Before Starting the Project Listings for the CoC Priority Listing

The CoC Consolidated Application requires TWO submissions. Both this Project Priority Listing AND the CoC Application MUST be completed and submitted prior to the submission deadline stated in the Unsheltered and Rural Homelessness Special NOFO.

The CoC Priority Listing includes:
- Unshelterd Homelessness Set Aside New Project Listing – lists all new project applications applying for funding through the Unsheltered Homelessness Set Aside that were approved and ranked or rejected by the CoC.
- Rural Set Aside Project Listing – lists all new project applications applying for funding through the Rural Set Aside that were approved and ranked or rejected by the CoC.
- UFA Costs Project Listing – applicable and only visible for Collaborative Applicants that were designated as a Unified Funding Agency (UFA) during the FY 2022 CoC Program Registration process. Only 1 UFA Costs project application is permitted and must be submitted by the Collaborative Applicant. The UFA project must be ranked amongst projects submitted on the Unsheltered Homelessness Set Aside New Project Listing.
- CoC Planning Project Listing – Only 1 CoC planning project is permitted per CoC and must be submitted by the Collaborative Applicant. The CoC Planning project must be ranked amongst projects submitted on the Unsheltered Homelessness Set Aside New Project Listing.
- HUD-2991, Certification of Consistency with the Consolidated Plan – Collaborative Applicants must attach an accurately completed, signed, and dated HUD-2991.

Things to Remember:
- All projects must be approved and ranked or rejected on the Project Listings. This includes funding for CoC Planning and UFA Costs, which must be ranked amongst projects submitted on the Unsheltered Homelessness Set Aside New Project Listing.
- Collaborative Applicants are responsible for ensuring all project applications accurately appear on the Project Listings and there are no project applications missing from one or more Project Listings.
- If a project application(s) is rejected by the CoC, the Collaborative Applicant must notify the project applicant(s) no later than 15 days before the CoC Program Competition application deadline outside of e-snaps and include the reason for rejection.
- For each project application rejected by the CoC the Collaborative Applicant must select the reason for the rejection from the dropdown provided.
- If the Collaborative Applicant needs to amend a project application for any reason after ranking has been completed, the ranking of other projects will not be affected; however, the Collaborative Applicant MUST ensure the amended project is returned to the applicable Project Listing AND re-rank the project application BEFORE submitting the CoC Priority Listing to HUD in e-snaps.

Additional training resources are available online on HUD’s website. https://www.hud.gov/program_offices/comm_planning/coc/competition
Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO Consolidated Application complete:
1. the CoC Application, and
2. the CoC Priority Listing.

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:
- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

As the Collaborative Applicant, you are responsible for reviewing the following:
1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and program requirements.
2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for Collaborative Applicants which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

CoC Approval is Required before You Submit Your CoC’s Special NOFO CoC Consolidated Application
- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated Application on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions
Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments
Questions requiring attachments to receive points state, “You must upload the [Specific Attachment Name] attachment to the 4A. Attachments Screen.” Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.
- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD’s funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

1A-1. CoC Name and Number: TX-700 - Houston, Pasadena, Conroe/Harris, Fort Bend, Montgomery Counties CoC

1A-2. Collaborative Applicant Name: Coalition for the Homeless of Houston/Harris County

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Coalition for the Homeless of Houston/Harris County

<table>
<thead>
<tr>
<th>1A-5. New Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.</td>
</tr>
</tbody>
</table>

| 1. Unsheltered Homelessness Set Aside | Yes |
| 2. Rural Homelessness SetAside | No |
1B. Project Capacity, Review, and Ranking—Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

1B-1. Web Posting of Your CoC Local Competition Deadline—Advance Public Notice. (All Applicants)

Special NOFO Section VII.B.1.b.

You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.

Enter the date your CoC published the deadline for project application submission for your CoC’s local competition.

06/28/2022

1B-2. Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)

Special NOFO Section VII.B.1.a.

You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC’s local competition:

1. Established total points available for each project application type. Yes

2. At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH). Yes

3. At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness). Yes

1B-3. Projects Rejected/Reduced—Notification Outside of e-snaps. (All Applicants)

Special NOFO Section VII.B.1.b.

You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.

1. Did your CoC reject or reduce any project application(s)? No

2. Did your CoC inform the applicants why their projects were rejected or reduced? No

3. If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.

06/28/2022
### 1B-3a. Projects Accepted—Notification Outside of e-snaps. (All Applicants)

<table>
<thead>
<tr>
<th>Special NOFO Section VII.B.1.b.</th>
</tr>
</thead>
<tbody>
<tr>
<td>You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.</td>
</tr>
<tr>
<td>Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.</td>
</tr>
<tr>
<td>09/22/2022</td>
</tr>
</tbody>
</table>

### 1B-4. Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)

<table>
<thead>
<tr>
<th>Special NOFO Section VII.B.1.b.</th>
</tr>
</thead>
<tbody>
<tr>
<td>You must upload the Web Posting—Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.</td>
</tr>
<tr>
<td>Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC’s website or affiliate’s website—which included: 1. the CoC Application, and 2. Priority Listings.</td>
</tr>
<tr>
<td>09/30/2022</td>
</tr>
</tbody>
</table>
2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2A-1. Reduction in the Number of First Time Homeless–Risk Factors.

Special NOFO Section VII.B.2.b.

Describe in the field below:

1. how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2. how your CoC addresses individuals and families at risk of becoming homeless; and
3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,500 characters)

1. The CoC lead agency has developed a workgroup comprised of stakeholders and prevention providers to determine risk factors including loss of income, frequent calls or visits to 211 or community resources, recent personal crises, financial difficulties or natural disasters to help identify persons who are likely to become homeless but for prevention assistance. The workgroup analyzes HMIS data to identify characteristics in common for people entering the system for the first time and reviews national trends/policies that may affect the system. Risk factors and characteristics help us identify which cross-system partners need to be included in workgroups to ensure we are building a system that is addressing the needs of our region. Historically our CoC has worked with employment centers/workforces, County Courts to identify evictions, the educational system which helps pinpoint individuals at a young age with a history of trauma.

2. In 2020, the CoC implemented a Diversion program. Diversion is a housing-first, person-centered, and strength-based approach to help households identify the choice and solutions to resolve a housing crisis with limited interaction. It is a short-term intervention focused on identifying immediate safe housing arrangements, often using conflict resolution and mediation skills to reconnect participants with their support system. This unique process engages participants early in their housing crisis. Thus far, data is showing that over 85% of participants that received a Diversion intervention did not enter the homeless response system.

3. The Coalition for the Homeless, the lead agency of the CoC is responsible for overseeing the CoC Strategy.
### 2A-2. Length of Time Homeless–Strategy to Reduce. (All Applicants)

**Special NOFO Section VII.B.2.c.**

Describe in the field below:

1. your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;
2. how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. Our strategy to reduce the length of homelessness includes 1) leading a systematic approach to unit procurement. This process has proven to reduce the length of time individuals, and persons in families remain homeless. This approach, led by a landlord engagement team, is used to recruit landlords for all housing programs. In exchange for a non-refundable double deposit, the landlords in this initiative have agreed to accept our various rental subsidies and relax their background criteria. This approach built a vast unit inventory that housed thousands of people experiencing homelessness within a year. 2) Using the housing first model as a foundation for our system 3) working throughout our system to identify new units for the system for the next 2-5 years. 4) Wrap around services Once placed into housing, the CoC utilizes Case Management and other resources to address chronic homelessness history, income deficits, past criminal history, active substance use, psychiatric/physical disabilities, and other factors to support clients once housed.

2. The Coordinated Access System (CAS) prioritizes those who are the most vulnerable for housing. Vulnerability is determined using a locally developed Housing Prioritization Tool. This tool assigns a point value to various aspects of an individual’s homelessness. For example, individuals with the most extended lengths of time are homeless and receive more points. This is also identified by using data on the CAS waitlist. Weekly case conferencing is held with partners to talk through specific barriers and issues specifically for clients identified as someone with a longer length of homelessness.

3. The Coalition for the Homeless, the lead agency of the CoC is responsible for overseeing the CoC Strategy. Many bottleneck points can occur through the navigation process. Rather than one individual being accountable for the resolution, the work is distributed across a handful of teams directly impacted by the overall navigation process into housing.

### 2A-3. Successful Permanent Housing Placement or Retention. (All Applicants)

**Special NOFO Section VII.B.2.d.**

Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:

1. emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and
2. permanent housing projects retain their permanent housing or exit to permanent housing destinations.
1. The CoC has worked to dramatically increase the inventory of permanent housing using additional resources through COVID and extensive collaboration with PHAs, etc. The result has improved the rate at which individuals and families residing in emergency shelters, safe havens, and RRH can exit to permanent housing. Additionally, as stated in the Community Plan the CoC plans to strengthen its Coordinated Assessment process and resources for the entire region improving our exits from outreach to permanent housing.

2. The CoC is implementing certification and engagement training for case managers, mid-level staff, and supervisors. Training will include evidence-based practices including critical time intervention, motivational interviewing, trauma-informed care that focus on and support housing stability, client support, and landlord engagement to prevent evictions. The CoC also works with providers to ensure all projects have an intentional plan focused on retention for all participants and most importantly the well-being of program participants. Additionally, the CoC monitors and evaluates projects and works closely with projects to ensure performance and consumer feedback are addressed. For clients who are able and want to move on, a move-on option has been established in partnership with our PHAs to help provide affordable options and short-term services. A working and effective moving-on program helps provide a steady inflow of PSH units for individuals experiencing homelessness.

### Returns to Homelessness—CoC’s Strategy to Reduce Rate. (All Applicants)

<table>
<thead>
<tr>
<th>Special NOFO Section VII.B.2.e.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Describe in the field below:</td>
</tr>
<tr>
<td>1. how your CoC identifies individuals and families who return to homelessness;</td>
</tr>
<tr>
<td>2. your CoC’s strategy to reduce the rate of additional returns to homelessness; and</td>
</tr>
<tr>
<td>3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.</td>
</tr>
</tbody>
</table>
1. The CoC identifies households who have returned to homelessness by using HMIS queries to help provide insights on the client. Providers also inquire about past homelessness in every program entry to ensure data collected is up to date. Follow up with the exited projects are completed to ensure qualitative data is captured.

2. Returns to homelessness are a performance review factor and lead indicator of a potential issue in our programs. Project performances are reviewed throughout the year, ensuring housing first implementation/housing stability and qualitative data are captured. The CoC lead agency is undergoing a system-wide process to standardize service delivery in all our housing programs. This process will collect feedback from leadership at system agencies, frontline staff within our CoC, and individuals with lived experience. The CoC will utilize their input to maximize staff support for their caseload, stabilize clients, and create more in-depth exit plans to decrease returns to homelessness. The CoC will also include qualitative surveys from clients to ensure data is captured beyond move-in numbers. We have worked as a system to establish system-level goals for returns to homelessness that address quality of care and best practices. We will use the written standards as a guide to address any gaps and ensure the quality of care and resources for clients to improve outcomes and maximize support for housing retention, including but not limited to: maximizing income, mental health supports, legal services, SNAP enrollments, financial education, linkage to community networks and supports, recovery and medical supports all while keeping in mind the importance of client choice and cultural competence.

3. The Coalition for the Homeless, the lead agency of the CoC is responsible for overseeing the CoC Strategy.

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<tr>
<td>Special NOFO Section VII.B.2.f.</td>
</tr>
</tbody>
</table>

Describe in the field below:

1. the strategy your CoC has implemented to increase employment cash sources;

2. how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and

3. provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.

(limit 2,500 characters)
1. The CoC actively works to utilize standardized screening tools and related protocols for identifying employment-related needs and connecting individuals to the right community-based services. Increasing employment income is a critical goal of the CoC & a role managed by the lead agency. The CoC integrates employment services through assessment, triage, and referral to ensure all people receiving homeless services can access both housing and income resources. Through CE, every household referred to a housing intervention is also matched and referred to an income intervention. An individual can state their desire to seek employment at any stage of the rehousing process and gain access to employment services. The Lead Agency develops and maintains direct connections to mainstream employment partners, conducts quarterly income initiatives, including how to support a client’s employment goals, a critical system expectation of case management, & maintain a CoC income initiatives webpage with up-to-date resources to increase employment cash income with recordings/materials of all income initiatives training.

