


BMJ Open Quality Identifying a list of healthcare 'never events' to effect system change: a systematic review and narrative synthesis

Cara L Bowman ¹, Ria De Gorter,¹ Joanna Zaslow,¹ Jacqueline H Fortier,¹ Gary Garber^{1,2,3,4}

To cite: Bowman CL, De Gorter R, Zaslow J, *et al.* Identifying a list of healthcare 'never events' to effect system change: a systematic review and narrative synthesis. *BMJ Open Quality* 2023;12:e002264. doi:10.1136/bmjopen-2023-002264

► Additional supplemental material is published online only. To view, please visit the journal online (<http://dx.doi.org/10.1136/bmjopen-2023-002264>).

Received 17 January 2023
Accepted 23 May 2023



© Author(s) (or their employer(s)) 2023. Re-use permitted under CC BY-NC. No commercial re-use. See rights and permissions. Published by BMJ.

¹Safe Medical Care Research, Canadian Medical Protective Association, Ottawa, Ontario, Canada

²Department of Medicine, and School of Epidemiology and Public Health, University of Ottawa, Ottawa, Ontario, Canada

³Ottawa Hospital Research Institute, Ottawa, Ontario, Canada

⁴Department of Medicine, University of Toronto, Toronto, Ontario, Canada

Correspondence to
Dr Gary Garber;
ggarber@cmpa.org

ABSTRACT

Background Never events (NEs) are patient safety incidents that are preventable and so serious they should never happen. To reduce NEs, several frameworks have been introduced over the past two decades; however, NEs and their harms continue to occur. These frameworks have varying events, terminology and preventability, which hinders collaboration. This systematic review aims to identify the most serious and preventable events for targeted improvement efforts by answering the following questions: Which patient safety events are most frequently classified as never events? Which ones are most commonly described as entirely preventable?

Methods For this narrative synthesis systematic review we searched Medline, Embase, PsycINFO, Cochrane Central and CINAHL for articles published from 1 January 2001 to 27 October 2021. We included papers of any study design or article type (excluding press releases/announcements) that listed NEs or an existing NE framework.

Results Our analyses included 367 reports identifying 125 unique NEs. Those most frequently reported were surgery on the wrong body part, wrong surgical procedure, unintentionally retained foreign objects and surgery on the wrong patient. Researchers classified 19.4% of NEs as 'wholly preventable'. Those most included in this category were surgery on the wrong body part or patient, wrong surgical procedure, improper administration of a potassium-containing solution and wrong-route administration of medication (excluding chemotherapy).

Conclusions To improve collaboration and facilitate learning from errors, we need a single list that focuses on the most preventable and serious NEs. Our review shows that surgery on the wrong body part or patient, or the wrong surgical procedure best meet these criteria.

INTRODUCTION

Never events (NEs) are a subset of patient safety incidents that are preventable and so serious that they should never happen.^{1–3} Examples include operating on the wrong patient or incompatible blood transfusion. Dr Ken Kizer and the National Quality Forum (NQF) introduced the first list of 27 NEs in 2002 to standardise reporting² and identify

WHAT IS ALREADY KNOWN ON THIS TOPIC

⇒ Never events continue to occur, cause catastrophic patient harm and contribute to increased length of stay and hospital costs. There is great variability in which events are considered 'never events' and the language used to describe them.

WHAT THIS STUDY ADDS

⇒ This study identifies those events most frequently identified as a never event, and which ones are the most preventable.

HOW THIS STUDY MIGHT AFFECT RESEARCH, PRACTICE OR POLICY

⇒ A standardised list of the most preventable never events will allow organisations to collaborate and learn from each other, leading to greater reductions in never event incidence.

patient safety priorities for hospitals.⁴ Since then, additional lists have been developed in the USA and internationally. Despite the multitude of papers published on the topic, NEs and their resultant harms continue to occur^{5,6}; in the UK, 168 NEs were reported from April to August 2022,⁵ and in the USA 436 events were reported in the first 6 months of 2019.⁶

The purposes of the NE lists vary: providing patient safety guidance,⁷ specifying how organisations should respond to NEs^{8,9} or financially penalising institutions when the events occur.^{9,10} As a result, the lists include different events (which include errors, complications and patient outcomes), use different terminology and have varying degrees of preventability. One example is patient falls. Not all lists include patient falls as NEs, and the terminology used to describe falls ranges from 'death or serious injury from a fall while being cared for in a health-care facility'⁷ p4 11 p1 79 to 'falls from poorly restricted windows'³ (p 12). One framework¹⁰

(p 1) includes them in a broader category of ‘falls and trauma’. Most consider patient falls to be largely preventable, whereas some believe they are entirely preventable.⁹ The lack of standardisation on what constitutes an NE can hinder our efforts to identify, report and manage them. It also impedes the ability of organisations to collaborate and learn from each other to reduce the occurrence of these events.¹

This narrative synthesis systematic review aims to improve standardisation by answering two questions posed in our protocol¹: Which patient safety events do organisations and researchers most frequently classify as NEs? Which ones are most commonly described as entirely preventable? Previous syntheses included versions of lists that are now out of date, looked at a narrow subset of NEs or did not address their perceived preventability. We will expand on previous work by identifying which events are consistently included as NEs to develop a core list for targeting collaborative improvement efforts.

METHODS

We used the Preferred Reporting Items for Systematic Reviews and Meta-Analyses 2020 guidelines¹² to report this systematic review. The review was not registered with PROSPERO as it did not meet the criteria.

Definitions

Consistent with our protocol,¹ our definition of NE was informed by Hegarty *et al*, whose systematic review¹³ identified five dimensions of serious reportable events:

preventable; identifiable and measurable; could reoccur; cause or can potentially cause avoidable death or injury; and have the potential for learning.

Eligibility criteria

We used the Sample, Phenomenon of Interest, Design, Evaluation, Research type (SPIDER) framework to guide the development of the inclusion and exclusion criteria. SPIDER was chosen as it does not require a study intervention or outcome and is more appropriate for reviews that use qualitative synthesis.¹⁴

Full details on our methods and eligibility criteria have been published previously¹ and are outlined in [table 1](#). We included peer-reviewed and grey literature reports that discussed patient safety events that should never happen. If they used a term similar but not identical to ‘never event’ (eg, sentinel event), they also had to include language that said the events were largely or entirely preventable. Included papers had to either describe one or more individual NEs or reference an existing framework that could be obtained by the reviewers. If a framework had been updated and previous versions exist, the framework year also had to be stated. We included reports with any study design, and any article type except press releases and other announcements.

Data sources and search strategy

A health sciences librarian searched the following databases: Medline and Medline in Process via Ovid (1946 to 26 October 2021), Embase Classic+Embase via Ovid

Table 1 Inclusion and exclusion criteria by SPIDER framework category

SPIDER framework	Inclusion criteria	Exclusion criteria
(S) Sample	Articles describing patients interacting with the medical system.	<ul style="list-style-type: none"> ▶ Any articles or reports that feature patient safety incidents that take place outside of the medical system (eg, dentistry). ▶ If events pertained exclusively to care provided outside acute or chronic care institutions. ▶ Articles published before 2001 (when the term was first introduced).
(PI) Phenomenon of Interest	Patient safety events that meet our definition of never events: <ul style="list-style-type: none"> ▶ Use the term ‘never event’ or one similar, such as ‘serious reportable event’ or ‘sentinel event’. ▶ If a term other than never event was used, the article also had to indicate that the event is largely or wholly preventable, including similar terms such as ‘unacceptable’ or ‘avoidable’. 	Any articles or reports about patient safety events that do not specifically state which events are never events or did not use a pre-existing and obtainable list.
(D) Design	Any study design, including peer-reviewed papers, regional/organisational guidelines and/or policies, or reporting papers.	None.
(E) Evaluation	Any.	None.
(R) Research type	Peer-reviewed published literature (including empirical studies, literature reviews, commentaries, letters to the editor, reports and book chapters) and grey literature (including white papers and policy documents).	Press releases and other announcements.

(1947 to 26 October 2021), APA PsycINFO via Ovid (1806 to October week 4, 2021), Cochrane Central via Ovid (September 2021) and CINAHL via EBSCOHost (1947 to 27 October 2021). A search strategy was developed in Medline (online supplemental appendix A) and adapted for other databases. An information specialist peer reviewed the strategy using the Peer Review of Electronic Search Strategies guidelines.¹⁵ All databases were searched from 2001, the year ‘never event’ was first coined, to 27 October 2021. There were no other publication restrictions. Additional sources were identified using backward searches of article bibliographies.

We conducted a search of the grey literature based on the strategy presented by Hegarty *et al*,¹³ as well as website searches of organisations with known NE lists: international, federal or US state departments of health, US healthcare insurers and US healthcare accreditation or patient safety organisations. For organisations with updated lists, only the most recent policy was retained to avoid duplication.

We processed all references in EndNote (Clarivate Analytics, Philadelphia, USA) and removed duplicates using DistillerSR (DistillerSR, Ottawa, Canada), a widely used application to screen articles in a systematic review.¹⁶

Selection process

As outlined in our protocol,¹ four reviewers (CLB, RDG, JZ, CM) independently screened the titles, abstracts and full-text articles for eligibility in DistillerSR. To ensure consistent application of the eligibility criteria, all reviewers participated in calibration exercises. Inter-rater reliability was assessed using the kappa statistic in Distiller; the lowest acceptable score was 0.61, which is considered the low threshold for moderate reliability.¹⁷ Title and abstract screening calibration included a minimum of 50 titles and abstracts and continued until the minimum kappa was reached. Similarly, full-text screening calibration involved a minimum of 15 full-text articles with the same kappa threshold. Two reviewers screened each article, resolving disagreements by consensus. If consensus was not reached among the two, the article was reviewed by the group of four.

Data collection process and data items

Two reviewers (CLB, RDG) extracted data from eligible articles using a custom form in DistillerSR. One reviewer extracted the data and the second assessed it for accuracy, resolving differences by consensus. Extracted data included: country; existing framework(s) used in the paper; patient safety incident(s) classified as NEs; if the NE was currently in use (eg, in a framework or institution) or proposed; preventability of the NE (wholly, largely or not stated); discord between the frameworks and authors’ assessment of preventability; medical specialty; article type; and study design.

Risk of bias and quality assessment

The articles were found not to be amenable to a risk of bias assessment, as most involved a study design which did not involve patient allocation. Therefore, no risk of bias assessment was conducted. Similarly, we did not conduct a quality assessment due to the large number of articles that did not involve a study (eg, narrative summaries, policy statements).

Synthesis methods and effect measures

Due to the heterogeneity in both article type and study design, we did not attempt a meta-analysis. Our primary outcome variables in this narrative synthesis were the frequency of papers reporting patient safety incidents as NEs and which events were considered entirely preventable. We developed our NE classification post hoc based on the categories found in the literature. We have presented our findings as frequencies (percentages) and descriptive text.

Patient and public involvement

No patients or members of the public were involved in the design, conduct, reporting or dissemination plans of our research.

RESULTS

Our search results contained 6992 unique citations after removing duplicates (figure 1). From them we excluded 6255 that did not meet our eligibility criteria. We excluded another 337 articles after reviewing the full-text citations largely because they neither identified individual NEs nor specified an existing framework (47%), or because they were non-scholarly (eg, media releases; 30%). Thus, our analyses were based on 367 articles.^{3 4 7–11 18–377} A full list of these articles and the information we extracted from them are found in online supplemental tables 1 and 2.

Article frequency

Researchers in the USA and the UK contributed the majority of papers (n=314, 85.6%; table 2), with American authors writing almost half (n=179, 48.8%). More than half of the articles were peer reviewed (n=206, 56.1%; table 2). Conference abstracts and proceedings accounted for another 27.9% (n=102), and 10.8% of articles were grey literature, which included the majority of the existing framework documents.

Most papers were associated with a specific specialty (n=229, 62.4%; table 2) most commonly surgery (n=136, 59.4%) or anaesthesiology (n=18, 7.9%). Among surgical specialties, orthopaedics was most frequently reported (n=14, 10.3%). Papers from the UK were more likely to have an anaesthesiology focus compared with the USA (19.4% vs 3.2%, respectively) and less likely to have a surgery focus (59.7% vs 81.9%, respectively).

