THE INVERELL RETURNED SERVICEMEN'S MEMORIAL CLUB LTD

ABN 40 000 830 535

FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

Your directors present their report on the company for the financial year ended 30 June 2025.

Principal Activities

The company's principal activities are the operation of a Licensed Club.

Directors Information

Directors

The names of the directors in office at any time during, or since the end of, the year and the period that each director has been in office:

Directors Name	Special Responsibilities	Period as Director	Qualifications and Experience
J A Ross	President, finance, marketing and welfare, properties and facilities	Previously director (March 1989 - March 1990) Reappointed 29 March 1995	Retired purchasing officer
P Caddey	Marketing, finance and properties	Director since 24 February 2017	Manager Administrative & Marketing Services
D Wemyss	Marketing and properties	Director since 18 November 2012	Retired sales assistant
P Pay	Finance	Director since 28 November 2017	Certified Practicing Accountant
D Maddigan	Finance, properties and catering	Director since 17 November 2019	Retired consultant
W Ehsman	Properties and marketing	Director since 17 November 2019	Retired auto electrician
S Hamilton	Finance and properties	Director since 31 December 2024	Senior Community Corrections Officer
M Frost	Finance and properties	Director since 15 May 2025	Retired Bank Manager and Business Banker. 9 years Local Government experience.
J Scoble	Human resources, OH&S, properties and facilities committees	Director since 21 November 2004 Resigned 15 May 2025	Retired. Previously Local Government Administration.
P McMahon	Finance, marketing and governance	Previously director (November 2003 - March 2016) Reappointed 22 November 2020 Resigned 27 May 2025	Retired RAAF
T Marshall	Properties and facilities	Director since 18 November 2012 Resigned 31 December 2024	Electrician

Company Secretary

Tim Palmer was appointed as the Company Secretary on 30 December 2005.

Meetings of Directors

During the financial year 12 meetings of directors (including committees of directors) were held and the attendances by each director during the year were as follows:

	Directors' Meetings	
	Eligible to attend	Number attended
J A Ross	12	11
P Caddey	12	11
D Wemyss	12	11
P Pay	12	12
D Maddigan	12	12
W Ehsman	12	10
S Hamilton	6	5
M Frost	2	1
J Scoble	9	8
P McMahon	12	9
T Marshall	5	5

Short Term Objectives of the Company

The company has identified the following short term objectives:

- To provide services to members commensurate with industry needs and regulatory requirements
- To promote the registered club industry
- To consolidate the Club's operations
- To meet financial viability and accountability requirements
- To provide a workplace that is compliant with industry standards and the Fair Work Act.

The company has adopted the followings strategies in order to achieve these short term objectives:

- To update the business and strategic plan that identifies the future for the industry and the initiatives that will need to be implemented to promote the industry.
- The preparation of an annual budget for financial performance and the regular review of the company performance against the budget by management and directors.
- The review of the company compliance with workplace health and safety and compliance with employment law including the Fair Work Act.

Long Term Objectives of the Company

The company has identified the following long term objectives:

- To ensure a sustainable industry
- To consolidate the Club's operations
- To continue to be financially secure
- To continue to grow the company operations in accordance with member services and interests

The company has adopted the followings strategies in order to achieve these long term objectives:

- The preparation of a business and strategic plan to identify the opportunities and strengths of the company to provide a sustainable industry.
- The preparation of a marketing plan to communicate and promote the industry
- The preparation of long term budgets that consider the member service needs, infrastructure needs, service delivery, employment costs and maintaining prudent levels of working capital and liquidity in investment of funds surplus to current needs.

Performance Measurement

The company uses the following key performance indicators to measure performance:

- Profit, after income tax expense, for the financial year was $1,307,119 compared to the 2024 profit of $971,122.
- Cash flow from operating activities for the financial year was $1,749,303.
- Membership for the financial year was 9,936.
- The company has complied with all Workplace, Health and Safety, Employment and Environmental reviews conducted by external regulatory bodies.

Membership Details

The Inverell Returned Servicemen's Club Limited is a public company limited by guarantee and no shares or options are issued. If the company is wound up, the constitution states that each member is required to contribute a maximum of $2 each towards meeting any outstanding obligations of the company.

Membership Class	Number of Members	Individual Members Contribution on winding up of Company	Total Members Contribution on winding up of Company
RSL Returned Members & Ex-Services Members	92	$ 2	$ 184
Life Members	4	$ 2	$ 8
Associate Members	9,840	$ 2	$ 19,680
Total	9,936	$ 2	$ 19,872

Auditors' Independence Declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is attached to these financial statements.

