**Before Starting the CoC Application**

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC’s project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

**Answering Multi-Part Narrative Questions**

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

**Attachments**

Questions requiring attachments to receive points state, “You Must Upload an Attachment to the 4B. Attachments Screen.” Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD’s funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: TX-700 - Houston, Pasadena, Conroe/Harris, Fort Bend, Montgomery Counties CoC

1A-2. Collaborative Applicant Name: Coalition for the Homeless of Houston/Harris County

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Coalition for the Homeless of Houston/Harris County
HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

### 1B-1. Inclusive Structure and Participation–Participation in Coordinated Entry.

NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1.f., and V.B.1.p.

In the chart below for the period from May 1, 2022 to April 30, 2023:

1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or

2. select Nonexistent if the organization does not exist in your CoC’s geographic area:

<table>
<thead>
<tr>
<th>Organization/Person</th>
<th>Participated in CoC Meetings</th>
<th>Voted, Including Electing CoC Board Members</th>
<th>Participated in CoC’s Coordinated Entry System</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Affordable Housing Developer(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>2. CDBG/HOME/ESG Entitlement Jurisdiction</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>3. Disability Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>4. Disability Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>5. EMS/Crisis Response Team(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>6. Homeless or Formerly Homeless Persons</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>7. Hospital(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>8. Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)</td>
<td>No</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>9. Law Enforcement</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>10. Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>11. LGBTQ+ Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>12. Local Government Staff/Officials</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>13. Local Jail(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>14. Mental Health Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>15. Mental Illness Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>
### 16. Organizations led by and serving Black, Brown, Indigenous and other People of Color
Yes  Yes  Yes

### 17. Organizations led by and serving LGBTQ+ persons
Yes  Yes  Yes

### 18. Organizations led by and serving people with disabilities
Yes  Yes  Yes

### 19. Other homeless subpopulation advocates
Yes  Yes  Yes

### 20. Public Housing Authorities
Yes  Yes  Yes

### 21. School Administrators/Homeless Liaisons
Yes  Yes  Yes

### 22. Street Outreach Team(s)
Yes  Yes  Yes

### 23. Substance Abuse Advocates
Yes  Yes  Yes

### 24. Substance Abuse Service Organizations
Yes  Yes  Yes

### 25. Agencies Serving Survivors of Human Trafficking
Yes  Yes  Yes

### 26. Victim Service Providers
Yes  Yes  Yes

### 27. Domestic Violence Advocates
Yes  Yes  Yes

### 28. Other Victim Service Organizations
Yes  Yes  Yes

### 29. State Domestic Violence Coalition
Yes  Yes  Yes

### 30. State Sexual Assault Coalition
Yes  Yes  Yes

### 31. Youth Advocates
Yes  Yes  Yes

### 32. Youth Homeless Organizations
Yes  Yes  Yes

### 33. Youth Service Providers
Yes  Yes  Yes

### Other: (limit 50 characters)

### 34.

### 35.

**By selecting "other" you must identify what "other" is.**

<table>
<thead>
<tr>
<th>1B-2.</th>
<th>Open Invitation for New Members.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>NOFO Section V.B.1.a.(2)</td>
</tr>
</tbody>
</table>

Describe in the field below how your CoC:

1. communicated a transparent invitation process annually (e.g., communicated to the public on the CoC’s website) to solicit new members to join the CoC;

2. ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and

3. invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)
1. The CoC is committed to transparency and inclusivity, reflected in its membership, communication, and equity strategies. We have implemented measures to facilitate easy participation in our mission. The membership process is open and transparent, inviting organizations to collaborate with "The Way Home" through a straightforward application available on our website. Applicants designate a primary contact for membership coordination, and outreach initiatives are in place to encourage a varied membership base. New member invitations are announced at public forums organized by the lead agency. Additionally, we welcome individuals with lived experience and grassroots advocates to join our Consumer Advisory Committee, with details readily available on our website and promoted through word of mouth.

2. Effective communication is also a priority for the CoC, and the organization uses multiple communication methods and channels to be inclusive of all individuals looking to join the CoC. These include email, social media, and posting PDFs of email communications to the CoC website. Individual outreach via email, phone, and in-person is also utilized to reach potential CoC members. In addition, public CoC meetings are recorded and posted on the Partner Portal. All CoC meetings completed virtually have options for reading text and image descriptions for text tools that help those with visual impairments.

3. The CoC values diversity, equity, and inclusion and works towards outreach to culturally specific communities experiencing homelessness. The CoC lead agency and Steering Committee actively conduct outreach to culturally specific organizations throughout the region. Throughout the year education and outreach materials were provided to community centers to attract and include more BIPOC-led organizations and to better understand the makeup of the community served. The CoC seeks to invite and work in partnership with LGBTQIA+ organizations. The CoC has also updated its partnership application to better identify partner organizations that are led by and predominantly serve BIPOC, LGBTQIA+, and people with disabilities. We also have an open and rolling application process for both the Consumer Advisory Council and Youth Action Board.

1B-3. CoC’s Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.

NOFO Section V.B.1.a.(3)

Describe in the field below how your CoC:

1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;

2. communicated information during public meetings or other forums your CoC uses to solicit public information;

3. ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and

4. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)
1. Two working groups, the Consumer Advisory Committee (CAC) and the Youth Advisory Board (YAB), consist of individuals who have experienced homelessness within the past 7 years. These groups have been established to foster communication and collaboration. They also play a crucial role in the decision-making processes and evaluations of CoC projects. Both committees represent the diversity within our homeless response system, with seats designated for various representations. To ensure inclusivity, the CAC and YAB maintain a rolling application process that accommodates the diverse needs and commitments of individuals facing homelessness. Both the workgroups prioritize identifying and addressing systemic barriers that may perpetuate racial disparities within the homeless services system.

2. Our CoC Committee Meetings, conducted virtually, are accessible to the general public. We ensure that notices of upcoming meetings and their respective agendas are posted on our website and circulated through our e-newsletter dedicated to CoC updates, at least one week before the event. In addition to these meetings, we began hosting public forums and town halls specifically designed to solicit direct feedback from the community and consumers with lived experiences. We believe in fostering an open dialogue and encourage all organizations and individual attendees to voice their thoughts, concerns, and suggestions during these sessions and especially during the designated public comment segment of each gathering.

3. The CoC is steadfast in its commitment to ensuring inclusivity and accessibility for everyone, particularly for individuals with disabilities. All virtual meetings are adaptable to accommodate the needs of those with hearing impairments. Additionally, upon request, we can provide materials in alternative formats, such as large print, or languages other than English. A pivotal aspect of our commitment is ongoing training. This year alone, we organized four specific training sessions centered on disabilities and accessibility. We are dedicated to learning and improving our practices in this area.

4. Feedback from the CAC, YAB, public forums, and town halls shape our strategies and initiatives. It is a requirement for CoC partner orgs. (those funded through the CoC) to each have a process in place to gather feedback at the programmatic level. This loop allows for us to pivot as needed to look at improvements and new approaches to enhance our system.
1. We promoted the competition to prior recipients and new entrants. In 2022-2023, we held multiple NOFO TA sessions, updated our partner onboarding about the NOFO, and presented to clarify the application process. Federal funding can intimidate, especially smaller groups. Our efforts attracted 25 organizations, with 20 advancing to review. After launching, we refreshed the lead agency's website with key information, highlighting competition news on our homepage and funding pages. We emailed e-newsletter subscribers and formally announced the competition in 4 publication throughout our CoC region.

2. Following a kick-off conference, project partners receive a timeline, competition guidelines, and a checklist outlining HUD and system priorities. This guides them in effectively submitting their project applications via the eSnaps online platform, where they select an application suited to their project type. During the 30-day application period, applicants complete their applications with essential attachments, including a project-level equity survey and DEI-related narrative questions. The lead agency facilitates one-on-one TA sessions within this period, assisting applicants in fine-tuning their submissions. All applications, along with the necessary attachments, sent through eSnaps and any additional materials directed to our NOFO@ email, ensuring a systematic recording of all submissions. Applications undergo a threshold review before being forwarded to a review committee for further evaluation.

3. New projects undergo evaluation based on their overall scores and how they align with HUD/System priorities, as delineated in a specific scoring rubric. Each agency must present its proposals to a Review Committee, which comprises a diverse group of stakeholders, half of whom have lived experience. The committee members assign final scores and put forth funding recommendations. These recommendations are then forwarded to the Steering Committee for ultimate approval.

4. We consistently disseminate competition information and materials through the CoC's official website and our e-newsletters. This ensures a broad reach and easy access to vital information. Understanding that not everyone can attend our sessions in real-time, we post recordings of mandatory informational sessions and we public materials in PDF accessible formats. We also have an open channel via our shared email box where partners can ask questions at any time regarding the competition process.
1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<table>
<thead>
<tr>
<th>Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects</th>
<th>Coordinates with the Planning or Operations of Projects?</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Funding Collaboratives</td>
<td>Yes</td>
</tr>
<tr>
<td>2. Head Start Program</td>
<td>Yes</td>
</tr>
<tr>
<td>3. Housing and services programs funded through Local Government</td>
<td>Yes</td>
</tr>
<tr>
<td>4. Housing and services programs funded through other Federal Resources (non-CoC)</td>
<td>Yes</td>
</tr>
<tr>
<td>5. Housing and services programs funded through private entities, including Foundations</td>
<td>Yes</td>
</tr>
<tr>
<td>6. Housing and services programs funded through State Government</td>
<td>Yes</td>
</tr>
<tr>
<td>7. Housing and services programs funded through U.S. Department of Health and Human Services (HHS)</td>
<td>Yes</td>
</tr>
<tr>
<td>8. Housing and services programs funded through U.S. Department of Justice (DOJ)</td>
<td>Yes</td>
</tr>
<tr>
<td>9. Housing Opportunities for Persons with AIDS (HOPWA)</td>
<td>Yes</td>
</tr>
<tr>
<td>10. Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)</td>
<td>No</td>
</tr>
<tr>
<td>11. Organizations led by and serving Black, Brown, Indigenous and other People of Color</td>
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</tr>
<tr>
<td>12. Organizations led by and serving LGBTQ+ persons</td>
<td>Yes</td>
</tr>
<tr>
<td>13. Organizations led by and serving people with disabilities</td>
<td>Yes</td>
</tr>
<tr>
<td>14. Private Foundations</td>
<td>Yes</td>
</tr>
<tr>
<td>15. Public Housing Authorities</td>
<td>Yes</td>
</tr>
<tr>
<td>16. Runaway and Homeless Youth (RHY)</td>
<td>Yes</td>
</tr>
<tr>
<td>17. Temporary Assistance for Needy Families (TANF)</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Other:(limit 50 characters)
1C-2. CoC Consultation with ESG Program Recipients.

NOFO Section V.B.1.b.

Describe in the field below how your CoC:

1. consulted with ESG Program recipients in planning and allocating ESG Program funds;

2. participated in evaluating and reporting performance of ESG Program recipients and subrecipients;

3. provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and

4. provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC’s geographic area so it could be addressed in the Consolidated Plan update.

(limit 2,500 characters)

1. The lead agency meets weekly with ESG recipients to effectively plan and allocate funds from various sources, including ESG, ESG-CV, Federal, and State pools. These meetings, driven by feedback from recipients and relevant metrics, directly influence service delivery and resource allocation, ensuring that the funding meets the dynamic needs of our response system.

2. The lead agency evaluates ESG RFP responses from all jurisdictions within our CoC region. Subrecipients must adhere to CoC governance and actively participate in CoC activities. Performance outcomes are publicly disclosed, and ESG contracts are aligned with CoC performance benchmarks.

3. Annually, the Lead Agency supplies PIT count and HIC data to the all Consolidated Planning jurisdictions within its geographic domain.

4. To aid Consolidated Plan Jurisdictions in addressing homelessness within our CoC’s geographic boundaries, the lead agency regularly supplies comprehensive data and narratives suitable for inclusion in various plans such as consolidated, strategic, and disaster frameworks. Jurisdictions looking to update their Plans see the lead agency as a centralized resource for insights on imminent needs and ongoing endeavors. Our ESG Funders Workgroup orchestrates RFP coordination, funding priorities, allocations, and outcomes, ensuring optimal use of funds to combat homelessness. Together, funders and the lead agency assess project outcomes and establish consistent expectations for sub-recipients. Tools like HMIS and PIT data shape ESG program criteria. Evaluations also comprise public dashboards highlighting metrics like program durations, time to housing, and more. Regular, often monthly, meetings between CoC and funders assess organizational collaboration and client progression. Such data-driven evaluations guide current financial commitments and future resource allocation.

1C-3. Ensuring Families are not Separated.

NOFO Section V.B.1.c.

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member’s self-reported sexual orientation and gender identity:
1. Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated. Yes

2. Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated. Yes

3. Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients. Yes

4. Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC’s geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance. Yes

5. Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers. Yes

1C-4. CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts.

<table>
<thead>
<tr>
<th>NOFO Section V.B.1.d.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Select yes or no in the chart below to indicate the entities your CoC collaborates with:</td>
</tr>
</tbody>
</table>

| 1. Youth Education Provider | Yes |
| 2. State Education Agency (SEA) | Yes |
| 3. Local Education Agency (LEA) | Yes |
| 4. School Districts | Yes |

1C-4a. Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.

<table>
<thead>
<tr>
<th>NOFO Section V.B.1.d.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4. (limit 2,500 characters)</td>
</tr>
</tbody>
</table>
Our CoC as a whole maintain formal, written partnerships with a broad array of youth education providers, SEAs, LEAs, and school districts, forming a cohesive and unified system to address youth homelessness comprehensively. This system-wide collaboration is forged and upheld through various formal agreements including MOUs, policy procedures, and governance charters, uniting us with regional homeless liaisons and youth education providers. A cornerstone of this collaborative approach is the CoC Homeless Liaisons Committee, a body that brings together local youth educators, LEA representatives, and liaisons from different school districts. Together, they have a crucial role in initiatives such as the annual PIT count, facilitating seamless and amplified service provision. To foster a robust and inclusive governance structure, we have introduced seats for representatives from educational and youth-serving entities within the Steering Committee. This not only integrates diverse perspectives into our governance but also grants these representatives voting rights, ensuring a comprehensive and inclusive approach to system governance. In 2021, this commitment to inclusivity was furthered by reserving a seat for Youth with Lived Experience, acknowledging the valuable insights they bring to our efforts. Our policies mandate formalized partnerships with school district homeless liaisons, particularly for agencies funded through the YHDP, ensuring an organized and unified approach to addressing youth homelessness. Moreover, our quarterly resource exchanges have grown into a hub for strategy and collaboration, connecting CoC case managers, CoC ISD liaisons, and LEA representatives in fruitful discussions and planning sessions. The CoC also facilitates regular youth roundtable discussions, providing a space where various stakeholders can converge to discuss and strategize. In parallel, our regional project team serves as a central liaison with SEA/LEA/ and ISDs, streamlining efforts and overseeing the judicious use of funds like the ESG/CDBG-CV for structured programs such as the homeless diversion initiative. Through the coordination with CES, we have optimized referral mechanisms, broadened our outreach and creating a more responsive and efficient system. Our partnerships extend to collaborative efforts with state-level support agencies like the Texas Network of Youth Services, fortifying our network and enhancing our capacity to serve the youth effectively.

<table>
<thead>
<tr>
<th>1C-4b. Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.1.d.</td>
</tr>
</tbody>
</table>

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)
Our CoC is committed to ensuring that individuals and families experiencing homelessness are fully aware of their educational rights and the services available to them. To that end, we have implemented a comprehensive set of written policies and procedures aimed at keeping them informed. During the initial intake process, CoC case managers discuss the educational needs of children and youth with their families. This includes informing them about school enrollment rights, transportation services, free meal programs, and additional academic support, ensuring parents and guardians are aware that their children have a right to continue their education. We work alongside partners to conduct information sessions at shelters and drop-in centers focusing on the educational services available. We have built strong partnerships with local school districts and their designated McKinney-Vento liaisons. These liaisons help ensure that children and youth in our CoC are identified and promptly enrolled in school, even if they lack typically required documents. To ensure consistent and accurate information dissemination, all CoC staff undergo regular training sessions on the educational rights of homeless children and youth. This training equips them to be effective advocates and ensures they are up to date with any changes in legislation or policy. Our written policies and procedures serve as a holistic approach, ensuring that every individual and family entering our continuum is well-informed about their educational rights and the array of services available to support their academic success.

<table>
<thead>
<tr>
<th>1C-4c. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.1.d.</td>
</tr>
</tbody>
</table>

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

<table>
<thead>
<tr>
<th></th>
<th>MOU/ MOA</th>
<th>Other Formal Agreement</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Birth to 3 years</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>2. Child Care and Development Fund</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>3. Early Childhood Providers</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>4. Early Head Start</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>5. Federal Home Visiting Program--(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>6. Head Start</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>7. Healthy Start</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>8. Public Pre-K</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>9. Tribal Home Visiting Program</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>10. Other (limit 150 characters)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>1C-5. Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Collaboration with Federally Funded Programs and Victim Service Providers.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.1.e.</td>
</tr>
</tbody>
</table>

In the chart below select yes or no for the organizations your CoC collaborates with:
Organizations

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>state domestic violence coalitions</td>
</tr>
<tr>
<td>2.</td>
<td>state sexual assault coalitions</td>
</tr>
<tr>
<td>3.</td>
<td>other organizations that help this population</td>
</tr>
</tbody>
</table>

1C-5a. **Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.**

Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:

1. update CoC-wide policies; and
2. ensure all housing and services provided in the CoC’s geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. To align CoC-wide policies with the domestic violence community’s needs, the CoC lead agency collaborates closely with HCDVCC, the lead DV agency in our region. Regular meetings are conducted between the two agencies to represent the broader DV body. These meetings serve as a forum for updating CoC-wide policies based on collective feedback and insights. Additionally, these policies are reviewed and updated regularly to ensure compliance with HUD guidelines, the VAWA, and any other relevant updates that pertain to survivors of domestic violence. All funded DV agencies are members of the statewide coalitions and actively participate in both regional and statewide meetings. The lead DV agency, HCDVCC, is responsible for overseeing the Domestic Violence Coordinated Access system. In its role as a key participant in statewide organizations, HCDVCC maintains a regular channel of communication to discuss local needs, challenges, and successes.

2. All CoC agencies including partners not funded through the collaborative application process are required to attend Trauma Informed Care training at least annually. The lead agency procures a facilitator to lead this very important training. Additionally, Our CoC has established a DV Coordinated Access system in collaboration with the Harris County Domestic Violence Coordinating Council (HCDVCC). HCDVCC operates an independent Coordinated Access system that collaborates with 11 DV service providers. This system utilizes a distinct waitlist for DV-specific housing provided by the continuum and has a uniquely crafted tool for prioritizing clients for these units. While DV service providers primarily cater to DV victims, they also refer clients to the mainstream homeless system for broader housing needs. HCDVCC has forged MOUs with all participating domestic violence organizations, ensuring the delivery of trauma-informed, housing-first, and client-centered services tailored to individual needs. HCDVCC extends training, technical support, and additional services to all CoC providers. Additionally, two specialized Mobile Advocates offer trauma-informed services to those in the homeless system identified as victims.
1C-5b. Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

Describe in the field below how your CoC coordinates to provide training for:

1. Project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and

2. Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

1. Our CoC mandates annual trauma-informed training for all partner agencies, which forms an integral part of our training pathway programs. This training is executed by a selected vendor, and procured by the lead agency. Furthermore, the Harris County Domestic Violence Coordinating Council (HCDVCC) plays an active role in facilitating a series of monthly meetings. These include sessions with DV service providers involved in the DV Coordinated Access system, bi-monthly meetings with case managers from the DV Rapid Re-housing (RRH) system, and monthly Steering Committee discussions involving DV agency leadership. These meetings serve as platforms to share best practices, identify areas for training enhancement, and offer tailored one-on-one training and technical support to all participating agencies, encompassing both DV and homeless service providers. HCDVCC ensures the CoC stays updated on the DV system, providing at least annual updates and freely extending training related to trauma-informed services, safety planning, risk assessment, and general victim service offerings. In collaboration with the lead agency, HCDVCC has also pioneered online training sessions, ensuring they are readily accessible to all system providers.

2. In collaboration with the DVCE lead agency, the CoC conducts an annual training series. A focal point of this training is safety planning protocols. Annual training sessions are required for all CE users, aiming to create a consistent standard of care across the system. CE users are trained to adapt these safety planning tools and other resources to fit the unique needs of each survivor, recognizing that a one-size-fits-all approach may not be effective or appropriate. HCDVCC facilitates monthly meetings with DV service providers crucial to the DV Coordinated Entry system. These meetings ensure streamlined communication. Regular meetings are also held with the DVCE lead agency to stay updated on system-wide adjustments and best practices. All DV agencies have access to ongoing education through the Statewide Coalition's online platform. Through annual and biannual training, workshops, and inter-agency meetings, CE staff and DV agencies maintain current best practices. This integrated approach ensures the highest level of safety and support for survivors, guided by adaptable and critical safety planning protocols.

1C-5c. Implemented Safety Planning, Confidentiality Protocols in Your CoC’s Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

Describe in the field below how your CoC’s coordinated entry includes:

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1. All agencies involved in the C system receive specialized training, and protocols ensure that during assessments, individuals are specifically asked about possible victimization. If individuals choose, they can remain anonymous in the system. Those identified with safety concerns are immediately referred to DV Mobile Advocates, specialists who provide safety planning and other trauma-informed services. These advocates also offer training to broader homeless service providers, ensuring a comprehensive approach to safety within the entire homeless system. For agencies that are a part of the DV Coordinated Access system, signing an MOU is mandatory. This MOU delineates the roles and responsibilities of all participating entities. It signifies their commitment to the guiding principles laid out in the DV Coordinated Access Operations Manual. This manual emphasizes the system's commitment to prioritizing the safety of survivors, the use of a danger assessment for systematic scoring and safety planning, and the imperative of training related to confidentiality, privacy rights, and compliance with VAWA federal laws to enhance protections for survivors.

2. General CE agencies undergo comprehensive training and consistently adhere to confidentiality protocols. In the specialized DV Coordinated Access system, participation necessitates agencies to sign an MOU that delineates their respective roles and responsibilities. This system operates on a cloud-based platform, ensuring assessments remain de-identified to generate a priority list. Those facing the most danger and with the highest vulnerability scores are prioritized at the top of this list. The Eligibility, Prioritization, and Placement Assessment (EPPA) is utilized across all DVCA service providers. This ensures a consistent approach and facilitates integration with the cloud-based platform to display de-identified information regarding Rapid Re-Housing and Permanent Supportive Housing availability. All involved parties unequivocally commit to upholding all relevant federal or state regulations concerning client data confidentiality. This extends not just to formal agency members, but also to any associated volunteers. Disclosure or use of client information related to contractual obligations can only be undertaken with the express written consent of the client, their attorney, or their guardian.

1C-5d. Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

NOFO Section V.B.1.e.

Describe in the field below:

1. the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and

2. how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

(limit 2,500 characters)
1. All DV agencies provide aggregated data files that exclude personally identifiable information. This data is forwarded to the lead agency for performance monitoring. DV agencies use comparable databases, such as Osium, which can export the specific HUD-required files as needed. Additionally, we host monthly meetings with the DV lead agency to ensure flow of communication and project barriers.

2. Our CoC, in partnership with our DV CA lead, utilizes the de-identified aggregate data to comprehensively evaluate and address the unique needs of individuals affected by Domestic Violence, Dating Violence, Sexual Assault, and Stalking within the homeless population. This data-driven approach allows us to identify specific housing and service gaps for those who have experienced DV. Advocate for the allocation of additional resources to assist this vulnerable group. Regularly update and refine domestic violence-related information to ensure current and relevant responses. By continually assessing the specialized needs highlighted by the aggregate data, our CoC is equipped to optimize our strategies and interventions, ensuring effective support for those facing the dual challenges of domestic violence and homelessness.

<table>
<thead>
<tr>
<th>1C-5e.</th>
<th>Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.1.e.</td>
<td></td>
</tr>
</tbody>
</table>

Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:

1. whether your CoC has policies and procedures that include an emergency transfer plan;

2. the process for individuals and families to request an emergency transfer; and

3. the process your CoC uses to respond to individuals’ and families’ emergency transfer requests.

(limit 2,500 characters)
1. The CoC has implemented policies and procedures, including CoC standards adopted this year, that emphasize emergency training plans. The system also has DV Mobile Advocates available to provide comprehensive safety planning and technical assistance for all emergency transfer requests and needs. Upon enrollment, all participants receive the HUD VAWA Notice 5380, which outlines occupancy rights. This notice is provided at key touchpoints: program entry, lease signing, annual assessment, and upon exit from assistance. If participants need to transfer or relocate for safety reasons, providers follow outlined polices and procedures and work with the lead agency and/or mobile advocates to establish a comprehensive transfer/relocation timeline as needed.

2. When clients report compromised safety to their case manager or other staff members, they are promptly informed about their emergency transfer options. Each agency acts swiftly to address emergency transfer requests as they arise. As needed case managers will work with the DV mobile advocates or the lead agency for support. HCDVCC and the CoC lead agency hold copies of emergency transfer plans emphasizing uniformity across agencies while prioritizing safety. Should clients require pro bono legal services to negotiate with landlords, DV service providers readily facilitate this. All service providers are committed to ensuring their staff are well-versed in the emergency transfer policies and procedures.

3. CoC prioritizes the immediate safety of individuals and families. Individuals are accommodated without the need for proof, ensuring a swift response to their immediate needs. To bolster these efforts, the CoC, in collaboration with the DV system, has designated DV Mobile Advocates. These advocates cater to clients from any agency within the CoC region who may be survivors of domestic violence, sexual assault, human trafficking, or stalking. HCDVC has streamlined this support by setting up a specialized email, accessible to all providers, & providing direct cell phone lines to connect with the DV System Mobile Advocates promptly. These advocates stand ready to assist non-DV agencies with emergency transfer requests, provide needed advocacy, and ensure comprehensive safety planning. Throughout this process, upholding and preserving client confidentiality remains paramount. Comprehensive training on VAWA and domestic violence issues is disseminated system-wide to ensure consistent & informed responses.

<table>
<thead>
<tr>
<th>1C-5f.</th>
<th>Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>NOFO Section V.B.1.e.</td>
</tr>
</tbody>
</table>

Describe in the field below how your CoC:

1. ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC’s geographic area; and

2. proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.

(limit 2,500 characters)
1. The CoC employs a dual-system strategy, ensuring DV survivors and those affected by dating violence, SA, or stalking can access all housing and services in our area. Access routes include the DV Coordinated Access system and the general homeless Coordinated Access system. DV providers collaborate with the homeless system via designated contacts and in-person assessment sites. Client confidentiality is paramount: in non-DV settings, clients can opt to enter the HMIS system anonymously or with a pseudonym. The DV system uses unique numerical IDs to maintain confidentiality, and clients are consistently informed of these practices. Collaborating with the community, the DV system designated 25% of housing vouchers for DV survivors, addressing urgent needs. Accommodations are in place for high-risk individuals, emphasizing our dedication to safe housing accessibility.

2. The DV/CA lead, HCDVCC has strategically positioned two DV System Mobile Advocates whose primary role is to bridge the gap between DV and the general homeless response systems. These advocates actively pinpoint and mitigate barriers that impede safe housing and services for individuals impacted by domestic violence, dating violence, sexual assault, and stalking. Their scope isn't limited to just interfacing between systems; they also extend their expertise to encampments and the navigation center, ensuring that the principles of safety and confidentiality are deeply ingrained throughout the system. These DV system advocates play an educational role, imparting vital knowledge to homeless system case management teams. They conduct support groups at non-DV homeless sites and make pivotal referrals, such as directing clients from the DV waitlist, who might not meet the priority threshold for DV services, to the general CA system. Through their in-depth involvement, the mobile advocates observed a crucial trend: many individuals on the DV waitlist experienced a change in their housing status, becoming literally homeless. This shift accentuates their need for immediate services and warrants timely referrals to non-DV housing systems.

1C-5g. Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs.

NOFO Section V.B.1.e.

Describe in the field below how your CoC:

| 1. | ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and |
| 2. | accounted for the unique and complex needs of survivors. |

(limit 2,500 characters)
1. Our CoC and DVCA programs are shaped by survivor insights, notably from the BIPOC community. We don't just employ survivors; we actively involve them in decision-making. They're recruited through case managers and online forums and offered skill-boosting training. All are compensated hourly at the same rate. We secure survivor seats on our CoC’s Consumer Advisory Committee and NOFO review committee, ensuring they influence key decisions. In partnership with United Way, we collect and implement survivor feedback to refine our services. We use surveys and panels to stay attuned to community needs. We’re launching the 'Survivor's Tenants Council' with Groundwork Co-Creative for enhanced advocacy. A survivor also sits on our Steering Committee, enriching our policy development. Our survivor-centric model is core to our mission, integrating lived experiences into every aspect of our work.

2. The CoC lead agency and the DV system are attuned to the unique and complex needs of survivors, largely thanks to our emphasis on hiring staff with lived experiences. Survivor-employees play a pivotal role in shaping policies and programs, ensuring they align with actual survivor needs. Feedback from agency-level consumer groups is not just collected but actively implemented to continually refine our services. To better account for the unique needs of survivors, we employ practices such as asking for name, gender, and language preferences, providing multiple options for secure communication, and ensuring survivors consent to any disclosure of their status and participation within the CoC. These specific measures exemplify our commitment to personalized support, aligning with the diverse challenges each survivor faces. Our adaptable programs and feedback-driven improvements underscore our dedication to understanding and addressing the multifaceted needs of survivors.

1C-6. Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Training.

<table>
<thead>
<tr>
<th>NOFO Section V.B.1.f.</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?</td>
</tr>
<tr>
<td>2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?</td>
</tr>
<tr>
<td>3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?</td>
</tr>
</tbody>
</table>


<table>
<thead>
<tr>
<th>NOFO Section V.B.1.f.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Describe in the field below:</td>
</tr>
<tr>
<td>1. how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;</td>
</tr>
<tr>
<td>2. how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;</td>
</tr>
<tr>
<td>3. your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and</td>
</tr>
<tr>
<td>4. your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.</td>
</tr>
</tbody>
</table>
1. Our CoC engages in a collaborative, multi-layered approach to regularly update its anti-discrimination policy, ensuring it remains trauma-informed and responsive to the needs of LGBTQ+ individuals and families. Initially, we align our policy with the latest guidelines from HUD to ensure compliance at the federal level. We consistently gather input from both partner organizations and consumers, including those from LGBTQ+ communities, to stay informed about any challenges or barriers within the system. Over the year we established CoC standards that provide explicit anti-discrimination guidelines, developed in collaboration with all CoC partners, notably including LGBTQ+ organizations. To further these standards at the project level, we have formed a Continuous Quality Improvement (CQI) team that meets monthly. This team monitors compliance with the CoC standards and offers targeted feedback and guidance to service providers, ensuring that the principles of the policy are consistently applied across the CoC. We aim for uniformity and equity in our services, guaranteeing that LGBTQ+ individuals and families experience a discrimination-free environment when accessing shelter, housing, and supportive services.

2. The system adopted CoC standards last year that provide clear guidelines on anti-discrimination policies. We are initiating a CQI team that will convene monthly to monitor compliance with the CoC Standards. Our aim is to achieve greater uniformity and ensure equity in this endeavor.

3. We conduct annual site visits, during which agencies are required to showcase their client and agency-level policies and procedures. Should any agency display discrepancies, they are placed on monitoring plans. Crucially, each agency has established mechanisms for client feedback. Clients also possess both the right and the resources to lodge grievances in cases of discrimination.

4. Every Authorized User Agency that enters into an MOU with CFTH commits to fully adhering to Fair Housing guidelines and all related funding and program stipulations. This MOU mandates that User Agencies operate within the Coordinated Access System in strict alignment with the statutes and regulations pertinent to their housing programs, ensuring compliance with our CoC’s anti-discrimination policies. Noncompliance is addressed through procedures outlined within the MOU to maintain the integrity and fairness of our services and by regular Performance Improvement Plan Monitoring.
1C-7a. Written Policies on Homeless Admission Preferences with PHAs.

NOFO Section V.B.1.g.

Describe in the field below:

1. steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—If your CoC only has one PHA within its geographic area, you may respond for the one; or

2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

1. Within our CoC’s jurisdiction, most people experiencing literal homelessness are located in the City of Houston/Harris County. Our two primary PHAs are the Harris County Housing Authority (HCHA) and the Houston Housing Authority (HHA). Both have implemented active homeless preferences, with eligibility criteria in alignment with HUD’s homeless definition. They also offer project-based vouchers for PSH projects, both active and forthcoming. Additionally, they’ve committed to all Emergency Housing Vouchers, with established MOUs and a Coordinated Entry System referral process in place. PHA leadership serve as voting members on the CoC Board, ensuring a close relationship between the housing authorities and our community's homeless response system. To maintain synchronization and expedite PSH leveraging PHA assistance, we hold regular calls and meetings, including weekly operational lease-up monitoring, and monthly development funding discussions. We also have a move-on strategy for households that have stabilized with supportive services but still need rental subsidies. In partnership with PHAs and HUD multi-family properties, these households are transitioned and provided short-term services as necessary.

2. The CoC is engaged with all PHA’s in our geographic region including Houston, Harris, Fort Bend and Montgomery Counties.

1C-7b. Moving On Strategy with Affordable Housing Providers.

Not Scored—For Information Only

Select yes or no in the chart below to indicate affordable housing providers in your CoC’s jurisdiction that your recipients use to move program participants to other subsidized housing:

1. Multifamily assisted housing owners   Yes
2. PHA   Yes
3. Low Income Housing Tax Credit (LIHTC) developments   Yes
4. Local low-income housing programs
   Other (limit 150 characters) Yes

5.

1C-7c. Include Units from PHA Administered Programs in Your CoC’s Coordinated Entry. 
NOFO Section V.B.1.g.

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC’s coordinated entry process:

<table>
<thead>
<tr>
<th>Program</th>
<th>Indication</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Emergency Housing Vouchers (EHV)</td>
<td>Yes</td>
</tr>
<tr>
<td>2. Family Unification Program (FUP)</td>
<td>Yes</td>
</tr>
<tr>
<td>3. Housing Choice Voucher (HCV)</td>
<td>Yes</td>
</tr>
<tr>
<td>4. HUD-Veterans Affairs Supportive Housing (HUD-VASH)</td>
<td>Yes</td>
</tr>
<tr>
<td>5. Mainstream Vouchers</td>
<td>Yes</td>
</tr>
<tr>
<td>6. Non-Elderly Disabled (NED) Vouchers</td>
<td>No</td>
</tr>
<tr>
<td>7. Public Housing</td>
<td>No</td>
</tr>
<tr>
<td>8. Other Units from PHAs:</td>
<td></td>
</tr>
</tbody>
</table>

1C-7d. Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. 
NOFO Section V.B.1.g.

1. Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)? 
   No

2. Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement. 
   Program Funding Source: N/A

1C-7e. Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). 
NOFO Section V.B.1.g.

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan? 
Yes
Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program? Yes

If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.

<table>
<thead>
<tr>
<th>PHA</th>
</tr>
</thead>
<tbody>
<tr>
<td>Harris County Hou...</td>
</tr>
<tr>
<td>Houston Housing A...</td>
</tr>
</tbody>
</table>
1C-7e.1. List of PHAs with MOUs

Name of PHA: Harris County Housing Authority

1C-7e.1. List of PHAs with MOUs

Name of PHA: Houston Housing Authority
HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

### 1D-1. Discharge Planning Coordination.

**NOFO Section V.B.1.h.**

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

<table>
<thead>
<tr>
<th>System of Care</th>
<th>Coordination</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foster Care</td>
<td>Yes</td>
</tr>
<tr>
<td>Health Care</td>
<td>Yes</td>
</tr>
<tr>
<td>Mental Health Care</td>
<td>Yes</td>
</tr>
<tr>
<td>Correctional Facilities</td>
<td>Yes</td>
</tr>
</tbody>
</table>

### 1D-2. Housing First–Lowering Barriers to Entry.

**NOFO Section V.B.1.i.**

1. Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition.  
   - 47

2. Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition that have adopted the Housing First approach.  
   - 47

3. This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2023 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.  
   - 100%

### 1D-2a. Project Evaluation for Housing First Compliance.

**NOFO Section V.B.1.i.**

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.
1. Our CoC conducts evaluations to verify the adherence of projects to the Housing First principles as indicated in their project applications. This starts with the Housing First questionnaire for all new and renewal projects, a vital aspect of the annual NOFO competition scoring system. We enforce these standards through the NOFO process, with potential fund reallocation for projects not meeting the criteria, thus guaranteeing support only for genuine adherence. Our commitment to compliance is evident in our annual site visits, where we examine policies and procedures at the agency level to maintain alignment with Housing First principles, nurturing a consistently compliant system. When inconsistencies arise, corrective action plans are implemented, backed by regular monitoring to ensure alignment.

2. The CoC evaluates various projects using key performance indicators. We assess the duration clients maintain stable housing, a crucial metric for a project's long-term success. Additionally, we review the number of referrals accepted or declined and accumulate client feedback to refine our services continually. We track the success rate of clients transitioning to permanent housing or attaining other positive outcomes, indicative of the program's effectiveness. Through these evaluations, we foster a deep understanding of each project's performance, ensuring alignment with the Housing First Approach. To enhance this alignment, we conduct annual Housing First training sessions for all CoC agencies, with supplementary training provided by our local field office each fall.

3. Our CoC evaluates projects to maintain adherence to the Housing First approach, utilizing tools like annual site visits for reviewing policy alignment, service quality, and documentation precision. We focus on gathering qualitative data at the agency level, which envelops client feedback and case management reports, facilitating a holistic project evaluation. To ensure communication and collaboration, the lead agency organizes regular meetings - be it weekly, monthly, or quarterly. These gatherings act as a key platform to navigate concerns and enhance case management delivery. Here, we work to mitigate perceived barriers and fine-tune eligibility criteria, ensuring streamlined client referrals aligned with Housing First principles. This strategic, multifaceted evaluation process is vital in preserving the integrity and effectiveness of the Housing First approach across projects.
1. Our CoC conducts comprehensive street outreach throughout the entire region, including unincorporated areas. Specialized staff, dispersed strategically, collaborate closely with the CA system, focusing primarily on housing solutions. Alongside these main teams, other groups in the CoC area engage in CA training and undertake diverse interventions. These initiatives are bolstered by partnerships with local mental health agencies, the VA, and law enforcement, forming a cohesive network to address various facets of homelessness. They also coordinate with organizations, churches, and volunteer groups to expand their reach, effectively identifying and assisting all individuals experiencing unsheltered homelessness. This year, we launched the "Show the Way" initiative, a tool facilitating effective engagement and relationship-building with individuals, including those with disabilities or language barriers. This app, equipped with geolocation capabilities, significantly enhances our outreach efforts.

2. Yes, Street Outreach covers 100 percent of the geographic area.

3. Outreach teams actively conduct street operations five days a week, spanning mornings, afternoons, and evenings, and extend their services over weekends as necessary. Aiming for weekly engagement in their respective areas, these teams maintain a consistent presence to foster trust and assistance. In case of emergencies or disasters, the teams are prepared to work flexible hours to ensure the safety of unsheltered individuals, assisting them in finding and moving to safe havens if required.

4. Our CoC has adapted its street outreach strategies specifically to engage individuals who are less likely to seek help. We host continuous workgroups focusing on coordinating services for those living unsheltered and disengaged with traditional services. One significant initiative is the Encampment Workgroup, which facilitates collaboration among outreach teams to pinpoint potential encampments, allocate teams to various CoC areas, liaise with specialized service providers, and offer training on outreach topics. This workgroup acts as a catalyst, integrating specialized outreach teams to address the unique needs of clients facing complex barriers, particularly those identified as chronically homeless. These individuals are added to an Active List, which ensures they receive ongoing, weekly engagement, specifically designed to meet their distinct needs.