Frameworks

The majority of articles (n=301, 82.0%) used at least 1 of 12 identified NE frameworks (table 2). Seven of those

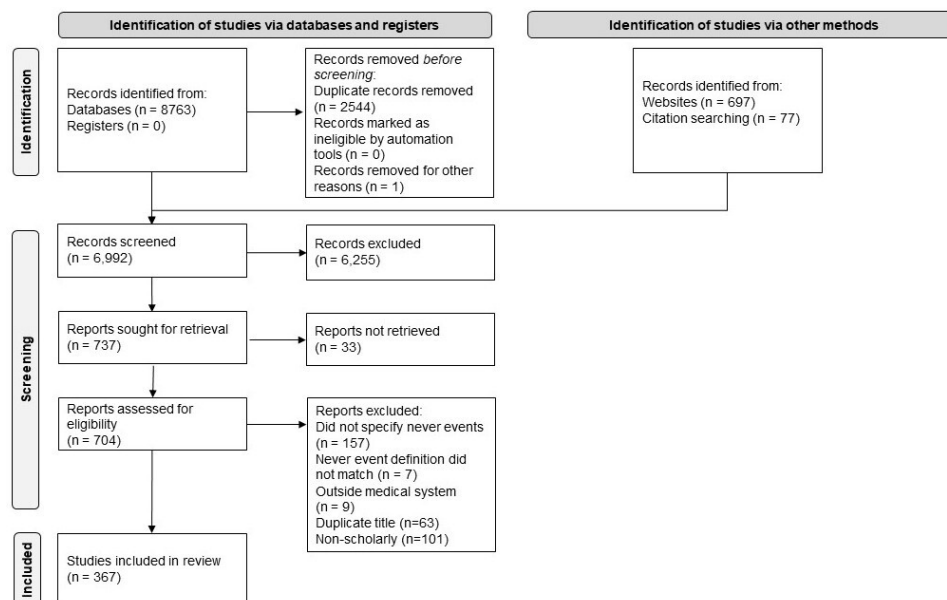


Figure 1 Preferred Reporting Items for Systematic Reviews and Meta-Analyses (PRISMA) flow chart.

frameworks were developed by US-based organisations, representing national patient safety groups, hospital accreditation organisations and healthcare insurers. These US frameworks were included in 59.7% of the articles. Two frameworks originated in the UK and were included in 113 (30.8%) papers. Among these, all but one cited the National Health Service's (NHS) NE list. All frameworks but one identified events that could take place in different clinical settings (eg, surgery, obstetrics, inpatient care). The remaining framework²⁶² only identified NEs related to medication. Frameworks from the NHS,³ The Joint Commission (TJC),^{8 330–333} Centers for Medicare & Medicaid Services (CMS)^{10 67} and the NQF⁷ were included in more than 50 articles each (range: 56–112). The other eight frameworks^{9 35 60 77 85 146 262 321} were referenced less than 10 times each.

The terminology used to describe NE included: never event (n=8),^{3 9 60 77 85 146 262 321} sentinel event (n=2),^{35 331} serious reportable event (n=1),⁷ hospital-acquired condition (n=1)¹⁰ or preventable surgical error (n=1).⁶⁷ Two organisations have more than one list of NEs. CMS has identified both preventable surgical errors⁶⁷ and hospital-acquired conditions.¹⁰ TJC has a list of sentinel event alerts^{330–332} as well as National Patient Safety Goals.^{8 333} For each organisation we considered the two lists as a single framework.

Never events

The 367 papers included 125 unique NEs (table 3, online supplemental appendix B), comprising medical errors, complications and patient outcomes. Four NEs were included in more than 100 papers each, all of which were errors: surgery on the wrong body part (n=165), wrong surgical procedure (n=141), unintentionally retained foreign objects (URFO; n=137) and surgery on the wrong patient (n=135). Of the remaining NEs, those included

in the 10 most frequently reported were not limited to errors: incompatible blood transfusion or organ transplant (n=75), patient falls (n=70), hospital-acquired pressure ulcer (n=65), fires or burns (n=60), maladministration of insulin/issues with blood sugar control (n=59) and intravascular air embolism (n=58). A full list of the NEs can be found in online supplemental appendix B. These 125 NEs were collectively described with 263 alternative terms, which ranged from 1 to 14 alternative terms per event (online supplemental appendix C).

Twelve NEs have been removed from at least one of the frameworks (table 3). Two of these events, intravascular air embolism and maladministration of insulin or issues with blood sugar control, are among our 10 most common events. Four of these events remain active in other frameworks: administration of the wrong gas, air embolism, electric shock and hypoglycaemia/issues with blood sugar control. A fifth event, wrongly prepared high-risk injectable medication, is similar to the NQF 'medication error' NE, which includes wrong preparation but is not specific to 'high risk injectable' medications. Four events were proposed as NEs but do not appear to be used by organisations or researchers: maladministration of antibiotics; entrapment of a foreign body in the airway and oesophagus during thoracic surgery; infant death or injury after multiple attempts with multiple instruments to effect an operative vaginal birth; and infant death or injury after prolonged periods of repetitive coached second-stage labour pushing efforts during a non-reassuring fetal heart rate pattern.

All of the four most common NEs (surgery on the wrong body part, wrong surgical procedure, URFO and surgery on the wrong patient) were included in all current versions of the four major frameworks (NHS, TJC, CMS, NQF; table 4). However, none of the remaining 10 most

Table 2 Descriptive characteristics of included reports (n=367)

Characteristic	n (%)
Country	
USA	179 (48.8)
UK	135 (36.8)
France	10 (2.7)
Australia	7 (1.9)
Not specified	16 (4.4)
Other*	20 (5.4)
Type of article	
Peer reviewed	206 (56.1)
Conference abstract	102 (27.9)
Grey literature	40 (10.8)
Other†	19 (5.2)
Study design	
Descriptive (including root cause analysis)	134 (36.5)
Narrative summary	100 (27.3)
Quality improvement/quasiexperimental	69 (18.8)
Editorial or opinion	38 (10.4)
Other‡	26 (7.1)
Never event framework incorporated§	
National Health Service (UK)	112 (30.5)
The Joint Commission (USA; includes sentinel events and National Patient Safety Goals)	82 (22.3)
Centers for Medicare & Medicaid Services (USA)	73 (19.9)
National Quality Forum (USA)	56 (15.3)
Agence nationale de sécurité du médicament et des produits de santé (France)	9 (15.3)
Australian Sentinel Events	5 (1.4)
Leapfrog (USA)	5 (1.4)
Other¶	9 (2.4)
No existing framework used	66 (18.0)
Specialty**	
Surgery	136 (59.4)
Anaesthesiology	18 (7.9)
Intensive care	8 (3.5)
Obstetrics and gynaecology	6 (2.6)
Ophthalmology	6 (2.6)
Infectious diseases	5 (2.2)
Radiology	5 (2.2)
Other††	46 (12.5)
No specialty noted	138 (37.6)

Continued

Table 2 Continued

Characteristic	n (%)
*Other countries include: Brazil, Canada, Germany, Egypt, Italy, Korea, Denmark, Malta, South Africa, Spain, Switzerland and a collaboration of 30 low-income countries.	
†Other article types include: thesis, book chapter, pamphlet, preprint and peer-reviewed magazine article.	
‡Other study designs include: case series/study/report, cohort, Delphi survey, clinical guidance, letter to the editor, panel session, policy, qualitative and toolkit.	
§Papers could incorporate >1 framework, thus totals may not equal to 100%.	
¶Other frameworks include: Canadian Patient Safety Institute, Cigna, Hawaii Medical Service Association (HMSA) Blue Cross Blue Shield, UK General Practice Group and Colorado Medicaid.	
**Papers could involve more than one specialty, thus totals may not equal to 100%.	
††Other specialties include: blood management, burn unit, cardiology, critical care, dermatology, emergency medicine, gastroenterology, general medicine, geriatrics, inpatient acute care, neonatology, neurology, oncology, organ transplantation, otolaryngology, pain management, palliative care, paediatric intensive care unit, paediatrics, respiratory medicine, rheumatology, trauma and urology.	

common events were included in all major frameworks. Incompatible blood transfusions, patient falls, pressure ulcers and fires or burns were included in three of the major frameworks. Air embolism and issues with blood sugar control were included in two of the major frameworks. Fourteen papers (3.8%) included NEs which the authors incorrectly said were in an existing framework.^{26 82 113 119 120 122 193 216 217 223 301 303 366 372}

Preventability of events

The existing frameworks differed on how preventable they claim NEs are, with three frameworks declaring that their NEs are entirely preventable. Of the remaining lists, five stated NEs are largely preventable, three failed to identify the level of preventability and for one (TJC) the preventability depends on the individual NE. The NHS framework has changed its view of preventability over time from largely to wholly³⁷⁸ and back to 'eminently' preventable.³

Overall, 60.2% of the NEs recorded were deemed largely preventable and 19.4% wholly preventable by the authors. However, the preventability varied by NE (table 3). For another 20.4%, the preventability was unclear. In these cases, the authors either used the term NE without specifying the preventability, or they incorporated multiple lists that included both entirely and largely preventable events. Surgery on the wrong patient (48.1%), wrong surgical procedure (46.8%) and surgery on the wrong body part (44.8%) were most likely to be presented as entirely preventable (table 3). Maladministration of a

Table 3 The 25* most frequently cited never events and their stated preventability

Never event	Preventability				Total citations	% wholly preventable†
	Wholly	Not wholly	Unclear			
Surgery on the wrong body part‡	56	69	40	165	44.8	
Wrong surgical procedures§	52	59	30	141	46.8	
Unintentionally retained foreign object	29	67	41	137	30.2	
Surgery on the wrong patient	51	55	29	135	48.1	
Transfusion or transplantation of incompatible blood, blood products/components or organs	13	45	17	75	22.4	
Patient fall	6	55	9	70	9.8	
Hospital-acquired pressure/decubitus ulcer	5	49	11	65	9.3	
Fires or burns	8	41	11	60	16.3	
Maladministration of insulin or issues with blood sugar control¶	7	40	12	59	14.9	
Intravascular air embolism¶	4	43	11	58	8.5	
Catheter-associated urinary tract infection (CAUTI)	0	42	6	48	0.0	
Vascular catheter-associated bloodstream infection	0	40	6	46	0.0	
Electric shock¶	4	32	5	41	11.1	
Misplaced nasogastric or orogastric tube	7	21	12	40	25.0	
Suicide, attempted suicide or self-harm in a patient	8	19	8	35	29.6	
Deep vein thrombosis/pulmonary embolism	0	31	4	35	0.0	
Entrapment in bedrail or injury from use of restraints	7	19	7	33	26.9	
Surgical site infection/mediastinitis following coronary artery bypass graft	0	30	2	32	0.0	
Unspecified medication error	6	16	7	29	27.3	
A line designated for oxygen or other gas contains no gas, the wrong gas or is contaminated¶	6	16	4	26	27.3	
Patient abduction or release to unauthorised person	5	15	6	26	25.0	
Device misuse or malfunction	6	15	4	25	28.6	
Crushing injury	0	24	1	25	0.0	
Intraoperative or immediate postoperative death in an ASA class 1 patient	5	16	4	25	23.8	
Wrong-route administration of medication (excluding chemotherapy)	7	10	7	24	41.2	

*A full list of never events can be found in online supplemental appendix B.

†The denominator included wholly and not wholly preventable events.

‡Includes wrong-side nerve block and wrong-level surgery.

§Includes wrong implant/prosthesis.

¶Removed from ≥1 existing framework.

ASA, American Society of Anesthesiologists.

Table 4 Citation frequency of the top 10 never events involving the major existing frameworks*†

Never event	All papers (n=367)	Centers for Medicare & Medicaid Services 2021 (n=73)‡	National Health Service 2021 (n=113)	National Quality Forum 2011 (n=56)	The Joint Commission 2022 (n=82)§	No framework specified (n=67)
Wrong body part¶	165 (45.0)	26 (35.6)	53 (47.3)	38 (67.9)	63 (76.8)	9 (13.6)
Wrong procedure**	141 (38.4)	25 (34.2)	44 (39.3)	38 (67.9)	53 (64.6)	5 (7.6)
Unintentionally retained foreign object/surgical instrument	137 (37.3)	40 (54.8)	44 (39.3)	33 (58.9)	16 (19.5)	21 (31.8)
Wrong patient	135 (36.8)	25 (34.2)	33 (29.5)	33 (58.9)	55 (67.1)	10 (15.2)
Transfusion or transplantation of incompatible blood, blood products/components or organs	75 (20.4)	36 (49.3)	22 (19.6)	19 (33.9)	N/A	5 (7.6)
Patient fall	70 (19.1)	43 (58.9)	13 (11.6)	21 (37.5)	N/A	3 (4.5)
Hospital-acquired pressure/decubitus ulcer	65 (17.7)	46 (63.0)	N/A	20 (35.7)	5 (6.1)	5 (7.6)
Fires or burns	60 (16.3)	37 (50.7)	N/A	22 (39.3)	6 (7.3)	6 (9.1)
Maladministration of insulin or issues with blood sugar control	59 (16.1)	31 (42.5)	16 (14.3)	N/A	N/A	3 (4.5)
Intravascular air embolism	58 (15.8)	37 (50.7)	N/A	21 (37.5)	N/A	1 (1.5)

*To avoid small cell counts, only frameworks with 10 or more papers were included.