2. Since 2017, the CoC has been fully integrated with the public workforce system (Workforce Solutions) to provide direct HMIS referrals to 18 Workforce Solutions career offices across our CoC through the Income Now program. CoC made referrals give clients priority access to career advisors trained in working with subpopulations, including people experiencing homelessness. Career advisors follow mutually established guidelines in providing services to our clients which in addition to employment services includes childcare, transportation assistance and work support (uniforms, tools, etc.), and data sharing of the workforce system employment outcomes. Additionally, the CoC hosts monthly employment workgroup with community employment partners to review referral outcomes and maximize connections. Partners include Goodwill, SerJobs, American GI Forum, Houston Launch Pad, Career and Recovery Resources, Salvation Army, and Workforce Solutions. Finally, mobile career advisors are stationed in shelters throughout the CoC to provide immediate access to employment programs and support to people experiencing sheltered homelessness.

3. The Coalition for the Homeless, the lead agency of the CoC is responsible for overseeing the CoC Strategy. This oversite includes three dedicated income-specific staff that oversee strategic partnerships, planning, and data quality for the homeless response system.

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<tbody>
<tr>
<td>Special NOFO Section VII.B.2.f.</td>
<td></td>
</tr>
</tbody>
</table>

Describe in the field below:

1. the strategy your CoC has implemented to increase non-employment cash income;

2. your CoC’s strategy to increase access to non-employment cash sources; and
1. Increasing non-employment cash income is a critical role of the CoC. The CoC integrates income services with the homeless service system through assessment, triage, and referral to ensure all people receiving homeless services can access both housing and income resources. Through Coordinated Entry, every household that paired with a housing intervention is also matched with an income intervention. SSI/SSDI eligibility questions are included in the CE assessment process to ensure individuals without adequate income, who may qualify for SSI/SSDI benefits can receive direct referrals through HMIS to local SSI/SSDI Outreach Access & Recovery (SOAR) Providers. SOAR services include SOAR Navigation that can begin while an individual is awaiting a housing referral. Additionally, mobile career advisors from Workforce Solutions are stationed in shelters throughout the CoC to connect eligible clients to SNAP Food benefits and Texas Temporary Assistance for Needy Families (TANF).

2. The CoC uses the national SOAR model to increase access of people experiencing homelessness with disabilities to SSI/SSDI Benefits. Through a strong relationship with SSA training is conducted on all benefits SSA administers. This training informs case managers and SOAR Navigators to screen all clients experiencing homelessness for benefits based on age including SSI, Title 2 survivors, retirement benefits, divorced spouse, & benefits for grandparents. The Lead Agency conducts quarterly income initiatives training on how increasing client’s income is a critical part of CoC case management. Resources to increase non-employment cash income are shared in quarterly training courses, via our CoC partner portal income web page which contains resources to increase non-employment cash income as well as recordings/materials of all income initiatives training. The CoC hosts a monthly SOAR workgroup and includes SSA and DDS personnel to review outcomes and improve access. Finally, Income Now referrals to 18 workforce solutions career offices provides access to SNAP food benefits and Texas Temporary Assistance for Needy Families (TANF).

3. The Coalition for the Homeless, the lead agency of the CoC is responsible for overseeing the CoC Strategy. This oversight includes three dedicated income-specific staff that oversee strategic partnerships, planning, and data quality for the homeless response system, as well as one maintaining the position of Co-Lead SOAR initiatives.
2B. Coordination and Engagement–Inclusive Structure and Participation

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:
- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

### 2B-1. Inclusive Structure and Participation–Participation in Coordinated Entry. (All Applicants)

Special NOFO Sections VII.B.3.a.(1)

<table>
<thead>
<tr>
<th>Organization/Person</th>
<th>Participated in CoC Meetings</th>
<th>Voted, Including Electing of CoC Board Members</th>
<th>Participated In CoC's Coordinated Entry System</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Affordable Housing Developer(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>2. Agencies serving survivors of human trafficking</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>3. CDBG/HOME/ESG Entitlement Jurisdiction</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>4. CoC-Funded Victim Service Providers</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>5. CoC-Funded Youth Homeless Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>6. Disability Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>7. Disability Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>8. Domestic Violence Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>9. EMS/Crisis Response Team(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>10. Homeless or Formerly Homeless Persons</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>11. Hospital(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>12. Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)</td>
<td>Nonexistent</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>13. Law Enforcement</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>14. Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>15. LGBTQ+ Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>16. Local Government Staff/Officials</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>17. Local Jail(s)</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>18. Mental Health Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>19. Mental Illness Advocates</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Applicant: Houston/Harris County CoC
Project: TX-700 CoC Registration FY2022
FY2022 Special NOFO CoC Application
Page 11 09/30/2022
<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>20.</td>
<td>Non-CoC Funded Youth Homeless Organizations</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>21.</td>
<td>Non-CoC-Funded Victim Service Providers</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>22.</td>
<td>Organizations led by and serving Black, Brown, Indigenous and other People of Color</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>23.</td>
<td>Organizations led by and serving LGBTQ+ persons</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>24.</td>
<td>Organizations led by and serving people with disabilities</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>25.</td>
<td>Other homeless subpopulation advocates</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>26.</td>
<td>Public Housing Authorities</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>27.</td>
<td>School Administrators/Homeless Liaisons</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>28.</td>
<td>Street Outreach Team(s)</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>29.</td>
<td>Substance Abuse Advocates</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>30.</td>
<td>Substance Abuse Service Organizations</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>31.</td>
<td>Youth Advocates</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>32.</td>
<td>Youth Service Providers</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Other: (limit 50 characters)

By selecting "other" you must identify what "other" is.

2B-2. Open Invitation for New Members. (All Applicants)

Special NOFO Section VII.B.3.a.(2), V.B.3.g.

Describe in the field below how your CoC:

1. communicated the invitation process annually to solicit new members to join the CoC;

2. ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;

3. conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and

4. invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).

(limit 2,500 characters)
1. Membership for the CoC is an open and transparent process. Agencies or organizations interested in becoming formally involved with The Way Home are instructed to complete the partner application that lives on The Way Home Partner Portal. Each applicant should select a primary leadership contact to complete the membership update/application. A call for new members is also made verbally at every public forum facilitated by the lead agency to include but not limited to CoC steering committees, provider forums, and community presentations. Anyone interested in becoming a CoC member is open to apply.

2. The CoC ensures effective communication by using multiple communication methods and channels to be inclusive of all individuals looking to join the CoC. Namely, communication by email, social media, post of PDF of email communication to CoC website, and individual outreach via email, phone, and in-person to potential CoC members. We are undergoing a revamp in our CoC website and look to incorporate the following design concepts to make it more accessible: monochromatic scales for color blindness, image descriptions for text tools that help seeing impaired, sans serif fonts for non-native English readers, use of text instead of images for headers.

3. Partners of the Way Home are encouraged to include individuals with lived experience or formerly homeless persons as part of their agency, including the lead agency. This past year, the lead agency incorporated a Community Advisory Committee of current and former individuals with lived expertise to help guide our CoC from program design and development to program implementation. Additionally, we encourage individuals with lived expertise to join the CoC steering committee and the lead agency board. Other targeted outreach focuses on non-traditional systems partners to encourage the participation of individuals with lived experience.

4. The CoC lead agency and Steering Committee conduct outreach to culturally specific organizations throughout the region. Throughout this next year, we plan to provide education and outreach materials to community centers throughout the region with a goal to not only attract and include more BIPOC-led organizations but to also learn from the community to better understand the makeup of the community served. The CoC also looks to invite and work in partnership with LGBTQIA+ organizations with the implementation of the youth homeless demonstration project.

---

<table>
<thead>
<tr>
<th>2B-3. CoC’s Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Special NOFO Section VII.B.3.a.(3)</td>
</tr>
<tr>
<td>Describe in the field below how your CoC:</td>
</tr>
<tr>
<td>1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;</td>
</tr>
<tr>
<td>2. communicated information during public meetings or other forums your CoC uses to solicit public information; and</td>
</tr>
<tr>
<td>3. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.</td>
</tr>
</tbody>
</table>
During the CoC’s 5-Year Community Plan to End Homelessness development, feedback was solicited from over 212 individuals within 40 meetings (hosted both virtually & in-person), 7 being public Steering Committee meetings. The CoC posted materials online & actively shared e-newsletters asking for feedback widely. Over 70 agencies provided feedback (96 service provider participants, 50 community partners, & 31 public system participants). To ensure the Community Plan had input from those who had experienced Homelessness, 35 individuals with lived experience participated in the conversation. The CoC used the feedback received from all participants to help provide the framework in developing the plan ensuring the plan was guided by transparent engagement.

CoC Steering Committee Meetings (held virtually) are open to the public. Notice of meetings, and meeting agendas, are published at least one week in advance on our website and in our e-newsletter about the CoC. In addition, organizations & individuals are invited to share their opinions during the public comment portion of the meeting.

The CoC developed the new Community Plan goals through the feedback solicited through public forums, email submissions, and through stakeholder meetings. The Steering Committee invited public comment about voting items before taking votes. This included soliciting comments on multiple occasions about the 5-year Community Plan before voting to adopt it. The 2021-2026 priorities are: to end chronic homelessness, actively pursue an end to unsheltered homelessness, develop a family and youth homelessness response system, and actively pursue a more equitable homeless response system.

---

**Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants)**

**Special NOFO Section VII.B.3.a.(4)**

Describe in the field below how your CoC notified the public:

1. that your CoC’s local competition was open and accepting project applications;
2. that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3. about how project applicants must submit their project applications;
4. about how your CoC would determine which project applications it would submit to HUD for funding; and
5. how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

---

(limit 2,500 characters)
1. When the competition opened, we updated the CoC’s website with relevant info, including due dates & requirements. We posted information about the competition on the homepage and the funding pages of our website. Sent an email blast to e-newsletter subscribers & posted legal notices in the local papers of record for each county: the Houston Chronicle (Harris), Conroe Courier (Montgomery) & Fort Bend Herald (Fort Bend) as well as in The Defender, the local African American newspaper.

2. On the website, in our newspaper ads and at the opening conference (July 7), we communicated that to comply with the competition’s threshold requirements, applicants must have the capacity to administer federal funds.

3. All relevant SNOFO info was shared on our website, via e-newsletters, in the newspaper notices, and at mandatory Grant Conference (held virtually July 7) & TA Webinar (Aug. 1, 4, 5). We posted all information & materials, including presentation slide deck/recording, online following all mandatory meetings. Agencies must submit all project apps in e-snaps according to CoC-specified schedule.

4. We shared the ranking policy on our website. New projects are ranked by overall scores using a scoring rubric. Each agency was required to present new projects before a CoC NOFO Project Review Committee. The 11 review committee members completed new project presentations & submitted final scores along with funding recommendations. Projects were submitted in eSnaps and reviewed by both the lead agency & a TA consultant. After review, projects were returned to agencies with recommended revisions to ensure projects met all requirements outlined in the current competition. Project rankings were released Sept. 19. Projects were then submitted back into eSnaps, ready for final submission.

5. Shared all info & materials about the competition on CoC’s website & e-newsletters. Meeting recordings were posted online following mandatory info sessions & public steering committee meetings. Before posting materials on the website, they are screened for accessibility & published in an accessible PDF format.
2C. Coordination / Engagement–with Federal, State, Local, Private, and Other Organizations

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:
- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

<table>
<thead>
<tr>
<th>Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects</th>
<th>Coordinates with Planning or Operations of Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Funding Collaboratives</td>
<td>Yes</td>
</tr>
<tr>
<td>2. Head Start Program</td>
<td>Yes</td>
</tr>
<tr>
<td>3. Housing and services programs funded through Local Government</td>
<td>Yes</td>
</tr>
<tr>
<td>4. Housing and services programs funded through other Federal Resources (non-CoC)</td>
<td>Yes</td>
</tr>
<tr>
<td>5. Housing and services programs funded through private entities, including Foundations</td>
<td>Yes</td>
</tr>
<tr>
<td>6. Housing and services programs funded through State Government</td>
<td>Yes</td>
</tr>
<tr>
<td>7. Housing and services programs funded through U.S. Department of Health and Human Services (HHS)</td>
<td>Yes</td>
</tr>
<tr>
<td>8. Housing and services programs funded through U.S. Department of Justice (DOJ)</td>
<td>Yes</td>
</tr>
<tr>
<td>9. Housing Opportunities for Persons with AIDS (HOPWA)</td>
<td>Yes</td>
</tr>
<tr>
<td>10. Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)</td>
<td>Nonexistent</td>
</tr>
<tr>
<td>11. Organizations led by and serving Black, Brown, Indigenous and other People of Color</td>
<td>Yes</td>
</tr>
<tr>
<td>12. Organizations led by and serving LGBTQ+ persons</td>
<td>Yes</td>
</tr>
<tr>
<td>13. Organizations led by and serving people with disabilities</td>
<td>Yes</td>
</tr>
<tr>
<td>14. Private Foundations</td>
<td>Yes</td>
</tr>
<tr>
<td>15. Public Housing Authorities</td>
<td>Yes</td>
</tr>
<tr>
<td>16. Runaway and Homeless Youth (RHY)</td>
<td>Yes</td>
</tr>
<tr>
<td>17. Temporary Assistance for Needy Families (TANF)</td>
<td>Yes</td>
</tr>
<tr>
<td>Other:(limit 50 characters)</td>
<td></td>
</tr>
</tbody>
</table>

In the chart below:
1. select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
2. select Nonexistent if the organization does not exist within your CoC’s geographic area.
2C-2. CoC Consultation with ESG Program Recipients. (All Applicants)

Special NOFO Section VII.B.3.b.