Your CoC’s Strategies

1. Engaged/educated local policymakers
2. Engaged/educated law enforcement
3. Engaged/educated local business leaders

<table>
<thead>
<tr>
<th>Your CoC’s Strategies</th>
<th>Ensure Homelessness is not Criminalized</th>
<th>Reverse Existing Criminalization Policies</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Engaged/educated local policymakers</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>2. Engaged/educated law enforcement</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>3. Engaged/educated local business leaders</td>
<td>Yes</td>
<td>No</td>
</tr>
</tbody>
</table>
4. Implemented community wide plans  
Yes  
No

5. Other (limit 500 characters)  
Collaborating with other CoCs who have similar criminalization laws.  
Yes  
No

1D-5.  
Rapid Rehousing—RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.  

NOFO Section V.B.1.I.

<table>
<thead>
<tr>
<th>HIC Longitudinal HMIS Data</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>HIC</td>
<td>3,916</td>
<td>2,440</td>
</tr>
</tbody>
</table>

1D-6.  
Mainstream Benefits—CoC Annual Training of Project Staff.  

NOFO Section V.B.1.m.

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC’s geographic area:

<table>
<thead>
<tr>
<th>Mainstream Benefits</th>
<th>CoC Provides Annual Training?</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Food Stamps</td>
<td>Yes</td>
</tr>
<tr>
<td>2. SSI—Supplemental Security Income</td>
<td>Yes</td>
</tr>
<tr>
<td>3. SSDI—Social Security Disability Insurance</td>
<td>Yes</td>
</tr>
<tr>
<td>4. TANF—Temporary Assistance for Needy Families</td>
<td>Yes</td>
</tr>
<tr>
<td>5. Substance Use Disorder Programs</td>
<td>Yes</td>
</tr>
<tr>
<td>6. Employment Assistance Programs</td>
<td>Yes</td>
</tr>
<tr>
<td>7. Other (limit 150 characters)</td>
<td></td>
</tr>
</tbody>
</table>

1D-6a.  
Information and Training on Mainstream Benefits and Other Assistance.  

NOFO Section V.B.1.m

Describe in the field below how your CoC:

1. systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC’s geographic area;

2. works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and

3. works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.
(limit 2,500 characters)

1. The lead agency consistently updates the CoC on mainstream resources through quarterly webinars and offers a portal on our website with the necessary information. Additionally, monthly meetings are convened to share real-time updates with CoC employees. All projects benefit from the support of the lead agency’s income team, which regularly monitors updates on mainstream resources and disseminates this information throughout the system.

2. The income teams actively facilitate collaboration between project staff and healthcare organizations, including those specializing in substance abuse and mental health treatments, to help program participants access necessary healthcare services. In monthly training, we urge all project teams to leverage the available healthcare resources and partnerships to provide clients with comprehensive assistance in applying for insurance. The CoC organizes workgroup meetings involving various stakeholders such as MCOs, Workforce Commission, SOAR-trained staff, SSA, VA, FQHCs, and the Department of Health and Human Services. The funding received from CARES/ARPA has been instrumental in establishing specialized response teams that focus on mental, behavioral, and substance abuse issues. These teams not only offer critical services but also assist individuals in enrolling in health insurance programs.

3. The CoC has established a comprehensive SOAR program, spearheaded by the lead agency's Income Programs Team, which includes two certified SOAR leads. A key partner in the CoC SOAR initiative is the state of Texas's SOAR lead. It is mandatory for all staff involved in SOAR contracts to obtain SOAR certification, and they are required to attend regular meetings and training to maintain this certification.


NOFO Section V.B.1.n.

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)
While non-congregate shelters offer potential benefits, feedback from our community indicates that rapidly housing individuals is a more effective solution within our CoC region at this time. Therefore, we have not adopted the non-congregate shelter model but are exploring other avenues such as working with local governments to potentially purchase a hotel or motel to be converted into voucher-supported permanent housing. Our primary focus remains on eliminating barriers to permanent housing solutions, particularly for the most vulnerable groups. By channeling our resources toward expanding our housing programs, we've significantly reduced the number of individuals experiencing unsheltered homelessness. This housing-first approach also serves as a proactive measure against the spread of infectious diseases commonly associated with unsheltered living conditions. Our landlord engagement team is instrumental in this effort. They work closely with landlords to integrate and prepare units for program utilization while educating them on the specific needs and challenges of our clients. This not only speeds up the housing placement process but also creates a more supportive environment, facilitating long-term stability for those housed. Our team also serves as a mediator for any issues that may arise post-placement, ensuring individuals retain their housing and do not return to homelessness. Through these strategies, we are enhancing our capacity to address homelessness more holistically, even without the utilization of non-congregate shelters.

ID-8. Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.

NOFO Section V.B.1.o.

Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:

1. develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and
2. prevent infectious disease outbreaks among people experiencing homelessness.

(limit 2,500 characters)
1. To respond to infectious disease outbreaks, the CoC collaborates extensively with public health agencies at the national, state, and local levels, such as Public Health and the City Health Department. We work proactively to develop and communicate policies and procedures addressing emerging health crises like COVID-19 and Monkeypox, aimed at safeguarding both service providers and individuals experiencing homelessness. A dedicated webpage managed by the Coalition for the Homeless serves as a central hub for up-to-date information, FAQs, resources, and best practices pertaining to COVID-19. This platform also houses links to official CDC guidelines and announcements to ensure public safety. In circumstances demanding social distancing to mitigate disease spread, we have established guidelines for case management and outreach to be conducted remotely, complementing the existing CDC directives concerning homeless populations and service providers. These resources are updated frequently and disseminated through a variety of channels including emails, the Coalition's website, partnership meetings, and social media, ensuring widespread accessibility. The content, available in both English and Spanish, is also relayed through recorded messages posted on our website, facilitating broader reach and engagement during critical times.

2. To prevent infectious disease outbreaks among people experiencing homelessness, the CoC collaborates with public health agencies to implement strategies demonstrated to be effective during the COVID-19 pandemic and adaptable for future scenarios. A primary focus is securing permanent housing for the homeless, a strategy that has successfully assisted over 20,000 individuals in the last three years. In areas with a significant homeless population, we deploy essential resources such as bilingual health information fliers, PPE, hygiene kits, and hand-washing stations. We are in the process of developing a disaster response plan that emphasizes community coordination and swift action during emergencies, including infectious disease outbreaks. This proactive plan, grounded in collaboration with community partners and local authorities, seeks to reduce the vulnerability of this population during crises, aiming for a resilient community capable of effectively mitigating potential outbreaks and emergencies.

<table>
<thead>
<tr>
<th>ID-8a</th>
<th>Collaboration With Public Health Agencies on Infectious Diseases.</th>
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<thead>
<tr>
<th>NOFO Section V.B.1.o.</th>
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</table>

**Describe in the field below how your CoC:**

1. shared information related to public health measures and homelessness, and

2. facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

(limit 2,500 characters)
1. Our CoC actively disseminates critical public health information and resources to aid in preventing infectious disease outbreaks among those experiencing homelessness. This information, sourced from credible institutions like the CDC, local health agencies, and healthcare systems, is shared widely through various platforms including our website, e-newsletters, and social media channels, ensuring a broad reach. As the lead agency we collaborate with local government entities and health agencies to harmonize responses and promote best practices concerning potential infectious outbreaks among the homeless population. This collaboration extends to direct engagement with outreach teams, shelters, and various public service providers, including hospitals and local law enforcement, facilitating the distribution of bilingual physical handouts and other essential resources to those at risk. These resources are not only available online but are also discussed in public/CoC meetings, which are recorded and made accessible on our website, fostering a community that is well-informed and prepared to tackle public health challenges. Additionally, we are working on a disaster response plan which includes building and fostering relationships with various stakeholders to ensure the public health of our community and individuals served.

2. The Coalition maintains continuous communication with public health agencies to stay updated on the best practices for preventing and mitigating infectious diseases among both sheltered and unsheltered populations. The CoC promptly disseminates updated guidance from the CDC and other health agencies to shelter and housing providers, ensuring they are equipped to protect their program participants from potential outbreaks. Furthermore, our outreach and CA teams work hand-in-hand with the public health system, both on the ground and through workgroups, to streamline care coordination for homeless individuals and share timely risk updates. This cooperative approach extends to the evaluation and decommissioning of encampment sites, involving partnerships with the local health department to assess and minimize public health risks, especially during transitions to navigation centers or housing sites.

<table>
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<tbody>
<tr>
<td>NOFO Section V.B.1.p.</td>
</tr>
<tr>
<td>Describe in the field below how your CoC's coordinated entry system:</td>
</tr>
<tr>
<td>1. covers 100 percent of your CoC's geographic area;</td>
</tr>
<tr>
<td>2. uses a standardized assessment process; and</td>
</tr>
<tr>
<td>3. is updated regularly using feedback received from participating projects and households that participated in coordinated entry.</td>
</tr>
</tbody>
</table>

(limit 2,500 characters)
1. The CoC’s geographic area is fully covered by the coordinated entry system, with over 200 trained assessors distributed across various hubs, outreach teams, and in-reach staff in the region. To facilitate access, the lead agency operates a dedicated CE Intake Line, enabling service providers and individuals at risk of homelessness to initiate and track their coordinated entry process either by call or email. This service extends to agencies assisting clients with high service needs who are living unsheltered, including the county’s two public hospital emergency departments and community health workers.

2. Yes, the Coordinated Access System employs a standardized assessment process that prioritizes housing for the most vulnerable individuals. This is carried out using a locally developed Housing Prioritization Tool that assigns point values based on various aspects of an individual’s homelessness situation.

3. The lead agency routinely revises the CA system to meet both HUD standards and local system requirements. Adjustments are made considering consumer feedback, insights from workgroups, and identified system needs. To ensure the effectiveness and compliance of the alterations, the Consumer Advisory Committee reviews and approves all proposed changes or updates to the CA system. This collaborative approach ensures that the system remains responsive and adaptable to the evolving needs of our community.

<table>
<thead>
<tr>
<th>1D-9a.</th>
<th>Program Participant-Centered Approach to Centralized or Coordinated Entry.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.1.p.</td>
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</tbody>
</table>

Describe in the field below how your CoC’s coordinated entry system:

1. reaches people who are least likely to apply for homeless assistance in the absence of special outreach;

2. prioritizes people most in need of assistance;

3. ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and

4. takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)
1. Yes, the CoC robustly engages with individuals unlikely to seek homeless assistance by utilizing pre-existing connections within various community systems. Our Coordinated Access team partners with entities such as hospitals, jail diversion projects, & churches, as well as other non-traditional associates, to effectively reach these groups. In total, the CoC collaborates with over 50 community partners region-wide, a majority of whom utilize the CA Intake Line when assisting a client inclined to connect with one of our hubs. This network of sustained partnerships enables swift & efficient access to essential services, thereby ensuring timely assistance and support.

2. Yes, the CA System employs a local tool to prioritize applicants based on their level of vulnerability, ensuring that the most needy households receive assistance first.

3. The CA system diligently directs the most vulnerable individuals to housing first, adhering to their preferences and ensuring swift placements. This procedure is outlined in the Coordinated Access Operations Manual, which specifies timeframes & benchmarks for the process, facilitated by dedicated workgroups overseeing outreach, assessment, and navigation. In cases where program requirements do not align with a client's needs or preferences, clients have the option to decline a referral, initiating a reevaluation of their case to find a more suitable housing solution. This structured yet flexible approach guarantees that those most in need receive timely access to permanent housing in line with their preferences.

4. Our CE system is designed to minimize burdens on individuals and families seeking assistance while also prioritizing a consumer-driven approach. We streamline the process by utilizing an intake line, which facilitates easier & more efficient access to services. The CoC staff & partners collaborate to regularly review the assessment questions, aiming to eliminate or modify those that may be invasive or problematic. This review process actively incorporates input from consumers & community partners to ensure that the questions we ask are both sensitive & relevant to the needs of those we serve. To make the system as streamlined as possible, we work to help clients navigate available resources in the most straightforward manner. We continuously incorporate client & partner feedback to identify and remove potential stress points in the system, tailoring our services more closely to individual needs & preferences.

1D-9b. Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry–Reporting Violations.

NOFO Section V.B.1.p.

Describe in the field below how your CoC through its centralized or coordinated entry:

| 1. | affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness; |
| 2. | informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and |
| 3. | reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan. |

(limit 2,500 characters)
1. Yes, our CoC proactively and extensively markets housing and services within its geographic area to ensure it reaches all individuals experiencing homelessness. This is achieved through robust community partnerships and collaboration with local organizations such as United Way. We have implemented initiatives including the establishment of a CA intake line, which is accessible to anyone in the city, to facilitate ease of access to necessary services. Additionally, we constantly engage with various community partners in our region to broaden our reach and create a network that ensures no individual is left unsupported. These concerted efforts affirm our commitment to inclusivity and providing aid to all those in need in our community.

2. Yes, we have implemented a systematic procedure to guarantee that all program participants are thoroughly educated about their rights and the available remedies under federal, state, and local fair housing and civil rights laws. We regularly collaborate with CoC partners to disseminate educational materials and extend necessary assistance, ensuring a well-rounded support system for all involved. Our CoC Strategic Planning team keeps our CoC updated on any changes/updates as well as keeping up with all HUD communications.

3. Yes, our CoC has a reporting protocol to promptly alert appropriate jurisdictions of any observed impediments to fair housing for current or prospective participants. During CE appointments, clients are informed of their rights. If CoC staff, consumers, or partners note any fair housing issues, they use a standardized form to document details. These reports go to a CoC Committee for review and action, which could involve investigation, resolution, or immediate reporting to the jurisdiction responsible for the Consolidated Plan. We hold annual fair housing reviews and site visits with CoC partners, who also undergo regular training to stay current with regulations and best practices. This ensures a proactive and responsive system for promoting fair housing.

1D-10. Advancing Racial Equity in Homelessness—Conducting Assessment.

NOFO Section V.B.1.q.

1. Has your CoC conducted a racial disparities assessment in the last 3 years? Yes
2. Enter the date your CoC conducted its latest assessment for racial disparities. 05/23/2022


NOFO Section V.B.1.q.

Describe in the field below:

1. your CoC’s process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and

2. what racial disparities your CoC identified in the provision or outcomes of homeless assistance.
1. Our CoC has established a process with a commitment to addressing potential racial disparities in the provision and outcomes of homeless assistance. Through data collection and analysis, which reviews both racial and ethnic identifiers along with housing outcomes, we work to spot and correct any patterns of disparity. This not only serves as a cornerstone in our strategy to identify trends and implement necessary interventions but also fortifies our mission to secure equal access and favorable outcomes for all racial and ethnic groups.

2. Our CoC’s HMIS data analysis reveals significant racial disparities in homeless assistance outcomes in our area. Despite representing only 18% of the general population, the Black or African American community is notably overrepresented in poverty and homelessness statistics. Similarly, while the White (Non-Hispanic) and Hispanic/Latino communities constitute 24% and 41% of the general population respectively, they are unequally represented in both poverty and homelessness statistics. During our evaluation, a high percentage of negative exits and returns to homelessness involved individuals from BIPOC communities, demonstrating a persistent disparity. The BIPOC grouping, however, tends to mask the specific experiences of different racial groups, indicating the need for a more detailed analysis to address the unique needs and outcomes of each subgroup. Our next step is to launch a thorough equity study in the first quarter of 2024. This study aims to identify areas needing system improvements to foster a more inclusive service provision. Subsequently, we will partner with a Diversity, Equity, and Inclusion consultant to develop and execute an equity work plan, focusing on enhancing fairness and inclusivity in our assistance programs.

### Implemented Strategies that Address Racial Disparities

<table>
<thead>
<tr>
<th>Strategy Description</th>
<th>Yes/No</th>
</tr>
</thead>
<tbody>
<tr>
<td>The CoC’s board and decisionmaking bodies are representative of the population served in the CoC.</td>
<td>Yes</td>
</tr>
<tr>
<td>The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.</td>
<td>Yes</td>
</tr>
<tr>
<td>The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.</td>
<td>Yes</td>
</tr>
<tr>
<td>The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.</td>
<td>Yes</td>
</tr>
<tr>
<td>The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.</td>
<td>Yes</td>
</tr>
<tr>
<td>The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.</td>
<td>Yes</td>
</tr>
<tr>
<td>The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.</td>
<td>Yes</td>
</tr>
<tr>
<td>The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.</td>
<td>Yes</td>
</tr>
<tr>
<td>The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.</td>
<td>Yes</td>
</tr>
<tr>
<td>The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.</td>
<td>Yes</td>
</tr>
</tbody>
</table>
11. The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness. Yes

Other: (limit 500 characters)

12. Equity is part of our New Project and Renewal Project Process. Yes

1D-10c. Implemented Strategies that Address Known Disparities.

NOFO Section V.B.1.q.

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC is deeply committed to rectifying known disparities within our community, influenced largely by the enduring social and structural disparities impacting marginalized groups including the BIPOC and LGBTQIA+ communities. Central to our approach is the shift from project-centric to person-centric methods in our homelessness response system, pivoting towards strategies dictated by community needs and priorities. Our strategies are grounded in a continuous and critical evaluation of the Coordinated Access System, leveraging both qualitative and quantitative data to steer our initiatives. Essential to this process is active engagement with consumers, utilizing qualitative feedback channels and organizing focus groups to gather firsthand insights and perspectives. This collaborative approach ensures that our strategies are nuanced and directly resonate with the needs of the community. To facilitate a more inclusive environment, we are directing investments towards culturally specific projects, amplifying outreach efforts in communities affected by gentrification and housing exclusion, and cultivating equitable engagement strategies that encourage new partners to lead outreach activities in their localities. Utilizing HMIS, we have established a real-time framework to understand the dynamics between underserved communities and the homelessness system, thereby fostering informed strategies. Recognizing the pronounced adversities faced by Black/Hispanic residents in our region, especially in the backdrop of the COVID-19 pandemic, we are augmenting our Coordinated Access-Outreach plan to bridge existing gaps. This transcends mere ethical obligations and is fundamental in instigating substantial, consumer-informed change within the homelessness response system.

1D-10d. Tracked Progress on Preventing or Eliminating Disparities.

NOFO Section V.B.1.q.

Describe in the field below:

1. the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and

2. the tools your CoC uses.

(limit 2,500 characters)
1. To effectively track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance, our CoC has instituted a comprehensive approach that heavily relies on the analysis of various data sets. We continuously review our HMIS data, contrasting it with the regional census data to ensure a broad perspective and accurate tracking. This method allows us to discern patterns and trends that might indicate existing or emerging disparities in service provision. Annually, we also review the PIT data, which provides demographic insights. These insights facilitate the planning and execution of targeted outreach initiatives throughout the year, aimed at engaging individuals who are identified as being particularly vulnerable or underserved. This annual review serves as a catalyst for adaptive strategies, helping us to reach and assist those individuals more effectively. Through the diligent analysis of data from these channels, we can fine-tune our program designs, enhancing the support for navigation and augmenting landlord engagement in specific areas. The goal here is to develop tailored approaches that address the unique needs and circumstances of various groups, thus minimizing disparities.

2. To track and prevent disparities in our community, our CoC leverages an array of data analysis and management tools, fostering a comprehensive approach towards the prevention and elimination of disparities. Our toolbox encompasses HMIS the pivotal resource that aids in the intricate analysis of homelessness trends and patterns within our region, serving as the foundation for informed decision-making and strategy formulation. Data from cross-systems and comparable system databases, Local Census Data, and HUD's Analysis Tool on Race and Ethnicity. We also rely on Project Performance and System Dashboards. These dashboards empower us to closely track our progress and evaluate the efficacy of our strategies, fostering timely adaptations and enhancements to meet the identified needs and trends within our community. We also rely on our consumers and various consumer representatives across the CoC at various levels between front-line staff, to executive level to consumers currently in programs, and we utilize their feedback to ensure we are steering in the correct direction.

1D-11. Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.

NOFO Section V.B.1.r.

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)
Our CoC actively leverages social media platforms, our official website, and periodic meeting announcements to attract new consumers and involve individuals with lived experiences of homelessness in leadership and decision-making roles. These digital avenues are instrumental in broadening our reach and ensuring that a diverse group of individuals are aware of and can contribute to our initiatives. Through various strategies and platforms, we endeavor to create a dynamic community where the voices of those with lived experiences are central. We have designated three seats on the CoC Steering Committee exclusively for individuals with firsthand experience of homelessness. Members filling these seats can attend conferences and training sessions year-round, cultivating them into adept leaders and advocates in this domain. Moreover, we’ve initiated two workgroups of individuals with lived homelessness experiences, serving as essential liaisons in encouraging active participation in the CoC planning and evaluation processes. The Consumer Advisory Council is a cornerstone in our outreach efforts. Representing the diverse backgrounds found in our homelessness response system, the council regularly adjusts its meeting schedules to cater to the evolving needs and timings of its members. The CAC is instrumental in guiding the CoC’s narrative strategy, ensuring that lived experiences are portrayed with dignity and authenticity. This council leads our efforts to foster a more equitable and informed homelessness system. The YAB partners with the CoC to develop, implement, and assess youth-focused programs throughout the CoC. The YAB has launched a widespread membership campaign across the CoC and various youth-serving agencies, promoting active youth participation in selecting their leaders and contributing to the group’s dynamics. Lastly, we require all projects funded through the CoC NOFO to establish a consistent feedback channel with consumers at the project level, an essential requirement for all renewing and new projects, forming a critical aspect of our evaluation criteria. We are committed to integrating valuable insights into our project assessment standards and learning new ways to market how consumers can be part of system solutions.

1D-11a. Active CoC Participation of Individuals with Lived Experience of Homelessness.

<table>
<thead>
<tr>
<th>Level of Active Participation</th>
<th>Number of People with Lived Experience Within the Last 7 Years or Current Program Participant</th>
<th>Number of People with Lived Experience Coming from Unsheltered Situations</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. included in the decisionmaking processes related to addressing homelessness.</td>
<td>70</td>
<td>30</td>
</tr>
<tr>
<td>2. Participate on CoC committees, subcommittees, or workgroups.</td>
<td>70</td>
<td>30</td>
</tr>
<tr>
<td>3. included in the development or revision of your CoC’s local competition rating factors.</td>
<td>70</td>
<td>30</td>
</tr>
<tr>
<td>4. included in the development or revision of your CoC’s coordinated entry process.</td>
<td>70</td>
<td>30</td>
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</table>
Our CoC firmly believes that individuals who have encountered homelessness are not merely integral to our efforts but constitute the very heartbeat of our operations. They play a crucial role in molding every aspect of the homeless response system. In the past year, we have orchestrated a broad series of system trainings – totaling over 75 sessions throughout the year. These training sessions catered not only to partners and consumers involved with various agencies but also to individuals eager to enhance their comprehension of the homeless response system. We actively encourage and streamline participation in both national and local conferences. We prioritize facilitating opportunities for members of the Steering Committee, Consumer Advisory Council and the Youth Advisory Board to attend and actively engage in these events. This initiative highlights our dedication to creating a space where individuals with lived experiences are recognized and valued not as mere tokens in boards or committees, but as pivotal partners possessing equal power and influence in decision-making procedures. We take pride in noting that over half of the organizations—approximately 75—collaborating with the CoC currently employ individuals with lived experiences in either leadership capacities or as integral members of their boards of directors. Through these concerted efforts, we aim to magnify the voices of those with lived experiences, acknowledging their indispensable role in guiding our operations and strategies with unparalleled authenticity and insight.

1D-11c. Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.

Describe in the field below:

1. how your CoC routinely gathers feedback from people experiencing homelessness;
2. how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and
3. the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)
1. Our CoC actively collects feedback from individuals experiencing homelessness through several channels. We value meaningful engagement. We have two key committees: the Consumer Advisory Council (CAC) and the Youth Action Board (YAB), comprising members with lived experience of homelessness. The CAC, open to all ages, engages in decision-making, representing the broader CoC homeless demographic. The YAB focuses on young adults, advocating for them and fostering change through regular meetings and annual development opportunities. Two seats on our steering committee are held by individuals with lived experience, engaging in advocacy at multiple government levels. We encourage new member recruitment in all committees, promoted through our website and public forums. Lastly, all CoC agencies include people with lived experiences in decision-making, with a feedback tool at each project level to consistently collect firsthand insights, enhancing our service effectiveness.

2. To routinely gather feedback from individuals who have received services provided by the CoC or ESG programs, we have an approach that has various feedback loops. Every program within the CoC incorporates a structured feedback tool, facilitating the consistent collection of qualitative data through digital surveys or in-person sessions. The CoC also has regular workgroup sessions with provider agencies, fostering an environment of ongoing dialogue and feedback exchange concerning the experiences of program participants. The CoC also actively engages with individuals with lived experience in current programs during forums or focus group discussions to understand and listen to their experiences. We hope this ensures a feedback loop that allows for our CoC to enhance and assuring that we are adeptly catering to the needs and expectations of the individuals we serve.

3. To address the challenges raised by people with lived experience of homelessness, our CoC has implemented the following steps: Enforcing an open grievance policy that enables any client to voice their concerns. Mandating all project-level agencies to uphold open grievance policies and elucidate these processes to clients upon enrollment. Organizing public forums to actively collect feedback and address identified challenges. Fostering a collaborative environment that is consistently informed by the insights of individuals with lived experience and Maintaining transparency in all our CoC processes.

1D-12. Increasing Affordable Housing Supply.

NOFO Section V.B.1.t.

Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC’s geographic area regarding the following:

1. reforming zoning and land use policies to permit more housing development; and
2. reducing regulatory barriers to housing development.

(limit 2,500 characters)
1. Despite our area not having traditional zoning laws, land use policies remain vital for shaping affordable housing. Locally, the lead agency actively participates in the Houston Housing Collaborative (HHC), which unites nonprofit housing agencies and developers to create a housing development plan for the City of Houston. Our work with the HHC this year includes input on the City's building codes with HHC members co-chairing the residential codes task force with a focus on reducing affordable housing costs and climate-resilient land usage. At the state level, the CoC has been working with the Texas Department of Transportation (TxDoT) to share our concerns about TxDoT’s I45 expansion plan that will result in the demolition of more than 1,000 homes in low-income neighborhoods through eminent domain. The CoC has also advocated both in writing and in direct meetings with TxDoT leadership on behalf of people living in encampments in the impact area of the I45 expansion who will be displaced. This advocacy work has resulted in TxDoT pausing its plans to demolish two apartment buildings that are outside of the impact area and TxDoT partnering with the CoC to provide housing to people living in encampments on TxDoT property.

2. The CoC spearheads initiatives to diminish regulatory barriers that obstruct the development of housing that is both affordable and accessible in our region. Specifically, the CoC provided direct consultation on the HOME ARP plans for Montgomery, Fort Bend, and Harris counties which has resulted in Harris County moving forward with a proposal to purchase a hotel for conversion to permanent supportive housing. An additional example of the CoC’s work to reduce regulatory barriers to housing development is our direct advocacy work during the 2023 Texas legislative session which included meeting with state representatives, the Governor’s Office, and the office of the Speaker of the House. The CoC partnered with other CoC’s and affordable housing advocates to ask the state of Texas to provide $1.6 billion in ARPA funding to replenish emergency rental assistance programs, for the development and preservation of deeply affordable housing, and down payment assistance. While this advocacy was unsuccessful, we were able to successfully advocate for changes that require public housing authorities to secure additional affordable units, at lower income levels, when executing property tax relief deals with multi-family properties.
1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions


NOFO Section V.B.2.a. and 2.g.

You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.

1. Enter your CoC’s local competition submission deadline date for New Project applicants to submit their project applications to your CoC—meaning the date your CoC published the deadline. 08/25/2023

2. Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC’s local competition—meaning the date your CoC published the deadline. 08/25/2023

1E-2. Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.

NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Established total points available for each project application type.</td>
<td>Yes</td>
</tr>
<tr>
<td>2. At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).</td>
<td>Yes</td>
</tr>
<tr>
<td>3. At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).</td>
<td>Yes</td>
</tr>
<tr>
<td>4. Provided points for projects that addressed specific severe barriers to housing and services.</td>
<td>Yes</td>
</tr>
</tbody>
</table>
5. Used data from comparable databases to score projects submitted by victim service providers. | Yes

6. Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers. | Yes

1E-2a. Scored Project Forms for One Project from Your CoC’s Local Competition. We use the response to this question and Question 1E-2, along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.

NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC’s local competition:

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. What were the maximum number of points available for the renewal project form(s)?</td>
<td>215</td>
</tr>
<tr>
<td>2. How many renewal projects did your CoC submit?</td>
<td>46</td>
</tr>
<tr>
<td>3. What renewal project type did most applicants use?</td>
<td>PH-PSH</td>
</tr>
</tbody>
</table>


NOFO Section V.B.2.d.

Describe in the field below:

| 1. how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing; |
| 2. how your CoC analyzed data regarding how long it takes to house people in permanent housing; |
| 3. how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and |
| 4. considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area. |

(limit 2,500 characters)
1. To determine the success of each project that houses program participants permanently, our CoC gathers and reviews data through a structured process. We extract data from our Homeless HMIS for each project both quarterly and annually for the CoC Competition. Following this, we work hand in hand with a third-party agency to conduct an analysis of the data that feeds our system and project-level dashboards. This process also facilitates the creation of detailed scorecards for each project, categorizing and ranking them based on their performance over the competition year, thereby providing a clear insight into the effectiveness of each project in achieving permanent housing solutions for the participants.

2. To analyze the duration it takes to secure permanent housing for individuals, our CoC implements project-level scorecards. These scorecards specifically feature a metric that tracks the time from referral to successful housing. This particular metric is a significant factor on our competition scorecard and undergoes quarterly and annual reviews to continuously monitor and enhance the efficiency of our CoC projects. Additionally, partners join weekly workgroups where we are able to address issues with navigation barriers and work to support the partner on the best route for the client moving forward.

3. In ranking and selecting projects, our CoC assesses the distinct needs and vulnerabilities of program participants. Evaluation criteria vary based on the service component, focusing on adherence to the Housing First approach, meeting the service needs of populations with serious mental health issues or PTSD, and maintaining a non-discriminatory stance. PSH projects have different income expectations compared to RRH projects to accommodate the unique challenges faced by their clients, including a higher vulnerability level and chronic homelessness prevalent in our waitlist.

4. Our CoC evaluates projects on their commitment to the Housing First approach and alignment with CE guidelines via our threshold reviews. Even if these projects might result in lower performance levels because they cater to the hardest-to-serve populations, they are essential within our geographic area. These projects are granted full points for 100% adherence to CE, irrespective of the component type. All partners, especially those who do services the “hardest to serve” receive support from the lead agency and relevant local cross-systems to sustain their efforts.

---


NOFO Section V.B.2.e.

Describe in the field below:

1. how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;

2. how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and

3. how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.

(limit 2,500 characters)
1. Our CoC actively engaged individuals from diverse racial and ethnic backgrounds, particularly those who are over-represented in the local homelessness population, to influence the rating factors used for reviewing project applications. This process starts annually in the early spring as we look to gear up for the annual competition. We utilized multiple channels such as online platforms, emails, meetings, and personal communication to solicit participation from these community members. For the current competition, we had at 50% of the committee represent our overrepresented population of Black/African Americans as well as 50% who reported having lived experience.

2. Our CoC has made efforts to inclusively involve individuals of various races and ethnicities, especially those who are overrepresented in the local homelessness population, at different stages of the NOFO process, including review, selection, and ranking. This is facilitated through a proactive outreach strategy, where we sought participation through online platforms, emails, and community meetings, reaching people where they are most accessible. During the recent selection process, we ensured that 50% our review committee comprised individuals who represent the predominant demographics of our region, thereby reflecting the diverse perspectives of our community and we prioritized the inclusion of members with firsthand experience of homelessness. We also have members of Lived Experience on our local Steering Committee and Consumer Board who help provide guidance on this competition regularly.

3. The rating criteria for both new and renewal projects incorporated areas that evaluated the extent to which applicants had actively worked to discern and mitigate access barriers or hurdles to continued program participation for these groups. As part of this process, applicants were required to detail their efforts through descriptive responses, illustrating their initiatives through data analysis or qualitative research to comprehend and address disparities and barriers. The NOFO Committee undertakes the role of reviewing and scoring these detailed narratives in the preliminary stages. Subsequently, during the rating and ranking meetings, the committee members engage in thoughtful discussions and assessments of each project's efforts and scores in this regard, ensuring a fair and comprehensive evaluation process that prioritizes the elimination of identified barriers.

1E-4. Reallocation—Reviewing Performance of Existing Projects.

NOFO Section V.B.2.f.

Describe in the field below:

1. your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;

2. whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;

3. whether your CoC reallocated any low performing or less needed projects during its local competition this year; and

4. why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)
1. The CoC implements a reallocation process to identify and reallocate funds from projects that are low-performing or less essential according to the pressing needs of the CoC. This process is guided by the protocols and recommendations established by HUD. To determine which projects are candidates for reallocation, we evaluate the performance and cost-effectiveness of all renewing projects, focusing particularly on those that have consistently underutilized their allocated funds. A significant aspect of our reallocation process involves analysis of the financial aspects of CoC renewal projects. In our recent competitions, we have incorporated a financial category within the scoring system to scrutinize the expenditure patterns of the projects. Projects that have consistently failed to fully utilize their grants, as indicated by a return of 10% or more of their award or $50,000 (whichever is less) to HUD over consecutive competitions, are specifically targeted for a potential reallocation of up to 10% of their award. These projects are required to provide justifications if they wish to apply for the full award, detailing the reasons behind the previous under-expenditures and articulating the measures they have implemented to ensure the complete utilization of grant funds in the future. All justifications are submitted to the lead agency in accordance with the timelines. Following a comprehensive review of these justifications, the lead agency formulates recommendations which are then presented to the Steering Committee for further deliberations and final decisions regarding the reallocation process.

2. Yes, during this year's local competition and throughout the performance year, our CoC evaluated all projects through the process outlined in ques. 1. This approach enabled us to identify projects that were either low-performing or less necessary within the current framework of community needs.

3. Yes, during this year's local competition, our CoC engaged review process as detailed in question 1. This analysis allowed us to pinpoint projects that were characterized as low-performing or less essential. The CoC made the strategic decision to reallocate resources from these identified projects, emphasizing our ongoing dedication to optimizing the effectiveness and reach of our initiatives in response to the current demands of our community.

4. The CoC followed our reallocation process and per the above did reallocate funding for this competition.

<table>
<thead>
<tr>
<th>1E-4a.</th>
<th>Reallocation Between FY 2018 and FY 2023.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.2.f.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>1E-5.</th>
<th>Projects Rejected/Reduced – Notification Outside of e-snaps.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.2.g.</td>
<td></td>
</tr>
</tbody>
</table>

You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.
<table>
<thead>
<tr>
<th>Question</th>
<th>Response</th>
</tr>
</thead>
<tbody>
<tr>
<td>Did your CoC reject any project application(s) submitted for funding</td>
<td>Yes</td>
</tr>
<tr>
<td>during its local competition?</td>
<td></td>
</tr>
<tr>
<td>Did your CoC reduce funding for any project application(s) submitted</td>
<td>Yes</td>
</tr>
<tr>
<td>for funding during its local competition?</td>
<td></td>
</tr>
<tr>
<td>Did your CoC inform applicants why your CoC rejected or reduced their</td>
<td>Yes</td>
</tr>
<tr>
<td>project application(s) submitted for funding during its local</td>
<td></td>
</tr>
<tr>
<td>competition?</td>
<td></td>
</tr>
<tr>
<td>If you selected Yes for element 1 or element 2 of this question, enter</td>
<td>09/07/2023</td>
</tr>
<tr>
<td>the date your CoC notified applicants that their project applications</td>
<td></td>
</tr>
<tr>
<td>were being rejected or reduced, in writing, outside of e-snaps. If you</td>
<td></td>
</tr>
<tr>
<td>notified applicants on various dates, enter the latest date of any</td>
<td></td>
</tr>
<tr>
<td>notification. For example, if you notified applicants on 06/26/2023,</td>
<td></td>
</tr>
<tr>
<td>06/27/2023, and 06/28/2023, then you must enter 06/28/2023.</td>
<td></td>
</tr>
</tbody>
</table>

**1E-5a. Projects Accepted–Notification Outside of e-snaps.**

NOFO Section V.B.2.g.

You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.

09/14/2023

**1E-5b. Local Competition Selection Results for All Projects.**

NOFO Section V.B.2.g.

You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.

Does your attachment include:

1. Project Names;
2. Project Scores;
3. Project accepted or rejected status;
4. Project Rank—if accepted;
5. Requested Funding Amounts; and
6. Reallocated funds.

Yes

**1E-5c. Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.**

NOFO Section V.B.2.g. and 24 CFR 578.95.

You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.

Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website—which included:

1. the CoC Application; and
2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.

09/21/2023

**1E-5d. Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.**

NOFO Section V.B.2.g.

You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.

Applicant: Houston/Harris County CoC
Project: TX-700 CoC Registration FY2023

FY2023 CoC Application Page 48 09/21/2023
| **Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC’s website or partner’s website.** | **09/21/2023** |
2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1. HMIS Vendor.

Not Scored–For Information Only

Enter the name of the HMIS Vendor your CoC is currently using. Eccovia

2A-2. HMIS Implementation Coverage Area.

Not Scored–For Information Only

Select from dropdown menu your CoC’s HMIS coverage area. Single CoC

2A-3. HIC Data Submission in HDX.

NOFO Section V.B.3.a.

Enter the date your CoC submitted its 2023 HIC data into HDX. 04/27/2023


NOFO Section V.B.3.b.

In the field below:

1. describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;

2. state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database–compliant with the FY 2022 HMIS Data Standards; and
1. To guarantee that DV housing and service providers in our CoC are gathering data in HMIS comparable databases, the HMIS Lead actively undertakes several measures. First, the CoC has mandated that all DV service providers within our CoC collect data using databases that are HUD-approved comparable databases, which enables them to generate the necessary reports. Furthermore, to ensure adherence and continuous compliance, the CoC lead conducts a comprehensive annual site visit among these providers. This approach not only ensures data uniformity and compliance but enhances the overall efficiency and effectiveness of our network.

2. Yes, all DV Housing and Service Providers within our CoC adhere to the HUD guidelines, utilizing databases that are fully compliant with the FY 22 HMIS standards.

3. Yes, our CoC’s HMIS is compliant with the FY 22 HMIS Data Standards.

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Total Year-Round Beds in 2023 HIC</th>
<th>Total Year-Round Beds in HIC Operated by Victim Service Providers</th>
<th>Total Year-Round Beds in HMIS</th>
<th>HMIS Year-Round Bed Coverage Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Emergency Shelter (ES) beds</td>
<td>2,061</td>
<td>380</td>
<td>1,681</td>
<td>100.00%</td>
</tr>
<tr>
<td>2. Safe Haven (SH) beds</td>
<td>15</td>
<td>0</td>
<td>15</td>
<td>100.00%</td>
</tr>
<tr>
<td>3. Transitional Housing (TH) beds</td>
<td>758</td>
<td>42</td>
<td>716</td>
<td>100.00%</td>
</tr>
<tr>
<td>4. Rapid Re-Housing (RRH) beds</td>
<td>2,440</td>
<td>1,260</td>
<td>1,180</td>
<td>100.00%</td>
</tr>
<tr>
<td>5. Permanent Supportive Housing (PSH) beds</td>
<td>7,027</td>
<td>216</td>
<td>6,811</td>
<td>100.00%</td>
</tr>
<tr>
<td>6. Other Permanent Housing (OPH) beds</td>
<td>911</td>
<td>0</td>
<td>911</td>
<td>100.00%</td>
</tr>
</tbody>
</table>

1. All coverage rates were above 85%
2. All coverage rates were above 85%
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>NOFO Section V.B.3.d.</td>
</tr>
<tr>
<td></td>
<td>You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.</td>
</tr>
</tbody>
</table>

| Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 p.m. EST? | Yes |
2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1. PIT Count Date.
NOFO Section V.B.4.a

Enter the date your CoC conducted its 2023 PIT count.