†All values presented as frequency (per cent).

‡Includes both hospital-acquired conditions and preventable surgical errors.

§Includes largely and entirely preventable events from their National Patient Safety Goals and sentinel event alerts.

¶Includes wrong-side nerve block and wrong-level surgery.

**Includes wrong implant/prosthesis.

N/A, not available.

potassium-containing solution and wrong-route administration of medication (excluding chemotherapy) were also considered entirely preventable in at least 40% of the articles.

The progression of NEs

When the term was coined in 2001, NEs were considered only largely preventable. The purpose of the original 2002 framework was to identify rare but serious events for standardised reporting.² In the decade after that, eight additional frameworks were released. Neither of the first two subsequent frameworks used 'never event' officially, instead using terms such as 'sentinel event'. In 2006, the first framework by a US health insurer was released,⁹ which was also the first to officially use 'never event' and the second to deem them wholly preventable. It also introduced a punitive component to their policy and did not reimburse hospitals where NEs occurred. Of the remaining five frameworks that were released in the first decade, four used 'never event'. All five contained financial penalties in their policies, although only one positioned NEs as wholly preventable. Three of these five were private US health insurers, and the remaining two were national organisations with the ability to apply financial penalties.

In the second decade three new frameworks were released. All used the term 'never event' formally, and

one positioned them as wholly preventable. As mentioned previously, one of the frameworks introduced in the first decade changed its position on preventability from largely to entirely,³⁷⁸ and back to largely preventable.³ New NEs were also more common in the second decade. Where 39 NEs not included in the original framework were introduced in the first decade, 63 were introduced in the second. While the original purpose was to standardise the reporting of 27 rare but serious events, in 2021 there were 114 NEs. The 12 frameworks existing at that time each had a unique reporting structure, and five additionally applied financial penalties to involved facilities.

DISCUSSION

Our systematic review included 367 articles and reports published between 2001 and 2021 that discussed health-care NEs. Most of the research came from the USA and the UK. These articles identified 125 unique NEs, the most common being surgery on the wrong body part, the wrong surgical procedure, URFOs and surgery on the wrong patient. Researchers usually classified NEs as 'largely preventable' (60.2%). The events most likely to be considered wholly preventable were surgery on the wrong patient, wrong surgical procedure, surgery on the wrong body part, maladministration of a potassium-containing

solution and wrong-route administration of medication (excluding chemotherapy).

The use of the term NE is mired in confusion.²⁴⁴ Organisations that use it have differing purposes and standards, resulting in a variety of events (which include errors, complications and outcomes), terms and data capture practices.⁴²¹¹ Our results quantify this inconsistency. NEs vary both across and within frameworks. Only the four most cited NEs were found in all four major frameworks, and no event was in all 12 frameworks. While the four most common NEs involved only medical errors, the remaining events comprised all three types of events. Additionally, 12 events have been removed from previous versions of frameworks, but some (eg, air embolism, hypoglycaemia) remain in current versions of other frameworks. The terminology of events found in multiple frameworks also varies. For example, wrong-site surgery can encompass any wrong surgery (body part, patient or procedure), or only the wrong part of the body, or only the wrong spinal level. Additional variation comes from the sources of NE data, which include hospital incident reporting systems,¹⁵⁷ electronic health records,⁴ central reporting bodies such as government or patient safety agencies⁴²⁸⁸ or malpractice claims.^{4227 231 288}

The preventability of NEs also differs. At a framework level, none of the four major frameworks claim they are entirely preventable. Three propose that NEs are largely preventable, and in the fourth (TJC) preventability varies by event. The NHS has changed its stance on preventability twice: from largely to entirely preventable, and back to largely preventable. Within individual publications, authors disagree on which events are preventable or if the degree of preventability matters.⁴³⁴² Some have argued that NEs may continue to happen because healthcare takes place in an increasingly complex system.^{2 4 62 82 160 238 241} Additionally, one paper demonstrated a statistical random element to NEs, which suggests they are not entirely preventable.²³⁹ Regardless of whether the goal is zero, or continuous improvement³⁴² to get as close to zero as possible,^{62 73 339} the best way to achieve this is to collaboratively focus on those events that have the best chance of being prevented.

Learning from errors is an important means of preventing avoidable harm, both within and across organisations.^{4 7 13 62 64} Within organisations, NE data can be used for quality improvement activities.⁴ This can help organisations move beyond individual provider contributing factors to those at the system level, which may lead to greater reductions in NEs.^{116 119 135 141 198 223 376} Documentation and dissemination of quality improvements at a national level are needed to allow healthcare providers to learn from each other.⁶² One means of achieving this is with standardised, centralised and robust reporting systems.^{2 7 13 227 288} NEs are rare^{60 62 239 373}; standardisation and central reporting may facilitate the identification of common root causes^{7 22 227} and highlight opportunities to collaborate.^{2 22 41} Additionally, data can be aggregated and may become large enough to calculate accurate incidence

rates^{2 4 41 227} and statistical significance.² However, the need for standardisation must be balanced with the need for flexibility. While legislating the reporting of NEs has benefits, it can also be restrictive and difficult to update.¹³ Furthermore, a culture of safety is needed to encourage compliance.^{41 62 141 155} In these organisations reporting systems are used for quality assurance, emphasising system change rather than disciplining individual providers.^{211 379–381}

Some scientists have argued that healthcare would benefit from having one NE list.⁴ Others further suggest that we should focus on the most preventable^{13 60} and serious events.¹³ A common list of NEs generated through collaboration and consensus would allow organisations to address issues promptly and comprehensively¹³ and facilitate the creation of a reporting system that is standardised and robust. It could also enhance learning between organisations, leading to improved collaboration. With education, improved team communication and environmental and administrative tools to reduce human error, we could reduce NEs to as close to zero as possible.

Limitations

There are important limitations to our study. Whenever possible, we used the author's own wording for NE terms. For papers involving more than one framework, we had to use our judgement on which wording to include. The large proportion of grey literature in our study introduced challenges in verifying information or locating other papers, as many URL links were inactive. Similarly, one of the major frameworks (TJC) removes all information for retired sentinel events from their website, which prevented us from verifying if they mentioned preventability. Finally, we made no attempt to differentiate between errors (eg, surgery on the wrong patient) and complications (eg, device malfunction) or outcomes (eg, intraoperative or immediate postoperative death in an American Society of Anesthesiologists class 1 patient). We also did not evaluate the validity of a complication or outcome being classified as an NE or the degree of preventability assigned by the authors to any given NE. This systematic review only reports what other organisations or researchers have identified as an NE and its preventability, and as such should not be used to define any incident as an NE or to assess its preventability.

CONCLUSION AND RECOMMENDATIONS

It has been 20 years since the NQF published the first list of NEs. After two decades we have failed to eliminate these events and in some cases the incidence has increased.^{30 62 90 131 229 241 288 310 315 326 362 369} The lack of consensus in NEs, reporting structures, terminology and preventability impedes our ability to learn from each other and collaborate to reduce their occurrence. To achieve change and improve patient safety, we must work towards a common list of the most serious and preventable NEs.^{4 13 60} The events in our review that clearly meet

these criteria are surgery on the wrong body part or patient, and the wrong surgical procedure. They were the most frequently reported NEs and most commonly assessed as entirely preventable.

Twitter Cara L Bowman @confounded_ept

Acknowledgements Lindsey Sikora, Librarian (search strategy); Robert Hudson, Information Specialist (search strategy); Craig Mackie, Research Author (article screening); Diane Héroux (never event categorization); Ellen Tsai (article review); Dennis Desai (article review)

Contributors CLB designed the study methods, screened the papers, extracted the data, conducted the analysis and drafted and reviewed the manuscript. RDG designed the study methods, screened the papers, extracted the data and reviewed the manuscript. JZ screened the papers and reviewed the manuscript. JHF designed the study methods and reviewed the manuscript. GG designed the study methods, reviewed the manuscript and was responsible for the overall conception of the study, and is the study guarantor.

Funding The authors have not declared a specific grant for this research from any funding agency in the public, commercial or not-for-profit sectors.

Competing interests None declared.

Patient and public involvement Patients and/or the public were not involved in the design, or conduct, or reporting, or dissemination plans of this research.

Patient consent for publication Not applicable.

Provenance and peer review Not commissioned; externally peer reviewed.

Data availability statement All data relevant to the study are included in the article or uploaded as supplementary information.

Supplemental material This content has been supplied by the author(s). It has not been vetted by BMJ Publishing Group Limited (BMJ) and may not have been peer-reviewed. Any opinions or recommendations discussed are solely those of the author(s) and are not endorsed by BMJ. BMJ disclaims all liability and responsibility arising from any reliance placed on the content. Where the content includes any translated material, BMJ does not warrant the accuracy and reliability of the translations (including but not limited to local regulations, clinical guidelines, terminology, drug names and drug dosages), and is not responsible for any error and/or omissions arising from translation and adaptation or otherwise.

Open access This is an open access article distributed in accordance with the Creative Commons Attribution Non Commercial (CC BY-NC 4.0) license, which permits others to distribute, remix, adapt, build upon this work non-commercially, and license their derivative works on different terms, provided the original work is properly cited, appropriate credit is given, any changes made indicated, and the use is non-commercial. See: <http://creativecommons.org/licenses/by-nc/4.0/>.

ORCID iD

Cara L Bowman <http://orcid.org/0000-0003-0590-9398>

REFERENCES

- Zaslow J, Fortier J, Bowman C, et al. Defining Healthcare never events to effect system change: A protocol for systematic review. *PLoS One* 2022;17:e0279113.
- Kizer KW, Stegun MB. Serious Reportable adverse events in health care. In: Henriksen K, Battles JB, Marks ES, et al, eds. *Advances in Patient Safety: From Research to Implementation (Volume 4: Programs, Tools, and Products)*. *Advances in Patient Safety*. Rockville, 2005: 339–52.
- NHS. Never events list 2018 first published January 2018 (last updated February 2021). NHS Improvement, 2021.
- Austin JM, Pronovost PJ. Never events' and the quest to reduce preventable harm. *Jt Comm J Qual Patient Saf* 2015;41:279–88.
- Provisional publication of never events reported as occurring between 1 April and. In: *NHS England*. 2022.
- Pellegrini CA. Retained foreign bodies and wrong site surgery continue to be a challenge; 2019. *Bulletin of the American college of Surgeons*
- National Quality Forum. *Serious Reportable Events In Healthcare—2011 Update: a consensus report*. Washington, D.C: National Quality Forum, 2011.
- The Joint Commission. National patient safety goals® effective January 2022 for the hospital program; 2022.
- The Leapfrog Group. Leapfrog hospital survey - Factsheet: never events; 2020.
- Centers for Medicare and Medicaid Services. Deficit reduction act hospital acquired condition (DRA HAC) update summary. United States; 2017; 2017. FY
- The Leapfrog Group. Report on results of the 2018 leapfrog hospital survey. The Leapfrog Group, 2019.
- Page MJ, McKenzie JE, Bossuyt PM, et al. The PRISMA 2020 statement: an updated guideline for reporting systematic reviews. *BMJ* 2021;372:n71.
- Hegarty J, Flaherty SJ, Saab MM, et al. An International perspective on definitions and terminology used to describe serious Reportable patient safety incidents: A systematic review. *J Patient Saf* 2021;17:e1247–54.
- Cooke A, Smith D, Booth A. Beyond PICO: the SPIDER tool for qualitative evidence synthesis. *Qual Health Res* 2012;22:1435–43.
- McGowan J, Sampson M, Salzwedel DM, et al. PRESS peer review of electronic search strategies: 2015 guideline statement. *J Clin Epidemiol* 2016;75:40–6.
- Hamel C, Kelly SE, Thavorn K, et al. An evaluation of Distillersr's machine learning-based Prioritization tool for title/abstract screening - impact on reviewer-relevant outcomes. *BMC Med Res Methodol* 2020;20:256.
- McHugh ML. Interrater reliability: the Kappa statistic. *Biochem Med (Zagreb)* 2012;22:276–82.
- Abela G. Root cause analysis to identify contributing factors for the development of hospital acquired pressure injuries. *J Tissue Viability* 2021;30:339–45.
- Abid S. An audit of the management of throat packs at West Middlesex University hospital, March-may 2016. *Anaesthesia* 2017;72:27.
- Acevedo E, Kuo LE. The Economics of patient surgical safety. *Surg Clin North Am* 2021;101:135–48.
- Ackerman MH. Silence: A never event. *AACN Adv Crit Care* 2018;29:449–51.
- Adelani MA, Keeney JA, Nunley RM, et al. Readmission following total knee Arthroplasty: venous thromboembolism as a "never event" is a counterproductive misnomer. *J Arthroplasty* 2013;28:747–50.
- Adyanthaya SS, Patil V. Never events: an anaesthetic perspective. *BJA Education* 2014;14:197–201.
- Aggarwal A. Stop before you block Audit-"Patient safety first. *Reg Anesth Pain Med* 2016;41:e40.
- Akers C, Wood E, Davis AK, et al. Serious transfusion incident reporting: A key activity of the Australian 'blood matters' blood management programme. *Blood Transfusion* 2018;16:s394.
- Allareddy V, Allareddy V, Nalliah RP, et al. Infection related never events in pediatric patients undergoing spinal fusion procedures in United States: prevalence and predictors. *PLoS One* 2013;8:e77540.
- Allareddy V, Konety B. Impact of occurrence of AHRQ patient safety indicator (PSI) events in urologic cancer patients on cost and length of stay (LOS). *Journal of Urology* 2010;183:e136–7.
- Ambe PC, Sommer B, Zirngibl H. Wrong site surgery: incidence, risk factors and prevention. *Chirurg* 2015;86:1034–40.
- Anderson JE, Watt AJ. Using safety-II and resilient Healthcare principles to learn from never events. *Int J Qual Health Care* 2020;32:196–203.
- Best practices for preventing wrong site, wrong person, and wrong procedure errors in perioperative settings. *AORN Journal* 2006;84:S13–29.
- Anonymous. Survey shows Midwest employers support nonpayment for never events. *Managed Care Outlook* 2009;22:1–9.
- Anonymous. How a robust never events policy can alter your facility's culture. *Patient Safety Monitor Journal* 2016;17:4–9.
- Arney D, Rance G, Rithy S, et al. A novel Interoperable safety system for improved coordination and communication in cardiac surgery. *OR 20 Context Aware Oper Theaters Comput Assist Robot Endosc Clin Image Based Proced Skin Image Anal (2018)* 2018;11041:39–45.
- Attenello FJ, Wen T, Cen SY, et al. Incidence of "never events" among weekend admissions versus weekday admissions to US hospitals: national analysis. *BMJ* 2015;350:h1460.
- Australian Commission on Safety and Quality in Health Care. Australian sentinel events list (version 2) specifications; 2020Apr, Report No.: 978-1-925948-62-2.
- Bahadori A, Ng SM, Kirkpatrick U. Transfusion request rejection-the human factor. *IJS* 2017;47:S57.

