed or completed with the District's fleet. In the update regarding the facilities, he spoke of the quarterly pest control that was completed and the generator maintenance that has been completed. Mr. Helton discussed the leveling of the parking lot at EMS Station 1 and the removal of the bay doors that have been removed for the remodeling of the building. He went over the data in relation to the number of responses per provider and the comparison between 2024 to 2025.

The Board then addressed agenda item 11, to receive the Communications report from Cindy Reaves, Administrative Director. Mrs. Reaves talked about the video that was posted and the number of hits it had received. She mentioned to the Board that her plan is to post more of the same type of videos from other staff, Commissioners, etc. in the future. She went over the communication outreach numbers. She reported on the three chamber events she had attended and reminded the Commissioners of the State of the City of Iowa Colony in January. Commissioner Glaves congratulated Cindy on her election to the Alvin Chamber of Commerce.

The Board then addressed agenda item 12, to receive an update on operations and administration from Executive Director, Jeff Braun. Mr. Braun mentioned the changes Randall Parr, District CPA, has made to the structure of the finance report making it easier to read and find information. He spoke of a meeting he has scheduled with Representative Jeff Barry for January 15, 2026 to discuss the ESD. It is in the works to schedule a meeting with Commissioner Burridge to discuss the ESD and what is going on in the District and his precinct. The building committee met to receive updates and information for moving forward with the renovations at EMS Station 1. Jeff talked about current and upcoming projects within the district. At the end of his report, a picture was taken of the Commissioners and staff with the Blue Santa box filled with toys that have been donated for a wonderful cause.

The Board then addressed agenda item 13, to meet in Closed Session under Government Code 551.071, 551.072 and 551.074 to consult with legal counsel regarding pending or contemplated litigation, settlement offers or on matters which require confidentiality under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas, to deliberate regarding real property and to deliberate regarding personnel matters, including appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of District personnel.

The Board moved to Closed Session at 7:46 P.M.

The Board reconvened in Open Session at 9:06 P.M.

The Board returned to address agenda item 14, to review and act on a request from the Brazoria County Sheriff to enter into a mutual aid agreement, pursuant to HB33. Commissioner Davis made a motion to approve as presented. The motion was seconded by Commissioner Hagdorn. The motion was approved by a vote of 5 – 0.

The Board proceeded to address agenda item 15, to review and take any action regarding real estate, including sale, purchase, lease, platting, utilities, encumbrances, maintenance and legal actions related to real estate. No action taken, no vote taken.

The meeting was adjourned at 9:07 P.M.

Matt Glaves, Secretary/Treasurer

Agenda

Item 3^a.ii.

MINUTES OF THE DECEMBER 30, 2025, DISTRICT MEETING
BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT NO. 3

A meeting was duly called of the **BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT NO. 3**, which was held on December 30, 2025, at the District Administration Office, 6931 Masters Road, Manvel, Texas 77578.

The meeting was called to order at 2:01 P.M. by **DARRELL VALUSEK**, District President. The Commissioners present were **DARRELL VALUSEK, FRANK HAGDORN, MATT GLAVES, GEORGE BULLINGTON and DE WAYNE DAVIS**. Also present were District Executive Director Jeff Braun, Administrative Director Cindy Reaves, other District Staff, representatives of the District's contracted providers, and members of the community.

The Board opened the floor to receive public comment under agenda item 3. No comments were provided.

The Board then addressed agenda item 4, to review and act to extend the Emergency Service Provider contracts. Jeff Braun, Executive Director, spoke to the Board of the necessity to extend the existing 2025 Interlocal Agreement for Alvin Fire and EMS. He explained the changes going on with the City of Alvin with their Departments being re-located to allow for construction at their current location. The resolution is set to extend the current agreement for one month. Commissioner Hagdorn made a motion to approve the extension as presented. The motion was seconded by Commissioner Bullington. The motion was approved by a vote of 4 to 0, with 1 abstention by Commissioner Glaves.

The meeting was adjourned at 2:11 P.M.

Matt Glaves, Secretary/Treasurer

Agenda

Item 3b

Brazoria County
Emergency Services District No. 3

Financial Report

December 31, 2025



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January 8, 2026

Commissioners
Brazoria County Emergency Services District No. 3
Manvel, TX

RE: December Financial Report

Commissioners:

Attached are the financial reports for the District for December 2025, and the completion of the annual budget cycle. Included in the report package are the comparative balance sheet, summarized and detailed versions of the consolidated actual versus budget reports through October, preliminary EMS division actual to budget report for December, and investment report for December.

Highlights of the report include:

Balance Sheet Accounts:

Total cash available on December 31, 2025, is \$19,306,005 versus \$19,196,199 at the same time last year. Included in the 2025 cash balance are the proceeds from the \$2,000,000 loan to renovate the main EMS facility and administration building. Invested funds in the Tex Pool and Texas Class accounts, in the amounts of \$2,348,745 and \$16,151,186, respectively. With interest rates at approximately 3.9%, interest earnings on these accounts total \$61,059 for the month of December. We have transferred most of the funds from the Wells Fargo sweep account to the Texas Class General Reserve account to obtain the best available interest rate on invested funds. Cash balances will begin to increase over the next several months as property tax revenues will exceed operating expenses.

As the Fed is beginning to lower interest rates, we have begun the process of identifying cash balances that may be invested for 3, 6, 9 and 12 months without creating a negative impact on the District's liquidity.

Property tax receivables are reconciled through December.

The accounts payable December 31 balance is distorted as service provider payments for next year were paid in December.

The narrative of this report will provide comments on the entirety of the District's Operations and Administration as well as separately on the EMS Operations. This will be expanded to include Fire Operations and Finance divisions in the future.

District Wide Operations

With the tax rate being split between an M&O rate and an I&S rate, we have split the "income statement" between a "General Fund" section and a "Debt Service" section. This will allow for better analysis of operating revenues and operating expenses versus property tax funds that have been pledged against certain debt obligations of the District. The use of an I&S tax rate also minimized the impact of SB 2 on property tax revenue growth.

Total M&O property tax receipts for December are \$20,536 and through December 31 total \$11,213,856 or 101% of the 2025 budget amount and includes the recognition of 2025 property tax revenue received in 2024. Property tax receipts for 2026 are being received and will be classified as prepaid revenues in the balance sheet until January 1, 2026.

EMS collections for December were \$108,582 and total \$1,581,776 for the year against a budgeted amount of \$1,047,563. Billings to MUD Districts reflect income for the 2025 service agreement.

District administrative salaries and benefits are \$412,372 through December and are at 72% for 2025. Office expenses total \$44,081 or approximately 80% of the budget for 2025. Administrative professional fees are \$72,541 for December and total \$515,233 for the year or approximately 59% of the 2025 budgeted amount.

Service provider costs through December include the payment of the four quarterly amounts of \$877,621 each and total \$4,248,421 versus a budgeted amount of \$4,389,792 or about 97% of the 2025 budgeted amount.

District wide operating salaries and benefits total \$3,392,350 for 2025 versus a budgeted amount of \$3,476,988 or about 98% of the 2025 budget. Salaries and benefit costs are in line with the annual budget and are 90% through December. Operations total \$488,917 for December and total \$9,618,453 for the year versus a budgeted amount of \$9,975,097 or 96% of the expected 2025 budget.

While there are several individual categories that have exceeded the 2025 budgeted amounts, there does not appear to be any expenditure category that would warrant further comment in the December report.

Other Receipts

Interest income on the TexPool, Texas Class and Wells Fargo Sweep accounts, excluding the I&S Debt Service funds for December is \$61,351 and totals \$795,006 against a budgeted amount of

\$500,000 for the year. Invested cash balances should continue to increase through February as 2026 property tax revenues are being received.

The District received the \$200,000 settlement from Ford.

As previously mentioned, a \$2,000,000 loan from Webster Bank was funded in August. These proceeds are being used to renovate the main EMS/Admin building and for renovations at other stations in the system. We will analyze the expenditures for the renovations and architectural costs and transfer the funds back to the operating account from the loan funds.

A reimbursement was received for resource deployment earlier this year.

Capital Expenditures

The December contractor's invoice for the renovation at EMS Station 1 was not received in time to be included in this report.

Summary Observation

The 2025 General Fund Cash flow was \$3,862,471 versus a budgeted amount of \$473,183. Significant factors for this positive variance include only spending \$577,047 of the budgeted \$2,474,960 for the building renovation and other building expansion/renovations costs. These unspent funds will be included in a budget amendment at the first of the year. Another factor is the approximately \$300,000 of interest income being received in 2025. Net income from operations exceeded the budgeted amount by \$1,630,000. The \$200,000 settlement from Ford was not anticipated in the 2025 budget. Offsetting these gains was the unbudgeted capital expenditures for equipment and vehicles of approximately \$165,000.

Debt Service Fund

I&S property tax receipts were \$1,494 in December and total \$584,227 for the year. Most of these funds were transferred to a separate account at Texas Class and earned \$736 in December.

No debt service payments were made in December.

EMS Operations

Patient service revenue collections are \$108,582 in December and total \$1,581,776 against the 2025 budget of \$1,047,563 or 151% of the 2025 budget.

Operating expenses of the EMS division are \$3,724,240 versus the budgeted amount of \$3,903,932 and are in line with expected levels of expenditure for the year with a couple of exceptions. Fleet operations, in total, are slightly over the expected level with vehicle repairs exceeding the annual budget by \$28,061. Medical supplies have exceeded the total 2025 budget by \$28,312 or 25%. Total salaries and benefits through December 31 are at 101% of the annual budget.

Should you have questions concerning the financial information contained in the report, please do not hesitate to contact me.

Sincerely,

Randall F. Parr

Randall F. Parr, CPA

BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT 3
Statement of Financial Position

	Total	
	As of December 31, 2025	As of December 31, 2024 (PY)
Assets		
Current Assets		
Bank Accounts		
11100 Checking accounts		
11110 Wells Fargo	164,001.31	802,638.81
11120 Wells Fargo Collections	218,011.75	4,519,032.33
11130 Wells Fargo Sweep	424,061.46	10,276,986.22
Total for 11100 Checking accounts	806,074.52	15,598,657.36
11200 Investment accounts		
1006 Investment Third Coast	-	-
11210 Texas Class Bank Account		
11211 General	13,279,117.69	327,478.16
11212 Reserve-Equipment & PPE	265,730.76	254,418.47
11213 Reserve-Vehicle Replacement	723,844.05	693,029.70
11214 Reserve-Liverpool	1,036.12	-
11215 Reserve-Building Improvements	74,293.70	71,130.95
11216 EMS Reserve Fund	2,739.05	-
11217 I&S Debt Service Fund	223,130.15	-
11218 Texas Class - Webster Loan Funds	1,581,294.11	-
Total for 11210 Texas Class Bank Account	16,151,185.63	1,346,057.28
11230 TexPool		
11231 Investment Texpool	2,348,745.14	2,251,484.44
Total for 11230 TexPool	2,348,745.14	2,251,484.44
Total for 11200 Investment accounts	18,499,930.77	3,597,541.72
Total for Bank Accounts	19,306,005.29	19,196,199.08
Accounts Receivable		
12100 Property taxes receivable		
12101 M&O taxes	12,447,949.38	5,916,991.00
12107 Penalties & interest	158,553.00	158,553.00
12110 Cash held by Tax Office	-	-
Total for 12100 Property taxes receivable	12,606,502.38	6,075,544.00
Accounts Receivable (A/R)	3,465.00	55,696.52
Total for Accounts Receivable	12,609,967.38	6,131,240.52
Other Current Assets		
12210 Sweep account interest	(0.02)	-
13000 Fraudulent Charges Receivable	-	-
15000 Prepaid expenses	-	-

BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT 3
Statement of Financial Position

	Total	
	As of December 31, 2025	As of December 31, 2024 (PY)
15110 Prepaid Insurance	44,181.33	44,181.33
15120 Prepaid Life Insurance	-	-
15130 Prepaid Lease	6,381.41	6,381.41
Total for 15000 Prepaid expenses	50,562.74	50,562.74
Inventory Asset	-	-
Refund from Siddons-Martin	-	-
Undeposited Funds	-	-
Total for Other Current Assets	50,562.72	50,562.74
Total for Current Assets	31,966,535.39	25,378,002.34
Fixed Assets		
16000 Fixed Assets		
16100 Land	481,884.93	481,884.93
16200 Buildings	9,193,818.97	9,193,818.97
16220 Construction in Progress - New Fire EMS Station	40,688.00	40,688.00
 Total for 16200 Buildings	9,234,506.97	9,234,506.97
16300 Apparatus & support vehicles	7,414,674.37	7,414,674.37
16400 Equipment	587,300.97	587,300.97
16950 Accumulated depreciation	(4,246,458.38)	(4,246,458.38)
 Total for 16000 Fixed Assets	13,471,908.86	13,471,908.86
17000 Right of Use Fixed Assets		
17100 RU Buildings	581,085.35	581,085.35
17200 RU Equipment	198,252.22	198,252.22
17900 Accumulated amortization - RU	(319,109.50)	(319,109.50)
 Total for 17000 Right of Use Fixed Assets	460,228.07	460,228.07
Total for Fixed Assets	13,932,136.93	13,932,136.93
Other Assets		
18000 Other assets		
18021 Security Deposits - National Benefit Services	14,764.17	14,764.17
 Total for 18000 Other assets	14,764.17	14,764.17
Total for Other Assets	14,764.17	14,764.17
Total for Assets	45,913,436.49	39,324,903.44
Liabilities and Equity		
Liabilities		
Current Liabilities		
Accounts Payable		
Accounts Payable (A/P)	(688,077.81)	371,952.45
 Total for Accounts Payable	(688,077.81)	371,952.45

BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT 3
Statement of Financial Position

	Total	
	As of December 31, 2025	As of December 31, 2024 (PY)
Credit Cards		
1013 Citibank	23,555.93	28,730.62
Total for Credit Cards	23,555.93	28,730.62
Other Current Liabilities		
21300 Payroll taxes		
21310 Federal withholding	-	-
21320 FICA	(64.04)	(64.04)
21330 Medicare	(14.97)	(14.97)
Total for 21300 Payroll taxes	(79.01)	(79.01)
21400 Payroll Liability	49,638.72	49,638.72
21411 TCDRS	(4,574.94)	33,643.85
21412 457 (b) Payroll Deferral	-	-
21413 FSA Payable	2,470.52	2,470.52
21414 Child Support	0.06	0.06
21415 AFLAC	(648.18)	(648.18)
Total for 21400 Payroll Liability	46,886.18	83,282.57
23000 Deferred Revenue		
23101 Property taxes	12,447,949.38	5,916,991.00
23111 Prepaid M&O taxes	2,619,941.59	5,114,990.75
23112 Prepaid I&S taxes	116,497.02	268,407.98
Total for 23000 Deferred Revenue	15,184,387.99	11,300,389.73
Total for Other Current Liabilities	15,231,195.16	11,383,672.30
Total for Current Liabilities	14,566,673.28	11,784,355.37
Long-term Liabilities		
28000 Loans & capital leases		
28100 Notes payable		
28101 Note Payable - Trustmark - 2 ambulances	458,931.97	458,931.97
28102 Notes Payable - Gov Cap - Iowa Colony Fire Station	6,488,304.85	6,488,304.85
28103 Prosperity Bank - Manvel EMS Station	447,691.48	447,691.48
Total for 28100 Notes payable	7,394,928.30	7,394,928.30
28200 Capital leases		
28201 Santander Bank - 1 ambulance	86,076.65	86,076.65
28202 Wells Fargo - Manvel VFD fire station	45,090.34	45,090.34
Total for 28200 Capital leases	131,166.99	131,166.99
Total for 28000 Loans & capital leases	7,526,095.29	7,526,095.29
Total for Long-term Liabilities	7,526,095.29	7,526,095.29
Total for Liabilities	22,092,768.57	19,310,450.66

BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT 3
Statement of Financial Position

	Total	
	As of December 31, 2025	As of December 31, 2024 (PY)
Equity		
31000 Opening Fund Balance	2,130,647.69	2,130,647.69
32000 Invested in net capital assets	5,907,862.74	5,907,862.74
Retained Earnings	11,975,835.98	9,687,365.01
Net Income	3,806,321.51	2,288,577.34
Total for Equity	23,820,667.92	20,014,452.78
Total for Liabilities and Equity	45,913,436.49	39,324,903.44

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of		Total		
	December	Jan - Dec YTD	2025 Budget	Over (Under) Budget	% of Budget
SUMMARIZED					
GENERAL FUND					
Income					
Total 40010 M&O property tax revenue	20,536.30	11,213,856.23	11,069,546.00	144,310.23	101.30%
Total 40120 EMS patient revenues	108,582.11	1,581,775.93	1,047,563.00	510,342.93	151.00%
Total other receipts	8,923.75	22,128.75	7,000.00	15,128.75	316.13%
Total 40141 MUD billings	-	752,680.08	752,680.00	0.08	100.00%
Total Income	138,042.16	13,570,440.99	12,876,789.00	669,781.99	105.39%
Expenses					
Administrative					
Total 60100 Commissioner expenses	2,100.00	31,539.98	36,000.00	(4,460.02)	87.61%
Total 60130 SAFE-D expenses	9,641.03	18,461.99	26,200.00	(7,738.01)	70.47%
Total 60140 Marketing	503.75	15,396.36	43,300.00	(27,903.64)	35.56%
Total 60150 Community education	1,600.00	7,746.73	6,700.00	1,046.73	115.62%
Total 60210 Administrative salaries & wages	33,187.72	325,717.42	433,915.24	(108,197.82)	75.06%
Total 60239 Benefits	7,872.45	86,654.27	142,598.55	(55,944.28)	60.77%
Total 60200 Salaries & benefits	41,060.17	412,371.69	576,513.79	(164,142.10)	71.53%
Total 60300 Office expense	2,508.37	44,081.26	55,307.00	(11,225.74)	79.70%
Total 60400 Professional fees	72,541.11	515,233.26	867,200.00	(351,966.74)	59.41%
Total 60500 Training	999.00	6,558.05	20,000.00	(13,441.95)	32.79%
Total 60000 ADMINISTRATIVE EXPENSES	130,953.43	1,051,389.32	1,631,220.79	(579,831.47)	64.45%
Operations					
Total 70100 Service provider operations	11,276.81	4,248,421.40	4,389,792.00	(141,370.60)	96.78%
Total 70210 Salaries & wages expenses	218,184.40	2,691,798.92	2,496,534.00	195,264.92	107.82%
Total 70239 Benefits	54,086.02	700,550.82	980,454.00	(279,903.18)	71.45%
Total 70200 Operation salaries & benefits	272,270.42	3,392,349.74	3,476,988.00	(84,638.26)	97.57%
Total 70300 Insurance costs	77,595.00	276,213.00	261,343.00	14,870.00	105.69%
Total 70350 Fleet operations	19,666.79	530,096.42	648,000.00	(117,903.58)	81.81%
Total 70400 Facilities	43,629.80	402,424.62	386,260.00	16,164.62	104.18%
Total 70460 Equipment costs	4,335.09	122,931.94	87,560.00	35,371.94	140.40%
Total 70500 Other personnel costs	489.97	25,935.90	46,325.00	(20,389.10)	55.99%
Total 70520 Training costs	11,980.92	53,002.46	60,565.00	(7,562.54)	87.51%
Total 70550 Other supplies	620.15	22,136.68	52,250.00	(30,113.32)	42.37%
Total 70560 Medical supplies	3,438.30	140,529.56	112,683.00	27,846.56	124.71%
Total 70600 Technology	10,451.00	124,592.60	99,234.00	25,358.60	125.55%
Total 70650 Communications	20,860.00	97,278.73	165,820.00	(68,541.27)	58.67%
Total 70700 Volunteer expenses	-	41,414.93	80,677.00	(39,262.07)	51.33%
Total 70750 Operational professional fees	12,302.81	131,181.95	92,600.00	38,581.95	141.67%
Total 70780 Other expenses	-	1,835.61	15,000.00	(13,164.39)	12.24%
Total 70790 Disaster expenses	-	8,107.49	-	8,107.49	
Total 70000 OPERATIONS	488,917.06	9,618,453.03	9,975,097.00	(356,643.97)	96.42%

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of		Total		
	December	Jan - Dec YTD Actual	2025 Budget	Over (Under) Budget	% of Budget
Total Expenses	619,870.49	10,669,842.35	11,606,317.79	(936,475.44)	91.93%
Cash Flow from Operations	(481,828.33)	2,900,598.64	1,270,471.21	1,606,257.43	
Other Sources and Uses of Cash					
Total 80010 Interest Earned	60,614.97	794,270.15	500,000.00	294,270.15	158.85%
Total 80020 Other Revenue	4,006.52	241,147.99	10,040.00	231,107.99	2401.87%
Total 83000 Loan proceeds	-	2,000,000.00	2,500,000.00	(500,000.00)	80.00%
Total Other Sources of Cash	64,621.49	3,035,418.14	3,010,040.00	25,378.14	100.84%
Total 90100 Land	-	1,604.45	-	1,604.45	
Total 90200 Buildings	(16,477.89)	577,046.59	2,474,960.00	(1,897,913.41)	23.32%
Total 90300 Capital Purchase - Equipment	15,834.00	135,150.27	-	135,150.27	
Total 90400 Apparatus purchases	-	1,200,000.00	1,200,000.00	-	100.00%
Total 90500 Support vehicles purchases	-	83,111.69	55,000.00	28,111.69	151.11%
Total 90010 Capital expenditures	(643.89)	1,996,913.00	3,729,960.00	(1,733,047.00)	53.54%
Total 92000 M&O Funded debt service	-	77,368.37	77,368.00	0.37	100.00%
Total other uses of cash	(643.89)	2,074,281.37	3,807,328.00	(1,733,046.63)	54.48%
Net Other Sources (Uses) of Cash	65,265.38	961,136.77	(797,288.00)	1,758,424.77	
GENERAL FUND CASH FLOW (DEFICIT)	(416,562.95)	3,861,735.41	473,183.21	3,364,682.20	
DEBT SERVICE FUND					
Total 95100 Property tax revenue	1,493.68	584,227.09	572,746.00	11,481.09	
Total 95200 Interest earnings	736.00	11,743.97	6,000.00	5,743.97	
Total 95000 Receipts	2,229.68	595,971.06	578,746.00	17,225.06	
Total 96100 Debt service	-	651,384.96	650,975.00	409.96	
DEBT SERVICE FUND CASH FLOW (DEFICIT)	2,229.68	(55,413.90)	(72,229.00)	16,815.10	
DISTRICT WIDE CASH FLOW (DEFICIT)	(414,333.27)	3,806,321.51	400,954.21	3,381,497.30	