01/23/2023

2B-2. PIT Count Data–HDX Submission Date.
NOFO Section V.B.4.a

Enter the date your CoC submitted its 2023 PIT count data in HDX.

04/27/2023

2B-3. PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.
NOFO Section V.B.4.b.

Describe in the field below how your CoC:

1. engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;

2. worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and

3. included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.

(limit 2,500 characters)
1. Yes, we actively involved both unaccompanied youth, the CoC youth action board and organizations that specialize in serving the youth population. This engagement ensured that we had comprehensive data and insights, which helped in developing more targeted strategies to address the unique needs of youth in our region.

2. Yes, during our CoC’s most recent PIT count planning process, we collaborated closely with unaccompanied youth and organizations specializing in youth services, including the CoC youth action board, to pinpoint the locations where homeless youth are most likely to be found. We utilized our systems vendor, Simtech to integrate virtual maps into our planning process, facilitating the efficient assignment of youth teams to areas frequented by youth, as identified through feedback gathered from the youth in our region.

3. Yes, during our CoC’s most recent unsheltered PIT count, we actively included youth volunteers and YHDP project staff as counters. They were strategically placed in specific areas where their ability to engage effectively with the youth population could be maximized. Their participation proved to be a significant asset in the most recent PIT count, enhancing both the accuracy and the effectiveness of the process.

---

**2B-4. PIT Count—Methodology Change—CoC Merger Bonus Points.**

**NOFO Section V.B.5.a and V.B.7.c.**

In the field below:

1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;

2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and

3. describe how the changes affected your CoC’s PIT count results; or

4. state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2023.

(limit 2,500 characters)

1. No changes have been implemented in the methodology for the Sheltered PIT Count between 2022 and 2023.

2. No changes have been implemented in the methodology for the Unsheltered PIT Count between 2022 and 2023.

3. Not Applicable.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<table>
<thead>
<tr>
<th>2C-1. Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.5.b.</td>
</tr>
<tr>
<td>In the field below:</td>
</tr>
<tr>
<td>1. describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;</td>
</tr>
<tr>
<td>2. describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and</td>
</tr>
<tr>
<td>3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time</td>
</tr>
</tbody>
</table>

(limit 2,500 characters)
1. To effectively identify individuals who are at risk of experiencing homelessness for the first time, our CoC heavily relies on a data-driven approach and maintains numerous data-sharing agreements with intersecting systems. These collaborative agreements allow us to pinpoint potential system gaps and identify people at a heightened risk of homelessness. We particularly focus on households categorized as asset-limited, families or individuals lacking support networks to prevent them from entering shelters, and individuals exhibiting recent signs of housing instability or those exiting cross-system platforms such as mental health facilities, criminal justice systems, or foster care. We have beneficial partnerships with workforce organizations to acquire data on families who have recently faced unemployment and are in crisis. This data serves as a pivotal tool for early intervention. All the gathered data is reviewed by a dedicated systems workgroup, enabling us to constantly refine our strategies and respond promptly to emerging trends and risk factors in homelessness.

2. Our CoC is committed to safeguarding individuals and families who are on the brink of homelessness. Central to our efforts is the Diversion program. This initiative underscores a housing-first, person-centered, and strength-based approach, empowering households to navigate their housing crises with limited intervention, often reconnecting them with their support systems through conflict resolution and mediation techniques. As needed funding is provided for short-term support for rent, utilities, car repair, or areas identified by the client who may be in need. These funds are also utilized to build up the client’s support system by making the financial resources available while the client stays housed with them and creates a plan for the next steps. This approach helps the client find new ways to problem solve and allows other households that may be at risk of homelessness to combine resources. We collaborate with various organizations with private funding to bolster the support available. This collaborative approach not only increases our resources but also fosters a network of care and support for individuals at risk. Our primary objective remains to divert individuals and families from entering the homeless response system, fostering a community where every member has the opportunity to secure safe and stable housing.

3. The Coalition for the Homeless of Houston/Harris County.

<table>
<thead>
<tr>
<th>2C-1a. Impact of Displaced Persons on Number of First Time Homeless.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.5.b</td>
</tr>
</tbody>
</table>

Was your CoC’s Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

<table>
<thead>
<tr>
<th>1. natural disasters?</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. having recently arrived in your CoCs’ geographic area?</td>
<td>Yes</td>
</tr>
</tbody>
</table>

(limit 2,500 characters)
Yes, our CoC’s Number of First Time Homeless [metric 5.2] was influenced by individuals seeking short-term shelter or housing assistance due to recent arrivals in our CoC geographic area. Our CoC tracks this and the impact of natural disasters through custom UDA and CE questions. According to our HMIS data collected over the HUD performance year, approximately 1250 households entered ES, SH, or TH programs and underwent a CA assessment during the same period, with known last zip codes. Around 270 of these households were from outside our CoC region, constituting nearly 25% of the total. We acknowledge the strain on our shelter systems, consistently operating at full capacity, and recognize the influx from neighboring rural areas lacking sufficient support structures. Our ongoing strategy includes outreach to smaller communities less integrated with the system, to comprehensively gauge the true impact and adapt our services and projects to accommodate the increasing demand.

<table>
<thead>
<tr>
<th>2C-2.</th>
<th>Length of Time Homeless–CoC’s Strategy to Reduce.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>NOFO Section V.B.5.c.</td>
</tr>
</tbody>
</table>

In the field below:

1. describe your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;

2. describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and

3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)
1. Minimizing the length of time individuals and families experience homelessness is a central focus of our efforts. An element of this is the CoC’s landlord engagement team, who are dedicated to establishing and sustaining relationships with landlords eager to collaborate with CoC programs. This team is vital in resolving landlord issues promptly and managing an extensive database of available properties and units, thereby reducing the time providers need to find appropriate accommodations for our clients. Additionally, we recently opened a navigation center. This hub operates as an emergency shelter where individuals can readily access the assistance of on-site housing and nav. teams. These teams are committed to facilitating a seamless transition into permanent residences by leading with solutions that cater to the needs of each individual. Another approach our system utilizes is pre-navigation. It is a system of collaboration with outreach workers and assessors to collect documents before the client is referred to a housing program. This keeps the client engaged in the overall system and decreases the amount of time the client is homeless once they are referred to a program. Last, we maintain an eye on system performance to pinpoint and address any obstacles that might hinder the navigation process. The CoC consistently organizes weekly workgroup sessions with representatives from all housing projects within the CoC. These meetings foster a collaborative atmosphere and ongoing enhancement efforts, serving as a forum to bring up challenges and strategies. We also evaluate all CoC-funded projects based on the housing duration measure during the NOFO, reinforcing our commitment to reducing homelessness in our community.

2. Our system gives the highest priority to households experiencing chronic homelessness. As individuals identifying as chronically homeless come into our network, they are quickly connected with a specialized team adept at gathering the necessary documentation for housing. This approach facilitates a meticulous verification of their homelessness history, which in turn allows us to prioritize those with the longest periods of homelessness for housing referrals as vacancies become available. In instances where no individuals fitting the chronic homelessness criteria are identified or present on the waitlist, we transition to the dedicated plus model, adhering to our established prioritization protocols.

3. The Coalition for the Homeless.

<table>
<thead>
<tr>
<th>2C-3.</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC’s Strategy</strong></td>
<td></td>
</tr>
<tr>
<td>NOFO Section V.B.5.d.</td>
<td></td>
</tr>
<tr>
<td><strong>In the field below:</strong></td>
<td></td>
</tr>
</tbody>
</table>

1. **describe your CoC’s strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations:**

2. **describe your CoC’s strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations:**

3. **provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to increase the rate that individuals and families exit to or retain permanent housing.**

(limit 2,500 characters)
1. The CoC is supported by local government and the community, initiated a regional navigation center, a dedicated emergency shelter assisting individuals in the active phase of document collection during the navigation process, focusing on recent encampment occupants needing comprehensive services. We hold quarterly shelter workgroups where regional representatives gather to address potential barriers and suggest solutions, closely monitoring occupancy rates and relevant data for these projects. Major shelters in our network integrate into a coordinated entry system, facilitating swift assessments by shelter staff to identify available in-house services, speeding up client support and resource allocation. Our CoC maintains service standards for housing programs, emphasizing best practices for RRH. These standards mandate the utilization of case note templates, fostering consistent discussions about post-program housing plans throughout enrollment, covering social support networks, basic needs, income, and realistic planning amidst a booming rental market. Mandatory workgroups for the RRH program ensure adherence to best practices, facilitating smoother transitions to permanent housing.

2. Our CoC's PSH maintains a high stability rate, thanks to the strategic use of Housing First principles and structured case management models. Particularly in assisting clients with greater needs, we prioritize fostering partnerships with healthcare systems. This alignment with local health authority initiatives bolsters our ability to address clients’ current circumstances and unique needs effectively. The lead agency extends ongoing TA support to PSH providers, encouraging a collaborative atmosphere in weekly workgroups, where service stabilization best practices are not only discussed but actively refined and implemented. We are actively collaborating with stakeholders to widen the scope of affordable and subsidized housing options, aiming to facilitate the transition of individuals ready to "move on" from continuous support services. They collaborate closely with case managers to ensure smooth transitions to permanent housing, moving beyond the homelessness system.

3. The Coalition for the Homeless.

<table>
<thead>
<tr>
<th>2C-4. Returns to Homelessness—CoC’s Strategy to Reduce Rate.</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.5.e.</td>
</tr>
</tbody>
</table>

In the field below:

1. describe your CoC’s strategy to identify individuals and families who return to homelessness;

2. describe your CoC’s strategy to reduce the rate of additional returns to homelessness; and

3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)
1. CoC uses HMIS and CE system data to monitor and lessen homelessness recurrence through multifaceted analysis and standardized case management services. These include education on responsible tenancy, weekly agency workgroups, and one-on-one TA sessions to address potential red flags. Our programs provide life skills training and easy access to resources tackling instability post-project. We partner with local authorities to reduce eviction rates, and our diversion program helps prevent homelessness. Our CE hotline, linked with the United Way's 211, assists those at risk, ensuring effective tracking and support through coordinated outreach efforts. Lead Agency outreach team leads coordination of all the other homeless outreach teams in our CoC to ensure we are connecting with anyone unsheltered who wants resources.

2. To reduce recurrent homelessness, our CoC utilizes targeted supportive services. We allocate funds for primary concerns like domestic violence, mental health, and substance abuse. Our data-driven, collaborative strategy aims to lower individuals' risk of recurring homelessness by addressing these core issues. We prioritize the development of Individualized Success Plans, where clients can devise tailored strategies for stable housing. Developed with our partners, these plans are a focal point in our weekly workgroups where case reviews help refine our approaches based on real-time data and evaluations, assisting us in quickly identifying and filling service gaps to prevent returns to homelessness. We regularly monitor projects to uphold service standards. Projects with high recurrence rates are given a performance improvement plan, focusing on enhancing support to better serve clients, rather than pinpointing shortcomings.

3. The Coalition for the Homeless of Houston/Harris County is responsible with overseeing the CoC’s strategy to reduce the rate of individuals and families return to homelessness.

2C-5. Increasing Employment Cash Income—CoC’s Strategy.

<table>
<thead>
<tr>
<th>In the field below:</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. describe your CoC’s strategy to access employment cash sources;</td>
</tr>
<tr>
<td>2. describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and</td>
</tr>
<tr>
<td>3. provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.</td>
</tr>
</tbody>
</table>

(limit 2,500 characters)
1. Adhering to a 'housing first' approach towards employment, we maintain the stance that anyone desiring to work should have the opportunity to do so. To further this objective, we have instituted a comprehensive approach to foster pathways to employment. This entails engaging in cross-functional collaboration with a diverse range of private and public stakeholders, thereby facilitating easy access to essential supports that empower individuals to actively participate and excel in the workforce. This collaborative framework has been instrumental in enhancing our ability to craft, escalate, and optimize an array of employment programs. These initiatives are geared towards refining services and bolstering support mechanisms for individuals navigating homelessness within our CoC.

2. Our CoC has institutionalized an income assessment as a component of the coordinated entry process. This critical assessment serves as a tool to furnish service providers with detailed information on an individual's employment history, potential barriers they might face, and their level of motivation to secure employment. To facilitate their journey to employment or skill enhancement, individuals are linked to mainstream partner organizations through a seamless HMIS referral system. This system prioritizes client preferences, offering a spectrum of options from instant employment liaisons with potential employers to referrals through prominent partner organizations such as SERJobs, Workforce Solutions, Career and Recovery LLC, among others. The lead agency has a dedicated Income Team that manages and monitors these referrals, ensuring successful connections are established. In addition, tailored referrals are crafted to address any barriers to employment, encompassing aspects like childcare and transportation provisions. To communicate, the lead agency maintains a dynamic Income Web Page, accessible to all CoC service providers. This platform features real-time employment opportunities alongside a catalog of available training and supportive services, serving as a hub for empowerment and growth. As an extension of this initiative, the lead agency holds quarterly webinars highlighting employment organizations that specialize in aiding individuals and families experiencing homelessness to augment their employment cash income, fostering a community of collaboration and support.

3. The Coalition for the Homeless of Houston/Harris County is responsible.

<table>
<thead>
<tr>
<th>2C-5a.</th>
<th>Increasing Non-employment Cash Income—CoC’s Strategy</th>
</tr>
</thead>
<tbody>
<tr>
<td>NOFO Section V.B.5.f.</td>
<td></td>
</tr>
</tbody>
</table>

In the field below:

1. describe your CoC's strategy to access non-employment cash income; and

2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)
1. The lead agency has constituted a specialized income team with the following core objectives: 1) Rectify data or knowledge gaps: The team works diligently to equip CoC partners with the necessary tools and information, facilitating the seamless connection of people experiencing homelessness to both employment and non-employment cash income sources. 2) Foster CoC-wide programs: By enhancing the efficacy of programs such as SOAR, Income Now, Income Support Program, and YYA Employment Navigation, we aim to cultivate robust income connections that contribute towards stability. 3) Enhance system capacity: This is achieved through fostering cross-system collaborations with federal agencies, as well as public and private partners. These collaborations work to effectively address the distinct income needs and aspirations of individuals grappling with homelessness, crafting solutions that are both comprehensive and inclusive. Last, our CoC has embedded an income assessment within the coordinated entry process. This vital assessment guides service providers in identifying whether households are fully utilizing the non-employment cash income resources available to them. To ensure a wide reach and effective support, referrals and connections to service providers are orchestrated through an expansive network of local public and private partnerships, including organizations like VA, SSA, HHSC, ACAM, HCCSD, and Catholic Charities, among others.

2. The Coalition for the Homeless is responsible for overseeing the CoC strategy to increase non-employment cash income.
3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions


NOFO Section V.B.6.a.

You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.

Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?

Yes


NOFO Section V.B.6.b.

You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.

Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?

Yes


NOFO Sections V.B.6.a. and V.B.6.b.

If you selected yes to questions 3A-1, or 3A-2, use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Type</th>
<th>Rank Number</th>
<th>Leverage Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>Spring Branch Com...</td>
<td>PH-PSH</td>
<td>40</td>
<td>Both</td>
</tr>
<tr>
<td>Career and Recove...</td>
<td>PH-PSH</td>
<td>46</td>
<td>Both</td>
</tr>
<tr>
<td>Humble Assistance...</td>
<td>PH-PSH</td>
<td>44</td>
<td>Housing</td>
</tr>
</tbody>
</table>

1. What is the name of the new project? Spring Branch Community Health Center-Housing Health Plus

2. Enter the Unique Entity Identifier (UEI): GC39A5DJYCB5

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC’s Priority Listing: 40

5. Select the type of leverage: Both


1. What is the name of the new project? Career and Recovery Resources- Housing First

2. Enter the Unique Entity Identifier (UEI): X572E6M5A455

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC’s Priority Listing: 46

5. Select the type of leverage: Both


1. What is the name of the new project? Humble Assistance Area Ministires-HAAM PSH New Project
2. Enter the Unique Entity Identifier (UEI): J49VLRB13DL3

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC’s Priority Listing: 44

5. Select the type of leverage: Housing
### 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions


**NOFO Section V.B.1.s.**

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Is your CoC requesting funding for any new project application requesting $200,000 or more in funding for housing rehabilitation or new construction?</td>
<td>No</td>
</tr>
</tbody>
</table>


**NOFO Section V.B.1.s.**

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1. Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2. HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

N/A
3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1. Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?

No

3C-2. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1. how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and

2. how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

N/A
4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions


NOFO Section I.B.3.l.

4A-1a. DV Bonus Project Types.

NOFO Section I.B.3.l.

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2023 Priority Listing.

<table>
<thead>
<tr>
<th>Project Type</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1. SSO Coordinated Entry</td>
<td>No</td>
</tr>
<tr>
<td>2. PH-RRH or Joint TH and PH-RRH Component</td>
<td>Yes</td>
</tr>
</tbody>
</table>

You must click “Save” after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.


NOFO Section I.B.3.l.(1)(c)

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Enter the number of survivors that need housing or services:</td>
<td>3,000</td>
</tr>
<tr>
<td>2. Enter the number of survivors your CoC is currently serving:</td>
<td>1,472</td>
</tr>
<tr>
<td>3. Unmet Need:</td>
<td>1,528</td>
</tr>
</tbody>
</table>

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NOFO Section I.B.3.l.(1)(c)

Describe in the field below:

1. the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and
2. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or
3. if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,500 characters)

1. The number of DV survivors needing housing or services was calculated by analyzing unduplicated numbers from the DV CA and examining general HMIS data for individuals identified as survivors, during the timeframe of July 1, 2022, to June 30, 2023.
2. We utilized data from four DV agencies that employ a comparable database to track the number of shelter beds available, the individuals they sheltered, hotline calls received, and instances of people being turned away due to insufficient space. Additionally, we used HMIS to identify individuals who interacted with and were accommodated through the general system.
3. Unfortunately, we cannot fully meet the needs of all survivors at this time. The primary barriers are insufficient housing programs and supportive services for survivors interacting with the general CA and DV CA systems. This gap in resources provides a barrier in our ability to provide assistance to survivors in need.


NOFO Section I.B.3.l.(1)

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

<table>
<thead>
<tr>
<th>Applicant Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Houston Area Women...</td>
</tr>
<tr>
<td>Sarah's House</td>
</tr>
<tr>
<td>Fort Bend County...</td>
</tr>
</tbody>
</table>
Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects


NOFO Section II.B.11.e.(1)(d)

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2023 Priority Listing for New Projects:

| 1. Applicant Name | Houston Area Women's Center |
| 2. Project Name | HAWC FY23 DV Bonus-TH/RRH |
| 3. Project Rank on the Priority Listing | 47 |
| 4. Unique Entity Identifier (UEI) | G81LDMC9KCK6 |
| 5. Amount Requested | $2,416,570 |
| 6. Rate of Housing Placement of DV Survivors–Percentage | 99% |
| 7. Rate of Housing Retention of DV Survivors–Percentage | 100% |


NOFO Section I.B.3.l.(1)(d)

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1. how the project applicant calculated both rates;
2. whether the rates accounts for exits to safe housing destinations; and
3. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. Calculation methodology is the number of Clients received from DVCA into HAWC SHP by the number of clients we ultimately housed.
2. Yes, the rates account for exits to safe housing destinations.
3. HAWC uses Apricot for our HUD reporting.


NOFO Section I.B.3.l.(1)(d)

Describe in the field below how the project applicant:

1. ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2. prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;
3. determined which supportive services survivors needed;
4. connected survivors to supportive services; and
5. moved clients from assisted housing to housing they could sustain–address housing stability after the housing subsidy ends.

(limit 2,500 characters)

1. To ensure DV survivors experiencing homelessness quickly move into safe affordable housing, HAWC uses a Housing First Approach that focuses on identifying stable housing for survivors of violence as quickly as possible, and then, provides supportive, stabilizing services as they rebuild lives free from violence. 2. Eligible clients are prioritized through the Domestic Violence Coordinated Access (DVCA) system and the EPPA (Eligibility, Placement and Prioritization Assessment) assessment. Prioritization information is shared through DVCA’s Selltis system, and HAWC’s records are maintained in Apricot, an approved comparable system to HMIS, maintaining the privacy of DV clients per VAWA. 3. To determine which services a survivor needs and 4. connect them to such services, all participants complete a danger assessment to identify immediate risk/safety needs, while the EPPA identifies housing stability needs. Individualized, comprehensive support services are made available through internal and external referrals, focused on addressing short- and long-term stability including safety, housing, financial, physical and mental health, legal, and justice-related needs. All clients can access an array of wrap-around support services internally or from strategic partners, including The Texas Advocacy Project, Galveston-Houston Immigrant Rights Project, The Women’s Resource, The Council on Recovery, and The Harris Center’s Mobile Crisis Outreach Team. Case Managers also connect survivors to mainstream benefits, childcare, workforce development and legal assistance. A list of HAWC’s strategic service partners has been provided. 5. To ensure clients achieve housing stability when rent subsidy ends, they are connected to support services that address barriers such as transportation, childcare, schedule conflicts, financial education, job training, and counseling and peer support. The TH Case Manager will work with RRH staff to prepare and move TH clients into the RRH program, as needed, before the 6-month participation mark. For all clients, ongoing needs assessments, service plans, referrals and follow-ups are conducted throughout the 24-month period. HAWC’s economic empowerment program offers financial literacy, coaching, employment and education assistance, and flexible financial assistance while our DV-specific mental health services include individual and group counseling and psychotherapy - all factors proven to increase long-term housing stability for families.
1. HAWC ensures client confidentiality by maintaining policies according to federal VAWA standards and state laws (Texas Family Code). Through a multi-site service delivery model and mobile advocacy, staff meet with survivors in a private setting of their choice, and they are informed of their rights to confidentiality. Rights are provided in writing, clients sign to confirm receipt, and a copy is placed in their file. If a client refuses to sign the agreement, it is noted. Using a survivor's lethality assessment, EPPA, and safety plan, 2. staff work with survivors to make placements into appropriate safe housing. HAWC’s existing partnerships with landlords support survivor safety, as they are aware of the unique situations and safety concerns that survivors face. 3. To keep information and locations confidential, HAWC limits information stored in client files and in Apricot. HAWC’s policies ensure staff do not disclose any personally identifying information collected in connection with services requested, used, or denied through its programs. HAWC does not reveal any individual client information without the informed, written, subject-specific, and consent of the person whom the information is sought, unless required by law. HAWC staff review each properly issued release of information with the client’s choice to screen for potential waivers of privilege. 4. Training on safety and confidentiality policies and practices is provided to staff through HAWC’s 55-hour, Office of the Attorney General-approved Crisis Intervention Training. This covers VAWA, survivor safety, confidentiality requirements, safety/lethality assessment best practices, and up-to-date information on risks survivors face with technology, financial abuse, stalking, and coercion. 5. To support survivors’ physical safety and location confidentiality, staff safety plan with clients. To support safety at HAWC’s Flagship Campus, on-site security is in place 24/7. In the scattered site model, HAWC staff work directly with landlords to educate them on their VAWA responsibilities, and the rights of survivors protected by law. Safety measures may also include providing financial assistance to survivors to change locks or install cameras, working with landlords to address broken gates, and partnering with apartment complexes that provide on-site security. HAWC collaborates with DV agencies and 50+ community partners to address the needs of clients, including legal organizations and law enforcement.
Client safety is the top priority at HAWC. When a survivor arrives seeking services, crisis intervention staff conduct a lethality assessment to evaluate immediate safety risks, and if needed, work with the client to create a safety plan. After enrollment in HAWC programs and services, staff are trained to keep survivor safety top of mind, helping the client identify safety risks such as: access their abuser has to them, level of dependency on the abuser, financial risks, risks to family and friends, etc. While a survivor is receiving housing support, safety is evaluated through ongoing case management, participation in wrap-around services, and areas for improvement are identified through one-on-one feedback, post participation surveys, and client focus groups. If a client’s safety becomes threatened while they are in housing, HAWC initiates an Emergency Transfer to ensure that the survivor’s immediate safety needs are addressed. Following safety planning, the Emergency Transfer Facilitation includes navigation and placement into a new, safe unit, coverage of moving expenses and deposits, and reassessment in case management to implement new supportive services which may be needed as the result of the incident. Long-term safety is evaluated on an ongoing basis when clients receive wraparround services such as counseling, legal services, childcare, economic empowerment, etc. By combining Transitional Housing services and Rapid Rehousing, this project will support client safety at a critical time - when a survivor decides to leave their abuser. HAWC’s housing programs also ensure safety through a mobile advocacy model, meeting survivors where they feel the most safe and comfortable. Additionally, economic support such as flexible client assistance, financial empowerment, and education and job support becomes crucial in supporting long-term safety, eliminating the risk of a survivor returning to their abuser due to financial reasons.

|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

Describe in the field below examples of the project applicant’s experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1. prioritizing placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs;
2. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3. providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4. emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5. centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6. providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7. offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)
1. To prioritize placement and stabilization in permanent housing consistent with the client’s wishes and stated needs, HAWC advocates work with the survivor to identify needs and establish goals, while prioritizing safety and stable housing. Through lethality assessments, the EPPA tool, and motivational interviewing, clients are enabled with the tools to express their wishes. 2. HAWC establishes and maintains an environment of agency and mutual respect by operating under the belief that the clients are the experts of their own lives. Survivors in all HAWC’s programs lead the process, choose their own goals, and define what is going to be safest for their own lives. Staff are there to provide options, tools for healing, and the resources to rebuild a life free from violence. To ensure staff-client interactions are based on equality and minimize power differentials, Advocates are trained to respect survivors’ decisions and do not instruct or present mandates. HAWC staff assist clients in strengthening their own capacities to address the complexity of issues they face as they rebuild their lives free from the effects of violence. HAWC staff also ensure that clients have access to advocacy services in an environment that is welcoming, inclusive, and free of judgment. 3. HAWC provides participants access to information on trauma through its Counseling and Advocacy program. These services provide counseling for adults and children in a secure environment, offering tools to cope and trauma-informed resources to help participants rebuild their lives and heal. Through motivational interviewing, HAWC’s counseling staff are trained to create a safe and supportive space where clients can process their trauma, know that they are not alone, develop coping skills, gain tools on how to increase safety, and recognize personal strengths that have assisted them in surviving. 4. To emphasize program participants’ strengths, HAWC advocates utilize motivational interviewing - a goal-oriented, client-centered counseling method that focuses on behavioral change by helping clients explore and resolve ambivalence. Motivational Interviewing (MI) reinforces HAWC’s mission to promote and encourage self-healing and client empowerment. Research findings on the effectiveness of motivational interviewing in domestic violence situations suggest that survivors who received MI-enhanced services were significantly more ready to change a behavior than those who received regular treatment. HAWC staff also use The Seeking Safety Curriculum, an evidence-based counseling practice that seeks to empower victims and teach and encourage self-healing. This addresses issues such as asking for help, grounding one’s anger and frustration, identifying healthy boundaries, shifting harmful thoughts to healing thoughts, and ultimately taking back power. This cognitive counseling technique is used to build a bridge from trauma to self-empowerment by (1) Naming the trauma symptoms and understanding that they are a normal reaction to abnormal events; (2) Understanding that unhealthy coping skills make sense in light of the trauma; (3) Exploring strengths that may have arisen from adversity; (4) Encouraging them to view their symptoms with compassion; and (5) Helping them see that they are not alone. Multiple evaluations of the Seeking Safety program in various settings have shown positive outcomes for substance abuse/addiction, substance abuse disorder, and post-traumatic stress disorder. 5. To ensure services are centered on cultural responsiveness and inclusivity, all client-facing HAWC staff members have undergone the agency’s flagship Crisis Intervention training, a 55-hour course approved by the Office of the Attorney General. This trauma-informed training includes a component on providing culturally competent services, recognizing bias, and racial and cultural intersections of violence. 6. HAWC’s wraparound services provide a variety of opportunities for connection for program participants. Counseling services are offered in multiple formats – individual and group therapy – to meet the unique needs and
preferences of each client. To encourage connection and peer to peer support among survivors, HAWC offers more than 20 group counseling sessions each week with daytime, evening, and weekend options in order to eliminate potential availability and accessibility barriers. HAWC’s hub partner, Sisters of Charity/The St. Austin Center, also offers opportunities for spiritual connection at its Ruah Spirituality Center. Individual, group, virtual and in person prayers are offered in English and Spanish. In addition, HAWC’s comprehensive services include assistance with childcare, legal advocacy, children’s counseling, and referrals to community partners that can support survivor parenting skills.

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<td>NOFO Section I.B.3.l.(1)(d)</td>
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<td>Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.</td>
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In 2022, HAWC provided various support services to survivors while quickly moving them into permanent housing and addressing their safety needs:

Case Management and Advocacy – 835 survivors were provided with ongoing case management and advocacy support ensuring that they maintained access to housing and other services that support safety, stability, economic independence, and the ability to live self-determined lives.

Housing and Safe Harbor – Safe emergency housing was provided to more than 864 survivors and their children at our residential campus shelter and two separate hotels; 181 households were safely housed through rapid rehousing, emergency housing vouchers and a pilot diversion program.

Counseling and Behavioral Health – 1,175 women, men and children participated in individual and group counseling sessions which provided tools to cope with trauma and rebuild their lives free from violence.

Legal Advocacy – 1,626 adult clients received legal advocacy services, support and tools needed to navigate the legal system, including legal advocacy, court accompaniment, pro bono and pro se support, onsite legal clinics, crime victims’ compensation application assistance, address confidentiality program, protective order application assistance, termination of lease due to experiences of violence, and support with creating individualized legal safety plans. Over 1000 children participated in Children’s Court Services working with advocates who educate, support, and accompany children and their non offending family members as they prepare for the court process.

Supportive Services also include:

• Children’s Services – Services designed for children that have experienced violence, including emergency housing at our shelter with access to an HISD-staffed onsite classroom, children’s counseling where youth and adolescents ages 6-18 can begin their healing journey with trained counselors and advocates in supportive individual and group settings, and violence prevention where educators and outreach counselors incorporate prevention strategies in our communities and in the schools to promote healthy parent-child relationships, friendships and teen dating relationships.
• Career Development – HAWC’s Career Development Program provides assistance and resources to help each client identify and work towards educational goals and/or employment. Our services include skills assessment, training, career planning and financial assistance for education.
• Financial Empowerment - Our financial empowerment program is integrated into all survivor services. This program provides financial coaching, matched savings, financial empowerment group training, and career readiness services onsite at our emergency housing. Such services pave the way for survivors to achieve economic empowerment and therefore find a more permanent place to live.
• Crisis Response – Survivors of domestic and sexual violence have immediate access to safety, medical attention, and trauma informed needs assessment when they first reach out for help. Last year our hotline answered over 62,000 calls and live chatted with 1,341 survivors online. HAWC advocates also provided hospital accompaniment to 337 survivors and their friends and family.

In 2023, HAWC launched a new three-year strategic plan, #HAWCFutureForward, which outlines four pillars that will drive the agency’s strategic transformation of service delivery and enhance program outcomes. Two pillars provide a roadmap for expanding our ability to provide Real-Time Safety for Survivors Fleeing Violence and improving Access to Life-Saving Services (including housing). Goals, measurements, and tactics have been
identified under each pillar to track progress and success. HAWC is in the process of developing a Flagship Campus located at its current residential site, estimated to be complete by the end of 2024. The secure campus will no longer be an undisclosed location, instead, it aims to be an inspiring, visible symbol of the region’s commitment to survivors. The campus will feature a four-story Supportive Housing facility with 135 efficiency and one-bedroom units equipped to accommodate 360 survivors for up to 12 months. The facility will provide a more stable living arrangement for residents and significantly reduce the turn-away rate by tripling HAWC’s capacity to provide safe housing to survivors fleeing violence. As part of #HAWCFutureForward, the agency has also expanded Mobile Advocacy efforts and established neighborhood-based Survivor Empowerment Hubs across Houston. This multi-site service delivery model increases access to services and supports survivors’ needs where they are – further eliminating barriers for survivors and increasing program flexibility and accessibility. The breadth of HAWC’s programs and services will be available to all TH/RRH clients at an expanded Flagship Campus, through Hubs and Mobile Advocacy, and via virtually and in person.

|--------|--------------------------------------------------------------------------------------------------------------------------------|

NOFO Section I.B.3.I.(1)(e)

Describe in the field below examples of how the new project(s) will:

1. **prioritize placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs;**

2. **establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;**

3. **provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;**

4. **emphasize program participants’ strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;**

5. **center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;**

6. **provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and**

7. **offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.**

(limit 5,000 characters)
1. HAWC will prioritize placement and stabilization in permanent housing consistent with the program participants’ wishes and needs using evidence-based tools such as Jacklyn Campbell’s Danger Assessment, Safety Behavior Checklist, Personalized Safety Plan, Eligibility, Prioritization, and Placement Assessment (EPPA), and established protocol surrounding Domestic Violence Coordinated Access (DVCA). Survivors eligible for permanent supportive housing will be prioritized for TH units over RRH units for additional support. 2. To establish and maintain an environment of agency and mutual respect, HAWC’s services will be provided in a trauma-informed and survivor-centered way. All client-facing staff will acknowledge that clients are the experts in their own lives and empower them to make decisions that are best for themselves. This will be achieved through motivational interviewing, not presenting mandates, and providing access to information on trauma, and access to behavioral health services. 3. HAWC will provide participants with information on trauma through Counseling and Advocacy services. Trained, trauma-informed Case Managers and Counselors will work with clients to create service plans and identify needs. Clients will be offered a variety of trauma-informed, behavioral health services including individual and group counseling, psychotherapy, peer support groups, and referrals to outside resources which support behavioral and mental health. 4. All HAWC’s services are trauma informed and survivor-centered; the TH/RRH program will utilize motivational interviewing, strength-based case management, mobile advocacy, safety plans, and individualized service plans led by survivor decisions. 5. To support inclusivity and equity, all staff members have Crisis Intervention training, a 55-hour course approved by the Office of the Attorney General. This trauma-informed training addresses culturally competent services, recognizing bias, and racial and cultural intersections of violence. Staff are also trained to be aware of cultural values regarding expression and behavior, as well as the variety of beliefs within cultural groups. HAWC’s workforce is multi-racial, multi-lingual, and staff demographics reflect the clients that we serve. Equity is embedded in our strategic plan and the goals, metrics, and tactics within are designed to operationalize it. Through the agency’s comprehensive Program Compliance Manual, multiple policies and procedures are in place to ensure equal access and fair treatment of all clients. 6. HAWC will provide a variety of opportunities for participant connection whether they are residing at the Flagship Campus or in RRH units. TH clients will have daily access to all HAWC’s programs and facilities at the Flagship Campus, including communal dining, recreation space, and on-site activities for adults and children. All clients may participate in counseling services that will be offered in multiple formats to encourage connection and peer to peer support among survivors. Clients will have access to 20 group counseling sessions each week with flexible options to decrease accessibility barriers. Our Economic Empowerment and Legal Advocacy programs will offer classroom-based settings where clients may learn and connect. As part of HAWC’s agency expansion plan, we have established neighborhood-based Survivor Empowerment Hubs across the region; each hub is co-located with a well-established community-based partner, creating a multi-service center where survivors can access an array of programs and services near where they reside. For example, HAWC’s hub partner, Sisters of Charity/The St. Austin Center, in the East End, will provide opportunities for clients to gain spiritual connection through group, virtual and in person prayers offered in English and Spanish. 7. HAWC’s comprehensive wrap around services will aid with children’s services and legal advocacy. TH participants may access parenting classes, on-site childcare, an early childhood learning center, and children K-5 may attend an HISD school, all located at the Flagship
Campus. RH participants receive financial assistance with securing licensed childcare, as needed. All program participants can receive HAWC’s mental health services in person or virtually, from the Flagship Campus or at a HUB, and our team has both Counselor and Psychotherapist roles specializing in children. Our Legal Advocacy and Children’s Court Services teams will provide an array of legal support to clients ranging from individual guidance on legal procedures to group legal clinics, court accompaniment, assistance with Crime Victim’s Compensation, support with protective orders, information on appeals/probation/parole, and ongoing emotional support and encouragement through the often-lengthy legal process. Our partners AVDA, Texas Advocacy Project, and GHIRP also provide legal representation and additional resources by referral.

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<td>Describe in the field below how the new project will involve survivors:</td>
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<td>1. with a range of lived expertise; and</td>
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<tr>
<td>2. in policy and program development throughout the project’s operation.</td>
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(limit 2,500 characters)
Interpersonal Violence does not discriminate. It is in every community, regardless of income, race, ethnicity, religion, or culture. As such, the feedback and input that we receive includes survivors with diverse backgrounds and lived expertise. Yet, the negative impact of violence exacts a greater toll on those with less access to resources. Ninety percent of HAWC’s clients are women and children of color, and the majority have experienced homelessness at least once as the result of domestic abuse. To include survivors with lived experience in the TH/RRH program development, HAWC will utilize Continuous Quality Improvement (CQI), an existing core value and way of working. Clients play a key role in CQI; the process is incorporated through the intake and case management processes. Housing program participants are well positioned to give feedback to the agency through regular communication with Case Managers, who work with them for up to two years. Clients will provide input on their needs and experiences through surveys and interviews. Feedback is collected across all service areas by staff providing programming. Participants may also join in mentorship opportunities, shadowing alongside our staff in various roles. This creates both an opportunity for clients to learn about program operations, as well as providing our team with real-time feedback about the client experience. Survivors are also invited to participate in a “Direct the Director” exercise in which they meet with program directors to provide direct feedback to HAWC leadership on policies and operations. Generally, survivors are employed in various programmatic and leadership roles at HAWC, and HAWC’s board of directors includes a former client and survivor-turned advocate. Every three years, HAWC undergoes strategic planning that involves program leadership, direct service staff, the board of directors, executive leadership, partner organizations, current and former clients, and community feedback through focus groups. As the agency advances our expansion plan and continues to transition our multi-site service delivery model in 2024, the involvement of TH/RRH program participants will be invaluable in understanding how the new model is received. Participants in this program will contribute to identifying what is working well, any program issues, training needs, gaps in service, and additional opportunities for collaborative partnerships and meaningful referrals.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

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<td>NOFO Section II.B.11.e.(1)(d)</td>
<td>Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC’s FY 2023 Priority Listing for New Projects:</td>
</tr>
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</table>
1. **Applicant Name**: Sarah's House  
2. **Project Name**: Sarah's Housing Rapid Rehousing FY 2023  
3. **Project Rank on the Priority Listing**: 45  
4. **Unique Entity Identifier (UEI)**: NLSKN2BRRK43  
5. **Amount Requested**: $924,311  
6. **Rate of Housing Placement of DV Survivors–Percentage**: 54%  
7. **Rate of Housing Retention of DV Survivors–Percentage**: 100%


**NOFO Section I.B.3.l.(1)(d)**

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1. how the project applicant calculated both rates;  
2. whether the rates accounts for exits to safe housing destinations; and  
3. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. Sarah’s House had 121 clients out of 224 clients transfer into positive housing. To find our percentage we took the total number of clients that transferred to positive housing and divided that by the total number of clients we served.  
2. Sarah’s House percentage rate accounts for all safe housing destinations.  
3. The data sources that we utilize at Sarah’s House consist of using the Osnium Database, HMIS, and an administrative excel database that is used to document the number of clients that transition out of emergency shelter into safe housing.