- 37 Barsuk J, Brake H, Caprio T, *et al.* Improving patient safety during bedside procedures: successfully implementing the universal protocol. *J Hosp Med* 2011;6:S11–2.
- 38 Barth RJ, Waljee JF. Classification of opioid dependence, abuse, or overdose in opioid-naïve patients as a "never event." *JAMA Surg* 2020;155:543–4.
- 39 Bathla S, Chadwick M, Nevins EJ, *et al.* Preoperative site marking: are we adhering to good surgical practice. *J Patient Saf* 2021;17:e503–8.
- 40 Behshad R, Muccini J. Video chat to prevent wrong site surgery. *J Am Acad Dermatol* 2019;80.
- 41 Berger ER, Greenberg CC, Bilimoria KY. Challenges in reducing surgical "never events" *JAMA* 2015;314:1386.
- 42 Bernard L, Roche B, Batisse M, *et al.* Development of a cross-disciplinary continuous insulin infusion protocol for non-critically ill patients in a French University hospital. *J Eval Clin Pract* 2016;22:683–9.
- 43 Berner JE, Gokani V, Savage J, *et al.* Repeated never events in plastic surgery: can human factors help us understand why we fail? *J Plast Reconstr Aesthet Surg* 2020;73:184–99.
- 44 Best C. How to insert a Nasogastric tube and check gastric position at the bedside. *Nursing Standard* 2016;30:36–40.
- 45 Beyea SC. Ensuring correct site surgery. *AORN Journal* 2002;76:880–2.
- 46 Bhutani VK. Kernicterus as a 'never-event': a newborn safety standard. *Indian J Pediatr* 2005;72:53–6.
- 47 Bidwai A, Beament T, Mercer S. Challenging consultants: How can Junior anaesthetic Trainees learn how to effectively challenge. *Anaesthesia* 2016;71:S2–60.
- 48 Birnbaum D. North American perspectives. POA, HAC and never events. *An International Journal* 2009;14:242–4.
- 49 Bivens M. A "never event" that could kill millions. *N Engl J Med* 2019;381:203–5.
- 50 Blanco M, Clarke JR, Martindell D. Wrong site surgery near misses and actual occurrences. *AORN Journal* 2009;90:215–22.
- 51 Bolton-Maggs P, Ball J, Poles D. Two thirds of ABO-incompatible transfusions have no adverse clinical Consequences-17 years of shot data. *Transfusion Medicine* 2014;24:S2.
- 52 Bolton-Maggs P, Watt A, Poles D, *et al.* ABO-incompatible transfusions - nearly 300 prevented by staff vigilance in 2015. *Br J Haematol* 2017;176:Supplement 1.
- 53 Brown CJ, Miltner RS. Patient safety. In: *Hospital Falls*. New York, NY: Springer New York, 2014: 197–210.
- 54 Brown J, Doloresco Iii F, Mylotte JM. Never events": not every hospital-acquired infection is preventable. *CLIN INFECT DIS* 2009;49:743–6.
- 55 Buchanan DA, Moore C. Never say never again: post-incident change and the investigation trap. *J Chang Manag* 2016;16:159–83.
- 56 Burnett S. NHS improvement: surgical never events; 2018.
- 57 Burnett S, Norris B, Flin R. Never events: the cultural and systems issues that cannot be addressed by individual action plans. *Clinical Risk* 2012;18:213–6.
- 58 Burnett S, Russ S, Arora S, *et al.* Surgical never events learning from 23 cases in London hospitals; 2014.
- 59 Cambern K. A quality improvement program. *PCH* 2009;19(Supplement 2):S172–5.
- 60 Canadian Patient Safety Institute. Never events for hospital care in Canada. Report No.: 978-1-4606-6618-0; 2015.
- 61 Carayon P, Schultz K, Hundt AS. Righting wrong site surgery. *Jt Comm J Qual Saf* 2004;30:405–10.
- 62 Care Quality Commission. Opening the door to change: NHS safety culture and the need for transformation. Care Quality Commission, 2018.
- 63 Carney BL. Evolution of wrong site surgery prevention strategies. *AORN J* 2006;83:1115–8.
- 64 Carpenter D. Never' land. *Hosp Health Netw* 2007;81:34–8.
- 65 Carpentier I, Gaboriau L, Gras-Champel V, *et al.* One year of never events in Hauts-de-France region, France. *Fundam Clin Pharmacol* 2019;33:Supplement.
- 66 Caruso TJ, Munshey F, Aldorfer B, *et al.* Safety stop: A valuable addition to the pediatric universal protocol. *Jt Comm J Qual Patient Saf* 2018;44:552–6.
- 67 Centers for Medicare and Medicaid Services. CMS issues three national coverage determinations to protect patients from preventable surgical errors. 2009. Available: <https://www.cms.gov/newsroom/press-releases/cms-issues-three-national-coverage-determinations-protect-patients-preventable-surgical-errors>
- 68 Champaneria MC, Gabriel A. Retrospective analysis of never events in Panniculectomy and Abdominoplasty patients and their financial implications. In: *Aesthetic Plastic Surgery of the Abdomen*. Springer International Publishing, 2016: 425–31.
- 69 Chang DC, Rhee DS, Zhang Y, *et al.* Evaluating Metrics for quality: death on the same day of elective pediatric surgery. *Am J Med Qual* 2012;27:195–200.
- 70 Chapman A, Perera M, Beddoes P, *et al.* Improving the safe use of Nasogastric tubes in the ICU: from computer to classroom. *Critical Care Conference: 40th International Symposium on Intensive Care and Emergency Medicine Brussels Belgium* 2020;24:140.
- 71 Charbonneau F, Desbuquois A, Liebbe A, *et al.* 5PSQ-130 intravenous potassium chloride: is the medication use process secure? 25th Anniversary EAHP Congress, Hospital Pharmacy 5.0 – the future of patient care, 23–28 March 2021; March 2021:Supplement
- 72 Chauhan D, Varma S, Dani M, *et al.* Nasogastric tube feeding in older patients: A review of current practice and challenges faced. *Curr Gerontol Geriatr Res* 2021;2021:6650675.
- 73 Cheadle WG, Barnett R. Never say never again! The thirty-third Presidential address to the surgical infection society. *Surgical Infections* 2014;15:145–53.
- 74 Chen Q, Rosen AK, Cevalco M, *et al.* Detecting patient safety indicators: how valid is "foreign body left during procedure" in the veterans health administration? *J Am Coll Surg* 2011;212:977–83.
- 75 Choudhury G, Nisar MK. BSR DMARD guidelines and shared Prescribing in primary care: is it reliable *Rheumatology* 2018;57(suppl_3):Supplement
- 76 Chung YS. Prevention of wrong site, wrong procedure, wrong patient surgery and time-out. *J Korean Med Assoc* 2015;58:110.
- 77 Cigna. *Cigna Reimbursement Policy*. Subject: Never Events, 2008.
- 78 Clarke JR, Johnston J, Blanco M, *et al.* Wrong-site surgery: can we prevent it *Advances in Surgery* 2008;42:13–31.
- 79 Clinical Human Factors Group. *Never?* CHFG, 2012.
- 80 Coates T. A never event or a 'clever' event that has the potential to act as a fundamental driver to improve practice and systems. *Journal of Perioperative Practice* 2012;22:112–3.
- 81 Cockburn T, Davis J, Osborne S. Retained surgical items: lessons from Australian case law of items unintentionally left behind in patients after surgery. *J Law Med* 2019;26:841–8.
- 82 Cohen AJ, Lui H, Zheng M, *et al.* Rates of serious surgical errors in California and plans to prevent recurrence. *JAMA Netw Open* 2021;4:e217058.
- 83 Cohen SP, Hayek SM, Datta S, *et al.* Incidence and root cause analysis of wrong-site pain management procedures: a multicenter study. *Anesthesiology* 2010;112:711–8.
- 84 Cole E. Improving the documentation of Nasogastric tube insertion and adherence to local Enteral nutrition guidelines. *BMJ Qual Improv Report* 2015;4:u203207.
- 85 Colorado Business Group on Health. *Policy and Perspective on Never Events*. Denver, C.O: Colorado Business Group on Health, 2018.
- 86 Committee on patient safety and quality improvement. Committee opinion No.464: patient safety in the surgical environment. *Obstet Gynecol* 2010;116:786–90.
- 87 Corley E. Take time out to avoid wrong-site surgeries. *Nurs Crit Care (Ambler)* 2014;9:42–7.
- 88 Couch G, Murphy H, Swanevelde C, *et al.* Don't forget to flush-and prove it! an ongoing quality improvement project. *Anaesthesia* 2016;71:9–79.
- 89 Crist J. Never Say Never: "Never Events" in Medicare". Health Matrix - The Journal of Law-Medicine 2010;20:437–65.
- 90 Davies A, Dowling K, Nabb J. South central regional transfusion committee wrong blood in tube audit 2014 - 2017. *Transfusion Med* 2019;29:25–67.
- 91 Dawson M, Stokes L, Bazely J, *et al.* Audit of feasibility of pH use to confirm Nasogastric tube placement in an adult critical care setting. *Clinical Nutrition ESPEN* 2020;35:220.
- 92 De Graaf M, Carpentier I, Yilmaz M, *et al.* Antidiabetic drug error analysis in Hauts-De- France region, France. *Fundam Clin Pharmacol* 2021;35:130.
- 93 De Vita E, Chiarini M, Meggiolaro A, *et al.* Errors in medicine: perception of Healthcare professionals in the Lazio region. *Clin Ter* 2018;169:e120–e128.
- 94 de Wet C, O'Donnell C, Bowie P. Developing a preliminary 'never event' list for general practice using consensus-building methods. *Br J Gen Pract* 2014;64:e159–67.
- 95 Deibert CM, Kates M, McKiernan JM, *et al.* National estimated costs of never events following radical Prostatectomy. *Urol Oncol* 2015;33:385.
- 96 Delforge M, Marchand M, Irazusta O, *et al.* Working together to promote the appropriate use of insulin: an overview of the different actions carried out in a University hospital. *Int J Clin Pharm* 2017;39:250–1.