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of	Total							
		December	Jan - Dec YTD	2025 Budget	Over (Under) Budget				
			Actual						
DETAILED									
GENERAL FUND									
Income									
40010 M&O property tax revenue									
40011 Current	(16.74)	10,889,382.05	10,876,546.00	12,836.05	100.12%				
40012 Prior years	15,086.48	220,279.65	75,000.00	145,279.65	293.71%				
40013 Ag	1,406.08	6,640.15	40,000.00	(33,359.85)	16.60%				
40014 Rendition penalties	75.49	1,518.05	1,500.00	18.05	101.20%				
40015 Rendition penalty fees	(4.26)	74.54		74.54					
40016 SIT collections	-	4.11	4,000.00	(3,995.89)	0.10%				
40018 Section 25.25 revenues	-	1.87		1.87					
40021 Penalties	1,538.03	53,777.98	45,000.00	8,777.98	119.51%				
40022 Interest	2,451.22	38,061.60	25,000.00	13,061.60	152.25%				
40032 Unclaimed property tax overpayments	-	4,116.23	2,500.00	1,616.23	164.65%				
Total 40010 M&O property tax revenue	20,536.30	11,213,856.23	11,069,546.00	144,310.23	101.30%				
40100 Revenues from services									
4002 Charges for Services					-				
40120 EMS patient revenues									
40120A Transport Revenues									
40121 Medicare	23,374.22	437,215.90		437,215.90					
40122 FMA	83,654.26	81,929.89		81,929.89					
40123 Medicaid		61,528.65		61,528.65					
40124 Private pay		77,175.73		77,175.73					
40125 Commercial Insurance	1,183.99	826,825.98	1,047,563.00	(220,737.02)	78.93%				
40126 Collections		4,945.91		4,945.91					
40127 Auto insurance		12,044.72		12,044.72					
40128 Workers comp		346.17		346.17					
40129 Other patient revenues		65,684.72		65,684.72					
40139 Refunds		(9,791.74)		(9,791.74)					
Total 40120 EMS patient revenues	108,212.47	1,557,905.93	1,047,563.00	510,342.93	148.72%				
40120B Non-Transport revenues									
40131 Medicare		486.86		486.86					
40133 Medicaid	369.64	2,324.57		2,324.57					
40134 Self pay		11,185.89		11,185.89					
40135 Private insurance		7,472.68		7,472.68					
40137 Auto insurance		2,400.00		2,400.00					
Total 40120B Non-Transport revenues	369.64	23,870.00	-	23,870.00					
Total patient revenue	108,582.11	1,581,775.93	1,047,563.00	534,212.93	151.00%				
40201 Administrative Services Provided (E. TX. Gulf Coast)	-	7,000.00	7,000.00	-					
40203 Intergovernmental Revenue	-			-					
40204 Rental income	-	100.00		100.00					
40205 EMS Standby fees	8,923.75	15,028.75		15,028.75					
Total other receipts	8,923.75	22,128.75	7,000.00	15,128.75	316.13%				

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of	Total		
		December	Jan - Dec YTD	
			Actual	2025 Budget
Total 40100 Revenues from services		117,505.86	1,603,904.68	1,054,563.00
40210 Other service revenue				549,341.68
40141 MUD billings				152.09%
40142 MUD 21		-	376,340.04	376,340.00
40143 MUD 22		-	376,340.04	376,340.00
Total 40141 MUD billings		-	752,680.08	752,680.00
Total 40210 Other service revenue		-	752,680.08	752,680.00
Total Income		138,042.16	13,570,440.99	12,876,789.00
Gross Profit		138,042.16	13,570,440.99	12,876,789.00
				693,651.99
				105.39%

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of	Total			
		Jan - Dec YTD		Over (Under) Budget	% of Budget
		December	Actual		
Expenses					
60000 ADMINISTRATIVE EXPENSES					
60100 Commissioner expenses					
60110 Board Compensation Policy	2,100.00	31,450.00	36,000.00	(4,550.00)	87.36%
60115 Board Committee Meeting Expenses	-	89.98		89.98	
Total 60100 Commissioner expenses	2,100.00	31,539.98	36,000.00	(4,460.02)	87.61%
60130 SAFE-D expenses					
60131 Membership dues	-	3,155.00	1,200.00	1,955.00	262.92%
60132 Conference registration	3,540.00	3,540.00	5,000.00	(1,460.00)	70.80%
60133 Training sessions	-	-	5,000.00	(5,000.00)	0.00%
60134 Conference travel, meals & lodging	6,101.03	11,766.99	15,000.00	(3,233.01)	78.45%
Total 60130 SAFE-D expenses	9,641.03	18,461.99	26,200.00	(7,738.01)	70.47%
60140 Marketing					
60141 Community engagement meetings		845.30	2,800.00	(1,954.70)	30.19%
60142 Awards - Employee Recognition	158.54	5,805.10	9,500.00	(3,694.90)	61.11%
60143 Printed materials		3,450.00	3,000.00	450.00	115.00%
60144 Chamber of Commerce memberships	20.00	752.51	2,500.00	(1,747.49)	30.10%
60145 Chamber of Commerce functions		1,766.87	-	1,766.87	
60146 Promotional materials		680.49	3,000.00	(2,319.51)	22.68%
60147 Marketing materials		256.69	1,000.00	(743.31)	25.67%
60148 Advertising costs	11.76	1,525.95	6,500.00	(4,974.05)	23.48%
60149 Photography/videography	313.45	313.45	15,000.00	(14,686.55)	2.09%
Total 60140 Marketing	503.75	15,396.36	43,300.00	(27,903.64)	35.56%
60150 Community education					
60151 Printed materials		1,885.24	1,500.00	385.24	125.68%
60152 County filing fees		200.00	-	200.00	
60153 Consultant fees	1,600.00	3,200.00	4,000.00	(800.00)	80.00%
60154 Translation services		2,461.49	1,200.00	1,261.49	205.12%
Total 60150 Community education	1,600.00	7,746.73	6,700.00	1,046.73	115.62%
60200 Salaries & benefits					
60210 Administrative salaries & wages					
60211 Salaries	29,340.08	281,571.49	414,877.66	(133,306.17)	67.87%
60212 Overtime	1,756.54	24,466.16	19,037.58	5,428.58	128.52%
60221 Holiday pay	1,838.60	9,833.67	-	9,833.67	
60223 Sick time	252.50	4,812.59	-	4,812.59	
60225 Paid time off		3,891.71	-	3,891.71	
60226 Bereavement		1,141.80	-	1,141.80	
Total 60210 Administrative salaries & wages	33,187.72	325,717.42	433,915.24	(108,197.82)	75.06%
60239 Benefits					
60240 Payroll taxes					
60241 FICA	2,050.45	20,084.20	26,902.74	(6,818.54)	74.65%
60242 Medicare	479.53	4,697.36	6,291.77	(1,594.41)	74.66%
60243 Unemployment tax - TWC		416.50	1,701.00	(1,284.50)	24.49%
Total 60240 Payroll taxes	2,529.98	25,198.06	34,895.51	(9,697.45)	72.21%
60250 Medical insurance					

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of		Total		
	December	Jan - Dec YTD Actual	2025 Budget	Over (Under) Budget	% of Budget
60251 Medical insurance - employees	2,027.94	27,039.20	48,742.56	(21,703.36)	55.47%
60261 Dental insurance - employees	104.58	1,220.10	2,091.60	(871.50)	58.33%
60262 Dental insurance - dependents	34.86	383.46	1,254.96	(871.50)	30.56%
60263 Vision insurance - employees	21.27	248.15	429.00	(180.85)	57.84%
60264 Vision insurance - dependents	7.08	77.88	257.76	(179.88)	30.21%
Total 60250 Medical insurance	2,195.73	28,968.79	52,775.88	(23,807.09)	54.89%
60270 Other employee benefits					
60271 Basic life Insurance	66.00	627.00	990.00	(363.00)	63.33%
60272 Supplemental life insurance	106.80	858.30	1,158.00	(299.70)	74.12%
60273 Dependent life insurance	13.25	117.00	270.00	(153.00)	43.33%
60274 AD&D	10.80	102.60	162.00	(59.40)	63.33%
60275 Supplemental AD&D	3.60	163.46	61.20	102.26	267.09%
60276 Dependent AD&D	0.75	8.25	27.00	(18.75)	30.56%
60277 Short-term disability	163.65	1,304.21	1,633.92	(329.71)	79.82%
60278 Long-term disability	83.81	667.94	836.76	(168.82)	79.82%
60279 Next Level Prime	375.00	3,750.00	6,300.00	(2,550.00)	59.52%
Total 60270 Other employee benefits	823.66	7,598.76	11,438.88	(3,840.12)	66.43%
60280 Workers' compensation			5,000.00	(5,000.00)	0.00%
60290 Pension					
60291 TCDRS pension matching	2,323.08	24,888.66	38,488.28	(13,599.62)	64.67%
Total 60290 Pension	2,323.08	24,888.66	38,488.28	(13,599.62)	64.67%
Total 60239 Benefits	7,872.45	86,654.27	142,598.55	(55,944.28)	60.77%
Total 60200 Salaries & benefits	41,060.17	412,371.69	576,513.79	(164,142.10)	71.53%
60300 Office expense					
60301 Supplies - Office		12,885.22	11,000.00	1,885.22	117.14%
60302 Supplies - Postage & Shipping	711.99	4,098.43	2,750.00	1,348.43	149.03%
60303 Sundry - Dues & Memberships	349.00	2,422.28	6,603.00	(4,180.72)	36.68%
60304 Sundry - Subscriptions	1,148.64	20,113.65	26,554.00	(6,440.35)	75.75%
60305 Bank Charges	0.39	892.24	3,500.00	(2,607.76)	25.49%
60306 Copier charges		165.67	4,000.00	(3,834.33)	16.77%
60310 Meeting Expense		670.64	250.00	420.64	116.00%
60311 Bonding Fees		290.00	650.00	(360.00)	391.25%
60312 Office Equipment Rental/Lease	298.35	2,543.13	-	2,543.13	
Total 60300 Office expense	2,508.37	44,081.26	55,307.00	(11,225.74)	79.70%
60400 Professional fees					
60410 Legal					
60411 Legal - General Counsel	2,883.75	66,583.54	90,000.00	(23,416.46)	73.98%
60413 Legal - Litigation	3,150.00	21,890.00	20,000.00	1,890.00	109.45%
60414 Published Legal Notices		2,201.47	1,000.00	1,201.47	220.15%
Total 60410 Legal	6,033.75	90,675.01	111,000.00	(20,324.99)	81.69%
60416 Election Costs		25,644.31	40,000.00	(14,355.69)	64.11%
60421 Bookkeeping Fees	5,000.00	62,201.82	48,000.00	14,201.82	129.59%
60422 Audit Fees		24,000.00	49,000.00	(25,000.00)	48.98%
60423 Payroll processing fees	255.88	6,193.76	7,200.00	(1,006.24)	86.02%
60424 Management consulting	35,294.40	277,433.65	350,000.00	(72,566.35)	79.27%

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of		Total		
	December	Jan - Dec YTD Actual	2025 Budget	Over (Under) Budget	% of Budget
60425 Other consulting projects	1,995.00	1,995.00	40,000.00	(38,005.00)	4.99%
60426 Sales tax consultant		100.19	25,000.00	(24,899.81)	0.40%
60427 Financial consulting	-	-	42,000.00	(42,000.00)	0.00%
60428 Brazoria County Tax Collector	23,887.08	23,903.13	25,000.00	(1,096.87)	95.61%
60429 Appraisal District		46.00	70,000.00	(69,954.00)	0.07%
60431 FSA Plan Admin services	75.00	3,040.39		3,040.39	
60442 Architectural projects	-	-	60,000.00	(60,000.00)	0.00%
Total 60400 Professional fees	72,541.11	515,233.26	867,200.00	(351,966.74)	59.41%
60500 Training					
60501 Training classes	-	-	5,000.00	(5,000.00)	0.00%
60502 Professional development	999.00	1,318.55	5,000.00	(3,681.45)	26.37%
60503 Travel costs	-	5,239.50	10,000.00	(4,760.50)	52.40%
Total 60500 Training	999.00	6,558.05	20,000.00	(13,441.95)	32.79%
Total 60000 ADMINISTRATIVE EXPENSES	130,953.43	1,051,389.32	1,631,220.79	(579,831.47)	64.45%
70000 OPERATIONS					
70100 Service provider operations					
5003.13 Services - Contract				-	
5003.30 Operational Support Allocation				-	
70110 Provider operating payments	-	3,516,485.97	3,503,286.00	13,199.97	100.38%
70120 Service provider capital expenditures	-	568,434.73	674,506.00	(106,071.27)	84.27%
70130 Operational support payments	11,276.81	163,500.70	212,000.00	(48,499.30)	77.12%
Total 70100 Service provider operations	11,276.81	4,248,421.40	4,389,792.00	(141,370.60)	96.78%
70200 Operation salaries & benefits					
70210 Salaries & wages expenses					
70211 Command staff	34,182.40	422,084.10	411,061.00	11,023.10	102.68%
70213 Supervisors	15,096.00	179,007.22	185,489.00	(6,481.78)	96.51%
70214 Supervisor overtime	23,544.24	153,268.47	112,364.00	40,904.47	136.40%
70215 Clinical	63,185.06	822,667.04	914,805.00	(92,137.96)	89.93%
70216 Clinical overtime	50,403.11	782,764.99	554,161.00	228,603.99	141.25%
70217 Apparatus Maintenance	7,540.35	85,624.30	119,203.00	(33,578.70)	71.83%
70218 Apparatus Maintenance overtime	816.08	21,410.39	11,941.00	9,469.39	179.30%
70219 Administrative assistant	2,078.12	23,649.54	52,510.00	(28,860.46)	45.04%
70220 Short Term Disability		0.00	-	-	
70221 Salaries - Holiday Pay	8,716.10	72,402.96	-	72,402.96	
70223 Salaries - Sick Time	1,769.14	48,931.14	-	48,931.14	
70225 Paid time off	6,338.69	40,323.51	-	40,323.51	
70227 Part-time positions	1,803.86	22,295.79	60,000.00	(37,704.21)	37.16%
70228 Bereavement		1,040.16	-	1,040.16	
70229 Unscheduled overtime	2,711.25	16,131.21	75,000.00	(58,868.79)	21.51%
70230 Building maintenance technician		198.10		198.10	
Total 70210 Salaries & wages expenses	218,184.40	2,691,798.92	2,496,534.00	195,264.92	107.82%
70239 Benefits					
70240 Salaries - Payroll Taxes					
70241 FICA	13,184.74	163,080.60	154,785.00	8,295.60	105.36%
70242 Medicare	3,083.54	38,145.05	36,200.00	1,945.05	105.37%

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of	Total			Over (Under) Budget	% of Budget
		December	Jan - Dec YTD Actual	2025 Budget		
70243 Benefits - Unemployment Insurance (TWC)	101.81	2,111.32	756.00	1,355.32	279.28%	
Total 70240 Salaries - Payroll Taxes	16,370.09	203,336.97	191,741.00	11,595.97	106.05%	
70250 Benefits - Medical Benefits						
70251 Medical insurance - employees	14,665.88	179,162.89	206,876.00	(27,713.11)	86.60%	
70252 Medical insurance - dependents	1,173.77	(4,934.94)	78,649.00	(83,583.94)	-6.27%	
70253 Dental - employees	704.29	7,903.21	10,458.00	(2,554.79)	75.57%	
70254 Dental - dependents	107.87	(520.37)	6,466.00	(6,986.37)	-8.05%	
70255 Vision - employees	141.80	1,636.79	2,145.00	(508.21)	76.31%	
70256 Vision - dependents	0.37	(125.76)	1,421.00	(1,546.76)	-8.85%	
Total 70250 Benefits - Medical Benefits	16,793.98	183,121.82	306,015.00	(122,893.18)	59.84%	
70270 Other employee benefits						-
70271 Basic life Insurance	(76.44)	459.00	4,851.00	(4,392.00)	9.46%	
70272 Supplemental life Insurance	269.30	3,165.60	1,367.00	1,798.60	231.57%	
70273 Dependent life insurance	30.20	357.15	34.00	323.15	1050.44%	
70274 AD&D	62.10	765.00	794.00	(29.00)	96.35%	
70275 Supplemental AD&D	31.80	685.90	149.00	536.90	460.34%	
70276 Dependent AD&D	(33.83)	(332.74)	4.00	(336.74)	-8318.50%	
70277 Short-term disability	940.41	10,692.55	10,894.00	(201.45)	98.15%	
70278 Long-term disability	480.75	5,479.16	5,579.00	(99.84)	98.21%	
70281 Annual physicals	-	-	12,000.00	(12,000.00)	0.00%	
70282 EAP	-	-	3,000.00	(3,000.00)	0.00%	
70283 COBRA contract	120.00	880.00	630.00	250.00		
70284 Next Level Prime	3,825.00	40,800.00	41,400.00	(600.00)	98.55%	
70285 Accident & Sickness		25,930.00	23,554.00	2,376.00	110.09%	
Total 70270 Other employee benefits	5,649.29	88,881.62	104,256.00	(15,374.38)	85.25%	
70290 Pension Plan						
70291 Benefits - Pension	15,272.66	236,860.01	221,442.00	15,418.01	106.96%	
Total 70290 Pension Plan	15,272.66	236,860.01	221,442.00	15,418.01	106.96%	
70295 Workers compensation insurance						
70296 Benefits - Worker's Compensation	-	52,456.76	157,000.00	(104,543.24)	33.41%	
70297 Workmen's comp policy dividends'	-	(64,106.36)	-	(64,106.36)		
Total 70295 Workers compensation insurance	-	(11,649.60)	157,000.00	(168,649.60)	-7.42%	
Total 70239 Benefits	54,086.02	700,550.82	980,454.00	(279,903.18)	71.45%	
Total 70200 Operation salaries & benefits	272,270.42	3,392,349.74	3,476,988.00	(84,638.26)	97.57%	
70300 Insurance costs						
70311 Vehicle Insurance	36,505.00	135,294.00	121,008.00	14,286.00	111.81%	
70312 Property & Casualty Insurance	40,805.00	140,634.00	105,197.00	35,437.00	133.69%	
70314 Cyber insurance	-		5,743.00	(5,743.00)	0.00%	
70315 Theft fees	285.00	285.00	342.00	(57.00)	83.33%	
70316 Crime fees	-	-	250.00	(250.00)	0.00%	
70317 Management liability	-	-	7,872.00	(7,872.00)	0.00%	
70318 Excess liability	-	-	11,434.00	(11,434.00)	0.00%	
70319 Portable equipment	-	-	9,497.00	(9,497.00)	0.00%	
Total 70300 Insurance costs	77,595.00	276,213.00	261,343.00	14,870.00	105.69%	
70350 Fleet operations						

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of		Total		
	December	Jan - Dec YTD Actual	2025 Budget	Over (Under) Budget	% of Budget
70351 Vehicle repairs	6,396.30	301,052.78	337,500.00	(36,447.22)	89.20%
70352 Preventative Maintenance	2,943.97	100,059.89	168,000.00	(67,940.11)	59.56%
70353 Supplies - Fuel, Oil & Grease	7,451.69	86,393.82	142,500.00	(56,106.18)	60.63%
70354 Tires		29,502.05	-	29,502.05	
70355 Other fleet costs	2,874.83	5,068.09	-	5,068.09	
70356 Towing		8,019.79		8,019.79	
Total 70350 Fleet operations	19,666.79	530,096.42	648,000.00	(117,903.58)	81.81%
70400 Facilities					-
70410 Utility costs					
70411 Utilities - Electric	5,895.65	67,261.97	69,250.00	(1,988.03)	97.13%
70412 Utilities - Gas	2,267.10	12,347.51	10,150.00	2,197.51	121.65%
70413 Utilities - Water	254.91	16,961.26	7,050.00	9,911.26	240.59%
70414 Utilities - Waste Disposal		19,423.93	19,500.00	(76.07)	99.61%
70415 Utilities - Telephone	5,467.53	44,030.12	54,750.00	(10,719.88)	80.42%
70417 Utilities - Cable/Internet	2,603.13	40,622.46	39,100.00	1,522.46	103.89%
Total 70410 Utility costs	16,488.32	200,647.25	199,800.00	847.25	100.42%
70420 Rental costs					
70422 Buildings	9,572.11	38,288.44	38,000.00	288.44	100.76%
Total 70420 Rental costs	9,572.11	38,288.44	38,000.00	288.44	100.76%
70430 Building & grounds maintenance					-
5005.04 Preventative Maintenance	-	-	20,400.00	(20,400.00)	0.00%
70431 Landscape maintenance	4,061.40	42,107.83	1,000.00	41,107.83	4210.78%
70432 Lawn sprinkler maintenance	2,200.00	4,633.43	2,500.00	2,133.43	185.34%
70433 Services - Electricians		5,822.02	3,000.00	2,822.02	194.07%
70434 Plumbing		9,439.94	2,000.00	7,439.94	472.00%
70435 HVAC repairs		5,697.51	94,260.00	(88,562.49)	6.04%
70437 HVAC filters		212.68	1,000.00	(787.32)	21.27%
70438 Bay doors	5,219.00	28,615.88	5,000.00	23,615.88	572.32%
70439 Alarm monitoring		2,160.00	1,000.00	1,160.00	216.00%
70440 Building fire sprinkler maintenance		4,579.13	1,000.00	3,579.13	457.91%
70442 Building access controls	4.97	3,291.08	2,500.00	791.08	131.64%
70443 Cleaning services	1,511.12	19,328.82	4,800.00	14,528.82	402.68%
70444 Roof repairs		1,500.00	10,000.00	(8,500.00)	15.00%
70445 Exterminating	778.17	4,746.17	-	4,746.17	
70446 Building repairs	2,975.00	8,810.74	-	8,810.74	
70447 Appliance repairs/replacement	444.71	782.71	-	782.71	
70448 Furniture		1,749.96	-	1,749.96	
70449 Generator maintenance		19,636.03	-	19,636.03	
70450 Generator Preventive Maintenance	375.00	375.00		375.00	
Total 70430 Building & grounds maintenance	17,569.37	163,488.93	148,460.00	15,028.93	110.12%
Total 70400 Facilities	43,629.80	402,424.62	386,260.00	16,164.62	104.18%
70460 Equipment costs					
70461 Maintenance - Equipment	3,900.32	15,654.42	22,800.00	(7,145.58)	68.66%
70462 Preventative Maintenance	91.00	71,164.66	21,215.00	49,949.66	335.45%