Describe in the field below how your CoC:

1. consulted with ESG Program recipients in planning and allocating ESG funds;
2. participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3. provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4. provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC’s geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1. Lead agency & ESG recipients meet bi-weekly to discuss strategy/planning & fund allocation for ESG, ESG-CV, Fed., & State funding. The meeting is results-driven with aligned funding that evolves to meet the needs of the response system. Program recipient experience, performance, spend-down, & compliance/monitoring feeds into a programmatic shift in service delivery & allocation.

2. Lead agency jointly scores RFP responses for ESG funding. Subrecipients must maintain good standing & coordination with CoC governance & policies and must actively participate in CoC activities. CoC publicly releases ESG system performance. ESG contracts mirror CoC system performance benchmarks.

3. The CoC Lead Agency provides PIT count and HIC data annually to the three Consolidated Planning jurisdictions in the CoC’s geographic area.

4. Lead agency provides data & narrative to be included in plans (consolidated, strategic & disaster). Jurisdictions needing Plan updates reach out to the lead agency as a one-stop shop for updates (future needs & current activities). ESG Funders Workgroup coordinates funding RFP/priorities/allocations/outcomes to ensure the limited funding has the greatest impact to end homelessness. Funders & lead agency jointly evaluate project outcomes & set standardized sub-recipient expectations. Data from HMIS & PIT inform ESG program expectations. Evaluation includes public dashboards (exits, days in prog, days to housing, etc.). CoC/Funders meet at least monthly to evaluate agency partnership & client progress. Outcome data evaluation informs current funding levels & strategic allocation of funds in the future. Jurisdictional partners include the Cities of Houston, Conroe, Pasadena & Counties of Harris, Fort Bend & Montgomery.

2C-3. Discharge Planning Coordination. (All Applicants)

Special NOFO Section VII.B.3.c.

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

| 1. Foster Care | Yes |

FY2022 Special NOFO CoC Application Page 17 09/30/2022
<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>2.</td>
<td>Health Care</td>
<td>Yes</td>
</tr>
<tr>
<td>3.</td>
<td>Mental Health Care</td>
<td>Yes</td>
</tr>
<tr>
<td>4.</td>
<td>Correctional Facilities</td>
<td>Yes</td>
</tr>
</tbody>
</table>

2C-4. CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts. (All Applicants)

Special NOFO Section VII.B.3.d.

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Youth Education Provider</td>
</tr>
<tr>
<td>2.</td>
<td>State Education Agency (SEA)</td>
</tr>
<tr>
<td>3.</td>
<td>Local Education Agency (LEA)</td>
</tr>
<tr>
<td>4.</td>
<td>School Districts</td>
</tr>
</tbody>
</table>

2C-4a. CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts–Formal Partnerships. (All Applicants)

Special NOFO Section VII.B.3.d.

Describe in the field below:

1. how your CoC collaborates with the entities checked in Question 2C-4; and
2. the formal partnerships your CoC has with the entities checked in Question 2C-4.

(limit 2,500 characters)
1. In accordance with the McKinney-Vento Act, The Way Home CoC collaborates and partners with the State Education Agency (SEA) and Local Education Agency (LEA), principally through the McKinney Vento Act Local Education Liaisons (Local Liaisons) and State Coordinators for the coordinated and continued identification of person’s eligible for both homeless and educational services, and the continued effort in the provision of services. Recently, The Way Home CoC has collaborated with our local youth education providers, state education agencies, local education agencies, and school districts to understand the unique challenges that our youth face around education to develop and implement a coordinated community approach to preventing and ending youth homelessness in our region that includes co-developed educational goal and action steps to work towards these goals. Our education partners play an integral role in our homeless response system by participating in our Point in Time Count, YHDP Workgroups, and YHDP Education Focus groups. Our CoC is currently working to integrate diversion and CE assessment service connections directly into the local educational instructions via YHDP.

2. Our CoC has worked to build formal agreements based on MOU’s and lasting relationships with many of the education providers in our region. The following include some of our ever-growing list of educational partners: The Texas Homeless Education Office, Texas Network of Youth Services, Education Service Center Region 6 and 4, Baker Ripley Head Start Program, Houston ISD, Fort Bend ISD, Spring Branch ISD, KIPP Public Charter Schools, Humble ISD, Cypress Fairbanks ISD, University of Houston School of Social Work, Houston Education Research Consortium, Rice University, San Jacinto College, Sam Houston State University, Houston Community College, and Lonestar College.

<table>
<thead>
<tr>
<th>2C-4b.</th>
<th>CoC Collaboration Related to Children and Youth–Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants)</th>
</tr>
</thead>
</table>

Special NOFO Section VII.B.3.d.

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services

(limit 2,500 characters)
The CoC has implemented policies and procedures and partner thresholds that require all providers to document informing households in projects of educational rights under the McKinney-Vento Act. The guidelines are available to new members upon acceptance to the CoC. Projects must collaborate with Homeless Education Liaisons so program participants can access educational services. Homeless providers must post specific information and assign Case Managers responsible for informing homeless families of their rights under this act. The assigned Case Manager in each housing agency is accountable for confirming school enrollment and telling homeless families of their rights within 24 hours of program evaluation. Organizations capture signed acknowledgments of receipt of these rights from participants. The Case Manager assumes responsibility for contacting each homeless child’s homeless liaison to ensure enrollment, transportation to schools of origin, and other appropriate support services are provided as requested. The CoC provides annual training on the McKinney Vento Act and distributes educational materials to providers, parents, and students on their rights under this act. The CoC requires funded CoC and ESG programs to post and distribute literature outlining homeless students’ activities and educational rights. Additionally, protocols with the DV system ensure a reflective system is in place for survivors and children of survivors.

<table>
<thead>
<tr>
<th>Mainstream Resource</th>
<th>CoC Provides Annual Training?</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Food Stamps</td>
<td>Yes</td>
</tr>
<tr>
<td>2. SSI–Supplemental Security Income</td>
<td>Yes</td>
</tr>
<tr>
<td>3. TANF–Temporary Assistance for Needy Families</td>
<td>Yes</td>
</tr>
<tr>
<td>4. Substance Abuse Programs</td>
<td>Yes</td>
</tr>
<tr>
<td>5. Employment Assistance Programs</td>
<td>Yes</td>
</tr>
<tr>
<td>6. Other</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Describe in the field below how your CoC:

1. Systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC’s geographic area;
2. Works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;
3. Provides assistance to project staff with the effective use of Medicaid and other benefits; and
4. works with projects to promote SOAR certification of program staff.

(limit 2,500 characters)

1. The CoC widely distributes up-to-date information on mainstream resources available for program participants through weekly workgroup meetings, quarterly income initiatives training, provider input forums, and public steering committee meetings as well as regular partner emails, listservs, social media, and training. Updates are provided frequently based on any changes/updated made by mainstream resource providers.

2. The CoC collaborates with the Center for Medicare and Medicaid Services to provide training and workshops to staff on Medicaid and Medicare eligibility. The CoC also participates in the Health Equity Collective led by UT Health, American Heart Association, and Harris County Public Health Department. Additionally, the CoC collaborates with hospitals, such as the Harris Health System, through our Multi-Visit Patient (MVP) Program which has high usage of people experiencing homelessness to identify these individuals, conduct outreach, complete coordinated entry assessments, and coordinate services including enrolling in health insurance to improve their health outcomes and access to housing and services. Clients in programs are assisted in enrolling in health insurance through these important healthcare partnerships.

3. The CoC collaborates with the Center for Medicare and Medicaid Services as well as the Social Security Administration to provide training and workshops to staff on the use of Medicaid and Medicare. We also partner with Department of Health and Human Services and Texas Workforce Commission, Harris Center and Career and Recovery Resources to provide training on effective use of other benefits (TANF, Employment Assistance, Substance Abuse and Food Stamps).

4. The CoC uses the national SOAR model to increase access of people experiencing homelessness with disabilities to Social Security Disability Benefits. All partners providing SOAR services, including the lead agency are required to complete SOAR certification. Additionally, the CoC partner portal web page advertises the free SOAR virtual certification course currently provided through SAMHSA.
3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

<table>
<thead>
<tr>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Special NOFO Section VII.A.</td>
</tr>
</tbody>
</table>

If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital Costs attachment to the 4A. Attachments Screen.

Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?  No
3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1. Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)

Special NOFO Section VII.C.

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes? No

3B-2. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)

Special NOFO Section VII.C.

You must upload the Project List for Other Federal Statutes attachment to the 4A Attachments Screen.

If you answered yes to question 3B-1, describe in the field below:

1. how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and

2. how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

N/A

Applicant: Houston/Harris County CoC
Project: TX-700 CoC Registration FY2022
COC_REG_2022_191892
FY2022 Special NOFO CoC Application Page 23 09/30/2022
4A. Attachments Screen For All Application Questions

Please read the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.

2. You must upload an attachment for each document listed where ‘Required?’ is ‘Yes’.

3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images and reduces file size. Many systems allow you to create PDF files as a Print Option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.

4. Attachments must match the questions they are associated with.

5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

6. If you cannot read the attachment, it is likely we cannot read it either. - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). - We must be able to read everything you want us to consider in any attachment.

7. Open attachments once uploaded to ensure they are the correct attachment for the required Document Type.

<table>
<thead>
<tr>
<th>Document Type</th>
<th>Required?</th>
<th>Document Description</th>
<th>Date Attached</th>
</tr>
</thead>
<tbody>
<tr>
<td>1B-1. Local Competition Announcement</td>
<td>Yes</td>
<td>Local Competition...</td>
<td>09/30/2022</td>
</tr>
<tr>
<td>1B-2. Local Competition Scoring Tool</td>
<td>Yes</td>
<td>Local Competition...</td>
<td>09/29/2022</td>
</tr>
<tr>
<td>1B-3. Notification of Projects Rejected-Reduced</td>
<td>Yes</td>
<td>Notification of P...</td>
<td>09/29/2022</td>
</tr>
<tr>
<td>1B-3a. Notification of Projects Accepted</td>
<td>Yes</td>
<td>Notification of P...</td>
<td>09/29/2022</td>
</tr>
<tr>
<td>1B-4. Special NOFO CoC Consolidated Application</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3A-1. CoC Letter Supporting Capital Costs</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3B-2. Project List for Other Federal Statutes</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>P-1. Leveraging Housing Commitment</td>
<td>No</td>
<td>Leveraging Housin...</td>
<td>09/30/2022</td>
</tr>
<tr>
<td>P-1a. PHA Commitment</td>
<td>No</td>
<td>PHA Commitment</td>
<td>09/30/2022</td>
</tr>
<tr>
<td>P-3. Healthcare Leveraging Commitment</td>
<td>No</td>
<td>Healthcare Leverage...</td>
<td>09/30/2022</td>
</tr>
<tr>
<td>P-9c. Lived Experience Support Letter</td>
<td>No</td>
<td>Lived Experience ...</td>
<td>09/30/2022</td>
</tr>
<tr>
<td>Plan. CoC Plan</td>
<td>Yes</td>
<td>CoC Plan</td>
<td>09/30/2022</td>
</tr>
</tbody>
</table>
Attachment Details

Document Description: Local Competition Announcement

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Notification of Projects Rejected-Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description:
Leveraging Housing Commitment

PHA Commitment

Healthcare Leveraging Commitment

Lived Experience Support Letter
Attachment Details

Document Description: CoC Plan
Submission Summary

Ensure that the Special NOFO Project Priority List is complete prior to submitting.