- 97 Desai A, Ogrodnik P, Desai K, *et al.* Prevention of retention of vaginal Swabs and Tampons with novel device system. *BJOG-Int J Obstet Gy* 2021;128:243.
- 98 DeVine JG, Chutkan N, Gloystein D, *et al.* An update on wrong-site spine surgery. *Global Spine J* 2020;10(1 Suppl):41S–44S.
- 99 Devlin M, Smith AF. Never events': will they always be with us. *Anaesthesia* 2021;76:1563–6.
- 100 Di Leonardi BC, Faller M, Siroky K. Preventing never events evidence based nurse staffing. 2009.
- 101 Dillon KA. Time out: an analysis. *AORN J* 2008;88:437–42.
- 102 Domino KB. Death and brain damage from difficult airway management: a "never event" *Can J Anesth/J Can Anesth* 2021;68:169–74.
- 103 Domino KB. Severe patient injury associated with mechanical ventilators: a "never event" *Anaesth Crit Care Pain Med* 2019;38:109–10.
- 104 Donohue C, Ranasinghe U, Bouras I, *et al.* Throat pack safety-critical incidents as a catalyst for audit and improvement. *Anaesthesia* 2014;69:S3–71.
- 105 Edlin JC, Kanagasabay R. Risk of operating on the wrong site: how to avoid a never event. *BMJ Case Rep* 2018;2018:bcr2017223704.
- 106 Edwards P. Promoting correct site surgery: a national approach. *J Perioper Pract* 2006;16:80–6.
- 107 El-Ghandour NMF, Aguirre AO, Goel A, *et al.* Neurosurgical wrong surgical site in lower-middle- or low-income countries (Lmics): A survey study. *World Neurosurgery* 2021;152:e235–40.
- 108 Fareed N, Mick SS. To make or buy patient safety solutions: a resource dependence and transaction cost economics perspective. *Health Care Manage Rev* 2011;36:288–98.
- 109 Farooq A, Paredes AZ, Merath K, *et al.* How safe are safety-net hospitals? opportunities to improve outcomes for vulnerable patients undergoing Hepatopancreaticobiliary surgery. *J Gastrointest Surg* 2020;24:2570–8.
- 110 Fischer JE. Never events. In: Tichansky DS, Morton J, Jones DB, eds. *The SAGES Manual 15 of Quality, Outcomes and Patient Safety*. Boston, MA: Springer US, 2012: 15–23.
- 111 Fischer S, Grantham D. Pressure injury prevention in a high pressure world. *J Burn Care Res* 2019;40(Supplement 1):S204–5.
- 112 Flott K, Nelson D, Moorcroft T, *et al.* Enhancing safety culture through improved incident reporting: A case study in Translational research. *Health Affairs* 2018;37:1797–804.
- 113 Flug JA, Ponce LM, Osborn HH, *et al.* Never events in Radiology and strategies to reduce preventable serious adverse events. *Radiographics* 2018;38:1823–32.
- 114 Foley M. The importance of Needlestick and Sharps safety for nurses and staff in the Interventional Radiology setting. *Journal of Radiology Nursing* 2014;33:53–6.
- 115 Forster L, Menzies T, Barnett H, *et al.* A regional quality improvement project: finding and preventing lost Ureteric Stents. *J Endourol* 2018;32(Supplement 2):A272.
- 116 Fowler AJ. A review of recent advances in perioperative patient safety. *Ann Med Surg (Lond)* 2013;2:10–4.
- 117 Foy MA. Sentinel and never events in spinal surgery. *Bone & Joint* 2014;3:39–40.
- 118 Fraser SG, Adams W. Wrong site surgery. *British Journal of Ophthalmology* 2006;90:814–6.
- 119 Fried ED. n.d. Hospital-acquired infections. *Patient Safety*;2014:179–95.
- 120 Fry DE, Pine M, Jones BL. Patient characteristics and the occurrence of never events. *Arch Surg* 2010;145:148.
- 121 Gadelkareem RA. Experience of a tertiary-level Urology center in the clinical Urological events of rare and very rare incidence. I. surgical never events: 3. Urological Electrosurgical never events. *Curr Urol* 2018;12:33–8.
- 122 Gadelkareem RA. Experience of a tertiary-level Urology center in the clinical Urological events of rare and very rare incidence. I. surgical never events: 1. Urological wrong-surgery catastrophes and disabling complications. *Curr Urol* 2018;11:73–8.
- 123 Gajree S. Stop before you block: A patient safety quality improvement project. *Reg Anesth Pain Med* 2017;42:e151.
- 124 Gamston J. A service development project to improve accurate identification of emergency patients. *Transfusion Medicine* 2013;23:284.
- 125 Ganz DA, Huang C, Saliba D, *et al.* *Preventing falls in Hospitals: A toolkit for improving quality of care*. Rockville, MD: Agency for Healthcare Research and Quality, 2013.
- 126 Geraghty A, Ferguson L, McIlhenry C, *et al.* Incidence of wrong-site surgery list errors for a 2-year period in a single national health service board. *J Patient Saf* 2020;16:79–83.
- 127 Gibbs VC. Patient safety practices in the operating room: correct-site surgery and nothing left behind. *Surg Clin North Am* 2005;85:1307–19.
- 128 Gill BC, Arora HC, Kerr HR, *et al.* Implementation of a novel living-donor kidney transplant preoperative checklist within the electronic medical record: A pilot study. *Patient Saf Surg* 2015;9:28.
- 129 Gitlow H, "Amy" Zuo Q, Ullmann SG, *et al.* The causes of never events in hospitals. *Int J Lean Six Sigma* 2013;4:338–44.
- 130 Glaser J, Hess R. Leveraging Healthcare IT to improve operational performance. *Healthc Financ Manage* 2011;65:82–5.
- 131 Golhar A, Spiteri C, Galitzine S, *et al.* Peripheral nerve block wrong site blocks: can we prevent These "Never events. *Reg Anesth Pain Med* 2018;43:e118.
- 132 Goodrich EO. Stump Appendicitis: another never event. *Bull Am Coll Surg* 2012;97:54–5.
- 133 Goodwin B. How surgical time-outs may (or may not) lower litigation risk. *Urology Times* 2017;45:40.
- 134 Goolsarran N, Martinez J, Garcia C. Using near-Miss events to improve MRI safety in a large academic centre. *BMJ Open Qual* 2019;8:e000593.
- 135 Green J, Butterworth J. "Never" events: Anesthesiology's dirty little secret. *Anesth Analg* 2013;117:1–2.
- 136 Groff MW, Heller JE, Potts EA, *et al.* A survey-based study of wrong-level lumbar spine surgery: the scope of the problem and current practices in place to help avoid these errors. *World Neurosurg* 2013;79:585–92.
- 137 Gundry R, Frost J. Learning from 'never Events'-Working towards targeted, evidence-based safety standards for the prevention of retained vaginal foreign objects in Obstetrics and Gynaecology. *BJOG Int J Obstet Gy* 2019;126(Supplement 2):120.
- 138 Guo WA. Pneumonia after trauma: a "never event"? *J Surg Res* 2013;185:539–40.
- 139 Gutierrez L de S, Santos JLG dos, Barbosa S de FF, *et al.* Adherence to the objectives of the safe surgery saves lives initiative: perspective of nurses. *Rev Latino-Am Enfermagem* 2019;27.
- 140 Hafez AT, Omar I, Purushothaman B, *et al.* Never events in Orthopaedics: A nationwide data analysis and guidance on preventative measures. *Int J Risk Saf Med* 2022;33:319–32.
- 141 Hamblin-Brown DJ, Ingram J. The STEP-up programme: engaging all staff in patient safety. *J Patient Saf Risk Manag* 2018;23:221–6.
- 142 Hampe HM, Graper L, Hayes-Leight K, *et al.* Accurate identification of infection source in burn trauma patients with central line infection to determine appropriate treatment option as well as proper public reporting. *Crit Care Nurs Q* 2017;40:16–23.
- 143 Harrop-Griffiths W. Never events: on their 10th anniversary, do we need a new name *Br J Hosp Med* 2019;80:124–5.
- 144 Hartford Beynon J. Left? right? sorry I forgot to stop before you block. only in the UK do we get it wrong! (according to a US machine manufacturer). *Anaesthesia* 2017;72(Supplement 3):82.
- 145 Hartford-Beynon J, Harrington S. Over coming a 'never event', A completed audit cycle of 'stop before you block. *Reg Anesth Pain Med* 2017;42:e152–3.
- 146 Hawaii Medical Service Association. Never events and hospital-acquired conditions (HAC); 2022.
- 147 Hayashi D, Kill T, Fitzpatrick M, *et al.* Budget impact analysis of a novel alternating pressure support surface in the acute care setting. *Value in Health* 2018;21:S165.
- 148 Healthcare Safety Investigation Branch. *Implantation of wrong Prostheses during joint replacement surgery | HSIB*. 2018.
- 149 Healthcare Safety Investigation Branch. Never events: analysis of HSIB's National investigations. 2020.
- 150 Henshaw DS, Turner JD, Dobson SW, *et al.* Preprocedural checklist for regional anesthesia: impact on the incidence of wrong site nerve blockade (an 8-year perspective). *Reg Anesth Pain Med* 2019;44:201–5.
- 151 Hersh M, Nazarian MA. Palliative care can help reduce incidence of Medicare's never-events for dementia patients. *J Hosp Palliat Nurs* 2010;12:247–54.
- 152 Herve-Bazin M, Durand D, Cardona F, *et al.* Medication errors related to the administration of medicinal gases in France: one of the twelve French never events. *Drug Saf* 2015;38:10.
- 153 Hibbert P, Thomas M, Deakin A, *et al.* Are root cause analyses recommendations effective and sustainable *Int J Qual Health Care* 2018;30(suppl_2):43–4.
- 154 Hillier S, Vidale-Ellis K, Hames N. Ensuring correct placement of Nasogastric tubes in intensive care. *Anaesthesia* 2014;69:S3.
- 155 Horváth M, Magid SK. Quality improvement in the perioperative orthopedic setting. In: MacKenzie CR, ed. *Perioperative Care of the Orthopedic Patient*. New York, NY: Springer, 2014: 347–64.
- 156 Hossack J. Medicare's "never-event. *Initiative2008* 2008;10:312–6.

