Fourth Quarter 2023 Results

Earnings Release

January 18, 2024

SYNOVUS®



Forward-Looking Statements

This slide presentation and certain of our other filings with the Securities and Exchange Commission contain statements that constitute "forward-looking statements" within the meaning of, and subject to the protections of, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements other than statements of historical fact are forward-looking statements. You can identify these forward-looking statements through Synovus' use of words such as "believes," "anticipates," "expects," "may," "will," "assumes," "projects," "could," "should," "intends," "targets," "estimates," "projects," "plans," "potential" and other similar words and expressions of the future or otherwise regarding the outlook for Synovus' future business and financial performance and/or the performance of the banking industry and economy in general. These forward-looking statements include, among others, statements on our expectations related to (1) loan growth and loan mix; (2) deposit growth, mix, pricing, and costs; (3) net interest income and net interest margin; (4) revenue growth; (5) non-interest expense; (6) credit trends and key credit performance metrics; (7) our future operating and financial performance; (8) our strategy and initiatives for future revenue growth, balance sheet optimization, capital management, and expense management; (9) our effective tax rate; and (10) our assumptions underlying these expectations. Prospective investors are cautioned that any such forward-looking statements are not guarantees of future performance and involve known and unknown risks and uncertainties which may cause the actual results, performance or achievements of Synovus to be materially different from the future results, performance or achievements of Synovus to be materially different from the future results, performance or achievements of synovus to a such as a contemplated by such forward-looking statements. A number of factors could cause actual results to differ materi

These forward-looking statements are based upon information presently known to Synovus' management and are inherently subjective, uncertain and subject to change due to any number of risks and uncertainties, including, without limitation, the risks and other factors set forth in Synovus' filings with the Securities and Exchange Commission, including its Annual Report on Form 10-K for the year ended December 31, 2022 under the captions "Cautionary Notice Regarding Forward-Looking Statements" and "Risk Factors" and in Synovus' quarterly reports on Form 10-Q and current reports on Form 8-K. We believe these forward-looking statements are reasonable; however, undue reliance should not be placed on any forward-looking statements, which are based on current expectations and speak only as of the date that they are made. We do not assume any obligation to update any forward-looking statements as a result of new information, future developments or otherwise, except as otherwise may be required by law.

Use of Non-GAAP Financial Measures

This slide presentation contains certain non-GAAP financial measures determined by methods other than in accordance with generally accepted accounting principles. Such non-GAAP financial measures include the following: adjusted net income available to common shareholders; adjusted diluted earnings per share; adjusted return on average assets; return on average tangible common equity; adjusted return on average tangible common equity; adjusted non-interest revenue; adjusted non-interest expense; adjusted tangible efficiency ratio; adjusted efficiency ratio; adjusted pre-provision net revenue (PPNR); and tangible common equity ratio. The most comparable GAAP measures to these measures are net income available to common shareholders; diluted earnings per share; return on average assets; return on average common equity; total non-interest revenue; total non-interest expense; efficiency ratio-TE; PPNR; and total Synovus Financial Corp. shareholders' equity to total assets ratio, respectively. Management uses these non-GAAP financial measures to assess the performance of Synovus' business and the strength of its capital position. Management believes that these non-GAAP financial measures provide meaningful additional information about Synovus to assist management, investors, and bank regulators in evaluating Synovus' operating results, financial strength, the performance of its business and the strength of its capital position. However, these non-GAAP financial measures have inherent limitations as analytical tools and should not be considered in isolation or as a substitute for analyses of operating results or capital position as reported under GAAP. The non-GAAP financial measures should be considered as additional views of the way our financial measures are affected by significant items and other factors, and since they are not required to be uniformly applied, they may not be comparable to other similarly titled measures at other companies. Adjusted net income available to common shareholders, adjusted diluted earnings per share and adjusted return on average assets are measures used by management to evaluate operating results exclusive of items that are not indicative of ongoing operations and impact period-to-period comparisons. Return on average tangible common equity and adjusted return on average tangible common equity are measures used by management to compare Synovus' performance with other financial institutions because it calculates the return available to common shareholders without the impact of intangible assets and their related amortization, thereby allowing management to evaluate the performance of the business consistently. Adjusted non-interest revenue and adjusted revenue are measures used by management to evaluate non-interest revenue exclusive of net investment securities gains (losses), fair value adjustment on non-qualified deferred compensation, and other items not indicative of ongoing operations that could impact period-to-period comparisons. Adjusted non-interest expense, the adjusted tangible efficiency ratio. and the adjusted efficiency ratio are measures utilized by management to measure the success of expense management initiatives focused on reducing recurring controllable operating costs. Adjusted PPNR is used by management to evaluate PPNR exclusive of items that management believes are not indicative of ongoing operations and impact period-to-period comparisons. The tangible common equity ratio is used by management and bank regulators to assess the strength of our capital position. The computations of the non-GAAP financial measures used in this slide presentation are set forth in the appendix to this slide presentation.

Management does not provide a reconciliation for forward-looking non-GAAP financial measures where it is unable to provide a meaningful or accurate calculation or estimation of reconciling items and the information is not available without unreasonable effort. This is due to the inherent difficulty of forecasting the occurrence and the financial impact of various items that have not yet occurred, are out of Synovus' control, or cannot be reasonably predicted. For the same reasons, Synovus' management is unable to address the probable significance of the unavailable information. Forward-looking non-GAAP financial measures provided without the most directly comparable GAAP financial measures may vary materially from the corresponding GAAP financial measures.



Fourth Quarter 2023 Financial Highlights

- Reported EPS was \$0.41 in 4Q23 and adjusted EPS was \$0.80
- The \$51 million FDIC Special Assessment reduced reported and adjusted EPS by \$0.26; excluding the FDIC Special Assessment, reported EPS was \$0.67 in 4Q23 and adjusted EPS was \$1.06
- Period end loans were down slightly from softer demand, higher paydowns in CRE/Senior Housing and strategic declines in certain loan categories, offset by growth in core commercial C&I lending
- Core deposits⁽¹⁾ up 2% QoQ from seasonal tailwinds and new production-supported balances
- Previously announced \$1.3 billion securities repositioning completed
- Stable NIM QoQ supported by higher asset yields, lower than expected core interest-bearing deposit costs and a decline in borrowings
- GreenSky transaction of existing loans and advances added ~\$12 million in fee income
- Employment expense declined from 3Q23 from lower performance incentives and headcount reductions
- Net charge-offs of 0.38% declined from 3Q23 levels of 0.40% (excluding loan sales); further increase of ACL
- CET1 ratio⁽²⁾ remained strong at 10.22%

Key Performance Metrics	Reported	Adjusted ⁽³⁾
Net Income Available to Common Shareholders ⁽⁴⁾	\$60,645	\$116,901
Diluted Earnings Per Share	\$0.41	\$0.80
Return on Average Assets	0.47%	0.84%
Return on Average Tangible Common Equity	7.0%	13.3%
Efficiency Ratio-TE ⁽⁵⁾	72.0%	62.0%
Balance Sheet (Period-end, \$ in millions)		Total
Loans, Net of Unearned		\$43,404
Deposits		\$50,739



2023 Financial Highlights

- Core deposits⁽¹⁾ up 3% YoY as interest-bearing deposit growth more than offset a decline in non-interest-bearing deposits
- C&I loans up 2% YoY with underlying growth in Middle Market Commercial, Corporate and Investment Banking and Specialty Lines
- Robust non-interest revenue growth in Treasury & Payment Solutions (up 11%), Capital Markets (up 21%) and Wealth Management (up 11%)
- Strong expense discipline evidenced by cost rationalization efforts and controlled discretionary spend
- NCOs remained manageable at 0.35% of average loans and 0.28% (excluding loan sales)
- CET1 ratio⁽²⁾ increased to 10.22% from 9.63% a year ago
- Strengthened balance sheet and simplified business mix following loan sales and GLOBALT divestiture
- Improved Wholesale Funding Ratio⁽³⁾ as core deposit⁽¹⁾ growth exceeded loan growth
- Built primary and secondary contingent liquidity sources to ~\$27
 billion
- \$51 million FDIC Special Assessment impacted 2023 reported and adjusted EPS by \$0.26