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of	Total			% of Budget
		December	Jan - Dec YTD Actual	2025 Budget	
70464 Minor Gear/Equipment	56.49	4,499.38	3,545.00	954.38	126.92%
70466 Supplies - Minor Tools & Equipment		5,657.19	15,000.00	(9,342.81)	37.71%
70467 Services - Equipment Rental/Lease	28.97	14,058.29	9,000.00	5,058.29	156.20%
70469 AED maintenance contract	258.31	2,865.05	6,000.00	(3,134.95)	47.75%
70470 Stryker maintenance contract		9,032.95	10,000.00	(967.05)	90.33%
Total 70460 Equipment costs	4,335.09	122,931.94	87,560.00	35,371.94	140.40%
70500 Other personnel costs					
70501 Supplies - Uniforms	129.97	13,179.88	18,710.00	(5,530.12)	70.44%
70502 Sundry - Recruitment		795.46	5,300.00	(4,504.54)	15.01%
70503 Screening & testing	360.00	3,245.00	5,315.00	(2,070.00)	61.05%
70504 Background checks		2,780.03	4,000.00	(1,219.97)	69.50%
70505 Advertising - Boost		49.93	3,000.00	(2,950.07)	1.66%
70506 Advertising - magazines		192.10	4,000.00	(3,807.90)	4.80%
70507 PPE		5,693.50	6,000.00	(306.50)	94.89%
Total 70500 Other personnel costs	489.97	25,935.90	46,325.00	(20,389.10)	55.99%
70520 Training costs					
70521 Supplies - Educational & Training	10,805.57	24,844.66	23,551.00	1,293.66	105.49%
70522 Sundry - Permits, Certifications & Licenses		442.40	2,500.00	(2,057.60)	17.70%
70523 Sundry - Travel/Training	1,175.35	26,005.40	22,014.00	3,991.40	118.13%
70525 Professional development		1,710.00	12,500.00	(10,790.00)	13.68%
Total 70520 Training costs	11,980.92	53,002.46	60,565.00	(7,562.54)	87.51%
70550 Other supplies					
70551 Supplies - Expendables		1,640.84		1,640.84	
70552 *Supplies - Household	448.24	5,037.10	11,250.00	(6,212.90)	44.77%
70553 Supplies - Public Relation Items		1,385.92	27,500.00	(26,114.08)	5.04%
70554 Supplies - Fire Suppressant & Chemical		5,150.49	9,500.00	(4,349.51)	54.22%
70555 Supplies - Food & Ice	171.91	8,922.33	4,000.00	4,922.33	223.06%
Total 70550 Other supplies	620.15	22,136.68	52,250.00	(30,113.32)	42.37%
70560 Medical supplies					
5003.12 Supplies - Medical	-	-	1,000.00	(1,000.00)	0.00%
70561 Oxygen	607.69	4,479.05	3,600.00	879.05	124.42%
70562 Oxygen bottle rental		5,047.27	4,524.00	523.27	111.57%
70563 Pharmacy	310.15	23,348.59	94,039.00	(70,690.41)	24.83%
70564 Blood and products		10,407.90	6,720.00	3,687.90	154.88%
70565 Medical waste disposal	-	-	2,400.00	(2,400.00)	32.65%
70566 Sharps compliance	78.98	783.56	400.00	383.56	793.18%
70567 Medical durable	729.00	3,172.73	-	3,172.73	
70568 Medical expendables	1,712.48	93,290.46	-	93,290.46	
Total 70560 Medical supplies	3,438.30	140,529.56	112,683.00	27,846.56	124.71%
70600 Technology					
70601 ESO HER software	-	10,692.34	10,692.00	0.34	100.00%
70602 ESO HDE software	1,055.60	1,055.60	1,025.00	30.60	102.99%
70603 ESO scheduling		2,305.00	1,617.00	688.00	313.54%
70604 ESO fire incident reporting	6,543.88	8,299.82	1,500.00	6,799.82	139.60%
70605 Website	248.00	5,070.00	3,000.00	2,070.00	807.12%

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of	Total			
		December	Jan - Dec YTD	2025 Budget	Over (Under) Budget
			Actual		% of Budget
70606 Social media posting		349.00	2,094.00	4,200.00	(2,106.00) 453.07%
70607 Datavox			7,441.79	2,400.00	5,041.79 67.19%
70608 Computer repairs		150.00	24,213.73	-	24,213.73
70609 Computer replacement		142.98	19,028.95	4,800.00	14,228.95 396.44%
70610 IT service contract			1,612.50	70,000.00	(68,387.50) 2.30%
70611 Operating system		1,775.54	28,764.94	-	28,764.94
70612 Network			454.65	-	454.65
70613 CAD Software			9,840.00	-	9,840.00
70614 Maintenance & Inventory Software		186.00	372.00	-	372.00
70615 Alerting Software			648.00	-	648.00
70619 GIS services			2,699.28	-	2,699.28
Total 70600 Technology		10,451.00	124,592.60	99,234.00	25,358.60 125.55%
70650 Communications					
70651 Communications - Contracts		20,860.00	83,530.89	110,000.00	(26,469.11) 75.94%
70652 Technology fee		-	-	45,820.00	(45,820.00) 0.00%
70653 Communication - Repair		-	483.05	5,000.00	(4,516.95) 9.66%
70654 Services - Digital Radio Enhancements		-	1,112.96	5,000.00	(3,887.04) 22.26%
70655 Cell phones		-	12,151.83	-	12,151.83
Total 70650 Communications		20,860.00	97,278.73	165,820.00	(68,541.27) 58.67%
70700 Volunteer expenses					
70701 Services - VFD Pension		-	40,659.00	65,000.00	(24,341.00) 62.55%
70702 Salaries - Staffing Fees		-	755.93	7,000.00	(6,244.07) 10.80%
70703 Services - VFD Group Life Insurance		-	-	2,000.00	(2,000.00) 0.00%
70704 Accident & sickness policy		-	-	3,921.00	(3,921.00) 0.00%
70706 Recruiting costs		-	-	2,756.00	(2,756.00) 0.00%
Total 70700 Volunteer expenses		-	41,414.93	80,677.00	(39,262.07) 51.33%
70750 Operational professional fees					
70751 Services - Billing		9,250.08	100,079.12	60,000.00	40,079.12 166.80%
70752 EMS collection service		39.48	2,103.57	11,000.00	(8,896.43) 19.12%
70753 Medical director		2,470.00	22,980.00	21,600.00	1,380.00 106.39%
70754 Credit card processing services		543.25	6,019.26	-	6,019.26
Total 70750 Operational professional fees		12,302.81	131,181.95	92,600.00	38,581.95 141.67%
70780 Other expenses					
70781 Miscellaneous Expense			1,835.61	15,000.00	(13,164.39) 12.24%
Total 70780 Other expenses		-	1,835.61	15,000.00	(13,164.39) 12.24%
70790 Disaster expenses					
70791 Food and water			876.44		876.44
70793 Repairs			7,231.05		7,231.05
Total 70790 Disaster expenses		-	8,107.49		8,107.49
Total 70000 OPERATIONS		488,917.06	9,618,453.03	9,975,097.00	(356,643.97) 96.42%
Total Expenses		619,870.49	10,669,842.35	11,606,317.79	(936,475.44) 91.93%
Net Operating Income		(481,828.33)	2,900,598.64	1,270,471.21	1,630,127.43 228.31%
Other Income					
80000 Other sources of cash					
80010 Interest Earned					-

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of		Total		Over (Under) Budget	% of Budget
	December	Jan - Dec YTD Actual	2025 Budget			
80011 Interest on invested funds	59,586.99	456,354.07	500,000.00	(43,645.93)	91.27%	
80012 Interest on sweep account		330,338.70	-	330,338.70		
80013 Interest on checking accounts	1,027.98	7,577.38	-	7,577.38		
Total 80010 Interest Earned	60,614.97	794,270.15	500,000.00	294,270.15	158.85%	
80020 Other Revenue						
80032 Insurance Proceeds - VFIS Vehicle	-	5,097.58	-	5,097.58		
80033 Insurance Proceeds- Ford Settlement	-	200,000.00	-	200,000.00		
80060 Grant Income	-	-	3,000.00	(3,000.00)	0.00%	
80040 Disaster expense reimbursement	-	14,899.50	-	14,899.50		
80050 Contributions	1,585.79	7,068.44	7,040.00	28.44	100.40%	
80075 Tower lease proceeds	-	9,272.03	-	9,272.03		
81000 Proceeds from sale of surplus assets	559.00	559.00		559.00		
80302 - Other proceeds	1,861.73	4,251.44	-	4,251.44		
Total 80020 Other Revenue	4,006.52	241,147.99	10,040.00	231,107.99	2401.87%	
83000 Loan proceeds						
83200 Buildings	-	2,000,000.00	2,500,000.00	(500,000.00)	80.00%	
Total 83000 Loan proceeds	-	2,000,000.00	2,500,000.00	(500,000.00)	80.00%	
Total 80000 Other sources of cash	64,621.49	3,035,418.14	3,010,040.00	25,378.14	100.84%	
Total Other Sources of Cash	64,621.49	3,035,418.14	3,010,040.00	25,378.14	100.84%	
Other Expenses						
90000 Other uses of cash						
90010 Capital expenditures						
90100 Land						
90113 Capital Purchase - Land	-	1,604.45	-	1,604.45		
Total 90100 Land	-	1,604.45	-	1,604.45		
90200 Buildings						
90205 Loan fees	-	27,000.00	-	27,000.00		
90210 Architect	-	127,587.03	500,000.00	(372,412.97)	25.52%	
90220 Construction contract	-	13,850.00	1,900,000.00	(1,886,150.00)	0.73%	
90245 - Building renovations	(16,477.89)	386,259.56	-	386,259.56		
90246 Storm damage repairs	-	22,350.00	-	22,350.00		
90250 Building Improvements	-	-	74,960.00	(74,960.00)	0.00%	
Total 90200 Buildings	(16,477.89)	577,046.59	2,474,960.00	(1,897,913.41)	23.32%	
90300 Capital Purchase - Equipment						
90301 EMS	5,334.00	112,758.57	-	112,758.57		
90351 Fire	10,500.00	22,391.70	-	22,391.70		
Total 90300 Capital Purchase - Equipment	15,834.00	135,150.27	-	135,150.27		
90400 Apparatus purchases						
90451 Fire	0.00	1,200,000.00	1,200,000.00	-	100.00%	
Total 90400 Apparatus purchases	-	1,200,000.00	1,200,000.00	-	100.00%	
90500 Support vehicles purchases						
90501 EMS		1,968.50		1,968.50		
90551 Fire		30,198.00		30,198.00		
Total 90500 Support vehicles purchases	-	50,945.19	55,000.00	(4,054.81)	92.63%	
Total 90010 Capital expenditures	(643.89)	1,996,913.00	3,729,960.00	(1,733,047.00)	53.54%	

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of December	Total		Over (Under) Budget	% of Budget
		Jan - Dec YTD Actual	2025 Budget		
Total 90000 Other uses of cash	(643.89)	1,996,913.00	3,729,960.00	(1,733,047.00)	53.54%
92000 M&O Funded debt service					
92100 Principal payments					
92101 A10 P	-	25,813.62	27,513.00	(1,699.38)	93.82%
92102 MVFD Station - Masters Rd	-	44,792.44	44,792.00	0.44	100.00%
Total 92100 Principal payments	-	70,606.06	72,305.00	(1,698.94)	97.65%
92200 Interest paid					
92201 A10	-	4,459.99	2,761.00	1,698.99	161.54%
92202 MVFD Station (Masters Rd)	-	2,302.32	2,302.00	0.32	100.01%
Total 92200 Interest paid	-	6,762.31	5,063.00	1,699.31	133.56%
Total 92000 M&O Funded debt service	-	77,368.37	77,368.00	0.37	100.00%
Total other uses of cash	(643.89)	2,074,281.37	3,807,328.00	(1,733,046.63)	
Net Other Sources/(Uses) of Cash	65,265.38	961,136.77	(797,288.00)	1,758,424.77	
GENERAL FUND CASH FLOW (DEFICIT)	(416,562.95)	3,861,735.41	473,183.21	3,388,552.20	

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

	Month of December	Total		Over (Under) Budget	% of Budget			
		Jan - Dec YTD Actual	2025 Budget					
DEBT SERVICE FUND								
95000 Receipts								
95100 Property tax revenue								
95101 Current I&S taxes	-	571,421.09	570,746.00	675.09	100.12%			
95102 Prior year's I&S taxes	523.38	8,715.43	2,000.00	6,715.43	435.77%			
95103 Ag	74.05	189.40	-	189.40				
95104 Rendition penalties	3.45	78.66	-	78.66				
95105 Rendition penalty fees	(0.17)	(4.21)	-	(4.21)				
95108 Section 25.25 revenues	-	0.10	-	0.10				
95210 I&S penalties	74.50	1,520.47	-	1,520.47				
95220 I&S interest	818.47	2,306.15	-	2,306.15				
Total 95100 Property tax revenue	1,493.68	584,227.09	572,746.00	11,481.09	102.00%			
95200 Interest earnings								
95201 Interest on invested debt service funds	736.00	11,743.97	6,000.00	5,743.97	195.73%			
Total 95200 Interest earnings	736.00	11,743.97	6,000.00	5,743.97	195.73%			
Total 95000 Receipts	2,229.68	595,971.06	578,746.00	17,225.06	102.98%			
96000 Expenditures								
96100 Debt service								
96120 Principal payments								
96102 Trustmark - A11 & A12 P	-	67,401.44		67,401.44				
96122 EMS Station - Masters Rd	-	74,615.22	74,615.00	0.22	100.00%			
96123 Iowa Colony Station - Meridiana	-	297,366.44	364,867.00	(67,500.56)	81.50%			
Total 96120 Principal payments	-	439,383.10	439,482.00	(98.90)	99.98%			
96160 Interest payments								
96162 EMS Station - Masters Rd	-	22,981.49	22,571.00	410.49	101.82%			
96163 Iowa Colony Station - Meridiana	-	166,592.62	166,818.00	(225.38)	99.86%			
96202 A11 & A12	-	22,427.75	22,104.00	323.75	101.46%			
Total 96160 Interest payments	-	212,001.86	211,493.00	508.86	100.24%			
Total 96100 Debt service	-	651,384.96	650,975.00	409.96	100.06%			
Total 96000 Expenditures	-	651,384.96	650,975.00	409.96	100.06%			
DEBT SERVICE FUND CASH FLOW (DEFICIT)	2,229.68	(55,413.90)	(72,229.00)	16,815.10	76.72%			
DISTRICT CASH FLOW (DEFICIT)	(414,333.27)	3,806,321.51	400,954.21	3,405,367.30				

BRAZORIA COUNTY ESD 3
Actual vs Budget Report

Month of	Total		
	Jan - Dec YTD	2025 Budget	Over (Under) Budget
December	Actual	% of Budget	

Brazoria County ESD 3 EMS
Actual vs Budget
2025

	Month of	Total			% of Budget
		December	Jan - Dec Actual	Budget	
Income					
40100 Revenues from services					
40120 EMS patient revenues					
40120A Transport Revenues					
40121 Medicare		23,374.22	437,215.90	-	437,215.90
40122 Contract		83,654.26	81,929.89	-	81,929.89
40123 Medicaid			61,528.65	-	61,528.65
40124 Self pay			77,175.73	-	77,175.73
40125 Private insurance		1,183.99	826,825.98	-	826,825.98
40126 Collections			4,945.91	-	4,945.91
40127 Auto insurance			12,044.72	-	12,044.72
40128 Workers comp			346.17	-	346.17
Total 40120A Transport Revenues		\$ 108,212.47	\$ 1,502,012.95	\$ 0.00	\$ 1,502,012.95
40120B Non-Transport revenues					
40131 Medicare			486.86	-	486.86
40133 Medicaid		369.64	2,324.57	-	2,324.57
40134 Self pay		-	11,185.89	-	11,185.89
40135 Private insurance		-	7,472.68	-	7,472.68
40137 Auto insurance		-	2,400.00	-	2,400.00
Total 40120B Non-Transport revenues		\$ 369.64	\$ 23,870.00	\$ 0.00	\$ 23,870.00
40139 Refunds		-	(9,791.74)	-	(9,791.74)
Net Digitech collections		108,582.11	1,516,091.21	-	1,516,091.21
Other patient revenues		-	65,684.72	1,047,563.00	(981,878.28)
Total 40120 EMS patient revenues		\$ 108,582.11	\$ 1,581,775.93	\$ 1,047,563.00	\$ 1,516,091.21 151.00%
40201 Administrative Services Provided (E. TX. Gulf Coast)		-	7,000.00	-	7,000.00
40203 Intergovernmental Revenue		-	-	7,000.00	(7,000.00) 0.00%
40205 EMS Standby fees		8,923.75	15,028.75	-	15,028.75
Total 40100 Revenues from services		8,923.75	22,028.75	7,000.00	15,028.75 314.70%
40210 Other service revenue					
40141 MUD billings					
40142 MUD 21				230,840.00	(230,840.00) 0.00%
40143 MUD 22				230,840.00	(230,840.00) 0.00%
Total 40141 MUD billings		-	-	461,680.00	(461,680.00) 0.00%
Total 40210 Other service revenue		-	-	461,680.00	(461,680.00) 0.00%
Total Income		117,505.86	1,603,804.68	1,516,243.00	1,069,439.96 105.77%
Gross Profit		117,505.86	1,603,804.68	1,516,243.00	87,561.68 105.77%
Expenses					
60000 ADMINISTRATIVE EXPENSES					
60130 SAFE-D expenses					

Brazoria County ESD 3 EMS
Actual vs Budget
2025

	Month of		Total		
	December	Jan - Dec Actual	Budget	Budget Variance	% of Budget
60132 Conference registration		295.00	295.00		295.00
60134 Conference travel, meals & lodging			21.46		21.46
Total 60130 SAFE-D expenses	\$	295.00	\$ 316.46	\$ -	\$ 316.46
60140 Marketing					
60142 Awards - Employee Recognition		-	1,727.52	3,000.00	(1,272.48) 57.58%
Total 60140 Marketing		-	1,727.52	3,000.00	(1,272.48) 57.58%
60300 Office expense					
60301 Supplies - Office			4,457.50	3,500.00	957.50 127.36%
60302 Supplies - Postage & Shipping		2.17	1,351.64	1,500.00	(148.36) 90.11%
60303 Sundry - Dues & Memberships			1,603.00	1,603.00	- 100.00%
60304 Sundry - Subscriptions			4,717.86	9,054.00	(4,336.14) 52.11%
60305 Bank Charges			891.85		891.85
Total 60300 Office expense	\$	2.17	\$ 13,021.85	\$ 15,657.00	\$ (2,635.15) 83.17%
60400 Professional fees					
60425 Other consulting projects		1,995.00	1,995.00		1,995.00
60431 FSA Plan Admin services		-	795.53		795.53
Total 60400 Professional fees	\$	1,995.00	\$ 2,790.53	\$ -	\$ 2,790.53
Total 60000 ADMINISTRATIVE EXPENSES	\$	2,292.17	\$ 17,856.36	\$ 18,657.00	\$ (800.64) 95.71%
70000 OPERATIONS					
70100 Service provider operations					
5003.30 Operational Support Allocation					-
70120 Service provider capital expenditures			108,278.31	236,065.00	(127,786.69) 45.87%
70130 Operational support payments			71.95		71.95
Total 70100 Service provider operations	\$	-	\$ 108,350.26	\$ 236,065.00	\$ (127,714.74) 45.90%
70200 Operation salaries & benefits					
70210 Salaries & wages expenses					
70211 Command staff		22,963.20	284,105.00	281,061.00	3,044.00 101.08%
70213 Supervisors		15,096.00	179,007.22	185,489.00	(6,481.78) 96.51%
70214 Supervisor overtime		23,544.24	153,268.47	112,364.00	40,904.47 136.40%
70215 Clinical		63,185.06	822,667.04	914,805.00	(92,137.96) 89.93%
70216 Clinical overtime		50,403.11	782,764.99	554,161.00	228,603.99 141.25%
70219 Administrative assistant		2,078.12	23,649.54	52,510.00	(28,860.46) 45.04%
70221 Salaries - Holiday Pay		7,505.30	66,952.66	-	66,952.66
70223 Salaries - Sick Time		1,769.14	47,281.34	-	47,281.34
70225 Paid time off		5,960.09	38,175.91	-	38,175.91
70227 Part-time positions		1,803.86	22,295.79	60,000.00	(37,704.21) 37.16%
70228 Bereavement		-	1,040.16	-	1,040.16
70229 Unscheduled overtime		2,711.25	16,131.21	75,000.00	(58,868.79) 21.51%
70230 Building maintenance technician		198.10	198.10		198.10
Total 70210 Salaries & wages expenses	\$	197,217.47	\$ 2,437,537.43	\$ 2,235,390.00	\$ 202,147.43 109.04%