- 157 Howell A-M, Burns EM, Hull L, *et al.* International recommendations for national patient safety incident reporting systems: an expert Delphi consensus-building process. *BMJ Qual Saf* 2017;26:150–63.
- 158 Howie S, Crabtree A, Tee K, *et al.* Compulsory training and documentation of Nasogastric tube placement: can we improve safety. *Cerebrovascular Diseases* 2013;35(Supplement 3):680.
- 159 Hudson T. When never happens: implications of Medicare's never-event policy. In: . Marquette Elder's Advisor, 2012: 10. 2.
- 160 Hughes CF, Mackay P. Sea change: public reporting and the safety and quality of the Australian health care system. *Med J Aust* 2006;184:S44–7.
- 161 Hurley TT, Meyer A. Surgical counts in the delivery room proceedings of the 2015 AWHONN convention. *JOGNN* 2015;44:S8.
- 162 Inouye SK, Brown CJ, Tinetti ME. Medicare nonpayment, hospital falls, and unintended consequences. *N Engl J Med* 2009;360:2390–3.
- 163 Ipaktchi K, Kolnik A, Messina M, *et al.* Current surgical instrument labeling techniques may increase the risk of unintentionally retained foreign objects: A hypothesis. *Patient Saf Surg* 2013;7:31.
- 164 Iqbal MR, Mava R, Sultana M. Confirmation of correct placement of Nasogastric feeding tubes-a closed loop audit. *Br J Surg* 2019;106(Supplement 5):51.
- 165 Al Jaafari F, Christofides AG, Bell CRW, *et al.* An unusual place to find a lost needle in Laparoscopic surgery. *Ann R Coll Surg Engl* 2014;96:e6–7.
- 166 Jackson I. WHO checklist and briefing. *Ambul Surg* 2017;23:68.
- 167 Jain N, Singh S, Christie E. Lessons learned from critical incident reporting: time for a Centralised critical incident reporting system. *Intensive Care Med* 2012;38(Supplement 1):S282.
- 168 Jamal N, Smith M, Cognetti DM, *et al.* Near misses, never events, and just plain scary cases. *Otolaryngol Head Neck Surg* 2021;165(Supplement 1):49–50.
- 169 James MA, Seiler JG 3rd, Harrast JJ, *et al.* The occurrence of wrong-site surgery self-reported by candidates for certification by the American board of Orthopaedic surgery. *J Bone Joint Surg Am* 2012;94:e2.
- 170 Jardaly A, Arguello A, Ponce BA, *et al.* Catching fire: are operating room fires a concern in Orthopedics? *J Patient Saf* 2022;18:225–9.
- 171 Jayakody Arachchilage DR, Trattles J, Lyons S. Detection of incorrect blood component transfusions Utilising electronic bedside verification. *Br J Haematol* 2012;157(Supplement 1):80–1.
- 172 Joice GA, Deibert CM, Kates M, *et al.* Never events": centers for Medicare and Medicaid services complications after radical cystectomy. *Urology* 2013;81:527–32.
- 173 Jones N. Tune-in and time-out: toward surgeon-led prevention of "never events. *J Patient Saf* 2019;15:e36–9.
- 174 Kanaris C. G410(P) should accidental administration of residual anaesthetic agents in intravenous lines in children be classed a 'never event'? Royal College of Paediatrics and Child Health, Abstracts of the Annual Conference, 13–15 March 2018, SEC, Glasgow, Children First – Ethics, Morality and Advocacy in Childhood, The Journal of the Royal College of Paediatrics and Child Health; March 2018
- 175 Kane C, Main N. Embedding use of local safety standards for invasive procedures (LocSSIP) within a unit safety culture. *J Intensive Care Soc* 2020;21(Supplement 2):152–3.
- 176 Kannangovindaswamy A, Chacko C, Hester S. Audit on Nasogastric tube placement in intensive care unit. *Crit Care Med* 2013;41:A139.
- 177 Kapur B, Kumar G. Orthopaedic implant labeling – how small is too small? preventing a never event. In Review [Preprint] 2019.
- 178 Kavanagh KT. Financial incentives to promote health care quality: the hospital acquired conditions nonpayment policy. *Soc Work Public Health* 2011;26:524–41.
- 179 Kelly SP, Jalil A. Wrong Intraocular lens implant; learning from reported patient safety incidents. *Eye* 2011;25:730–4.
- 180 Keyte E, Roe G, Jeanes A, *et al.* Immediate chest radiograph interpretation by Radiographers improves patient safety related to Nasogastric feeding tube placement in children. *Pediatr Radiol* 2021;51:1621–5.
- 181 Khan B. Never events and the checklist Manifesto for Intercoastal chest drains. *Thorax* 2013;68(Suppl 3):A172.
- 182 Khan I, Mahachi L, Drew K. PTU-110 Endoscopy Insourcing is a safe way to deliver additional capacity. British Society of Gastroenterology, Annual General Meeting, 4–7 June 2018, Abstracts; June 2018
- 183 Klai M, Videau M, Capin L, *et al.* Injectable potassium chloride: improve prescription to prevent accidents. *Fundam Clin Pharmacol* 2017;31(Supplement 1):63.
- 184 Knight F, Galvin R, Davoren M, *et al.* The evolution of universal protocol in Interventional Radiology. *J Radiol Nurs* 2006;25:106–15.
- 185 Kocher* NJ, Schilling A, Hollenbeak C, *et al.* Pd53-09 preoperative Checklists and perioperative safety: the Yin and Yang of quality and efficiency? *Journal of Urology* 2019;201.(Supplement 4)
- 186 Kwaan MR, Studdert DM, Zinner MJ. Incidence, patterns, and prevention of wrong-site surgery. *Arch Surg* 2006;141:353.
- 187 Kwong LM. Never events and related quality measures following total hip and total knee replacement. *Orthopedics* 2010;33:838–42.
- 188 Lam M, Varma S. A 'never' event in skin surgery - using the wrong pack: survey of BSDS members' use of Mohs packs. *Br J Dermatol* 2018;179(Supplement 1):118–9.
- 189 Lau BD, Haut ER, Maheshwari B, *et al.* Hospital-acquired DVT/Pe as "never events": A misguided strategy for performance improvement in VTE prevention. *Blood* 2012;120:3180.
- 190 Law R. Radiographers never events' and the Nasogastric tube. *Radiography* 2014;20:2–3.
- 191 Law RL, Pullyblank AM, Eveleigh M, *et al.* Avoiding never events: improving Nasogastric intubation practice and standards. *Clin Radiol* 2013;68:239–44.
- 192 Le Cheminant M, Burdett E. Never say never: wrong route drug serious untoward incident after hospital changes PCA pump. *Anaesthesia* 2015;70.(Supplement 4)
- 193 Le Gac C, Daouphars M, Salles A, *et al.* Creation of a synthetic document about never events: evaluation of its impact on Healthcare professionals' knowledge. *Int J Clin Pharm* 2016;38.
- 194 Lee MK, Dodson TB, Karimbux NY, *et al.* Effect of occurrence of infection-related never events on length of stay and hospital charges in patients undergoing radical neck dissection for head and neck cancer. *Oral Surg Oral Med Oral Pathol Oral Radiol* 2013;116:147–58.
- 195 Lee S-H, Kim J-S, Jeong Y-C, *et al.* Patient safety in spine surgery: regarding the wrong-site surgery. *Asian Spine J* 2013;7:63–71.
- 196 Lembitz A, Clarke TJ. Clarifying "never events and introducing "always events. *Patient Saf Surg* 2009;3:26.
- 197 Levinson DR. Adverse events in hospitals: national incidence among Medicare beneficiaries. 2010.
- 198 Levy PF. Never events? well, hardly ever. *Virtual Mentor* 2011;13:659–62.
- 199 Lewis H, Westcott L, King R, *et al.* 18 Throat packs in paediatric maxillo-facial surgery: A prospective pilot study. GOSH Conference 2020 – Our People, Our Patients, Our Hospital; November 2020:A6–7
- 200 Lindley EM, Botolin S, Burger EL, *et al.* Unusual spine anatomy contributing to wrong level spine surgery: A case report and recommendations for decreasing the risk of preventable 'never events. *Patient Saf Surg* 2011;5:33.
- 201 Liu J, Kaye KS, Mercurio NJ, *et al.* It is time to define antimicrobial never events. *Infect Control Hosp Epidemiol* 2019;40:206–7.
- 202 Lodhi S, Ellis R, Duff E, *et al.* Quality improvement: removal of medical air Flowmeters from Aneurin Bevan health board hospital-based wards. *Anaesthesia* 2018;73:Supplement 4.
- 203 Loewenthal A. *Reducing the Incidence of Hospital-Acquired Pressure Ulcers by Enhancing the Role of Unit-Based Skin Champions*. University of San Francisco, 2016.
- 204 Loftus T, Dahl D, OHare B, *et al.* Implementing a standardized safe surgery program reduces serious Reportable events. *J Am Coll Surg* 2015;220:1128–9.
- 205 Lohse GR, Leopold SS, Theiler S, *et al.* Systems-based safety intervention: reducing falls with injury and total falls on an Orthopaedic ward. *J Bone Joint Surg Am* 2012;94:1217–22.
- 206 Ludwick S. *Surgical Safety: Addressing the JCAHO Goals for Reducing Wrong-site, Wrong-patient, Wrong-procedure Events*. Agency for Healthcare Research and Quality (US). Agency for Healthcare Research and Quality (US), 2005: 483–92.
- 207 Lum F, Schachat AP. The quest to eliminate "never events *Ophthalmology* 2009;116:1021–2.
- 208 Mackenzie-Green B, Price E, Williamson L, *et al.* Responding to a methotrexate never event: reducing risks and raising awareness. *Rheumatology (United Kingdom)* 2013;52:Supplement.
- 209 Madhok A, Lum Y, Patil A, *et al.* Strategies to prevent wrong site block and improve compliance with stop before you block. *Anaesthesia* 2018;73:Supplement 4.
- 210 Mahran MA, Toeima E, Morris EP. The recurring problem of retained Swabs and instruments. *Best Pract Res Clin Obstet Gynaecol* 2013;27:489–95.
- 211 Makar A, Kodera A, Bhayani SB. Never events in surgery. *Eur Urol* 2015;68:919–20.
- 212 Malcolm C, Jarman C, Babu B, *et al.* Preventing chest drain Guidewire retention using the Wiresafe: A pilot clinical simulation RCT. *J Intensive Care Soc* 2018;19:133–4.

- 213 Malina DP. *The effect of the surgical time-out protocol on patient safety outcomes*. University of Tennessee Health Science Center, 2006.
- 214 Mantri S, Fullard M, Gray SL, *et al*. Patterns of dementia treatment and Frank Prescribing errors in older adults with Parkinson disease. *JAMA Neurol* 2019;76:41–9.
- 215 Mariyaselvam M, Clare T, Wijewardena G, *et al*. The incidence and complications of retained central line guide wires. *Anaesthesia* 2014;69:Supplement 4.
- 216 Mariyaselvam M, Gupta A, Young P. Building safety into medical devices: the non-Injectable arterial Connector preventing wrong route drug administration. In: *Advances in Intelligent Systems and Computing*. 482: Springer, 2017: 287–93.
- 217 Mariyaselvam M, Hutton A, Young P. Accidental intra-arterial injection: an under-reported preventable never event. *Crit Care* 2015;19(Suppl 1):P166.
- 218 Mariyaselvam MZA, Catchpole KR, Menon DK, *et al*. Preventing retained central venous catheter Guidewires: a randomized controlled simulation study using a human factors approach. *Anesthesiology* 2017;127:658–65.
- 219 Mariyaselvam MZA, Patel V, Sawyer A, *et al*. A bedside rescue method for retrieving retained Guidewires: the 'suck out' technique. *J Vasc Access* 2021;22:398–403.
- 220 Mariyaselvam MZA, Patel V, Young HE, *et al*. Central venous catheter Guidewire retention: lessons from England's never event database. *J Patient Saf* 2022;18:e387–92.
- 221 Matharoo M, Haycock A, Sevdalis N, *et al*. A prospective study of patient safety incidents in gastrointestinal Endoscopy. *Endosc Int Open* 2017;5:E83–9.
- 222 Mathias JM. Targeted solutions tool helps banish communication barriers during surgery. *OR Manager* 2014;30:14–6.
- 223 Mattie AS, Webster BL. Centers for Medicare and Medicaid services' "never events": an analysis and recommendations to hospitals. *Health Care Manag (Frederick)* 2008;27:338–49.
- 224 McKeon L, Cardell B. Preventing never events: what frontline nurses need to know. *Nursing Made Incredibly Easy* 2011;9:44–52.
- 225 McNamara SA. Preventive measures for wrong site, wrong person, and wrong procedure error in the perioperative setting. *Perioperative Nursing Clinics* 2008;3:383–93.
- 226 Mehta M, Patel D, Tariq Z. Audit of Anaesthetists' practice of compliance and documentation of 'stop before you block (Sbyb)' process. *Reg Anesth Pain Med* 2018;43:Supplement 1.
- 227 Mehtsun WT, Ibrahim AM, Diener-West M, *et al*. Surgical never events in the United States. *Surgery* 2013;153:465–72.
- 228 Meltzer B. Wrong-site surgery—are your patients at risk? *Outpatient Surgery Magazine* 2002;3:26–35.
- 229 Menendez ME, Ring D, Jawa A. Inpatient falls after shoulder Arthroplasty. *J Shoulder Elbow Surg* 2017;26:14–9.
- 230 Mezzoff EA, Roberts E, Ernst D, *et al*. Elimination of hospital-acquired central line-associated bloodstream infection on a mixed-service pediatric unit. *JPEN J Parenter Enteral Nutr* 2022;46:608–17.
- 231 Michaels RK, Makary MA, Dahab Y, *et al*. Achieving the National Quality Forum's "never events": prevention of wrong site, wrong procedure, and wrong patient operations. *Ann Surg* 2007;245:526–32.
- 232 Miller KE, Mims M, Paull DE, *et al*. Wrong-side Thoracentesis: lessons learned from root cause analysis. *JAMA Surg* 2014;149:774–9.
- 233 Milstein A. Ending extra payment for "never events" – stronger incentives for patients' safety. *N Engl J Med* 2009;360:2388–90.
- 234 Mincher N. Are we using throat packs too often? *Anaesthesia* 2019;74(Supplement 3):86.
- 235 Moghadamyeghaneh Z, Chen LJ, Alameddine M, *et al*. Never events and hospital-acquired conditions after kidney transplant. *CUAJ* 2017;11:E431–6.
- 236 Mohammed A, Kooragayalu S, Gueret R. Never event" should never happen: retained Guidewire Embolization during central venous catheterization. American Journal of Respiratory and Critical Care Medicine Conference: American Thoracic Society International Conference, ATS; 2018
- 237 Molina G, Ferrone CR, Qadan M. Failure to refer patients with colorectal liver metastases to a Multidisciplinary oncology team should be a "never-event". *J Natl Med Assoc* 2020;112:553–5.
- 238 Moppett IK, Moppett SH. The risk of surgical never events. *Br J Hosp Med (Lond)* 2016;77:64–5.
- 239 Moppett IK, Moppett SH. Surgical caseload and the risk of surgical never events in England. *Anaesthesia* 2016;71:17–30.
- 240 Moran JA. Preventing falls in hospitalized patients on isolation precautions. *Am J Infect Control* 2009;37:E112.
- 241 Morgenthaler T, Harper CM. Getting rid of "never events" in hospitals. *Harv Bus Rev* 2015;2015:6.
- 242 Morris LD, Earley T, Stockwell R, *et al*. OC-028 an E-learning tool to improve confidence and competence in confirming the position of Nasogastric feeding tubes British society of Gastroenterology, annual general meeting, 19–22 June 2017. *Abstracts* 2017.
- 243 Morris RL, Cheraghi-Sohi S, Bowie P, *et al*. Never events in general practice: A focus group study exploring the views of English and Scottish general practitioners of 'never events'. *BMJ Open* 2019;9:e028927.
- 244 Morse BC, Boland BN, Blackhurst DW, *et al*. Analysis of centers for Medicaid and Medicare services 'never events' in elderly patients undergoing bowel operations. *Am Surg* 2010;76:841–5.
- 245 Moshtaghi O, Haidar YM, Sahyouni R, *et al*. Wrong-site surgery in California, 2007–2014. *OTOHNS* 2017;157:48–52.
- 246 Mukerji N, Seetharam Manjunath Prasad K, Tizzard S, *et al*. Wrong-level spinal surgery - never again. *Br J Neurosurg* 2016;30:200–1.
- 247 Murphy H, Greet C, Couch G, *et al*. Completing the audit cycle: don't forget to flush, and prove it. *Anaesthesia* 2016;71(Supplement 2):33.
- 248 Musgrave A, Dykes N, Ralph J. Throat pack use in Neurosurgery: an audit. *Trends Anaesth Crit* 2020;30:e95.
- 249 Narayan S, Addison J, Poles D, *et al*. Learning from transfusion 'never Events'-Review of Unintentional ABO incompatible transfusions as reported to serious hazards of transfusion 2010–2017. *Vox Sang* 2019;114:67.
- 250 Neily J, Mills PD, Eldridge N. Incorrect surgical procedures within and outside of the operating room: a follow-up report. *Arch Surg* 2011;146:1235.
- 251 NHS Wales Delivery Unit. Never events reported between 1ST April 2020 and 31st March 2021; 2021, Contract No.: April 2020.
- 252 Ni M, Adams M, Huddy JR, *et al*. A multi-centred, prospective, observational study of a first-generation novel human Lipase pH test for Siting Nasogastric feeding tubes in adult patients. *Clinical Nutrition ESPEN* 2020;35:208–9.
- 253 Nicholls T, El-Ghazali S, Eid M. Naso-gastric tube placement confirmation in intensive care unit. *Anaesthesia* 2014;69.(Supplement 3)
- 254 Norton E. Implementing the universal protocol hospital-wide. *AORN J* 2007;85:1187–97.
- 255 Ochukpue C, Igwebuike I, Sladkowski A. Re-audit: Multidisciplinary care and initial insertion of Nasogastric tubes in the intensive care unit. *Anesth Analg* 2021;133:1605–6.
- 256 Odgaard A, Laursen MB, Gromov K, *et al*. Mismatch 'never events' in hip and knee Arthroplasty: a cohort and intervention study. *Bone Joint J* 2019;101-B:960–9.
- 257 Odom-Forren J. Never events: A patient safety imperative. *J Perianesth Nurs* 2008;23:223–5.
- 258 Ogundimu A. Implementation of authority guidelines and innovation with emphasis on prevention of healthcare-associated symptomatic catheter associated urinary catheter infections (CAUTIs). *Am J Trop Med Hyg* 2013;1:357.
- 259 Olivera Cañadas G, Cañada Dorado A, Drake Canela M, *et al*. Identificación de Eventos Centinela en Atención Primaria [Identification of sentinel events in primary care]. *Revista de Calidad Asistencial* 2017;32:269–77.
- 260 Omar I, Graham Y, Singhal R, *et al*. Identification of common themes from never events data published by NHS England. *World J Surg* 2021;45:697–704.
- 261 Omar I, Singhal R, Wilson M, *et al*. Common general surgical never events: analysis of NHS England never event data. *Int J Qual Health Care* 2021;33:mzab045.
- 262 OMEDIT pays de la Loire. LES never events. 2019:1.
- 263 Oswald NK, Abdelaziz M, Rajesh PB, *et al*. A case of a retained drain tip following Intercostal drain insertion: avoiding a 'never event'. *J Surg Case Rep* 2016;2016:rjw055.
- 264 Paisley C, Patrick-Heseltin J, Mogk M, *et al*. Ascertaining correct placement of Nasogastric tubes: A single-centre experience. *Critical Care Conference: 37th International Symposium on Intensive Care and Emergency Medicine Brussels Belgium* 2017;21(Supplement 1):48.
- 265 Papadakis M, Meiwandi A, Grzybowski A. The WHO safer surgery checklist time out procedure Revisited: strategies to Optimise compliance and safety. *Int J Surg* 2019;69:19–22.
- 266 Pappas M, Jaffuel M, Mangavelli J, *et al*. 5PSQ-078 morphine overdose from error infusion rate with intravenous pump: feedback experience and action plan. 24th EAHP Congress, 27th–29th March 2019, Barcelona, Spain; March 2019:A237–8
- 267 Paredes AZ, Hyer JM, Diaz A, *et al*. Examining Healthcare inequities relative to United States safety net hospitals. *Am J Surg* 2020;220:525–31.