### 4A-3c. Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.

**NOFO Section I.B.3.l.(1)(d)**

Describe in the field below how the project applicant:

1. ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;  
2. prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;  
3. determined which supportive services survivors needed;  
4. connected survivors to supportive services; and  
5. moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.
Sarah's House utilizes a housing first approach so that all participants who qualify have the same and equal opportunity to engage in services without added barriers. Our victim-centered approach emphasizes the importance of ensuring quality care and services. Case workers who are actively engaged and working with our participants will be trained on the policies of EPPA for the DV Coordinated Access Entry and will continue with the establishment of rapport with community partners for sending and receiving referrals. Case workers, as well as supportive management, will continue to build positive relationships with participants to further enhance links to community resources.


Described in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:

1. Taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2. Making determinations and placements into safe housing;
3. Keeping information and locations confidential;
4. Training staff on safety and confidentiality policies and practices; and
5. Taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

Ensuring the safety of domestic violence survivors is a priority for Sarah's House. We believe that safety is not contingent, and all individuals have the right to an established sense of safety. All clients entering our programs will complete safety planning activities along with their case worker during the orientation process and throughout their residency as well as upon exit from services. Safety planning activities include developing an individual safety plan, conducting a lethality assessment, and evaluating the need of potential relocation and/or obtaining a protective order. During the duration of services, the client and the case worker will re-evaluate the safety plan and lethality assessment as needed. All clients have the option of applying for the Address Confidentiality Program and Crime Victims Compensation through Sarah’s House.


Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.
Sarah’s House (SH) continuously evaluates the safety of clients residing at our shelter. It is a priority to ensure the protocol of our shelter is followed to ensure the quality of safety and be aware of barriers that could be problematic in ensuring safety. Safety is discussed at weekly managerial meetings, where managers bring to the attention of the Director any concerns that need to be addressed. Additionally, any urgent barriers to safety are discussed and rectified immediately. Our shelter has had success in providing case management on safety mechanisms to residents who have been victimized. Currently, we have secured doors with entrances only by a staff member who is able to see and identify the individual entering the shelter. All doors and windows have sensors and cameras installed so that residents and their secondary victims are safe. Due to this experience regarding safety, SH will continue through this project to utilize the same mechanisms to ensure the safety of clients in their own RRH. Safety measures will be discussed with each client individually during the scattered site selection process. Additionally, the assigned case manager will continuously assist along with the client in developing and updating safety plans both inside and outside of the housing/facility that the resident lives in. SH will also continue in its efforts to maintain a positive relationship with all apartment complex management and local law enforcement to promote client safety. Finally, SH will take responsibility to ensure that tenants’ rights under VAWA are followed. SH is committed to ensuring DV survivor safety and the agency also recognizes the need for clients to be empowered in making their own decisions to act autonomously. The RRH project will establish an environment in which residents are empowered to create and carry out their own life plans, alongside our supportive services. The RRH housing model provides a high level of autonomy. Still, case managers are trained to maintain a solid and open relationship with clients where safety options and resources can be discussed and implemented to assist resident survivors in making informed choices and achieving self-determined goals in regard to safety. By utilizing personalized safety plans and survivor-centered resources, we are continuously focusing on the longevity of our client’s safety. SH surrounds clients with opportunities and services to help each survivor overcome personal barriers and engage.


**NOFO Section I.B.3.l.(1)(d)**

Describe in the field below examples of the project applicant’s experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1. prioritizing placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs;
2. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3. providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4. emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaire and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5. centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6. providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and

7. offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

All Sarah’s House staff are continuously trained in providing victim-centered, trauma-informed care. Sarah’s House has seen an increase in domestic violence survivors seeking safety and shelter. As a result of this increase, comes the need to provide comprehensive wraparound services to those who have been victimized. Sarah’s House has been providing intervention and prevention services to survivors of domestic violence in accordance to evidence-based practices that have been widely respected in the field of social work and victim-centered services. Sarah’s House provides a continuum of care to guide our clients on the path from crisis to safety and self-sufficiency.

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

Domestic Violence continues to be problematic in our Houston/Harris County Community. As this unfortunate trend continues, the demand for services also increases, resulting in greater challenges for all emergency shelters that serve victims of family violence. Although there is a limited numbers of emergency shelters that accepts victims of Family Violence, the need is so great that not any one organization composed of a shelter and services is able to house and provide direct victim services for the degree of this unfortunate and continuing problem.

Sarah’s House has extensive experience in providing emergency shelter services and a strong information and referral network, as well as community collaborations. Our agency utilizes our sister agencies for support and currently refers our clients for housing assessments so they will become eligible for either rapid rehousing or permanent housing through the continuum of care system. It is our hope that Sarah’s House will be another eligible agency that can provide rapid rehousing services through the award of this application, thus, ensuring that more survivors will have access to safety, a continuum of services and ultimately be a part of ending homelessness in our community.

Describe in the field below examples of how the new project(s) will:

1. prioritize placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs;

2. establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3. provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;

4. emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;

5. center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;

6. provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and

7. offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

Sarah’s House continues to utilize trauma-informed and victim-centered approach through all interactions with participants. Trained staff prioritize placement and stabilization for all clients while also being culturally responsive and inclusive to the needs of those that have been impacted from the effects of trauma of domestic violence. We will continue in the process and efforts that the agency has implemented through our program outcomes by improving our focus on key barriers to long term success. Such focuses include providing dedicated case management and support from our housing case manager and housing navigator. Providing opportunities such as job placement, financial literacy and other supportive services, such as mental health therapy, will also be included in our approach to establishing a successful and safe environment for overall safety and well-being.


NOFO Section I.B.3.I.(1)(f)

Describe in the field below how the new project will involve survivors:

1. with a range of lived expertise; and

2. in policy and program development throughout the project’s operation.

(limit 2,500 characters)

Sarah’s House proactively engages current and previous participants of our program within policy and program development. Client feedback is integrated in program development and helps strengthen our program, Sarah’s House continues to utilize program participant feedback for future initiatives and projects, such as the rapid rehousing project. Any new policies and procedures established in the future will continue to include the experiences and personal feedback that clients may have while remaining in our program. Additionally, leadership within the agency (Board of Directors) has an individual on our board as well as at least one staff member that was at one time homeless and these individuals’ feedback is crucial in meetings with program participants to discuss areas of improvement, concerns, or needs of a current program.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

NOFO Section II.B.11.e.(1)(d)

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC’s FY 2023 Priority Listing for New Projects:

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<th>1. Applicant Name</th>
<th>Fort Bend County Women’s Center</th>
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<tr>
<td>2. Project Name</td>
<td>FY 23 Joint TH/RRH</td>
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<td>3. Project Rank on the Priority Listing</td>
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<td>4. Unique Entity Identifier (UEI)</td>
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<td>5. Amount Requested</td>
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<tr>
<td>6. Rate of Housing Placement of DV Survivors–Percentage</td>
<td>90%</td>
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<tr>
<td>7. Rate of Housing Retention of DV Survivors–Percentage</td>
<td>90%</td>
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NOFO Section I.B.3.l.(1)(d)

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1. how the project applicant calculated both rates;
2. whether the rates accounts for exits to safe housing destinations; and
3. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. Based on historical data, we determine the number by looking at the number of total people we choose off coordinated access and divide it by the number we actually house; 2. We determine this by looking at the total number of people we housed and dividing it by the number of people who remained in safe, stable, permanent housing when their housing assistance ended.
2. We account for exits to safe housing destinations to include homeownership, rental without subsidy, and or reuniting with family.
3. The data source is an HMIS-comparable database called Osnium.


NOFO Section I.B.3.l.(1)(d)

Describe in the field below how the project applicant:

1. ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2. prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;

3. determined which supportive services survivors needed;

4. connected survivors to supportive services; and

5. moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

FBWC housing specialists assist survivors in finding suitable units that will be affordable after the assistance ends. They inspect and conduct rent reasonableness reviews on prospective units. Case managers collaborate with survivors to set goals as well as overcome barriers and challenges to remaining housed, like the need to increase both earned and other income and increasing the client’s self-determination by providing direct intervention services or referrals as needed.

Survivors are chosen from the coordinated access list based on the highest danger; this includes survivors from FBWC’s emergency shelter. Survivors may also be housed in this project based on FBWC’s emergency transfer plan.

Intake specialists speak at length with each survivor to determine their unique needs. These specialists then make internal and external referrals to supportive services to assist the client in fulfilling those needs. Case Managers monitor and assist survivors before and after they are housed.


NOFO Section I.B.3.l.(1)(d)

Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:

1. taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;

2. making determinations and placements into safe housing;

3. keeping information and locations confidential;

4. training staff on safety and confidentiality policies and practices; and

5. taking security measures for units (congregate or scattered site), that support survivors’ physical safety and location confidentiality.

(limit 2,500 characters)
FBWC housing specialists assist survivors in finding suitable units that will be affordable after the assistance ends. They inspect and conduct rent reasonableness reviews on prospective units. Case managers collaborate with survivors to set goals as well as overcome barriers and challenges to remaining housed, like the need to increase both earned and other income and increasing the client’s self-determination by providing direct intervention services or referrals as needed.

The following includes FBWC’s general confidentiality policy:

a. All personal information about a client, given to a staff member in confidence, is considered confidential and will not be released without specific authorization, in writing, by the client, including all personal information and all communications, observations, and information made by and between or about adult and child residents and nonresidents, employees, volunteers, students interns, and board members except for:
   a. A medical or psychological emergency where the client must be transferred to another facility for emergency treatment.
   b. A disclosure of information form is required by law (e.g., court subpoena or bench warrant) or in connection with pending litigation. Consideration will be given to ensure that client/staff confidentiality complies with applicable regulations.

All FBWC employees, volunteers, board members, student interns, and adult residents and nonresidents who participate in individual and or group intervention services sign a confidentiality agreement. The confidentiality policy and its importance are made very clear to everyone working with the clients. The agreement has a provision that states that confidentiality must be maintained after the employee, volunteer, board member, student intern, and adult resident or nonresident leaves the center. These agreements are placed: All employees, board members, volunteers, and interns must receive training on the following:

a) confidentiality policies and procedures.
b) the importance of confidentiality.
c) how information is recorded; and
d) the state and federal laws regarding confidentiality.

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NOFO Section I.B.3.l.(1)(d)

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

(limit 2,500 characters)
FBWC has ensured security and safety for survivors at our facility by providing two monitored entry gates, dozens of cameras across the property, doorbell cameras, and a partnership with the Fort Bend Sheriff’s Office. FBWC commissioned a security assessment and has initiated many of the suggestions in the report. Because of the violent nature of the situations our survivors encounter, we have a policy for an intruder on property:

If an intruder or batterer is on the nonresidential property, staff will do the following:

a. Call the Fort Bend Sheriff’s Department (or other authorities) and tell the authorities the intruder’s location (e.g., northwest corner, playground, etc.).

b. Staff members should describe the intruder and state their behaviors (e.g., throwing things, making threats, etc.).

c. Always keep a cell phone on hand

d. Alert the hotline or other security staff to lock down the entrance/exit gate and the gate to the clients’ homes.

e. All buildings on the property should close and lock all doors until a supervisor has cleared the situation.

Our active aggressor policy is:

a. If there is an active shooter (or aggressor) at any of FBWC’s locations, staff should do the following (in this order of importance):

i. Run – get away from the threat as quickly as possible. Do not stop to grab anything or to assist. Once you are in a safe place, call the authorities.

ii. Hide – if you cannot run, the next step is to hide. Block the door, avoid windows, and silence your cell phone.

iii. Fight – ONLY AS A LAST RESORT, and only if your life is in danger, fight the aggressor by any means necessary. This could include throwing office supplies or chairs at the aggressor.

iv. When safe to do so, send an alert to clients to lock down their homes and stay inside.


NOFO Section I.B.3.I.(1)(d)

Describe in the field below examples of the project applicant’s experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1. Prioritizing placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs;

2. Establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;

3. Providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;

4. Emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;

5. Centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;

6. Providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs, and

7. Offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.
FBWC offers a wide range of supportive services developed with cultural competence, responsiveness, inclusion, and equity. These trauma-informed services include legal representation/consultation, children’s services, Life & Wellness Skills (including parenting and employment), case management, mental health (counseling, therapy/support groups, and neurofeedback)

FBWC Programs Vision Statement – “We strive to provide outstanding and innovative programming that:
1) is brain health based.
2) operates within a positive reinforcement framework that increases hope and social connectivity.
3) reduces the negative impact of trauma, often from lifelong abuse.
4) fosters client and staff self-determination and accountability.
5) provides mobile services.
6) is data-driven.
7) uses evidence-based traditional and innovative services.

FBWC Programs Philosophy –
8) Positive Reinforcement Framework – we take a positive, strengths-based approach to client service. Rather than focusing on client deficits, we strive to focus on client strengths, helping them realize what they do well.
9) Self-Determination – we understand that CLIENTS are the experts in their situation, not staff. We practice providing options, helping them weigh the pros and cons of their decisions, and supporting them, even if we would not make the same decision.
10) Client-Directed – we understand that every client has different needs. We believe that the client should be involved in developing their service plan.
11) Voluntary Service Model – we understand that each client is at a different level of readiness for change. Therefore, we do not force clients to engage in services. Engagement in certain services IS NOT a prerequisite for receiving other services (for example, clients do not have to do chores in the shelter to stay in the shelter). We provide information and encouragement about our services and let clients choose which services they participate in.
12) Rules Reduction Model – we understand that our clients have come from abusive, controlling environments. We do not want to create a similar environment in programs. Therefore, our rules center around safety rather than ancillary issues (such as abiding by a curfew).

Agency Core Values (SPIRIT)
13) Service – “We will do whatever it takes to serve survivors and their kids. We are here to serve through compassion, empowerment, and advocacy. We will walk beside the client on their road to safety and independence.”
14) Passion – “We are passionate about helping survivors live free of abuse and preventing domestic and sexual violence in the future. We are dedicated to the families we serve and will go the extra mile to help them achieve safety and independence. It can be done!”
15) Integrity – “We always do what we say we will do for the people we serve. We use funds exactly as our funders have specified. We take survivor confidentiality and safety very seriously.”
16) Respect – “We have respect for the people we serve and for our customers, donors, and coworkers. We expect the best from ourselves and all with whom we interact.”
17) Innovation – “We are open and responsive to new ideas and have the flexibility to incorporate those ideas into our culture. We are forward-thinking
and creative in our interactions with survivors, customers, and the community. We empower our coworkers and volunteers to bring up new ideas and approaches to accomplish our mission.”

(18) Teamwork – “We work together within our agency and the community for the needs of survivors and their children. We never say, ‘it’s not my job.’”

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<td>NOFO Section I.B.3.l.(1)(d)</td>
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</tbody>
</table>

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

Established in 1980, Fort Bend County Women's Center is a nonprofit 501(c)3 organization serving survivors of domestic violence and sexual assault and their children from Fort Bend and Harris Counties and surrounding areas. FBCWC is the only full-service emergency shelter and the most extensive provider of nonresidential services for victims of domestic violence and sexual assault in Fort Bend County. Since 1990, FBCWC has effectively used federal funds such as HUD CoC, HHSC, OAG, ESG, CDBG, and VOCA. In 2022, FBCWC served 2,001 victims: Emergency Shelter Program – 308, Supportive Services Program- 1,368 Adults and 633 youth. Nonresidential Programs (includes Sexual Assault Program, Wellness & Stability Program, and Rapid Rehousing) – FBCWC has 104 full-time staff, 60 of whom collaborate directly with clients, supported by volunteers. This excludes those employed in FBCWC's Thrift Wise Resale Stores. SERVICES: FBCWC offers a range of services to support victims, from emergency intervention to safety and, ultimately, self-sufficiency and independence. The program components provided under this project would be a housing assistance program that is available through the region’s Domestic Violence Coordinated Access program, which prioritizes victims in the most danger. It helps victims transition to safe, independent living. This program is designed to support the efforts of victims attempting to live independently of their abusers. FBCWC currently provides rental assistance for up to 24 months of Rapid Rehousing and Permanent Supportive Disability Housing, along with case management, counseling, employment, and education assistance. Limited transportation services are also available. The Nonresidential Program includes FBCWC's Wellness & Stability Disability Housing Program, which provides more intense supportive services and longer-term housing for severely traumatized victims with disabling conditions because of their abuse. The program includes rental assistance, with victims and their children being supported by case managers, counselors, and child mentors. The Nonresidential Program includes FBCWC's Rapid Rehousing Program, which provides 120 units of housing assistance funds for up to 24 months. Victims in this program are supported by case management, advocacy, career development, counseling, and neurofeedback, as appropriate. The Nonresidential Program is consists of a staff of 10 Case Managers, 2 Case Aides, 1 Housing Navigator; 2 Life & Wellness Skills Advocates, 4 Children's Services staff, 4 counselors, 4 neurofeedback staff, 1 attorney, 1 paralegal; and 2 compliance staff. SEXUAL ASSAULT PROGRAM: offers rape crisis services, court accompaniment, advocacy, follow-up, counseling services, and case management.

**NOFO Section I.B.3.i.(1)(e)**

Describe in the field below examples of how the new project(s) will:

1. **prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;**

2. **establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;**

3. **provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;**

4. **emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;**

5. **center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;**

6. **provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and**

7. **offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.**

*(limit 5,000 characters)*
FBWC offers a mandatory 40-hour volunteer training program for all direct service staff, volunteers, and interns. This training includes:

i. history of the Battered Women’s Movement  
ii. the need for and the benefit of shelter services  
iii. the dynamics of family violence and sexual assault  
iv. domestic violence and the impact on youth  
v. the economic impact of abuse  
vi. working with survivors  
vii. cultural competency  
viii. the effects of trauma  
ix. a summary of current Texas laws that address family violence issues  
x. crisis hotline advocate skills  
xii. intervention techniques  
xii. peer counseling techniques  
xiii. FBWC policies and procedures  
xiv. FBWC mission and philosophy  
xv. confidentiality and ethics  
xvi. legal options for victims of family violence  
xvii. sensitivity to cultural diversity  
xviii. the relationship between domestic violence and drug and alcohol abuse, sexual abuse, and child abuse  
xix. community resources - they need for community systems to be responsive to the needs of victims of family violence

Additionally, FBWC offers various other training sessions that include de-escalation, trauma-informed care, effective communication, and more.

FBWC will operate the project with the following philosophy:

a. Positive Reinforcement Framework – we take a positive, strengths-based approach to client service. Rather than focusing on client deficits, we strive to focus on client strengths, helping them realize what they do well.

b. Self-Determination – we understand that CLIENTS are the experts in their situation, not staff. We practice providing options, helping them weigh the pros and cons of their decisions, and supporting them, even if we would not make the same decision.

c. Client-Directed – we understand that every client has different needs. We believe that the client should be involved in developing their service plan.

d. Voluntary Service Model – we understand that each client is at a different level of readiness for change. Therefore, we do not force clients to engage in services. Engagement in certain services IS NOT a prerequisite for receiving other services. We provide information and encouragement about our services and let clients choose which services they participate in.

e. Rules Reduction Model – we understand that our clients have come from abusive, controlling environments. We do not want to create a similar environment in programs. Therefore, our rules center around safety rather than ancillary issues.

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<th>I.B.3.l.(1)(f)</th>
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<tbody>
<tr>
<td>Describe in the field below how the new project will involve survivors:</td>
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</table>

FBWC constantly seeks feedback from people with lived experience. We do this through anonymous client surveys that are collected and processed by our compliance department. Relevant feedback is reviewed and discussed by agency leadership. Additionally, FBWC routinely partners with academic researchers (Michigan State, San Diego State, UTMB-Galveston) to investigate the experiences of our client population. We have published data on mental health, experiences of RRH clients, and experiences of shelter clients. FBWC has at least one board member with lived experience. Board members are encouraged to join at least one board committee, including internal, external, and governance. These committees learn from current staff members and leadership and provide their input in program planning, development, implementation, and evaluation.
4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.

2. You must upload an attachment for each document listed where 'Required?' is 'Yes'.

3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.

4. Attachments must match the questions they are associated with.

5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

6. If you cannot read the attachment, it is likely we cannot read it either.

   . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

   . We must be able to read everything you want us to consider in any attachment.

7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.

8. Only use the “Other” attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

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Attachment Details

Document Description: PHA Homeless Preference

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Attachment Details

Document Description:

Attachment Details

Document Description: HUD's Homeless Data Exchange (HDX) Competition Report

Attachment Details

Document Description: Housing Leveraging Commitments

Attachment Details

Document Description: Healthcare Formal Agreements
Attachment Details

Document Description:
Submission Summary

Ensure that the Project Priority List is complete prior to submitting.
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1C-7

PHA Homeless Preference
FY 2022
ADMINISTRATIVE PLAN
FOR
SECTION 8 HOUSING PROGRAMS
DRAFT FOR PUBLIC COMMENT
08/20/2021
Program, Single Room Occupancy (SRO) Program, and other Section 8 Special Programs. HHA may admit a participant to these programs either as a waiting list admission or a special admission.

**B. Local Preferences for Admission**

All local preferences for admission are contingent upon HUD funding.

*Homeless Preference for Admission*

Each year HHA gives a preference to no more than 250 applicant households meeting all of the following criteria:

1. Meet the federal definition of homeless;
2. Are referred to HHA by a homeless service provider with whom HHA has executed a Memorandum of Understanding (MOU) outlining the provider’s responsibilities with respect to the provision of housing search assistance and supportive services for the referred household;
3. Have received a written commitment from the referring homeless service provider for housing search assistance;
4. Have received a written commitment from the homeless service provider for supportive services to help the household’s transition from homelessness to permanent housing; and
5. Have received a written commitment from the homeless service provider for supportive services to help the household comply with Housing Choice Voucher program rules.

This preference shall be limited to applicants who have been certified as meeting the criteria for this preference by the homeless service providers noted above. Applicants shall first be referred to these providers who will then provide a certified referral to HHA. If it is determined that an applicant referred by a homeless service provider, as described in B. above, does not meet the criteria described therein, the applicant is removed from the waiting list, but retains their place on any HHA waiting lists they were on prior to their referral by the service provider.

Effective June 1, 2014, HHA increased the Homeless Preference for Admission by 450 units, to a total of 650 units. The authority for the increase does not expire and will continue until the additional 450 are leased.

Persons transitioning out of Shelter Plus Care/Supportive Housing Programs/Supported Housing Programs/Rapid Re-Housing/HOME TBRA other federal or local programs into permanent housing will be included as a priority group as part of this preference.

If the HHA denies an applicant’s preference claim, HHA notifies the applicant and referring service provider in writing, including the reason(s) for the preference denial.

*Transition Age Youth (TAY) Aging out of Foster Care Preference for Admission*

Each year HHA gives a preference to no more than 75 Transition Age Youth (TAY) applicant households who have aged out of Foster Care.

Each year HHA gives a preference of up to 75 applicants meeting all of the following criteria:

1. Applicant must be TAY Aging out of Foster Care;
2. Are referred to HHA by a service provider with whom HHA has executed a Memorandum
of Understanding (MOU) outlining the provider’s responsibilities with respect to the provision of supportive services for the referred household; and

3. Have received a written commitment from the service provider for supportive services for a minimum of one-year to help the household’s transition from foster care to permanent housing.

Applicants shall first be referred to these providers who will then provide a certified referral to HHA.

**Mainstream Preference for Admission**

On September 4, 2018, HUD awarded HHA with 99 Mainstream vouchers, provided through the HUD’s Section 811 Mainstream Housing Choice Voucher Program. These Mainstream vouchers assist non-elderly persons with disabilities who are transitioning out of institutional or other separated settings; at serious risk of institutionalization; homeless; or at-risk of becoming homeless.

The Mainstream Housing Opportunities for Persons with Disabilities (Mainstream) Program is a targeted voucher program for families with disabilities to allow such persons to rent affordable private housing.

This preference is specifically for non-elderly persons with disabilities who are transitioning out of institutional or other segregated settings, at serious risk of institutionalization, homeless, or at risk of becoming homeless. For this preference, HHA adheres to the definitions of transitioning out of institutional or other segregated settings, at serious risk of institutionalization, homeless, or at risk of becoming homeless that is outlined in the FR-6100-N-43.

In the context of eligibility under this preference Non-elderly person with disabilities with be defined as follows:

A person 18 years of age or older and less than 62 years of age, and who:

1. Has a disability, as defined in 42 U.S.C. 423;
2. Is determined, pursuant to HUD regulations, to have a physical, mental, or emotional impairment that:
   a. Is expected to be of long-continued and indefinite duration;
   b. Substantially impedes his or her ability to live independently, and
   c. Is of such a nature that the ability to live independently could be improved by more suitable housing conditions; or
3. Has a developmental disability as defined in 42 U.S.C. 6001.

In the context of eligibility under this preference HHA defines an Eligible household as: A household composed of one or more non-elderly person with disabilities, which may include additional household members who are not non-elderly persons with disabilities. A household where the sole members is an emancipated minor is not an eligible household.

Each year HHA gives a preference to no more than 100 applicant households meeting all of the following criteria:

1. Households who meet the definition of Non-elderly person with disabilities as described above;
2. Households who have been certified by a service provider with whom HHA has executed a Memorandum of Understanding (MOU) as transitioning out of institutional or other segregated settings, at serious risk of institutionalization, homeless, or at risk of becoming homeless;

3. Are referred to HHA by a service provider with whom HHA has executed a Memorandum of Understanding (MOU) outlining the provider’s responsibilities with respect to the provision of housing search assistance and supportive services for the referred household;

4. Have received a written commitment from the referring homeless service provider for housing search assistance;

5. Have received a written commitment from the service provider for supportive services to help the household’s transition from homelessness and/or housing instability (as defined above) to permanent housing; and

6. Have received a written commitment from the service provider for supportive services to help the household comply with Housing Choice Voucher program rules.

This preference shall be limited to applicants who have been certified as meeting the criteria for this preference by the service providers noted above. Applicants shall first be referred to these providers who will then provide a certified referral to HHA. If it is determined that an applicant referred by a service provider, as described above, does not meet the criteria described therein, the applicant is removed from the waiting list, but retains their place on any HHA waiting lists they were on prior to their referral by the service provider.

If the HHA denies an applicant’s preference claim, HHA notifies the applicant and referring service provider in writing, including the reason(s) for the preference denial.

Families who are Involuntarily Displaced by Government Action
An applicant qualifies for this preference on the basis of involuntary permanent displacement if the applicant has been or will be involuntarily permanently displaced within no more than six months from the date of preference status certification or verification.

An applicant is or will be involuntarily and permanently displaced if the applicant has vacated or will have to vacate a unit owned by HHA or another unit where the applicant lives because of activities carried on by Houston Housing Authority in connection with public improvements or development program.

Under Housed Families Currently Living in Public Housing
Eligible Families include under-housed public housing families that have not been or will not be transferred to an appropriately sized unit within a reasonable time. Generally, reasonable time to wait for a transfer would be less than one year. Priority will be given to under housed families in the largest units (5 Bedrooms) first and then to Four bedrooms and continuing to progressively smaller units.

C. Tenant-Based Assistance Waiting List Admissions
Except for special admissions, all voucher program participants will be selected from the Tenant-Based Assistance Housing Choice Voucher Program waiting list.
The Authority utilizes a lottery system for admission to the Program. Applications for the Program are taken only when the lottery pool is open. To reach potentially eligible families, the Authority will advertise the opening and closing of the lottery pool through a wide variety of sources including daily and local newspapers, minority media, service agencies, and broadcast media. Once the pool has closed, applicants will be selected from the pool by lottery and placed on the waiting list in order of their selection.

*Order of Selection from the Tenant-Based Assistance Waiting List*
Lottery applicants are randomly assigned a lottery number and placed on the waiting list in number order. Lottery applicants are selected from the waiting list in numerical order from lowest to highest.

**D. Special Admissions**

*Admission to Special Programs with Separate Waiting Lists*
Since HUD has awarded HHA program funding that is targeted for families living in Mod. Rehab., VASH and SRO units, HHA uses the assistance only for the families qualifying for these programs.

**HHA maintains separate waiting lists** for the following special programs:

1. **Moderate Rehabilitation:** HHA uses a separate waiting list for admission to its Moderate Rehabilitation program.

2. **Project-Based Vouchers:** HHA uses a separate waiting list for admission to its Project-Based Voucher Program. To establish the PBV waiting list, HHA offered to place applicants who were listed on the tenant-based assistance waiting list on the project-based assistance waiting list.
   a. The HHA may establish separate waiting lists for PBV units in individual projects or buildings (or for sets of such units) or may use a single waiting list for the whole PBV program. In either case, the waiting list may establish criteria or preferences for occupancy of particular units.
   b. In selecting families, the HHA will give preference to disabled families who need services offered at a particular project in accordance with HUD regulations.
   c. **In selecting families for PBV units that serve homeless individuals,** the HHA will give preference for families who qualify as homeless as described above in Section B. HHA may utilize other preferences for individual PBV developments, including homeless preferences other than those described in Section B, provided that these preferences are approved by HHA as part of the review and approval of the projects tenant selection plan. HHA may accept referrals directly from PBV project owners and may, subject to inclusion in the project’s tenant selection plan, require applicants to have their eligibility for a PBV project’s preference reviewed and certified by the project owner or other authorized representative. In such cases, the applicant will be referred to the PBV project for initial determination of preference status. The PBV owner will provide documentation to HHA of the applicant’s preference eligibility determination for PBV applicants.

The waiting list for families eligible to participants in any of these special programs (Moderate Rehab, Family Unification, Mainstream Program, Project-Based Vouchers) may be opened by the Authority following a public notice.
If the HHA's waiting list for tenant-based assistance is open when an applicant is placed on the waiting list for the PHA's public housing program, project-based voucher program or moderate rehabilitation program, the HHA will offer to place the applicant on its waiting list for tenant-based assistance.

Similarly, if HHA's waiting list for its public housing program, project-based voucher program or moderate rehabilitation program is open when an applicant is placed on the waiting list for its tenant-based program, and if the other program includes units suitable for the applicant, the HHA will offer to place the applicant on its waiting list for the other program.

**Non-Waiting List Special Admissions**
Non-Waiting List admissions are permitted under certain specific circumstances.

**Assistance Targeted by HUD**
HHA will admit a family that is not on the waiting list, or without considering the family's waiting list position in the circumstances described below. HHA will maintain records showing that the family was admitted with HUD-targeted assistance.

HHA will consider special admission for families that:
1. Are displaced because of demolition or disposition of a public housing project; or
2. Are residing in a multifamily rental housing project when HUD sells, forecloses, or demolishes the project; or
3. Are residing in housing covered by the Low Income Housing Preservation and Resident Homeownership Act of 1990 (41 U.S.C. 4101 et seq.):
   a. A non-purchasing family residing in a project subject to a homeownership program (under 24 CFR 248.173); or
   b. Family displaced because of mortgage prepayment or voluntary termination of a mortgage insurance contract (as provided in 24 CFR 248.165);
   c. A family residing in a project covered by a project-based Section 8 HAP contract at or near the end of the HAP contract term; and
   d. A non-purchasing family residing in a HOPE 1 or HOPE 2 Project.

**Continuously Assisted Families**
HHA will also consider special admission for families that:
1. Are being relocated from the Authority's public housing properties or Low Income Housing Tax Credit properties in which HHA is participating that are being demolished, undergoing substantial capital improvements, modernization, or rehabilitation or who are being relocated pursuant to agreements already in place between HHA and the tax credit property ownership entity; or
2. Have lost assisted housing or are about to lose assisted housing because a private owner receiving project-based Section 8 assistance opts out of, chooses not to renew the HAP contract or fails quality inspections, requiring that the HAP contract be cancelled; or
3. Are receiving assistance in a Section 8 SRO or Mod Rehab program and the owner of the program intends to opt out, not renew, or reduce the program size.

A family qualifies for special admission when they receive notice that they will have to move for one of the three reasons cited above. These categories have equal weight and eligible families
will be issued vouchers in an order based on the date on which they receive notice to move.

**Special Purpose/Targeted Vouchers**

When HUD awards HHA assistance for a specified category of families on the waiting list, HHA will select families in the specified categories. HHA will carefully observe the tenant selection and eligibility requirements for targeted vouchers as indicated in the Notice of Funding Available (NOFA), HUD award letter, and HUD regulations.

Depending on funding awards and agency designation, HHA’s special purpose/targeted vouchers may include:

1. **Family Unification Program Vouchers:** HHA will select from the Tenant-based Assistance Waiting List. The Family Unification Program (FUP) is a program under which housing assistance is provided under the Housing Choice Voucher (HCV) program in partnership with Public Child Welfare Agencies (PCWAs) to two groups:
   
   1. Families for whom the lack of adequate housing is a primary factor in the imminent placement of the family's child, or children, in out-of-home care; or the delay in the discharge of the child, or children, to the family from out-of-home care; and
   
   2. Youth at least 18 years and not more than 24 years of age (have not reached their 25th birthday), who left foster care, or will leave foster care within 90 days, in accordance with a transition plan described in Section 475(5)(H) of the Social Security Act, and are homeless or at risk of becoming homeless at age 16 or older. As required by statute, a FUP voucher issued to such a youth may only be used to provide housing assistance for the youth for a maximum of 36 months.

   At Risk of Becoming Homeless refers to the population included in the definition of the term "At Risk of Becoming Homeless." at 24 CFR 578.3

   Lack of Adequate Housing means:

   - A family or youth is living in dilapidated housing;
   - A family or youth is homeless;
   - A family or youth is living in an overcrowded unit;
   - A family or youth is living in a unit where the presence of a household member with certain characteristics (i.e., conviction for certain criminal activities) would result in the imminent placement of the family's child, or children, in out-of-home care; or the delay in the discharge of the child, or children, to the family from out-of-home care; or
   - A family or youth is living in housing not accessible to the family's disabled child or children, or to the youth, due to the nature of the disability.

   Each year HHA gives a preference to no more than 100 applicant households meeting all of the following criteria:

   1. Families and youths who have been certified by the PCWA as eligible for the FUP program stated above;
2. Are referred to HHA by a service provider with whom HHA has executed a Memorandum of Understanding (MOU) outlining the provider’s responsibilities with respect to the provision of housing search assistance and supportive services for the referred household;
3. Have received a written commitment from the referring homeless service provider for housing search assistance;
4. Have received a written commitment from the service provider for supportive services to help the household’s transition from homelessness and/or housing instability (as defined above) to permanent housing; and
5. Have received a written commitment from the service provider for supportive services to help the household comply with Housing Choice Voucher program rules.

This preference shall be limited to applicants who have been certified as meeting the criteria for this preference by the service providers noted above. Applicants shall first be referred to these providers who will then provide a certified referral to HHA. If it is determined that an applicant referred by a service provider, as described above, does not meet the criteria described therein, the applicant is removed from the waiting list, but retains their place on any HHA waiting lists they were on prior to their referral by the service provider.

If the HHA denies an applicant’s preference claim, HHA notifies the applicant and referring service provider in writing, including the reason(s) for the preference denial.

FUP Youth 36 Month Agreement

Each FUP eligible youth applicant will be required to sign the FUP 36-month agreement prior to leasing a unit under the program. This agreement states to the participant that their Housing Choice Voucher Program voucher has a maximum time period of 36 months. By signing the agreement, the participant agrees that voucher rental assistance will end at the end of the 36-month time period.

2. Veterans Affairs Supportive Housing (VASH): HHA accepts VASH applicants as referrals in the order received from the Veterans Affairs administration.
3. Money Follows the Person (MFP) Vouchers: In keeping with the Secretary of HUD’s Money Follows the Person initiative, HHA has a preference for up to 100 vouchers plus 20 new vouchers per year to persons with disabilities who are currently living in institutional settings (e.g. nursing homes or assisted living facilities) who wish to return to the community.
   a. Because this is a targeted initiative, HHA will issue vouchers to MFP applicants (1) until 100 individuals are housed, or (2) when a MFP designated voucher preference is not in use. To be eligible, the individual must be able (with or without assistance and reasonable accommodation) to comply with the family obligations of the Housing Choice Voucher Program.
   b. This initiative does not limit access for other applicants with disabilities.
4. Non-Elderly Disabled: HHA has an allocation of 50 Non-Elderly Disabled (NED) vouchers which enable non-elderly disabled families to lease affordable private housing of their choice. Only income eligible families whose head of household, spouse or co-head is non-elderly (under age 62) and disabled may receive a NED voucher. Families with only a minor child with a disability are not eligible. HHA will select from the Tenant-based Assistance Waiting List.
Harris County Housing Authority

ANNUAL PHA PLAN

5-Year Plan for Fiscal Years 2021-2026

Annual Plan for Fiscal Year 2023
PHA PLAN

HARRIS COUNTY HOUSING AUTHORITY

A. PHA Information

A.1 PHA Name: Harris County Housing Authority

PHA Code: TX441

PHA Type: Administering Housing Choice Voucher (HCV) Only

PHA Fiscal Year Beginning: April 1, 2022

Inventory

Number of PH units: 0

Number of HCV units: 4121

Number of Emergency Housing Units: 243

Number of VASH units: 673

Submission Type

Annual Plan

[Omitted-Not Applicable]

5-Year Plan

- **Mission:** State the PHA’s mission for serving the needs of the low-income, very low-income, and extremely low-income families in the PHA’s jurisdiction for the next five years.

- **Mission Statement:** To provide quality affordable housing and assist residents in achieving economic independence.

- **Vision Statement:** To be a premier housing authority that is recognized for service to its residents.

- **Guiding Principles:**
  - Assist the most in need and most vulnerable
  - Reduce the number of homeless families
  - Serve homeless and disabled Veterans
• Improve the self-sufficiency of residents
• Ensure the safety and well-being of our residents
• Ensure fiscal integrity
• Provide quality management and proper maintenance of our facilities

PHA Plan Update

a) See attached Administrative Plan Changes

b) Public Access
   o Public Access
     o Information regarding any activities outlined in this plan may be obtained by contacting the Main Administrative Office of the PHA.
   o Display Locations for PHA Plans and Supporting Documents
     o The PHA Plans (including attachments) and supporting documents are available for public inspection at:
       o Main Administrative Office of the PHA
       o PHA website

B. Annual Plan

B.1 Revision of PHA Plan Elements

<table>
<thead>
<tr>
<th>Housing Needs and Strategy for Addressing Housing Needs</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Continue to operate HCHA’s Housing Choice Voucher program between 98% and 100% of occupancy as permitted by HCHA’s annual budget authority (ABA) and restricted net position (RNP) account.</td>
</tr>
<tr>
<td>✓ HCHA received an additional 65 VASH vouchers in 2016. HCHA currently manages 673 VASH vouchers. The vouchers are set aside to help house homeless veterans. HCHA will continue to work with the VA to house homeless veterans and encourage self-sufficiency.</td>
</tr>
<tr>
<td>✓ Continuing to provide a local preference for homeless families.</td>
</tr>
<tr>
<td>✓ Continuing to meet the Housing needs of families in the Harris County Housing Authority’s jurisdiction as identified in the Harris County Consolidated Plan: Low-income Households: &quot;On the demand side, according to the CHAS 2009-2013 data, more than 435,000 households make less than 80 percent of the median income or less than $55,440 and either spend more than 30 percent of their income on housing, live in substandard conditions (lacking a kitchen or bathroom) or both. As far as the supply of housing in Harris County, approximately 90,000 housing units are supported by public subsidies, whether through rent vouchers, public housing complexes, buildings financed</td>
</tr>
</tbody>
</table>
through low-income housing tax credits, or other means. That means that Harris County needs between about 124,000 and 400,000 new or existing housing units to be less expensive than they are now. The figure below describes the most severely cost-burdened population, which is the 214,665 households spending more than half their income on housing and making less than $55,440 per year."