Brazoria County ESD 3 EMS
Actual vs Budget

2025

	Month of		Total		
	December	Jan - Dec Actual	Budget	Budget Variance	% of Budget
70239 Benefits					
70240 Salaries - Payroll Taxes					
70241 FICA		11,879.85	147,406.54	138,594.00	8,812.54 106.36%
70242 Medicare		2,778.36	34,474.06	32,413.00	2,061.06 106.36%
70243 Benefits - Unemployment Insurance (TWC)		72.55	1,675.79	567.00	1,108.79 295.55%
Total 70240 Salaries - Payroll Taxes	\$	14,730.76	\$ 183,556.39	\$ 171,574.00	\$ 11,982.39 106.98%
70250 Benefits - Medical Benefits					
70251 Medical insurance - employees		13,989.90	169,023.19	190,652.00	(21,628.81) 88.66%
70252 Medical insurance - dependents		5,898.17	56,935.92	78,649.00	(21,713.08) 72.39%
70253 Dental - employees		662.34	7,512.66	9,621.00	(2,108.34) 78.09%
70254 Dental - dependents		625.12	6,173.60	6,466.00	(292.40) 95.48%
70255 Vision - employees		134.71	1,509.17	1,973.00	(463.83) 76.49%
70256 Vision - dependents		90.81	1,113.14	1,421.00	(307.86) 78.33%
Total 70250 Benefits - Medical Benefits	\$	21,401.05	\$ 242,267.68	\$ 288,782.00	\$ (46,514.32) 83.89%
70270 Other employee benefits					
70271 Basic life insurance		346.50	3,960.00	4,554.00	(594.00) 86.96%
70272 Supplemental life insurance		230.00	2,733.30	1,153.00	1,580.30 237.06%
70273 Dependent life insurance		24.20	291.15	34.00	257.15 856.32%
70274 AD&D		56.70	648.00	745.00	(97.00) 86.98%
70275 Supplemental AD&D		28.50	649.60	144.00	505.60 451.11%
70276 Dependent AD&D		5.25	177.10	4.00	173.10 4427.50%
70277 Short-term disability		838.14	9,541.73	9,927.00	(385.27) 96.12%
70278 Long-term disability		428.37	4,889.78	5,084.00	(194.22) 96.18%
70281 Annual physicals		-	-	12,000.00	(12,000.00) 0.00%
70284 Next Level Prime		2,025.00	19,575.00	20,700.00	(1,125.00) 94.57%
Total 70270 Other employee benefits	\$	3,982.66	\$ 42,465.66	\$ 54,345.00	\$ (11,879.34) 78.14%
70290 Pension Plan					
70291 Benefits - Pension		13,791.13	217,485.56	198,279.00	19,206.56 109.69%
Total 70290 Pension Plan	\$	13,791.13	\$ 217,485.56	\$ 198,279.00	\$ 19,206.56 109.69%
70295 Workers compensation insurance					
70296 Benefits - Worker's Compensation		-	-	150,000.00	(150,000.00) 0.00%
Total 70295 Workers compensation insurance	\$	-	\$ -	\$ 150,000.00	\$ (150,000.00) 0.00%
Total 70239 Benefits	\$	53,905.60	\$ 685,775.29	\$ 862,980.00	\$ (177,204.71) 79.47%
Total 70200 Operation salaries & benefits	\$	251,123.07	\$ 3,123,312.72	\$ 3,098,370.00	\$ 24,942.72 100.81%
70350 Fleet operations					
70351 Vehicle repairs		613.57	49,201.56	25,000.00	24,201.56 196.81%
70352 Preventative Maintenance			17,807.47	30,000.00	(12,192.53) 59.36%
70353 Supplies - Fuel, Oil & Grease		3,401.88	37,223.17	60,500.00	(23,276.83) 61.53%
70354 Tires			10,902.18	-	10,902.18
70355 Other fleet costs		0.00	219.50	-	219.50

Brazoria County ESD 3 EMS
Actual vs Budget
2025

	Month of		Total			Budget Variance	% of Budget
	December	Jan - Dec Actual	Budget				
70356 Towing				4,887.77		4,887.77	
Total 70350 Fleet operations	\$ 4,015.45	\$ 120,241.65	\$ 115,500.00	\$ 4,741.65			104.11%
70400 Facilities							
70410 Utility costs							
70412 Utilities - Gas		80.65	80.65			80.65	
70415 Utilities - Telephone		704.77	5,337.25	4,000.00		1,337.25	133.43%
70417 Utilities - Cable/Internet		359.00	4,623.20			4,623.20	
Total 70410 Utility costs	\$ 1,144.42	\$ 10,041.10	\$ 4,000.00	\$ 6,041.10			251.03%
70430 Building & grounds maintenance							
70435 HVAC repairs		-	-	6,260.00	(6,260.00)		0.00%
70437 HVAC filters			76.24			76.24	
70438 Bay doors		-	1,315.00			1,315.00	
70439 Alarm monitoring		-	-				
70443 Cleaning services		-	-	4,800.00	(4,800.00)		0.00%
70446 Building repairs		-	-				
70448 Furniture		-	1,749.96			1,749.96	
Total 70430 Building & grounds maintenance	\$ -	\$ 3,141.20	\$ 11,060.00	\$ (7,918.80)			28.40%
Total 70400 Facilities	\$ 1,144.42	\$ 13,182.30	\$ 15,060.00	\$ (1,877.70)			87.53%
70460 Equipment costs							
70461 Maintenance - Equipment		-	2,555.00	2,800.00	(245.00)	91.25%	
70462 Preventative Maintenance		91.00	1,663.05	1,215.00	448.05	136.88%	
70464 Minor Gear/Equipment		-	1,393.33	1,545.00	(151.67)	90.18%	
70466 Supplies - Minor Tools & Equipment		-	2,954.09	10,000.00	(7,045.91)	29.54%	
70467 Services - Equipment Rental/Lease		-	-	4,000.00	(4,000.00)		0.00%
70469 AED maintenance contract		-	-	6,000.00	(6,000.00)		0.00%
70470 Stryker maintenance contract		-	9,032.95	10,000.00	(967.05)	90.33%	
Total 70460 Equipment costs	\$ 91.00	\$ 17,598.42	\$ 35,560.00	\$ (17,961.58)			49.49%
70500 Other personnel costs							
70501 Supplies - Uniforms			10,591.95	12,710.00	(2,118.05)	83.34%	
70502 Sundry - Recruitment		-	203.91	1,300.00	(1,096.09)	15.69%	
70503 Screening & testing		180.00	2,585.00	3,315.00	(730.00)	77.98%	
70504 Background checks		-	943.53	1,500.00	(556.47)	62.90%	
70505 Advertising - Boost		-	-	1,500.00	(1,500.00)		0.00%
Total 70500 Other personnel costs	\$ 180.00	\$ 14,324.39	\$ 20,325.00	\$ (6,000.61)			70.48%
70520 Training costs							
70521 Supplies - Educational & Training		5,136.10	17,772.98	23,551.00	(5,778.02)	75.47%	
70522 Sundry - Permits, Certifications & Licenses			62.00	-	62.00		
70523 Sundry - Travel/Training		919.75	12,900.36	9,514.00	3,386.36	135.59%	
Total 70520 Training costs	\$ 6,055.85	\$ 30,735.34	\$ 33,065.00	\$ (2,329.66)			92.95%
70550 Other supplies							

Brazoria County ESD 3 EMS
Actual vs Budget
2025

	Month of		Total		
	December	Jan - Dec Actual	Budget	Budget Variance	% of Budget
70551 Supplies - Expendables		495.65	-	495.65	
70552 *Supplies - Household		3,466.54	3,750.00	(283.46)	92.44%
70553 Supplies - Public Relation Items		929.78	3,500.00	(2,570.22)	26.57%
70555 Supplies - Food & Ice		887.57	1,500.00	(612.43)	59.17%
Total 70550 Other supplies	\$	5,779.54	\$ 8,750.00	\$ (2,970.46)	66.05%
70560 Medical supplies					
5003.12 Supplies - Medical					
70561 Oxygen		607.69	4,430.52	3,600.00	830.52 123.07%
70562 Oxygen bottle rental			4,562.14	4,524.00	38.14 100.84%
70563 Pharmacy		310.15	23,348.59	94,039.00	(70,690.41) 24.83%
70564 Blood and products			10,407.90	6,720.00	3,687.90 154.88%
70565 Medical waste disposal			-	2,400.00	(2,400.00) 0.00%
70566 Sharps compliance		78.98	783.56	400.00	383.56 195.89%
70567 Medical durable		729.00	3,172.73	-	3,172.73
70568 Medical expendables		1,712.48	93,290.46	-	93,290.46
Total 70560 Medical supplies	\$	3,438.30	\$ 139,995.90	\$ 111,683.00	\$ 28,312.90 125.35%
70600 Technology					
70601 ESO HER software		-	10,692.34	10,692.00	0.34 100.00%
70602 ESO HDE software		1,055.60	1,055.60	1,025.00	30.60 102.99%
70603 ESO scheduling		-	-	1,617.00	(1,617.00) 0.00%
70608 Computer repairs		-	1,612.50	-	1,612.50
70609 Computer replacement		-	3,553.36	4,800.00	(1,246.64) 74.03%
70610 IT service contract		-	-	15,000.00	(15,000.00) 0.00%
70611 Operating system		-	75.00	-	75.00
Total 70600 Technology	\$	1,055.60	\$ 16,988.80	\$ 33,134.00	\$ (16,145.20) 51.27%
70650 Communications					
70651 Communications - Contracts		17,620.00	68,300.00	70,000.00	(1,700.00) 97.57%
70652 Technology fee		-	-	23,820.00	(23,820.00) 0.00%
70653 Communication - Repair		-	-	5,000.00	(5,000.00) 0.00%
70654 Services - Digital Radio Enhancements		-	1,112.96	5,000.00	(3,887.04) 22.26%
70655 Cell phones		-	4,454.85	-	4,454.85
Total 70650 Communications	\$	17,620.00	\$ 73,867.81	\$ 103,820.00	\$ (29,952.19) 71.15%
70750 Operational professional fees					
70751 Services - Billing		9,250.08	100,079.12	60,000.00	40,079.12 166.80%
70752 EMS collection service		39.48	2,103.57	11,000.00	(8,896.43) 19.12%
70753 Medical director		1,970.00	20,480.00	21,600.00	(1,120.00) 94.81%
70754 Credit card processing services		543.25	6,019.26	-	6,019.26
Total 70750 Operational professional fees	\$	11,802.81	\$ 128,681.95	\$ 92,600.00	\$ 36,081.95 138.97%
70780 Other expenses					
70781 Miscellaneous Expense			950.00		950.00

Brazoria County ESD 3 EMS
Actual vs Budget
2025

	Month of		Total		
	December	Jan - Dec Actual	Budget	Budget Variance	% of Budget
Total 70780 Other expenses	\$ 0.00	\$ 950.00	\$ 0.00	\$ 950.00	
70790 Disaster expenses					
70791 Food and water		230.77		230.77	
Total 70790 Disaster expenses	\$ 0.00	\$ 230.77	\$ 0.00	\$ 230.77	
Total 70000 OPERATIONS	\$ 296,526.50	\$ 3,794,239.85	\$ 3,903,932.00	\$ (109,692.15)	97.19%
Total Expenses	\$ 298,818.67	\$ 3,812,096.21	\$ 3,922,589.00	\$ (110,492.79)	97.18%
Net Operating Income	\$ (181,312.81)	\$ (2,208,291.53)	\$ (2,406,346.00)	\$ 198,054.47	91.77%
Other Income					
80000 Other sources of cash					
80011 Interest on invested funds					-
80013 Interest on checking accounts					-
80040 Disaster expense reimbursement		14,899.50		14,899.50	
80060 Grant Income		-	3,000.00	(3,000.00)	0.00%
80302 Other		7,040.00	(7,040.00)	0.00%	
Total 80000 Other sources of cash	\$ -	\$ 14,899.50	\$ 10,040.00	\$ 4,859.50	148.40%
Total Other Income	\$ -	\$ 14,899.50	\$ 10,040.00	\$ 4,859.50	148.40%
Other Expenses					
90000 Other uses of cash					
90010 Capital expenditures					
90200 Buildings					
90220 Construction contract			1,300,000.00	(1,300,000.00)	0.00%
90245 - Building renovations	-7,102.51	-2,195.68		(2,195.68)	
90250 Building improvements		74,960.00	(74,960.00)	0.00%	
Total 90200 Buildings	\$ (7,102.51)	\$ (2,195.68)	\$ 1,374,960.00	\$ (1,377,155.68)	-0.16%
90300 Capital Purchase - Equipment					
90301 EMS	5,334.00	112,758.57		112,758.57	
Total 90300 Capital Purchase - Equipment	\$ 5,334.00	\$ 112,758.57	\$ -	\$ 112,758.57	
90500 Support vehicles purchases					
90501 EMS		30,198.00		30,198.00	
Total 90500 Support vehicles purchases	\$ -	\$ 30,198.00	\$ -	\$ 30,198.00	
Total 90010 Capital expenditures	\$ (1,768.51)	\$ 140,760.89	\$ 1,374,960.00	\$ (1,234,199.11)	10.24%
Total 90000 Other uses of cash	\$ (1,768.51)	\$ 140,760.89	\$ 1,374,960.00	\$ (1,234,199.11)	10.24%
92000 M&O Funded debt service					
92100 Principal payments					
92101 A10 P	0.00	25,813.62	27,513.00	(1,699.38)	93.82%
Total 92100 Principal payments	\$ -	\$ 25,813.62	\$ 27,513.00	\$ (1,699.38)	93.82%
92200 Interest paid					
92201 A10	0.00	4,459.99	2,761.00	1,698.99	161.54%
Total 92200 Interest paid	\$ -	\$ 4,459.99	\$ 2,761.00	\$ 1,698.99	161.54%
Total 92000 M&O Funded debt service	\$ -	\$ 30,273.61	\$ 30,274.00	\$ (0.39)	100.00%

Brazoria County ESD 3 EMS
Actual vs Budget
2025

	Month of		Total		% of Budget
	December	Jan - Dec Actual	Budget	Budget Variance	
94000 DEBT SERVICE FUND					
96000 Expenditures					
96100 Debt service					
96120 Principal payments					
96122 EMS Station - Masters Rd			74,615.00	(74,615.00)	0.00%
96123 Iowa Colony Station - Meridiana			67,726.00	(67,726.00)	0.00%
Total 96120 Principal payments	\$	-	\$ 142,341.00	\$ (142,341.00)	0.00%
96160 Interest payments					
96162 EMS Station - Masters Rd			22,571.00	(22,571.00)	0.00%
96202 A11 & A12			22,104.00	(22,104.00)	0.00%
Total 96160 Interest payments	\$	-	\$ 44,675.00	\$ (44,675.00)	0.00%
Total 96100 Debt service	\$	-	\$ 187,016.00	\$ (187,016.00)	0.00%
Total 96000 Expenditures	\$	-	\$ 187,016.00	\$ (187,016.00)	0.00%
Total 94000 DEBT SERVICE FUND	\$	-	\$ 187,016.00	\$ (187,016.00)	0.00%
Total Other Expenses	\$	(1,768.51)	\$ 171,034.50	\$ 1,592,250.00	\$ (1,421,215.50) 10.74%
Net Other Income	\$	1,768.51	\$ (156,135.00)	\$ (1,582,210.00)	\$ 1,426,075.00 9.87%
Net Income	\$	(179,544.30)	\$ (2,364,426.53)	\$ (3,988,556.00)	\$ 1,624,129.47 59.28%

Report for:

Brazoria County ESD 3

INVESTMENT REPORT, AUTHORIZATION AND REVIEW

12/1/2025 to 12/31/2025

Investment Pools		Inv rating	Interest rate	Book	Value at Beginning of the Period	Interest earned this period	Net Deposits or Withdrawals	Book NAV	Value at Beginning of the Period	Market
Texas Class - Building Reserve		3.9690%	\$ 74,043.71	\$ 1	\$ 74,043.71	\$ 249.99	\$ 249.99	\$ 74,293.70		\$ 74,293.70
Texas Class Equip & PPE		3.9690%	\$ 264,836.60	\$ 1	\$ 264,836.60	\$ 894.16	\$ 894.16	\$ 265,730.76		\$ 265,730.76
Texas Class - Vehicle replacement		3.9690%	\$ 721,408.41	\$ 1	\$ 721,408.41	\$ 2,435.64	\$ 2,435.64	\$ 723,844.05		\$ 723,844.05
Texas Class - EMS funds		3.9690%	\$ 2,729.87	\$ 1	\$ 2,729.87	\$ 9.18	\$ 9.18	\$ 2,739.05		\$ 2,739.05
Texas Class - General Reserves		3.9690%	\$ 11,831,468.75	\$ 1	\$ 11,831,468.75	\$ 42,722.66	\$ 1,447,648.94	\$ 13,279,117.69		\$ 13,279,117.69
Texas Class - Liverpool		3.9690%	\$ 1,032.63	\$ 1	\$ 1,032.63	\$ 3.49	\$ 3.49	\$ 1,036.12		\$ 1,036.12
Texas Class I&S tax fund		3.9690%	\$ 179,241.97	\$ 1	\$ 179,241.97	\$ 736.14	\$ 43,888.18	\$ 223,130.15		\$ 223,130.15
Texas Class - Webster Bank loan funds		3.9690%	\$ 2,022,974.12	\$ 1	\$ 2,022,974.12	\$ 6,398.31	\$ (441,680.01)	\$ 1,581,294.11		\$ 1,581,294.11
TexPool - General reserve		\$ 2,341,135.58	\$ 1	\$ 2,341,135.58	\$ 7,609.56	\$ 7,609.56	\$ 2,348,745.14	\$ 2,348,745.14		\$ 2,348,745.14
Totals		\$ 17,438,871.64		\$ 61,059.13	\$ 1,061,059.13	\$ 18,499,930.77		\$ 18,499,930.77		\$ 18,499,930.77

Certificates of Deposit & Money Market Accounts		Interest rate	Purchase Value	Term in Days	Ledger at Beginning of Period	Interest accrued this period	Net Deposits or Withdrawals	Ledger at end of period	Date of Purchase	Date of Maturity
Wells Fargo Operating					\$ 982,790.44		\$ (818,789.13)	\$ 164,001.31		
Wells Fargo EMS collections					\$ 107,209.53		\$ 110,802.22	\$ 218,011.75		
Wells Fargo Sweep					\$ 146,821.85		\$ 1,027.98	\$ 277,239.61		\$ 424,061.46
Totals				-	\$ 1,236,821.82	\$ 1,027.98	\$ (430,747.30)	\$ 806,074.52		

Total Investments	\$ 17,438,871.64	\$ 18,675,693.46	\$ 62,087.11	\$ 630,311.83	\$ 19,306,005.29	\$ 18,499,930.77
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Compliance Statement:

The investments reported above for the noted period are in compliance with the investment strategy expressed in the District's Investment Policy and the Public Funds Investment Act.

Review:

This report and the District's Investment Policy are submitted to the Board for its review and to make any changes thereto as determined by the Board to be necessary and prudent for the management of District funds.

Investments Officer

AUTHORIZATION AND REVIEW

Report for:
Brazoria County ESD 3

Investment Pools		Inv rating	Interest rate	Value at Beginning of the Period	Value at Beginning of the Period	Interest earned this period	Net Deposits or Withdrawals	Value at Beginning of the Period
				Book	NAV	Market	Book	NAV
Texas Class - Building Reserve				\$ 73,526.79	1 \$ 73,526.79	\$ 766.91	\$ 74,293.70	1 \$ 74,293.70
Texas Class Equip & PPE				\$ 262,987.69	1 \$ 262,987.69	\$ 2,743.07	\$ 265,730.76	1 \$ 265,730.76
Texas Class - Vehicle replacement				\$ 716,371.99	1 \$ 716,371.99	\$ 7,472.06	\$ 723,844.05	1 \$ 723,844.05
Texas Class - EMS funds				\$ 2,710.79	1 \$ 2,710.79	\$ 28.26	\$ 2,739.05	1 \$ 2,739.05
Texas Class - General Reserves				\$ 10,755,712.73	1 \$ 10,755,712.73	\$ 119,789.30	\$ 2,523,404.96	1 \$ 13,279,117.69
Texas Class - Liverpool				\$ 1,025.41	1 \$ 1,025.41	\$ 10.71	\$ 1,036.12	1 \$ 1,036.12
Texas Class I&S Tax fund				\$ 176,680.30	1 \$ 176,680.30	\$ 3,297.81	\$ 46,449.85	1 \$ 223,130.15
Texas Class - Webster Bank loan funds				\$ 2,008,850.96	1 \$ 2,008,850.96	\$ 20,521.47	\$ (427,556.85)	1 \$ 1,581,294.11
TexPool - General Reserve				\$ 2,325,306.12	1 \$ 2,325,306.12	\$ 23,439.02	\$ 2,348,745.14	1 \$ 2,348,745.14
Totals				\$ 16,323,172.78	\$ 16,323,172.78	\$ 178,068.61	\$ 2,176,757.99	\$ 18,499,930.77
Certificates of Deposit & Money		Interest rate	Purchase Value	Term in Days	Value at Begin of Period	Interest accrued this period	Net Deposits or (Withdrawals)	Date of Maturity
Market Accounts					74,826.60	3,046.42	\$ 83,174.71	
Wells Fargo Operating				761,705.32	448.48	(543,753.57)	164,001.31	
Wells Fargo EMS collections				1,288,840.38	1,027.98	(864,778.92)	218,011.75	
Wells Fargo Sweep							424,061.46	
Totals				-	-	-	-	-
				2,125,432.30	4,522.88	(1,319,357.78)	806,074.52	

Total Investments

16,373 177.78 \$ 16,449 676.00 \$ 16,449 676.00 \$ 16,449 676.00 \$ 16,449 676.00 \$

Compliance Statement

The innovators

Investment Policy and the Public Funds Investment Act.

Investment Policy and the Public Funds Investment Act.

Review:

This report and the District's Investment Policy are submitted to the Board for its review and

Board for its review and to make any changes thereto as

Investments Officer

Agenda

Item 3c

MEMO



To: BCESD 3 Board of Commissioners

From: Jeff D. Braun, Executive Director

Date: January 6, 2026

Re: Tax Roll by Tax Assessor

A handwritten signature in blue ink, appearing to read "Jeff D. Braun". It is written over a blue ink line that starts from the bottom left and curves upwards and to the right.

Kristin Bulanek, Brazoria County Tax Assessor – Collector, has submitted the 2025 property tax roll for Brazoria County ESD No. 3. Her submittal is attached. The District's legal counsel has indicated that the 2025 property tax roll needs to be reviewed and approved by the Board. It is my recommendation that the Board approve the tax roll as submitted.