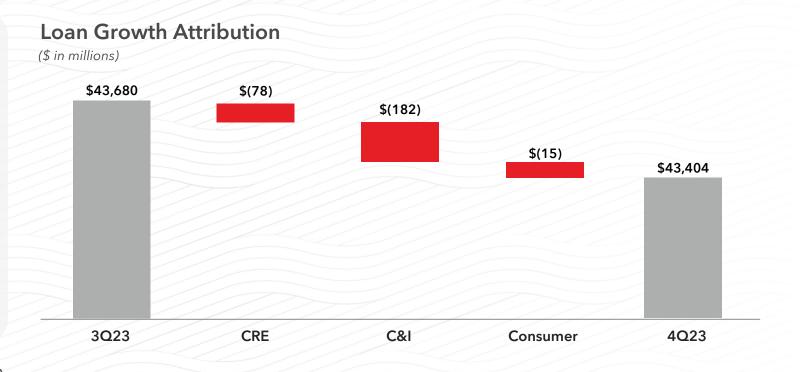
Key Performance Metrics	Reported	Adjusted ⁽⁴⁾
Net Income Available to Common Shareholders ⁽⁵⁾	\$507,755	\$604,404
Diluted Earnings Per Share	\$3.46	\$4.12
Return on Average Assets	0.90%	1.07%
Return on Average Tangible Common Equity	14.1%	16.8%
Efficiency Ratio-TE ⁽⁶⁾	60.0%	54.9%

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Loans

> Total Loans: \$43.4 billion

- Strategic loan growth more than offset by market related payoffs and paydowns as well as strategic portfolio attrition
- C&I utilization continues to remain stable
- Floating rate loan spreads⁽¹⁾ on new production remain strong from more pricing power and client selection
- Lending diversification remains a top priority with focus on deposit and fee relationship-based credits with appropriate risk-adjusted returns
- Continued emphasis on core C&I growth while rationalizing certain non-relationship credits



Primary Drivers of 4Q23 Loan Decline⁽²⁾

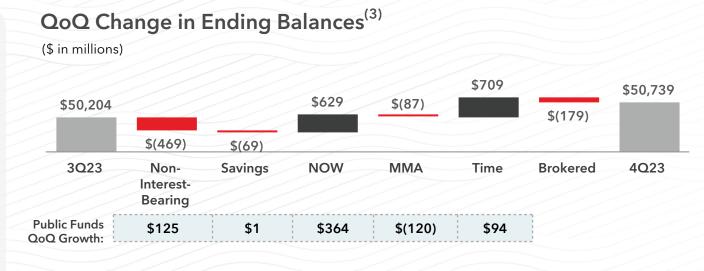




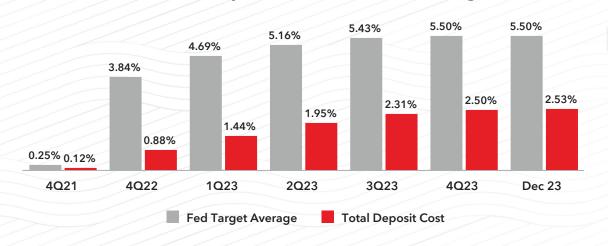
Deposits

➤ Total Deposits: \$50.7 billion

- Total deposits increased \$535 million or 1% from the prior quarter
- Core deposits⁽¹⁾ rose \$714 million or 2% from 3Q23, supported by continued levels of strong production⁽²⁾ and commercial seasonality
- Deposit production increased 83% in 2023
- Brokered deposits declined \$179 million or 3% from 3Q23, the second consecutive quarter of decline
- Deposit cost increase slowed, up 19 bps to 2.50%; the cumulative total deposit beta was 45% through 4Q23, up from 42% in 3Q23
- Loan/deposit ratio ended 4Q23 at 86% down 3 percentage points from 4Q22
- Core deposit⁽¹⁾ growth in 2024 should be driven by broad-based growth across all LOBs, with a more modest decline in DDA relative to 2023



Cumulative Total Deposit Beta of 45% through 4Q23



4Q23 vs 4Q21

Fed Target Average +525 bps

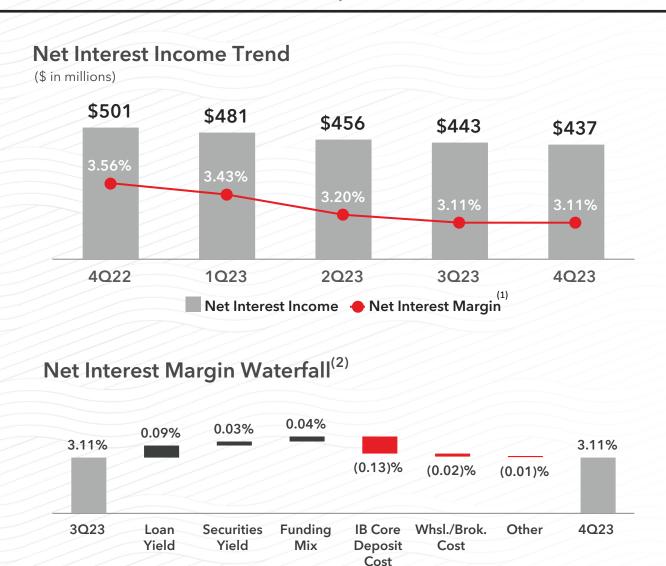
Total Deposit Cost +238 bps



Net Interest Income

Net Interest Income: \$437.2 million

- Net interest income declined \$6 million or 1% from 3Q23
- Stable NIM QoQ supported by higher asset yields, lower than expected core interest-bearing deposit costs and a decline in borrowings
- The pace of increases in interest bearing deposit costs slowed; expect future increases to be driven by CD repricing while transactional accounts (MMA/NOW) have neared their peak
- Recent securities repositioning expected to add an estimated \$28 million in annual net interest income
- NIM expected to be relatively stable in 1Q24, while fixed rate asset repricing should lift NIM thereafter
- Fixed rate asset repricing should provide a multi-year tailwind for net interest income



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Non-Interest Revenue

Non-Interest Revenue: \$51.5 million

- QoQ and YoY growth from ~\$12 million of GreenSky fee income as well as stronger Treasury & Payment Solutions and Wealth Management fees (excluding GLOBALT sale)
- ~\$1 million negative incremental impact to 4Q23 fees from mid-July changes to consumer checking program and ~\$2 million reduction from recent GLOBALT sale
- Adjusted items include \$78 million in securities losses from repositioning and \$3 million in gains from Rabbi Trust

Non-Interest Revenue

(\$ in millions)	4Q23	QoQ A	ΥοΥ Δ
Core Banking Fees ⁽¹⁾	\$49	7%	7%
Wealth Revenue ⁽²⁾	\$41	(3)%	1%
Capital Markets Income	\$5	(20)%	(27)%
Net Mortgage Revenue	\$3	(18)%	18%
Total Other Income ⁽³⁾⁽⁶⁾	\$28	238%	458%
Total Adjusted Non-Interest Revenue ⁽⁴⁾	\$126	19%	25%
Total Non-Interest Revenue	\$51	(52)%	(50)%

2024E Non-Interest Revenue

Tailwinds

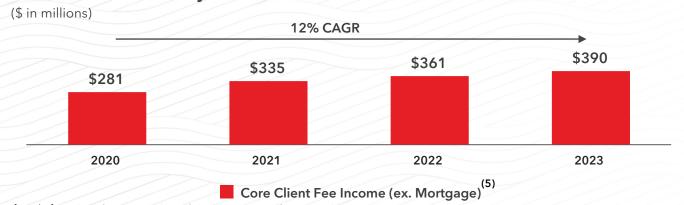
- Banking as a Service
- Treasury & Payment Solutions
- Wealth Management (Excluding Repo Product)
- Capital Markets
- Government Guaranteed Gains on Loan Sales