Renters/Owners: "In the Harris County service area, there are 383,783 owner-occupied housing units and 169,394 renter-occupied housing units (2012-2016 ACS data). According to the 2011-2015 ACS data, while only 5 percent of the renter-occupied housing units rented for less than $500 monthly, a majority (52 percent) rented for $500 to $999, and only 38.5 percent rented for over $1,000. However, considering cost burdens based on income, renters who limit spending for a dwelling to just 30 percent of extremely low incomes, that is, those who earn 30 percent of the area median income or less, can afford less than 23.3 percent of the county's rental housing stock. Likewise, homeowners who limit expenditures to 30 percent of extremely low-income can own only 22.9 percent of Harris County's houses. There are 157,375 extremely low-income households who are renting and 61,900 extremely low-income households that own housing units in Harris County.

Large Households: "Large, related households of five or more persons face a number of housing challenges, most notably, finding an affordable residence large enough to accommodate all family members. According to the CHAS 2009-2013 data, this household type accounts for 18.4 percent of all low- and moderate-income households in the CSD service area. Large related households earning less than 30 percent of the Median Family Income (MFI) face major housing affordability deficits, and based on estimated housing cost deficits, low- to moderate-income, large households are identified as having a high housing cost burden. There are 29,155 large, related households with housing needs because of a housing cost burden greater than 30 percent of income in Harris County. In particular, large households earning less than 30 percent of the MFI are faced with cost deficits of as much as $750 in meeting the fair market rent for housing units with three-or-more bedrooms."

"Large households are threatened with housing-cost burdens due to the cost of existing housing and the lack of large, affordable rental housing units. According to HUD, the monthly fair market rent for three-bedroom units in the Harris County area was $1,241 in 2011. For very-low (0-30 percent MFI) and low- (31-50 percent MFI) income families of five or more persons, a rent at this rate creates a significant housing deficit, often leading to overcrowding and other housing problems."

Small Related Households: "Small, related households of two to four persons are also in need of some form of housing assistance. According to the 2009 CHAS data, this household type accounts for 45.4 percent of all low- and moderate-income households in the CSD service area. Small related households earning less than 30 percent of the MFI face housing affordability deficits. There are 76,792 small related households with housing needs because of a housing cost burden greater than 30% of income."

Other Households: "There are 117,127 households living alone (single-persons), which is 19.1 percent of the total housing units/households in the Harris County service area (611,685) according to the 2012-2016 ACS data. According to the U.S. Census Data, there
is no available data that describes the number of single-person households in need of housing."

**Elderly and Frail Elderly:** "According to the 2016 U.S. Census, there were 430,153 elderly (60 years and older) occupied housing units in Harris County (including CSD non-service area). According to CHAS data, low-income households containing at least one elderly person (age 62 or older) make up 24.6 percent of all low-income households in the CSD service area. Low- to moderate-income elderly households are more likely to be in need of some form of housing assistance, such as minor rehabilitation, rental assistance, or utility assistance."

**Persons with Disabilities:** "According to the 2016 U.S. Census Bureau profile for Harris County service area, there were over 163,524 non-institutionalized persons reporting a disability. As of 2016, the percentage of disabled persons who earned incomes below the poverty level was approximately 11 percent of the total population living below the poverty level. The median earnings of persons between 16 years of age and older with a disability are $23,770, compared to $31,726 for persons without a disability. Lower earnings make finding affordable and accessible housing more difficult for those individuals with a disability."

**Persons Living with HIV/AIDS:** The Texas Department of State Health Services estimates that less than one third (28 percent) of all People Living with HIV/AIDS (PLWH/A) in Texas live in the Houston Eligible Metropolitan Area (EMA). Persons with HIV/AIDS generally have a more difficult time retaining employment due to discrimination and/or illness and risks of exposure to illness. These factors, combined with the high costs of health care, result in a greater likelihood for persons with HIV/AIDS to have low incomes and a greater need for affordable housing. Harris County places a high priority on housing projects servicing persons with HIV/AIDS through homeownership, new home construction, single-family home rehabilitation, and rental assistance programs.

The Texas Department of State Health Services estimates that less than one third (28 percent) of all People Living with HIV/AIDS (PLWH) in Texas live in the Houston EMA. According to the City of Houston Quarterly HIV/AIDS report, Texas ranks as one of the states reporting the highest number of cumulative HIV/AIDS cases among residents as of September 2018, with 32,538 AIDS cases and 28,598 HIV cases. Over half (51 percent) of all persons living with HIV in the Houston/Harris County Area were Black males and females, followed by White males and females at 18 percent. Persons with HIV/AIDS generally have a more difficult time retaining employment due to discrimination and/or illness and risks of exposure to illness. These factors, combined with the high costs of health care, result in a greater likelihood for persons with HIV/AIDS to have low incomes and a greater need for affordable housing. Harris County places a high priority on housing projects servicing persons with HIV/AIDS through homeownership, new home construction, single-family home rehabilitation, and rental assistance programs. According to HUD’s Continuum of Care Housing Inventory Report, Harris County helped fund 79 a number of projects through the AIDS Foundation of Houston, totaling almost 300 beds for persons living with HIV/AIDS.
Deconcentrating and Other Policies that Govern Eligibility, Selection, and Admissions.

Eligibility

HCHA is responsible for ensuring that every individual and family admitted to the HCV program meets all program eligibility requirements. This includes any individual approved to join the family after the family has been admitted to the program. The family must provide any information needed by the PHA to confirm eligibility and determine the level of the family’s assistance.

To be eligible for the HCV program:

- The applicant family must:
  - Qualify as a family as defined by HUD and the HCHA.
  - Have income at or below HUD-specified income limits.
  - Qualify on the basis of citizenship or the eligible immigrant status of family members.
  - Provide social security number information for household members as required.
  - Consent to the HCHA’s collection and use of family information as provided for in HCHA-provided consent forms.

- HCHA must determine that the current or past behavior of household members does not include activities that are prohibited by HUD or HCHA.

Selection

1. HCHA will select families from the waiting list as follows:
   - When selecting families that applied in 2020, the PHA will use the following local preferences:
     a. HCHA will offer a preference to any family terminated from HCHA’s HCV program due to insufficient program funding.
     b. HCHA will offer a preference to families that include victims of domestic violence, dating violence, sexual assault, or stalking who are seeking an emergency transfer under VAWA from other covered housing programs operated by the HCHA.
        1. The applicant must certify that the abuser will not reside with the applicant unless HCHA gives prior written approval.
   2. HCHA will house up to 100 families selected due to qualifying for HCHA’s Judge Ed Emmett Mental Health Diversion Program preference. To qualify for the preference, applicants must meet all of the following criteria:
      a. Qualify as homeless as defined by Section 103 of the McKinney-Vento Act (42 U.S.C. 11302); and
      b. Be referred to HCHA by Judge Ed Emmett Mental Health Diversion Program.
   3. The PHA will issue up to 125 vouchers for homeless families affected by Hurricane
Harvey under the HCCSD – Disaster Recovery Housing Case Management Program.

a. Qualify as homeless as defined by section 103 of the McKinney-Vento Act (42 U.S.C. 11302);

b. The PHA must receive a written commitment from the referring agency (Harris County Community Services Department/Coalition for the Homeless) to provide search assistance and supportive services.

4. The PHA will issue up to 25 Foster Youth to Independence (FYI) Tenant Protection Vouchers (TPV) each year. The PHA will enter into an agreement with the Coalition for the Homeless and The Harris County Protective Services (HAY Center) to assist the youth in achieving self-sufficiency. The agreement will establish timeframes (no more than 36 months) for Youths transitioning out of the foster care system. The PHA will offer a voucher to applicants who meet all the following criteria:

a. Has attained at least 18 years and not more than 24 years of age;

b. Left foster care, or will leave foster care within 90 days, in accordance with a transition plan described in section 475(5)(H) of the Social Security Act at age 16 or older;

c. Is homeless or is at risk of becoming homeless as defined by section 103 of the McKinney-Vento Act (42 U.S.C. 11302); and

d. Are referred to HCHA by a Public Child Welfare Agency (PCWA), i.e., Harris County Child Protective Services (HAY Center) and the Coalition for the Homeless with whom HCHA has executed a Memorandum of Understanding outlining the provider’s responsibility to provide supportive services for the referred youth.

5. Each year, HCHA will issue vouchers to up to 20 families that qualify for HCHA's Shelter Plus Care program preference. To qualify for the preference, applicants must be referred by an agency that administers Shelter Plus Care vouchers on behalf of Harris County Housing Authority. The referring agency must submit a Shelter Plus Care referral form, indicating:

a. The family is a suitable candidate for HCHA’s HCV Program even though the family will no longer be receiving the ongoing social services provided by the Shelter Plus Care Program, and;

b. The referring agency's commitment to providing housing search assistance and supportive services to help the household transition from Shelter Plus Care to HCV, including complying with the Housing Choice Voucher program rules.

If HCHA reopens the waiting list before all the families that claim a preference are selected, then HCHA will first select all families from the existing waiting list that claim a preference before selecting from the newer waiting list.

Once all families claiming a preference have been selected, those families from the older waiting list (2016 and earlier) that do not claim a preference, or who failed to verify for a claimed preference, will be assigned new lottery numbers, along with the applicant families for the newer waiting list.

For example, if a family that applies in 2019 that claims a preference will be selected before the family that applied in 2020 that claimed no preference.

Documentation will be maintained by HCHA as to whether families on the list qualify for and are interested in housing assistance. If a higher placed family on the waiting list is not qualified or not
HCHA Policy - The HCHA will provide a selection preference when required by the regulation (e.g., eligible in-place families, elderly families, or units with supportive services, or mobility impaired persons for accessible units). The PHA will determine any individual preferences for a specific PBV development on a case-by-case basis.

1) The HCHA will offer the **first local preference** to Northline Single Room Occupancy (SRO) development as of August 24, 2017.  
2) The HCHA will offer the **second local preference** to individuals who were formerly homeless or referred through the community-wide Coordinated Access and intake assessment system.

B.3  Most Recent Fiscal Year Audit

**Fiscal Year Audit**

For the Fiscal year ending March 31, 2019, HCHA’s auditor Berman Hopkins Wright & LaHam, CPAs, and Associates, LLP, determined that there were no findings.

B.4  Civil Rights Certification

**Form 50077-ST-HCV-HP**

(See Attachment)

B.5.  Certification by State or Local Officials

**Form 50077-SL**

(See Attachment)
Purpose. The 5-Year and Annual PHA Plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA’s operations, programs, and services, and informs HUD, families served by the PHA, and members of the public of the PHA’s mission, goals and objectives for serving the needs of low-income, very low-income, and extremely low-income families.

Applicability. Form HUD-50075-5Y is to be completed once every 5 PHA fiscal years by all PHAs.

A. PHA Information.

| A.1 | PHA Name: THE CITY OF ROSENBERG HOUSING AUTHORITY | PHA Code: TX 483 |
| PHA Plan for Fiscal Year Beginning: 10/1/2020 |
| PHA Plan Submission Type: ☐ 5-Year Plan Submission ☐ Revised 5-Year Plan Submission |

Availability of Information. In addition to the items listed in this form, PHAs must have the elements listed below readily available to the public. A PHA must identify the specific location(s) where the proposed PHA Plan, PHA Plan Elements, and all information relevant to the public hearing and proposed PHA Plan are available for inspection by the public. Additionally, the PHA must provide information on how the public may reasonably obtain additional information on the PHA policies contained in the standard Annual Plan, but excluded from their streamlined submissions. At a minimum, PHAs must post PHA Plans, including updates, at each Asset Management Project (AMP) and main office or central office of the PHA. PHAs are strongly encouraged to post complete PHA Plans on their official websites. PHAs are also encouraged to provide each resident council a copy of their PHA Plans.

Information including attachments in regard to the 5-year Plan can be obtained at the administrative office of the PHA located at 117 Lane Drive, Suite 18, Rosenberg, TX 77471 and/or the PHA’s website www.RosenbergHA.org

PHA Consortia: (Check box if submitting a Joint PHA Plan and complete table below)

| Participating PHAs | PHA Code | Program(s) in the Consortia | Program(s) not in the Consortia | No. of Units in Each Program |
| PH | HCV |
| Lead PHA: | |

B. 5-Year Plan. Required for all PHAs completing this form.
B.1 Mission. State the PHA’s mission for serving the needs of low-income, very low-income, and extremely low-income families in the PHA’s jurisdiction for the next five years.

We, the employees of The City of Rosenberg Housing Authority, through our collaborative efforts to positively enhance and better service this community with integrity, care, great ethical standards, and competence, are committed to provide quality affordable housing and assist residents in achieving economic independence free from discrimination in Fort Bend County.

B.2 Goals and Objectives. Identify the PHA’s quantifiable goals and objectives that will enable the PHA to serve the needs of low-income, very low-income, and extremely low-income families for the next five years.

Operating:
- Increase the availability of affordable housing that reflect HUD and local requirements
- Operate the RHA’s current housing choice voucher program between 95-100% occupancy as permitted by the RHA’s annual budget authority and net restricted asset account
- Encourage the use of our newly expanded jurisdiction into Fort Bend County, which puts families closer to more job opportunities and makes more housing options available, especially for those with larger family sizes needing more bedrooms.
- Utilize funding to improve housing stability for vulnerable populations
- The RHA would like to grow in size to coincide with our newly expanded jurisdiction into Fort Bend County
- Increase participation in the Homeownership Program

Transform the way the RHA does business:
- Ensure that landlords and tenants respect the integrity of the program to avoid fraud, waste and abuse
- Maintaining and improving administration by training staff on section 8 Housing Choice Voucher (HVC) policies and procedures.
- Continue a high level of standards and professionalism in our day to day management of all program’s components.
- Encourage new landlord participation by conducting an annual outreach through meetings
- Improve the quality of housing by maintaining scores of 90 or higher with the Section 8 Management Assessment program (SEMAP) to be designated as a high performer.

B.3 Progress Report. Include a report on the progress the PHA has made in meeting the goals and objectives described in the previous 5-Year Plan.

See attachment 1 (page 6)
**B.4 Violence Against Women Act (VAWA) Goals.** Provide a statement of the PHA’s goals, activities objectives, policies, or programs that will enable the PHA to serve the needs of child and adult victims of domestic violence, dating violence, sexual assault, or stalking.

The RHA has amended the Section 8 Administrative with the required provisions pursuant to the final rule published on November 16, 2016, named Violence Against Women Reauthorization Act of 2013 (VAWA 2013): Implementation in HUD Housing Programs (Docket No. FR-5720-F-03). The RHA complies with the requirements for notification of occupancy rights under VAWA and has established an emergency transfer plan.

The RHA provides landlords, applicants, and participants with information regarding their rights and protections under VAWA at their initial application, at every annual reexamination and at any denial or termination. A VAWA certification form is also provided to landlords and participants. Victims eligible for protection under VAWA will be given the following options: a voucher to PORT to another housing authority or move within RHA jurisdiction, bifurcate the current lease to remove the perpetrator, or request an emergency transfer. The PHA provides a preference for victims that have been referred to the PHA through a partnering service agency or consortia or those who are seeking an emergency transfer.

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**B.5 Significant Amendment or Modification.** Provide a statement on the criteria used for determining a significant amendment or modification to the 5-Year Plan.

The following actions will be considered a Significant Amendment or Modification to the Five-Year Plan and Annual Plan:
- A change which would significantly affect rent or admissions policies or the organization of the waiting list.
- An exception to this definition will be made for any new activities that are adopted to reflect changes in HUD regulatory requirements or as a result of a declared emergency (such changes will not be considered significant amendments or modifications by PHCD).

The following will be considered a Substantial Deviation from the Five-Year Plan:
- A substantial change in the direction pertaining to its goals and objectives.
- The undertaking of new programs that do not further the stated mission or goals as set forth in the current Five-Year Plan.
- An exception to this definition will be made for program activities required or adopted to reflect changes in HUD regulations or as a result of a declared national or local emergency. In such cases, the administrative/programmatic changes will not be considered as a Substantial Deviation from the Five-Year Plan.

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**B.6 Resident Advisory Board (RAB) Comments.**

(a) Did the RAB(s) provide comments to the 5-Year PHA Plan?

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<tbody>
<tr>
<td>Y</td>
<td>N</td>
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</table>

(b) If yes, comments must be submitted by the PHA as an attachment to the 5-Year PHA Plan. PHAs must also include a narrative describing their analysis of the RAB recommendations and the decisions made on these recommendations.

See attachment 2 (page 7-8)

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**B.7 Certification by State or Local Officials.**

*Form HUD 50077-SL, Certification by State or Local Officials of PHA Plans Consistency with the Consolidated Plan,* must be submitted by the PHA as an electronic attachment to the PHA Plan.

See attachment 3 (page 9)
SECTION B.3- Progress Report
A. Increased the availability of affordable housing that reflect HUD and local requirements
B. Operate the RHA’s current Housing Choice Voucher program between 95-100% occupancy as permitted by the RHA’s annual budget authority and net restricted asset account.
1. Successful in maintaining 95-100% occupancy:
   FY beginning October 1, 2015 = 99%
   FY beginning October 1, 2016 = 98%
   FY beginning October 1, 2017 = 97%
   FY beginning October 1, 2018 = 99%
   FY beginning October 1, 2019 = pending
C. Improved quality of assisted housing
1. Section 8 Management Assessment Program (SEMAP) Score
   a) The RHA has been designated as a High Performer for the past 5 years
2. Increased customer satisfaction.
D. Expanded the supply of assisted housing
1. Expanded jurisdiction into Fort Bend County which greatly increased the availability of affordable housing.
E. Transform the way the RHA does business
1. Decreased amount of fraud by using HUD’s Income Validation Tool
2. Avoided double subsidy cases by identifying applicants receiving housing assistance during initial screening.
3. Held landlord briefings to educate landlords on their rights, responsibilities, and future possibilities.
4. Participated in landlord outreach meetings
5. Staff attended weekly webinars on new HUD policies and/or trainings for job specific tasks
6. Annually review and train staff on policies and procedures
7. Increased customer satisfaction.
F. Utilize funding to improve housing stability for vulnerable populations
1. Created a preference for those with children in Lamar Consolidated School District, which is mainly comprised of low-income families (Title 1 schools), to reach a vulnerable population in our community and in to encourage the stop of generational poverty
SECTION B.3- Summary of RAB Comments and Decisions Made

Administrative Plan Policy Changes

1. Policies governing eligibility, Selection, and Admissions preferences

A. A local preference for a Head of Household for Fort Bend County who is:
   - Residents within the preference area
   - Applicants working or have been notified to work in the preference area
   - Graduates of, or active participants in, education and training programs within the preference area designed to prepare individuals in the job market
   - Applicants who have at least one child currently enrolled in an elementary or secondary school, grades Kindergarten through 12th grade, in the Lamar Consolidated School District
   - A preference to families that include victims of domestic violence, dating violence, sexual assault, or stalking who has either been referred by a partnering service agency or consortia or is seeking an emergency transfer under VAWA from the PHA's public housing or other covered housing program operated by the PHA.
   - A local preference of no more than 15 applicant households meeting all of the following criteria:
     - Qualify as homeless as defined by section 103 of the McKinney-Vento Act (42 U.S.C. 11302);
     - Are referred to the RHA by a homeless service provider with whom the RHA has executed a Memorandum of Understanding (MOU) outlining the provider's responsibility to provide supportive services and housing search assistance for the referred household.
     - Received a commitment from the homeless service provider to provide housing search assistance and supportive services to help the household transition from homelessness to permanent housing, including complying with the Housing choice voucher program rules.
     - This preference shall be limited to applicants who have been certified as meeting the criteria for this preference by the homeless service providers noted above. If it is determined that an applicant referred by a homeless service provider, as described above does not meet the criteria described; the applicant is removed from the waiting list.

B. Verification of claimed preference(s) will occur during the application interview process. The applicant must provide the RHA with information needed to verify their qualifications for preference(s). If the RHA determines the family is ineligible for the claimed preference(s), the applicant will be denied.

2. Policies regarding subsidy standards

The PHA will assign one bedroom for each two persons within the household except in the following circumstances:
   - Persons of the opposite sex (other than spouses, and children under age 5) will be allocated separate bedrooms. (The Minimum in the table below reflects this exception)
   - Live-in aides will be allocated a separate bedroom. No additional bedrooms will be provided for the live-in aid's family.
   - Single person families will be allocated one bedroom.

The RHA will reference the following chart in determining the appropriate voucher size
1C-7
PHA Moving On Preference
FY 2022
ADMINISTRATIVE PLAN
FOR
SECTION 8 HOUSING Programs
DRAFT FOR PUBLIC COMMENT
08/20/2021
Program, Single Room Occupancy (SRO) Program, and other Section 8 Special Programs. HHA may admit a participant to these programs either as a waiting list admission or a special admission.

B. Local Preferences for Admission
All local preferences for admission are contingent upon HUD funding.

**Homeless Preference for Admission**
Each year HHA gives a preference to no more than 250 applicant households meeting all of the following criteria:

1. Meet the federal definition of homeless;
2. Are referred to HHA by a homeless service provider with whom HHA has executed a Memorandum of Understanding (MOU) outlining the provider’s responsibilities with respect to the provision of housing search assistance and supportive services for the referred household;
3. Have received a written commitment from the referring homeless service provider for housing search assistance;
4. Have received a written commitment from the homeless service provider for supportive services to help the household’s transition from homelessness to permanent housing; and
5. Have received a written commitment from the homeless service provider for supportive services to help the household comply with Housing Choice Voucher program rules.

This preference shall be limited to applicants who have been certified as meeting the criteria for this preference by the homeless service providers noted above. Applicants shall first be referred to these providers who will then provide a certified referral to HHA. If it is determined that an applicant referred by a homeless service provider, as described in B. above, does not meet the criteria described therein, the applicant is removed from the waiting list, but retains their place on any HHA waiting lists they were on prior to their referral by the service provider.

Effective June 1, 2014, HHA increased the Homeless Preference for Admission by 450 units, to a total of 650 units. The authority for the increase does not expire and will continue until the additional 450 are leased.

**Persons Transitioning out of Shelter Plus Care/Supportive Housing Programs/Supported Housing Programs/Rapid Re-Housing/HOME TBRA other federal or local programs into permanent housing will be included as a priority group as part of this preference.**

If the HHA denies an applicant’s preference claim, HHA notifies the applicant and referring service provider in writing, including the reason(s) for the preference denial.

**Transition Age Youth (TAY) Aging out of Foster Care Preference for Admission**
Each year HHA gives a preference to no more than 75 Transition Age Youth (TAY) applicant households who have aged out of Foster Care.

Each year HHA gives a preference of up to 75 applicants meeting all of the following criteria:

1. Applicant must be TAY Aging out of Foster Care;
2. Are referred to HHA by a service provider with whom HHA has executed a Memorandum
of Understanding (MOU) outlining the provider’s responsibilities with respect to the provision of supportive services for the referred household; and

3. Have received a written commitment from the service provider for supportive services for a minimum of one-year to help the household’s transition from foster care to permanent housing.

Applicants shall first be referred to these providers who will then provide a certified referral to HHA.

**Mainstream Preference for Admission**

On September 4, 2018, HUD awarded HHA with 99 Mainstream vouchers, provided through the HUD’s Section 811 Mainstream Housing Choice Voucher Program. These Mainstream vouchers assist non-elderly persons with disabilities who are transitioning out of institutional or other separated settings; at serious risk of institutionalization; homeless; or at-risk of becoming homeless.

The Mainstream Housing Opportunities for Persons with Disabilities (Mainstream) Program is a targeted voucher program for families with disabilities to allow such persons to rent affordable private housing.

This preference is specifically for non-elderly persons with disabilities who are transitioning out of institutional or other segregated settings, at serious risk of institutionalization, homeless, or at risk of becoming homeless. For this preference, HHA adheres to the definitions of transitioning out of institutional or other segregated settings, at serious risk of institutionalization, homeless, or at risk of becoming homeless that is outlined in the FR-6100-N-43.

In the context of eligibility under this preference Non-elderly person with disabilities with be defined as follows:

A person 18 years of age or older and less than 62 years of age, and who:

1. Has a disability, as defined in 42 U.S.C. 423;
2. Is determined, pursuant to HUD regulations, to have a physical, mental, or emotional impairment that:
   a. Is expected to be of long-continued and indefinite duration;
   b. Substantially impedes his or her ability to live independently, and
   c. Is of such a nature that the ability to live independently could be improved by more suitable housing conditions; or
3. Has a developmental disability as defined in 42 U.S.C. 6001.

In the context of eligibility under this preference HHA defines an Eligible household as: A household composed of one or more non-elderly person with disabilities, which may include additional household members who are not non-elderly persons with disabilities. A household where the sole members is an emancipated minor is not an eligible household.

Each year HHA gives a preference to no more than 100 applicant households meeting all of the following criteria:

1. Households who meet the definition of Non-elderly person with disabilities as described above;
2. Households who have been certified by a service provider with whom HHA has executed a Memorandum of Understanding (MOU) as transitioning out of institutional or other segregated settings, at serious risk of institutionalization, homeless, or at risk of becoming homeless;
3. Are referred to HHA by a service provider with whom HHA has executed a Memorandum of Understanding (MOU) outlining the provider’s responsibilities with respect to the provision of housing search assistance and supportive services for the referred household;
4. Have received a written commitment from the referring homeless service provider for housing search assistance;
5. Have received a written commitment from the service provider for supportive services to help the household’s transition from homelessness and/or housing instability (as defined above) to permanent housing; and
6. Have received a written commitment from the service provider for supportive services to help the household comply with Housing Choice Voucher program rules.

This preference shall be limited to applicants who have been certified as meeting the criteria for this preference by the service providers noted above. Applicants shall first be referred to these providers who will then provide a certified referral to HHA. If it is determined that an applicant referred by a service provider, as described above, does not meet the criteria described therein, the applicant is removed from the waiting list, but retains their place on any HHA waiting lists they were on prior to their referral by the service provider.

If the HHA denies an applicant’s preference claim, HHA notifies the applicant and referring service provider in writing, including the reason(s) for the preference denial.

Families who are Involuntarily Displaced by Government Action
An applicant qualifies for this preference on the basis of involuntary permanent displacement if the applicant has been or will be involuntarily permanently displaced within no more than six months from the date of preference status certification or verification.

An applicant is or will be involuntarily and permanently displaced if the applicant has vacated or will have to vacate a unit owned by HHA or another unit where the applicant lives because of activities carried on by Houston Housing Authority in connection with public improvements or development program.

Under Housed Families Currently Living in Public Housing
Eligible Families include under-housed public housing families that have not been or will not be transferred to an appropriately sized unit within a reasonable time. Generally, reasonable time to wait for a transfer would be less than one year. Priority will be given to under housed families in the largest units (5 Bedrooms) first and then to Four bedrooms and continuing to progressively smaller units.

C. Tenant-Based Assistance Waiting List Admissions
Except for special admissions, all voucher program participants will be selected from the Tenant-Based Assistance Housing Choice Voucher Program waiting list.
Harris County Housing Authority

ANNUAL PHA PLAN

5-Year Plan for Fiscal Years 2021-2026

Annual Plan for Fiscal Year 2023
- Improve the self-sufficiency of residents
- Ensure the safety and well-being of our residents
- Ensure fiscal integrity
- Provide quality management and proper maintenance of our facilities

PHA Plan Update

a) See attached Administrative Plan Changes

b) Public Access

- Public Access
  - Information regarding any activities outlined in this plan may be obtained by contacting the Main Administrative Office of the PHA.
- Display Locations for PHA Plans and Supporting Documents
  - The PHA Plans (including attachments) and supporting documents are available for public inspection at:
    - Main Administrative Office of the PHA
    - PHA website

B. Annual Plan

B.1 Revision of PHA Plan Elements

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<tr>
<th>Housing Needs and Strategy for Addressing Housing Needs</th>
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<tr>
<td>☑ Continue to operate HCHA’s Housing Choice Voucher program between 98% and 100% of occupancy as permitted by HCHA’s annual budget authority (ABA) and restricted net position (RNP) account.</td>
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<td>☑ HCHA received an additional 65 VASH vouchers in 2016. HCHA currently manages 673 VASH vouchers. The vouchers are set aside to help house homeless veterans. HCHA will continue to work with the VA to house homeless veterans and encourage self-sufficiency.</td>
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<td>☑ Continuing to provide a local preference for homeless families.</td>
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<td>☑ Continuing to meet the Housing needs of families in the Harris County Housing Authority's jurisdiction as identified in the Harris County Consolidated Plan: Low-income Households: &quot;On the demand side, according to the CHAS 2009-2013 data, more than 435,000 households make less than 80 percent of the median income or less than $55,440 and either spend more than 30 percent of their income on housing, live in substandard conditions (lacking a kitchen or bathroom) or both. As far as the supply of housing in Harris County, approximately 90,000 housing units are supported by public subsidies, whether through rent vouchers, public housing complexes, buildings financed</td>
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Deconcentrating and Other Policies that Govern Eligibility, Selection, and Admissions.

Eligibility

HCHA is responsible for ensuring that every individual and family admitted to the HCV program meets all program eligibility requirements. This includes any individual approved to join the family after the family has been admitted to the program. The family must provide any information needed by the PHA to confirm eligibility and determine the level of the family's assistance.

To be eligible for the HCV program:

☑ The applicant family must:
- Qualify as a family as defined by HUD and the HCHA.
- Have income at or below HUD-specified income limits.
- Qualify on the basis of citizenship or the eligible immigrant status of family members.
- Provide social security number information for household members as required.
- Consent to the HCHA's collection and use of family information as provided for in HCHA-provided consent forms.

☑ HCHA must determine that the current or past behavior of household members does not include activities that are prohibited by HUD or HCHA.

Selection

1. HCHA will select families from the waiting list as follows:
   - When selecting families that applied in 2020, the PHA will use the following local preferences:
     a. HCHA will offer a preference to any family terminated from HCHA’s HCV program due to insufficient program funding.
     b. HCHA will offer a preference to families that include victims of domestic violence, dating violence, sexual assault, or stalking who are seeking an emergency transfer under VAWA from other covered housing programs operated by the HCHA.
        1. The applicant must certify that the abuser will not reside with the applicant unless HCHA gives prior written approval.

2. HCHA will house up to 100 families selected due to qualifying for HCHA’s Judge Ed Emmett Mental Health Diversion Program preference. To qualify for the preference, applicants must meet all of the following criteria:
   a. Qualify as homeless as defined by Section 103 of the McKinney-Vento Act (42 U.S.C. 11302); and
   b. Be referred to HCHA by Judge Ed Emmett Mental Health Diversion Program.

3. The PHA will issue up to 125 vouchers for homeless families affected by Hurricane
Harvey under the HCCSD – Disaster Recovery Housing Case Management Program.

1. Qualify as homeless as defined by section 103 of the McKinney-Vento Act (42 U.S.C. 11302);

2. The PHA must receive a written commitment from the referring agency (Harris County Community Services Department/Coalition for the Homeless) to provide search assistance and supportive services.

4. The PHA will issue up to 25 Foster Youth to Independence (FYI) Tenant Protection Vouchers (TPV) each year. The PHA will enter into an agreement with the Coalition for the Homeless and The Harris County Protective Services (HAY Center) to assist the youth in achieving self-sufficiency. The agreement will establish timeframes (no more than 36 months) for Youths transitioning out of the foster care system. The PHA will offer a voucher to applicants who meet all the following criteria:

   a. Has attained at least 18 years and not more than 24 years of age;

   b. Left foster care, or will leave foster care within 90 days, in accordance with a transition plan described in section 475(5)(H) of the Social Security Act at age 16 or older;

   c. Is homeless or is at risk of becoming homeless as defined by section 103 of the McKinney-Vento Act (42 U.S.C. 11302); and

   d. Are referred to HCHA by a Public Child Welfare Agency (PCWA), i.e., Harris County Child Protective Services (HAY Center) and the Coalition for the Homeless with whom HCHA has executed a Memorandum of Understanding outlining the provider’s responsibility to provide supportive services for the referred youth.

5. Each year, HCHA will issue vouchers to up to 20 families that qualify for HCHA's Shelter Plus Care program preference. To qualify for the preference, applicants must be referred by an agency that administers Shelter Plus Care vouchers on behalf of Harris County Housing Authority. The referring agency must submit a Shelter Plus Care referral form, indicating:

   a. The family is a suitable candidate for HCHA's HCV Program even though the family will no longer be receiving the ongoing social services provided by the Shelter Plus Care Program, and;

   b. The referring agency’s commitment to providing housing search assistance and supportive services to help the household transition from Shelter Plus Care to HCV, including complying with the Housing Choice Voucher program rules.

If HCHA reopens the waiting list before all the families that claim a preference are selected, then HCHA will first select all families from the existing waiting list that claim a preference before selecting from the newer waiting list.

Once all families claiming a preference have been selected, those families from the older waiting list (2016 and earlier) that do not claim a preference, or who failed to verify for a claimed preference, will be assigned new lottery numbers, along with the applicant families for the newer waiting list.

For example, if a family that applies in 2019 that claims a preference will be selected before the family that applied in 2020 that claimed no preference.

Documentation will be maintained by HCHA as to whether families on the list qualify for and are interested in housing assistance. If a higher placed family on the waiting list is not qualified or not
1D-11a
Letter Signed By Working Group
September 5, 2023

U.S. Department of Housing and Urban Development
Community Planning and Development
451 7th St. SW
Washington, DC 20410

Re: : The Way Home Community Advisory Council Letter of Support

We are writing this letter in support of The Way of Home CoC; We are currently members of the Community Advisory Council (CAC) with lived homeless experience.

We have greatly benefited from the mission of The Way Home and continue to support their mission to end homelessness.

At present, there are 10 CAC members and each of us participates with our CoC by participating in the CAC and assisting in the review process of anything new that is implemented across our CoC.

Myself, along with the other 9 CAC members will continue to support The Way Home CoC, and are in support of the priorities for serving individuals and families experiencing homelessness with severe service needs in the CoC’s geographic area.

Sincerely,

Loretta Ray, MSW, LCDC, ICADC, SAP

Al Green
Charlotte Garner

Patricia Olivier

Nichole Griffin

Tesa Wise
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Housing First Evaluation
Housing First Questionnaire

Organization Name: Crisis Assistance Center (dba Community Assistance Center)

Project Name: CAC PSH FY 2023 2216

Housing First projects are effective in assisting all homeless people access and sustain permanent stable housing. It has been demonstrated that projects can be well-run and safe without imposing requirements that prevent many homeless individuals from entering and/or remaining in housing.

Low Barrier access:

a. Will/Does the project require clients to pass a background screening prior to project entry (excluding sexual offender/predator check)?
   Yes ☐ No [✔] (No = 1 point)

b. Will/Does the project require all persons with specified criminal convictions on a blanket basis to be excluded from admission (excluding registered sexual offender/predator, and background screening imposed by other funders)?
   Yes ☐ No [✔] (No = 1 point)

c. Will/Does the project require participants to be clean and sober for a specified period prior to project entry as a condition for admission?
   Yes [✔] No ☐ (No = 1 point)

d. Will/Does the project serve individuals and families regardless of sexual orientation, family composition, or marital status and are transpeople served according to the gender with which they identify?
   Yes [✔] No ☐ (Yes = 1 point)
e. Will/Does the project expedite the admission process including assisting in assembling necessary documents in order to support the application for admission?

Yes [✓] No [ ] [Yes = 1 point]

f. Does the project actively participate in coordinated entry including attendance at meetings and case conferencing and, if applicable, are all new project entrants being referred through coordinated entry?

Yes [✓] No [ ] [Yes = 1 point]

Housing Retention

g. Will/Does the project terminate participants for failure to participate in treatment or support services including case management?

Yes [ ] No [✓] [ No = 1 point]

h. Will/Does the project terminate participants solely for engaging in substance use?

Yes [ ] No [✓] [No = 1 point]

i. Will/Does the project require participants to obtain earned or benefit income as a condition of remaining in the project?

Yes [ ] No [✓] [No = 1 point]

j. Will/Does the project make all efforts to avoid discharging participants into homelessness including referral back to coordinated entry for those who cannot remain in the project?

Yes [✓] No [ ] [Yes = 1 point]

k. Will/Do project participants be held to standards/behaviors not found in mainstream leases (such as not being allowed visitors, curfews, required to do chores, or not be allowed to have alcoholic beverages in their unit)?

Yes [ ] No [✓] [No = 1 point]

Participant engagement

l. Will/Does the project provide participant choice in accessing services and are efforts made to connect participants to community-based services?

Yes [✓] No [ ] [Yes = 1 point]
m. Will/Does the project provide regular opportunities for program participants to provide input on project policies and operations?

Yes [✔] No [ ] [Yes = 1 point]

n. Will/Does the project employ Person Centered Planning as a guiding principle of the service planning process? Person Centered Planning focuses on the individual what he or she would like to accomplish in terms of relationships, community participation, achieving control over their lives, and developing the skills and resources needed to accomplish those goals.

Yes [✔] No [ ] [Yes = 1 point]

o. Are/Will the project staffed be trained in clinical and non-clinical strategies to support participant engagement including harm reduction, motivational interviewing, trauma informed approaches, and strength based?

Yes [✔] No [ ] [Yes = 1 point]

TOTAL SCORE: 15  % of applicable points: 100

Certification of Responses
I attest that the answers above are true and are provided without any additional comment or clarification.

Authorized Applicant Name and Title: Jennifer Huffine
Date: 7/25/2023
1E-1
Web Posting of Local Competition Deadline
FY23 CoC NOFO Competition

FY23 CoC NOFO Competition Information
The U.S. Department of Housing and Urban Development (HUD) announced the annual Federal Funding Opportunity Notice for the Fiscal Year FY2023 Continuum of Care (CoC) Competition. The Annual NOFO is providing $2.4 billion of funding available for homeless service organizations across the country. As the Lead Agency for the Way Home CoC, AVID, Cities of Houston/ Pasadena & Harris County/ Montgomery County, the Coalition for the Homeless is running a local competition to ensure that we submit our CoC application for the Annual NOFO (funding opportunities FY23 NOFO to HUD).

FY23’s funding opportunity makes available the largest amount of funding under the Continuum of Care program competition in history. As with prior NOFOS, Continuum of Care will have the opportunity to review existing projects, apply for new projects, and to reallocate resources from lower performing projects to better serve people experiencing homelessness.

For more information, view the materials to the right and visit the archive section for additional materials.

Information will be updated as soon as becomes available. Sign up for the funding opportunities distribution list to receive email updates from the Coalition for updated FY23 NOFO CoC Local Competition Info

The Way Home CoC Local Competition Attachments

HUD Information and Resources

FY23 Annual NOFO Committee & Workgroup

Site Visits - CoC NOFO Funded Agencies:
The HUD Homeless homeless service organization conduct site visits with all FY23 NOFO-funded Agencies. To ensure a smooth process, please do not contact the HUD information presented here.