2025 TAX ROLL SUMMARY

44 - BC EMERGENCY SERVICES #3

	Amount	Count
NUMBER OF ACCOUNTS		66,353
MARKET VALUES		
ROLLCODE: MINERAL		
Mineral	\$107,406,734	
ROLLCODE: MOBILE HOME		
Improvement	\$157,876,492	
Improvement Non-Home Site	\$1,940,980	
ROLLCODE: PERSONAL		
Personal	\$1,489,587,690	
ROLLCODE: REAL		
Agriculture	\$2,080,319,396	
Improvement	\$8,216,135,977	
Improvement Non-Home Site	\$4,100,460,854	
Land	\$2,593,227,612	
Land Ag Land	\$34,596,619	
Land Non-Home Site	\$1,679,463,387	
	TOTAL MARKET VALUE	\$20,461,015,741
DEFERRALS		
Ag	\$2,079,353,756	5,254
	TOTAL DEFERRALS	\$2,079,353,756
EXEMPTIONS		
23.231 Circuit Breaker Limitation	\$149,149,589	3,255
Cap Adjustment	\$485,707,771	8,144
Disabled	\$4,039,470	451
Disabled Veteran	\$8,942,541	1,037
DVHS	\$523,000,746	1,201
Freeport	\$56,611,872	17
Homestead	\$0	180
Miscellaneous	\$1,013,429,699	1,671
Over 65	\$63,433,807	6,894
Personal Use Vehicle	\$52,804,380	266
Pollution Control	\$26,865,990	12
Solar/Wind	\$2,262,500	81
Spouse First Responder	\$662,078	2
Surv Spouse DVHS	\$14,742,106	43
Surviving Spouse Disabled Person	\$0	2
Surviving Spouse Over 65	\$1,445,000	161
	TOTAL EXEMPTIONS	\$2,403,097,549
GRAND TOTAL FOR DEFERRALS AND EXEMPTIONS		\$4,482,451,305
TOTAL MARKET VALUE		\$20,461,015,741
TAXABLE VALUE		\$15,978,564,436
TAX RATE		0.079229
ROLLCODE: MINERAL		
Levy	\$84,159.48	7,071
ROLLCODE: MOBILE HOME		
Levy	\$118,222.48	3,026

2025 TAX ROLL SUMMARY

44 - BC EMERGENCY SERVICES #3

ROLLCODE: PERSONAL

Levy	\$1,090,099.53	3,858
Rendition Penalty	\$2,547.54	528

ROLLCODE: REAL

LateAg	\$86.10	10
Levy	\$11,367,178.55	52,398

TOTAL LEVY	\$12,662,293.68
-------------------	------------------------

LEVY LOST DUE TO FROZEN

\$0.00

OTHER LOST LEVY

\$0.00

TOTAL LOST LEVY

\$0.00

Calculation Analysis

	Calc Levy	- Tax Amount	=	Diff.	Market Value	Exemption	Taxable Value
Frozen	0.00	0.00	=	0.00	0	0	0
DV100 (Excl. Frozen)	4,180.89	4,180.89	=	0.00	547,219,791	523,000,746	24,219,045
Prorated (Excl. Frozen	0.00	0.00	=	0.00	0	0	0
Other	<u>12,655,479.15</u>	<u>12,655,479.15</u>	<u>=</u>	<u>0.00</u>	<u>19,913,795,950</u>	<u>3,959,450,559</u>	<u>15,954,345,391</u>
Total	<u>12,659,660.04</u>	<u>12,659,660.04</u>	<u>=</u>	<u>0.00</u>	<u>20,461,015,741</u>	<u>4,482,451,305</u>	<u>15,978,564,436</u>
DV100 (Incl. Frozen)	0.00	0.00	=	0.00	0	0	0
Prorated (Incl. Frozen	0.00	0.00	=	0.00	0	0	0

Agenda

Item 4

**No
Documentation
for this Item**

Agenda

Item 5

**Documentation
will be
provided at the
meeting on
Monday**

Agenda

Item 6



MEMO

To: Jeff D. Braun, Executive Director
From: Jack Helton, Fire Service Administrator *JH*
Date: 1/8/2026
Re: Recommendation for Approval – Apparatus Lifts

I am submitting for your review and approval a request to move forward with ARI-Phoenix, INC for the purchase of apparatus lifts in the amount of \$54,610.72. The approved 2026 capital budget amount for this equipment is \$65,000.00.

The proposed purchase includes:

- BPW-10-4-AJ- 1 set of 4 wireless battery-operated mobile column lift system with 72,000 lbs. capacity
- TR-AJ- Chassis crossbeam with 36,000 lbs. capacity
- Freight

I recommend we move forward with the purchase of the apparatus lifts as approved in the 2026 budget. The lifts will provide a safer and more efficient work environment for our employees. We have received a Buy Board quote and it is valid until January 17, 2026.

Additional Bids:

Reeder Distributors, INC- \$56,839.21 (No chassis crossmember quoted)

Mohawk Lifts LLC- \$73,282.92



ARI Phoenix, Inc.
11163 Woodward Lane
Sharonville, OH 45241
www.ari-hetra.com
info@ari-hetra.com
800-562-3250 | 703-359-6265

BuyBoard QUOTE

Dec 17, 2025 08:44 AM
Valid for: 30 Days
Quote #: ARI34060

Jack Helton
Fire Service Administrator
Brazoria County ESD 3
6931 Masters Rd
Manvel, TX 77578

Email: jhelton@bcesd3.com
Phone: (832) 621-9457
Fax:

Dear Jack Helton,

Thank you for the opportunity to quote you prices on our **ARI-HETRA** equipment. Our products are designed specifically for Heavy Duty applications using technologies that provide ruggedness, quality and long term benefits to your operation. The pricing shown below is pursuant to our **BuyBoard Contract No: 715-23 (Mobile Column Lifts and Accessories)**.

Product Details	Price	Qty	Discount	Total
BPW-10-4-AJ Wireless, Battery Mobile Column Lift System, 4 Columns, 13 in. Forks, min 10.9" rim, Adjustable 520mm to 900mm Width Carriage. 18000 lbs. per Column, 72000 lbs. Total System.	\$ 64,694.00	1	\$ 19,408.20	\$ 45,285.80
FREIGHT Due to volatility in shipping markets, any PO listing this freight amount must be received by ARI within 30 days of the date this quote was issued, otherwise freight must be requoted.	\$ 2,931.00	1	\$ 0.00	\$ 2,931.00
TR-AJ Chassis crossbeam, 36,000 lbs capacity. Fits LP, BPW and CB lifts with 820mm (32") fixed width carriage with 16" forks and NEW adjustable carriage with 15" or 13" wheel grabbing forks. Includes qty. of (2), 032490 00056 0 crossbeam sliding assemblies	\$ 7,540.00	1	\$ 1,146.08	\$ 6,393.92
Sub Total				\$ 54,610.72
Grand Total before applicable shipping and taxes				\$ 54,610.72

Notes:

Terms: Net 30 w/ qualified credit terms; PO, VISA, or MasterCard.

Taxes: State and local sale tax is collected where applicable. Tax exempt certificates should be sent to forms@ari-hetra.com

Shipping & Handling: FOB Destination, Prepaid & Added (Freight Added to Invoice)

Lease/Purchase and other financing options are available.

Issuance of Purchase Orders & Payments to: **ARI-Phoenix, Inc.**

Ronnie Sipps





Sales, Service, Maintenance, Inspections, Installations, & Warranty Work

Equipment Division
5450 Wilbarger St.
Fort Worth, TX 76119
817-429-5957
www.ReederDistributors.com

QUOTE

PREPARED FOR:

Brazoria County ESD District 3
Jack Helton
6931 Master Road
Manvel, Texas 77578

L/F	Customer Number	Reeder Sales Representative	Mobile Phone	Email	Date
		Cody MacRae	682-429-1075	cmacrae@rdinc.us	8/13/25

QUOTE PROVIDED IS FOR THE ABOVE ITEMS ONLY. UNLESS STATED OTHERWISE, THIS QUOTE DOES NOT INCLUDE ANY ELECTRICAL, CONCRETE, OR EXCAVATION WORK. QUOTE VALID FOR 7 DAYS.

NOTE: DUE TO CURRENT MARKET VOLATILITY AND IMPENDING TARIFFS, ANY TARIFFS THAT ARE APPLIED TO THIS ORDER WILL BE PASSED THROUGH TO THE CUSTOMER AT THE TIME OF INVOICING.

SUBTOTAL	\$	55,728.10
FREIGHT	\$	1,111.11
SALES TAX		EXEMPT
TOTAL INVESTMENT	\$	56,839.21

Accepted By: _____ PO# _____ Date: _____

THANK YOU FOR YOUR BUSINESS!

MOHAWK LIFTS

Vendor: MOHAWK LIFTS LLC

PO Box 110, Amsterdam, NY 12010
 Phone: 800-833-2006 Fax: 518-842-1289
 Contact: Josh Fulton x 3500
 Email: jfulton@mohawklifts.com



For purchase of Mohawk equipment using:

Texas Contract #
 TXMAS-25-07502

Valid: 05/21/2025 - 02/12/2029

All quoted equipment has been Competitively Bid and Awarded
 and is Guaranteed Best Government Pricing. Freight Included @
 No Charge.

CUSTOMER	
Jack Helton	
Brazoria County	
77578	
281-519-8779	
jhelton@bcesd3.org	

QUOTE NUMBER	QUOTE DATE
helton.mp18.122325.77578	12/23/2025
Freight Terms:	FOB Destination, Freight Prepaid
Payment Terms:	Net 30
Lead Time:	Model Dependent
Good Through:	January 7, 2026

Part Number	Description	Qty	List Price	Purchase Price	Total
MP-7160-A-0760	WIRELESS - MP-Series 16,000lb Capacity Mobile Column - 22" Forks	2	\$ 21,185.00	\$ 18,020.88	\$ 36,041.76
MP-7180-A-0830	WIRELESS - MP-Series 18,000lb Capacity Mobile Column - 15" Forks	2	\$ 20,565.00	\$ 17,493.48	\$ 34,986.96
options	OTHER RECOMMENDED OPTIONS		\$ -	\$ -	
MP-2900-A-002	Slope Indicator (AC or DC) - Suggest (1) Per Column		\$ 70.00	\$ 59.54	
MP-2500-A-004	Front to Rear Bumper Adapter Kit - For Mohawk MP18 - 15" Forks (26000 lbs per pair) (AC or DC)		\$ 4,420.00	\$ 3,759.84	
MP-2500-A-005	Front to Rear Bumper Adapter Kit - For Mohawk MP18 - 22" Forks (26000 lbs per pair) (AC or DC)		\$ 4,725.00	\$ 4,019.28	
MP-2300-A-001	Chassis Lifting Beam - (MP16 or MP18) - 15"/22" Forks - 35,000lb Capacity		\$ 3,890.00	\$ 3,309.00	3309
MP-2100-A-006	Auto Frame Contact Adapters - (side to side) For Mohawk MP18 - 15" - 8,000lb Capacity		\$ 4,015.00	\$ 3,415.32	
MP-2100-A-010	Auto Frame Contact Adapters - (side to side) For Mohawk MP18 - 22" - 7,000lb Capacity		\$ 4,680.00	\$ 3,981.01	
JS-000-A-015	JS-3047-30 HD Jack Stand, 30,000 lbs rated (30" to 47" height) **PASE Certified** - single		\$ 2,705.00	\$ 2,300.99	
JS-000-A-016	JS-4775-30 HD Jack Stand, 30,000 lbs rated (47" to 77" height) **PASE Certified** - single		\$ 2,805.00	\$ 2,386.04	
601-700-025	ST-2000 - Scissor Lifting Table, 2,000 lb, Air/Hydraulic		\$ 10,400.00	\$ 8,846.68	
601-700-022	TD-1000-AH-N, Tire Dolly, Air/Hydraulic		\$ 6,125.00	\$ 5,210.19	

*After Receipt of Completed Order - When applicable, includes signed quote, data sheets
 and receipt of required payment

NOTES:

SUBTOTAL	\$ 71,028.72
Sales Tax (if applicable)	Add if Applic.
Credit Card Fee**	
TOTAL	\$ 71,028.72

69973.92

73281.92

Click here for: Mohawk W9: mohawklifts.com/w9

This quotation is subject to the terms and conditions noted on the following page

v12.25

Agenda

Item 7



MEMO

To: Jeff D. Braun, Executive Director
From: Jack Helton, Fire Service Administrator *jk*
Date: 1/8/2026
Re: Recommendation for Approval – District Lawn Maintenance

I am submitting for your review and approval a request to move forward with The Grounds Guys as the new grounds maintenance caretaker starting January 2026.

The proposed work includes:

- Mowing of Rodeo Palms & the field behind admin 12 times a year.
- Mowing of Admin, Meridiana, CR 143, Liverpool, Iowa Colony, and Manvel Fire Station 1, 42 times a year.
- Mowing of Liverpool 10 acres 4 times a year.
- Pruning, Mulch, Fertilizer, and quarterly sprinkler maintenance where necessary.

The decision to investigate a new vendor began in an effort to comply with the purchasing policy for competitive bidding. Second to this decision was due to the service related concerns we have had with the current vendor over the last year.

I recommend we move forward with The Grounds Guys for an estimated total of \$34,699.49 yearly. This company currently works for the City of Manvel and all of the Hope Churches in and out of our district. The company will be able to handle all of our groundskeeping needs thus reducing the number of vendors we have to contact for different services.

Additional Bids:

The Tree Guy- \$53,719.70 (No fertilizer, pruning, or sprinkler maintenance)

Yellowstone Landscaping- No call no show, No Bid

Agenda

Item 8



MEMO

To: Jeff D. Braun, Executive Director

From: Jack Helton, Fire Service Administrator *JH*

Date: 1/8/2026

Re: Recommendation for Approval – Truck Bay Renovations & Bay Heater Project
(Liverpool Fire Station)

I am submitting for your consideration a quote from Southern Renovations of Texas LLC in the amount of **\$18,000.00** for the extension of two of the current truck bays and to add two bay heaters at the Liverpool Fire Station.

The scope of work includes:

- Extend two truck bays by 8 feet to match the current metal structure
- Extend concrete by 8 feet
- Extend the roof to cover the extension of the walls
- Run necessary electrical and install two bay heaters
- Completion timeline of about 2 weeks

This project will allow for future apparatus to be inline with the current apparatus standard being purchased.

I recommend we move forward with this project to ensure the station remains functional.

Additional Bids:

Generosity Services- At the time of this memo, no bid has been received

Construction Master of Houston- At the time of this memo, no bid has been received



Jack Helton
2219 Sixth St
Liverpool, TX 77577
United States

Jhelton@bcesd3.com
832-621-9457

QUOTE

Quote # 0000150

Quote Date 01/01/2026

Item	Description	Unit Price	Quantity	Amount								
Service	Truck Bay Renovations	18000.00	1.00	18,000.00								
<p><u>NOTES:</u> Fire Truck Bay Project</p> <p>1- Extend bay 8' deep by 40' long 2- Concrete 4k psi 3/8 rebar 3- Metal structure for building extension 4- Extend 8' roof from existing pitch 5- 12' walls and back of new construction</p> <p>Install two bay heaters 1- Install 2 heaters on each end of bay 2- Run electrical 220 to existing main panel</p> <p>Project time 2 weeks All debris will be removed off site</p>												
<table><tr><td>Subtotal</td><td>18,000.00</td></tr><tr><td>Total</td><td>18,000.00</td></tr><tr><td>Amount Paid</td><td>0.00</td></tr><tr><td>Quote</td><td>\$18,000.00</td></tr></table>					Subtotal	18,000.00	Total	18,000.00	Amount Paid	0.00	Quote	\$18,000.00
Subtotal	18,000.00											
Total	18,000.00											
Amount Paid	0.00											
Quote	\$18,000.00											

Agenda

Item 9



MEMO

To: Jeff D. Braun, Executive Director
From: Jack Helton, Fire Service Administrator *JH*
Date: 1/8/2026
Re: Recommendation for Approval – Iowa Colony Brush

I am submitting for your review and approval a request to replace a brush truck as part of the Apparatus Replacement Plan developed in 2025. The plan includes a budget allocation of \$200,000 for this replacement.

The Iowa Colony Fire Department has secured \$70,000 in grant funding for this project. The Apparatus Committee met on January 6, 2026, and reached consensus on a conceptual design for the replacement brush truck. Upon delivery of the new apparatus, the current Iowa Colony brush truck would be reassigned as a district reserve unit, available for use when another brush truck is out of service.

The proposed brush truck concept includes the following components:

- $\frac{3}{4}$ -ton or 1-ton work-truck chassis with four-wheel drive and gasoline engine
- 200–250-gallon skid unit with dual-pressure pump and 15–20-gallon foam tank
- Heavy-duty bumpers
- Front bumper sprayers
- Hand tools required for wildland fire response
- Freight and delivery costs

I recommend that the Board approve the purchase of a replacement brush truck with a total budget not to exceed \$200,000, with the understanding that \$70,000 will be reimbursed through the Texas A&M Forest Service grant administered by the Iowa Colony Fire Department, resulting in a net cost of \$130,000 to the District.

Additionally, I request authorization for the Executive Director and/or the President of the District to procure individual components of the apparatus, including but not limited to the chassis, skid unit, emergency lighting, communication equipment, and related accessories. All purchases will be made in accordance with District purchasing policies, and total expenditures will not exceed the approved \$200,000 budget without further Board approval.

Agenda

Item 10



MEMO

To: Jeff D. Braun, Executive Director
From: Jack Helton, Fire Service Administrator *JH*
Date: 1/8/2026
Re: **Body Armor Standard**

Fire and EMS personnel are increasingly being dispatched to incidents involving violence, weapons, or unrest often arriving before law enforcement can secure the scene. Situations such as active shooter events, domestic disputes, assaults, and unpredictable public interactions place responders at significant risk. These threats highlight the need for additional protection beyond traditional firefighting and medical PPE.

The National Fire Protection Association (NFPA) 3000 Standard for Active Shooter/Hostile Event Response encourages agencies to equip responders appropriately for hostile environments. Across Texas, departments in Houston, Dallas, Austin, and Harris County have adopted body armor as standard protective gear. Providing this equipment reflects an industry-wide commitment to responder safety and operational readiness.

Equipping all fire and EMS apparatus with body armor which includes helmets ensures that personnel have immediate access to protection when dispatched to uncertain or potentially violent incidents. This proactive step enhances responder survivability, demonstrates organizational responsibility, and aligns our district with best practices in emergency response.

Modern body armor is lightweight, comfortable, and durable—typically rated for a five-year lifespan. The cost of providing this equipment is minimal compared to the potential financial and human costs of a line-of-duty injury or fatality.

Recommendation: Approve the inclusion of body armor as standard protective equipment on all fire and EMS apparatus. The District along with the departments will establish clear guidelines for issuance, storage, maintenance, and deployment to ensure proper and consistent use.



Brazoria County Emergency Services District No. 3

New
January 2026

Ballistic Vests

Purpose

The purpose of this SOP is to provide guidelines for the proper use of department issued ballistic vests.

Applicability

This SOP applies to all BCESD 3 employees and volunteers.

Policy

At its option BCESD 3 may provide appropriately sized ballistic protective equipment to personnel who respond and are exposed to risks during civil unrest, active shooter incidents, or similar events where there are reasonably foreseen threats. All members are required to wear or use all protective ensembles, ensemble elements, and other protective equipment specific to the operation in which members are engaged.

Definitions

Ballistic Protective Equipment (BPE), also Body Armor or Protective Vest. A garment that offers a degree of protection from firearm ammunition or explosive shrapnel. Since it is not designed to be specifically fitted to the individual, offers adjustability for a range of sizes, and may be worn on a constant/daily basis. The BPE provided by BCESD 3 is a threat-level Type III (rifle protection) as defined by the National Institute of Justice (NIJ) Standard 0101.06. The ensemble includes a hard front and rear plate which also affords the wearer some protection from an edged weapon.

Cold Zone. An area surrounding the "Warm Zone" where first responders can operate without concern of danger or threat to their personal safety or health. BPE is not needed in cold zone operations.

High Risk Situation. A circumstance where the chance of injury or death is greater than in a normal situation, due to aggravating circumstances, such as known or threatened weapon use.

Hot Zone. Area typically reserved for police and tactical EMS personnel where an ACTIVE threat persists. Fire/EMS personnel will not knowingly be sent into an active threat area. The intent is to minimize the area directly impacted by the Hot Zone to allow a Warm Zone to be established adjacent to, but not in the immediate area of the hot zone to create access to victims.

Peace Officer, law enforcement officer. A person elected, employed, or appointed to preserve the peace within the officer's jurisdiction including but not limited to sheriffs, constables, and their deputies; marshals or police officers; DPS troopers and officers; and others commissioned as peace officers by State or Federal government.

Rescue Task Force (RTF). Protective formation of law enforcement personnel integrated with Fire and EMS Department personnel for point of wounding medical stabilization and expedient extraction within the Warm Zone. This team may transition into an extraction team as needed by the Incident Commander.



Brazoria County Emergency Services District No. 3

New
January 2026

Ballistic Vests

Tactical Emergency Casualty Care (TECC). The medical management of casualties under hostile conditions, expecting limited equipment, limited patient assessment, and limited treatment until the patient is removed from the Warm Zone or the threat is eliminated.

Warm Zone. Any operational area with a potential threat to personal safety or health. The Warm Zone typically exists between the Hot Zones and the Cold Zones.

Scenes of Violence, Civil Unrest, or Terrorism

General Information

1. Violent situations, domestic or civil disturbances, active shooter, or similar incidents where ballistic protective equipment (BPE) is required shall be considered special operations and essentially a law enforcement event.
2. BCESD 3 crews that provide support to law enforcement special weapons and tactics (SWAT) operations shall receive special training together initially and at least annually.
3. BCESD 3 shall develop and maintain, in conjunction with local law enforcement agencies:
 - a. Written standard operating procedures that:
 - i. Establish a standardized approach to the safety of members, and that shall govern the roles and responsibilities at incidents that involve violence, active shooters, unrest, or civil disturbance.
 - ii. Describe the training and safety of BCESD 3 crews for such operations.
 - b. An interagency agreement with its law enforcement agency counterpart to provide protection for fire department members at situations that involve violence.
 - c. A standard communication method that indicates that a BCESD 3 crew is faced with a life-and-death situation requiring immediate law enforcement intervention.

During situations that involve or are likely to involve violence

1. BCESD 3 and law enforcement shall:
 - a. establish a single command post (CP) and operate using unified command (UC).
 - b. Use common communications and clear text terminology.
 - c. Consider secondary devices at the main scene and secondary scenes near the main scene.
 - d. Consider fire hazards secondary to the initial blast of incendiaries or explosives.
 - e. Coordinate activities throughout the incident.



Brazoria County Emergency Services District No. 3

New
January 2026

Ballistic Vests

2. BCESD 3 members at the scene SHALL NOT:
 - a. Become involved in any activities without the confirmed presence of law enforcement personnel who have deemed the scene secure.
 - b. Be used for crowd control or dispersal purposes.
 - c. Be issued or use BPE unless trained and qualified to use such equipment.
3. BCESD 3 members assigned to a rescue task force (RTF) should be trained and equipped at a minimum with the following:
 - a. BPE protective vest and Level IIA ballistic helmet
 - b. Flashlight, medical exam gloves, and radio with remote microphone and earpiece
4. The BCESD 3 Incident Commander shall:
 - a. Identify and react to situations that do involve or are likely to involve violence.
 - b. Communicate directly with the law enforcement IC to ensure the safety of BCESD 3 members.
 - c. Direct or withdraw all BCESD 3 resources to a safe staging area unless the law enforcement agency has (1) secured the scene, or (2) is providing immediate and continuous protection of all BCESD 3 members.