Signed in accordance with a resolution of the Board of Directors

J A Ross	P Pay
President	Director

Dated: 29 September 2025

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AUDITORS' INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF
THE INVERELL RETURNED SERVICEMAN'S MEMORIAL CLUB LTD
ABN 40 000 830 535

I declare that, to the best of my knowledge and belief, during the financial year to 30 June 2025 there have been:

(i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and

(ii) no contraventions of any applicable code of professional conduct in relation to the audit.

CROWE CENTRAL NORTH

Kylie Ellis

Kylie Ellis
Partner
Registered Company Auditor (ASIC RAN 483424)
149 Otho St
INVERELL NSW 2360

Dated: 29 September 2025

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2025

	Note	2025 $	2024 $
Revenue	2	**11,535,151**	10,700,836
Interest revenue calculated using the effective interest method		**377,943**	364,317
Other income	3	**189,851**	134,015
Administration expenses		**(470,290)**	(308,503)
Cost of goods sold		**(2,079,882)**	(2,014,172)
Depreciation expense		**(850,902)**	(890,761)
Donations expenses		**(77,104)**	(141,363)
Employee benefits expenses		**(3,902,807)**	(3,731,226)
Gaming expenses		**(1,077,344)**	(975,623)
Gain/(loss) on disposal of assets		**36,596**	(17,772)
Marketing, advertising and promotional expenses		**(587,017)**	(578,568)
Motel expenses		**(487,471)**	(438,340)
Occupancy expenses		**(570,736)**	(503,085)
Repairs and maintenance		**(209,189)**	(161,239)
Sub club expenses		**(222,384)**	(175,736)
Other expenses		**(303,542)**	(252,398)
Profit before income tax expense		**1,300,873**	1,010,382
Income tax income/(expense)	5	**6,246**	(39,260)
Profit after income tax expense		**1,307,119**	971,122
Other comprehensive income for the year, net of tax		**-**	-
Total comprehensive income for the year		**1,307,119**	971,122
Total comprehensive income attributable to members of the entity		**1,307,119**	971,122

THE INVERELL RETURNED SERVICEMEN'S MEMORIAL CLUB LTD
ABN 40 000 830 535

STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2025

	Note	2025 $	2024 $
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	6	**1,771,014**	1,712,548
Trade and other receivables	7	**26,739**	34,695
Inventories	8	**125,125**	127,311
Financial assets	9	**7,122,843**	6,853,980
Other current assets	10	**477,864**	308,724
TOTAL CURRENT ASSETS		**9,523,585**	9,037,258
NON CURRENT ASSETS			
Financial assets	9	**108,000**	-
Investment property	12	**4,119,043**	3,073,618
Property, plant and equipment	11	**6,487,597**	6,991,529
Right of use assets	13	**1,822,352**	-
Intangible assets	14	**263,266**	263,266
TOTAL NON CURRENT ASSETS		**12,800,258**	10,328,413
TOTAL ASSETS		**22,323,843**	19,365,671
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	15	**490,479**	503,033
Contract liabilities	16	**177,975**	160,365
Current tax liabilities	18	**28,723**	85,393
Provisions	17	**528,216**	535,473
Lease liabilities	19	**139,569**	-
TOTAL CURRENT LIABILITIES		**1,364,962**	1,284,264
NON CURRENT LIABILITIES			
Contract liabilities	16	**16,794**	20,073
Deferred tax liabilities	18	**101,814**	271,162
Provisions	17	**44,546**	26,182
Lease liabilities	19	**1,724,618**	-
TOTAL NON CURRENT LIABILITIES		**1,887,772**	317,417
TOTAL LIABILITIES		**3,252,734**	1,601,681
NET ASSETS		**19,071,109**	17,763,990
EQUITY			
Retained earnings		**19,071,109**	17,763,990
TOTAL EQUITY		**19,071,109**	17,763,990

The accompanying notes form part of these financial statements.

THE INVERELL RETURNED SERVICEMEN'S MEMORIAL CLUB LTD
ABN 40 000 830 535

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2025

	Retained Earnings $	Total $
Balance at 1 July 2023	16,792,868	16,792,868
Total comprehensive income for the year	971,122	971,122
Balance at 30 June 2024	17,763,990	17,763,990
Total comprehensive income for the year	1,307,119	1,307,119
Balance at 30 June 2025	19,071,109	19,071,109

The accompanying notes form part of these financial statements.