- 268 Parks SK. *Reducing the risks of wrong site surgery using the joint commission's targeted solutions tool for safe surgery*. University of Southern Mississippi, 2015.
- 269 Patra KP, De Jesus O. *Sentinel Event*. StatPearls. Treasure Island (FL): StatPearls Publishing, 2020.
- 270 Paull DE, Mazzia LM, Neily J, et al. Errors upstream and downstream to the universal protocol associated with wrong surgery events in the veterans health administration. *Am J Surg* 2015;210:6–13.
- 271 Pavon J, Fish L, Colon-Emeric C, et al. Towards 'mobility is medicine': A qualitative study of Socioecological factors influencing hospital mobility in older adults. *J Am Geriatr Soc* 2020;68(Supplement 1):S244–5.
- 272 Pedersen A, Getty Ritter E, Beaton M, et al. Remote Video auditing in the surgical setting. *AORN J* 2017;105:159–69.
- 273 Pernar LIM, Shaw TJ, Pozner CN, et al. Using an objective structured clinical examination to test adherence to joint Commission national patient safety goal--associated behaviors. *Jt Comm J Qual Patient Saf* 2012;38:414–8.
- 274 Pett E, Pavlakovic L. Peri-operative management of the ophthalmic surgical patient with diabetes. *Anaesthesia* 2019;74(Supplement 2):40.
- 275 Phalen AG, Smolenski J. Newborn falls: seeking solutions for a never event. *JOGNN* 2010;39:S46.
- 276 Power J, Jungmann E, Rayan A, et al. Quality improvement project to eliminate the occurrence of never events during insertion of Intrauterine contraception. *BMJ Open Qual* 2020;9:e000819.
- 277 Pronovost PJ, Goeschel CA, Wachter RM. The wisdom and justice of not paying for 'preventable complications' *JAMA* 2008;299:2197–9.
- 278 Qamar Y. A real pain: A never event entangled in a peri-arrest call occurring during an obstetric Anaesthetist's on-call shift. *Anaesthesia* 2021;76(Supplement 5):64.
- 279 Ramar S, Durkin N, Desai A, et al. Bariatric surgery: stop before stapling anaesthesia and Bariatric surgery. *Obes Surg* 2017;27(Supplement 1):388.
- 280 Read NM, Allen M. S41 Litigation in respiratory medicine. British Thoracic Society Winter Meeting, Wednesday 17 to Friday 19 February 2021, Programme and Abstracts; February 2021
- 281 Reid AC, Barridge A, Burmiston S, et al. Safer administration of insulin: using an audit to get the basics right and reduce risks of patient harm. *Diabet Med* 2012;29(Supplement 1):74.
- 282 Reid JH. Surgical never events should never happen. *J Perioper Pract* 2011;21:373–8.
- 283 Rennke S, Fang MC. Hazards of hospitalization: more than just "never events" *Arch Intern Med* 2011;171:1653–4.
- 284 Reuther F. Avoidance of wrong site surgery: Eeeexperiences by the introduction of measures for quality control and patient safety in a surgical casualty hospital [German]. *Unfallchirurg* 2009;112:675–8.
- 285 Reynolds T. Patient safety update: central neuraxial blockade, drug errors and 'never events'. *Update in Anaesthesia* 2019;33:39–44.
- 286 Robert M-C, Choi CJ, Shapiro FE, et al. Avoidance of serious medical errors in refractive surgery using a custom preoperative checklist. *J Cataract Refract Surg* 2015;41:2171–8.
- 287 Roberts L, Hepburn D, Pugh J, et al. Evaluating the documentation of Nasogastric tube insertion and adherence to safety checking. *Critical Care Conference: 39th International Symposium on Intensive Care and Emergency Medicine Brussels Belgium* 2019;23(Supplement 2):116–7.
- 288 Robinson PM, Muir LT. Wrong-site surgery in Orthopaedics. *J Bone Joint Surg Br* 2009;91:1274–80.
- 289 Robson M, Walton A. Throat pack use in head and neck surgery: a standardised approach Utilising the WHO checklist. *Trends Anaesth Crit* 2020;30:e77–8.
- 290 Rodgers SA, Robledo R, Fitzgibbons B. Reducing CAUTI rates in a neuro-ICU using comprehensive Multidisciplinary strategies in an urban academic medical center. *Neurocrit Care* 2017;27(Supplement 1):S229.
- 291 Roe G, Harris KM, Lambie H, et al. Radiographer workforce role expansion to improve patient safety related to Nasogastric tube placement for feeding in adults. *Clin Radiol* 2017;72:518.
- 292 Roe G, Lambie H, Hood A, et al. Acceptability of a new practice development for Radiographers focussed on reducing 'never events' related to Nasogastric feeding tubes in adult patients. *Radiography (Lond)* 2019;25:235–40.
- 293 Röhsig V, Lorenzini E, Mutlaq MFP, et al. Near-Miss analysis in a large hospital in Southern Brazil: A 5-year retrospective study. *Int J Risk Saf Med* 2020;31:247–58.
- 294 Rosenthal MB. Nonpayment for performance? Medicare's new reimbursement rule. *N Engl J Med* 2007;357:1573–5.
- 295 Rupp CC, Kagarise MJ, Nelson SM, et al. Effectiveness of a radiofrequency detection system as an adjunct to manual counting protocols for tracking surgical sponges: A prospective trial of 2,285 patients. *J Am Coll Surg* 2012;215:524–33.
- 296 Safeek YM. Protocols, Prompters, bundles, Checklists, and triggers: Synopsis of a preventable mortality reduction strategy. *Healthc Financ Manage* 2010;64:70–5.
- 297 Saman DM, Kavanagh KT. Assessing the necessity of the standardized infection ratio for reporting central line-associated bloodstream infections. *PLoS ONE* 2013;8:e79554.
- 298 Sand H, Owen M, Amin A. CMS' hospital-acquired conditions for the Neurohospitalist. *Neurohospitalist* 2012;2:18–27.
- 299 Saunders R, Ozols A. Cost-benefit analysis for direct visual observation of Nasogastric Enteral feeding tube placement. *Value in Health* 2016;19:A693.
- 300 Schuenemeyer J, Hong Y, Plankey M, et al. Entrapment of foreign bodies during Thoracic surgery. *Interact CardioVasc Thorac Surg* 2016;23(suppl 1):i29Supplement 1.
- 301 Schwappach DLB, Pfeiffer Y. Registration and management of "never events" in Swiss hospitals-the perspective of clinical risk managers. *J Patient Saf* 2021;17:e1019–25.
- 302 Schwoebel A, Bhutani VK, Johnston L. Kernicterus: a 'never-event' in healthy term and near-term newborns. *Newborn and Infant Nursing Reviews* 2004;4:201–10.
- 303 Seifert PC, Graling PR, Sanchez JA. Preventing perioperative 'never events'. In: Sanchez JA, ed. *Surgical Patient Care*. Cham: Springer International Publishing, 2017: 413–48.
- 304 Shah NK, Farber A, Kalish JA, et al. Occurrence of "never events" after major open vascular surgery procedures. *J Vasc Surg* 2016;63:738–45.
- 305 Shekar P, Ghosh S. Assessment of stop before you block practice. *Anaesthesia* 2017;72(Supplement 4):73.
- 306 Shepperd JR. Defending a "never event" *J Healthc Risk Manag* 2017;37:17–22.
- 307 Siddiqui MT. Pathologist performed fine needle aspirations & implementation of JCAHO universal protocol and "time out" *Cytojournal* 2007;4:19.
- 308 Siebert H. Unintentionally forgotten foreign bodies during surgery: medical, organizational, prophylactic and legal aspects [German]. *Rechtsmedizin* 2015;25:194–200.
- 309 Simpson KR. Obstetrical "never events" MCN. *MCN Am J Matern Child Nurs* 2006;31:136.
- 310 Siracuse JJ, Paracha M, Farber A, et al. Never events after Hepatopancreatobiliary operations. *Am J Surg* 2018;216:1129–34.
- 311 Smith M, Chang CWD, Maturo SC, et al. Near misses, never events, and just plain scary cases-how to mitigate these events. *Otolaryngol Head Neck Surg* 2020;163(Supplement 1):17.
- 312 Sodek J. Examining the impact of standardization of central line nursing care. *Am J Infect Control* 2016;44:S91.
- 313 Stahel PF. The universal protocol: pitfalls and pearls. *Patient Saf Surg* 2014;2014:175–84.
- 314 Stahel PF, Sabel AL, Victoroff MS, et al. Wrong-site and wrong-patient procedures in the universal protocol era: analysis of a prospective database of physician self-reported occurrences. *Arch Surg* 2010;145:978–84.
- 315 Starling J, Coldiron BM. Outcome of 6 years of protocol use for preventing wrong site office surgery. *J Am Acad Dermatol* 2011;65:807–10.
- 316 Stawicki SP, Cook CH, Anderson HL, et al. Natural history of retained surgical items supports the need for team training, early recognition, and prompt retrieval. *Am J Surg* 2014;208:65–72.
- 317 Steelman VM, Shaw C, Shine L, et al. Retained surgical sponges: A descriptive study of 319 occurrences and contributing factors from 2012 to 2017. *Patient Saf Surg* 2018;12:20.
- 318 Steelman VM, Shaw C, Shine L, et al. Unintentionally retained foreign objects: A descriptive study of 308 sentinel events and contributing factors. *Jt Comm J Qual Patient Saf* 2019;45:249–58.
- 319 Steelman VM, Thenuwara K, Shaw C, et al. Unintentionally retained Guidewires: A descriptive study of 73 sentinel events. *Jt Comm J Qual Patient Saf* 2019;45:81–90.
- 320 Steeples LR, Hingorani M, Flanagan D, et al. Wrong Intraocular lens events - what lessons have we learned? A review of incidents reported to the National reporting and learning system: 2010-2014 versus 2003-2010. *Eye (Lond)* 2016;30:1049–55.
- 321 Stocks SJ, Alam R, Bowie P, et al. Never events in UK general practice: A survey of the views of General practitioners on their frequency and acceptability as a safety improvement approach. *J Patient Saf* 2019;15:334–42.