<table>
<thead>
<tr>
<th>Page</th>
<th>Last Updated</th>
</tr>
</thead>
<tbody>
<tr>
<td>1A. CoC Identification</td>
<td>09/29/2022</td>
</tr>
<tr>
<td>1B. Project Review, Ranking and Selection</td>
<td>09/29/2022</td>
</tr>
<tr>
<td>2A. System Performance</td>
<td>09/30/2022</td>
</tr>
<tr>
<td>2B. Coordination and Engagement</td>
<td>09/30/2022</td>
</tr>
<tr>
<td>2C. Coordination and Engagement–Con't.</td>
<td>09/30/2022</td>
</tr>
<tr>
<td>3A. New Projects With Rehab/New Construction</td>
<td>No Input Required</td>
</tr>
<tr>
<td>3B. Homelessness by Other Federal Statutes</td>
<td>09/29/2022</td>
</tr>
<tr>
<td>4A. Attachments Screen</td>
<td>Please Complete</td>
</tr>
<tr>
<td>Submission Summary</td>
<td>No Input Required</td>
</tr>
</tbody>
</table>
1B-1. LOCAL COMPETITION ANNOUNCEMENT
On June 22, 2022, the U.S. Department of Housing and Urban Development (HUD) announced a Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness ("Special NOFO"). The Special NOFO makes $322 million in competitive funding available to communities to address unsheltered and rural homelessness.

As the Lead Agency to The Way Home Continuum of Care (CoC) (TX-700, Cities of Houston/Pasadena & Harris/Fort Bend/Montgomery Counties), the Coalition for the Homeless will run a local competition to ensure that we submit a funding recommendation for the Special NOFO (Funding Opportunity FR-6500-N-255).

For our special local competition, applications will be due no later than October 13, 2022. Please browse the drop-down menu below for the Special NOFO timeline, webinar registration links, and other documents.

**Background**
Per HUD's press release, the package includes "grant funds along with additional vouchers that will enhance communities’ capacity to humanely and effectively address unsheltered homelessness by connecting vulnerable individuals and families to housing, health care, and supportive services" and it "strongly promotes partnerships with health care organizations, public housing authorities and mainstream housing providers, and people with lived experience and expertise of homelessness."

View more details about the Continuum of Care (CoC) Program Supplemental Notice of Funding Opportunity (NOFO) to Address Unsheltered and Rural Homelessness.

**Questions?**
Please contact nofo@homelesshouston.org.

**CoC Grant Application Attachments**

**HUD NOFO Information & Resources**
1B-1. LOCAL COMPETITION ANNOUNCEMENT

<table>
<thead>
<tr>
<th>Date</th>
<th>Activity</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thursday, July 7, 2022: 12 - 2 pm</td>
<td>CoC Special NOFO Grant Conference</td>
<td><em>Mandatory</em></td>
</tr>
<tr>
<td>August 1 &amp; 4, 2022: 1 - 4 pm.</td>
<td>Project Technical Assistance</td>
<td>Mandatory – Several 30 minute sessions available</td>
</tr>
<tr>
<td>August 5, 2022: 9 am - 12 pm</td>
<td></td>
<td>Virtual</td>
</tr>
<tr>
<td>Original Date - Friday, August 26, 2022 by 11:59:59AM CST</td>
<td>Projects &amp; Attachments Due</td>
<td>CoC Forms due to <a href="mailto:nofo@homelesshouston.org">nofo@homelesshouston.org</a></td>
</tr>
<tr>
<td>New Date with Extension - Tuesday, August 30, 2022 by 11:59:59AM CST</td>
<td></td>
<td>Completed Application due in eSNaps</td>
</tr>
<tr>
<td>Wednesday &amp; Thursday, September 8-9, 2022</td>
<td>Project Presentations</td>
<td>Individual project schedules to be announced after applications are received</td>
</tr>
<tr>
<td>Thursday, September 15, 2022</td>
<td>Project Scoring &amp; Technical Assistance Notes Returned to Agencies</td>
<td>Notification via email. Should you find any inconsistencies with your scoring report, all requests for changes must be communicated with the Lead Agency by 5PM.</td>
</tr>
<tr>
<td>Monday, September 19, 2022</td>
<td>Project Ranking Released</td>
<td>Notification via email &amp; posted online.</td>
</tr>
<tr>
<td>Wednesday, September 21, 2022 by 11:59:59AM CST</td>
<td>Deadline to Submit Grievances</td>
<td>Submission electronically in accordance with posted Grievance Procedure.</td>
</tr>
<tr>
<td>Friday, September 30, 2022</td>
<td>CoC Consolidated Application Posted</td>
<td>Per NOFA Regulations. CoC Application and CoC Priority Listing will be available for community feedback until October 12th.</td>
</tr>
<tr>
<td>Thursday, October 13, 2022 by 11:59:59AM CST</td>
<td>Final Project Applications Due</td>
<td>Due in eSNaps.</td>
</tr>
<tr>
<td>Friday, October 14, 2022</td>
<td>Submit Special NOFO</td>
<td>Official due date is October 20, 2022</td>
</tr>
</tbody>
</table>
1B-1. LOCAL COMPETITION ANNOUNCEMENT

HUD Announces Special Funding Opportunity

On Wednesday, June 22, the U.S. Department of Housing and Urban Development (HUD) announced a Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness ("Special NOFO").

The Special NOFO makes $322 million in competitive funding available to communities to address unsheltered and rural homelessness.

For our local competition, applications will be due no later than October 13, 2022. Agencies that would like to apply must attend a mandatory grant conference (webinar) on July 7 at noon.

View the full Special NOFO application timeline.

Per HUD's press release, the package includes "grant funds along with additional vouchers that will enhance communities' capacity to humanely and effectively address unsheltered homelessness by connecting vulnerable individuals and families to housing, health care, and supportive services" and it "strongly promotes partnerships with health care organizations, public housing..."
1B-1. LOCAL COMPETITION ANNOUNCEMENT

6.27.22 special NOFO announcement
Sent June 27th 2022 at 4:00 pm CDT

Subject: HUD Announces Special Funding Opportunity
Preheader: Mandatory webinar July 7
From name: Coalition for the Homeless
From: rcaavazo@homelesshouston.org
Reply: rcaavazo@homelesshouston.org
Lists: 2022 1st Qtr HMS Forum, 2022 2nd Qtr HMS Forum...

As the Lead Agency to The Way Home Continuum of Care (CoC) (TX-700, Cities of Houston/Pasadena & Harris/Fort Bend/Montgomery Counties), the Coalition for the Homeless will run a local competition to ensure that we submit a funding recommendation for the Special NOFO (Funding Opportunity FR-6500-N-259).

Who (which agencies) will be eligible to apply?

Due to the strict competitive guidelines of this funding, eligible applicants will be those that have experience in executing projects using HUD funding. Preference will be given to permanent housing project applications serving individuals experiencing unsheltered homelessness. Applicants must also pass all threshold requirements listed in the 2022 CoC Special NOFO Project Eligibility & Threshold document.

Next steps:
- Register for HUD’s Special NOFO Kick Off Webinar – June 28, 2022 – 2:30 PM EDT. This webinar will provide an overview of the NOFO and answer participant questions.
- Register for the Coalition’s mandatory Grant Conference webinar on July 7, 2022 at noon.

Check back on the funding page on The Way Home Partner Portal. We will post more information about the Special NOFO in the coming days!

Questions?

Please contact nofo@homelesshouston.org.
1B-1. LOCAL COMPETITION ANNOUNCEMENT

Attention Partners!

We have extended the due date for new project applications for the Special NOFO. Submissions for new project applications will now be accepted until Tuesday, August 30, 2022 at 11:59AM.

For additional information on timelines and attachments, please visit the Special NOFO page of The Way Home Partner Portal.

Questions? Please email NOFO@homelesshouston.org.

The Way Home Lead Agency
www.thewayhomehouston.org
www.homelesshouston.org
info@thewayhomehouston.org