THE INVERELL RETURNED SERVICEMEN'S MEMORIAL CLUB LTD
ABN 40 000 830 535

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2025

	Note	2025 $	2024 $
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		**12,893,099**	11,893,903
Payments to suppliers and employees		**(11,198,965)**	(10,321,251)
Interest received		**377,943**	364,317
Finance costs		**(103,002)**	(12,570)
Income tax paid		**(219,772)**	(291,112)
Net cash provided by operating activities		**1,749,303**	1,633,287
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		**75,929**	177,421
Purchase of property, plant and equipment and investment property		**(1,303,040)**	(432,099)
Payments for investments		**(390,363)**	(1,783,650)
Receipt from investments		**13,500**	-
Net cash used in investing activities		**(1,603,974)**	(2,038,328)
CASH FLOWS FROM FINANCING ACTIVITIES			
Payment of leases		**(86,863)**	(187,039)
Net cash used in financing activities		**(86,863)**	(187,039)
Net decrease in cash held		**58,466**	(592,080)
Cash at the beginning of the financial year		**1,712,548**	2,304,628
Cash at the end of the financial year	6	**1,771,014**	1,712,548

Note 1: Basis of Preparation

The financial statements cover Inverell Returned Servicemen's Memorial Club Ltd as an individual entity. Inverell Returned Servicemen's Memorial Club Ltd is a public company limited by guarantee, incorporated and domiciled in Australia.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for not-for-profit oriented entities.

Historical cost convention
The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Critical accounting estimates
The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed within the relevant notes to these financials.

The financial statements were authorised for issue on 29 September 2025 by the directors of the company.

Accounting Policies

The material accounting policy information adopted in the preparation of the financial statements are set out within the relevant notes to these financials. These policies have been consistently applied to all the years presented, unless otherwise stated.

Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). in this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense. Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

Commitments and contingencies are disclosed on a gross basis.

New or Amended Accounting Standards and Interpretations Adopted

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

	2025 $	2024 $
Note 2: Revenue		
Revenue from contracts with customers		
Bar and bottleshop sales	**1,842,135**	1,652,969
Food and function sales	**2,672,097**	2,560,022
Bingo and raffles	**75,240**	67,710
Commissions - KENO and TAB	**92,215**	82,047
Sub clubs revenue	**240,418**	220,066
Membership subscriptions	**27,300**	28,858
Poker machine revenue	**5,132,976**	4,751,093
Motel accommodation and sales	**1,179,120**	1,049,829
Club Promotions	**176,014**	196,340
Sundry revenue	**97,636**	91,902
Total revenue from contracts with customers	**11,535,151**	10,700,836
Total Revenue	**11,535,151**	10,700,836
Disaggregation of revenue		
Timing of revenue recognition		
Goods and services transferred at a point in time	**10,260,339**	9,565,226
Goods and services transferred over time	**1,274,812**	1,135,610
	11,535,151	10,700,836

Sale of Goods

Revenue from the sale of goods is recognised at the point in time when the customer obtains control of the goods, which is generally at the time of delivery.

Rendering of Services

Revenue from a contract to provide services is recognised over time as the services are rendered based on either a fixed price or an hourly rate.

Volunteer services

The company has elected not to recognise volunteer services as either revenue or other form of contribution received. As such, any related consumption or capitalisation of such resources received is also not recognised.

Note 3: Other income

	2025 $	2024 $
Rental income	**189,851**	134,015
Total other income	**189,851**	134,015

	2025 $	2024 $

Note 4: Expenses

Profit before income tax includes the following specific expenses:

	2025 $	2024 $
Bar cost of sales	**865,452**	809,454
Bar expenses	**853,932**	740,610
Restaurant and coffee shop cost of sales	**1,214,429**	1,204,718
Restaurant - other expenses	**1,511,363**	1,420,352
Motel expenses	**879,412**	839,536
Light and power	**181,554**	175,902
Repairs and replacements	**243,250**	202,693
Wages	**935,744**	935,390
Promotional expenses	**523,541**	522,863

Note 5: Income Tax expense

The prima facie tax on profit from ordinary activities before income tax is reconciled to the income tax expense as follows:

	2025 $	2024 $
Prima facie tax payable on profit before income tax at 25% (2024: 25%)	**325,218**	252,596
Add tax effect of:		
- non-deductible and non-assessable items	**(162,116)**	(32,825)
Deferred tax liability/asset movement	**(169,348)**	(180,511)
	(6,246)	39,260

The income tax expense (income) for the year comprises current income tax expense (income) and deferred tax expense (income).