Headwinds



- Lower Consumer Checking Fees
- Lower Repo Revenue
- Muted Mortgage Environment

Growth and Stability in a Volatile Interest Rate Environment



Amounts may not total due to rounding; (1) Include service charges on deposit accounts, card fees, letter of credit fees, ATM fee income, line of credit non-usage fee, gains (losses) from sales of SBA loans, and miscellaneous other service charges; (2) Consists of fiduciary/asset management, brokerage, and insurance revenues; (3) Includes earnings on equity method investments, income from BOLI, GreenSky income and other miscellaneous income; (4) Non-GAAP financial measure; see appendix for applicable reconciliation; (5) 2023 Core Client Fee Income (ex. Mortgage) includes Core Banking, Wealth Revenue and Capital Markets fee income; (6) Excludes adjusted NIR items. See appendix for adjusted NIR non-GAAP reconciliation.



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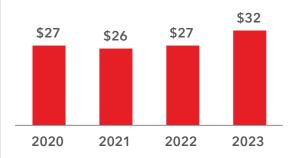
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Non-Interest Revenue

Capital Markets $\begin{picture}(60,0) \put(0,0){\line(1,0){100}} \put(0,0)$

Capital Markets Revenue

(\$ in millions)

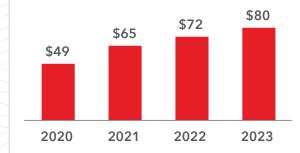


- Syndicated Finance and DCM fees increased over 100% in 2023 driven by Middle Market and CIB expansion
- Further growth expected from Middle Market and CIB build-out
- Implementing new syndication platform to allow for greater scale

Treasury & Rayment Solutions ✓ >

Treasury & Payments Solutions Revenue

(\$ in millions)

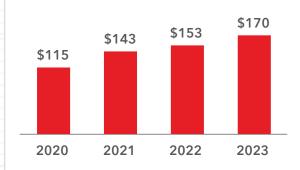


- Added new products and services over the last 3 years including Receivables and FX solution
- Integrated Payments expected in 2024
- Approximately 12,000 lead accounts and ~\$10 billion in Commercial Analysis Balances

Wealth Services

Wealth Management Revenue

(\$ in millions)



- Added new head of Wealth Services in 3Q23, consolidating Trust, Brokerage and Private Wealth under common leadership
- Launched Business Owner Wealth Strategy in May 2023 in 5 markets with expansion planned in 2024
 - Estimated \$30 million annual revenue potential which assumes ~1,000 new households served



Non-Interest Expense

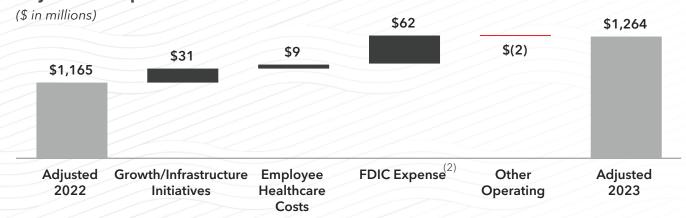
Non-Interest Expense: \$352.9 million

- Reported and adjusted non-interest expense was \$353 million in 4Q23
- The \$51 million FDIC Special Assessment inflated reported and adjusted non-interest expense
- Employment expense down from 3Q23 and YoY, primarily from lower performance incentives and a full quarter impact of the FTE reductions
- Headcount down 2% from the third quarter and 5% lower from a year ago
- Expense initiatives and discipline expected to result in lower YoY adjusted non-interest expense⁽¹⁾ in 2024

Non-Interest Expense

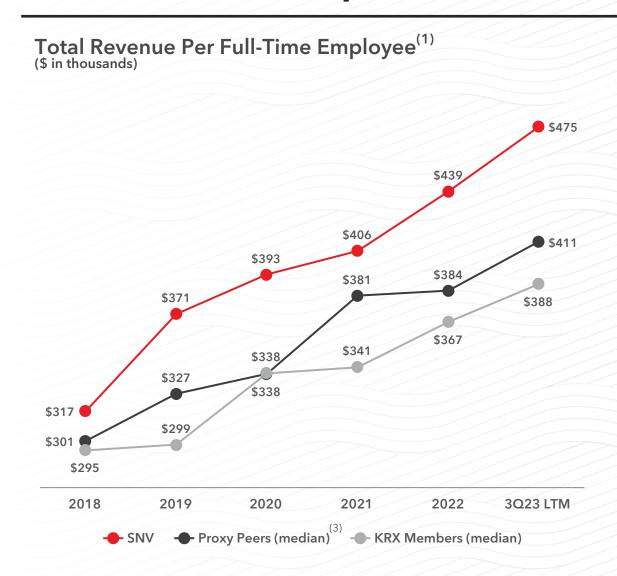
(\$ in millions)	4Q23	Δ ΩοΩ	ΥοΥ Δ
Total Employment ⁽³⁾	\$174	(4)%	(4)%
Total Other ⁽⁴⁾	\$131	65%	62%
Total Occupancy, Equipment and Software	\$48	5%	7%
Total Adjusted Non-Interest Expense ⁽¹⁾	\$353	15%	15%
Total Non-Interest Expense	\$353	-%	14%

Adjusted Expense Growth 2023 v 2022⁽¹⁾

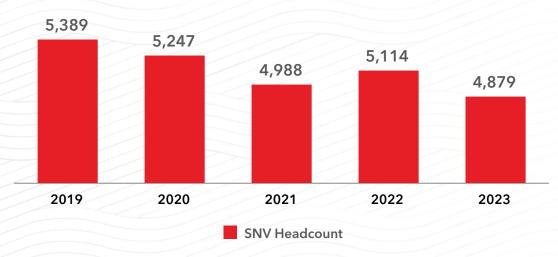




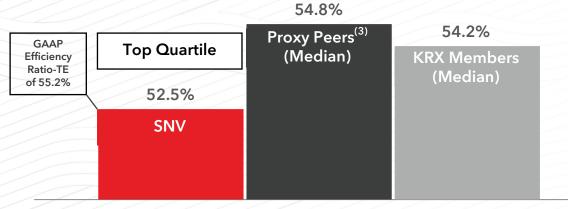
Non-Interest Expense







3Q23 Last Twelve Months Adjusted Efficiency Ratio⁽¹⁾⁽²⁾



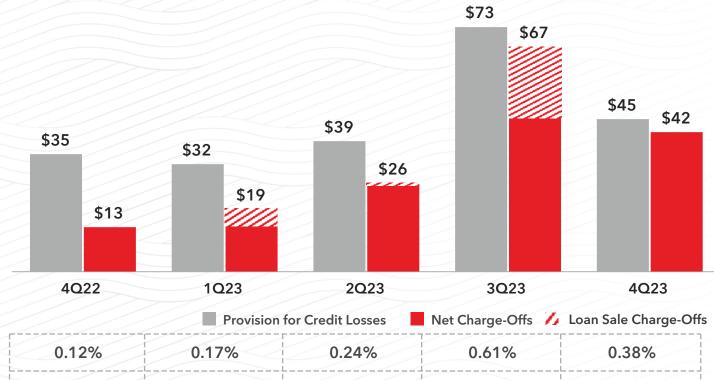


Credit Quality

- Net charge-offs (NCOs) were \$42 million or 0.38% of average loans compared to 0.61% in 3Q23 (and 0.40% excluding the 3Q23 loan sales)
- Non-performing and criticized and classified loan ratios were relatively flat QoQ
- ACL increased \$4 million to 1.24% of total loans from 1.22% in 3Q23
- Expect 30-40 bps of NCOs in 1H24