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**FY 2023 CoC Annual NOFO Grant Application Timeline**

If you have any questions, please send an email to nofo@homelesshouston.org

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Friday, July 14, 2023</td>
<td>All Local CoC Grant Documents posted on homelesshouston.org website</td>
<td></td>
</tr>
</tbody>
</table>
| Tuesday, July 25, 2023 (2-3:30pm) | "CoC Grant Conference"<sup>**"**</sup>  
Tentative Date based on release of Annual Renewal Demand (ARD) | "Mandatory attendance for new and renewing projects"  
Registration Link: [https://attendee.gotowebinar.com/register/3971970244909521158](https://attendee.gotowebinar.com/register/3971970244909521158)  
Optional - Several Sessions Available |
| Wednesday, August 2, 2023 and Thursday, August 3, 2023 | Optional - Renewal Project Technical Assistance | If Renewal Agency is interested in an Annual NOFO TA session please email nofo@homelesshouston.org to schedule. The last day for renewal project TA will be Thursday, August 3rd, 2023. |
| Thursday, August 3rd & Friday, August 4th (9-4PM CST) | Mandatory - New Project Technical Assistance | *Mandatory for all New Projects - Several Sessions Available  
Registration Link: [https://attendee.gotowebinar.com/rt/4055302780726346842](https://attendee.gotowebinar.com/rt/4055302780726346842)  
*Optional - Several Sessions Available |
| Wednesday, August 16, 2023 by 11:59PM CST | Renewal Project  
APR Changes in HMIS | Any changes made after this deadline will not be reflected in scored APR. APRs will be pulled on August 17, 2023 |
| Wednesday, August 16, 2023 by 11:59PM CST | Renewal Project  
DV APRs due to Lead Agency | DV Agencies need to submit Comparable Database APR CSV Files to nofo@homelesshouston.org |
| Wednesday, August 16, 2023 by 11:59PM CST | Renewal Project  
Reduction/Reallocation Letters Due | The Lead Agency will evaluate the letters and submit a recommendation for approval to The Steering Committee by Friday, August 18, 2023. |
| Friday, August 25, 2023 by 11:59PM CST | Renewal Project Applications & Attachments Due | Local CoC Competition Forms due to nofo@homelesshouston.org  
Completed Application due in eSnaps. |
| Friday, August 25, 2023 by 11:59PM CST | *New Projects & Attachments Due | Local CoC Competition Forms due to nofo@homelesshouston.org  
Completed Application due in eSnaps. |
| Monday, August 28, 2023 | *New Project Notification | Notification via email to new projects who did/did not pass threshold |
| Wednesday, August 30, 2023 | *New Project Presentations | Scheduling determined by need.  
Mandatory for all new projects who passed threshold |
| Friday, September 1, 2023 by 11:59PM CST | Renewal Scorecards  
Provided to Agency | Notification via email. |
| Wednesday, September 6, 2023 by 5:00 PM CST | Renewal Scorecards  
Issues Due | Should you find any inconsistencies with your scoring report, all requests for changes must be communicated with the Lead Agency by 5PM. |
| Friday, September 8, 2023 by 11:59PM CST | Renewal Scorecards Finalized | Scoring reports are finalized to prepare for ranking release. No changes can be made to the renewal scoring after this date. |
| Friday, September 8, 2023 | Renewal Project Applications & Technical Assistance  
Notes Returned to Agencies | Notification via email, if any feedback/updates required. |
| Friday, September 8, 2023 | *New Project Applications & Technical Assistance  
Notes Returned to Agencies | Notification via email. |
| Wednesday, September 13, 2023 by 11:59PM CST | Final Renewal Project Applications Due | Due in eSnaps. |
| Wednesday, September 13, 2023 by 11:59PM CST | *Final New Project Applications Due | Due in eSnaps. |
| Thursday, September 14, 2023 | Project Ranking Released | Notification via email & posted online. |
| Monday, September 18, 2023 by 11:59 PM CST | Deadline to Submit Grievances | Submitted electronically in accordance with posted Grievance Procedure. |
| Wednesday, September 20, 2023 | CoC Consolidated Application Posted | Per NOFO Regulations. CoC Application and CoC Priority Listing will be available for community feedback until Monday, September 25, 2023 at 12:00pm CST. |
| Tuesday, September 26, 2023 by 5:00PM | Submit FY 23 CoC NOFO | Local CoC Due Date  
Application due to HUD by September 28, 2023 |

*Edited: 7.5.23*
FY23 Annual NOFO Announcement

On Wednesday, July 5, the U.S. Department of Housing and Urban Development (HUD) announced the Notice of Funding Opportunity for Fiscal Year (FY) 2023 Continuum of Care (CoC) Competition and Renewal.

Per HUD’s press release, this year’s funding opportunity makes available the largest amount of funding under the Continuum of Care program competition in history with more than $3.1 billion in competitive funding to homeless services organizations across the country.

For our local competition, applications will be due no later than August 25, 2023. Agencies that would like to apply must attend a mandatory grant conference (webinar) on July 25 at 2 p.m.

For additional information, including important dates and trainings view the full Annual NOFO Grant Application Timeline.

As with prior NOFOs, Continuums of Care will have the opportunity to renew existing projects, apply for new projects, and to reallocate resources from lower performing projects to better serve people experiencing homelessness.

View more details about the Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Renewal or Replacement of Youth Homeless Demonstration Program Grants

The Way Home Lead Agency
www.thewayhomehouston.org
www.homelesshouston.org
info@thewayhomehouston.org
Utility District No. 105, c/o Allen Boone

The conditions under which the facility must be permitted are as follows:

- The facility is located at 4650 Riley Street, Houston, TX 77007.
- The facility will have a maximum capacity of 900,000 gallons per day.
- TCEQ received this application and prepared a draft permit.

Executive Director’s preliminary decision, summaries and public notices:

- The TCEQ Executive Director has completed the technical review of the application.
- The permit application, draft permit, if approved, would establish requirements.
- The permit number for this application is 122-105.
- The statement “[I/we] request a contested case hearing” can be submitted online or in writing to the Texas Commission on Environmental Quality, Office of the Chief Clerk at the address stated above or by calling Ms. Carol La Breche, 10500 Bissonnet Street, Suite 700, Houston, Texas 77040.
- The Notice of Application and Draft Permit are available for viewing electronically at www.tceq.texas.gov/goto/cid.
- Search the database using the permit number or general location.

The Commission may only grant a request to protect are relevant to the group’s interests, including but not limited to public health and safety, if certain criteria are met.

- This opportunity is available to protect are relevant to the group’s interests, including but not limited to public health and safety.
- The Commission will consider the request under the provision of the Texas Government Code, Subchapter F of Chapter 22 of the Texas Administrative Code.

The Commission determines that there is a significant degree of public interest in the application and draft permit.

- The Commission determines that there is a significant degree of public interest in the application and draft permit.
- The Commission may only grant a request to protect are relevant to the group’s interests, including but not limited to public health and safety, if certain criteria are met.

The statement “[I/we] request a contested case hearing” can be submitted online or in writing to the Texas Commission on Environmental Quality, Office of the Chief Clerk at the address stated above or by calling Ms. Carol La Breche, 10500 Bissonnet Street, Suite 700, Houston, Texas 77040.

NOTICE OF ESTABLISHMENT OF OFFICES AND MAILING LIST:

The Board of Directors of the Texas Commission on Environmental Quality have established the following offices and mailing lists:

- 1122 Cedar Lane, El Lago, Texas 77586
- Texas Administrative Code 165.5

The Notice of Establishment of Offices and Mailing Lists is available for viewing at www.tceq.texas.gov/epic/eComment/.

The Notice of Establishment of Offices and Mailing Lists will be published and mailed to the general public; a list of all disputed issues of fact that were not subsequently material, or significant public comments.

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The Notice of Establishment of Offices and Mailing Lists will be published and mailed to the general public; a list of all disputed issues of fact that were not subsequently material, or significant public comments.
The Defender wins nine awards

By Aswad Walker

The Defender Network has once again done the Bayou City proud. During the recent National Newspaper Publishers Association’s (NNPA) 2023 Convention in Nashville, the Defender took home an impressive nine awards for exceptional writing, creative layout and design, original and impactful advertising and more.

The NNPA is a trade association of the more than 200 African-American-owned community newspapers from around the U.S. Since its founding 75 years ago, the NNPA has consistently been the voice of the Black community, and has been true to the Black Press’s original mission as stated in 1827 by this nation’s first Black newspaper, the Freedom’s Journal: “We mean to plead our own cause… No longer shall others speak for us.”

Annually, the NNPA awards those publishers who have gone above and beyond this honorable call of duty. During this year’s convention, the Defender Network received the following awards:

**1ST PLACE:**
- Layout & Design (Tabloid)
- Fashion, Beauty & Lifestyle
- Youth & Children
- Sports
- Newspaper Excellence
- Original Advertising Campaign

**2ND PLACE:**
- Entertainment
- Health
- Education

**3RD PLACE:**
- Community Engagement

“I am both proud and humbled by the overflow of recognitions received by the Defender family,” said Defender Network Publisher and CEO Sonceria “Sonny” Messiah Jiles. “And I say family with great intention, as our team is truly a family; one I would put up against any in the country.”

Award-winning author, movie producer and NAACP Image Award winner ReShonda Tate, serves as the Defender Network’s managing editor, assisting Jiles with orchestrating the ongoing production of the outlet’s recognition-worthy print and online articles.

“We consistently put out quality product because we have quality people; writers, editors, social media mavens who take their jobs seriously, and put their heart and soul into providing our print and website readers in Houston and across the country with news they can use,” said Tate.

And according to Jiles, her team is far from satisfied.

“We’ve done an excellent job spotlighting local people on the move and organizations, businesses and happenings that deserve attention. We’ve also been at the forefront nationally in producing a game-changing website and social media presence, helping to bring the Black Press into the 21st century,” said a proud and determined Jiles. “But believe me, we’ve only scratched the surface of our potential.”

The Defender is spotlighting the Best of Black Houston - these are activities, businesses, events. ALL owned by Black folks. We know these lists are not all-inclusive so tell us your favs on Facebook, Instagram or Twitter.

**SOCIAL**
- Top Cigar lounges
- Top Happy Hour Spots
- Top Sports Bars
- Top Hookah Lounges
- Top Clubs

**FAMILY FUN**
- Top Black Museums and Exhibits
- Top Houston Landmarks
- Top Black Festivals
- Top Black-owned Food Trucks

**GOOD EATING**
- Top ‘Best Vibes’ Restaurants
- Top Black-owned BBQ Restaurants
- Top Soul Food Restaurants
- Top Burger Spots
- Top African Restaurants

**ENTERTAINMENT**
- Top Comedy Shows
- Top Concerts
- Top Summer Plays
- Top Summer Black Movies
- Top Black Houston Musicians

**SELF-CARE**
- Top Black Boutiques
- Top Gyms
- Top Masseuses
- Top Barbers
- Top Beauticians

**FAITH**
- Top Baptist Churches
- Top Catholic Churches
- Top Methodist Churches
- Top Non-Denominational Churches
- Top Muslim Temples & Mosques

For any questions or additional information, please contact info@homelesshouston.org. Further details regarding the local competition can also be found at homelesshouston.org.
A14 WEDNESDAY, JULY 12, 2023

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non-transferable to new ads. Some restrictions apply.

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281-378-1000

Legal Notice
Pursuant to the FY2023 Notice of Funding Opportunity (NOFO) issued by the U.S. Department of Housing and Urban Development
(HUD) for the Continuum of Care (CoC), the Coalition for the Homeless of Houston/Harris County, as the Lead Agency to The Way
Home CoC, invites applications for new permanent housing projects. These projects can be either Rapid Re-housing (RRH) or
Permanent Supportive Housing (PSH). Please note that funding for new permanent housing projects in the 2023 CoC competition is
currently unknown. However, any reallocated funds will be made available for new permanent
housing (RRH or PSH).
It is mandatory for all interested applicants to attend a virtual grant conference, scheduled for Tuesday, July 25, from 2:00-3:30pm.
Registration information and applications can be accessed at www.homelesshouston.org. Please be advised that applications for the
local competition must be submitted by 11:59 p.m. CDT on August 25, 2023. The full Collaborative Application is due locally to HUD
by September 25, 2023 and will be publicly posted for view. All interested parties must ensure compliance with prior deadline submissions. New PSH projects are required to serve individuals experiencing chronic homelessness. Moreover, all permanent housing
projects must adhere to the Housing First model, accept all admissions through the CoC’s Coordinated Access system, follow the
CoC’s established priorities for admitting homeless individuals and families, and maximize the use of mainstream resources for supportive services.
For any questions or additional information, please contact nofo@homelesshouston.org. Further details regarding the local competition can also be found at homelesshouston.org

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23-44923-P
CLERK OF THE COURT
L. BRANDON STEINMANN
PO BOX 959
CONROE TX 77305
ATTORNEY OF RECORD
MARK A JACOB
600 TRAVIS STE 2800
HOUSTON, TX 77002
THE STATE OF TEXAS
TO: The unknown heirs of the ESTATE
OF: MARK LOREN MAYWORN, Deceased
GREETING:
You are commanded to appear and answer to the Application to Determination
Heirship filed by Ryan Scott Mayworn, at
or before 10 O’clock A.M. of the first Monday after the expiration of Ten (10) days
from the date of Publication of this Citation, before the Honorable County Court
at Law #2 of MONTGOMERY County, at
the Courthouse in Conroe, Texas. Said
application was filed on May 25, 2023.
The file number of said matter being:
23-44923-P
The style being: ESTATE OF: MARK
LOREN MAYWORN
The nature of said proceeding being
substantially as follows, to wit:
Determine who the heirs and only heirs
of the decedent are and their respective
shares and interests in this estate; that
no appraisers be appointed; and for all
other relief to which applicant may be
entitled.
GIVEN under my hand and seal of said
Court in CONROE, Texas, on this the 25th
day of May, 2023.
(seal)
L. BRANDON STEINMANN, COUNTY
CLERK
MONTGOMERY COUNTY, TEXAS
/S/ Dena M Mizell
5/25/2023 12:56:53 pm
Dena Mizell, Deputy Clerk

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chemicals,
computers,
and tvs.
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& Fence Hauled
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• Woodlands, Montgomery,
Conroe,
Willis Willis
936-344-6394
• Woodlands,
Montgomery,
Conroe,

HARDWORKING SENIOR CITIZEN

Texas Commission on Environmental Quality
NOTICE OF APPLICATION AND PRELIMINARY DECISION
FOR TPDES PERMIT FOR MUNICIPAL WASTEWATER
RENEWAL
PERMIT NO. WQ0011395001
APPLICATION AND PRELIMINARY DECISION. Montgomery
County Municipal Utility Distrcit No. 15, c/o Young & Brooks, 10000
Memorial Drive, Suite 260, Houston, Texas 77024, has applied to the
Texas Commission on Environmental Quality (TCEQ) for a renewal
of Texas Pollutant Discharge Elimination System (TPDES) Permit
No. WQ0011395001 which authorizes the discharge of treated
domestic wastewater at a daily average flow not to exceed 900,000
gallons per day. TCEQ received this application on February 24,
2023.
The facility is located at 16705 Gleneagle Drive North, near the City
of Conroe, in Montgomery County, Texas 77385. The treated effluent
is discharged to an unnamed drainage ditch, thence to an unnamed
tributary locally known as Harpers Horsepen Branch, thence to
West Fork San Jacinto River in Segment 1004 of the San Jacinto River
Basin. The unclassified receiving water uses are minimal aquatic
life use for the unnamed drainage ditch and intermediate aquatic life
use for the unnamed tributary locally known as Harpers Horsepen
Branch. The designated uses for Segment No. 1004 are primary
contact recreation, public water supply, and high aquatic life use.
All determinations are preliminary and subject to additional review
and/or revisions. This link to an electronic map of the site or facility’s
general location is provided as a public courtesy and is not part of the
application or notice. For the exact location, refer to the application.
https://gisweb.tceq.texas.gov/LocationMapper/?marker=95.433888.30.224722&level=18
The TCEQ Executive Director has completed the technical
review of the application and prepared a draft permit. The draft
permit, if approved, would establish the conditions under which
the facility must operate. The Executive Director has made a
preliminary decision that this permit, if issued, meets all statutory
and regulatory requirements. The permit application, Executive
Director’s preliminary decision, and draft permit are available for
viewing and copying at Montgomery County Central Library, 104
Interstate 45 North, Conroe, Texas.
ALTERNATIVE LANGUAGE NOTICE. Alternative language
notice in Spanish is available at https://www.tceq.texas.gov/
permitting/wastewater/plain-language-summaries-and-publicnotices. El aviso de idioma alternativo en español está disponible
en
PUBLIC COMMENT/PUBLIC MEETING. You may submit public
comments or request a public meeting about this application. The
purpose of a public meeting is to provide the opportunity to submit
comments or to ask questions about the application. TCEQ holds a
public meeting if the Executive Director determines that there is a
significant degree of public interest in the application or if requested
by a local legislator. A public meeting is not a contested case hearing.
OPPORTUNITY FOR A CONTESTED CASE HEARING. After the
deadline for submitting public comments, the Executive Director
will consider all timely comments and prepare a response to all
relevant and material, or significant public comments. Unless the
application is directly referred for a contested case hearing, the
response to comments will be mailed to everyone who submitted
public comments and to those persons who are on the mailing list
for this application. If comments are received, the mailing will also
provide instructions for requesting a contested case hearing or
reconsideration of the Executive Director’s decision. A contested
case hearing is a legal proceeding similar to a civil trial in a state
district court.
TO REQUEST A CONTESTED CASE HEARING, YOU MUST
INCLUDE THE FOLLOWING ITEMS IN YOUR REQUEST: your
name, address, phone number; applicant’s name and proposed
permit number; the location and distance of your property/activities
relative to the proposed facility; a specific description of how you
would be adversely affected by the facility in a way not common to
the general public; a list of all disputed issues of fact that you submit
during the comment period; and the statement “[I/we] request a
contested case hearing.” If the request for contested case hearing is
filed on behalf of a group or association, the request must designate
the group’s representative for receiving future correspondence;
identify by name and physical address an individual member of
the group who would be adversely affected by the proposed facility
or activity; provide the information discussed above regarding
the affected member’s location and distance from the facility or
activity; explain how and why the member would be affected; and
explain how the interests the group seeks to protect are relevant to
the group’s purpose.
Following the close of all applicable comment and request periods,
the Executive Director will forward the application and any
requests for reconsideration or for a contested case hearing to
the TCEQ Commissioners for their consideration at a scheduled
Commission meeting.
The Commission may only grant a request for a contested case
hearing on issues the requestor submitted in their timely comments
that were not subsequently withdrawn. If a hearing is granted, the
subject of a hearing will be limited to disputed issues of fact or mixed
questions of fact and law relating to relevant and material water
quality concerns submitted during the comment period. TCEQ may
act on an application to renew a permit for discharge of wastewater
without providing an opportunity for a contested case hearing if
certain criteria are met.
EXECUTIVE DIRECTOR ACTION. The Executive Director may
issue final approval of the application unless a timely contested case
hearing request or request for reconsideration is filed. If a timely
hearing request or request for reconsideration is filed, the Executive
Director will not issue final approval of the permit and will forward
the application and request to the TCEQ Commissioners for their
consideration at a scheduled Commission meeting.
MAILING LIST. If you submit public comments, a request for
a contested case hearing or a reconsideration of the Executive
Director’s decision, you will be added to the mailing list for this
specific application to receive future public notices mailed by the
Office of the Chief Clerk. In addition, you may request to be placed
on: (1) the permanent mailing list for a specific applicant name and
permit number; and/or (2) the mailing list for a specific county. If
you wish to be placed on the permanent and/or the county mailing
list, clearly specify which list(s) and send your request to TCEQ
Office of the Chief Clerk at the address below.
All written public comments and public meeting requests must
be submitted to the Office of the Chief Clerk, MC 105, Texas
Commission on Environmental Quality, P.O. Box 13087, Austin, TX
78711-3087 or electronically at www.tceq.texas.gov/goto/comment
within 30 days from the date of newspaper publication of this notice.
INFORMATION AVAILABLE ONLINE. For details about the
status of the application, visit the Commissioners’ Integrated
Database at www.tceq.texas.gov/goto/cid. Search the database
using the permit number for this application, which is provided at
the top of this notice.
AGENCY CONTACTS AND INFORMATION. Public comments
and requests must be submitted either electronically at www.tceq.
texas.gov/goto/comment, or in writing to the Texas Commission
on Environmental Quality, Office of the Chief Clerk, MC 105, P.O.
Box 13087, Austin, Texas 78711-3087. Any personal information you
submit to the TCEQ will become part of the agency’s record; this
includes email addresses. For more information about this permit
application or the permitting process, please call the TCEQ Public
Education Program, Toll Free, at 1-800-687-4040 or visit their
website at www.tceq.texas.gov/goto/pep. Si desea información en
Español, puede llamar al 1-800-687-4040.
Further information may also be obtained from Montgomery
County Municipal Utility Distrcit No. 15 at the address stated
above or by calling Ms. Julia Reed, AEI Engineering, a Baxter &
Woodman Company, at (281) 350-7027.
Issuance Date: June 20, 2023

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• Baths

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woodmasterhomes@suddenlink.net

ADVERTISEMENT TO BIDDERS
Scope: Transit Facility Gate Automation & Maintenance (C-2023-0192) for
furnishing all labor, materials, supplies, equipment, licensing, supervision and
performing all work necessary based on the bid documents in The Woodlands
Township, Montgomery County, Texas.
IFB documents and specifications: Can be downloaded from
www.thewoodlandstownship-tx.gov/bids , under Construction Projects. This will
be a federally funded project. The successful bidder must furnish a payment and
performance bond acceptable to Owner, and a signed Site Survey Certification.
Mandatory Pre-bid Meeting: A mandatory pre-bid meeting will be held at The
Woodlands Township Townhall (2801 Technology Forest Blvd, The Woodlands, TX
77381) at 1:00 p.m. CDT on July 19, 2023.
Bids due by: 2:00, p.m., Friday, August 18, 2023. Hard Copy Sealed bids are
preferred and will be received at The Woodlands Township Townhall 2801
Technology Forest Blvd., The Woodlands, TX 77381 Attn: Transportation
Department.
Contact: For more information contact Ruthanne Haut, Director of
Transportation at rhaut@thewoodlandstownship-tx.gov.
Advertisement Dates: 07/5/23, 07/12/23


1E-2
Local Competition Scoring Tool
<table>
<thead>
<tr>
<th>Section</th>
<th>Title</th>
<th>Description</th>
<th>Potential Points</th>
<th>Adjusted Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>I. Description</td>
<td>Program Overview</td>
<td>The program has a clear statement of its mission, goals, and objectives.</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>II. Project Performance &amp; Outcomes</td>
<td>Measures (Metric 6c.2) Project Utilization</td>
<td>Financially feasible project &amp; no audit findings</td>
<td>2</td>
<td>2</td>
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<tr>
<td>III. Resource Utilization</td>
<td>Evaluation Criteria</td>
<td>No audit submitted</td>
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<td>0</td>
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<tr>
<td>IV. CoC Participation</td>
<td>Measures (Metric 2f) Data Quality Report Monthly Submittals</td>
<td>Completed year</td>
<td>2</td>
<td>2</td>
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<tr>
<td>V. Format</td>
<td>Accuracy of Information</td>
<td>tape 2</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>VI. Narrative (Separate attachment, no more than 4 pages)</td>
<td>Equitable Story Telling NOFO</td>
<td>incorporating feedback from persons with</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>VII. Application Submission</td>
<td>Format</td>
<td>desk 2</td>
<td>2</td>
<td>2</td>
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<tr>
<td>VIII. Submission of Information</td>
<td>Accuracy of Information</td>
<td>tape 2</td>
<td>2</td>
<td>2</td>
</tr>
</tbody>
</table>

* HUD Approved Excluded Exits are: Deceased, Foster Care, Hospital & Nursing Facility

---

**Note:** The table above represents a portion of the document discussing various aspects of a renewal project, including performance metrics, resource utilization, and narrative requirements.
#2b - Describe your organization’s (and subrecipient(s) if applicable) experience in effectively utilizing federal funds and performing the activities proposed in the application.

#2b - Describe your organization’s (and subrecipient(s) if applicable) experience in leveraging Federal, State, local and private sector funds.
**Section III: Design of Housing & Supportive Services**

<table>
<thead>
<tr>
<th>#3B - Demonstrate understanding of the needs of the clients to be served. Does the Description reflect the entire scope of the proposed project?</th>
<th>Earned:</th>
<th>Max Points</th>
<th>5</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Total Section Points Awarded</th>
<th>0</th>
</tr>
</thead>
</table>

| #3B - The type of housing proposed, including the number and configuration of units, will fit the needs of the program participants (e.g., two or more bedrooms for families). | Earned: | Max Points | 5 |

| #4A - The type of supportive services that will be offered to program participants will ensure successful retention in or help to obtain permanent housing, including all supportive services regardless of funding source. | Earned: | Max Points | 5 |

---

**Earned: Max Points**

| #2c - Describe experience in effectively utilizing federal funds including HUD grants and other public funding, including satisfactory drawdowns and performance for existing grants as evidenced by timely reimbursement of subrecipients (if applicable), regular drawdowns, timely resolution of monitoring findings and timely submissions of required reporting on existing grants. | Earned: | Max Points | 10 |

---

**The Way Home**
#4A - Describe the specific plan to coordinate and integrate with other mainstream health, social services, and employment programs for which program participants may be eligible.

<table>
<thead>
<tr>
<th>Earned:</th>
<th>Max Points: 5</th>
</tr>
</thead>
</table>

Section V: Financial

<table>
<thead>
<tr>
<th>#6A - Audit Review- Financial/Audit: process, timeliness; findings/management letter, overall fiscal health, match. *Agencies who based on the $ amount received do not need to meet local/federal audit requirements can submit a letter and provide documentation and reasonings for full points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earned:</td>
</tr>
<tr>
<td>---------</td>
</tr>
</tbody>
</table>

- No findings, timely audit, etc. 10
- Findings in past 2 years 5
- Lack of audit- No Audit Submitted 0
- Match documentation 5

Reasonable Cost Per Unit-(Supportive Services cost - Admin)/# of units

<table>
<thead>
<tr>
<th>Earned:</th>
<th>Max Points: 10</th>
</tr>
</thead>
</table>

- Total # units
- Less than $6000/HH 10
- Between $6000-$7500/Unit 5
- >$7,500/Unit 0

Section V: Applicant Narrative

Please limit the narrative to four, double-spaced pages

<table>
<thead>
<tr>
<th>Section Points Awarded:</th>
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<table>
<thead>
<tr>
<th>Section Max:</th>
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<table>
<thead>
<tr>
<th>Cost per unit:</th>
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</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Total Admin</th>
<th></th>
</tr>
</thead>
</table>
The narrative should minimally explain (8 questions total- see CoC NOFO Narrative Attachment). Note DV Projects also have DV Narratives.

1. Describe how your agency proactively gathers feedback from past and/or current program participants to identify areas for improvement and enhance service delivery. Please provide examples of the feedback mechanisms employed, such as surveys, focus groups, or individual interviews. Additionally, explain how this feedback is utilized to inform decision-making, shape program enhancements, and ensure the ongoing responsiveness of your agency’s services to the needs and preferences of program participants.

2. Describe the strategies and efforts your agency has implemented in the past 12 months to enhance program outcomes. Explain how your agency utilizes data, including HMIS reports, to identify areas for improvement in service delivery, program design, and staff development. Please provide specific examples of how these strategies have been applied and the resulting impact on program effectiveness and participant outcomes.

3. Describe the project identifies barriers to participation faced by persons of different races or ethnicities, particularly Black, Native American, Native Alaskan, Native Hawaiian/Pacific Islanders who are overrepresented in the CoC’s homeless population.

4. Explain how your agency actively engages and involves program participants from diverse racial and ethnic backgrounds in the decision-making process and program planning.

5. Describe any specific steps your agency has taken to address cultural competency and ensure that services provided are culturally sensitive and responsive to the needs of individuals from diverse racial and ethnic backgrounds.

6. Explain how your agency ensures that individuals from racial and ethnic minority backgrounds have equal opportunities to access and benefit from the programs and services, without facing discriminatory barriers or bias.

7. Describe how your agency will internally monitor the CoC Standards?

8. Include any other information the applicant deems pertinent for the Score and Rank Committee to know and understand.

<table>
<thead>
<tr>
<th>Section: HMIS Experience</th>
<th>Total Section Points Awarded:</th>
<th>Earned:</th>
<th>Section Max:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes, with good performance</td>
<td>8</td>
<td></td>
<td>8</td>
</tr>
<tr>
<td>N/A or Experienced but with improvements needed</td>
<td>5</td>
<td></td>
<td>5</td>
</tr>
<tr>
<td>Experienced but not responsive and bad data</td>
<td>0</td>
<td></td>
<td>0</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Bonus Section</th>
<th>Total Section Points Awarded:</th>
<th>Earned:</th>
<th>Section Max:</th>
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</thead>
<tbody>
<tr>
<td>Points Earned:</td>
<td>0</td>
<td></td>
<td>5</td>
</tr>
<tr>
<td>Does the project have a documented housing or healthcare leverage?</td>
<td>2.5</td>
<td></td>
<td>2.5</td>
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<tr>
<td>Story Telling-Agency will dedicate one client story per award year to the Way Home for system communication opportunities?</td>
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<table>
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<tbody>
<tr>
<td>Points Earned:</td>
<td>0</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Late Submission of Documents -25
No Representation at Mandatory Conference -25
Annual CoC NOFO DV Bonus Narrative Questions

These DV Bonus questions are specific to Collaborative applications for DV projects that have successfully passed the threshold review and are advancing to the review committee process. Please provide your responses to the following questions, making sure to adhere to the specified character limits. The numbers before each section, such as 4A-3c, refer to the corresponding NOFO section in the collaborative application. While some of this information may have already been addressed in your project application, kindly provide relevant details about the program here as well.


Limit 2500 characters for this section.

1. ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2. prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;
3. determined which supportive services survivors needed;
4. connected survivors to supportive services; and
5. moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.


Limit 2500 characters for this section.

1. taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2. making determinations and placements into safe housing;
3. keeping information and locations confidential;
4. training staff on safety and confidentially policies and practices; and
5. taking security measures for units (congregate or scattered site), that support survivors’ physical safety and location confidentiality.


Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project. Limit 2500 characters for this section.
4A-3e. Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects. Limit 5000 characters

1. prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;

2. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;

3. providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;

4. emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;

5. centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;

6. providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and

7. offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.


A. This question requires you to provide examples of how the applicant will implement the new project, not the applicant’s experience operating an existing project.

B. Though you can provide other examples of how the applicant will implement the new project(s), you must address elements 1 through 7.

Describe in the field below examples of how the new project(s) will; Limit 5000 Characters

1. prioritize placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs;
2. establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;

3. provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;

4. emphasize program participants’ strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans works towards survivor-defined goals and aspirations;

5. center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;

6. provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and

7. offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.


A. For element 1 of this question, range of lived expertise means a broad experience-based knowledge and skills gained from living as homeless and as a survivor of domestic violence, dating violence, sexual assault, and stalking.

B. For element 2 of this question, your response must describe steps and actions the new project will take to include survivors in the development, implementation, and evaluation of policies and procedures—this response is not about how survivors have been involved in past projects.

Describe in the field below how the new project will involve survivors: Limit 2500 Characters

1. with a range of lived expertise; and

2. in policy and program development throughout the project’s operation.
The narrative should minimally explain (there are no character requirements/limits):

1. Describe how your agency proactively gathers feedback from past and/or current program participants to identify areas for improvement and enhance service delivery. Please provide examples of the feedback mechanisms employed, such as surveys, focus groups, or individual interviews. Additionally, explain how this feedback is utilized to inform decision-making, shape program enhancements, and ensure the ongoing responsiveness of your agency's services to the needs and preferences of program participants.

2. Describe the strategies and efforts your agency has implemented in the past 12 months to enhance program outcomes. Explain how your agency utilizes data, including HMIS reports, to identify areas for improvement in service delivery, program design, and staff development. Please provide specific examples of how these strategies have been applied and the resulting impact on program effectiveness and participant outcomes.

3. Describe how the project identifies barriers to participation faced by persons of different races or ethnicities, particularly Black, Native American, Native Alaskan, Native Hawaiian/Pacific Islanders who are overrepresented in the CoC's homeless population.

4. Explain how your agency actively engages and involves program participants from diverse racial and ethnic backgrounds in the decision-making process and program planning.

5. Describe any specific steps your agency has taken to address cultural competency and ensure that services provided are culturally sensitive and responsive to the needs of individuals from diverse racial and ethnic backgrounds.

6. Explain how your agency ensures that individuals from racial and ethnic minority backgrounds have equal opportunities to access and benefit from the programs and services, without facing discriminatory barriers or bias.

7. Describe how your agency will internally monitor the CoC Standards?

8. Include any other information the applicant deems pertinent for the Score and Rank Committee to know and understand.

**Bonus Question:**

1. Story Telling-Agency will dedicate one client story per award year to the Way Home for system communication opportunities?
   a. ☐ Yes          b. ☐ No
The Way Home Continuum of Care
Racial Equity Self Questionnaire

Organization Name: ________________________________________________________

Project Name: ____________________________________________________________

Centering race equity is a value in our Continuum of Care (CoC) and in how we approach homeless
design and services. It is achieved as a series of steps taken to move toward a more equitable
practice. We will use this information to learn the actions organizations are taking in this important
work to help further cultivate race equity throughout our CoC.

The survey is divided into two parts. **Part One** asks you to reflect on your organization's readiness
for race equity practices and policies. **Part Two** focuses on how race equity is being considered
across multiple areas of your organization.

**Directions: Please answer the questions below using the scale below:**
1 = We haven’t started work in this area yet
2 = Plans exist to use race equity in planning and implementation
3 = This is in place in sections of our organization, and we have evidence of its use
4 = This is part of our routine, and we model it throughout our project and organization.

**Organizational Characteristics:**

1. **Institutional commitment to addressing/eliminating racial and ethnic inequities (1-4)**
   
   1 [ ] 2 [ ] 3 [ ] 4 [ ]

   **For HUD CoCs (Continuums of Care), institutional commitment to racial equity means that the CoC
   and its affiliated organizations are dedicated to addressing and dismantling systemic racial disparities
   within the homelessness response system. This commitment involves actively working to eliminate
   racial inequities and promoting fair and equitable access to housing and services for all individuals,
   regardless of their race or ethnicity.**

2. **Hiring to address racial and ethnic inequities, prioritizing the hiring of employees who
   represent communities of color, immigrants, and/or refugees (1-4)**
   
   1 [ ] 2 [ ] 3 [ ] 4 [ ]
3. Supporting staff to address racial and ethnic inequities (1-4)

1 □  2 □  3 □  4 □

4. Inclusive and culturally responsive internal communications (1-4)

1 □  2 □  3 □  4 □

** Internal communications in addressing racial equity within a CoC (Continuum of Care) refer to the strategies and practices employed to promote dialogue, awareness, and action among agency staff, board regarding racial disparities and the pursuit of racial equity within the homelessness response system.

5. Data and planning practices are developed, as appropriate, with input from community stakeholders of color to incorporate their experiences into how data are collected, analyzed, and employed. (1-4)

1 □  2 □  3 □  4 □

Organizational Commitment, Leadership & Governance

Directions: Please answer the questions below. Put a “Yes”, “No” or “I don't know” in the field.

1. Has your organization made a public statement to racial equity?
   Yes □ No □ I don’t know □

2. Does your organization have a public statement that incorporates racial equity?
   Yes □ No □ I don’t know □

3. Does your organization have an internal structure whose goal is to address issues of racial equity, for example, an equity committee?
   Yes □ No □ I don’t know □

4. To what extent does your organization’s leadership team and board of directors represent the racial, ethnic, and linguistic diversity of the clients you serve?

   Please include a short response here:
   __________________________________________________________
   __________________________________________________________
   __________________________________________________________
   __________________________________________________________
Racial Equity Policies & Implementation Practices

5. Does your organization have a racial equity policy?

Yes ☐ No ☐ I don’t know ☐

6. Does your organization have a written racial equity plan with clear actions, timelines, a committee, people responsible for each action, indicators of progress, and/or processes for monitoring and evaluation?

Yes ☐ No ☐ I don’t know ☐

Organizational Climate, Culture & Communications

7. Does your organization visibly post materials in languages other than English?

Yes ☐ No ☐ I don’t know ☐

Service-Based Equity

8. Do you provide language interpreter/translator services for people who speak languages other than English?

Yes ☐ No ☐ I don’t know ☐

Service-User Voice & Influence

9. Do you collect data on service-user or constituent satisfaction with your organization regarding racial equity?

Yes ☐ No ☐ I don’t know ☐

Workforce Composition & Quality

10. Do you regularly evaluate the racial, ethnic, and linguistic makeup of your workforce?

Yes ☐ No ☐ I don’t know ☐
11. Does your organization have written procedures to increase the recruitment, retention, and promotion of people of color?

Yes □ No □ I don’t know □

12. Does your organization have an internal structure or position dedicated to promoting workforce diversity?

Yes □ No □ I don’t know □

13. Are racial equity and cultural competency training and capacity building made available to your workforce?

Yes □ No □ I don’t know □

14. To what extent does your organization’s staff team represent the racial, ethnic, and linguistic diversity of the clients you serve?

Please include a short response here:
______________________________________________________________________________
______________________________________________________________________________
______________________________________________________________________________
______________________________________________________________________________

Community Collaboration

15. Does your organization have formal partnerships with organizations of color?

Yes □ No □ I don’t know □

**Organizations of color refer to non-profit organizations or community-based organizations that are primarily led by and serve individuals from racial and ethnic minority groups. These organizations focus on addressing the specific needs, challenges, and disparities faced by communities of color and work towards promoting social justice, equality, and empowerment.

16. Does your organization allocate resources for engagement and outreach in communities of color?

Yes □ No □ I don’t know □
17. Does your organization have a written policy or formal practice regarding the collection of race and ethnicity data?

Yes [ ] No [ ] I don’t know [ ]

18. Does your organization meet regularly with leaders from communities of color specifically to discuss racial equity within your organization?

Yes [ ] No [ ] I don’t know [ ]

19. What is your role or title at your agency?

____________________________________________________________________________

OPTIONAL – If your agency is interested in support to further promote race equity in its delivery of services and housing, please provide your name, email, and agency:

Name: _________________________________________________________________

Email Address: _________________________________________________________

Certification of Responses
I attest that the answers above are true and are provided without any additional comment or clarification.