Current income tax expense charged to the profit or loss is the tax payable on taxable income. Current tax liabilities (assets) are therefore measured at the amounts expected to be paid to (recovered from) the relevant taxation authority.

Deferred income tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year as well as unused tax losses.

Current and deferred income tax expense (income) is charged or credited outside profit or loss when the tax relates to items that are recognised outside profit or loss.

Deferred tax assets and liability are calculated at the tax rates that are expected to apply for the period when the asset is realised or the liability is settled, and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability.

Deferred tax assets relating to temporary differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

Current tax assets and liabilities are offset where a legally enforceable right to set-off exists and is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur. Deferred tax assets and liabilities are offset where: (a) a legally enforceable right of set-off exists; and (b) the deferred tax assets and liabilities relates to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities, where it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur in future periods in which significant amounts of deferred tax assets or liabilities are expected to be recovered or settled.

The mutuality principle has been applied to the income tax calculation of the Club.

	2025 $	2024 $

Key Estimate: Income Tax

The company is subject to income taxes in the jurisdictions in which it operates. Significant judgement is required in determining the provision for income tax. There are many transactions and calculations undertaken during the ordinary course of business for which the ultimate tax determination is uncertain. The company recognises liabilities for anticipated tax audit issues based on the company's current understanding of the tax law. Where the final tax outcome of these matters is different from the carrying amounts, such differences will impact the current and deferred tax provisions in the period in which such determination is made.

Note 6: Cash and Cash Equivalents

	2025 $	2024 $
Cash on hand	**294,096**	305,404
Cash at bank	**1,476,918**	1,407,144
	1,771,014	1,712,548

Note 7: Trade and Other Receivables

	2025 $	2024 $
Trade receivables	**20,961**	29,089
Other receivables	**5,778**	5,606
	26,739	34,695

Note 8: Inventories

	2025 $	2024 $
Stock on hand		
Bar stock	**81,670**	80,800
Kitchen stock	**37,500**	39,687
Other inventories for sale	**1,487**	1,487
Promotional stock	**4,468**	5,337
	125,125	127,311

Note 9: Financial Assets

	2025 $	2024 $
Loan receivable	**121,500**	-
Term deposits - at amortised cost	**7,109,343**	6,853,980
	7,230,843	6,853,980
Less non-current portion	**(108,000)**	-
	7,122,843	6,853,980

Note 10: Other Assets

	2025 $	2024 $
Prepayments	**477,864**	308,724
	477,864	308,724

Note 11: Property, Plant & Equipment

	2025 $	2024 $
Land and Buildings (at cost)		
5 - 7 Oliver Street	**209,828**	209,828
Less: Accumulated depreciation	**(75,596)**	(74,714)
Lawrence Street	**235,464**	235,464
	369,696	370,578

	2025 $	2024 $
Motel Land and Buildings (at cost)	**3,356,331**	3,356,331
Less: Accumulated depreciation	**(1,370,894)**	(1,294,453)
	1,985,437	2,061,878
Capital works in progress	**176,773**	559,507
Total Land and Buildings	**2,531,906**	2,991,963
Plant and Equipment (at cost)		
Plant and equipment	**2,537,478**	2,456,361
Less: Accumulated depreciation	**(2,126,855)**	(2,061,634)
	410,623	394,727
Furniture, fixtures and fittings	**1,844,734**	1,716,020
Less: Accumulated depreciation	**(1,570,140)**	(1,542,968)
	274,594	173,052
Motor vehicles	**140,352**	140,352
Less: Accumulated depreciation	**(93,572)**	(82,782)
	46,780	57,570
Poker machines	**2,758,086**	2,701,844
Less: Accumulated depreciation	**(2,068,525)**	(2,007,738)
	689,561	694,106
Sports equipment	**230,311**	230,311
Less: Accumulated depreciation	**(224,684)**	(223,453)
	5,627	6,858
Improvements	**5,435,266**	5,435,266
Less: Accumulated depreciation	**(3,146,786)**	(3,040,308)
	2,288,480	2,394,958
Motel - furniture and fittings	**561,766**	561,766
Less: Accumulated depreciation	**(509,129)**	(493,698)
	52,637	68,068
Motel - plant and equipment	**556,047**	556,047
Less: Accumulated depreciation	**(410,866)**	(387,849)
	145,181	168,198
Glassware, crockery and utensils	**42,208**	42,029
Total Plant, Equipment and Fittings	**3,955,691**	3,999,566
Total Property Plant and Equipment	**6,487,597**	6,991,529