Loan Loss Provision and Net Charge-Offs

(\$ in millions)



NCO Ratio: NCO Ratio: 0.12% 0.11% 0.23% 0.40% 0.38% (Ex. Loan Sales)

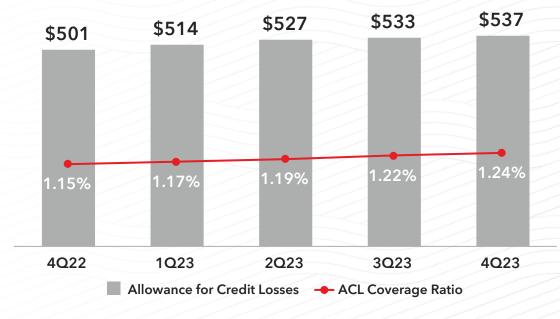
Amounts may not total due to rounding. 12



Credit Quality

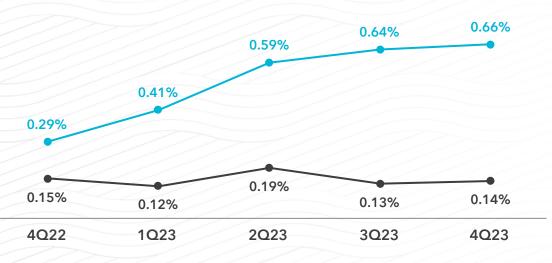
Allowance for Credit Losses

(\$ in millions)

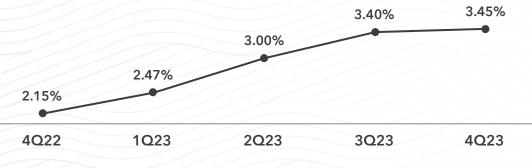




Credit Metric Trends





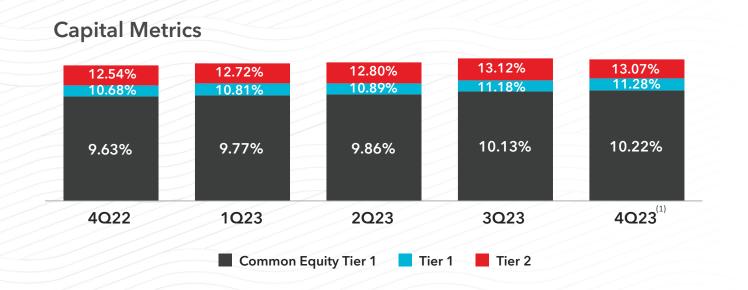


- Criticized & Classified Loans as a % of Total Loans

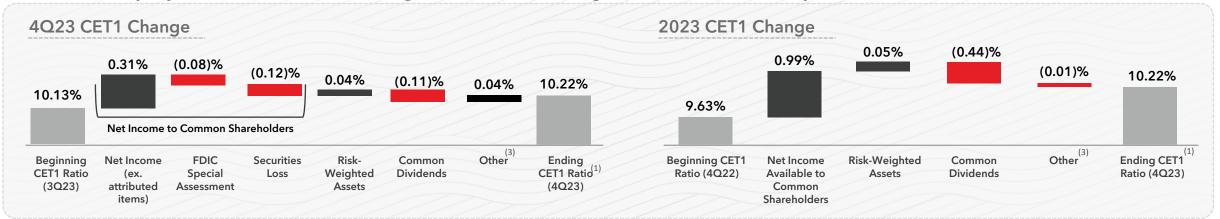


Capital

- CET1 ratio⁽¹⁾ improved to 10.22% in 4Q23 despite headwinds from FDIC Special Assessment and securities repositioning
- CET1 ratio⁽¹⁾ improved by 59 bps YoY; no shares were repurchased under 2023 authorization
- For 2024:
- Expect stable dividend⁽²⁾ at \$0.38/share, per quarter
- Opportunistic share repurchases which complement management within CET1 range of 10.0% - 10.5%



Common Equity Tier 1 Accretion Through Retained Earnings & Balance Sheet Optimization





2024 Fundamental Guidance

	Guidance	Key Assumptions
EoP Loan Growth	0 - 3%	 Stable economic conditions C&I growth continues in core Middle Market, CIB and Specialty verticals Declines in Institutional CRE and Senior Housing balances as market-activity paydowns continue Strategic declines in non-relationship Shared National Credits and Third Party Consumer Strategic priority to balance loan and core deposit growth
EoP Core Deposit ⁽¹⁾ Growth	2 - 6%	 DDA remixing continues; forecasting 1-2 percentage point additional decline in DDA/Total Deposits by year-end 2024 While not included in core deposits⁽¹⁾, brokered deposits are expected to decline in 2024
Adjusted Revenue Growth ⁽²⁾⁽³⁾	(3%) to 1%	 Flat rates from current levels (FF holds @ 5.5% with 10 year @ ~4.0%) Total deposit costs peak in early 2024 NIM forecasted to be relatively stable in 1Q24 expanding to ~3.20% in 4Q24 Expect low single digit adjusted non-interest revenue growth - see slide 8 for headwinds and tailwinds
Adjusted NIE Growth ⁽²⁾⁽³⁾	(5%) to (1%)	 Continued focus on expense controls Upper and lower bound of expense range aligns with adjusted revenue⁽²⁾ range
CET1 Guidance	10.0% - 10.5%	Expect opportunistic share repurchases, dependent on loan growth and economic conditions
Effective Tax Rate	21% - 22%	Supported by additional tax credit investments and further diversification of our revenue sources

⁽¹⁾ Excludes brokered; (2) Non-GAAP financial measure; see cautionary language on slide 2 and appendix for applicable reconciliation; (3) Guidance based on the 2023 baseline: adjusted revenue baseline of \$2.28 billion and adjusted NIE of \$1.26 billion.



Strategic Priorities in 2024



Grow the Bank

Expanding our franchise to support long-term revenue growth

- Continue to attract new talent to the organization across all key functions
- Expansion in strategic growth verticals
 - · Corporate and Investment Banking
 - Middle Market Commercial Banking
- Augmentation of core funding through deposit generation strategies
- Growth in fee income revenue streams where we have unique experience and capabilities (e.g. Banking-as-a-Service)
- Investment in the bank of the future (automation / AI / digital / analytics)



Deepen Relationships

Increasing primacy with our core client base to support stable, long-term revenue streams

- Expansion of Capital Markets capabilities and new product offerings (e.g. commodity hedging)
- New and enhanced Treasury & Payment Solutions (e.g. Accelerate Pay)
- Full integration of Wealth offerings (e.g. Business Owner Wealth Strategy)
- Improved value proposition for core mass affluent client segment
- Service quality enhancements through improved processes and technology enablement



Enhance Profitability

Improving client level returns, operating efficiencies and reducing risk profile

- Pricing discipline and deployment of capital to highest value clients and new opportunities
- Continue to strengthen balance sheet through balanced loan/core deposit growth
- Cost Optimization
 - Personnel reductions in targeted areas
 - Back office streamlining
 - Reduction in third-party spend
 - Real estate optimization
 - Continued business optimization (e.g. Mortgage)
- Improvement in Credit and Operating Losses (e.g. fraud)

Appendix

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Notable Items

Third Quarter 2023

\$2 million GLOBALT sale gain

Net valuation adjustment of \$31 million in non-interest expense from auto and MOB loan sales

\$17 million restructuring charge largely from \$18 million in VERP termination benefits

Fourth Quarter 2023

Securities losses of \$78 million

Gain on early extinguishment of debt of \$5 million (offsets NIE)

GreenSky transaction of existing loans and advances added ~\$12 million in fee income