Coalition for the Homeless
Creating solutions to make homelessness rare, brief, and nonrecurring in Harris, Fort Bend, and Montgomery counties.
<table>
<thead>
<tr>
<th>Experience</th>
<th>0</th>
<th>5</th>
<th>10</th>
<th>Awarded</th>
<th>Source</th>
<th>Source</th>
<th>Source</th>
<th>Reviewer Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Experience in effectively utilizing governmental funds (e.g., timely draws from state, local, federal sources)</td>
<td>no description/experience</td>
<td>some description/experience</td>
<td>full and satisfactory description/experience</td>
<td>10</td>
<td>Application Q# 2B.1-4 (see detailed instructions page 13-14)</td>
<td>Application Q# 2B.1-4 (see detailed instructions page 13-14)</td>
<td>Application Q# 2B.1-4 (see detailed instructions page 13-14)</td>
<td></td>
</tr>
<tr>
<td>Experience of applicant and sub-recipients in working with target population and providing housing services</td>
<td>no description/experience</td>
<td>some description/experience</td>
<td>full and satisfactory description/experience</td>
<td>10</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
<td></td>
</tr>
<tr>
<td>Experience in utilizing Housing First approach. Include 1) eligibility criteria; 2) low-barrier, non-discriminatory process for accepting new clients; 3) process and criteria for exiting clients. Must demonstrate the project has a process to address situations that may jeopardize housing or project assistance to ensure that project participation is terminated in only the most severe cases.</td>
<td>no description/experience</td>
<td>some description/experience</td>
<td>full and satisfactory description/experience</td>
<td>10</td>
<td>Application Q# 3B.5-5d. (Detailed Instructions pg. 21-22)</td>
<td>Application Q# 3B.5-5d. (Detailed Instructions pg. 41-42)</td>
<td>Application Q# 3B.5-5b. (Detailed Instructions pg. 90)</td>
<td></td>
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<tr>
<td><strong>SUBTOTAL</strong></td>
<td>0</td>
<td>30</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Design of Housing &amp; Supportive Services</strong></td>
<td>0</td>
<td>10</td>
<td>20</td>
<td>Awarded</td>
<td>Source</td>
<td>Source</td>
<td>Source</td>
<td>Reviewer Notes</td>
</tr>
<tr>
<td>How the design of housing and supportive services will effectively meet the needs of the community</td>
<td>no description</td>
<td>some description</td>
<td>full and satisfactory description</td>
<td>20</td>
<td>Presentation &amp; Presentation &amp; PSH: Application Q# 3B.1a (Detailed Instructions pg. 19)</td>
<td>Presentation &amp; Presentation &amp; PSH: Application Q# 3B.1a (Detailed Instructions pg. 40)</td>
<td>Presentation &amp; Presentation &amp; PSH: Application Q# 3B.1a (Detailed Instructions pg. 89)</td>
<td></td>
</tr>
<tr>
<td>Describe how clients will be assisted to increase employment and/or income and to maximize their ability to live independently.</td>
<td>no description</td>
<td>some description</td>
<td>full and satisfactory description</td>
<td>20</td>
<td>Application Q# 4A.4-6a (Detailed Instructions pg. 24-25)</td>
<td>Application Q# 4A.4-6a (Detailed Instructions pg. 45)</td>
<td>Application Q# 4A.4-6a (Detailed Instructions pg. 92-93)</td>
<td></td>
</tr>
<tr>
<td>Project leverages housing resources with housing subsidies or units not funded through the CoC or ESG programs</td>
<td>no description</td>
<td>some description</td>
<td>full and satisfactory description</td>
<td>20</td>
<td>Application Q# 4A.1 (Detailed Instructions pg. 23-24)</td>
<td>Application Q# 4A.1 (Detailed Instructions pg. 44)</td>
<td>Application Q# 4A.1 (Detailed Instructions pg. 91)</td>
<td></td>
</tr>
<tr>
<td>Project leverages health resources, including a partnership commitment with a healthcare organization.</td>
<td>no description</td>
<td>some description</td>
<td>full and satisfactory description</td>
<td>20</td>
<td>Application Q# 4A.2 (Detailed Instructions pg. 24)</td>
<td>Application Q# 4A.2 (Detailed Instructions pg. 44)</td>
<td>Application Q# 4A.2 (Detailed Instructions pg. 91-92)</td>
<td></td>
</tr>
<tr>
<td><strong>SUBTOTAL</strong></td>
<td>0</td>
<td>40</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Timeliness</strong></td>
<td>0</td>
<td>5</td>
<td>10</td>
<td>Awarded</td>
<td>Source</td>
<td>Source</td>
<td>Source</td>
<td>Reviewer Notes</td>
</tr>
<tr>
<td>Describe plan for rapid implementation of the program, documenting how the project will be ready to begin housing the first program participant. Provides a detailed schedule of proposed activities for 60, 120 and 180 days after grant is awarded</td>
<td>no details</td>
<td>limited details</td>
<td>full details</td>
<td>10</td>
<td>Application Q# 3B.2 (Detailed Instructions pg. 20)</td>
<td>Application Q# 3B.2 (Detailed Instructions pg. 40-41)</td>
<td>Application Q# 3B.2 (Detailed Instructions pg. 90)</td>
<td></td>
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<tr>
<td><strong>FINANCIAL</strong></td>
<td>0</td>
<td>3</td>
<td>5</td>
<td>Awarded</td>
<td>Source</td>
<td>Source</td>
<td>Source</td>
<td>Reviewer Notes</td>
</tr>
<tr>
<td>Most recent audit found no uncorrected exceptions</td>
<td>less than 1 exception found</td>
<td>one exception found</td>
<td>no exceptions or all corrected</td>
<td>5</td>
<td>Audit</td>
<td>Audit</td>
<td>Audit</td>
<td></td>
</tr>
<tr>
<td>Most recent audit identified agency as &quot;low&quot; risk</td>
<td>more than some risk</td>
<td>some risk</td>
<td>low risk</td>
<td>5</td>
<td>Audit</td>
<td>Audit</td>
<td>Audit</td>
<td></td>
</tr>
<tr>
<td>Most recent audit indicates no uncorrected findings</td>
<td>more than 1 uncorrected finding</td>
<td>1 uncorrected finding</td>
<td>no findings or all findings corrected</td>
<td>5</td>
<td>Audit</td>
<td>Audit</td>
<td>Audit</td>
<td></td>
</tr>
<tr>
<td>Documented match amount</td>
<td>no documented match</td>
<td>match not clearly documented</td>
<td>full match clearly documented</td>
<td>5</td>
<td>Application Q# 6J-4 (Detailed Instructions pg. 37-38)</td>
<td>Application Q# 6J-4 (Detailed Instructions pg. 54-55)</td>
<td>Application Q# 6J-4 (Detailed Instructions pg. 99)</td>
<td></td>
</tr>
<tr>
<td>Budgeted costs are complete, aligns with Unsheltered Plan, and reasonable for 4 of people the project serves</td>
<td>line item costs are not reasonable</td>
<td>Most line item costs are reasonable</td>
<td>All line item costs are reasonable</td>
<td>5</td>
<td>Application Q# 6J &amp; refer to 6A-GH (Detailed Instructions pg. 29-38)</td>
<td>Application Q# 6J &amp; refer to 6A-GH (Detailed Instructions pg. 49-55)</td>
<td>Application Q# 6J &amp; refer to 6A-GH (Detailed Instructions pg. 99-100)</td>
<td></td>
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<tr>
<td><strong>SUBTOTAL</strong></td>
<td>0</td>
<td>25</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>PROJECT EFFECTIVENESS</strong></td>
<td>0</td>
<td>10</td>
<td>20</td>
<td>Awarded</td>
<td>Source</td>
<td>Source</td>
<td>Source</td>
<td>Reviewer Notes</td>
</tr>
<tr>
<td>Coordinated Entry Participation- commits to receiving 100% of project participants from the By-Name List</td>
<td>No</td>
<td>n/a</td>
<td>Yes</td>
<td>20</td>
<td>Presentation &amp; Application Q# 3B.4 (Detailed Instructions pg. 20)</td>
<td>Presentation &amp; Application Q# 3B.4 (Detailed Instructions pg. 41)</td>
<td>Presentation &amp; Application Q# 3B.4 (Detailed Instructions pg. 90)</td>
<td></td>
</tr>
</tbody>
</table>
Project demonstrates how it will address Unsheltered Homelessness in alignment with CoC Plan (e.g. exits to permanent housing, retention of permanent housing, length of time homeless, returns to homelessness.)

<table>
<thead>
<tr>
<th></th>
<th>No alignment</th>
<th>partial alignment</th>
<th>full alignment</th>
<th>20</th>
</tr>
</thead>
</table>

Presentation & Application Q# 3B.1a (Detailed Instructions pg. 19)

Project meets unmet need in the CoC for PSH & Supportive Services

<table>
<thead>
<tr>
<th></th>
<th>Doesn’t meet</th>
<th>Partially meets</th>
<th>Fully meets</th>
<th>20</th>
</tr>
</thead>
</table>

Presentation | Presentation | Presentation

<table>
<thead>
<tr>
<th>EQUITY FACTORS</th>
<th>0</th>
<th>5</th>
<th>T0</th>
<th>Awarded Max Source Source Source</th>
<th>Reviewer Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>New project has under-represented individuals (BIPOC, LGBTI+, etc.) in managerial and leadership positions</td>
<td>No representation of under-represented individuals 25% of leadership represents marginalized individuals 50% or more of leadership represents marginalized individuals</td>
<td>10</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
</tr>
<tr>
<td>New project has under-represented individuals (BIPOC, LGBTI+, etc.) on board of directors</td>
<td>No representation of under-represented individuals 25% of leadership represents marginalized individuals 50% or more of leadership represents marginalized individuals</td>
<td>10</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
</tr>
<tr>
<td>New project’s staff includes representation from more than one person with lived experience</td>
<td>No representation of lived experience 1 person with lived experience more than 1 person with lived experience</td>
<td>10</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
</tr>
<tr>
<td>New project has relational process for receiving and incorporating feedback from persons with lived experience or a plan to create one</td>
<td>No process or plan Has a plan to create a feedback process Incorporates feedback from lived experience already</td>
<td>10</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
</tr>
<tr>
<td>New project describes their plan for reviewing program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, and/or age. If already implementing a plan, describe findings from outcomes review.</td>
<td>No plan Reviews P&amp;Ps with an equity lens Reviews P&amp;Ps and has a plan to implement equitable policies</td>
<td>10</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
</tr>
</tbody>
</table>

PARTICIPATION IN COC

<table>
<thead>
<tr>
<th></th>
<th>0</th>
<th>1</th>
<th>5</th>
<th>Awarded Max Source Source Source</th>
<th>Reviewer Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agency a current member The Way Home CoC</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>5</td>
<td>Presentation</td>
</tr>
<tr>
<td>Agency participates in Workgroups and Meetings</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>5</td>
<td>Presentation</td>
</tr>
</tbody>
</table>

TOTAL SCORE

265
1B-3. NOTIFICATION OF PROJECTS REJECTED-REDUCED
1B-3. NOTIFICATION OF PROJECTS REJECTED-REDUCED

N/A (NO PROJECTS WERE REJECTED-REDUCED)
1B-3A. NOTIFICATION OF PROJECTS ACCEPTED
1B-3A. NOTIFICATION OF PROJECTS ACCEPTED

Summer 2022 Special NOFO

The Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care, has posted the final project rankings for all projects that have been accepted in the FY 2022 Special NOFO to Address Unsheltered and Rural Homelessness competition and will be recommended for funding to the U.S. Department of Housing and Urban Development (HUD).

On June 22, 2022, the U.S. Department of Housing and Urban Development (HUD) announced a Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness (“Special NOFO”). The Special NOFO makes $322 million in competitive funding available to communities to address unsheltered and rural homelessness.

As the Lead Agency to The Way Home Continuum of Care (Coc) (TX-700, Cities of Houston/Pasadena & Harris/Fort Bend/Montgomery Counties), the Coalition for the Homeless will run a local competition to ensure that we submit a funding recommendation for the Special NOFO (Funding Opportunity FR-6500-N-2SS).

For our special local competition, applications will be due no later than October 13, 2022. Please browse the drop-down menu below for the Special NOFO timeline, webinar registration links, and other documents.

Background
Per HUD’s press release, the package includes “grant funds along with additional vouchers that will enhance communities’ capacity to humanely and effectively address unsheltered homelessness by connecting vulnerable individuals and families to housing, health care, and supportive services” and it “strongly promotes partnerships with health care organizations, public housing authorities and mainstream housing providers, and people with lived experience and expertise of homelessness.”
1B-3A. NOTIFICATION OF PROJECTS ACCEPTED
1B-3A. NOTIFICATION OF PROJECTS ACCEPTED
1B-3A. NOTIFICATION OF PROJECTS ACCEPTED

FY 2022 SNOFO Final Project Rankings

The Coalition for the Homeless, Lead Agency to The Way Home Continuum of Care, has posted the Final Project Rankings for all projects that have been accepted in the FY 2022 Special NOFO to Address Unsheltered and Rural Homelessness competition and will be recommended for funding to the U.S. Department of Housing and Urban Development (HUD).

How were these rankings made?
- Projects were ranked per the average score received by the SNOFO Scoring and Review Committee with the highest scoring project ranked first.

What are the next steps for agencies?
- If you have any questions or concerns please reach out to nofo@homelesshouston.org. If concerns are not addressed, they will be
September 22, 2022

Michael Nichols, President/CEO
Coalition for the Homeless of Houston Harris County
Lead Agency, TX-700 CoC
2000 Crawford Street, Suite 700
Houston, Texas 77002

RE: HUD’S Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness (Special NOFO) Housing Choice Voucher Commitment

Dear Mr. Nichols,

The Houston Housing Authority (HHA) is pleased to provide support to the TX-700 Continuum of Care’s (CoC) application to the Special NOFO and make available Housing Choice Vouchers (HCV). It is our intent that this subsidy commitment will be made exclusively to TX-700. HHA’s HCV rental assistance will be paired with CoC supportive services as requested in the Special NOFO in order to provide Supportive Housing for individuals experiencing homelessness and as referred from the Coordinated Entry System. HCV assistance will come from the existing annual homeless preference as outlined in HHA’s Annual Administrative Plan and additional Housing Stability vouchers if awarded.

HHA is a committed partner to The Way Home CoC and has consistently invested Public Housing resources into the homeless response system since 2013. We acknowledge the importance and essential work of the CoC in connecting our most vulnerable citizens with housing and we look forward to continued collaboration.

Sincerely,

David A. Northern, Sr.
President and CEO
September 28, 2022

Michael Nichols, President/CEO
Coalition for the Homeless of Houston Harris County
Lead Agency, TX-700 CoC
2000 Crawford Street, Suite 700
Houston, Texas 77002

RE: HUD’S Continuum of Care Notice of Funding Opportunity (NOFO) Housing Choice Voucher Commitment

Dear Mr. Nichols,

The Harris County Housing Authority (HCHA) is pleased to provide support to the TX-700 Continuum of Care’s (CoC) application to the NOFO and make available a total 49 Housing Choice Vouchers (HCV) from the recently awarded HCV Fair Share Allocation for a total of $568,000 in Housing Assistance Payments available. It is our intent that this subsidy commitment will be made exclusively to TX-700 ‘s and in accordance with the HCHA’s Administrative Plan Local Preference Policy as required in HUD’s PIH Notice 2022-29. HCHA’s HCV rental assistance will be paired with CoC supportive services as requested in the NOFO in order to provide Supportive Housing for individuals experiencing homelessness and as referred from the Coordinated Entry System.

HCHA is a committed partner to The Way Home CoC and has consistently invested Public Housing resources into the homeless response system since 2013. We acknowledge the importance and essential work of the CoC in connecting our most vulnerable citizens with housing and we look forward to continued collaboration.

Sincerely,

Melissa Cuijano
Acting Chief Executive Officer
September 28, 2022

RE: FY 22 Annual NOFO Competition

This is a letter of support for the TX-700 Continuum of Care The Way Home program applicants for the 2022 NOFO Competition. The relationship and response between the Harris Center for Mental Health IDD & The Way Home was designed to address behavioral health services for individuals within the homeless response system.