	2025 $	2024 $

(a) Movements in carrying amounts

Movements in carrying amount for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Land and Buildings $	Plant and Equipment $	Total $
Balance at the beginning of the year	2,991,963	3,999,566	6,991,529
Additions	924,748	378,292	1,303,040
Disposals	-	(30,219)	(30,219)
Transfers/adjustments	(1,307,482)	175,605	(1,131,877)
Depreciation expense	(77,323)	(567,553)	(644,876)
Carrying amount at the end of the year	2,531,906	3,955,691	6,487,597

(b) No impairment has been recognised in respect of plant and equipment.

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment (excluding land) over their expected useful lives as follows:

Buildings	2.5%
Plant & Equipment, Furniture & Fittings	5 - 40%

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Note 12: Investment Property

	2025 $	2024 $
19 George Street - at cost	**1,107,304**	1,107,304
Less: accumulated depreciation	**(123,597)**	(97,495)
	983,707	1,009,809
15 Lewin Street - at cost	**112,735**	112,735
Less: accumulated depreciation	**(82,031)**	(81,748)
	30,704	30,987
15 Oliver Street - at cost	**552,866**	552,866
Less: accumulated depreciation	**(124,635)**	(108,467)
	428,231	444,399
50 Granville Street - at cost	**771,435**	771,435
Less: accumulated depreciation	**(19,068)**	(3,816)
	752,368	767,620

	2025	2024
	$	$
61 Wood Street - at cost	**613,893**	613,893
Less: accumulated depreciation	**(19,068)**	(3,816)
	594,825	610,077
Mather Street - at cost	**772,353**	210,727
Less: accumulated depreciation	**(2,385)**	-
	769,968	210,727
2 Parkland Close - at cost	**561,626**	-
Less: accumulated depreciation	**(2,385)**	-
	559,241	-
Total Investment Property	**4,119,043**	3,073,618

Investment properties are properties held to earn rentals and/or for capital appreciation (including property under construction for such purposes). Investment properties are measured initially at its cost, including transaction costs. The company has elected to measure investment properties at cost subsequent to acquisition.

Investment properties are depreciated on a straight line basis with an expected life of 40 years.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit and loss in the period in which the property is derecognised.

Note 13: Right of use assets

Land and buildings	**1,951,184**	-
Less: Accumulated depreciation	**(128,832)**	-
	1,822,352	-

(a) Movements in carrying amounts

Movements in carrying amount for each class of property, plant and equipment between the beginning and the end of the current financial year:

		Total
	$	$
Balance at the beginning of the year	-	-
Additions	1,951,184	1,951,184
Disposals	-	-
Depreciation expense	(128,832)	(128,832)
Carrying amount at the end of the year	1,822,352	1,822,352

	2025 $	2024 $
Note 14: Intangible Assets		
Poker machine entitlements (at cost)	**263,266**	263,266
	263,266	263,266

Poker Machine Entitlements

Poker machine entitlements are assessed as having an indefinite useful life. The measurement and recognition criteria is outlined in note 1 to the financial statements.

Poker machine entitlements have been impairment tested using calculations of the higher of fair value, less costs to realise, and value in use. The directors believe that the carrying amount of poker machine entitlements are not impaired with annual impairment testing conducted at 30 June 2025.

Note 15: Trade and Other Payables

	2025 $	2024 $
Trade payables	**189,660**	231,362
Sundry payables and accrued expenses	**131,835**	128,507
GST payables	**178,754**	135,189
Other payables	**(9,770)**	7,975
	490,479	503,033

Note 16: Contract liabilities

	2025 $	2024 $
CURRENT		
Poker machine jackpot liability	**60,966**	73,868
Membership points bonus liability	**48,196**	41,799
Membership subscriptions received in advance	**70,161**	44,698
Other contract liabilities	**(1,348)**	-
	177,975	160,365
NON-CURRENT		
Membership subscriptions received in advance	**16,794**	20,073
	16,794	20,073

Note 17: Provisions

	2025 $	2024 $
CURRENT		
Annual leave provision	**339,830**	357,610
Long service leave provision	**188,386**	177,863
	528,216	535,473
NON-CURRENT		
Long service leave provision	**44,546**	26,182
	44,546	26,182
Total Provisions	**572,762**	561,655

	2025 $	2024 $

Provision for employee benefits

A provision has been recognised for employee entitlements relating to annual and long service leave. In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based on historical data. The measurement and recognition criteria relating to employee benefits has been included below.