FDIC Special Assessment of \$51 million

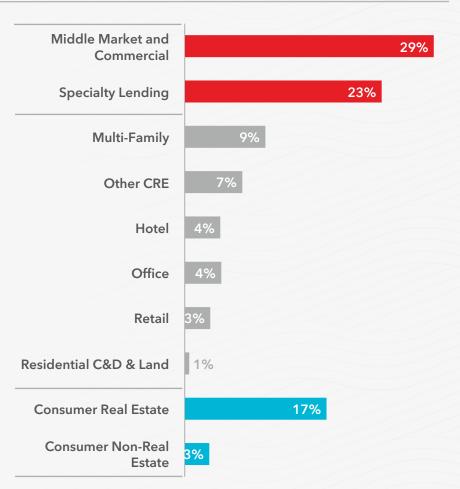
23% 4Q23 Effective Tax Rate negatively impacted by DTA write-off from expected future state tax rate from anticipated GreenSky relationship expansion

Note: Items in red text are adjusted



Loan Portfolio by Category

Highly Diverse Loan Mix





- Specialty lending⁽²⁾ is well-diversified among multiple lines-of-business
 - C&I industry mix aligned with economic and demographic drivers
- **\$22.6 billion** SNCs total \$5.3 billion, ~\$500 million of which is agented by SNV

CRE Portfolio \$12.3 billion

- 92% are income-producing properties
- Diversity among property types and geographies

Consumer Portfolio \$8.5 billion

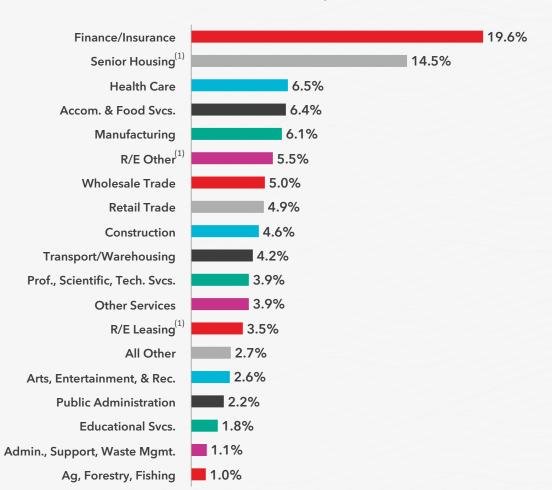
- Weighted average credit score of 796 and 783 for Home Equity and Mortgage, respectively
- Weighted average LTV of 73.1% and 71.3% for Home Equity and Mortgage, respectively⁽¹⁾

4Q23 Portfolio Characteristics	C&I	CRE	Consumer
NPL Ratio	0.80%	0.35%	0.75%
QTD Net Charge-off Ratio (annualized)	0.21%	0.70%	0.36%
30+ Days Past Due Ratio	0.09%	0.01%	0.44%
90+ Days Past Due Ratio	0.01%	0.00%	0.03%



C&I Loan Portfolio

Diverse Industry Exposure 4Q23 Total C&I Portfolio \$22.6 billion



- Wholesale Bank (includes, Middle Market and Specialty Lines) represents 70% of C&I balances
- **Finance/Insurance** predominantly represented by secured lender finance portfolio
 - 0.00% NPL Ratio
 - 0.00% Net Charge-Off Ratio (annualized)
 - 0.01% 30+ Day Past Due Ratio
- **Senior Housing** consists of 88% private pay assisted living/independent living facilities

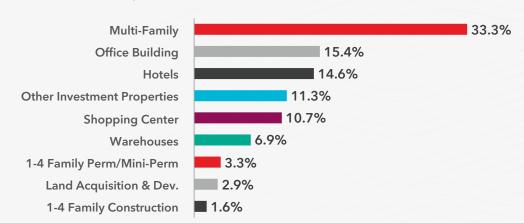
Credit Indicator	4Q23
NPL Ratio	0.80%
Net Charge-off Ratio (annualized)	0.21%
30+ Days Past Due Ratio	0.09%
90+ Days Past Due Ratio	0.01%



Commercial Real Estate Loan Portfolio

Composition of 4Q23 CRE Portfolio

Total Portfolio \$12.3 billion



Investment Properties portfolio represent 92% of total CRE portfolio

The portfolio is well diversified among property types

CRE Credit Quality

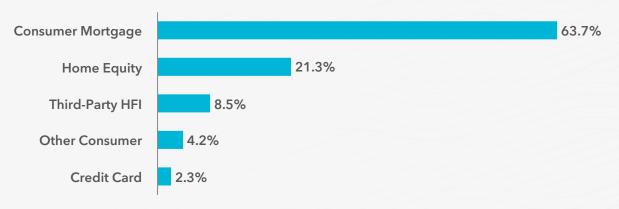
- 0.35% NPL Ratio
- 0.70% Net Charge-Off Ratio (annualized)
- 0.01% 30+ Day Past Due Ratio
- 0.00% 90+ Day Past Due Ratio

Investment Properties					Land, Development and	Residential Properties		
Portfolio Characteristics (as of December 31, 2023)	Office Building	Multi-family	Shopping Centers	Hotels	Other Investment Properties	Warehouse	Residential Properties ⁽¹⁾	Development & Land
Balance (in millions)	\$1,892	\$4,098	\$1,319	\$1,803	\$1,397	\$854	\$599	\$355
Weighted Average LTV ⁽²⁾⁽³⁾	58.6%	53.6%	55.0%	58.0%	59.3%	54.3%	N/A	N/A
NPL Ratio	1.87%	0.04%	0.05%	0.00%	0.14%	0.02%	0.51%	0.23%
Net Charge-off Ratio (annualized)	4.56%	0.00%	0.00%	0.00%	0.01%	0.00%	(0.04)%	(0.22)%
30+ Days Past Due Ratio	0.01%	0.01%	0.00%	0.00%	0.01%	0.00%	0.01%	0.19%
90+ Days Past Due Ratio	0.00%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%



Consumer Loan Portfolio

4Q23 Total Consumer Portfolio \$8.5 billion



Consumer Credit Quality

Credit Indicator	4Q23
NPL Ratio	0.75%
Net Charge-off Ratio (annualized)	0.36%
30+ Days Past Due Ratio	0.44%
90+ Days Past Due Ratio	0.03%

- 85% of Consumer portfolio is backed by residential real estate
- Other Consumer includes secured and unsecured products
- Average consumer card utilization rate is 23%
- Third-party HFI portfolio \$723 million

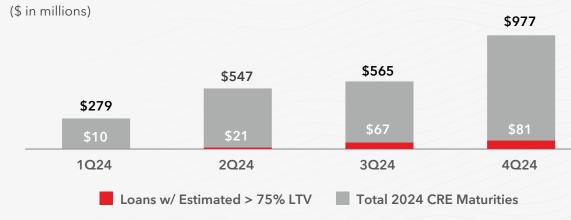
Credit Indicator	Home Equity	Mortgage
Weighted Average Credit Score of 4Q23 Originations	789	776
Weighted Average Credit Score of Total Portfolio	796	783
Weighted Average LTV ⁽¹⁾	73.1%	71.3%
Weighted Average DTI ⁽²⁾	33.0%	31.2%
Utilization Rate	43.8%	N/A



Limited CRE Maturities Above Estimated 75% LTV

Current LTV updated using projected market capitalization rates by CRE type

2024 Total CRE Loan Maturities: \$2.4 Billion



Multifamily Maturities

\$1.1 billion

Class		Subty	Subtype		
Class A	88%	Garden	34%		
Class B	8%	Mid-rise	63%		
Class C	4%	High-rise	2%		

Office Maturities

\$345 million

Class		Subty	Subtype		
Class A	39%	Low-rise	30%		
Class B	14%	Mid-rise	64%		
Class C	4%	High-rise	6%		
MOB ⁽¹⁾	43%				

2025 Total CRE Loan Maturities: \$3.2 Billion



Multifamily Maturities

\$2.0 billion

Class		Subtype			
Class A	91%	Garden	53%		
Class B	8%	Mid-rise	46%		
Class C	1%	High-rise	2%		