Every client enrolled in a program of the Way Home has the opportunity to receive behavioral health services, including at-home counseling services, virtual services, substance use support and comprehensive psychiatric treatment, along with various additional services we offer. We value these services at an average of approximately $2900.00 per client.

We have been committed to this collaboration over the past two years and look to renew this partnership annually for current and new projects proposed for this NOFO competition. All clients housed through the Way Home will continue to have the support of our staff to help transform their lives through an accessible, integrated, and comprehensive recovery-oriented system of care.

Thank you,

Amber Honsinger, M.S., LPC
Program Director
Dear Thao Costis:

Contingent upon available funding and the award under the Special NOFO, Healthcare for the Homeless Houston (HHH) commits to provide an estimated contribution of $116,242 in leveraged funds over the operating period to SEARCH Homeless Services. HHH is a Federally Qualified Health Center (FQHC) in Houston, Texas dedicated to serving persons experiencing or have a history of experiencing homelessness and/or housing instability. As a partner and subrecipient with the Unsheltered Permanent Supportive Housing (PSH) Collaboration project, healthcare resources will be provided to program participants by HHH through outpatient supportive services. Beyond program services, all program participants will have access to healthcare services at the Healthcare for the Homeless Clinic and other healthcare service locations. Leveraging healthcare resources through this partnership includes, but is not limited to primary care, behavioral health, dental, substance recovery supports, and other specialty medical services.

HHH unconditionally commits, except for the award of the grant, to provide healthcare services as program leverage to persons referred through the local Coordinated Entry system and enrolled in the Unsheltered PSH Collaboration project with the goal of improving health outcomes of our community’s most vulnerable members experiencing unsheltered homelessness. The leverage contribution will be available for the award beginning 4/1/23 and throughout the proposed operating period ending 3/31/26.

<table>
<thead>
<tr>
<th>Provider</th>
<th>Cost/Rate</th>
<th>Leveraged Healthcare Resources &amp; Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>HHH health care services provided through HHH Clinic Visits (1934 Caroline St.) w/ Unsheltered PSH Collaboration program participants</td>
<td>Encounter rate of $190.84 based on HHH’s FQHC 2022 Prospective Payment System Encounter Rate</td>
<td>Primary medical care, Emergency health and mental health services, dental, psychiatry, transportation services, coordination of referrals to Harris Health medical services and appointments.</td>
</tr>
</tbody>
</table>
2022-2023
MEMORANDUM OF UNDERSTANDING
Between
HUMBLE AREA ASSISTANCE MINISTRIES
AND
MEMORIAL HERMANN COMMUNITY BENEFIT CORPORATION

This memorandum of understanding ("MOU"), while not a legally binding document, is meant to serve as a voluntary arrangement between the Memorial Hermann Community Benefit Corporation, a Texas non-profit corporation ("MHCBC") on behalf of its Community Resource Centers, program as defined below, and Humble Area Assistance Ministries to collaborate and provide services.

Now, therefore, in consideration of the benefits to each party, and to all parties involved, the aforementioned entities, Humble Area Assistance Ministries and MHCBC agree to work to provide an effective and collaborative effort to those ends.

Humble Area Assistance Ministries is an interfaith organization that helps community residents in crisis by providing essential resources to move toward self-sufficiency. These services include basic needs and disaster relief, as well as, supportive services including employment and education, mental health coaching, and senior and family services.

MHCBC operates a Community Resource Center for community partners to collaboratively locate available resources as well as provide social services to the community to assist with health and well-being. Collaboration with patients, the community, and service providers focuses on up-stream factors and efforts, the need for services are continually assessed, and with client consent, services are coordinated amongst service providers to streamline information to attain efficiencies, effectiveness and client satisfaction.

MHCBC will operate the Community Resource Center weekdays during the hours of 9:00 am to 5:00 pm Monday through Friday. The CRC days and hours of operation may be modified when work hours are restricted or reduced due to federal, state and county health officers mandated closures or disruptions resulting from COVID-19 or any force majeure event.

I. SCOPE OF SERVICES:

MHCBC AGREES TO FOLLOWING:

- Provide eligibility staff onsite at Humble Assistance Ministries with agreed upon schedule to assist with completion of applications and linkage to healthcare and social services.
- Provide onsite health literacy/health education classes with agreed upon topics.
- Provide Humble Assistance Ministries with information on any changes in scheduling, staffing or services.
- Provide contact name, email, and phone number to be contacted by Humble Assistance Ministries in case of emergency.
- Collaborate with Humble Assistance Ministries to achieve any agreed upon monthly volume and outcome measures.
HUMBLE ASSISTANCE MINISTRIES AGREES TO THE FOLLOWING:

- Provide workspace and connectivity for MHCBC staff as appropriate.
- Ensure that office and meeting room spaces provided are secure and conducive to confidential discussions between eligibility staff and clients.
- Identify a single point of contact at Humble Assistance Ministries for communication relative to this arrangement.
- Provide staff support to assist clients with connecting with MHCBC staff and eligibility services.
- Provide MHCBC staff with free parking access.
- Collaborate with MHCBC to achieve any agreed upon monthly volume and outcome measures.

TERMS OF THE AGREEMENT

This agreement remains in effect until either party terminates the agreement. Either party may terminate the agreement with or without cause upon giving thirty (30) days written notice to the other.

This agreement may be amended following written agreement executed by authorized agents of the Parties respectively.

ENTIRE AGREEMENT:

This AGREEMENT supersedes all prior agreements, and discussions, whether verbal or written, relating to the subject matter contemplated under this AGREEMENT and constitutes the entire AGREEMENT between Humble Assistance Ministries and MHCBC with regard to these matters.

The duly authorized representatives of the Parties have executed this MOU on the dates set out below, and certify that they have read, understood and agree with the terms described herein.

IN WITNESS WHEREOF, the Parties have executed this AGREEMENT as of the Effective Date based on its final countersignature.

Humble Assistance Ministries

[Signature]
Name: Millie Garrison
Title: Exec. Director
Date: 6-30-22

Memorial Hermann Community Benefit Corporation

[Signature]
Carol Paret
Chief Community Officer
Date: 7-5-22
RE: The Way Home Community Advisory Council letter of support

To Whom it may concern,

This is a letter of support from The Way Home Community Advisory Council (CAC). We are honored to be brought to the table about our lived experience and given the opportunity to have a voice in the matter of ending homelessness and processes being implemented.

We are writing this letter in support of the CoC Supplemental NOFO to Address Unsheltered and Rural Homelessness and the following grant applicants:

- Coalition For The Homeless Special NOFO SSO-CE FY22
- Coalition For The Homeless Special NOFO HMIS FY22
- Coalition For The Homeless Special NOFO SSO-LLE FY22
- Coalition For The Homeless Special NOFO CoC Planning FY22
- Search Homeless Services Unsheltered PSH Collaboration
- Humble Area Assistance Ministries HAAM Unsheltered Homelessness Project FY22

The CAC has been formed with a total of 8 persons with lived experience of homelessness. We have all agreed on the projects listed above and are in support of their progression. We believe that with the addition of these new projects we will begin to see a reduction of first-time homeless risk factors as well as a reduction in the number of the homeless population in unsheltered and rural areas. We also believe that the wraparound services that will be offered will help to reduce the number of individuals returning to homelessness. Our overall assessment of the projects is that they are well put together and have been thought through and will create a pathway for ongoing improvement to evolve the process for addressing homelessness in its diversity. We hope that this letter will be heard by you and serve in showing that we are committed to continuing to work with the CoC moving forward and look forward to any additional projects.

Respectfully,
Community Advisory Council member’s signatures:

Charlotte Garner 9/28/2022

Loretta Ray 9/28/2022

Deidre Young 9/28/2022
Plan to Serve Individuals & Families Experiencing Homelessness with Severe Service Needs

Introduction

The Way Home (aka TX-700) Continuum of Care is the collective effort to prevent and end homelessness in the cities of Houston, Pasadena, and Conroe and throughout Harris, Fort Bend, and Montgomery Counties, Texas. The Way Home is made up of more than 130 partners from all areas of the community, including homeless service agencies, local governments, public housing authorities, the local Veterans Affairs office, businesses, and other nonprofit and community stakeholders. The partners of The Way Home work together to make homelessness rare, brief, and non-recurring in our region.

On any given night, 3,200 individuals are experiencing homelessness in the Houston region, with over half unsheltered. Homelessness is a complex social problem requiring a strategic response of crisis services, housing stabilization options, and coordination across multiple public systems and service provider agencies. Unsheltered homelessness can be even more challenging to address because unsheltered persons are often difficult to contact and engage, experience debilitating trauma and co-occurring disabilities at greater rates than their sheltered peers, and too often the necessary services and housing designed for persons experiencing homelessness are not accessible to those who are unsheltered.

Under the leadership of the Coalition for the Homeless, The Way Home has decreased homelessness by 63% and housed more than 25,000 people since 2011. This was accomplished in the following ways:

- Creation of Coordinated Access, a new and more efficient delivery system that prioritizes the most vulnerable individuals for housing, to quickly end homelessness for individuals and families.
- Designing a coordinated homeless response system with strategic and aligned investments that match resources to need (driven by data), and by creating quality affordable housing paired with stabilization services.
- Creation of a new system of governance with the Steering Committee, providing board-like governance and leadership for homeless initiatives and ensuring coordination and alignment. The committee includes key stakeholders such as local funders, policymakers, adjacent systems, public housing authorities, community service providers, and people with lived experience.
- Firm commitments to the Housing First model. People experiencing homelessness are moved into permanent housing as quickly as possible and then provided with supportive services (e.g., case management, healthcare, substance use counseling, income coaching, and more) to help them remain stabilized in housing and improve their quality of life.
- Creation of a coordinated planning and implementation structure with formalized sub-committees and working groups.
- Declaring (and maintaining) an effective end to Veteran homelessness in 2015.
- Creation of over 2,500 new units of permanent supportive housing (PSH).
- Establishing robust relationships with local Public Housing Authorities to prioritize individuals experiencing homelessness for rental subsidy and to engage their services in providing homeless assistance.
- Using COVID relief funding to implement housing as a public health response to the pandemic.

These best practices will be used and adjusted to help implement this CoC Plan to Serve Individuals and Families Experiencing Homelessness with Severe Service Needs.
Continuum of Care Gaps
The Way Home has modeled an optimized system in which homelessness is rare, brief, and one-time. That optimized system then informs the specific actions and strategies in this CoC Plan. Coalition staff and consultants used homelessness data to effectively model service gaps and new resources and strategies to end homelessness in The Way Home CoC.

Data inputs included in the modeling analysis include Point-in-Time (PIT) counts from 2020, Housing Inventory Chart (HIC) for The Way Home from 2020, annualized prevalence measures generated from the Homeless Management Information System (HMIS), and system performance data describing the pathways of people who move through the crisis response system.

To achieve the goals of this CoC Plan, the homeless response system will require an estimated configuration of service slots, housing placements and beds, and units, as identified in Figures 1 and 2. The impact of new beds and units resulting from the Community COVID Housing Program (CCHP) investments (e.g., Emergency Solutions Grant – Coronavirus and Community Development Block Grant – Coronavirus [CDBG-CV]) are reflected in the figures for future years.

**Figure 1. Current Gaps for Single Adults & Youth**

<table>
<thead>
<tr>
<th>Program Component Types</th>
<th>Current System for Individuals (Units)</th>
<th>Estimated Optimal System for Individuals (Units)</th>
<th>Estimated Current Gap</th>
<th>Housing Projects Proposed in SNOFO (Units)</th>
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</thead>
<tbody>
<tr>
<td>Emergency Shelter</td>
<td>1,050</td>
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<tr>
<td>Diversion/Prevention</td>
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<tr>
<td>Transitional Housing</td>
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<tr>
<td>Rapid Rehousing</td>
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<td>1,500</td>
<td>850</td>
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<tr>
<td>Bridge to Permanent Supportive Housing</td>
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<td>725</td>
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<tr>
<td>Permanent Supportive Housing</td>
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<td>5,025</td>
<td>1,900</td>
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</table>

**Figure 2. Current Gaps for Families**

<table>
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<th>Program Component Types</th>
<th>Current System for Individuals (Units)</th>
<th>Estimated Optimal System for Individuals (Units)</th>
<th>Estimated Current Gap</th>
</tr>
</thead>
<tbody>
<tr>
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<tr>
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<td>Diversion</td>
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<tr>
<td>Permanent Supportive Housing</td>
<td>415</td>
<td>290</td>
<td>-</td>
</tr>
</tbody>
</table>
A. Leveraging Housing Resources

In response to the COVID-19 pandemic, The Way Home implemented the Community COVID Housing Program (CCHP) as a housing-focused pandemic response. The most effective public health response to reduce the community spread of COVID-19 among people experiencing homelessness was to ensure that ALL people experiencing homelessness have a safe, permanent home. In addition, rapidly expanding access to housing would improve healthcare outcomes and reduce reliance on expensive emergency services like hospital visits, thus decreasing the burden on the healthcare system and reducing costs. CARES Acts funding allowed the transformation of the homeless response system to get ahead of future demand for crisis housing services due to the expected economic impact of COVID-19.