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Defined contribution superannuation expense

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

Employee Benefits Provision

As discussed above, the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Note 18: Tax assets and liabilities

	2025 $	2024 $
(a) Liabilities		
CURRENT		
Income tax	**28,723**	85,393
NON CURRENT		
Deferred tax liability	**101,814**	271,162
(b) Assets		
CURRENT		
Income tax	**-**	-

Note 19: Lease Liabilities

	2025 $	2024 $
CURRENT		
Lease liabilities	**139,569**	-
NON-CURRENT		
Lease liabilities	**1,724,618**	-

	2025 $	2024 $
Future lease payments are due as follows		
Within one year	**285,000**	-
One to five years	**1,140,000**	-
More than five years	**1,235,000**	-
	2,660,000	-

Note 20: Capital Commitments

The amounts committed at each year end are as follows;

	2025	2024
Club Furniture	**76,790**	73,000
52 Mather St	**-**	129,444
	76,790	202,444

As at 30 June 2025, the company had not engaged in any other capital commitments.

Note 21: Events After the End of the Reporting Period

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.

Note 22: Related Party Transactions

Other Related Parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

Transactions with related parties were:

	2025	2024
T Marshall conducted repair work at the Club. Director Marshall is a related party of this entity	**29,639**	39,095
Income paid or payable to all key management personnel of the company by the company and any related parties	**657,608**	651,272
Number of key management personnel	**14**	14

During the year Katlin Boney was employed within the Club as a casual employee. Katlin is the daughter of Tim Palmer, who is a key management personnel of the Club. She is paid under normal award rates and conditions.

Note 23: Auditors' Remuneration

During the financial year the following fees were paid or payable for services provided by Crowe Central North, the auditor of the company:

	2025	2024
Audit of the financial statements	**28,850**	28,100
Other allowable services	**6,440**	6,090
	35,290	34,190

	2025 $	2024 $

Note 24: Company Details

The club is incorporated and domiciled in Australia as a company limited by guarantee.

The registered office and principal place of business is:

The Inverell Returned Servicemen's Memorial Club Ltd
64-76 Evans Street
INVERELL NSW 2360

A description of the nature of the Company's operations and its principal activities are included in the Director's Report, which is not part of the financial statements.

Consolidated Entity Disclosure Statement as at 30 June 2025

Subsection 295(3A)(a) of the Corporations Act 2001 does not apply to the company, because the company is not required to prepare consolidated financial statements by Australian Accounting Standards.

DIRECTORS' DECLARATION
FOR THE YEAR ENDED 30 JUNE 2025

In the directors' opinion:

1. The attached financial statements and notes thereto comply with the Corporations Act 2001, the Australian Accounting Standards - Simplified Disclosures, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
2. The attached financial statements and notes thereto give a true and fair view of the company's financial position as at 30 June 2025 and of its performance for the financial year ended on that date; and
3. There are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.
4. The attached consolidated entity disclosure statement is true and correct.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

J A Ross	P Pay
President	Director

Dated: 29 September 2025

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INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF
THE INVERELL RETURNED SERVICEMAN'S MEMORIAL CLUB LTD
ABN 40 000 830 535

Opinion

We have audited the financial report of The Inverell Returned Serviceman's Memorial Club Ltd (the Company), which comprises the statement of financial position as at 30 June 2025, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, the consolidated entity disclosure statement and the directors' declaration.

In our opinion the accompanying financial report of the Company is in accordance with the Corporations Act 2001, including:

(a) giving a true and fair view of the Company's financial position as at 30 June 2025 and of its financial performance for the year then ended; and

(b) complying with Australian Accounting Standards – Simplified Disclosures and the Corporations Regulations 2001.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

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INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF
THE INVERELL RETURNED SERVICEMAN'S MEMORIAL CLUB LTD
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Other Information

The directors are responsible for the other information. The other information comprises the information contained in the Company's Directors Report for the year ended 30 June 2025, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of:

a) the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the Corporations Act 2001; and

b) the consolidated entity disclosure that is true and correct in accordance with the Corporations Act 2001, and

for such internal control as the directors determine is necessary to enable the preparation of :

i) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and

ii) the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

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INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF
THE INVERELL RETURNED SERVICEMAN'S MEMORIAL CLUB LTD
ABN 40 000 830 535

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during the audit.