Agenda

Item 11



MEMO

To: BCESD 3 Board of Commissioners
From: Cindy Reaves, Administrative Director *(CR)*
Date: January 8, 2026
Re: Execution of Insurance Claim Documents

BCESD 3 2008 Pierce Pumper Tanker, Unit T760/1504 was involved in a one vehicle accident on November 28, 2025.

The district has submitted an insurance claim based on this accident. VFIS Claims Management is handling this matter on behalf of National Union Fire Insurance Company of Pittsburgh, PA and its Affiliated Companies. Tonight, we are requesting an authorization letter and resolution which will allow President Valusek to execute documents on the insurance claim.



BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT No. 3

DARRELL VALUSEK, PRESIDENT
FRANK HAGDORN, VICE-PRESIDENT
MATT GLAVES, SECRETARY-TREASURER

GEORGE BULLINGTON, ASST SECRETARY
DE WAYNE DAVIS, ASST TREASURER
JEFF BRAUN, EXECUTIVE DIRECTOR

Insured: Brazoria County Emergency Services District No. 3
Claim Number: TXCM25120050
Date of Loss: 11/28/2025
Owner: Brazoria County Emergency Services District No. 3
Year/Make/Model: 2008 Pierce Pumper Tanker
VIN: 2NKMHN8X28M223758

KNOWN ALL MEN BY THESE PRESENTS, THAT, I, the undersigned, do hereby make, constitute and appoint National Union Fire Insurance Company of Pittsburg, Pa. or any of its agents, my true and lawful Attorney for me and in my name to execute and to sign my name to assignments of titles, transfers of titles, applications for titles or any other forms involving title to above motor vehicle.

This power of attorney shall remain in effect until such time as the title to this motor vehicle is out of my name, hereby ratifying and confirming all that the said Attorney or substitutes shall do therein by virtue of these presents.

I affirm that I have the authority to execute this Power of Attorney on behalf of Brazoria County Emergency Services No. 3.

IN WITNESS THEREOF, I have hereunto set my hand and seal.

By: _____
Darrell Valusek, District President
6931 Masters Road
Manvel, TX 77578

State of Texas §
County of Brazoria §

One the _____ day of _____, 2026, before me come the signers of the foregoing statement, to me known to be the individuals described in, and who executed the foregoing statement, and acknowledged that they executed the same.

My Commissioner Expires _____, ____.

Notary Signature



BRAZORIA COUNTY EMERGENCY SERVICES DISTRICT No. 3

DARRELL VALUSEK, PRESIDENT
FRANK HAGDORN, VICE-PRESIDENT
MATT GLAVES, SECRETARY-TREASURER

GEORGE BULLINGTON, ASST SECRETARY
DE WAYNE DAVIS, ASST TREASURER
JEFF BRAUN, EXECUTIVE DIRECTOR

RE:

Insured: Brazoria County Emergency Service District No 3

Policy Number:

VFNUCM0003826-05

Claim Number:

TXCM25120050

Date of Loss:

11/28/2025

Description:

2008 Pierce Pumper Tanker/ VIN: 2NKMHN8X28M223758

To whom it may concern:

At the Board of Commissioners meeting held on January 12, 2026, the Board of Commissioners of Brazoria County Emergency Services District No. 3 granted authority to the District President Darrell Valusek and District Executive Director Jeff Braun to each execute any and all documents individually which may be necessary to perfect the insurance claim on the above referenced vehicle.

As Board Secretary, I, **Matt Glaves**, affirm this grant of authority by the Board of Commissioners, which allows Darrell Valusek or Jeff Braun authority to execute any necessary documents.

Signature of Authorizing Officer, Matt Glaves, District Secretary:

(signature)

(date)

Name of designated individual: Darrell Valusek, District President

Signature of authorized individual:

(signature)

(date)

Name of designated individual: Jeff Braun, District Executive Director

Signature of authorized individual:

(signature)

(date)

Agenda

Item 12

**No
Documentation
for this Item**

Agenda

Item 13



BCESD 3 EMS Division Report

2025 Year-End Report

&

2026 Initiatives



BCESD 3 EMS In Action



One Team, One Vision, One Mission

“Saving Lives”

“A Grateful Patient” – Lt. Taylor Cheek & Merritt Boozer

A patient called in September about his transport that occurred in January. He wanted to make sure the crew received praise for his transport. The caller said “He did not know who was in the ambulance, but he is very thankful to the staff and their ability to get him to the VA hospital. Had it not been for their care and service, he would have lost his eye. He was able to have surgery at the VA hospital and is delighted with the outcome”.

“Tender Loving Care” – Capt. Hale, Callie McIntire & Jeremy Progner

Kristina Burch, yesterday evening Santiago and I responded to a call at 2317 Thunderbolt Peak Dr for a sick call. Upon our arrival on scene and speaking with family, the patient's daughter wanted to share a small story from prior. She stated that her mom passed away at their home in January and wanted to let us know how thankful she was for the crew that responded that day. She told us "the people who came were so compassionate and attentive to us and did everything they could to help save her; no words could ever describe how thankful we were for that and how much it has meant to us since".

I'm not sure who this crew was, and she could not recall their names from that day. I wanted to inform you of this encounter because it shows the daily impact our department makes on the lives of others even when nobody is watching!

“ESD has Some Good Medics” – Celianna Flores & Liz McDanel

Alvin VFD Assistant Chief Gloves et al, the ESD has some good medics and kit on their ambulances. Shocked to see they have LUCAS CPR units. Oh, I'm aware. 2024 emergency medicine focused on positive outcomes. Those two girls last night had a long road to there and did damned good solo for the size and space.

Job Well Done! – Callie McIntire, Corrin McCullough & Catherine Godden

Just wanted to drop a note and let you know how impressed I was with my trip to Methodist Hospital last Tuesday by way of your Emergency Services Team, M71 Callie, Corrin and Cat. There is not enough words to say what an outstanding team you have in those three women. They were so caring and concerned and went above and beyond to keep my blood pressure and nausea under control. I was so impressed how they worked together as a team on what they could give me and how much.

Commendation for Outstanding Performance by BCESD #3 Crews – Capt. Chavez, Catherine Godden & Jeremy Progner

Captain Robert Kerber, Pearland Fire Department, Dear Chief Welch, I am writing to extend my sincerest commendation to the BCESD #3 crews, specifically Godden, Chavez, and Progner, for their exceptional professionalism and performance during a recent incident involving a 28-year-old female with a gunshot wound to the head. Despite the challenging and emotionally charged nature of the call, with the patient still breathing despite the extent of her injuries, your team remained cool, calm, and collected. Their ability to maintain such composure under pressure was truly remarkable. The scene management was exceptionally well-organized and structured, demonstrating a level of diligence and care that was both streamlined and efficient. They did not miss a beat in their execution of patient care.

One Team, One Vision, One Mission

“Saving Lives”

“A Life Saved” – Tyler Embrey & Merritt Boozer

Tyler Embrey, I am reaching out to let you know that on 10-6-25 a patient that myself and AEMT Boozer transfused. The patient wanted to express his gratitude for saving his life. Thank you for sending me the information about this and there is also a little more to the story. I believe that Memorial Hermann – TMC told you that if you had not transfused the patient that he would have died and they were impressed with the care. The crew saved this patient’s life. You and Merritt saved this patient’s life.

“Shout out to Manvel EMS” – Lt. Taylor Cheek & Celianna Flores

Facebook Posts from The Talk of Manvel:

Huge shout out to Manvel EMS for their quick response to get my butt off the floor again. They were the sweetest two people you’d ever hope to meet. The EMS/EMT were here in ten minutes. They gave us tips on how to transfer from the recliner to the wheelchair. I don’t know their names, but they know who they are.

This time last year they saved my life! After going into cardiac arrest at home they arrived in seven minutes after my husband called and was able to resuscitate. Thank you, EMS team

“Another Chance” – M71 Lt. Taylor Cheek & Merritt Boozer, M72 Celianna Flores & Jeremy Progner. Capt. Melissa Aldape

1-year-old female patient, victim of abuse and neglect. BCSO and Manvel PD were on scene on BCESD 3 EMS/M71 arrival. Manvel VFD responded with EMS. The patient was in cardiac arrest, 2nd BCESD 3 ambulance/M72 requested to the scene. Both EMS crews began advanced life support resuscitative efforts; Manvel FD drove for our crews. The patient was resuscitated/regained a pulse enroute to Memorial Hermann Pearland. The patient was critical, transferred to Texas Children’s Hospital for further care. Now, the patient is doing well and will have a good outcome.

The Team at Texas Children’s Hospital as well as the Brazoria County District Attorney’s office could not say enough good things about the care this team delivered to save this patient’s life.

2025 EMS Division Operations Review

EMS Responses

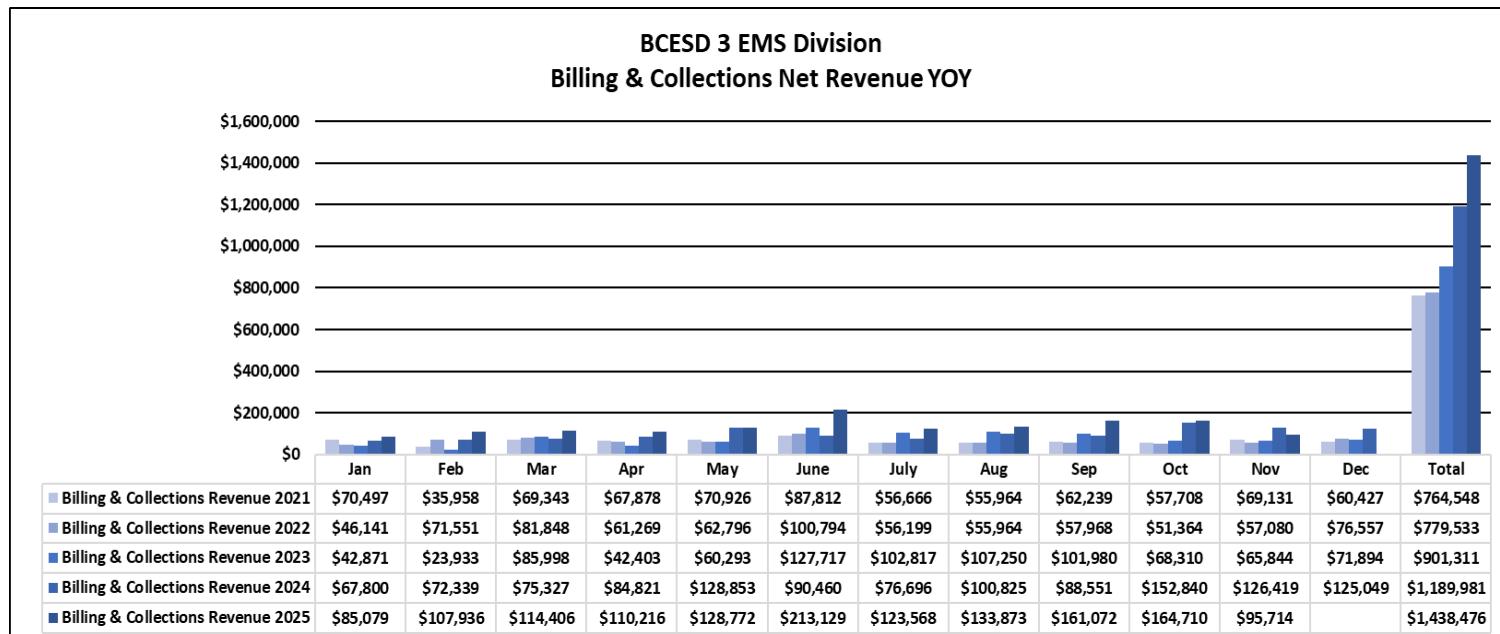
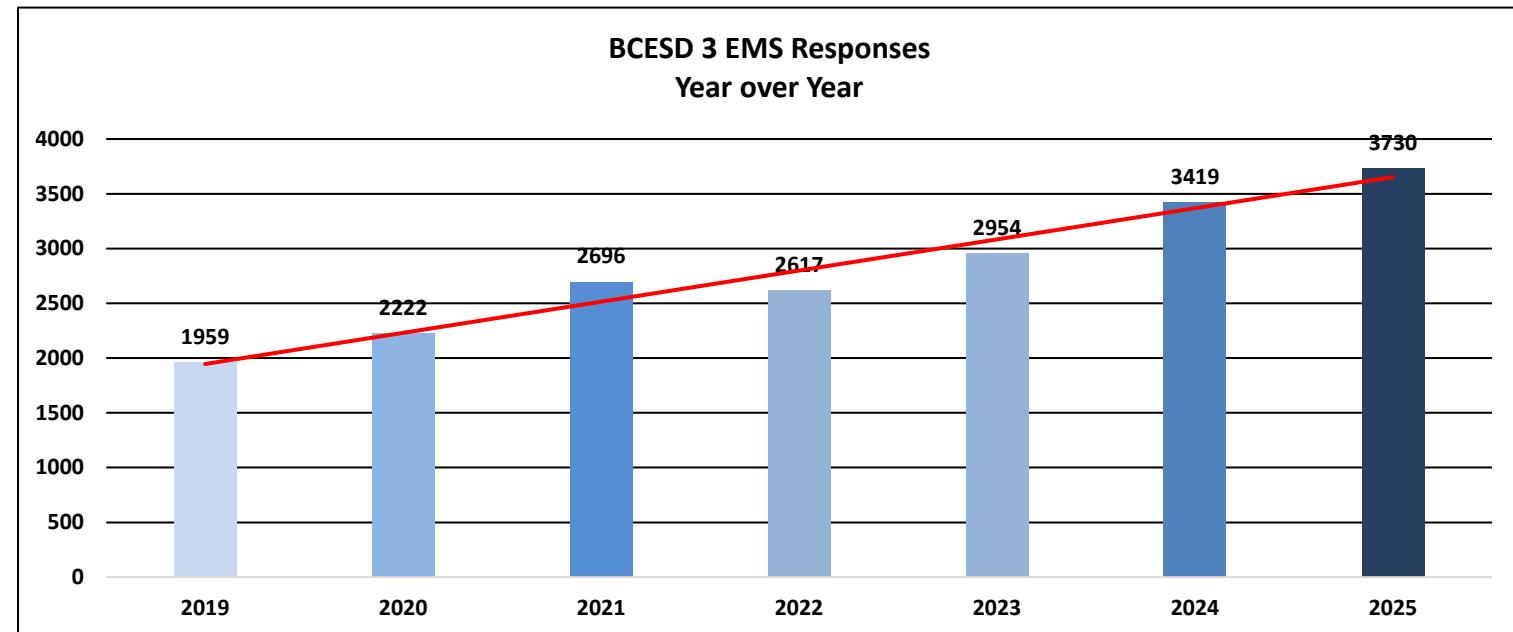
- 2019 - 1959
- 2020 – 2222
- 2021 – 2696
- 2022 – 2617
- 2023 – 2954
- 2024 – 3419
- 2025 – 3730
 - 9% Increase in Responses from 2024
 - 311 Additional Responses in 2025

Revenue

- MVBA Collections - **\$14,553**
 - -69% decrease from 2024
- EMS Billing - **\$1,423,923**
 - 39% revenue increase from 2024
- Overall EMS Billing & Collections Revenue 2025
 - **\$1,438,476**
 - 35% revenue increase from 2024

Capital Equipment Investment - **\$236,065**

- Fluid & Blood Warmers - \$18,513
- LP35 Cardiac Monitor - \$82,543
- Stretchers & Accessories - \$104,438
- Stair Chairs - \$14,284
- Toughbook PCR/MDT Tablets - \$14,341
- Narcotic Safe (SQ70) - \$1,946



2025 EMS Division Operations Accomplishments

Operations

- M73/Station 3 Staffed Full-Time - transitioned from part-time staffing to full-time staffing February 2025. M73 responded to 1067 calls for service in 2025.
- Billing & Collections Revenue Increase – 39% revenue increase from 2024 which is due in part to our new Administrative Assistant, Madeleine Pinder.
- Administrative Assistant, Madeleine Pinder was hired to assist with billing and documentation quality assurance as well as EMS administration coordination.
- Maximize Electronic Platform Operability – this project is ongoing but significant progress has been made to ensure that the EMS Division is getting maximum benefit from all electronic platforms.
- BCESD 3 Policy and Procedures Revision – this project is ongoing, but several policies have been revised over the past year to streamline EMS Division operations.
- MCI Plan Development – the EMS Division participated in several “Active Shooter” tabletop exercises and training this past year. The MCI Plan Development is a continual work in progress.
- First Responder Program Development (BLS) – the EMS Division has worked with Manvel VFD and with Iowa Colony in development of their First Responder Programs. At the end of December work was completed on the 2026 BCESD 3 EMS Patient Care Guidelines to aid the MVFD and ICVFD in obtaining their Texas Department of State Health Services licensure.

Public Relations

- BCESD 3 EMS participated in 70 public relations events during 2025, 19% increase from 2024
 - AISD Graduation – 4 ceremonies
 - AISD Football Games - 18
 - Public Events – 48

Staff Development

- Chief Lammert & Captain Aldape completed their first year of the Medical Transport Leadership Institute in pursuit of their Certified Medical Transport Executive certification.
- Three Advanced EMT's completed their Paramedic training and are now National Registered Paramedics. **The EMS Division now has 23 Paramedics, 19 full-time and 4 part-time. It is the most Paramedics that the department has ever had. Most of the time the ambulances are dual Paramedic staffed 24/7.**
- Four Division employees attended TEMSA EMS Evolution which is a leadership focused educational offering.

Safety

- EVOC training completed for all EMS Division employees.
- Each staff meeting has a “Safety” Moment focusing on operational and clinical safety opportunities.

2025 EMS Division Clinical Accomplishments

2026 Patient Care Guidelines Published

- The Patient Care Guidelines were completely revised to ensure consistency and enhanced treatment modalities. Some of the enhanced treatment modalities included:
 - New stroke assessment tools.
 - New medications (Dexamethasone, Tranexamic Acid (TXA).
 - Liquid Plasma administration for head injuries with a Glasgow Coma Score of 12 or less.

Clinical Education

- Cadaver Lab – completed by all EMS Division employees, this is an annual training requirement.
- Annual Competency Evaluation - completed by all Division employees, credentialing requirement.
- 12-Lead EKG Training – completed by all Division employees.
- Stryker Lifepak 35 Training completed by all Division employees.
- ALERRT – AAIR Training
- STOP the Bleed – completed by all Division employees
- Blood Program Refresher Training – completed by all Division employees.



BCESD 3 EMS Division 2025 Year-End Data



2025 Responses



BRAZORIA COUNTY
EMERGENCY SERVICES DISTRICT NO.3

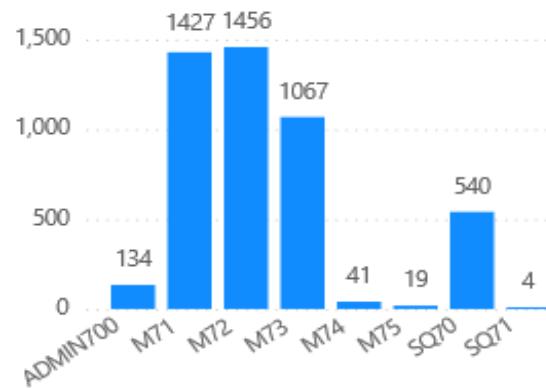
3730

Incidents

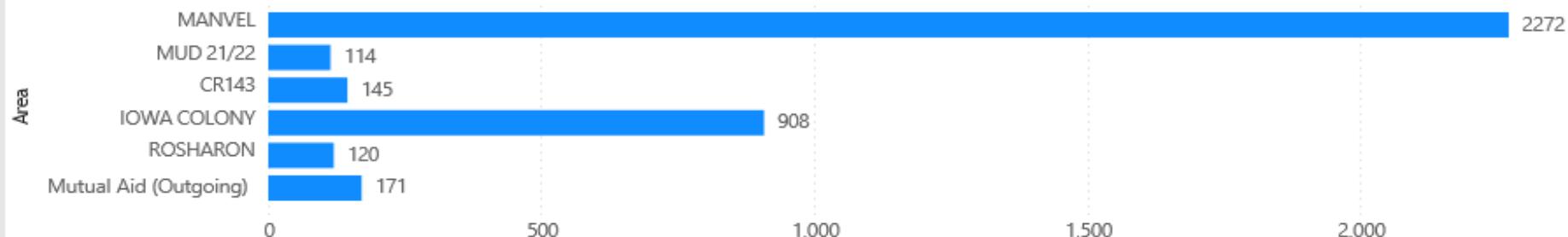
2314

Transports

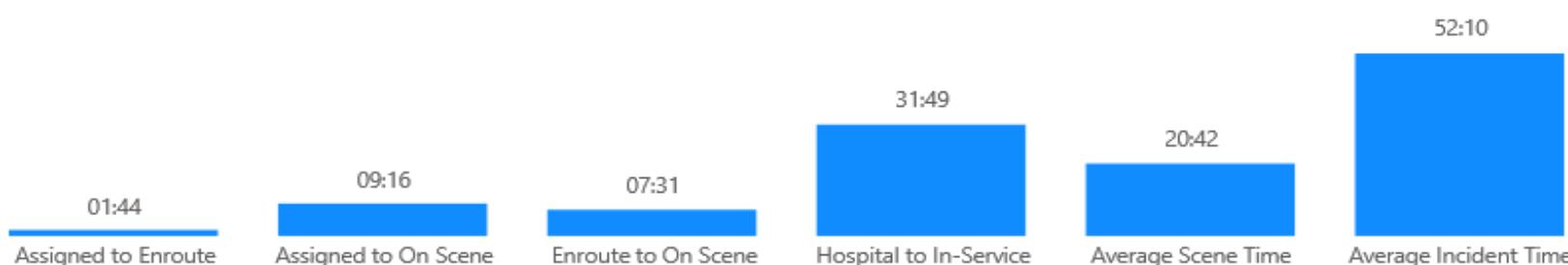
Incidents by Unit



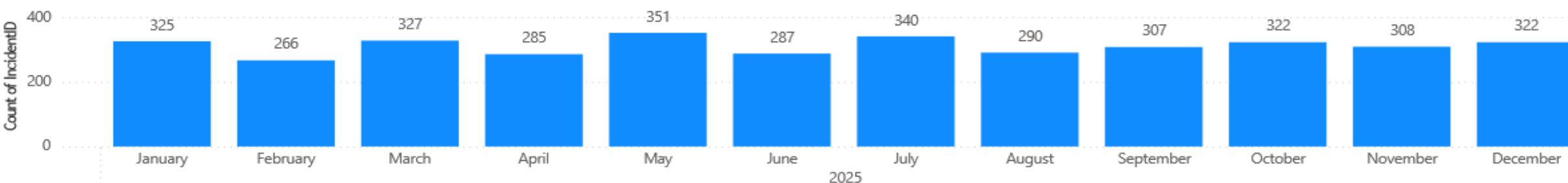
Incidents by Area



Response Time Averages



Incidents Over Time



Date

1/1/2025

12/31/2025

2025 Transports



BRAZORIA COUNTY
EMERGENCY SERVICES DISTRICT NO.3

2314

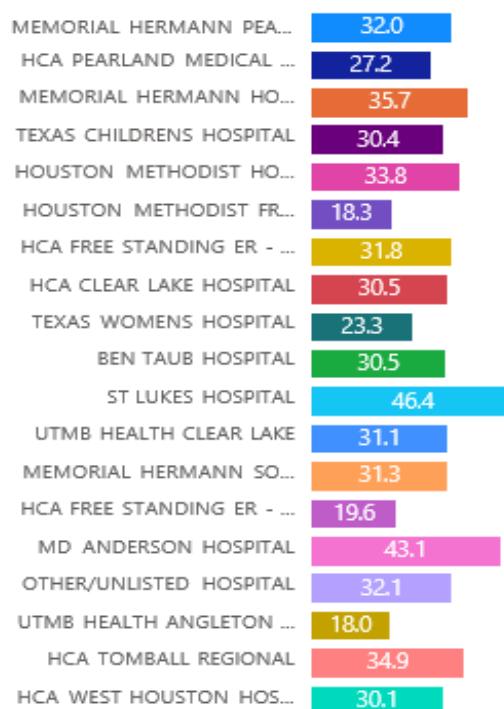
Transports

30.2

Median Turnaround Time
(minutes)