- 322 Suh DW, Maloley L, High R. Prevalence and risk factors of wrong site surgery in Strabismus surgeries. *Invest Ophthalmol Vis Sci* 2016;57:2443.
- 323 Sutedjo JL, Ng RK, Piazza G, et al. Medicare's new regulations for deep vein thrombosis as a "never event": wise or worrisome? *Am J Med* 2009;122:975-6.
- 324 Sutherland A, Playfor S. Use of concentrated potassium on PICU increased by the use of a balanced Crystalloid. *ADC* 2013;98:e1.
- 325 Taouk J, Taouk B, Diracca M, et al. 5PSQ-020 safety evaluation of injectable potassium chloride prescriptions in hospital. 24th EAHP Congress, 27th-29th March 2019, Barcelona, Spain; March 2019:A210-1
- 326 Tashiro J, Perez EA, Neville HL, et al. Trend analyses of inappropriate treatments in children in the United States, 1997 to 2009. *J Am Coll Surg* 2014;219:e128.
- 327 Taylor JS, Lucas J, Meine J, et al. 630 sentinel events in Dermatology: beware of the three wrongs. *Journal of Investigative Dermatology* 2019;139:S108.
- 328 Taylor JS, Yonash RA, Taylor MA. 289 wrong-site surgery in medicine and Dermatology: analysis of data from the joint Commission and from the patient safety authority of Pennsylvania. *Journal of Investigative Dermatology* 2021;141:S51.
- 329 Tena R, League S, Brennan J. Preventing wrong site, wrong procedure, wrong patient errors. *Nursing Made Incredibly Easy!* 2018;16:10-3.
- 330 The Joint Commission. Sentinel event alert 29: preventing surgical fires; 2003. The joint Commission
- 331 The Joint Commission. Sentinel event alert 51: preventing unintended retained foreign objects; 2013. The joint Commission
- 332 The Joint Commission. Sentinel event alert 59: physical and verbal violence against health care workers; 2018. The joint Commission
- 333 The Joint Commission. National patient safety goals® effective January 2022 for the nursing care center program; 2022.
- 334 Thiara A, Hayden S, Chaudhari S, et al. Stop before you block: are we being careful enough? *Anaesthesia* 2017;72(Supplement 3):52.
- 335 Thiels CA, Lal TM, Nienow JM, et al. Surgical never events and contributing human factors. *Surgery* 2015;158:515-21.
- 336 Tierney M, Leach Z, Sibley C. Medical registrar reporting of chest X-rays for Nasogastric tube position: How can it be made safer? *United European Gastroenterol J* 2017;5(Supplement 5):A387.
- 337 Tierney M, Sibley C, Leach Z, et al. PTU-117 chest xray interpretation of nasogastric tube placement by medical registrars: how safe is it? British Society of Gastroenterology, Annual General Meeting, 19-22 June 2017, Abstracts; July 2017:A108-9
- 338 Tingle J. Patient safety and never events. *Br J Nurs* 2018;27:1134-5.
- 339 Tingle J. Never events in the NHS. *Br J Nurs* 2018;27:166-7.
- 340 Tingle J. The never-ending story of never events in the NHS. *Br J Nurs* 2021;30:826-7.
- 341 Tingle J. Towards a safer NHS? *Br J Nurs* 2021;30:192-3.
- 342 Toft B. *External Review of 'Never Events' that occurred at Oxford University Hospitals NHS Trust during the period 13 September 2013 to. Oxford University Hospitals NHS Trust*, 2015.
- 343 Tran J. *Implementing a pre-anesthesia checklist to reduce wrong-sided peripheral nerve blocks*. Millikin University, 2020.
- 344 Tsai AJ. Occurrence of never events after total joint Arthroplasty in the United States. *Arch Orthop Trauma Surg* 2019;139:1193-201.
- 345 Tuckley V, Narayan S, Poles D. Incorrect plasma components Transfused: when it comes to ABO compatibility do we need to stop only ever 'seeing red'? *Br J Haematol* 2020;189(Supplement 1):169.
- 346 Veitch D, Coleman J, Nguyen U, et al. Improving dermatological surgery services using a surgical safety audit. *Br J Dermatol* 2018;179(Supplement 1):118.
- 347 Velmahos GC. Posttraumatic venous thromboembolism as a "never event": will computers help?. *Arch Surg* 2012;147:908.
- 348 Ventura Spagnolo E, Mondello C, Rocuzzo S, et al. Fire in operating room: the adverse "never" event. case report, mini-review and medico-legal considerations. *Leg Med (Tokyo)* 2021;51:101879.
- 349 Viernes JA. *An Interdisciplinary Approach to Reducing Falls: Utilizing Team Huddles and Visual Aids to Increase Nursing Staff and Patient Knowledge on T.E.A.M.* University of San Francisco: Fall Risk Interventions, 2016.
- 350 Viswanathan P, Tiwari U, Krishnamurti L. Lack of difference in Co-Morbidities associated with deep venous thrombosis in patients undergoing total knee replacement. *Blood* 2010;116:2578.
- 351 Vitale M. *Safety in Spine Surgery*. Philadelphia: Wolters Kluwer, 2019.
- 352 Vogel L. Surgical fires: nightmarish "never events" persist. *CMAJ* 2018;190:E120.
- 353 Wahid NNA, Moppett SH, Moppett IK. Quality of quality accounts: transparency of public reporting of never events in England. A semi-quantitative and qualitative review. *J R Soc Med* 2016;109:190-9.
- 354 Wain H, Kong V, Bruce J, et al. Analysis of surgical adverse events at a major University hospital in South Africa. *World J Surg* 2019;43:2117-22.
- 355 Wallis A, Bryden E, Levison A. Compliance with the WHO surgical safety checklist-not just an exercise in ticking boxes. *Anaesthesia* 2015;70.
- 356 Waters TM, Daniels MJ, Bazzoli GJ, et al. Effect of Medicare's nonpayment for hospital-acquired conditions: lessons for future policy. *JAMA Intern Med* 2015;175:347.
- 357 Watson DS. Patient safety first. never events in health care. *AORN J* 2010;91:378-82.
- 358 Watt A, Ball J, Poles D, et al. ABO-incompatible transfusions-nearly 300 prevented by staff vigilance in 2015. *Transfusion Medicine* 2016;26.
- 359 Webster KLW, Stikes R, Bunnell L, et al. Application of human factors methods to ensure appropriate infant identification and abduction prevention within the hospital setting. *J Perinat Neonatal Nurs* 2021;35:258-65.
- 360 Weerdenburg H, Jarvis S. An audit of potassium supplementation standing order. *Archives of Disease in Childhood* 2014;99:e3.
- 361 Weller H, Nisar MK. Disease-modifying anti-rheumatic drug prescription and Junior doctors: is it safe? *Rheumatology* 2017;56(suppl_2)
- 362 Wen T, Attenello FJ, Cen SY, et al. Impact of the 2003 ACGME resident duty hour reform on hospital-acquired conditions: A national retrospective analysis. *J Grad Med Educ* 2017;9:215-21.
- 363 Wen T, Attenello FJ, Wu B, et al. The July effect: an analysis of never events in the nationwide inpatient sample. *J Hosp Med* 2015;10:432-8.
- 364 Wen T, He S, Attenello F, et al. The impact of patient age and Comorbidities on the occurrence of "never events" in cerebrovascular surgery: an analysis of the nationwide inpatient sample. *J Neurosurg* 2014;121:580-6.
- 365 Weprin S, Meyer D, Li R, et al. Incidence and awareness of near Miss and retained surgical Sharps: A national survey. *In Review* 2021.
- 366 Whelchel C, Jury T. The future of managing an infectious disease "never event" *J Nurs Adm* 2010;40:106-8.
- 367 Whittaker RK, Hexter A, Hothi HS, et al. Component size mismatch of metal on metal hip Arthroplasty: an Avoidable never event. *J Arthroplasty* 2014;29:1629-34.
- 368 Hofmann M, Wieckowski SR, Langford ME, et al. The safety Walker program: reducing immobility complications in hospitalized elderly. *JAMDA* 2010;11:B25.
- 369 Wong DA, Watters IWC. To err is human: quality and safety issues in spine care. *Spine (Phila Pa 1976)* 2007;32(11 Suppl):S2-8.
- 370 Woodham V, Duraisamy K, Pawa A. Stop before you block' re-audit of practice in a London teaching hospital. *Reg Anesth Pain Med* 2018;43(Suppl 1):e143.
- 371 Wright E, Jittasaiyapan D, Dada M, et al. Use of a local safety standard for invasive procedures (LocSSIP) for arterial line insertion in Stoke Mandeville hospital intensive care unit. *ICMx* 2021;9(Supplement 1):10.
- 372 Yoon RS, Alaia MJ, Hutzler LH, et al. Using "near misses" analysis to prevent wrong-site surgery. *J Healthc Qual* 2015;37:126-32.
- 373 Yoong W, Sekar H, Nauta M, et al. Developing the 'checking' discipline. *Postgrad Med J* 2021;97:825-30.
- 374 Zacharia BE, Deibert C, Malone HR, et al. Never say never: risk factors for, and consequences of hospital acquired never events in neuro-oncologic surgery. *Neuro-Oncology* 2012;14(Supplement 6):vi86.
- 375 Zahiri HR, Stromberg J, Skupsky H, et al. Prevention of 3 "never events" in the operating room: fires, Gossypiboma, and wrong-site surgery. *Surg Innov* 2011;18:55-60.
- 376 Zamir E, Beresova-Creese K, Miln L. Intraocular lens confusions: A preventable "never event the Royal Victorian eye and ear hospital protocol. *Surv Ophthalmol* 2012;57:430-47.
- 377 Zee T, Thomas D, Jannaway N, et al. Piloting in ED-extra difficult or easily done. *Emerg Med J* 2016;33:922.
- 378 NHS England. Never events list 2015/16; 2015.
- 379 Feeser VR, Jackson AK, Savage NM, et al. When safety event reporting is seen as punitive: "I've been PSN-Ed. *Ann Emerg Med* 2021;77:449-58.
- 380 Brborović O, Brborović H, Nola IA, et al. Culture of blame-an ongoing burden for doctors and patient safety. *Int J Environ Res Public Health* 2019;16:4826.
- 381 Cooper J, Edwards A, Williams H, et al. Nature of blame in patient safety incident reports: mixed methods analysis of a national database. *Ann Fam Med* 2017;15:455-61.