CROWE CENTRAL NORTH

Kylie Ellis

Kylie Ellis
Partner
Registered Company Auditor (ASIC RAN 483424)
149 Otho St
INVERELL NSW 2360

Dated: 7 October 2025

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DISCLAIMER
TO THE MEMBERS OF
THE INVERELL RETURNED SERVICEMAN'S MEMORIAL CLUB LTD
ABN 40 000 830 535

The additional financial data presented on pages 27 - 30 is in accordance with the books and records of the company which have been subjected to the auditing procedures applied in our statutory audit of the company for the financial year ended 30 June 2025. It will be appreciated that our statutory audit did not cover all details of the additional financial data. Accordingly, we do not express an opinion on such financial data and we give no warranty of accuracy or reliability in respect of the data provided. Neither the firm nor any member or employee of the firm undertakes responsibility in any way whatsoever to any person (other than The Inverell Returned Serviceman's Memorial Club Ltd) in respect of such data, including any errors of omissions therein however caused.

CROWE CENTRAL NORTH

Kylie Ellis

Kylie Ellis
Partner
Registered Company Auditor (ASIC RAN 483424)
149 Otho St
INVERELL NSW 2360

Dated: 7 October 2025

INVERELL RETURNED SERVICEMEN'S MEMORIAL CLUB LIMITED
ABN 40 000 830 535

DETAILED INCOME AND EXPENDITURE STATEMENT
FOR THE YEAR ENDED 30 JUNE 2025

	2025 $	2024 $
BAR		
Sales	**1,754,710**	1,628,429
Less: Cost of goods sold	**(865,452)**	(809,454)
	889,258	818,975
Gross Profit Percentage	**50.7%**	50.3%
EXPENSES		
Depreciation	**7,759**	8,833
Expendables	**1,989**	2,445
Glassware expenses	**4,935**	4,406
Payroll tax	**27,069**	22,910
Repairs and maintenance	**3,346**	1,386
Sundry expenses	**1,519**	221
Superannuation	**88,927**	77,745
Wages	**700,550**	608,957
Workers compensation	**12,329**	10,928
Uniforms	**5,510**	2,778
	853,933	740,609
Net Profit	**35,325**	78,366
Net Profit Percentage	**2.0%**	4.8%
RESTAURANT AND COFFEE SHOP		
Sales	**2,672,097**	2,560,022
Less: Cost of goods sold	**(1,214,429)**	(1,204,718)
	1,457,668	1,355,304
Gross Profit Percentage	**54.6%**	52.9%
EXPENSES		
Crockery and utensils	**9,432**	9,522
Depreciation	**40,340**	38,639
Expendables	**29,899**	28,572
Laundry	**11,162**	13,411
Loss on sale of asset	**2,772**	90
Payroll tax	**38,216**	44,277
Repairs and maintenance	**19,551**	12,204
Sundry expenses	**48,934**	48,022
Superannuation	**127,983**	120,981
Uniforms	**19,253**	7,339
Wages	**1,140,398**	1,075,809
Workers compensation	**23,424**	21,486
	1,511,364	1,420,352
Net Loss	**(53,696)**	(65,048)
Net Profit Percentage	**(2.0%)**	(2.5%)