Office Maturities

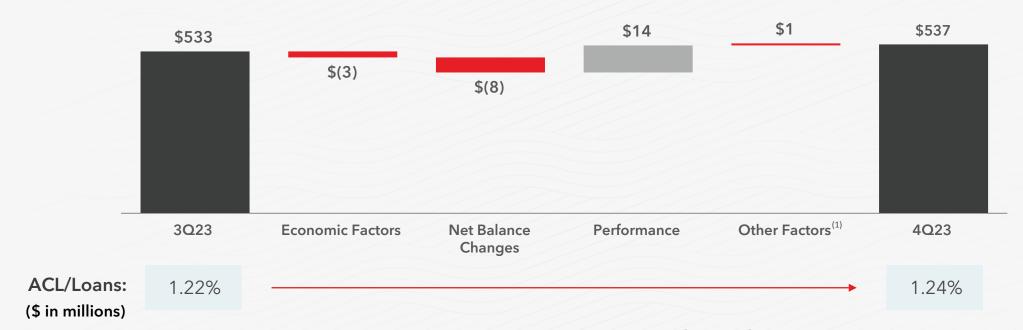
\$300 million

Class		Subtype			
Class A	37%	Low-rise	60%		
Class B	15%	Mid-rise	27%		
Class C	11%	High-rise	13%		
MOB ⁽¹⁾	38%				

~7% of 2024 and 2025 CRE Maturities Above Estimated 75% LTV

SYNOVUS°

Allowance for Credit Losses

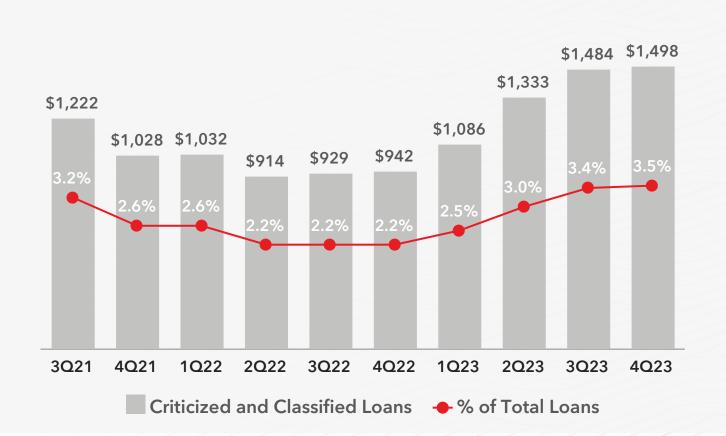


Economic Scenario Assumptions and Weightings

	4 th Quarter	Change from	2	024 ⁽⁴⁾	2	2025 ⁽⁴⁾
Scenario	Model Weighting	Previous Quarter	GDP	Unemployment	GDP	Unemployment
Consensus Baseline	65%	+15%	1.1%	4.4%	1.6%	4.2%
Slow Growth ⁽²⁾	15%	(15)%	1.4%	4.6%	1.0%	5.0%
Downside ⁽²⁾	10%	NC	(1.0)%	6.7%	0.3%	7.3%
Upside ⁽³⁾	10%	NC	3.1%	3.1%	2.7%	3.2%
		Weighted Average	1.1%	4.5%	1.5%	4.5%

Risk Distribution (\$ in millions)

Criticized & Classified Loans



Portfolio Risk Distribution

	Composition		Change
Risk Category	4Q23	3 Q 23	4Q23 vs. 3Q23
Passing Grades	\$41,907	\$42,196	\$(289)
Special Mention	616	568	48
Substandard Accruing	594	635	(41)
Non-Performing Loans	288	281	7
Total Loans	\$43,404	\$43,680	\$(275)

Amounts may not total due to rounding.



Securities Portfolio



(\$ in millions)

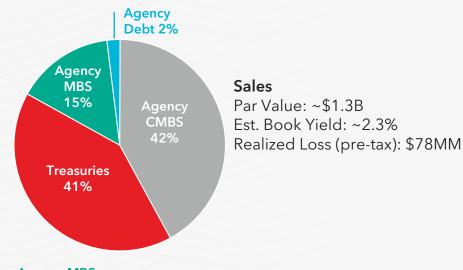


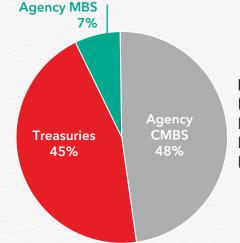
AFS Securities & Cash Flow Hedges: Est. Unrealized Loss in AOCI (After-Tax)⁽²⁾

(\$ in billions)



Fourth Quarter 2023 Securities Repositioning





Purchases

Par Value: ~\$1.3B

Est. Book Yield: ~4.5%

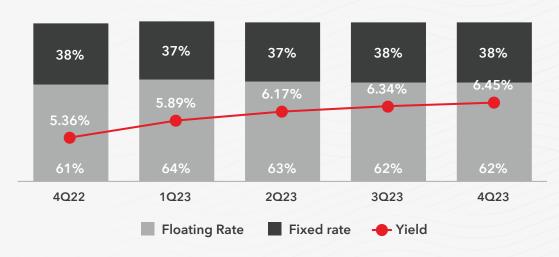
Est. 2024 NII Impact: ~\$28MM

Est. Payback Period: ~3 years



Earning Assets Composition (\$ in millions)

Loan Portfolio Rate Mix and Yield



Derivative Hedge Portfolio(1)



12-Month Net Interest Income Sensitivity: Rates & Betas⁽²⁾

Parallel Shock	% NII Impact
+100bps	1.9%
-100bps	(2.0)%

+100 Shock	% NII Impact
~ 30 Beta	4.7%
~ 40 Beta	1.9%
~ 50 Beta	(0.9)%



Total Average Deposit Costs

(\$ in millions;rates annualized)	December 2023	4Q23		30	23
	Avg. Rate	Avg. Balance	Avg. Rate	Avg. Balance	Avg. Rate
Non-interest-bearing	N/A	\$12,744	N/A	\$13,049	N/A
Interest-bearing non-maturity (NMD)	2.63%	\$24,575	2.62%	\$24,440	2.41%
Time	4.24%	\$7,198	4.16%	\$6,181	3.85%
Brokered	5.35%	\$6,069	5.32%	\$6,443	5.14%
Total interest-bearing	3.36%	\$37,842	3.34%	\$37,063	3.13%
Total deposits	2.53%	\$50,587	2.50%	\$50,113	2.31%



Quarterly Highlights Trend

		4Q23	3Q23	2Q23	1Q23	4Q22
	Diluted EPS	\$0.41	\$0.60	\$1.13	\$1.32	\$1.35
Financial	Net interest margin	3.11%	3.11%	3.20%	3.43%	3.56%
Financial Performance	Efficiency ratio-TE	72.03	64.11	53.99	52.33	51.08
	Adjusted tangible efficiency ratio ⁽¹⁾	61.97	55.01	52.57	50.48	50.58
	ROAA ⁽²⁾	0.47	0.64	1.15	1.36	1.38
Balance Sheet	Adjusted ROAA ⁽¹⁾⁽²⁾	0.84	0.87	1.18	1.37	1.39
QoQ Growth	Total loans	(1)%	(2)%	1%	1%	3%
	Total deposits	1%	-%	-%	2%	2%
Credit Quality	NPA ratio	0.66%	0.64%	0.59%	0.41%	0.33%
	NCO ratio ⁽²⁾	0.38	0.61	0.24	0.17	0.12
	Common shares outstanding ⁽³⁾	146,705	146,205	146,153	146,059	145,487
	Common equity tier 1 capital ratio	10.22%	10.13%	9.86%	9.77%	9.63%
Capital	Tier 1 ratio	11.28%	11.18%	10.89%	10.81%	10.68%
·	Leverage ratio	9.49%	9.38%	9.23%	9.14%	9.07%
	Tangible common equity ratio ⁽¹⁾	6.84	5.90	6.17	6.12	5.84