Authorized Applicant Name and Title:

______________________________________________________________________

Authorized Applicant Signature: ___________________________ Date: ____________
1E-2a

Scored Forms for One Project
### Performance Scorecard

Scoring Group: TX-700 FY 2023 Renewals  
Scoring Project: All Projects  
Date Range: 07/01/2022 to 06/30/2023  
Project Type(s): All Types  
Created By: Cavazos, Renee

---

#### Harmony House New Beginnings

#### Project Information in HMIS

---

#### Project Identifiers

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<th>Name</th>
<th>ID</th>
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<tbody>
<tr>
<td>Organization</td>
<td>Harmony House</td>
</tr>
<tr>
<td>Project</td>
<td>Harmony House New Beginnings</td>
</tr>
<tr>
<td>Project Type</td>
<td>PH - Permanent Supportive Housing (disability required for entry)</td>
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<td>Funding Type</td>
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#### Grant Information

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<tr>
<td>Leasing Budget</td>
<td>$1,658,138</td>
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<tr>
<td>Rental Assistance Budget</td>
<td>$0</td>
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<tr>
<td>Supportive Services Budget</td>
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<tr>
<td>Operating Costs Budget</td>
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<td>HMIS Budget</td>
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<tr>
<td>Admin Budget</td>
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<tr>
<td>Total Annual Renewal Amount</td>
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#### Scoring Summary

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<th>Number of Criteria</th>
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<td>Totals</td>
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<tr>
<td>Performance Score</td>
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### Bonus: 6 Awarded Points out of 0 Available Points

<table>
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<tr>
<th>Equity: Recipient has a process for receiving and incorporating feedback from persons with lived experience of homelessness</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
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<tbody>
<tr>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td>2</td>
<td>0</td>
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</table>

<table>
<thead>
<tr>
<th>Equity: Recipient has under-represented individuals (BIPOC, LGBTQ+, etc.) in managerial and leadership positions</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
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</thead>
<tbody>
<tr>
<td>Yes</td>
<td>Yes</td>
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<td>2</td>
<td>0</td>
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</table>

<table>
<thead>
<tr>
<th>Story Telling: Agency agrees to dedicate one client story per award year to TWH for system communication opportunities</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td>2</td>
<td>0</td>
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</table>

### Penalty: 0 Awarded Points out of 0 Available Points

<table>
<thead>
<tr>
<th>Late Submittal of Documents</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
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<tbody>
<tr>
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<table>
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<tr>
<th>No Representation at Mandatory Conference</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
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<tbody>
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### Sect. I Threshold Criteria: 0 Awarded Points out of 0 Available Points

<table>
<thead>
<tr>
<th>Agency Eligibility: Non-profit documentation &amp; UEI Number</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
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<table>
<thead>
<tr>
<th>Completed Housing First Questionnaire: Project application &amp; review of project eligibility</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
</tr>
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<table>
<thead>
<tr>
<th>Completed project application: Review of application</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
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<tr>
<th>Cultural Competency: Completed cultural survey &amp; client feedback</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
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<table>
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<tr>
<th>Equity Evaluation: Completed Equity Survey</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
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<tbody>
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</table>

<table>
<thead>
<tr>
<th>Financially feasible project &amp; no audit findings: Review of application &amp; single audit (if applicable)</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
</tr>
</thead>
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<td>Yes</td>
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<table>
<thead>
<tr>
<th>NOFO Conference Attendance: Conference attendance report</th>
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<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
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<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
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<td>0</td>
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<table>
<thead>
<tr>
<th>Partners with &amp; participates in CA: Signed TWH agreement &amp; CA MOU</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
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<tbody>
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<td>Yes</td>
<td>Yes</td>
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<td>0</td>
<td>0</td>
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</table>

<table>
<thead>
<tr>
<th>Project Performance: Completed APR &amp; HUD Monitoring Report (if applicable)</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
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<tbody>
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<td>Yes</td>
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<td>0</td>
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<table>
<thead>
<tr>
<th>Required attachments: Submitted via email by August 25, 2023</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
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<table>
<thead>
<tr>
<th>Secured minimum 25% match: Project application</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
</tr>
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<tbody>
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<td>Yes</td>
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<table>
<thead>
<tr>
<th>TWH Standards Acknowledgment: Signed TWH Standards Acknowledgment</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td>0</td>
<td>0</td>
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</tbody>
</table>
### Sect. II Project Performance & Outcomes - Housing Stability: 45 Awarded Points out of 80 Available Points

<table>
<thead>
<tr>
<th></th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>2a. PSH Programs: Percentage of persons who exited to or retained permanent housing</td>
<td>$\geq 30%$</td>
<td></td>
<td>97.13 %</td>
<td>30</td>
<td>30</td>
</tr>
<tr>
<td>2c. PSH Programs: Median length of stay for Leavers</td>
<td>$\geq 550$ Day(s)</td>
<td></td>
<td>1318 Days(s)</td>
<td>15</td>
<td>15</td>
</tr>
<tr>
<td>2d. Housing RRH/PSH Programs: Average length from referral to housing</td>
<td>$\leq 45$ Day(s)</td>
<td></td>
<td>104 Day(s)</td>
<td>0</td>
<td>15</td>
</tr>
<tr>
<td>2e. Percent exited households who returned to homelessness within 12 months after exiting to permanent housing</td>
<td>$\leq 5%$</td>
<td></td>
<td>22.00 %</td>
<td>0</td>
<td>20</td>
</tr>
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</table>

### Sect. II Project Performance & Outcomes - Total Income Measu: 17.5 Awarded Points out of 20 Available Points

<table>
<thead>
<tr>
<th></th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>2f. Percentage of participants who gained or increased earned income from entry to latest status</td>
<td>$\geq 8%$</td>
<td>$\geq 4%$</td>
<td>5 %</td>
<td>2.5</td>
<td>5</td>
</tr>
<tr>
<td>2g. Percentage of participants who gained or increased earned income from entry to exit</td>
<td>$\geq 8%$</td>
<td></td>
<td>11 %</td>
<td>5</td>
<td>5</td>
</tr>
<tr>
<td>2h. Percentage of participants with cash income other than employment from entry to latest status</td>
<td>$\geq 10%$</td>
<td></td>
<td>53 %</td>
<td>5</td>
<td>5</td>
</tr>
<tr>
<td>2i. Percentage of participants who gained or increased other (non-employment) income from entry to exit</td>
<td>$\geq 10%$</td>
<td></td>
<td>52 %</td>
<td>5</td>
<td>5</td>
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### Sect. III Resource Utilization - Coordinated Access: 15 Awarded Points out of 15 Available Points

<table>
<thead>
<tr>
<th></th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>3d. Coordinated Access Enrollments</td>
<td>= 100 %</td>
<td></td>
<td>100.00</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>3e. Program Denials (Agencies receiving less than 4 referrals and denied no more than 1 will get full pts)</td>
<td>$\leq 15%$</td>
<td></td>
<td>0.00 %</td>
<td>5</td>
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### Sect. III Resource Utilization - Financials: 30 Awarded Points out of 30 Available Points

<table>
<thead>
<tr>
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<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>3a. Grant Spend-Down - Most recent completed year</td>
<td>$\geq 95%$</td>
<td></td>
<td>98.61 %</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>3b. Audit Review (Agencies who are not required to completed an audit can submit a letter &amp; provide documentation for full points)</td>
<td>$\leq 0$ Count</td>
<td></td>
<td>0</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>3c. Cost effectiveness</td>
<td>$\leq 6000$ Count</td>
<td></td>
<td>$4,938.42$</td>
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<td>10</td>
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</table>

### Sect. III Resource Utilization - Project Utilization: 10 Awarded Points out of 10 Available Points

<table>
<thead>
<tr>
<th></th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
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</table>
### Sect. IV HMIS & Comparable Database: 20 Awarded Points out of 30 Available Points

<table>
<thead>
<tr>
<th>Section</th>
<th>Max Threshold</th>
<th>Partial Threshold</th>
<th>Actual Score</th>
<th>Awarded Points</th>
<th>Available Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>4a. HMIS/CoC Site Visit</td>
<td>&gt;= 100 %</td>
<td></td>
<td>76.00 %</td>
<td>0</td>
<td>10</td>
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<tr>
<td>4b. HMIS Data Quality Standards</td>
<td>&lt;= 0 %</td>
<td></td>
<td>0 %</td>
<td>10</td>
<td>10</td>
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<tr>
<td>4c. Data Quality Report Response</td>
<td>&gt;= 12 Count</td>
<td></td>
<td>12/12</td>
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### Sect. V CoC Participation: 20 Awarded Points out of 20 Available Points

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<th>Awarded Points</th>
<th>Available Points</th>
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</thead>
<tbody>
<tr>
<td>5a. PIT Involvement</td>
<td>&gt;= 3 Day(s)</td>
<td></td>
<td>&gt;= 3 Days</td>
<td>10</td>
<td>10</td>
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<tr>
<td>5b. Steering Committee Agency Attendance</td>
<td>&gt;= 75 %</td>
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<td>&gt;= 75 %</td>
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### Sect. VI Narrative: 10 Awarded Points out of 10 Available Points

<table>
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<th>Available Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>6a-6e. Separate attachment</td>
<td>Yes</td>
<td></td>
<td>Yes</td>
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</table>
### FY 2023 Annual NOFO Scoring Tool - New Projects

**AGENCY:** TLC Health and Wellness  
**PROJECT NAME:** TLC Health and Wellness RRH  
**Agency Contact:** Shun Johnson  
**Agency Contact Email:** sjohnson@tlchealthandwellness.org

<table>
<thead>
<tr>
<th>Section I: Threshold Criteria</th>
<th>Points Awarded</th>
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<tbody>
<tr>
<td>Signed TWH Partnership agreement and CA MOU</td>
<td>Yes</td>
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</tr>
<tr>
<td>Project application; review of project eligibility</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Project application</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Project application</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>CoC Manager</td>
<td>Yes</td>
<td></td>
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<tr>
<td>CoC Manager</td>
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<tr>
<td>CoC Manager</td>
<td>Yes</td>
<td></td>
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<tr>
<td>CoC Manager</td>
<td>Yes</td>
<td></td>
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<tr>
<td>NOFO Attendance Report</td>
<td>Yes</td>
<td></td>
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<tr>
<td>CoC Manager</td>
<td>Yes</td>
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</table>

**Formally partners with and participates in CA**  
**Completed Housing First Questionnaire**  
**Documented, secured minimum match**  
**Financially feasible project**  
**Complete project application**  
**Single Audit Report(if applicable)**  
**Completed Equity Survey**  
**Evidence of Housing/Healthcare Leverage**  
**Copy of Most Recent HUD Monitoring Report (if applicable)**  
**Mandatory Conference Attendance**  
**All Documents Completed and Received by X Date**

**Section II: Experience**  
**Total Section Points Awarded:** 26  
**Section Max:** 30

**#2a - Describe the experience of the applicant and subrecipients (if any) in working with the proposed population and in providing housing similar to that housing similar to that proposed in the application.**

Earned: 8  
Max Points: 10

TLC Health and Wellness was founded May 2020. CEO comes with 20+ yrs experience working with homeless pop and all staff have 10+ years. Housing types provided include transitional housing via community residences and scattered site models, permanent supportive housing that were project and tenant based, emergency shelter, and rapid re-housing.

**#2b - Describe your organization’s (and subrecipient(s) if applicable) experience in effectively utilizing federal funds and performing the activities proposed in the application.**

Earned: 8  
Max Points: 10

**#2b - Describe your organization’s (and subrecipient(s) if applicable) experience in leveraging Federal, State, local and private sector funds.**

Earned: 8  
Max Points: 10
#2c - Describe experience in effectively utilizing federal funds including HUD grants and other public funding, including satisfactory drawdowns and performance for existing grants as evidenced by timely reimbursement of subrecipients (if applicable), regular drawdowns, timely resolution of monitoring findings and timely submissions of required reporting on existing grants.

<table>
<thead>
<tr>
<th>Earned</th>
<th>Max Points</th>
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</thead>
</table>

#3B - Demonstrate understanding of the needs of the clients to be served. Does the Description reflect the entire scope of the proposed project?

<table>
<thead>
<tr>
<th>Earned</th>
<th>Max Points</th>
<th>5</th>
</tr>
</thead>
</table>

immediate service delivery, through understanding of assessment/intake process and expectations of navigation/CM. Program goals and objectives demonstrate priority on housing stability/retention and increasing income.

#3B - The type of housing proposed, including the number and configuration of units, will fit the needs of the program participants (e.g., two or more bedrooms for families).

<table>
<thead>
<tr>
<th>Earned</th>
<th>Max Points</th>
<th>4</th>
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</thead>
</table>

70 HH (119 beds); 35 singles 35 families; 120 days fully leased

#4A - The type of supportive services that will be offered to program participants will ensure successful retention in or help to obtain permanent housing, including all supportive services regardless of funding source.

<table>
<thead>
<tr>
<th>Earned</th>
<th>Max Points</th>
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</table>
Earned: Max Points 5

Section Max: 10

<table>
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<th>Max Points</th>
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<tbody>
<tr>
<td>4</td>
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</tbody>
</table>

#4A - Describe the specific plan to coordinate and integrate with other mainstream health, social services, and employment programs for which program participants may be eligible.

Exploring and ready to formalize MOU with counseling for minor children, HHH/HC, workforce development org, and FQHC. Emphasized formal and informal partnerships.

### Section V: Financial

<table>
<thead>
<tr>
<th>Total Section Points Awarded</th>
<th>25</th>
<th>Section Max</th>
</tr>
</thead>
<tbody>
<tr>
<td>25</td>
<td>25</td>
<td></td>
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</tbody>
</table>

#### #6A - Audit Review- Financial/Audit: process, timeliness; findings/management letter, overall fiscal health, match. *Agencies who based on the $ amount received do not need to meet local/federal audit requirements can submit a letter and provide documentation and reasonings for full points

<table>
<thead>
<tr>
<th>Earned</th>
<th>Max Points</th>
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<tbody>
<tr>
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<td>15</td>
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</table>

<table>
<thead>
<tr>
<th>No findings, timely audit, etc.</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Findings in past 2 years</td>
<td>5</td>
</tr>
<tr>
<td>Lack of audit- No Audit Submitted</td>
<td>0</td>
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<tr>
<td>Match documentation</td>
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</table>

<table>
<thead>
<tr>
<th>Reasonable Cost Per Unit-(Supportive Services cost - Admin)/# of units</th>
<th>Earned</th>
<th>Max Points</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>10</td>
<td>10</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Total # units</th>
<th>70</th>
<th>Less than $6000/HH</th>
<th>10</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total SS Costs</td>
<td>$419,850.00</td>
<td>Between $6000-$7500/Unit</td>
<td>5</td>
</tr>
<tr>
<td>Total Admin</td>
<td>$142,089.00</td>
<td>&gt;$7,500/Unit</td>
<td>0</td>
</tr>
<tr>
<td>Cost per unit</td>
<td>$3,968.01</td>
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### Section V: Applicant Narrative

Please limit the narrative to four, double-spaced pages

<table>
<thead>
<tr>
<th>Section Points Awarded</th>
<th>Section Max</th>
</tr>
</thead>
<tbody>
<tr>
<td>8</td>
<td>10</td>
</tr>
</tbody>
</table>
The narrative should minimally explain (8 questions total- see CoC NOFO Narrative Attachment):

1. Describe how your agency proactively gathers feedback from past and/or current program participants to identify areas for improvement and enhance service delivery. Please provide examples of the feedback mechanisms employed, such as surveys, focus groups, or individual interviews. Additionally, explain how this feedback is utilized to inform decision-making, shape program enhancements, and ensure the ongoing responsiveness of your agency’s services to the needs and preferences of program participants.

2. Describe the strategies and efforts your agency has implemented in the past 12 months to enhance program outcomes. Explain how your agency utilizes data, including HMIS reports, to identify areas for improvement in service delivery, program design, and staff development. Please provide specific examples of how these strategies have been applied and the resulting impact on program effectiveness and participant outcomes.

3. Describe how the project identifies barriers to participation faced by persons of different races or ethnicities, particularly Black, Native American, Native Alaskan, Native Hawaiian/Pacific Islanders who are overrepresented in the CoC’s homeless population.

4. Explain how your agency actively engages and involves program participants from diverse racial and ethnic backgrounds in the decision-making process and program planning.

5. Describe any specific steps your agency has taken to address cultural competency and ensure that services provided are culturally sensitive and responsive to the needs of individuals from diverse racial and ethnic backgrounds.

6. Explain how your agency ensures that individuals from racial and ethnic minority backgrounds have equal opportunities to access and benefit from the programs and services, without facing discriminatory barriers or bias.

7. Describe how your agency will internally monitor the CoC Standards?

8. Include any other information the applicant deems pertinent for the Score and Rank Committee to know and understand.

<table>
<thead>
<tr>
<th>Section: HMIS Experience/Comparable Database</th>
<th>Total Section Points Awarded: Earned:</th>
<th>Section Max:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes, with good performance</td>
<td>8</td>
<td>8</td>
</tr>
<tr>
<td>N/A or Experienced but with improvements needed</td>
<td>5</td>
<td>5</td>
</tr>
<tr>
<td>Experienced but not responsive and bad data</td>
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<td>Points Earned: 0</td>
<td></td>
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</table>

- Late Submission of Documents -25
- No Representation at Mandatory Conference -25
E1-5
Notification of Projects Rejected-Reduced
Good Afternoon,

I am reaching out on behalf of the FY 23 NOFO Review Committee to share important updates for the FY 23 NOFO Competition project(s) submitted. Please refer to the attached documents for detailed communication regarding the status of your application.

Should you have any questions/concerns please don’t hesitate to reach out.

Respectfully,

Renee Cavazos  
Director, Continuum of Care (Programs)  
Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care  
rcavazos@homelesshouston.org  
Mobile: 281.623.9127  
Facebook: /CFTHouston and /TheWayHomeHOU  
Twitter: @homelessHOU
September 6, 2023

Subject: FY 23 NOFO Competition - Acknowledgment and Encouragement for Future Participation

Dear Allies in Hope,

Firstly, we would like to convey our appreciation for your participation in the FY 23 NOFO Competition. Your efforts, approach, and commitment to our community were evident throughout this process. The competition was fierce, and the selection process was challenging due to the high number and caliber of projects received. Unfortunately, your project did not progress to the next phase of this competition. We want to underscore that this was a narrow margin decision and by no means a reflection of the quality and potential impact of your initiative.

**Project Name:** A.R.C.H

We are hopeful and enthusiastic about the prospect of seeing another proposal from you in the next FY 24 competition.

Please accept our gratitude for your role in this year's FY 23 NOFO Competition. Should you wish to discuss your proposal further or seek feedback, we are readily available to share constructive insights and reviewer notes that might assist you in refining your future submission, following the FY 23 competition.

Thank you once more for your invaluable contributions to the community.

On behalf of the review committee and with all respect,

Renee Cavazos
Renee Cavazos
CoC Director
September 6, 2023

Subject: FY 23 NOFO Competition - Acknowledgment and Encouragement for Future Participation

Dear Allies in Hope,

Firstly, we would like to convey our appreciation for your participation in the FY 23 NOFO Competition. Your efforts, approach, and commitment to our community were evident throughout this process. The competition was fierce, and the selection process was challenging due to the high number and caliber of projects received. Unfortunately, your project did not progress to the next phase of this competition. We want to underscore that this was a narrow margin decision and by no means a reflection of the quality and potential impact of your initiative.

**Project Name:** Home Now

We are hopeful and enthusiastic about the prospect of seeing another proposal from you in the next FY 24 competition.

Please accept our gratitude for your role in this year's FY 23 NOFO Competition. Should you wish to discuss your proposal further or seek feedback, we are readily available to share constructive insights and reviewer notes that might assist you in refining your future submission, following the FY 23 competition.

Thank you once more for your invaluable contributions to the community.

On behalf of the review committee and with all respect,

Renee Cavazos

Renee Cavazos
CoC Director
Good Afternoon,

I am reaching out on behalf of the FY 23 NOFO Review Committee to share important updates for the FY 23 NOFO Competition project(s) submitted. Please refer to the attached documents for detailed communication regarding the status of your application.

Should you have any questions/concerns please don’t hesitate to reach out.

Respectfully,

Renee Cavazos
Director, Continuum of Care (Programs)
Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care
rcavazos@homelesshouston.org
Mobile: 281.623.9127
Facebook: /CFTHouston and /TheWayHomeHOU
Twitter: @homelessHOU
September 6, 2023

Subject: FY 23 NOFO Competition - Acknowledgment and Encouragement for Future Participation

Dear Bay Area Turning Point,

Firstly, we would like to convey our appreciation for your participation in the FY 23 NOFO Competition. Your efforts, approach, and commitment to our community were evident throughout this process. The competition was fierce, and the selection process was challenging due to the high number and caliber of projects received. Unfortunately, your project did not progress to the next phase of this competition. We want to underscore that this was a narrow margin decision and by no means a reflection of the quality and potential impact of your initiative.

**Project Name:** Victim Services RRH Program

We are hopeful and enthusiastic about the prospect of seeing another proposal from you in the next FY 24 competition.

Please accept our gratitude for your role in this year’s FY 23 NOFO Competition. Should you wish to discuss your proposal further or seek feedback, we are readily available to share constructive insights and reviewer notes that might assist you in refining your future submission, following the FY 23 competition.

Thank you once more for your invaluable contributions to the community.

On behalf of the review committee and with all respect,

Renee Cavazos
Renee Cavazos
CoC Director
Good Afternoon,

I am reaching out on behalf of the FY 23 NOFO Review Committee to share important updates for the FY 23 NOFO Competition project(s) submitted. Please refer to the attached documents for detailed communication regarding the status of your application.

Should you have any questions/concerns please don’t hesitate to reach out.

Respectfully,

Renee Cavazos
Director, Continuum of Care (Programs)
Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care

cavazos@homelesshouston.org
Mobile: 281.623.9127
Facebook: /CFTHouston and /TheWayHomeHOU
Twitter: @homelessHOU
September 6, 2023

Subject: FY 23 NOFO Competition - Acknowledgment and Encouragement for Future Participation

Dear Magnificat House,

Firstly, we would like to convey our appreciation for your participation in the FY 23 NOFO Competition. Your efforts, approach, and commitment to our community were evident throughout this process. The competition was fierce, and the selection process was challenging due to the high number and caliber of projects received. Unfortunately, your project did not progress to the next phase of this competition. We want to underscore that this was a narrow margin decision and by no means a reflection of the quality and potential impact of your initiative.

**Project Name:** Path to PSH Through Rosemary’s Place

We are hopeful and enthusiastic about the prospect of seeing another proposal from you in the next FY 24 competition.

Please accept our gratitude for your role in this year's FY 23 NOFO Competition. Should you wish to discuss your proposal further or seek feedback, we are readily available to share constructive insights and reviewer notes that might assist you in refining your future submission, following the FY 23 competition.

Thank you once more for your invaluable contributions to the community.

On behalf of the review committee and with all respect,

Renee Cavazos
Renee Cavazos
CoC Director
Good Afternoon,

I am reaching out on behalf of the FY 23 NOFO Review Committee to share important updates for the FY 23 NOFO Competition project(s) submitted. Please refer to the attached documents for detailed communication regarding the status of your application.

Should you have any questions/concerns please don’t hesitate to reach out.

Respectfully,

Renee Cavazos  
Director, Continuum of Care (Programs)  
Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care

rcavazos@homelesshouston.org  
Mobile: 281.623.9127  
Facebook: /CFTHouston and /TheWayHomeHOU  
Twitter: @homelessHOU
September 6, 2023

Subject: FY 23 NOFO Competition - Acknowledgment and Encouragement for Future Participation

Dear WHAM,

Firstly, we would like to convey our appreciation for your participation in the FY 23 NOFO Competition. Your efforts, approach, and commitment to our community were evident throughout this process.

The competition was fierce, and the selection process was challenging due to the high number and caliber of projects received. Unfortunately, your project did not progress to the next phase of this competition. We want to underscore that this was a narrow margin decision and by no means a reflection of the quality and potential impact of your initiative.

**Project Name:** RRH FY 23 WHAM

We are hopeful and enthusiastic about the prospect of seeing another proposal from you in the next FY 24 competition.

Please accept our gratitude for your role in this year's FY 23 NOFO Competition. Should you wish to discuss your proposal further or seek feedback, we are readily available to share constructive insights and reviewer notes that might assist you in refining your future submission, following the FY 23 competition.

Thank you once more for your invaluable contributions to the community.

On behalf of the review committee and with all respect,

Renee Cavazos
Renee Cavazos
CoC Director
August 22, 2023

Stacia L. Johnson  
Director, Community Planning & Development  
U.S. Department of Housing & Urban Development  
Houston Field Office  
1331 Lamar Street, Suite 550  
Houston, Texas 77010

RE: TX0245L6E002315

Dear Ms. Johnson,

As you are aware, our CoC is in the midst of the FY23 NOFO competition. We are writing to inform you that U.S.VETS - Houston has decided not to renew the above referenced PHDV Permanent Supportive Housing Project (grant term 5/1/24 – 4/30/25) grant. TX0245 will be reallocated by the CoC during the NOFO competition.

While the support provided by them has been invaluable to our organization's efforts, we believe that it is in our best interest to explore alternative funding. This decision is based on the following key reasons:

1. Resource Constraints: We have encountered resource constraints that have impacted our ability to fully maximize the grant's potential. We believe that by reallocating our resources, we can optimize the funding's impact and reach more individuals and communities in need.
2. U.S.VETS – Houston will be moving to a new location in the coming months and this grant does not meet the program funding required to support the FMR rates for the 54 participants units’ individual sessions.

We discussed this plan with the Collaborative Applicant, Coalition for the Homeless, and all parties agree with this plan. We would appreciate HUD’s guidance on the next steps.

Sincerely,

David Traxler  
Executive Director  
U.S. Vets – Houston  
cc: Christine Cuddeback, Ana Rausch
1. **Title:** 2023 Resolution 6. FY23 CoC NOFO Reallocation Recommendations

2. **Brief Description of Proposed Item:**

   Every year, the U.S. Department of Housing and Urban Development (HUD) requires Continuum of Cares (CoC) to assess and rank the performance of CoC-funded projects within their region. This performance evaluation is then used to prioritize funding for both renewed and new projects in the annual Notice of Funding Opportunity (NOFO) Competition. The objective of this process is to inform HUD of the CoC's funding priorities for projects in their region.

   On August 3, 2023, the Lead Agency received an updated spending report for CoC-funded projects from HUD. This information and spending concerns identified were shared with the CoC Steering Committee in a series of closed executive sessions. As Lead Agency to The Way Home, the Coalition for the Homeless (CFTH) took action to address underspending and met with affected agencies to develop an agreed-upon corrective action plan and/or reallocation plan for the current NOFO. Based on provider meetings and closed Steering Committee discussions (confidential), the CFTH recommends the following action are taken in the FY23 CoC NOFO competition.
3. **Details of Recommendations:**
   a. Harris County Community Services Department
      i. Project Name- Harris County Northline: To reallocate $372,000 back to the CoC.
   b. Catholic Charities
      i. Project Name- PSH: To reallocate $100,000 back to the CoC.
   c. Avenue 360:
      i. Project Name- YEAH!: To reallocate $100,000 back to the CoC.
      ii. Project Name- START: To reallocate $75,000 back to the CoC.
      iii. Project Name- ACE: Move the project to a performance improvement plan and leave funding for rental assistance for 25 additional units/households.
   d. SEARCH Homeless Services:
      i. Project Name- Harrisburg Case Management Services (TX0479): To reallocate $150,000 back to the CoC.
      ii. Project Name- Supportive Services: To reallocate $75,000 back to the CoC.
   e. Houston Housing Authority
      i. Project Name- RRH 1: To reallocate $2,626,114 back to the CoC.
      ii. Project Name- RRH2: To reallocate $1,544,876 back to the CoC.

4. **Date of Steering Committee E-Vote:**
   Friday, August 25, 2023

5. **Proposed Committee Resolution:**
   Approval of the FY23 CoC Reallocation Recommendations.

6. **Approval of Steering Committee Vice Chair**

   Barbie Robinson
   Name: ________________________________  
   Signature: __________________________   Date: Aug 28 2023
Good Morning Avenue 360,

We are pleased to provide you with the attached reallocation letter which details final decision for your project(s) reallocation and next steps. Should you have any questions or concerns, please refer to the instructions outlined in the letter or feel free to reach out for further information or assistance.

We look forward to our continued collaboration and partnership as we work together to prevent and end homelessness within our region.

Respectfully,

Renee Cavazos
Director, Continuum of Care (Programs)
Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care
rcavazos@homelesshouston.org
Mobile: 281.623.9127
Facebook: /CFTHHouston and /TheWayHomeHOU
Twitter: @homelessHOU
Friday, August 25, 2023

RE: Steering Committee Reallocation for FY 23 NOFO Competition

Dear Avenue 360,

I hope this message finds you well. We would like to extend our gratitude for your ongoing commitment and efforts in contributing to the success of the Continuum of Care. As you are aware, the Steering Committee has recently reviewed various projects for budget reallocation and as of this morning has approved the below reallocation. We would like to inform you of some important updates and actions that need to be taken in light of these decisions.

**Grant ID:** TX0162  
**Project Name:** START  
**Reallocation Amount:** $75,000  
**FY 23 Projected Grant Award:** $752,942.00

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**Grant ID:** TX0163  
**Project Name:** YEAH!  
**Reallocation Amount:** $100,000  
**FY 23 Projected Grant Award:** $2,976,748.00

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**Grant ID:** TX0350  
**Project Name:** ACE  
**Reallocation Amount:** $0  
**FY 23 Projected Grant Award:** $1,323,777.00

For projects that have been approved to reallocate a portion of your budget, our primary focus is ensuring a seamless transition. If you've already submitted your renewal within eSnaps, the Coalition will be returning the renewal to you by the end of today. Subsequently, you will have until the 31st of this month to make any essential adjustments to your renewal budget. When you reach the "submission without changes" screen in eSnaps, kindly select "Yes" in response to the query regarding whether the project was reduced through reallocation. This action will grant you the opportunity to modify your budget to align
with the revised funding. The total sum of your budget should align with the amount indicated above under the FY 23 Projected Grant Award. Should you require assistance during this process, rest assured that the Coalition is available to provide guidance and support.

If your project has been reallocated in full, you do not need to submit any renewal documents or renewal in eSnaps.

Additionally, Following the formal NOFO Annual scorecards it has been determined that a few projects will be recommended for placement on a Performance Improvement Plan. If your project is among those recommended for this plan, you will be contacted directly with further details. Please be assured that our goal is to provide the necessary support and resources to help your project thrive.

Should you have any questions regarding the budget reallocation process, renewal adjustments, or the Performance Improvement Plan, we encourage you to reach out to us. Your concerns and inquiries are important to us, and we are here to provide the guidance you need. Additionally, if you wish to submit a formal grievance or require further clarification, please do not hesitate to contact us or follow the grievance procedure located on the NOFO page of the website-homelesshouston.org, there is also HUD appeal process not yet updated for FY 23 but guidance can be found here: FY 2022 Continuum of Care Program NOFO Project Application Appeal Process (hud.gov)

We appreciate your continued dedication to our projects and look forward to working collaboratively to ensure their success. Your contributions are integral to our systems growth and progress. Thank you for your understanding and cooperation throughout these processes.

Respectfully,

Barbie Robinson
Vice Chair - The Way Home Steering Committee
Email: Barbie.Robinson@phs.hctx.net

Aug 28 2023
Good Morning Catholic Charities,

We are pleased to provide you with the attached reallocation letter which details final decision for your project(s) reallocation and next steps. Should you have any questions or concerns, please refer to the instructions outlined in the letter or feel free to reach out for further information or assistance.

We look forward to our continued collaboration and partnership as we work together to prevent and end homelessness within our region.

Respectfully,

Renee Cavazos
Director, Continuum of Care (Programs)
Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care

cavazos@homelesshouston.org
Mobile: 281.623.9127
Facebook: /CFTHHouston and /TheWayHomeHOU
Twitter: @homelessHOU
Friday, August 25, 2023

RE: Steering Committee Reallocation for FY 23 NOFO Competition

Dear Catholic Charities,

I hope this message finds you well. We would like to extend our gratitude for your ongoing commitment and efforts in contributing to the success of the Continuum of Care. As you are aware, the Steering Committee has recently reviewed various projects for budget reallocation and as of this morning has approved the below reallocation. We would like to inform you of some important updates and actions that need to be taken in light of these decisions.

**Grant ID:** TX0302

**Project Name:** PSH FY 22

**Reallocation Amount:** $100,000.00

**FY 23 Projected Grant Award:** $1,291,099.00

For projects that have been approved to reallocate a portion of your budget, our primary focus is ensuring a seamless transition. If you've already submitted your renewal within eSnaps, the Coalition will be returning the renewal to you by the end of today. Subsequently, you will have until the 31st of this month to make any essential adjustments to your renewal budget. When you reach the "submission without changes" screen in eSnaps, kindly select "Yes" in response to the query regarding whether the project was reduced through reallocation. This action will grant you the opportunity to modify your budget to align with the revised funding. The total sum of your budget should align with the amount indicated above under the FY 23 Projected Grant Award. Should you require assistance during this process, rest assured that the Coalition is available to provide guidance and support.

If your project has been reallocated in full, you do not need to submit any renewal documents or renewal in eSnaps.

Additionally, Following the formal NOFO Annual scorecards it has been determined that a few projects will be recommended for placement on a Performance Improvement Plan. If your project is among those recommended for this plan, you will be contacted directly with further details. Please be assured that our goal is to provide the necessary support and resources to help your project thrive.

Should you have any questions regarding the budget reallocation process, renewal adjustments, or the Performance Improvement Plan, we encourage you to reach out to us. Your concerns and inquiries are important to us, and we are here to provide the guidance you need. Additionally, if you wish to submit a formal grievance or require further clarification, please do not hesitate to contact us or follow the grievance procedure located on the NOFO page of the website-homelesshouston.org , there is also HUD
appeal process not yet updated for FY 23 but guidance can be found here: [FY 2022 Continuum of Care Program NOFO Project Application Appeal Process (hud.gov)]

We appreciate your continued dedication to our projects and look forward to working collaboratively to ensure their success. Your contributions are integral to our systems growth and progress. Thank you for your understanding and cooperation throughout these processes.

Respectfully,

Barbie Robinson  
Vice Chair- The Way Home Steering Committee  
Email: Barbie.Robinson@phs.hctx.net
Good Morning, Harris County Community Services Department,

We are pleased to provide you with the attached reallocation letter which details final decision for your project(s) reallocation. Should you have any questions or concerns, please refer to the instructions outlined in the letter or feel free to reach out for further information or assistance.

We look forward to our continued collaboration and partnership as we work together to prevent and end homelessness within our region.

Respectfully,

Renee Cavazos  
Director, Continuum of Care (Programs)  
Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care  

rcavazos@homelesshouston.org  
Mobile: 281.623.9127  
Facebook: /CFTHHouston and /TheWayHomeHOU  
Twitter: @homelessHOU
Friday, August 25, 2023

RE: Steering Committee Reallocation for FY 23 NOFO Competition

Dear Harris County Community Services,

I hope this message finds you well. We would like to extend our gratitude for your ongoing commitment and efforts in contributing to the success of the Continuum of Care. As you are aware, the Steering Committee has recently reviewed various projects for budget reallocation and as of this morning has approved the below reallocation. We would like to inform you of some important updates and actions that need to be taken in light of these decisions.

**Grant ID:** TX0313  
**Project Name:** Northline  
**Reallocation Amount:** $372,000.00  
**FY 23 Projected Grant Award:** $621,826.00

For projects that have been approved to reallocate a portion of your budget, our primary focus is ensuring a seamless transition. If you've already submitted your renewal within eSnaps, the Coalition will be returning the renewal to you by the end of today. Subsequently, you will have until the 31st of this month to make any essential adjustments to your renewal budget. When you reach the "submission without changes" screen in eSnaps, kindly select "Yes" in response to the query regarding whether the project was reduced through reallocation. This action will grant you the opportunity to modify your budget to align with the revised funding. The total sum of your budget should align with the amount indicated above under the FY 23 Projected Grant Award. Should you require assistance during this process, rest assured that the Coalition is available to provide guidance and support.

If your project has been reallocated in full, you do not need to submit any renewal documents or renewal in eSnaps.

Additionally, Following the formal NOFO Annual scorecards it has been determined that a few projects will be recommended for placement on a Performance Improvement Plan. If your project is among those recommended for this plan, you will be contacted directly with further details. Please be assured that our goal is to provide the necessary support and resources to help your project thrive.

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We appreciate your continued dedication to our projects and look forward to working collaboratively to ensure their success. Your contributions are integral to our systems growth and progress. Thank you for your understanding and cooperation throughout these processes.

Respectfully,

Barbie Robinson
Aug 28 2023

Barbie L. Robinson, MPP, JD, CHC
Vice Chair- The Way Home Steering Committee
Email: Barbie.Robinson@phs.hctx.net
Good Morning Houston Housing Authority,

We are pleased to provide you with the attached reallocation letter which details final decision for your project(s) reallocation. Should you have any questions or concerns, please refer to the instructions outlined in the letter or feel free to reach out for further information or assistance.

We look forward to our continued collaboration and partnership as we work together to prevent and end homelessness within our region.

Respectfully,

Renee Cavazos  
Director, Continuum of Care (Programs)  
Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care  
rcavazos@homelesshouston.org  
Mobile: 281.623.9127  
Facebook: /CFTHHouston and /TheWayHomeHOU  
Twitter: @homelessHOU
Friday, August 25, 2023

RE: Steering Committee Reallocation for FY 23 NOFO Competition

Dear Houston Housing Authority,

I hope this message finds you well. We would like to extend our gratitude for your ongoing commitment and efforts in contributing to the success of the Continuum of Care. As you are aware, the Steering Committee has recently reviewed various projects for budget reallocation and as of this morning has approved the below reallocation. We would like to inform you of some important updates and actions that need to be taken in light of these decisions.

**Grant ID:** TX0366  
**Project Name:** Houston Housing Authority RRH 2 Renewal  
**Reallocation Amount:** $1,544,876.00  
**FY 23 Projected Grant Award:** $0

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**Grant ID:** TX0428  
**Project Name:** Houston Housing Authority RRH Renewal  
**Reallocation Amount:** $2,626,114.00  
**FY 23 Projected Grant Award:** $0

If your project has been reallocated in full, you do not need to submit any renewal documents or renewal in eSnaps.

Should you have any questions regarding the budget reallocation process, renewal adjustments, or the Performance Improvement Plan, we encourage you to reach out to us. Your concerns and inquiries are important to us, and we are here to provide the guidance you need. Additionally, if you wish to submit a formal grievance or require further clarification, please do not hesitate to contact us or follow the grievance procedure located on the NOFO page of the website-homelesshouston.org, there is also HUD appeal process not yet updated for FY 23 but guidance can be found here: [FY 2022 Continuum of Care Program NOFO Project Application Appeal Process (hud.gov)](https://www.hud.gov)
We appreciate your continued dedication to our projects and look forward to working collaboratively to ensure their success. Your contributions are integral to our systems growth and progress. Thank you for your understanding and cooperation throughout these processes.

Respectfully,

Barbie Robinson  
Aug 28 2023

Barbie L. Robinson, MPP, JD, CHC  
Vice Chair- The Way Home Steering Committee  
Email: Barbie.Robinson@phs.hctx.net
Good Morning SEARCH Homeless Services,

We are pleased to provide you with the attached reallocation letter which details final decision for your project(s) reallocation and next steps. Should you have any questions or concerns, please refer to the instructions outlined in the letter or feel free to reach out for further information or assistance.

We look forward to our continued collaboration and partnership as we work together to prevent and end homelessness within our region.

Respectfully,

Renee Cavazos  
Director, Continuum of Care (Programs)  
Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care

cavazos@homelesshouston.org  
Mobile: 281.623.9127  
Facebook: /CFTHouston and /TheWayHomeHOU  
Twitter: @homelessHOU
Friday, August 25, 2023

RE: Steering Committee Reallocation for FY 23 NOFO Competition

Dear SEARCH Homeless Services,

I hope this message finds you well. We would like to extend our gratitude for your ongoing commitment and efforts in contributing to the success of the Continuum of Care. As you are aware, the Steering Committee has recently reviewed various projects for budget reallocation and as of this morning has approved the below reallocation. We would like to inform you of some important updates and actions that need to be taken in light of these decisions.

**Grant ID:** TX0479  
**Project Name:** Harrisburg Case Management  
**Reallocation Amount:** $150,000.00  
**FY 23 Projected Grant Award:** $710,898.00

**Grant ID:** TX0480  
**Project Name:** Supportive Services at Temenos II  
**Reallocation Amount:** $75,000.00  
**FY 23 Projected Grant Award:** $582,973.00

For projects that have been approved to reallocate a portion of your budget, our primary focus is ensuring a seamless transition. If you've already submitted your renewal within eSnaps, the Coalition will be returning the renewal to you by the end of today. Subsequently, you will have until the 31st of this month to make any essential adjustments to your renewal budget. When you reach the "submission without changes" screen in eSnaps, kindly select "Yes" in response to the query regarding whether the project was reduced through reallocation. This action will grant you the opportunity to modify your budget to align with the revised funding. The total sum of your budget should align with the amount indicated above under the FY 23 Projected Grant Award. Should you require assistance during this process, rest assured that the Coalition is available to provide guidance and support.

If your project has been reallocated in full, you do not need to submit any renewal documents or renewal in eSnaps.

