

Trucking market insights
Considerations for 2022 and 2023 planning



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→ Global Suite of Services™

Delivering an average of over 3 services per top 500 customer



Truckload

LTL



Last Mile

Ocean



Customs & Compliance



Managed Services



Sourcing



Consulting



Intermodal



Air



Consolidation



Move the

most truckload freight

> of any company in the world



#1 Asset-free provider (NVOCC) from China to U.S.

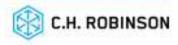


Largest LTL network in North America



A global managed TMS provider

powering the most complex supply chains in the world



IS 2022 C.H. Richilson Worldwide, Nr. At highly neuronic



2021 FMCSA Data

U.S. Truckload Capacity is Highly Fragmented

66% of carriers in the U.S. are owner/operator capacity





U.S. truckload 2021 totals:

404,185 for hire motor carriers 1,734,680 truck tractors







1-5 TRUCKS

363,078 carriers 89.8%

527,461 units 30.4%

101,731 carriers 127,948 units

6-50 TRUCKS

37,249 carriers 9.2%

527,146 units

30.4%

\$4,573 carriers

146,877 units

51-399 TRUCKS

3.682 carriers 0.9%

413,271 units 23.8%

78 carriers

13,851 units

400-3,999 TRUCKS

163 carriers 0.0%

154,302 units

8.9%

24 carriers 6.594 units 4.000+ TRUCKS

13 carriers 0.0%

112,500 units

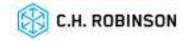
6.5%

1 carrier

2.785 units

Change since 2020

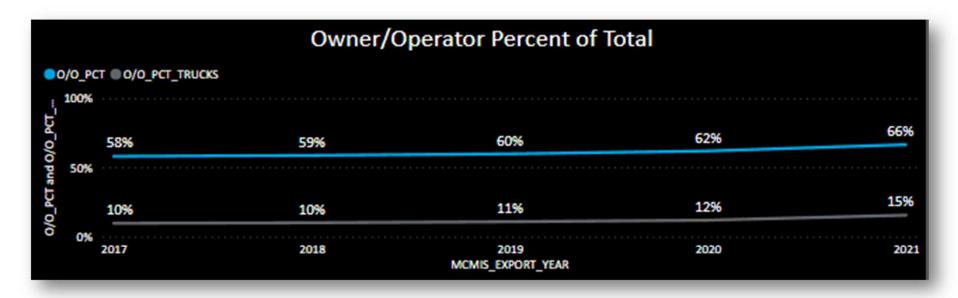
(1) MCMS Motor Carrier Master Information System Federal Motor Carrier Sofety Administration a (FMCSA) dataset of carrier registrations. Carrier Society Administration at FMCSA) dataset of carrier registrations. For Hire, USA 48 state, active status. Carners Excluded: Bus companies, ETL carners, parcel, government vehicles, private, interstate only operating authority. wasta haulers, forwarders and brokers (such) performed on carriers of 400 tractors and greater) © 2022 C. H. Robinson. Workhede, Inc. All Fights Fleserwed.





Owner Operator precent of carrier count

- Long term trend of small carrier segments fleet growth
- 2021 was largest expansion at just over 100,000 new companies and 128,000 tractors

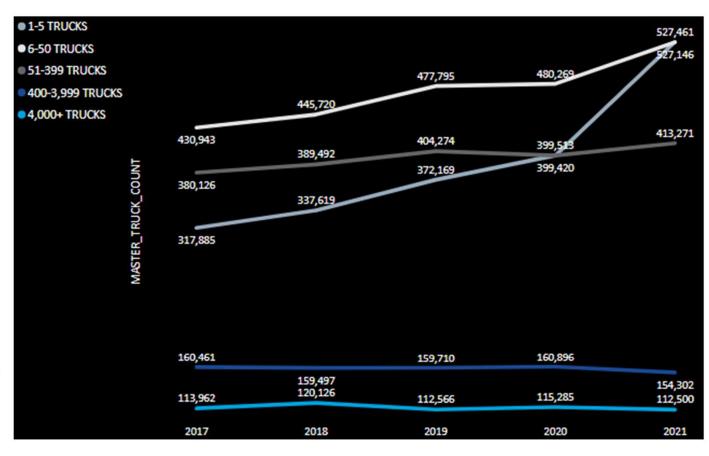


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For-hire tractors trend lines by size segments

- Long term trend of tractor growth in the smallest segment
- 1-5 segment showed remarkable expansion in 2021
- 6-50 segment showed more increase in 2021 than previous years
- Two largest segments struggle with retention of size and growth