Non-GAAP Financial Measures

(\$ in thousands)	4Q23	3 Q 23	4Q22	2023	2022
Net income available to common shareholders	\$60,645	\$87,423	\$197,479	\$507,755	\$724,739
Restructuring charges (reversals)	1,231	17,319	(2,372)	17,707	(9,690)
Valuation adjustment to Visa derivative	_	900	2,500	3,927	6,000
(Gain) loss on early extinguishment of debt	(4,497)	(526)	_	(5,400)	677
(Gain) on sale of GLOBALT	_	(1,929)	_	(1,929)	_
Recovery of NPA	_	_	_	(13,126)	_
Loss on other loans held for sale	_	30,954	_	50,064	_
Investment securities (gains) losses, net	77,748	_	_	76,718	_
Subtract/add: Tax effect of adjustments ⁽¹⁾	(18,226)	(11,371)	(31)	(31,312)	733
Adjusted net income available to common shareholders	\$116,901	\$122,770	\$197,576	\$604,404	\$722,459
Weighted average common shares outstanding, diluted	146,877	146,740	146,528	146,734	146,481
Net income per common share, diluted	\$0.41	\$0.60	\$1.35	\$3.46	\$4.95
Adjusted net income per common share, diluted	\$0.80	\$0.84	\$1.35	\$4.12	\$4.93



(\$ in thousands)	2023	2022
Net interest income	\$1,816,655	\$1,796,900
Total non-interest revenue	404,010	409,336
Total non-interest expense	(1,335,424)	(1,157,506)
Pre-provision net revenue (PPNR)	\$885,241	\$1,048,730
Net interest income	\$1,816,655	\$1,796,900
Taxable equivalent adjustment	4,621	3,927
TE net interest income	1,821,276	1,800,827
Total non-interest revenue	404,010	409,336
Total TE revenue	2,225,286	2,210,163
(Gain) on sale of GLOBALT	(1,929)	_
Recovery of NPA	(13,126)	_
Investment securities (gains) losses, net	76,718	_
Fair value adjustment on non-qualified deferred compensation	(4,987)	4,054
Adjusted revenue	\$2,281,962	\$2,214,217
Total non-interest expense	\$1,335,424	\$1,157,506
(Loss) gain on other loans held for sale	(50,064)	_
Restructuring (charges) reversals	(17,707)	9,690
Gain (loss) on early extinguishment of debt	5,400	(677)
Valuation adjustment to Visa derivative	(3,927)	(6,000)
Fair value adjustment on non-qualified deferred compensation	(4,987)	4,054
Adjusted non-interest expense	\$1,264,139	\$1,164,573
Adjusted revenue	\$2,281,962	\$2,214,217
Adjusted non-interest expense	(1,264,139)	(1,164,573)
Adjusted PPNR	\$1,017,823	\$1,049,644

Amounts may not total due to rounding.



(\$ in thousands)	4Q23	3Q23	2Q23	1 Q 23	4Q22
Net income	\$69,573	\$96,465	\$173,944	\$202,159	\$205,770
Restructuring charges (reversals)	1,231	17,319	(110)	(733)	(2,372)
Valuation adjustment to Visa derivative	_	900	3,027	_	2,500
(Gain) loss on early extinguishment of debt	(4,497)	(526)	(377)	_	_
(Gain) on sale of GLOBALT	_	(1,929)	_	_	_
Recovery of NPA	_	_	_	(13,126)	_
Loss on other loans held for sale	_	30,954	2,360	16,750	_
Investment securities (gains) losses, net	77,748	_	_	(1,030)	_
Subtract/add: Tax effect of adjustments ⁽¹⁾	(18,226)	(11,371)	(1,193)	(453)	(31)
Adjusted net income	\$125,829	\$131,812	\$177,651	\$203,567	\$205,867
Net income annualized	\$276,023	\$382,714	\$697,687	\$819,867	\$816,370
Adjusted net income annualized	\$499,213	\$522,950	\$712,556	\$825,577	\$816,755
Total average assets	\$59,164,065	\$59,916,679	\$60,515,077	\$60,133,561	\$58,963,417
Return on average assets (annualized)	0.47%	0.64%	1.15%	1.36%	1.38%
Adjusted return on average assets (annualized)	0.84%	0.87%	1.18%	1.37%	1.39%



(\$ in thousands)	2023	2022
Net income	\$542,141	\$757,902
Restructuring charges (reversals)	17,707	(9,690)
Valuation adjustment to Visa derivative	3,927	6,000
(Gain) loss on early extinguishment of debt	(5,400)	677
(Gain) on sale of GLOBALT	(1,929)	-
Recovery of NPA	(13,126)	-
Loss on other loans held for sale	50,064	_
Investment securities losses (gains), net	76,718	_
Tax effect of adjustments ⁽¹⁾	(31,312)	733
Adjusted net income	\$638,790	\$755,622
Total average assets	\$59,921,868	\$57,610,073
Return on average assets (annualized)	0.90%	1.32%
Adjusted return on average assets (annualized)	1.07%	1.31%



(\$ in thousands)	4Q23	3Q23	4Q22
Net income available to common shareholders	\$60,645	\$87,423	\$197,479
Restructuring charges (reversals)	1,231	17,319	(2,372)
(Gain) loss on early extinguishment of debt	(4,497)	(526)	_
Valuation adjustment to Visa derivative	_	900	2,500
(Gain) on sale of GLOBALT	_	(1,929)	_
Loss on other loans held for sale	_	30,954	_
Investment securities losses (gains), net	77,748	_	_
Tax effect of adjustments ⁽¹⁾	(18,226)	(11,371)	(31)
Adjusted net income available to common shareholders	\$116,901	\$122,770	\$197,576
Adjusted net income available to common shareholders annualized	\$463,792	\$487,077	\$783,861
Amortization of intangibles, tax effected, annualized	9,493	9,131	6,358
Adjusted net income available to common shareholders excluding amortization of intangibles annualized	\$473,285	\$496,208	\$790,219
Net income available to common shareholders annualized	\$240,602	\$346,841	\$783,476
Amortization of intangibles, tax effected, annualized	9,493	9,131	6,358
Net income available to common shareholders excluding amortization of intangibles annualized	\$250,095	\$355,972	\$789,834
Total average Synovus Financial Corp. shareholders' equity less preferred stock	\$4,090,163	\$4,223,422	\$3,742,927
Average goodwill	(479,858)	(476,408)	(452,390)
Average other intangible assets, net	(47,502)	(59,016)	(28,174)
Total average Synovus Financial Corp. tangible shareholders' equity less preferred stock	\$3,562,803	\$3,687,998	\$3,262,363
Return on average common equity (annualized)	5.9%	8.2%	20.9%
Adjusted return on average common equity (annualized)	11.3%	11.5%	20.9%
Return on average tangible common equity (annualized)	7.0%	9.7%	24.2%
Adjusted return on average tangible common equity (annualized)	13.3%	13.5%	24.2%



(\$ in thousands)	2023	2022
Net income available to common shareholders	\$507,755	\$724,739
Restructuring charges (reversals)	17,707	(9,690)
Valuation adjustment to Visa derivative	3,927	6,000
(Gain) loss on early extinguishment of debt	(5,400)	677
(Gain) on sale of GLOBALT	(1,929)	_
Recovery of NPA	(13,126)	_
Loss on other loans held for sale	50,064	_
Investment securities losses (gains), net	76,718	_
Tax effect of adjustments ⁽¹⁾	(31,312)	733
Adjusted net income available to common shareholders	\$604,404	\$722,459
Amortization of intangibles, tax effected	\$7,921	\$6,410
Adjusted net income available to common shareholders excluding amortization of intangibles	\$612,325	\$728,869
Net income available to common shareholders excluding amortization of intangibles	\$515,676	\$731,149
Total average Synovus Financial Corp. shareholders' equity less preferred stock	\$4,173,417	\$4,163,556
Average goodwill	(471,084)	(452,390)
Average other intangible assets, net	(48,812)	(31,317)
Total average Synovus Financial Corp. tangible shareholders' equity less preferred stock	\$3,653,521	\$3,679,848
Return on average common equity	12.2%	17.4%
Adjusted return on average common equity	14.5%	17.4%
Return on average tangible common equity	14.1%	19.9%
Adjusted return on average tangible common equity	16.8%	19.8%