Additionally, Following the formal NOFO Annual scorecards it has been determined that a few projects will be recommended for placement on a Performance Improvement Plan. If your project is among those
recommended for this plan, you will be contacted directly with further details. Please be assured that our goal is to provide the necessary support and resources to help your project thrive.

Should you have any questions regarding the budget reallocation process, renewal adjustments, or the Performance Improvement Plan, we encourage you to reach out to us. Your concerns and inquiries are important to us, and we are here to provide the guidance you need. Additionally, if you wish to submit a formal grievance or require further clarification, please do not hesitate to contact us or follow the grievance procedure located on the NOFO page of the website-homelesshouston.org, there is also HUD appeal process not yet updated for FY 23 but guidance can be found here: FY 2022 Continuum of Care Program NOFO Project Application Appeal Process (hud.gov)

We appreciate your continued dedication to our projects and look forward to working collaboratively to ensure their success. Your contributions are integral to our systems growth and progress. Thank you for your understanding and cooperation throughout these processes.

Respectfully,

Barbie Robinson

Barbie L. Robinson, MPP, JD, CHC
Vice Chair- The Way Home Steering Committee
Email: Barbie.Robinson@phs.hctx.net

Aug 28 2023
1E-5a
Notification of Projects Accepted
Good Afternoon,

We are reaching out on behalf of the FY 23 NOFO Review Committee to share important updates and materials concerning your submitted project(s) for the FY 23 NOFO Competition. Please refer to the attached documents for detailed communication regarding the status of your application.

Enclosed you will find TA notes for each of your agencies corresponding project(s). We kindly request your team to actively engage in reviewing and implementing the necessary updates over the coming week in eSnaps. This is to ensure that your project is fully prepared for the final review by Wednesday, September 13. All projects have been released back to agencies.

Additionally, we would like to remind you to fine-tune any leverage commitments that are currently in place. These commitments should be detailed to encompass the project name, the number of individuals who will be served, and the precise dollar value of the contribution being pledged. For projects seeking housing leverages through a PHA, please note that the Coalition will lead these efforts. Please send me a copy of your leverages by next Wednesday as I have to attach it to the collaborative application.

Your cooperation is greatly appreciated. Should you have any questions or need further clarity, please feel free to reach out at your convenience.

Respectfully,

Renee Cavazos  
Director, Continuum of Care (Programs)  
Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care

rcavazos@homelesshouston.org  
Mobile: 281.623.9127  
Facebook: /CFTHHouston and /TheWayHomeHOU  
Twitter: @homelessHOU
September 6, 2023

Subject: Congratulations on Advancing to the Next Stage - FY 23 NOFO Competition

Dear TLC Health and Wellness,

We are thrilled to extend our warmest congratulations to you and your team for advancing to the next stage in the FY 23 NOFO Competition! Your submission truly stood out amidst an exceptionally strong pool of contenders.

- **Project: TLC Health and Wellness FY 23 RRH**

In the upcoming days, you will be receiving detailed information regarding the next steps and expectations.

Should you have any questions or require assistance during this process, please do not hesitate to reach out. Our team is here to support you every step of the way. Please remember that this brings us to the next step in the competition process, but we won’t know competition awards from HUD until the Spring of 2024. However, we are excited to have your project be presented as part of the collaborative application.

Thank you for being an integral part of this journey and for your valuable contribution to our community. We are incredibly excited to accompany you on this promising path forward.

On behalf of the review committee and with all respect,

Renee Cavazos
Renee Cavazos
CoC Director
Good Afternoon,

We are reaching out on behalf of the FY 23 NOFO Review Committee to share important updates and materials concerning your submitted project(s) for the FY 23 NOFO Competition. Please refer to the attached documents for detailed communication regarding the status of your application.

Enclosed you will find TA notes for each of your agencies corresponding project(s). We kindly request your team to actively engage in reviewing and implementing the necessary updates over the coming week in eSnaps. This is to ensure that your project is fully prepared for the final review by Wednesday, September 13. All projects have been released back to agencies.

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September 6, 2023

Subject: Congratulations on Advancing to the Next Stage - FY 23 NOFO Competition

Dear Sarah’s House,

We are thrilled to extend our warmest congratulations to you and your team for advancing to the next stage in the FY 23 NOFO Competition! Your submission truly stood out amidst an exceptionally strong pool of contenders.

- **Project: Sarah’s House- RRH FY 23**

In the upcoming days, you will be receiving detailed information regarding the next steps and expectations.

Should you have any questions or require assistance during this process, please do not hesitate to reach out. Our team is here to support you every step of the way. Please remember that this brings us to the next step in the competition process, but we won’t know competition awards from HUD until the Spring of 2024. However, we are excited to have your project be presented as part of the collaborative application.

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Mobile: 281.623.9127
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September 6, 2023

Subject: Congratulations on Advancing to the Next Stage - FY 23 NOFO Competition

Dear Houston Area Women’s Center,

We are thrilled to extend our warmest congratulations to you and your team for advancing to the next stage in the FY 23 NOFO Competition! Your submission truly stood out amidst an exceptionally strong pool of contenders.

- **Project: HAWC FY 23 DV Bonus- TH to RRH**

In the upcoming days, you will be receiving detailed information regarding the next steps and expectations.

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On behalf of the review committee and with all respect,

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CoC Director
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September 6, 2023

Subject: Congratulations on Advancing to the Next Stage - FY 23 NOFO Competition

Dear HAAM,

We are thrilled to extend our warmest congratulations to you and your team for advancing to the next stage in the FY 23 NOFO Competition! Your submission truly stood out amidst an exceptionally strong pool of contenders.

- **Project: HAAM-PSH New Project-23**

In the upcoming days, you will be receiving detailed information regarding the next steps and expectations.

Should you have any questions or require assistance during this process, please do not hesitate to reach out. Our team is here to support you every step of the way. Please remember that this brings us to the next step in the competition process, but we won’t know competition awards from HUD until the Spring of 2024. However, we are excited to have your project be presented as part of the collaborative application.

Thank you for being an integral part of this journey and for your valuable contribution to our community. We are incredibly excited to accompany you on this promising path forward.

On behalf of the review committee and with all respect,

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CoC Director
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September 6, 2023

Subject: Congratulations on Advancing to the Next Stage - FY 23 NOFO Competition

Dear Fort Bend Women’s Center,

We are thrilled to extend our warmest congratulations to you and your team for advancing to the next stage in the FY 23 NOFO Competition! Your submission truly stood out amidst an exceptionally strong pool of contenders.

- **Project: FY 23 Joint TH to RRH**
- **Project: FY 23 Shelter Plus Expansion**

In the upcoming days, you will be receiving detailed information regarding the next steps and expectations.

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You will also notice this project budget was reduced, please make necessary changes to reduce the scope served to 50 units.

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September 6, 2023

Subject: Congratulations on Advancing to the Next Stage - FY 23 NOFO Competition

Dear Career and Recovery Resources,

We are thrilled to extend our warmest congratulations to you and your team for advancing to the next stage in the FY 23 NOFO Competition! Your submission truly stood out amidst an exceptionally strong pool of contenders.

- **Project: Housing First**
  - This project was awarded to move forward with an allocation of $530,000.00

In the upcoming days, you will be receiving detailed information regarding the next steps and expectations.

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September 6, 2023

Subject: Congratulations on Advancing to the Next Stage - FY 23 NOFO Competition

Dear Coalition for the Homeless,

We are thrilled to extend our warmest congratulations to you and your team for advancing to the next stage in the FY 23 NOFO Competition! Your submission truly stood out amidst an exceptionally strong pool of contenders.

- **Project:** FY 23 CFTH-RRH
- **Project:** FY 23 CFTH CA Expansion
- **Project:** FY 23 CFTH HMIS Expansion

In the upcoming days, you will be receiving detailed information regarding the next steps and expectations.

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Twitter: @homelessHOU
September 6, 2023

Subject: Congratulations on Advancing to the Next Stage - FY 23 NOFO Competition

Dear SBCHC,

We are thrilled to extend our warmest congratulations to you and your team for advancing to the next stage in the FY 23 NOFO Competition! Your submission truly stood out amidst an exceptionally strong pool of contenders.

- **Project: Housing Health Plus**

In the upcoming days, you will be receiving detailed information regarding the next steps and expectations.

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On behalf of the review committee and with all respect,

Renee Cavazos
Renee Cavazos
CoC Director
1E-5b
Local Competition Selection Results
1. All projects listed in this CoC Ranking announcement will be recommended to HUD for Funding in The Way Home CoC's (TX -700) submittal to HUD.

2. The CoC Planning Application project that is awarded to the Lead Agency is not ranked and The YHDP renewal projects are non-competitive this year and will be placed along with the CoC Planning Application Projects.

3. If a project is consolidating two renewals, their consolidation project will be ranked with their highest ranked project.

4. Tier 1 is capped at $41,807,794 per the ARD minus YHDP renewal projects * 90%
1. **Title:** 2023 Resolution 8. FY23 CoC NOFO Project Ranking

2. **Brief Description of Proposed Item:**

   Every year, the U.S. Department of Housing and Urban Development (HUD) requires Continuum of Cares (CoC) to assess and rank the performance of CoC-funded projects within their region. This performance evaluation is then used to prioritize funding for renewed and new projects in the annual Notice of Funding Opportunity (NOFO) Competition. This process's objective is to inform HUD of the CoC's funding priorities for projects in their region.

   The Way Home CoC utilizes three committees to ensure our CoC puts forward the most competitive and system-priority-aligned applications: The NOFO Rating & Ranking Committee, the Consumer Advisory Council, and the CoC Provider Input Workgroup.

   Members of these committees have a comprehensive understanding of homelessness and housing in the area and/or represent the relevant sectors, subpopulations, and geographic regions that make up The Way Home CoC, including Houston and Harris, Fort Bend, and Montgomery counties. The Way Home CoC has a policy of transparency and objectivity in determining the allocation of funding.

   The committees and workgroup used performance-based scoring criteria and selection previously approved by The Way Home Steering Committee to determine how well each project addresses HUD's policy priorities. Final recommendations are required to be reviewed and approved by the Steering Committee before submission to HUD.

3. **Date of Steering Committee E-Vote:**

   Wednesday, September 20, 2023
4. **Proposed Committee Resolution:**

   Approval of the FY23 CoC NOFO Project Ranking.

5. **Approval of Steering Committee Vice Chair**

   Name: Barbie Robinson

   Signature: [Signature]

   Date: 9/19/23
2A-6

HUDs Homeless Data Exchange (HDX)
Competition Report
2023 HDX Competition Report
PIT Count Data for TX-700 - Houston, Pasadena, Conroe/Harris, Ft. Bend, Montgomery, Counties CoC

### Total Population PIT Count Data

<table>
<thead>
<tr>
<th></th>
<th>2020 PIT</th>
<th>2021 PIT</th>
<th>2022 PIT</th>
<th>2023 PIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sheltered and Unsheltered Count</td>
<td>3974</td>
<td>3047</td>
<td>3124</td>
<td>3270</td>
</tr>
<tr>
<td>Emergency Shelter Total</td>
<td>1,706</td>
<td>1,091</td>
<td>1,167</td>
<td>1,529</td>
</tr>
<tr>
<td>Safe Haven Total</td>
<td>25</td>
<td>9</td>
<td>10</td>
<td>14</td>
</tr>
<tr>
<td>Transitional Housing Total</td>
<td>587</td>
<td>437</td>
<td>445</td>
<td>485</td>
</tr>
<tr>
<td>Total Sheltered Count</td>
<td>2318</td>
<td>1537</td>
<td>1622</td>
<td>2028</td>
</tr>
<tr>
<td>Total Unsheltered Count</td>
<td>1656</td>
<td>1510</td>
<td>1502</td>
<td>1242</td>
</tr>
</tbody>
</table>

### Chronically Homeless PIT Counts

<table>
<thead>
<tr>
<th></th>
<th>2020 PIT</th>
<th>2021 PIT</th>
<th>2022 PIT</th>
<th>2023 PIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sheltered and Unsheltered Count of Chronically Homeless Persons</td>
<td>800</td>
<td>454</td>
<td>574</td>
<td>553</td>
</tr>
<tr>
<td>Sheltered Count of Chronically Homeless Persons</td>
<td>153</td>
<td>144</td>
<td>181</td>
<td>195</td>
</tr>
<tr>
<td>Unsheltered Count of Chronically Homeless Persons</td>
<td>647</td>
<td>310</td>
<td>393</td>
<td>358</td>
</tr>
</tbody>
</table>
### Homeless Households with Children PIT Counts

<table>
<thead>
<tr>
<th></th>
<th>2020 PIT</th>
<th>2021 PIT</th>
<th>2022 PIT</th>
<th>2023 PIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sheltered and Unsheltered Count of the Number of Homeless Households with Children</td>
<td>310</td>
<td>206</td>
<td>175</td>
<td>222</td>
</tr>
<tr>
<td>Sheltered Count of Homeless Households with Children</td>
<td>309</td>
<td>206</td>
<td>175</td>
<td>221</td>
</tr>
<tr>
<td>Unsheltered Count of Homeless Households with Children</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
</tbody>
</table>

### Homeless Veteran PIT Counts

<table>
<thead>
<tr>
<th></th>
<th>2011 PIT</th>
<th>2020 PIT</th>
<th>2021 PIT</th>
<th>2022 PIT</th>
<th>2023 PIT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sheltered and Unsheltered Count of the Number of Homeless Veterans</td>
<td>1146</td>
<td>267</td>
<td>174</td>
<td>266</td>
<td>283</td>
</tr>
<tr>
<td>Sheltered Count of Homeless Veterans</td>
<td>405</td>
<td>186</td>
<td>101</td>
<td>163</td>
<td>195</td>
</tr>
<tr>
<td>Unsheltered Count of Homeless Veterans</td>
<td>741</td>
<td>81</td>
<td>73</td>
<td>103</td>
<td>88</td>
</tr>
</tbody>
</table>

*For CoCs that did not conduct an unsheltered count in 2021, 2020 data were used.
## HMIS Bed Coverage Rates

<table>
<thead>
<tr>
<th>Project Type</th>
<th>Total Year-Round, Current Beds</th>
<th>Total Year-Round, Current, Non-VSP Beds*</th>
<th>HMIS Bed Coverage Rate for Year-Round Beds</th>
<th>Total Year-Round, Current VSP Beds in an HMIS Comparable Database</th>
<th>Total Year-Round, Current, VSP Beds**</th>
<th>HMIS Comparable Bed Coverage Rate for VSP Beds</th>
<th>Total Current, Year-Round, HMIS Beds</th>
<th>HMIS and Comparable Database Coverage Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>ES Beds</td>
<td>2,061</td>
<td>1,681</td>
<td>1,681</td>
<td>100.00%</td>
<td>380</td>
<td>380</td>
<td>100.00%</td>
<td>2,061</td>
</tr>
<tr>
<td>SH Beds</td>
<td>15</td>
<td>15</td>
<td>15</td>
<td>100.00%</td>
<td>0</td>
<td>0</td>
<td>NA</td>
<td>15</td>
</tr>
<tr>
<td>TH Beds</td>
<td>758</td>
<td>716</td>
<td>716</td>
<td>100.00%</td>
<td>42</td>
<td>42</td>
<td>100.00%</td>
<td>758</td>
</tr>
<tr>
<td>RRH Beds</td>
<td>2,440</td>
<td>1,180</td>
<td>1,180</td>
<td>100.00%</td>
<td>1,260</td>
<td>1,260</td>
<td>100.00%</td>
<td>2,440</td>
</tr>
<tr>
<td>PSH Beds</td>
<td>7,027</td>
<td>6,811</td>
<td>6,811</td>
<td>100.00%</td>
<td>216</td>
<td>216</td>
<td>100.00%</td>
<td>7,027</td>
</tr>
<tr>
<td>OPH Beds</td>
<td>911</td>
<td>911</td>
<td>911</td>
<td>100.00%</td>
<td>0</td>
<td>0</td>
<td>NA</td>
<td>911</td>
</tr>
<tr>
<td>Total Beds</td>
<td>13,212</td>
<td>11,314</td>
<td>11,314</td>
<td>100.00%</td>
<td>1,898</td>
<td>1,898</td>
<td>100.00%</td>
<td>13,212</td>
</tr>
</tbody>
</table>
2023 HDX Competition Report

HIC Data for TX-700 - Houston, Pasadena, Conroe/Harris, Ft. Bend, Montgomery, Counties CoC
## Notes
*For OPH Beds, this does NOT include any beds that are Current, Non-VSP, Non-HMIS, and EHV-funded.
**For OPH Beds, this does NOT include any beds that are Current, VSP, Non-HMIS, and EHV-funded.
In the HIC, “Year-Round Beds” is the sum of “Beds HH w/o Children”, “Beds HH w/ Children”, and “Beds HH w/ only Children”. This does not include Overflow (“O/V Beds”) or Seasonal Beds (“Total Seasonal Beds”).
In the HIC, Current beds are beds with an “Inventory Type” of “C” and not beds that are Under Development (“Inventory Type” of “U”).

### PSH Beds Dedicated to Persons Experiencing Chronic Homelessness

<table>
<thead>
<tr>
<th>Chronically Homeless Bed Counts</th>
<th>2020 HIC</th>
<th>2021 HIC</th>
<th>2022 HIC</th>
<th>2023 HIC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homeless persons identified on the HIC</td>
<td>3131</td>
<td>3095</td>
<td>3158</td>
<td>3147</td>
</tr>
</tbody>
</table>

### Rapid Rehousing (RRH) Units Dedicated to Persons in Household with Children

<table>
<thead>
<tr>
<th>Households with Children</th>
<th>2020 HIC</th>
<th>2021 HIC</th>
<th>2022 HIC</th>
<th>2023 HIC</th>
</tr>
</thead>
<tbody>
<tr>
<td>RRH units available to serve families on the HIC</td>
<td>258</td>
<td>350</td>
<td>842</td>
<td>563</td>
</tr>
</tbody>
</table>

### Rapid Rehousing Beds Dedicated to All Persons

<table>
<thead>
<tr>
<th>All Household Types</th>
<th>2020 HIC</th>
<th>2021 HIC</th>
<th>2022 HIC</th>
<th>2023 HIC</th>
</tr>
</thead>
<tbody>
<tr>
<td>RRH beds available to serve all populations on the HIC</td>
<td>1122</td>
<td>1856</td>
<td>3916</td>
<td>2440</td>
</tr>
</tbody>
</table>
2023 HDX Competition Report

HIC Data for TX-700 - Houston, Pasadena, Conroe/Harris, Ft. Bend, Montgomery, Counties CoC
**Measure 1: Length of Time Persons Remain Homeless**

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October 1, 2012.

**Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.**

**Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.**

a. This measure is of the client’s entry, exit, and bed night dates strictly as entered in the HMIS system.

<table>
<thead>
<tr>
<th></th>
<th>Universe (Persons)</th>
<th>Average LOT Homeless (bed nights)</th>
<th>Median LOT Homeless (bed nights)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Submitted FY 2021</td>
<td>FY 2022</td>
<td>Submitted FY 2021</td>
</tr>
<tr>
<td>1.1 Persons in ES and SH</td>
<td>4645</td>
<td>5435</td>
<td>72</td>
</tr>
<tr>
<td>1.2 Persons in ES, SH, and TH</td>
<td>5594</td>
<td>6473</td>
<td>108</td>
</tr>
</tbody>
</table>

b. Due to changes in DS Element 3.17, metrics for measure (b) will not be reported in 2016.

This measure includes data from each client's “Length of Time on Street, in an Emergency Shelter, or Safe Haven” (Data Standards element 3.17) response and prepends this answer to the client’s entry date effectively extending the client’s entry date backward in time. This “adjusted entry date” is then used in the calculations just as if it were the client’s actual entry date.

NOTE: Due to the data collection period for this year’s submission, the calculations for this metric are based on the data element 3.17 that was active in HMIS from 10/1/2015 to 9/30/2016. This measure and the calculation in the SPM specifications will be updated to reflect data element 3.917 in time for next year's submission.
2023 HDX Competition Report

**FY2022 - Performance Measurement Module (Sys PM)**

<table>
<thead>
<tr>
<th></th>
<th>Universe (Persons)</th>
<th>Average LOT Homeless (bed nights)</th>
<th>Median LOT Homeless (bed nights)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Submitted FY 2021</td>
<td>FY 2022</td>
<td>Submitted FY 2021</td>
</tr>
<tr>
<td>1.1 Persons in ES, SH, and PH (prior to &quot;housing move in&quot;)</td>
<td>7976</td>
<td>7611</td>
<td>547</td>
</tr>
<tr>
<td></td>
<td>FY 2022</td>
<td>FY 2022</td>
<td>FY 2022</td>
</tr>
<tr>
<td></td>
<td>547</td>
<td>483</td>
<td>207</td>
</tr>
<tr>
<td></td>
<td>Difference</td>
<td>-64</td>
<td>FY 2022</td>
</tr>
<tr>
<td></td>
<td>FY 2022</td>
<td>FY 2022</td>
<td>177</td>
</tr>
<tr>
<td></td>
<td>Difference</td>
<td>-30</td>
<td></td>
</tr>
<tr>
<td>1.2 Persons in ES, SH, TH, and PH (prior to &quot;housing move in&quot;)</td>
<td>8890</td>
<td>8617</td>
<td>568</td>
</tr>
<tr>
<td></td>
<td>FY 2022</td>
<td>FY 2022</td>
<td>FY 2022</td>
</tr>
<tr>
<td></td>
<td>568</td>
<td>490</td>
<td>217</td>
</tr>
<tr>
<td></td>
<td>Difference</td>
<td>-78</td>
<td>FY 2022</td>
</tr>
<tr>
<td></td>
<td>FY 2022</td>
<td>FY 2022</td>
<td>184</td>
</tr>
<tr>
<td></td>
<td>Difference</td>
<td>-33</td>
<td></td>
</tr>
</tbody>
</table>
Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

<table>
<thead>
<tr>
<th>Exit was from</th>
<th>Total # of Persons who Exited to a Permanent Housing Destination (2 Years Prior)</th>
<th>Returns to Homelessness in Less than 6 Months</th>
<th>Returns to Homelessness from 6 to 12 Months</th>
<th>Returns to Homelessness from 13 to 24 Months</th>
<th>Number of Returns in 2 Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Exit was from SO</td>
<td>376</td>
<td>57</td>
<td>15%</td>
<td>25</td>
<td>7%</td>
</tr>
<tr>
<td>Exit was from ES</td>
<td>1456</td>
<td>150</td>
<td>10%</td>
<td>46</td>
<td>3%</td>
</tr>
<tr>
<td>Exit was from TH</td>
<td>425</td>
<td>27</td>
<td>6%</td>
<td>13</td>
<td>3%</td>
</tr>
<tr>
<td>Exit was from SH</td>
<td>13</td>
<td>1</td>
<td>8%</td>
<td>1</td>
<td>8%</td>
</tr>
<tr>
<td>Exit was from PH</td>
<td>1539</td>
<td>53</td>
<td>3%</td>
<td>40</td>
<td>3%</td>
</tr>
<tr>
<td>TOTAL Returns to Homelessness</td>
<td>3809</td>
<td>288</td>
<td>8%</td>
<td>125</td>
<td>3%</td>
</tr>
</tbody>
</table>

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts
### Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2021</th>
<th>FY 2022</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Unduplicated Total sheltered homeless persons</td>
<td>5749</td>
<td>6692</td>
<td>943</td>
</tr>
<tr>
<td>Emergency Shelter Total</td>
<td>4815</td>
<td>5651</td>
<td>836</td>
</tr>
<tr>
<td>Safe Haven Total</td>
<td>38</td>
<td>28</td>
<td>-10</td>
</tr>
<tr>
<td>Transitional Housing Total</td>
<td>1219</td>
<td>1347</td>
<td>128</td>
</tr>
</tbody>
</table>
Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2021</th>
<th>FY 2022</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults (system stayers)</td>
<td>1483</td>
<td>1471</td>
<td>-12</td>
</tr>
<tr>
<td>Number of adults with increased earned income</td>
<td>108</td>
<td>105</td>
<td>-3</td>
</tr>
<tr>
<td>Percentage of adults who increased earned income</td>
<td>7%</td>
<td>7%</td>
<td>0%</td>
</tr>
</tbody>
</table>

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2021</th>
<th>FY 2022</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults (system stayers)</td>
<td>1483</td>
<td>1471</td>
<td>-12</td>
</tr>
<tr>
<td>Number of adults with increased non-employment cash income</td>
<td>381</td>
<td>417</td>
<td>36</td>
</tr>
<tr>
<td>Percentage of adults who increased non-employment cash income</td>
<td>26%</td>
<td>28%</td>
<td>2%</td>
</tr>
</tbody>
</table>

Metric 4.3 – Change in total income for adult system stayers during the reporting period

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2021</th>
<th>FY 2022</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults (system stayers)</td>
<td>1483</td>
<td>1471</td>
<td>-12</td>
</tr>
<tr>
<td>Number of adults with increased total income</td>
<td>441</td>
<td>496</td>
<td>55</td>
</tr>
<tr>
<td>Percentage of adults who increased total income</td>
<td>30%</td>
<td>34%</td>
<td>4%</td>
</tr>
</tbody>
</table>
Metric 4.4 – Change in earned income for adult system leavers

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2021</th>
<th>FY 2022</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults who exited (system leavers)</td>
<td>918</td>
<td>725</td>
<td>-193</td>
</tr>
<tr>
<td>Number of adults who exited with increased earned income</td>
<td>134</td>
<td>138</td>
<td>4</td>
</tr>
<tr>
<td>Percentage of adults who increased earned income</td>
<td>15%</td>
<td>19%</td>
<td>4%</td>
</tr>
</tbody>
</table>

Metric 4.5 – Change in non-employment cash income for adult system leavers

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2021</th>
<th>FY 2022</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults who exited (system leavers)</td>
<td>918</td>
<td>725</td>
<td>-193</td>
</tr>
<tr>
<td>Number of adults who exited with increased non-employment cash income</td>
<td>222</td>
<td>170</td>
<td>-52</td>
</tr>
<tr>
<td>Percentage of adults who increased non-employment cash income</td>
<td>24%</td>
<td>23%</td>
<td>-1%</td>
</tr>
</tbody>
</table>

Metric 4.6 – Change in total income for adult system leavers

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2021</th>
<th>FY 2022</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Number of adults who exited (system leavers)</td>
<td>918</td>
<td>725</td>
<td>-193</td>
</tr>
<tr>
<td>Number of adults who exited with increased total income</td>
<td>337</td>
<td>289</td>
<td>-48</td>
</tr>
<tr>
<td>Percentage of adults who increased total income</td>
<td>37%</td>
<td>40%</td>
<td>3%</td>
</tr>
</tbody>
</table>
Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2021</th>
<th>FY 2022</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Person with entries into ES, SH or TH during the reporting period.</td>
<td>4926</td>
<td>5683</td>
<td>757</td>
</tr>
<tr>
<td>Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.</td>
<td>996</td>
<td>997</td>
<td>1</td>
</tr>
<tr>
<td>Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)</td>
<td>3930</td>
<td>4686</td>
<td>756</td>
</tr>
</tbody>
</table>

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2021</th>
<th>FY 2022</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Person with entries into ES, SH, TH or PH during the reporting period.</td>
<td>9209</td>
<td>8912</td>
<td>-297</td>
</tr>
<tr>
<td>Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.</td>
<td>1998</td>
<td>2064</td>
<td>66</td>
</tr>
<tr>
<td>Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)</td>
<td>7211</td>
<td>6848</td>
<td>-363</td>
</tr>
</tbody>
</table>
Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD’s Homeless Definition in CoC Program-funded Projects

This Measure is not applicable to CoCs in FY2022 (Oct 1, 2021 - Sept 30, 2022) reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 – Change in exits to permanent housing destinations

<table>
<thead>
<tr>
<th></th>
<th>Submitted FY 2021</th>
<th>FY 2022</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Persons who exit Street Outreach</td>
<td>3425</td>
<td>3985</td>
<td>560</td>
</tr>
<tr>
<td>Of persons above, those who exited to temporary &amp; some institutional destinations</td>
<td>428</td>
<td>409</td>
<td>-19</td>
</tr>
<tr>
<td>Of the persons above, those who exited to permanent housing destinations</td>
<td>456</td>
<td>479</td>
<td>23</td>
</tr>
<tr>
<td>% Successful exits</td>
<td>26%</td>
<td>22%</td>
<td>-4%</td>
</tr>
</tbody>
</table>

Metric 7b.1 – Change in exits to permanent housing destinations
### Metric 7b.2 – Change in exit to or retention of permanent housing

<table>
<thead>
<tr>
<th>Description</th>
<th>Submitted FY 2021</th>
<th>FY 2022</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Universe: Persons in all PH projects except PH-RRH</td>
<td>5998</td>
<td>6877</td>
<td>879</td>
</tr>
<tr>
<td>Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations</td>
<td>5744</td>
<td>6530</td>
<td>786</td>
</tr>
<tr>
<td>% Successful exits/retention</td>
<td>96%</td>
<td>95%</td>
<td>-1%</td>
</tr>
<tr>
<td></td>
<td>All ES, SH</td>
<td>All TH</td>
<td>All PSH, OPH</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>----------------------------</td>
<td>-------------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>1. Number of non-DV Beds on HIC</td>
<td>1592</td>
<td>1592</td>
<td>1763</td>
</tr>
<tr>
<td>2. Number of HMIS Beds</td>
<td>1592</td>
<td>1592</td>
<td>1760</td>
</tr>
<tr>
<td>3. HMIS Participation Rate from HIC (%)</td>
<td>100.00</td>
<td>100.00</td>
<td>99.83</td>
</tr>
<tr>
<td>4. Unduplicated Persons Served (HMIS)</td>
<td>7029</td>
<td>4853</td>
<td>5689</td>
</tr>
<tr>
<td>5. Total Leavers (HMIS)</td>
<td>6319</td>
<td>4063</td>
<td>4569</td>
</tr>
<tr>
<td>6. Destination of Don't Know, Refused, or Missing (HMIS)</td>
<td>1709</td>
<td>509</td>
<td>448</td>
</tr>
<tr>
<td>7. Destination Error Rate (%)</td>
<td>27.05</td>
<td>12.53</td>
<td>9.81</td>
</tr>
</tbody>
</table>
# 2023 HDX Competition Report

**Submission and Count Dates for TX-700 - Houston, Pasadena, Conroe/Harris, Ft. Bend, Montgomery, Counties CoC**

## Date of PIT Count

<table>
<thead>
<tr>
<th>Date CoC Conducted 2023 PIT Count</th>
<th>1/23/2023</th>
</tr>
</thead>
</table>

## Report Submission Date in HDX

<table>
<thead>
<tr>
<th>Submitted On</th>
<th>Met Deadline</th>
</tr>
</thead>
<tbody>
<tr>
<td>2023 PIT Count Submittal Date</td>
<td>Yes</td>
</tr>
<tr>
<td>2023 HIC Count Submittal Date</td>
<td>Yes</td>
</tr>
<tr>
<td>2022 System PM Submittal Date</td>
<td>Yes</td>
</tr>
</tbody>
</table>
3A-1a

Housing Leveraging Commitments
September 7, 2023

U.S. Department of Housing and Urban Development (HUD)
451 7th Street S.W.,
Washington, DC 20410

RE: Housing Leverage Commitment for CoC NOFO 2023- FR-6700-N-25
Name of Agency: Career and Recovery Resources
Name of Project: Housing First

Dear HUD,

I am writing to confirm our commitment to the Career and Recovery Resources project, as outlined in the Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) for the year 2023 FR-6700-N-25. Our organization is dedicated to supporting the goals and objectives of the CoC program.

The Career and Recovery Resources project aims to provide essential housing solutions to individuals and families experiencing homelessness through the Permanent Supportive Housing (PSH) program.

We are committed to providing subsidies via housing choice vouchers through the Housing First project for 50 individuals ensuring they receive the necessary support to regain stability and improve their quality of life. These subsides are not currently funded through HUD CoC Programs and will be a new resource for the system.

The financial support provided by this award amounts to an average of $1,095 per unit or annually $54,750.

Our organization is committed to the timely and effective implementation of the Spring Branch Community Health Center Project and looks forward to continued support annually.

Sincerely,

[Signature]
David A. Northern, Sr.
President & CEO
September 7, 2023

U.S. Department of Housing and Urban Development (HUD)
451 7th Street S.W.
Washington, DC 20410

RE: Housing Leverage Commitment for CoC NOFO 2023- FR-6700-N-25
Name of Agency: Humble Area Assistance Ministries
Name of Project: HAAM PSH New Project 23

Dear HUD,

I am writing to confirm our commitment to the Humble Area Assistance Ministries project, as outlined in the Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) for the year 2023 FR-6700-N-25. Our organization is dedicated to supporting the goals and objectives of the CoC program.

Humble Area Assistance Ministries project aims to provide essential housing solutions to individuals and families experiencing homelessness through the Permanent Supportive Housing (PSH) program.

We are committed to providing subsidies via housing choice vouchers through the HAAM PSH New Project 23 for 25 individuals/families, ensuring they receive the necessary support to regain stability and improve their quality of life. These subsidies are not currently funded through HUD CoC Programs and will be a new resource for the system.

The financial support provided by this award amounts to an average of $1,095 per unit or annually $27,375.

Our organization is committed to the timely and effective implementation of the Spring Branch Community Health Center Project and looks forward to continued support annually.

Sincerely,

David A. Northern, Sr.
President & CEO
September 7, 2023

U.S. Department of Housing and Urban Development (HUD)
451 7th Street S.W.
Washington, DC 20410

RE: Housing Leverage Commitment for CoC NOFO 2023- FR-6700-N-25
   Name of Agency: Spring Branch Community Health Center
   Name of Project: Housing Health Plus

Dear HUD,

I am writing to confirm our commitment to the Spring Branch Community Health Center project, as outlined in the Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) for the year 2023 FR-6700-N-25. Our organization is dedicated to supporting the goals and objectives of the CoC program.

Spring Branch Community Health Center project aims to provide essential housing solutions to individuals and families experiencing homelessness through the Permanent Supportive Housing (PSH) program.

We are committed to providing subsidies via housing choice vouchers through the Housing Health Plus project for 50 individuals/families, ensuring they receive the necessary support to regain stability and improve their quality of life. These subsides are not currently funded through HUD CoC Programs and will be a new resource for the system.

The financial support provided by this award amounts to an average of $1,095 per unit or annually $54,750.

Our organization is committed to the timely and effective implementation of the Spring Branch Community Health Center Project and look forward to continued support annually.

Sincerely,

David A. Northern, Sr.
President & CEO
3A-2a
Healthcare Formal Agreement
August 25, 2023

Michael Nichols
Coalition for the Homeless - Houston
CoC Lead Agency

Re: CoC New Project

Dear Michael,

Spring Branch Community Health Center (SBCHC) firmly believes combining healthcare-related resources with safe, affordable, and accessible housing improves health outcomes for individuals and families experiencing homelessness to improve their quality of life. This also has the added benefit of reducing costs in the healthcare system. Health care services are more effective when a client/patient is stably housed, and in turn, maintaining housing is more likely if proper health care services are delivered. This is why leveraging healthcare services to support people with histories of homelessness is so important.

SBCHC is using its HRSA Health Center dollars as a cash match as well as leveraging these resources to provide the following healthcare services to the health center's proposed New Project, Housing HealthPLUS:

<table>
<thead>
<tr>
<th>Position/Match</th>
<th>Calculation</th>
<th>Dollar Amount from HRSA</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical Doctor</td>
<td>Salary with Fringe= $266,200.00/.30</td>
<td>$79,860.00</td>
</tr>
<tr>
<td>Registered Nurse</td>
<td>Salary with Fringe= $96,800.00/.30</td>
<td>$29,040.00</td>
</tr>
<tr>
<td>Eligibility Specialist</td>
<td>Salary with Fringe = $42,350.00/.30</td>
<td>$12,705.00</td>
</tr>
<tr>
<td>HIV/STI Prevention Specialist</td>
<td>Salary with Fringe = $66,550.00/.30</td>
<td>$19,965.00</td>
</tr>
<tr>
<td><strong>Total Match</strong></td>
<td></td>
<td><strong>$141,570.00</strong></td>
</tr>
<tr>
<td>Behavioral Health Therapist</td>
<td>Salary with Fringe = $114,000.00/.75</td>
<td><strong>$85,500.00</strong></td>
</tr>
<tr>
<td>Medical Doctor</td>
<td>Salary with Fringe = $264,000.00/.75</td>
<td><strong>$198,000.00</strong></td>
</tr>
<tr>
<td><strong>Total Leveraging</strong></td>
<td></td>
<td><strong>$283,500.00</strong></td>
</tr>
</tbody>
</table>

These funds are available immediately if funded, and when the project begins with an anticipated date of April 1, 2024.

Please contact me if you have any additional questions at 713-462-6565 X 118.

Sincerely,

Marlen J. Trujillo, PhD
Chief Executive Officer

800 West Sam Houston Pkwy S., Suite 200 | Houston, Texas 770421 Tel (713)462-65651 Fax (832) 831-53691  www.sbchc.net
August 25, 2023

Michael Nichols  
Coalition for the Homeless - Houston  
CoC Lead Agency  

Re: CoC New Project  

Dear Michael,  

Spring Branch Community Health Center (SBCHC) firmly believes combining healthcare-related resources with safe, affordable, and accessible housing improves health outcomes for individuals and families experiencing homelessness to improve their quality of life. This also has the added benefit of reducing costs in the healthcare system. Health care services are more effective when a client/patient is stably housed, and in turn, maintaining housing is more likely if proper health care services are delivered. This is why leveraging healthcare services to support people with histories of homelessness is so important.

SBCHC is using its private resources as cash match to provide additional administrative, medical, and behavioral health resources to the health center’s proposed New Project - Housing HealthPLUS totaling at least $141,570.00 as well.

These funds are available immediately if funded, and when the project begins with an anticipated date of April 1, 2024.

Please contact me if you have any additional questions at 713-462-6565 X 118.

Marlen J. Trujillo, PhD  
Chief Executive Officer
September 11, 2023

Kathryn Rogers, MSW
Chief Development Officer
Healthcare for the Homeless - Houston
713-286-6131

U.S. Department of Housing and Urban Development (HUD)
451 7th Street S.W.,
Washington, DC 20410

Subject: Leveraging Healthcare Resources Commitment- NOFO 2023- FR-6700-N-25

Dear HUD,

On behalf of Healthcare for the Homeless - Houston, I am pleased to submit this letter to express our commitment to Career & Recovery Resources, Inc.'s Permanent Supportive Housing project, which has been submitted through HUD's Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Renewal or Replacement of Youth Homeless Demonstration Program Grants.

Healthcare for the Homeless - Houston is dedicated to promoting health, hope and dignity for those affected by homelessness through access and comprehensive quality care. Our vision is to provide pathways for moving beyond the cycle of homelessness through integrated healthcare and collaborative partnerships. We are enthusiastic about partnering with Career & Recovery Resources, Inc. to ensure the success of this crucial initiative.

Our commitment entails providing access services for all program participants who express interest in availing themselves of these services. The breakdown of our commitment is as follows:

**In-Kind Commitment:**
We committed to providing integrated, whole-person healthcare, including medical, dental, mental and behavioral health services, to 50 participants proposed in the new project application. The value of this commitment amounts to $132,775.00 over a one-year period, aligned with the project's grant term.

The total estimated value of this in-kind contribution is $132,775.00, and these resources will be made available upon the initiation of Career & Recovery Resources Inc.'s project. These resources will be accessible throughout the entire grant term and for each renewable year.

We are eager to collaborate with Career & Recovery Resources Inc. in our joint efforts to enhance the quality of life for individuals and families served through The Way Home.

Sincerely,

Kathryn Rogers, MSW
Chief Development Officer
Healthcare for the Homeless - Houston