CCHP phase 1 included resources from the Treasury, ESG-CV, CDBG-CV, public housing vouchers, HOME-TBRA, ESG/CDBG entitlement to create 1,000 new PSH slots, 1,700 new RRH slots, 2,000 new slots of Diversion, and enhanced street outreach to address individuals living unsheltered and in encampments. These resources are available from October 2020 – September 2022. CCHP phase 2 will continue through the end of 2024 using ARPA funding to create new PSH slots to pair with 1,150 Emergency Housing Vouchers, 1,500 new slots of RRH, 1,000 slots of Diversion, and a new low-barrier Navigation Center.

Both the Houston Housing Authority (HHA) and the Harris County Housing Authority (HCHA) have active homeless preferences written into their admin plans. The preferences follow HUD’s homeless definition & allow for moving-on strategies (which the CoC coordinates). Both PHAs (Public Housing Authorities) have project-based and tenant-based voucher PSH projects (active & in the pipeline), as well as a total commitment for all EHV (Emergency Housing Vouchers) with executed MOUs & CAS referral process. Directors for both PHAs are voting members of the CoC Steering Committee (fixed positions). Additionally, the CoC has worked with both PHAs to reduce criminal background criteria. Individuals experiencing homelessness with all criminal backgrounds can receive vouchers except lifetime sex offenders and arsonists.

The CoC & PHAs have applied for and have been awarded numerous joint projects/awards. These include Mainstream, VASH (expansion led to the 2015 CoC-declared end to veteran homelessness), FUP, HOME-TBRA (to be used for homelessness), CoC RRH (two successful applications: adult RRH and TAY RRH), ESG (applications to entitlement jurisdictions to pair ESG with CoC RRH for services), ESG-CV (in response to COVID and the expansion of RRH), Moving To Work (lead agency actively supported the Houston Housing Authority’s MTW application). These projects/special purpose vouchers have been operationalized in coordination with the CoC. In addition, both PHAs were awarded EHV, accepted those EHV, and requested additional EHV. The additional EHV are still pending with HUD, but the requested number was informed by CoC data and planning efforts. PHA assistance has traditionally been hard to access and maintain for people experiencing homelessness. The formal PHA partnerships have allowed The Way Home to bridge voucher access while leveraging CoC resources to serve more households with appropriate supportive services. Supportive services enable individuals experiencing homelessness to make it through the bureaucratic processes, locate a home, and maintain affordable housing. Through PHA partnerships, over 2,500 units of PSH have been added to the CoC.

For the Special NOFO projects, both PHAs have made further commitments to pair housing choice vouchers for creating 119 units through SEARCH homeless services and 60 units through Humble Area Assistance Ministries (HAAM). Services and entry to each project include Housing First practices, client support services, and coordination with a coordinated access system to ensure participants served on this project are individuals experiencing literal homelessness, specifically those with severe service needs through our expanded outreach work.

The lead agency holds monthly PHA leadership calls, weekly PHA/CoC operational meetings for lease-up
monitoring, & monthly development/funder meetings. HHA administers RRH using CoC, ESG, ESG-CV, & HOME TBRA. PHA staff use CAS as well as HMIS in conjunction with housing staff. In FY20, The PHAs issued 60% of all HHA & 31% of HCHA vouchers to people experiencing homelessness.

(2) Landlord Recruitment
While responding to the effects of Hurricane Harvey, The Way Home worked with city and county government to put out a call to affordable housing to provide units for individuals who were displaced during the hurricane. Within 24 hours, there were 3,000 units available to house individuals out of the disaster response shelters. This experience led to the creation of the Landlord Engagement process currently being used by the CoC. CARES funding allowed for expansion of the Landlord Engagement Team. When CCHP started in October 2020, the LL Engagement Team had recruited over 600 market-rate, affordable housing units from landlords and owners throughout our CoC to house individuals and families experiencing homelessness.

The LL Engagement process is designed to perform strategically focused recruitment efforts to expand affordable housing availabilities for program participants. LL Engagement:
- Recruits landlords that have properties at FMR
- Decreases the amount of time it takes to house someone
- Troubleshoots issues with property managers and leasing office staff
- Educates service providers on best practices for working with landlords
- Provides education & support to demystify assumptions surrounding the housing population
- Targets affordable properties with high vacancy rates
- Secures safe, decent, affordable, equitable, quality market rental units
- Actively coordinates and upkeeps accurate unit inventory
- Shared housing options with CoC partners

The Landlord Engagement Team acts as the primary advocate for property owners by:
- Simplifying program funding streams, payment processes paperwork, and services
- Using feedback from property owners to advise system changes in practice and funding
- Checking in regularly with landlords to troubleshoot issues, provide updates, and reduce evictions
- Providing education for office staff on vulnerable populations and housing programs

Once landlords realize the benefits that they receive, many are more willing to work with the homeless response system. Landlords receive a non-refundable Landlord Incentive Fee (LIF) payment of $1,600 for every unit that is leased by a household from the homeless response system, in exchange for agreement to outlined expectations. These expectations include:
- Prioritizing leasing access to individuals experiencing homelessness
- Allowing applications to be completed by service providers and taken to the property
- Approving/denying applications within 48 hours
- Agreeing to flexible identification requirements including waiving requiring a Social Security Card and accepting a HOT (law enforcement) photo ID or other official identification document in lieu of a driver’s license/state issued photo ID.
- Waiving income and rental history requirements
- Allowing for leniency on background checks
- Meeting all rent reasonableness & Fair Market Rent requirements for Agency that is offering rental subsidy assistance
- Preparing units to pass an initial HQS inspection.
  - If unit does not pass initial HQS inspection, property must expeditiously correct failed maintenance items within 48-72 hours, prior to the scheduling of second inspection
• Agreeing to 1-year lease term agreement with eligible resident who is approved for move-in
• Agreeing to communicate and collaborate with the Case Manager assigned to each resident to troubleshoot challenges prior to executing a notice to vacate or initiating the eviction process.
• Agreeing to notify the resident’s assigned Housing Case Manager upon any changes to the client’s tenancy.
• Agreeing to accept housing payment stream for rental subsidy from, which may come via the Public Housing Authority or a designated nonprofit agency.
• Agreeing to mutually rescind initial tenancy lease agreement if resident is eligible to receive a longer-term rental subsidy and payment source is confirmed.

In addition to LIFs, the lead agency has used other incentives to recruit landlords & keep them as partners. The LLE team piloted the use of a Broker to locate units. Brokers have unique relationships with properties and were able to convince some hesitant landlords to participate. When a client is housed using a Broker, the landlord receives the LIF and the broker receives an incentive fee as well. Ultimately the Brokers were able to assist; however, the process took much longer than expected to recruit properties. In 2021, a “risk mitigation fund” (or damage fund) was implemented and the lead agency began paying for electricity via an online Reliant portal. To access the damage funds, landlords submit an invoice with the damage to a unit. This damage must be above the average wear and tear. Having the damage funds available provides peace of mind for many landlords; however, very few have used it. The electricity payments have helped landlords agree to take clients with no income. In the past, landlords did not want to take clients with no income because they wanted to ensure households could pay their electricity bill. These funds assist the client in getting approved and gives them time to increase and save income.

In addition to the incentives listed above, other supports are provided to landlords to keep them engaged. All new landlords go through an onboarding process. During the onboarding, all projects and services that the clients receive are reviewed. Weekly check-ins are conducted to ensure there are not any issues with payments or lease violations. The LLE team also holds a monthly workgroup for all landlords that are housing clients in our system. This workgroup is used to discuss any system concerns, service provider issues, feedback on programs, and troubleshoot any issues.

The LLE team uses local rental market data to determine when financial incentives may need to increase or diversify. Feedback from the landlord monthly workgroups is used to determine what kind of services may need to re-evaluated or included in housing programs. Their feedback also helps guide what other types of incentives may help with retention of units. The LLE team is working very closely with the Houston Apartment Association to ensure that they’ve reached out to all properties in the CoC that are near or within Fair Market Rent. This data also helps the team track where recruitment is needed, revisit properties that may have declined participating in the past or visit properties that are now within range of FMR.

LIF payments were initially made possible using private funding. Now landlord incentives are allowable under multiple federal funding streams. Data has shown that unit acquisition and LIFs have made the time it takes to access housing more equitable across racial demographics. Before The Coalition implemented the Landlord Engagement Process, the time from housing referral to move-in was about 75 days. After LL Engagement started, the time dropped to about 32 days, as indicated in Figure 3.

**Figure 3.** Race/Ethnicity – Referral to Lease-Up
Landlord engagement is a critical component of this plan and necessary to ensure partners and, most importantly, clients can access housing resources within our tri-county region, and in suitable living conditions and environments. The services provided via this project are different than traditional support services. Without the support of the LLE team, Case Managers could spend a good portion of their time working to find a landlord willing to be part of The Way Home. This centralized unit acquisition process also contributes to equity in that it ensures participants don't have to go to multiple landlords in person, only to be turned away repeatedly. The reliability and coordination also ensure separation of duties for case managers and other staff with multiple responsibilities so they can focus on providing housing stabilization services.

B. Leveraging Healthcare Resources

People experiencing unsheltered homelessness are at greater risk of continued harm due to higher rates of morbidity and mortality resulting from pre-existing health conditions, exposure to the elements, lack of access to healthcare, and elevated rates of hospitalizations with longer, more complex hospital stays. Extended periods of living without shelter put individuals at greater risk for negative health outcomes, premature death, greater social dislocation, and isolation, and increase the chances of victimization.

One of the core components of our five-year strategic plan is to strengthen partnerships with the local health systems and State to increase access to healthcare and supportive services and to improve data sharing across providers and systems to facilitate continuity of care and integrated service delivery. To that end, The Way Home works to establish lasting healthcare partnerships across our homeless response system and community in the following ways:

- **Integrated Care Model for PSH:** Beginning in 2014, The Way Home partnered with Healthcare for the Homeless Houston (a FQHC), a local homeless services provider, and one of our local Public Housing Authorities to develop an integrated care model targeted to chronically homeless who are frequent users of emergency services referred to PSH from the coordinated access system. Services are made available to PSH tenants to address the complex medical and behavioral health needs associated with frequently co-occurring disabling condition(s). The continued housing of the new tenants is not, however, contingent upon their willingness or commitment to accessing these services. An evaluation conducted between 2014-2017 and published in the American Journal of Public Health showed a significant and clinically meaningful increase in health-related quality of life in the intervention group, with the intervention group reporting improvement over the comparison group. Intervention group emergency department use decreased by 70%.

- **Homeless Respite, Rehabilitation, and Re-entry Center:** The COVID-19 pandemic revealed the vulnerability of individuals who are homeless and have mental illnesses. It is not only the unhealthy conditions on the streets that make the unsheltered homeless “at-risk” to COVID-19; most suffer from underlying, chronic health conditions. An estimated 15-25% of individuals experiencing homelessness throughout Harris County and the greater Houston area suffer from severe mental health issues making it difficult for City, County, and local partners to quickly assist and house them out of harm’s way. To help address these unmet needs, both the City of Houston and Harris County invested to create the Homeless Respite, Rehabilitation, and Re-Entry Center to fill the need for a safe, clean, and secure place of...
respite and rehabilitation in our community. The facility is operated by The Harris Center for Mental Health and IDD (our local Mental Health Authority) and has significantly expanded our local continuum of care for this vulnerable population.