(\$ in thousands)	4Q23	3Q23	4Q22		
Total non-interest revenue	\$51,468	\$107,139	\$102,439		
(Gain) on sale of GLOBALT	_	(1,929)	_		
Investment securities gains, net	77,748	_	_		
Fair value adjustment on non-qualified deferred compensation	(3,053)	1,035	(1,557)		
Adjusted non-interest revenue	\$126,163	\$106,245	\$100,882		
(\$ in thousands)	4Q23	3Q23	2023	1 Q 23	4Q22
Total non-interest expense	\$352,858	\$353,532	\$307,181	\$321,852	\$308,996
Loss on other loans held for sale	_	(30,954)	(2,360)	(16,750)	_
Restructuring (charges) reversals	(1,231)	(17,319)	110	733	2,372
Valuation adjustment to Visa derivative	_	(900)	(3,027)	_	(2,500)
Gain (loss) on early extinguishment of debt	4,497	526	377	_	_
Fair value adjustment on non-qualified deferred compensation	(3,053)	1,035	(1,598)	(1,371)	(1,557)
Adjusted non-interest expense	\$353,071	\$305,920	\$300,683	\$304,464	\$307,311
Adjusted non-interest expense	\$353,071	\$305,920	\$300,683	\$304,464	\$307,311
Amortization of intangibles	(3,168)	(3,042)	(2,420)	(1,857)	(2,118)
Adjusted tangible non-interest expense	\$349,903	302,878	298,263	302,607	305,193
Net interest income	\$437,214	\$443,159	\$455,531	\$480,751	\$501,346
Taxable equivalent (TE) adjustment	1,216	1,148	1,138	1,119	1,131
Total non-interest revenue	51,468	107,139	112,276	133,126	102,439
Total TE revenue	\$489,898	\$551,446	\$568,945	\$614,996	\$604,916
Recovery of NPA	_	_	_	(13,126)	_
Investment securities (gains) losses, net	77,748	_	_	(1,030)	_
(Gain) on sale of GLOBALT	_	(1,929)	_	_	_
Fair value adjustment on non-qualified deferred compensation	(3,053)	1,035	(1,598)	(1,371)	(1,557)
Adjusted revenue	\$564,593	\$550,552	\$567,347	\$599,469	\$603,359
Efficiency ratio-TE	72.0%	64.1%	54.0%	52.3%	51.1%
Adjusted tangible efficiency ratio	62.0%	55.0%	52.6%	50.5%	50.6%

Amounts may not total due to rounding



(\$ in thousands)	LTM (3Q23-4Q22)	3Q23	2Q23	1Q23	4Q22
Total non-interest expense	\$1,291,561	\$353,532	\$307,181	\$321,852	\$308,996
Loss on other loans held for sale	(50,064)	(30,954)	(2,360)	(16,750)	_
Restructuring (charges) reversals	(14,104)	(17,319)	110	733	2,372
Valuation adjustment to Visa derivative	(6,427)	(900)	(3,027)	_	(2,500)
Gain (loss) on early extinguishment of debt	903	526	377	_	_
Fair value adjustment on non-qualified deferred compensation	(3,491)	1,035	(1,598)	(1,371)	(1,557)
Adjusted non-interest expense	\$1,218,378	\$305,920	\$300,683	\$304,464	\$307,311
Net interest income	\$1,880,787	\$443,159	\$455,531	\$480,751	\$501,346
Taxable equivalent (TE) adjustment	4,536	1,148	1,138	1,119	1,131
Total non-interest revenue	454,980	107,139	112,276	133,126	102,439
Total TE revenue	\$2,340,303	\$551,446	\$568,945	\$614,996	\$604,916
Recovery of NPA	(13,126)	_	_	(13,126)	_
Investment securities (gains) losses, net	(1,030)	_	_	(1,030)	_
(Gain) on sale of GLOBALT	(1,929)	(1,929)	_	_	_
Fair value adjustment on non-qualified deferred compensation	(3,491)	1,035	(1,598)	(1,371)	(1,557)
Adjusted revenue	\$2,320,727	\$550,552	\$567,347	\$599,469	\$603,359
Efficiency ratio-TE	55.2%				
Adjusted efficiency ratio	52.5%				

Amounts may not total due to rounding



(\$ in thousands)	2023	2022	
Total non-interest revenue	\$404,010	\$409,336	
(Gain) on sale of GLOBALT	(1,929)	_	
Recovery of NPA	(13,126)	_	
Investment securities losses (gains), net	76,718	_	
Fair value adjustment on non-qualified deferred compensation	(4,987)	4,054	
Adjusted non-interest revenue	\$460,686	\$413,390	
Total non-interest expense	\$1,335,424	\$1,157,506	
Restructuring (charges) reversals	(17,707)	9,690	
Valuation adjustment to Visa derivative	(3,927)	(6,000)	
Gain (loss) on early extinguishment of debt	5,400	(677)	
Fair value adjustment on non-qualified deferred compensation	(4,987)	4,054	
Loss) gain on other loans held for sale	(50,064)	_	
Adjusted non-interest expense	\$1,264,139	\$1,164,573	
Adjusted non-interest expense	\$1,264,139	\$1,164,573	
Amortization of intangibles	(10,487)	(8,472)	
Adjusted tangible non-interest expense	\$1,253,652	\$1,156,101	
Net interest income	1,816,655	1,796,900	
Tax equivalent adjustment	4,621	3,927	
Total non-interest revenue	404,010	409,336	
Total TE revenue	\$2,225,286	\$2,210,163	
(Gain) on sale of GLOBALT	(1,929)	_	
Recovery of NPA	(13,126)	-	
Investment securities losses (gains), net	76,718	_	
Fair value adjustment on non-qualified deferred compensation	(4,987)	4,054	
Adjusted revenue	\$2,281,962	\$2,214,217	
Efficiency ratio-TE	60.0%	52.4%	
Adjusted tangible efficiency ratio	54.9%	52.2%	

Amounts may not total due to rounding.



(\$ in thousands)	4Q23	3Q23	2Q23	1Q23	4Q22
Total assets	\$59,809,534	\$59,342,930	\$60,655,591	\$61,840,025	\$59,731,378
Goodwill	(480,440)	(479,851)	(475,573)	(452,390)	(452,390)
Other intangible assets, net	(45,928)	(49,096)	(61,538)	(25,267)	(27,124)
Tangible assets	\$59,283,166	\$58,813,983	\$60,118,480	\$61,362,368	\$59,251,864
Total Synovus Financial Corp. shareholders' equity	\$5,119,993	\$4,536,958	\$4,782,528	\$4,770,130	\$4,475,801
Goodwill	(480,440)	(479,851)	(475,573)	(452,390)	(452,390)
Other intangible assets, net	(45,928)	(49,096)	(61,538)	(25,267)	(27,124)
Preferred Stock, no par value	(537,145)	(537,145)	(537,145)	(537,145)	(537,145)
Tangible common equity	\$4,056,480	\$3,470,866	\$3,708,272	\$3,755,328	\$3,459,142
Total Synovus Financial Corp. shareholders' equity to total assets ratio	8.56%	7.65%	7.88%	7.71%	7.49%
Tangible common equity ratio	6.84%	5.90%	6.17%	6.12%	5.84%