Median Turnaround Times by Destination

Sorted by number of transports, descending



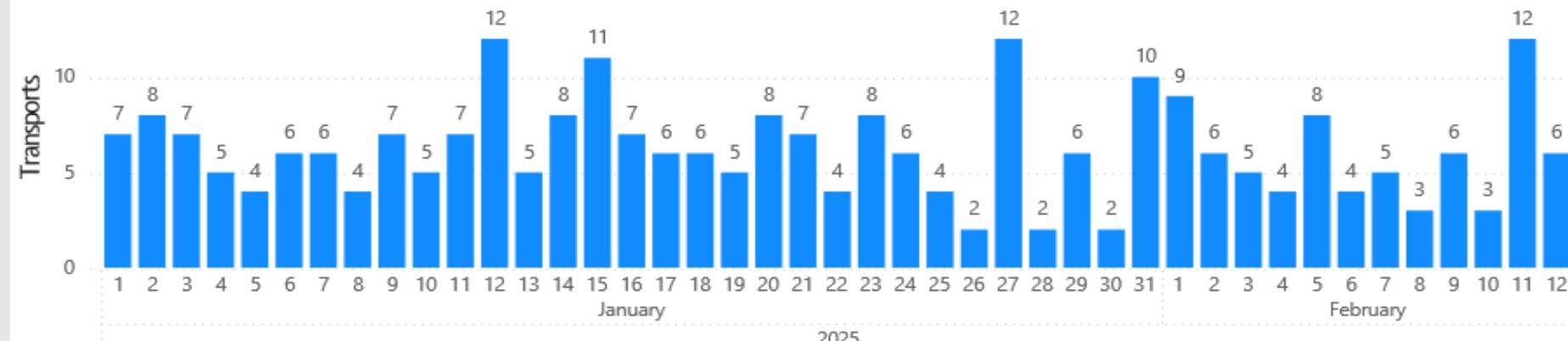
Transport Dashboard

Date

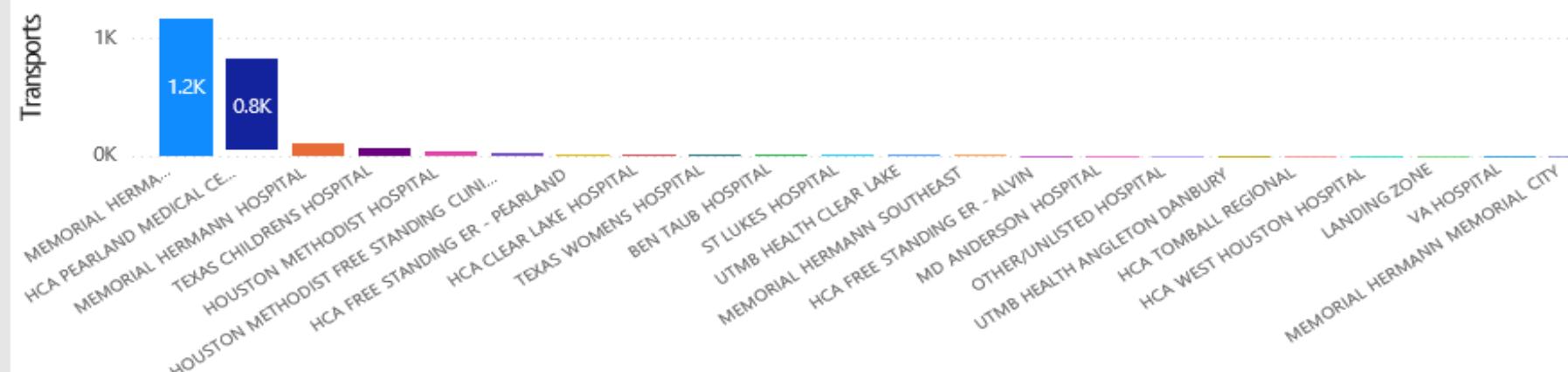
1/1/2025

12/31/2025

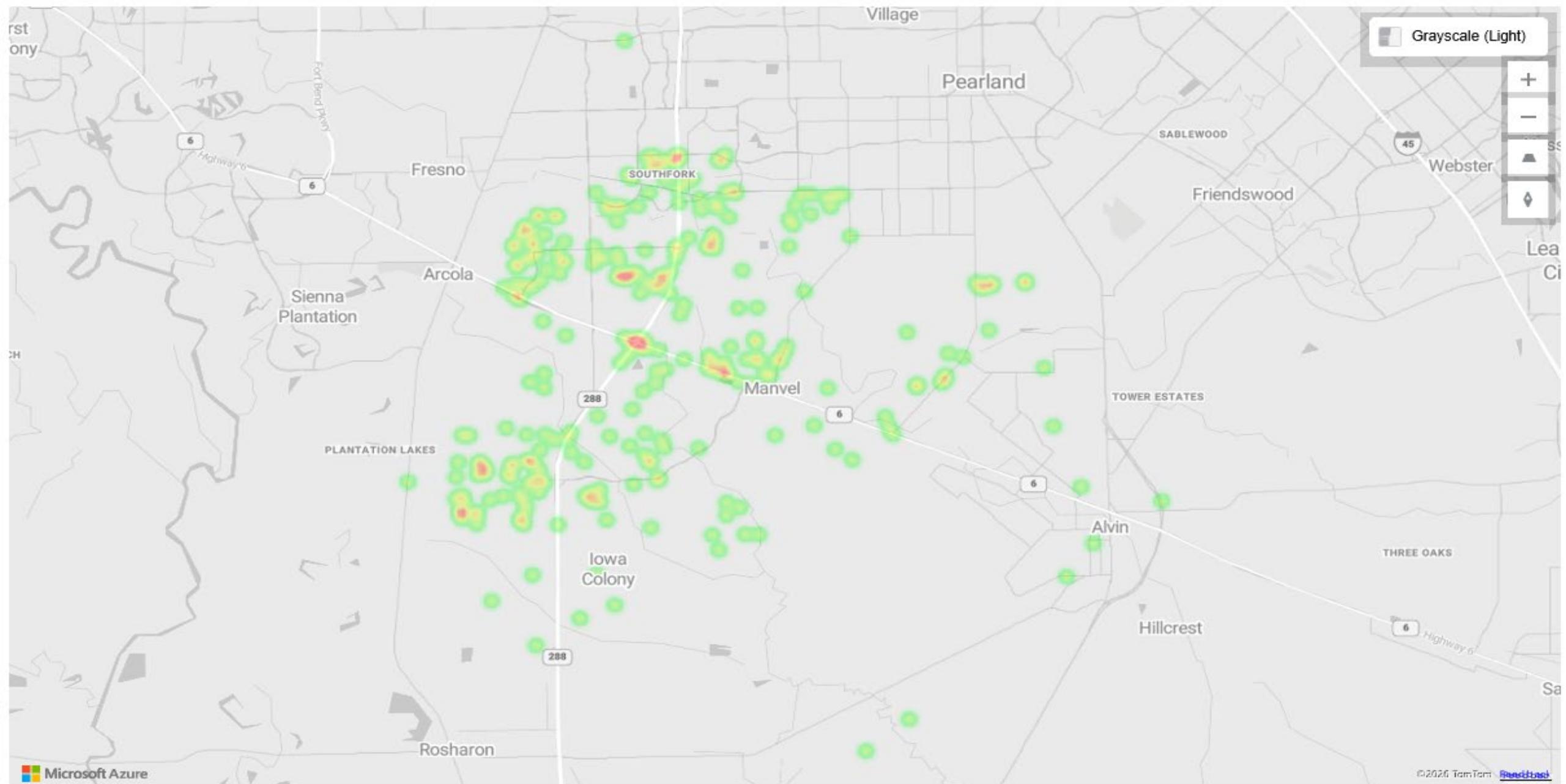
Transports by Year, Month and Day



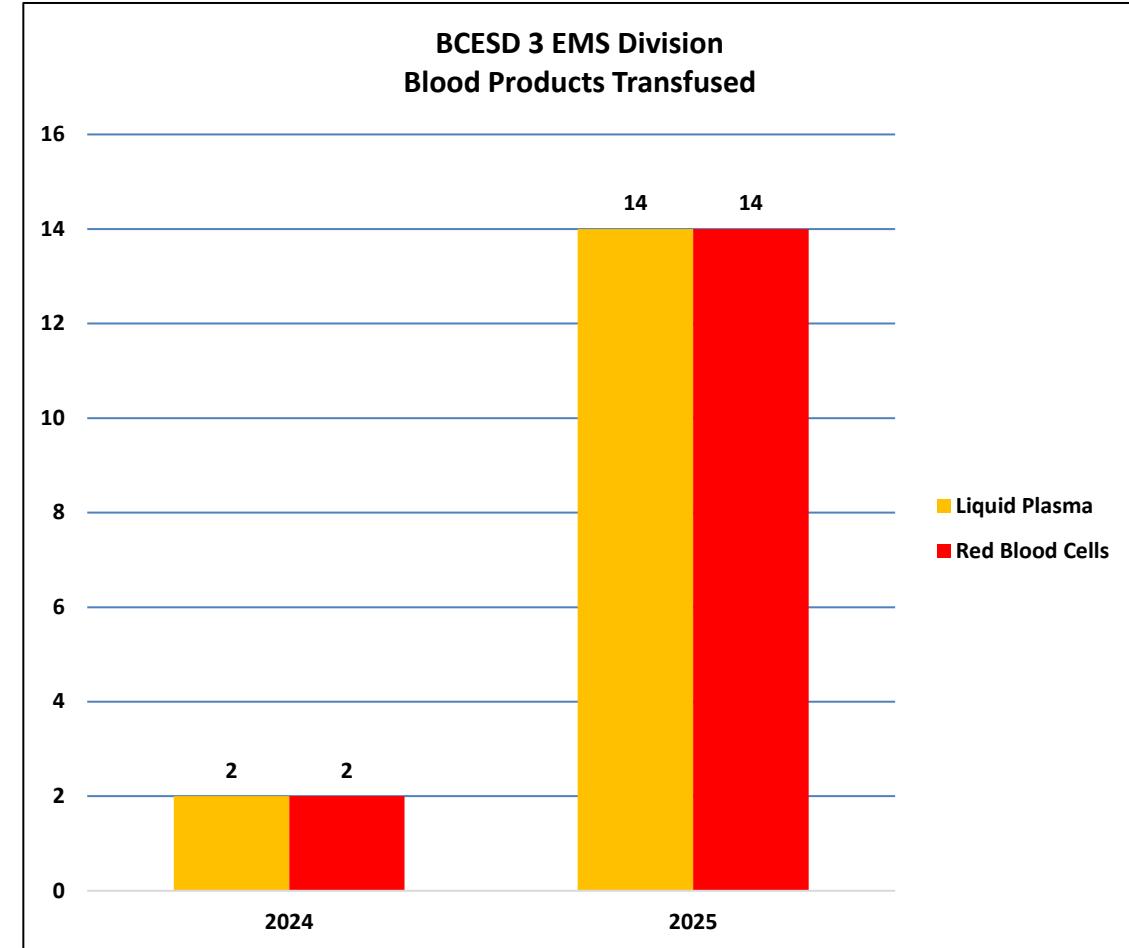
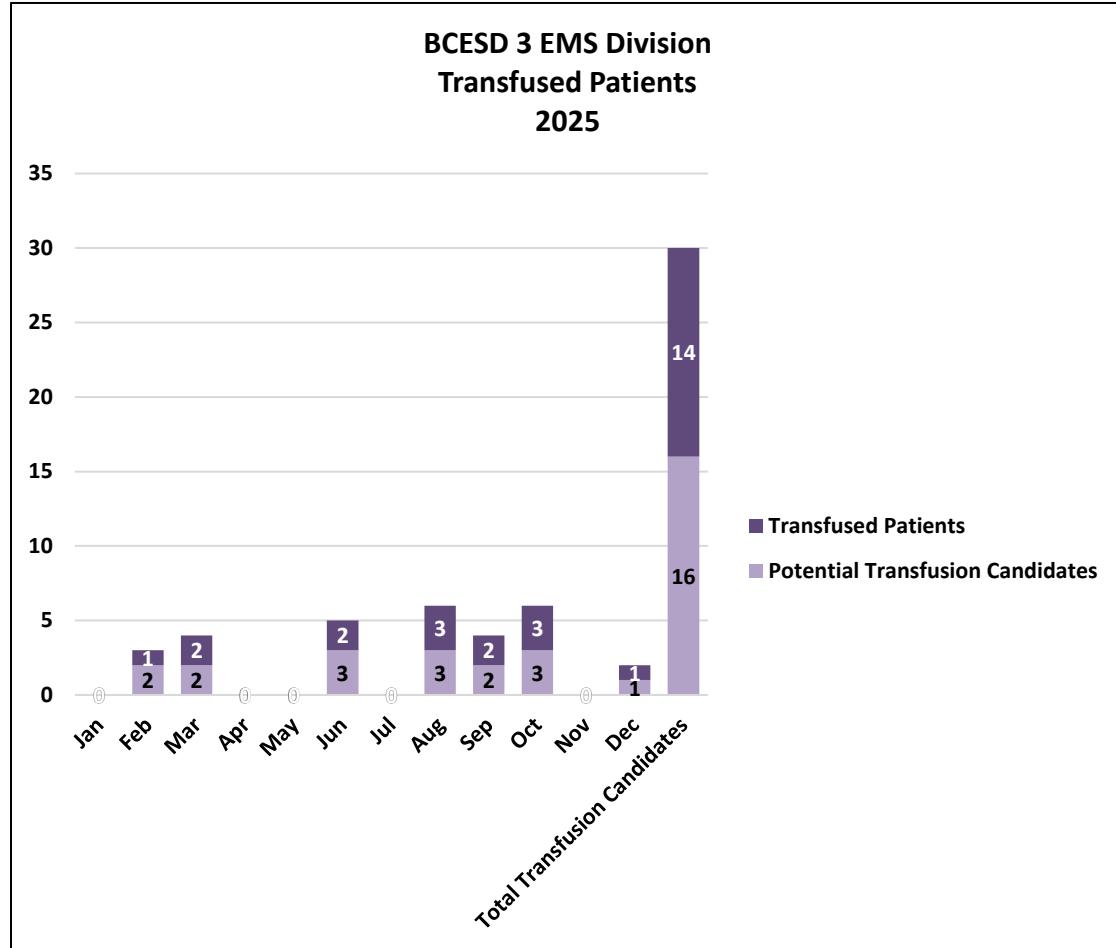
Transports by Hospital



2025 Calls for Service



2025 Blood Program Data





BCESD 3 EMS Division 2026 Initiatives

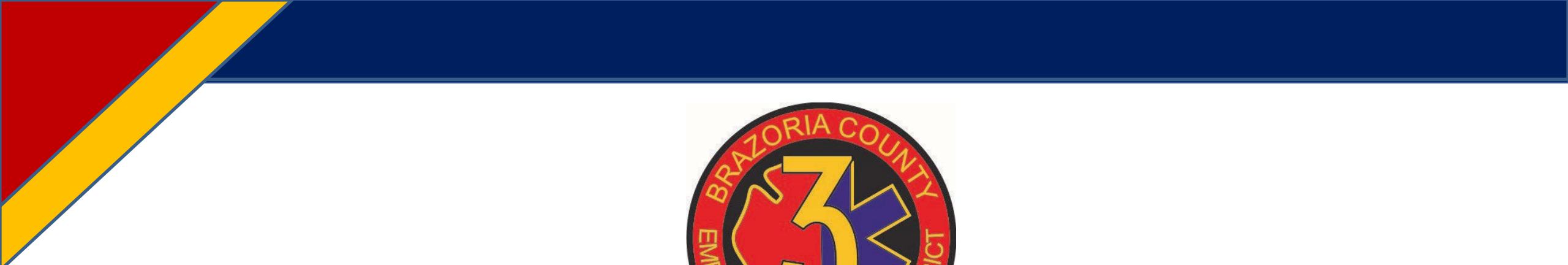


2026 Operations Initiatives

1. Station 2 LOS Remodeling
2. EMS Footprint Expansion Development
 - New North Station (Pomona/Sedona).
3. Safe Ambulance Operation – Decreasing Use of Lights and Sirens
 - The National Association of EMS Physicians and the then National Association of State EMS Directors created a position statement on emergency medical vehicle use of lights and siren in 1994 (1).
 - The Red Lights and Sirens (RLS) Position Statement emphasizes the need for careful consideration in the use of emergency lights and sirens by EMS providers. While RLS can expedite response times, they are also linked to increased risks of collisions and injuries for both EMS personnel and the public.
 - Texas Department of State Health Services is encouraging EMS services to begin developing standard operating procedures and clinical protocols to decrease the use of lights and sirens for non-acute calls.
4. Commission on Accreditation of Ambulance Services (CAAS) Accreditation
 - Start Accreditation Process:
 - Establish CAAS Accreditation Committee to lead accreditation process.
5. Complete revision of BCESD 3 EMS Division Policies & Procedures
 - Separate EMS policies from overall BCESD 3 operations.
6. MCI Development
 - Active Shooter patient care guideline & policy development.
 - EMS Division field training day.
7. Public Relations
 - Stop the Bleed training for local residential communities.
 - CPR training for local residential communities.
 - Stop the Bleed & CPR training for our local police and fire departments.
 - W.H.A.L.E. (We Have A Little Emergency) Car Seat Identification Program.

2026 Clinical Services Initiatives

1. EMStat Pedi App. Deployment
2. Point of Care Ultrasound Training – Supervisors
3. Whole Blood Program
 - Potential new funding from TDSHS for blood program expansion.
4. Enhanced Communication Tools for Special Needs Patients – Special Needs Patients
5. Patient Care Guideline Enhancement
 - Continued evidenced based clinical care enhancements.
6. Pre-Hospital Optimal Lactate Resuscitation Study (POLR)
 - Continue protocol development.
 - Multi-center agency trial – identify potential study participants.
 - Identify study principal investigators.
 - IRB approval.
 - Secure funding source(s).