INVERELL RETURNED SERVICEMEN'S MEMORIAL CLUB LIMITED
ABN 40 000 830 535

DETAILED INCOME AND EXPENDITURE STATEMENT
FOR THE YEAR ENDED 30 JUNE 2025

	2025 $	2024 $
MOTEL		
Sales	**1,179,120**	1,049,829
	1,179,120	1,049,829
EXPENSES		
Advertising	**3,419**	5,014
Bank fees	**11,560**	365
Catering expenses	**22,417**	20,452
Crockery and utensils	**-**	91
Computer costs	**18,483**	19,852
Depreciation	**114,889**	129,995
Expendables	**9,887**	5,461
Laundry expenses	**45,336**	47,730
Light and power	**27,266**	25,400
Insurance	**68,196**	61,356
Rates	**14,918**	11,587
Repairs and maintenance	**27,334**	18,088
Stationery	**139**	743
Subscriptions	**16,830**	9,621
Sundry expenses	**8,986**	9,479
Telephone	**15,652**	15,190
Administration Wages	**147,802**	147,802
Wages	**326,300**	311,310
	879,414	839,536
Net Profit	**299,706**	210,293
Net Profit Percentage	**25.4%**	20.0%
POKER MACHINES		
Poker machine clearances	**33,923,579**	28,938,813
Less: Payouts	**(28,790,603)**	(24,187,720)
	5,132,976	4,751,093
Gross Profit Percentage	**15.1%**	16.4%
EXPENSES		
Data monitoring	**47,614**	45,014
Depreciation	**246,418**	264,905
Payroll tax	**4,217**	4,936
Poker machine tax	**927,488**	833,585
(Profit)/ Loss on sale of poker machines	**(36,448)**	(28,014)
Repairs and maintenance	**65,779**	61,180
Sundry expenses	**36,462**	35,843
Superannuation	**7,286**	8,769
Wages	**111,978**	122,624
Uniforms	**89**	-
Workers compensation	**420**	1,875
	1,411,303	1,350,717
Net Profit	**3,721,673**	3,400,376
Net Profit Percentage	**11.0%**	11.8%

INVERELL RETURNED SERVICEMEN'S MEMORIAL CLUB LIMITED
ABN 40 000 830 535

DETAILED INCOME AND EXPENDITURE STATEMENT
FOR THE YEAR ENDED 30 JUNE 2025

	2025 $	2024 $
INCOME		
Net profit bar	**35,325**	78,366
Net profit catering	**(53,696)**	(65,048)
Net profit motel	**299,706**	210,293
Subscriptions and entrance fees	**27,300**	28,858
Poker machine net profit	**3,721,673**	3,400,376
Interest received	**377,943**	364,317
Rent received	**189,851**	134,015
Keno commissions	**60,777**	55,661
Sundry income	**260,302**	184,153
TAB commission	**(1,289)**	(5,812)
Contributions - Sub clubs	**18,033**	44,330
Club Promotional Income	**176,014**	196,336
Total Income	**5,111,939**	4,625,845
EXPENDITURE		
General Operating Expenses		
Bad debts	**250**	2,565
Cleaning and laundry	**42,768**	38,927
Computer costs	**114,695**	65,391
Director's expenses	**3,731**	3,260
Director's honorariums	**35,721**	46,400
Excess water rates	**1,800**	1,800
Freight and cartage	**181**	-
Garbage removal expenses	**1,727**	2,045
Light and power	**181,554**	175,902
(Profit)/ Loss on sale of assets	**(2,205)**	45,696
Motor vehicle expenses	**21,004**	17,993
Payroll tax	**40,821**	65,824
Provisions for annual leave and long service leave	**90,552**	86,745
Repairs and replacements	**243,250**	202,693
Security expenses	**90,243**	77,639
Staff uniforms	**7,396**	10,478
Superannuation	**113,656**	102,539
Sundry expenses	**42,502**	40,240
Training and travelling	**29,208**	21,177
Wages	**935,744**	935,390
Workers compensation	**18,510**	17,871
	2,013,108	1,960,575

DETAILED INCOME AND EXPENDITURE STATEMENT
FOR THE YEAR ENDED 30 JUNE 2025

	2025 $	2024 $
Finance Administration and Occupancy Expenses		
Audit fees	**24,000**	24,000
Accountancy fees	**4,155**	9,575
Bank charges	**45,306**	46,166
Depreciation	**312,665**	281,829
Insurance	**154,495**	172,428
Legal expenses	**59,384**	31,691
Rent and rates	**363,991**	236,697
Stationery and postage	**37,185**	29,740
Subscriptions	**67,014**	73,718
Telephone	**12,153**	10,028
	1,080,348	915,872
Members Amenities and Social Expenses		
Advertising	**15,250**	8,865
Bingo expenses	**26,791**	23,527
Donations	**107,543**	113,135
Entertainment	**43,630**	42,771
Promotional and members entertainment	**523,541**	522,863
Sponsorship - musicians and sundry	**855**	27,855
	717,610	739,016
Total Expenses	**3,811,066**	3,615,463
Profit from Ordinary Activities before income tax	**1,300,873**	1,010,382