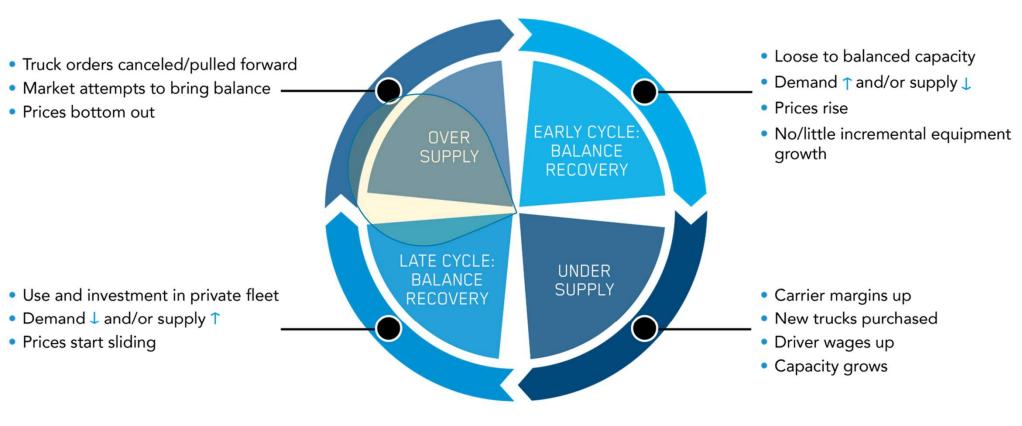


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The classic cycle of the U.S. truckload market sector

Insights to succeed in any market





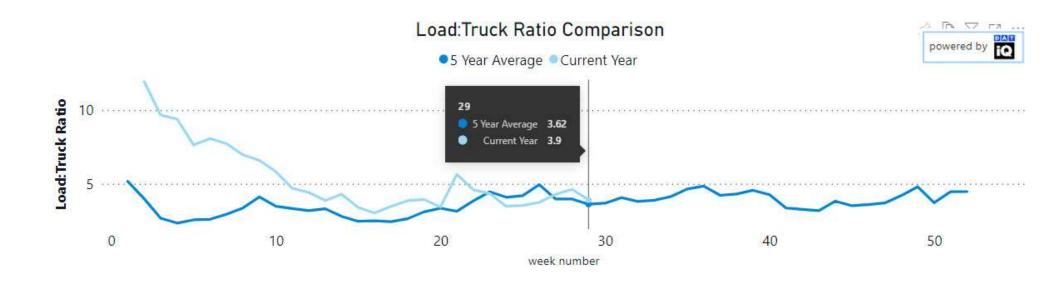
Philadelphia, PA

Truck Capacity winds

- May saw the largest growth in trucking employment... ever.
 - Reasonable thought: meaningful % is migration from self employed to employee
- Voluntary revocation of operating authority continued to increase in Q2
 - H1 2021 at 3% and by Q4 2021 at 6%
 - Q1 2022 at 6% and Q2 2022 at 8%
- TMC® Route guide performance much improved
 - FTA is in the mid to high 80's% from 80-81% for most/all of the pandemic period
 - RGD has improved to ~1.3... much improved from levels near or at 2
- Used truck pricing went down in April
 - Range of 0.9% to 11% depending on the age of vehicle (2017-2020)

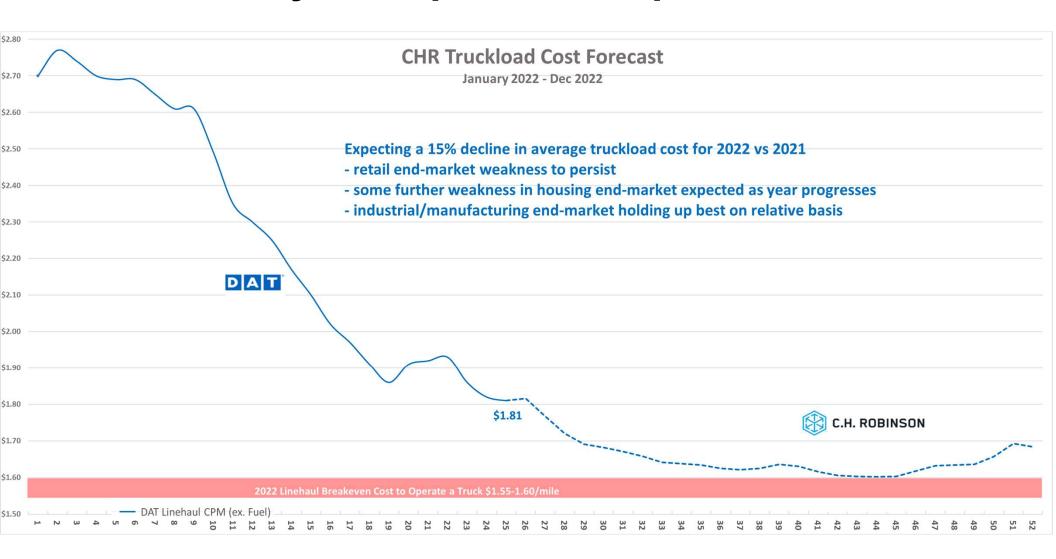


A market correction vs. collapse





Truckload dry van spot market per mile forecast





Recommendations to succeed in any market

Global trade & tariffs

Diversify suppliers and sourcing strategically

- Stay informed on new developments for cost savings opportunities
- Keep an eye on trade compliance
- Understand your supply chain in its entirety

Truckload

- Segment freight portfolio
 - Contract
 - Spot market
- Maintain route guides
- Prioritize driver experience at origin and destination
- Pursue digitally enabled spot market strategy
- Be open to diversified modes
- Building strong relationships

LTL

- Diversify your carrier portfolio
- Create a pick schedule that carriers value
- Be accurate on tender details
- Add time to carriers' published
 LTL transit times
- Understand how your freight mix fits with the market conditions



Thank you!



Our commitment to customers

Global suite of services™

Technology built by and for supply chain experts™ Information advantage driving smarter solutions™

People you can rely on™