**One Team, One Vision, One Mission
“Saving Lives”**



Agenda

Item 14



BCESD 3 Fire Division Report

January 12, 2026



Fire Division Updates

Completed

- Bids for Landscaping
- Contracts signed and returned with exception to City of Alvin

In Process

- BCESD 3 FRO Program
- Annual Bunker Gear Inspection & Cleaning- January '26
- Bid process started in October for SCBA Maintenance, Hose Testing, Ladder Testing, PPE Cleaning & Inspection
- ISO Plan for Liverpool

Fire Division Update

Fleet Update

- Manvel Engine 121
 - Rust Repairs completed
- Demi John Engine 2203
 - Auto Eject installed
 - Air Eject installed
 - TIC installed
 - Air Pump removed
 - Replaced Gauges
- Demi John Tanker
 - Installed radio
 - Installed 4" discharge
- Demi John 2206
 - Auto Eject installed
 - Air Eject installed
- Demi John 2204
 - Tool Box Lights
 - Auto Charger installed

Fire Division Update

Facility Update

- Demi John
 - Nothing to report
- Iowa Colony
 - Meridiana
 - Gas Leak- Repeat
 - Guardian System Valve broken
 - Generator Repair
 - Exit Light Wiring corrected
 - Breaker box surge protector ordered
 - Bids for AC Leaks in storage room
 - Bay Door repairs
 - Unclogged Roof Drains
 - CR 65
 - Nothing to report
- CR 143
 - New toilet ordered
- Manvel Station 1
 - Bay Door Repairs & Preventative Maintenance
- Danbury
 - Nothing to report
- Liverpool
 - Bids for heaters & bay extension
- BCESD 3 EMS Station 1
 - Quarterly Septic Inspection
 - Clean up of dead trees in the rear of building
- BCESD 3 EMS- Lakes of Savannah
 - Toilet Paper Lock repaired

Fire Division Update

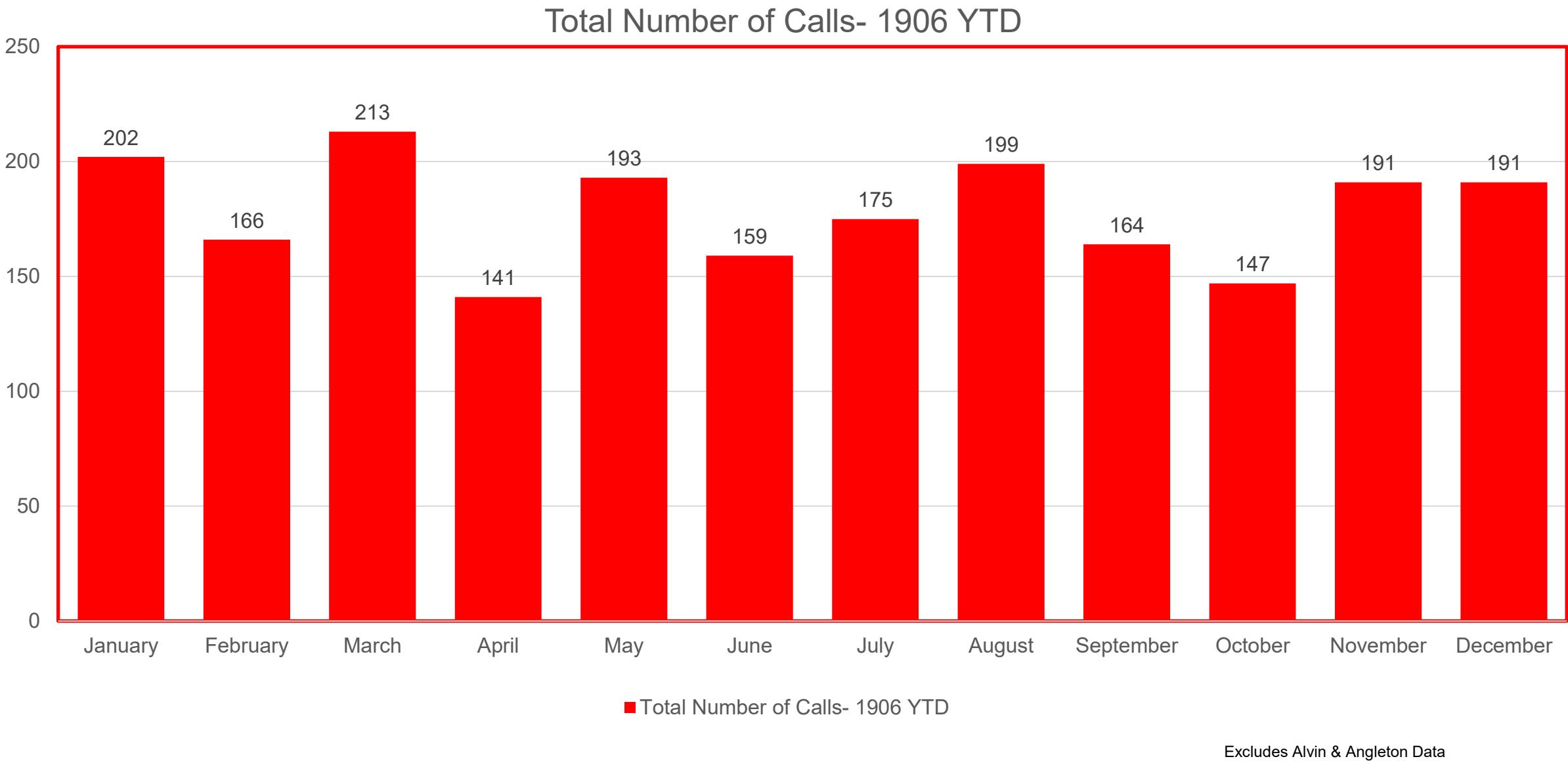
Logistics Update

- Manvel
 - Nothing to report
- Iowa Colony
 - Nothing to report
- Rosharon
 - Nothing to report
- Danbury
 - Nothing to report
- CR 143
 - New hose ordered
 - Office Supplies
 - Boots
- Liverpool
 - E-Cutters sent out for repair
 - New Vent Saw Purchased
- Demi John
 - Dual certification PPE
 - Boots
 - SCBA Mask-small
 - Bunker Gear- 1 set
 - Red Line Order for booster reel

Committee Updates

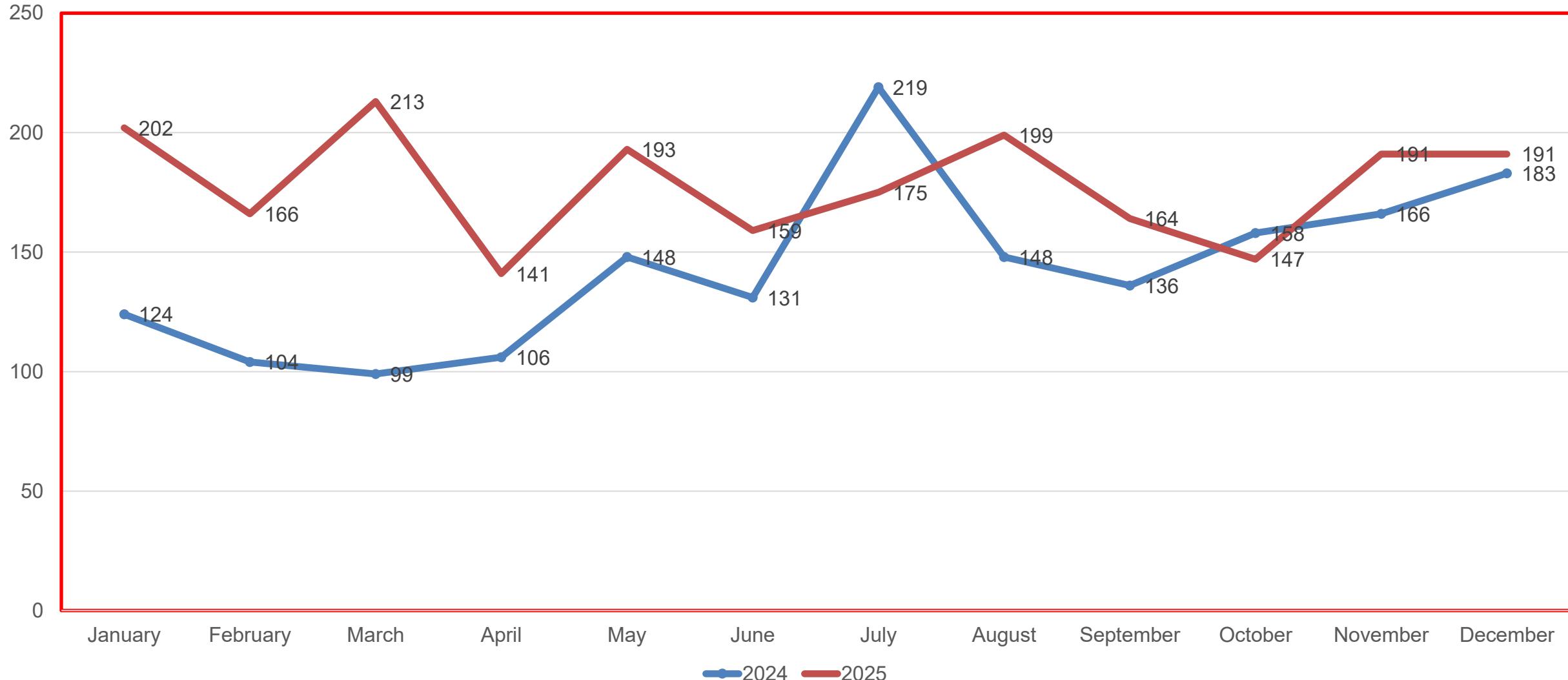
- Apparatus & Equipment
 - New Pumpers Estimated Final in April
 - Obtaining specs for Rosharon Tanker/Engine

BCESD 3 Fire Division- December 2025



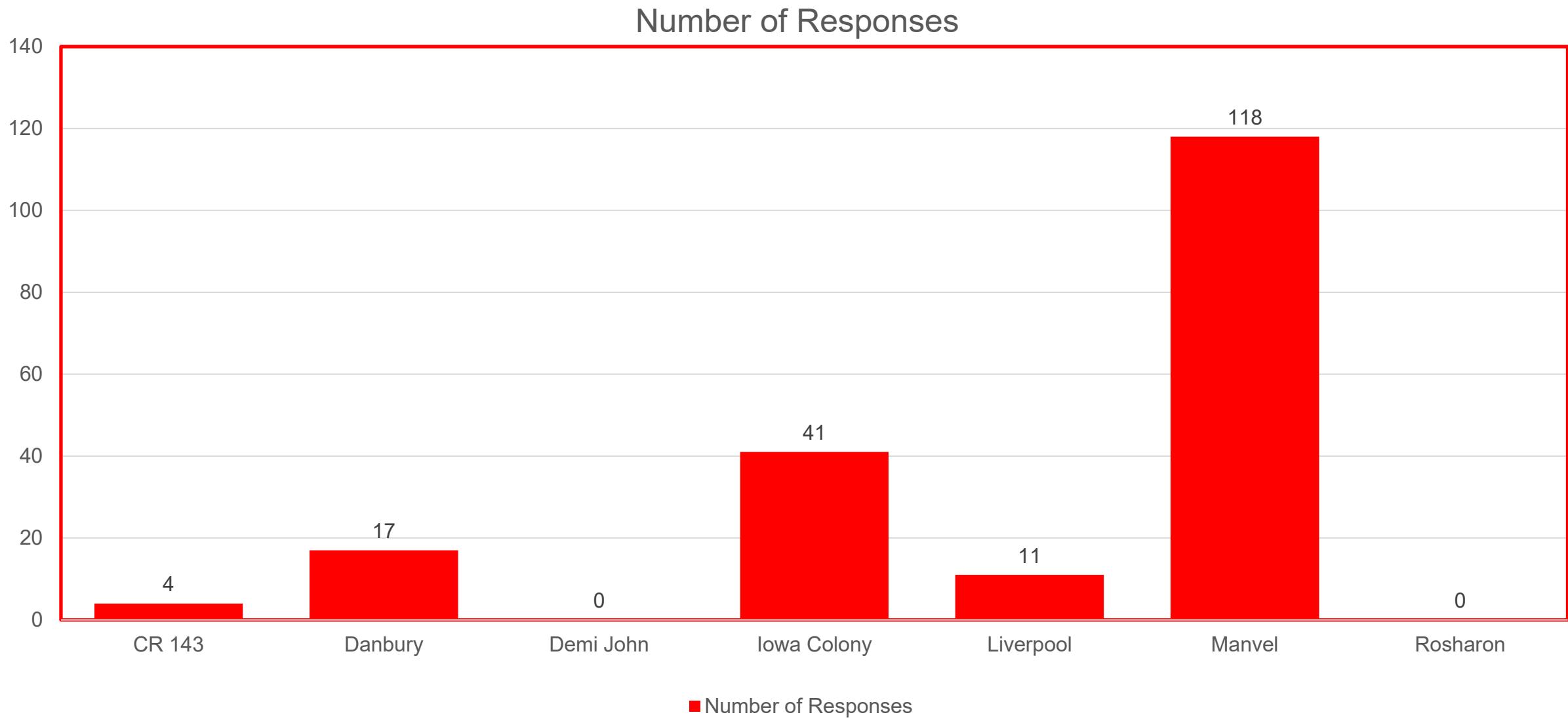
District Fire Responses 2024-2025 Comparison

2024-2025



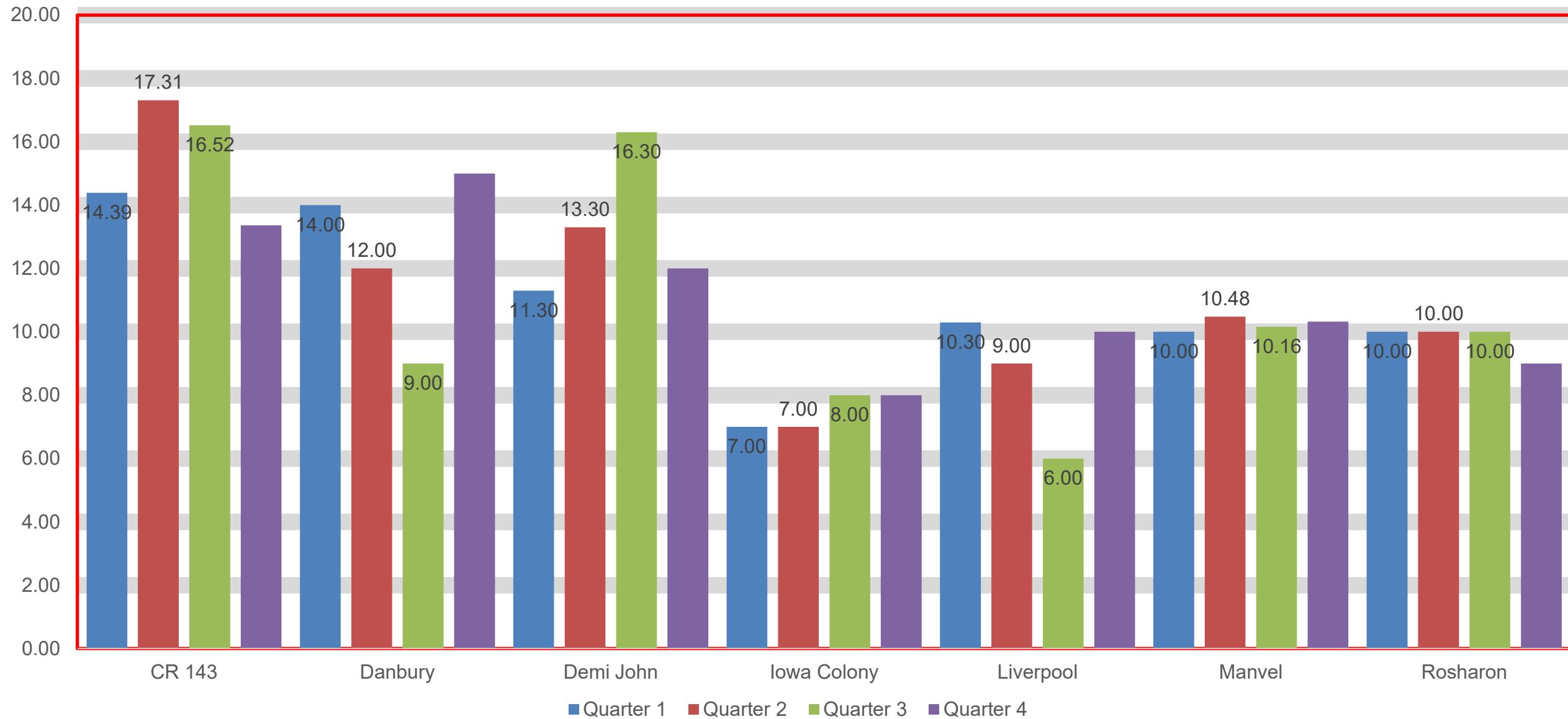
Excludes Alvin, & Angleton Fire Data

BCESD 3 Fire Division- December 2025



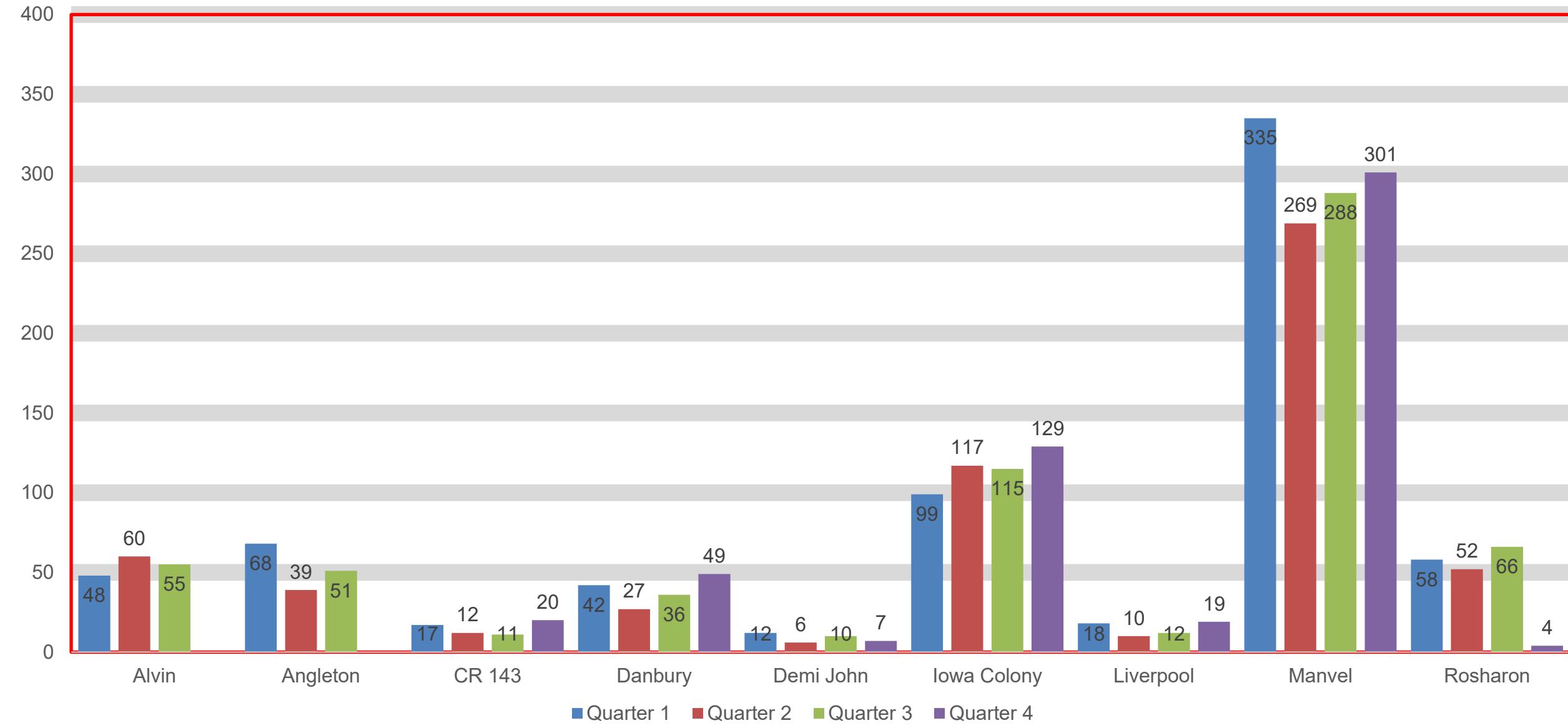
Response Times

Median Response Times in Minutes & Seconds



Responses

Number of Responses by Quarter





Questions?



Agenda

Item 15

Communications Report

December 2025



Brazoria County Emergency Services District No 3

Published by Cindy Reaves · December 31, 2025 at 8:12AM

Congratulations, Madison!

Please join the EMS Division Command Team in congratulating Madison Collins on earning her Paramedic certification. This is a major milestone in her career and a tremendous win for our EMS Division. We are proud to have Madison serving alongside our team and our community.



FIRE SAFETY TIP:

Check light cords for damage before decorating.



Brazoria County Emergency Ser...

Published by Scott Saiter · December 20, 2025 at 10:24 AM

Commissioner F. Haggorn and Administrative Director C. Reaves recently joined the [Alvin Blue Santa](#) event, volunteering their time to shop with AISD students in need this holiday season.

The event, directed by Denise Stanaland—who also serves on our Brazoria County ESD 3 Community Advisory Board—provided Christmas shopping sprees for more than 200 students across the area, including Iowa Colony, Manvel, and Alvin.

Through her leadership, this event continues to brighten the holidays for families in our community. We were honored to support Denise's efforts and help make this year's event a great success.

We're thankful for opportunities like these that bring us closer to the residents we serve.



Brazoria County Emergency Ser...

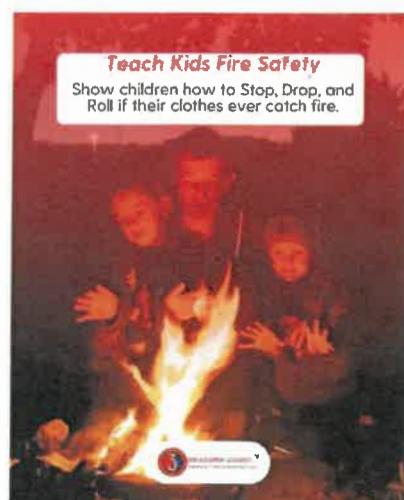
Published by Cindy Reaves · December 20, 2025 at 6:12 PM

If you are in Iowa Colony tonight head on over to the Fire Station on Meridiana for some family Christmas Fun! Ornament making, coco and pictures with Santa! It's happening now so head on over.



Teach Kids Fire Safety

Show children how to Stop, Drop, and Roll if their clothes ever catch fire.



Monthly Communications
January 2023 - December 2025

Month/Yr	FB Reach	Insta Reach	Paid Reach	FB Followers	Insta Followers	Website Visits	Web Page Views
2023							
Jan	25,184	157	13,081	2,179	104	675	1,341
Feb	1,739	157	N/A	2,179	104	1,076	2,402
March	11,699	157	9,686	2,210	103	1,076	2,402
April	6,926	157	2,358	2,219	103	1,074	1,961
May	5,566	15	N/A	2,255	104	825	1,588
June	16,631	3	7,420	2,313	106	686	1,349
July	5,958	18	3,025	2,339	106	657	1,211
August	3,612	33	N/A	2,354	106	663	1,201
September	1,372	2	N/A	2,360	106	726	1,295
October	2,600	2	N/A	2,400	107	735	1,290
November	4,936	18	5,406	2,423	107	730	1,419
December	15,800	2	4,848	2,500	107	622	1,219
2024							
January	3,200	0	N/A	2,487	108	736	1,450
February	6,918	108	3,776	2,503	108	652	1,524
March	3,700	108	N/A	2,503	108	600	1,229
April	8,600	108	4,880	2,600	108	556	1,309
May	3,100	108	N/A	2,600	108	707	1,506
June	27,000	110	26,292	2,600	110	1,506	1,903
July	111,000	2,700	103,504	2,700	110	890	1,816
August	27,119	3,081	20,058	8,587	114	886	2,001
September	21,349	7,514	5,509	2,800	116	937	1,811
October	42,015	395	34,595	2,800	116	1,109	2,133
November	30,000	189	N/A	3,000	117	848	1,706
December	19,451	78	N/A	2,800	118	701	1,394
2025							
January	23,500	144	1,236	2,900	119	775	1,550
February	21,000	216	1,434	2,900	118	858	1,586
March	17,700	263	N/A	2,900	119	871	1,724
April	21,000	232	6,510	2,949	120	1,062	2,021
May	4,400	58	N/A	2,963	120	1,091	1,873
June	5,301	N/A	N/A	2,970	N/A	508	1,088
July	6,266	N/A	N/A	2,999	N/A	630	1,275
August	30,131	N/A	12,239	3,000	N/A	642	1,389
September	47,600	N/A	35,117	3,000	N/A	2,641	4,168
October	5,400	131	N/A	3,100	33	1,094	3,044
November	48,527	99	N/A	3,200	33	904	1,514
December	63,259	1,086	20,001	3,200	38	1,512	2,213

Agenda

Item 16

**No
Documentation
for this Item**

Agenda

Item 17

**No
Documentation
for this Item**

Agenda

Item 18

**No
Documentation
for this Item**