The facility offers innovative services and programs to address the psychological, emotional, occupational, interpersonal, and health needs of people experiencing homelessness including:

- Comprehensive rehabilitation services intended to help them successfully transition to more permanent housing options.
- Jail Diversion
- Outpatient competency restoration services
- Jail Re-Entry for individuals leaving Harris County jail with no safe place to live
- 24 Apartment units of Mental Health Supportive Housing

**Harris Health Mental and Behavioral Health Response Teams:** The CoC has formally partnered to create Behavioral Health Response Wellness Teams, operated by The Harris Center for Mental Health and IDD (LMHA). These teams provide comprehensive behavioral health and support services to assist individual experiencing homelessness and referred from the coordinated access system, and serve clients with the most pressing needs, providing year-round crisis intervention and support. Intensive services address the needs of clients experiencing mental health concerns by delivering and supporting access to psychiatric care and rehabilitation. The lead agency and The Harris Center for Mental Health and IDD collaborate to identify, engage, and serve individuals with mental illness who have been placed in a housing program and are at risk of becoming homeless due to underlying behavioral health issues.

**Managed Care Organization(s) Data Sharing:** Texas is a Medicaid Managed Care state. With Managed Care Organizations (MCO) playing a significant role in the delivery of healthcare services, the lead agency has entered into formal data sharing agreements with United Healthcare, Molina, and Amerigroup. This relationship allows The Way Home to better identify members and provide essential healthcare services.

**FQHC Partnership:** The lead agency has partnered with both Healthcare for the Homeless (HHH) and Avenue 360, which are both FQHCs, through the CoC’s SOAR expansion program. SOAR mobile navigators engage and reduce harm for people experiencing unsheltered homelessness who choose not to pursue housing at coordinated access. SOAR navigators from both FQHCs will work alongside outreach teams to directly connect these individuals to both mental and physical health services provided at HHH and Avenue 360 as well as any cash or health benefits they might be eligible for through the Social Security Administration. Many people experiencing unsheltered homelessness that are eligible for SSI or SSDI have been disconnected from these benefits. SOAR navigators will work with local SSA Offices to reinstate these benefits as quickly as possible.

**Healthcare Partnerships at the Navigation Center:** As part of a partnership with the City of Houston through the coordinated encampment decommissioning strategy, The Way Home is opening a permanent Navigation Center in October 2022. The Navigation Center will be a referral-only facility for people experiencing unsheltered homelessness who have been approved for housing to temporarily reside while their housing placement is being finalized. The Way Home is partnering with Harris Health Systems to provide healthcare services at the facility, including an on-site healthcare clinic that will provide a variety of services to the residents including primary care, dentistry, specialist referrals as well as a class B pharmacy. By combining support services and a safe environment to individuals transitioning from the streets into housing, the Navigation Center provides each participant with the opportunity to connect to wrap-around support services to address their individual needs.

**Health Department Partnership:** The Way Home is actively partnering with Harris County Public Health on a cross-systems information sharing program called Accessing Coordinated Care and Empowering Self Sufficiency (ACCESS) Harris County. On July 20, 2021, the Harris County Commissioners Court unanimously voted to establish ACCESS Harris County. The goal of this initiative is to provide integrated service delivery through a “no wrong door” approach for individuals in need of services across the county systems and community-based programs. ACCESS Harris County aims to improve the lives of residents
who are experiencing hardship and facing health challenges (physical and/or mental), financial and housing needs, substance abuse, and social inequity. ACCESS will initially focus on the following populations:

- Homeless individuals with physical or behavioral health conditions
- Violence prevention
- Re-entry
- Transitional age youth aging out of foster care system

C. CoCs Current Strategy to Identify, Shelter, and House Individuals and Families Experiencing Unsheltered Homelessness.

The CoC lead agency added enhanced Street Outreach & Navigation staff to its organization in early 2020. The addition of this team has enabled the expansion of outreach to unincorporated areas of the CoC's three counties as well as a formal Encampment Decommissioning Process. This process developed around a strategy defined by HUD as “clearance and closure with supports” home pairs this approach with intensive outreach and engagement and a housing surge event coinciding with the encampment closure that identifies a specific housing strategy for everyone in the encampment.

The components of this strategy include the following:

- Intensive Outreach & Engagement – Housing-focused & harm reduction case management by skilled outreach teams to connect encampment residents with services
- Housing Surge – Resource-intensive housing fair to match all encampment residents with either an interim housing placement and a pathway to permanent housing, or an immediate housing placement.
- Clearance – Removing structures and belongings from encampments.
- Closure – Requiring that individuals leave encampments.

This encampment response strategy evolved over multiple years. Initially, each component part functioned well as a standalone element but did not consistently result in sustained success in decommissioning encampments or sustained permanent housing placements for inhabitants of those encampments. Key factors changed in 2020 that enabled The Way Home to align all these component parts and overlay a strategic, system-wide approach to encampment decommissioning with a focused plan of clearance and closure with supports. The keys to this success flow from two significant factors: substantial new housing resources resulting from the CARES Act and a centralized encampment decommissioning process with strategic leadership support among government and non-government partners. As this strategy has been refined and implemented over the first half of 2021, 57 encampments have been decommissioned, resulting in more than two hundred formerly homeless encampment residents now residing in permanent housing.

The Way Home established a set of guiding principles to inform the encampment response practice standards. Guiding principles include the following core elements:

- The Way Home does not endorse sanctioned encampments as a response to unsheltered homelessness. Forcibly relocating individuals to designated camps is not an effective strategy.
- All people can be housed, with the right housing model and service supports.
- To the greatest extent practicable, individual choices about where and how to live should be honored.
- Addressing encampments requires collaboration from multiple sectors and systems; no single entity can or should have exclusive responsibility.
- Non-punitive, engagement-focused approaches are more preferrable than enforcement, clearance, and criminalization. Houston should strategically combine enforcement approaches with housing offers to address broader community health and safety interests.
- Intensive and persistent outreach and engagement is the key to building trust among persons living in encampments.
- Persons in encampments do best with clear, low-barrier pathways to permanent housing.
• Permanent housing placements must be followed by support services to ensure individuals are successful in maintaining their housing.

The practice of coordinating and delivering outreach services to unsheltered persons is a critical aspect of The Way Home’s encampment strategy. Some unsheltered persons use encampment living as a strategy for maintaining anonymity by avoiding contact with emergency shelter and other crisis services. Or unsheltered persons may be unable to access needed emergency services due to barriers to access at those facilities. Outreach teams are specifically designed to provide culturally appropriate interventions to address these barriers, often a result of criminal backgrounds and/or behavioral health issues that may be inhibiting an unsheltered person’s ability to seek and receive services. To this end, the staff at the lead agency who oversee these projects are grounded with a range of lived expertise in homelessness, substance abuse, and mental health.

The enhanced outreach teams set up to operationalize The Way Home’s encampment strategy consists of an encampment team operated by the lead agency and a behavioral health response team managed by the local mental health authority. These teams worked in tandem over the first eight months of the project, effectively decommissioning 33 encampments and transitioning two hundred unsheltered individuals into new living situations. One hundred nineteen of these individuals were placed directly into permanent housing during housing surge events, and eighty-one moved into the Temporary Navigation Center, where they worked with a housing navigator to move into permanent housing.

While this work demonstrated the success of the encampment strategy, the data revealed that the volume of the work sharply increased in the months that followed the opening of the Temporary Navigation Center. During the following four months, 29 encampments were decommissioned, doubling the decommissioning rate. The notable change during these months was that the lead agency added capacity to the project by activating an Encampment Workgroup. This brought existing outreach teams from the CoC to assist with the operations of the encampment strategy. Currently, nine participating organizations, fifteen specialized programs, and over thirty-five members participate in the weekly Encampment Workgroup. The workgroup aims to assign geographic coverage of encampments throughout the CoC and facilitate targeted housing surges whenever possible. Outreach teams are assigned specific geographic regions that they are responsible for surveying. Once a location is identified with unsheltered individuals, providers are expected to conduct weekly outreach, document progress in HMIS, and maintain by-name lists for each assigned area.

The CoC partners learned many lessons throughout the development of the formal Encampment Decommissioning Process. One of the first lessons was the realization that backfill takes place when an encampment decommissioning process is lengthy. The lead agency faced challenges with this in the encampments that were decommissioned in 2018 and 2020, prior to the pandemic. Understanding that an effective decommissioning process requires a strategic timeline and by-name list strongly informed the guidelines that were developed for the current process.

Additional lessons learned include:
• No two encampments are the same. Although generalizations are made, each encampment has its own community dynamics. Each decommissioning requires a plan tailored to the unique and specific characteristics of the encampment, its culture, and its residents.
• It was important to start small on a pilot basis, learning the ropes and modifying strategies as needed. A lot was learned from the first few encampments.
• Integrated Care Teams are essential. The funding and incorporation of a team of mental health clinicians (from The Harris Center, the local mental health authority) with the dedicated encampment outreach teams proved extremely helpful with interventions for the most vulnerable as well as with eligibility documentation for PSH.
• Referral Timing is critical to success. When utilizing the Housing Navigation Center, encampment clients should be referred to housing before they are transported to the Center.
• Encampment decommissioning can restore community support in Housing First. Annually, thousands of individuals experiencing homelessness were permanently housed in Houston. However, the perception created by a growing number of encampments caused many Houstonians to dismiss the data, assume homelessness was increasing, and conclude that Housing First doesn’t work. The ability of the homeless housing system to effectively use housing to decommission encampments publicly demonstrated, for all to clearly see, that housing is the solution to homelessness.
• COVID Waivers are immensely valuable. ESG, HOME, etc. waivers granted by the U.S. Department of Housing & Urban Development during the pandemic provided needed flexibility and the ability to quickly use funding – both essential to rapidly housing encampment residents.
• Supportive services are necessary. Trying to house someone without providing adequate supportive services spells disaster, especially immediately following move-in. A focus group for encampment residents outlined the importance of this.

In addition to the encampment decommissioning process, the lead agency also hosts a weekly Outreach Navigation meeting where outreach teams review their by-name lists. This meeting is driven by the HMIS data generated from the outreach teams and allows the lead agency to provide technical assistance to the outreach teams as they guide their clients through the housing pipeline. This includes identifying plans to obtain eligibility documentation, pathways to obtaining identification, and troubleshooting barriers. In addition, by case conferencing barriers to permanent housing placements each week, the lead agency can monitor the outcomes that result from these efforts and provide direct feedback on performance under the guidelines of the outreach strategy.

Outreach, as a system-wide strategy for identifying unsheltered persons, engaging persons in services, and facilitating successful housing placements, functions most successfully when all outreach teams and staff adhere to a set of core practice standards. These practice standards describe the most effective engagement strategies and service delivery modalities. The core practice standards outlined below are followed by outreach staff and service delivery agencies as effective and necessary components of outreach to unsheltered persons.

Outreach practice standards are organized according to the following eight key attributes:

• Systemic
  o Outreach is part of a system-wide strategy rather than a stand-alone program of a single agency
  o Outreach is connected to Coordinated Access (CA) [commonly referred to as coordinated entry in other communities]
    ▪ Outreach staff use standardized assessment protocols to document client needs and prioritize housing and service response

• Comprehensive
  o The entire geographic region of the CoC is included
    ▪ Include all hot spots, coordinate assignments and service assignments
  o All Outreach contacts, engagements, CA vulnerability scores, housing referrals, and placements are documented in HMIS.
  o Full data history of client used to support housing strategy. Use of data sharing agreements to build comprehensive data sets of client history and needs
    ▪ Leverage technology/apps to coordinate mapping and tracking, and service delivery/outreach

• Coordinated
  o Services are coordinated across all service partners regardless of funding, catchment area, target population
- Coordination occurs across the broader network of systems and supports – law enforcement, first responders, healthcare centers, behavioral health providers, child welfare, business development districts, faith-based organizations, community service organizations.

- **Housing-Focused**
  - Outreach is paired or coordinated with housing surge events, when available
  - Goal is permanent housing. ‘Interim housing’ is available but not required on pathway to permanent housing
    - Options include Diversion, RRH, PSH, other safe housing options
  - No preconditions for housing. Referrals are made to available housing regardless of sobriety, income, criminal records, treatment engagement, service engagement

- **Person-Centered**
  - Clients have option to refuse housing and service offers, Outreach providers employ staff with lived experience
  - Outreach staff offer warm hand-offs to other service providers and resource connections & Outreach staff employ strengths-based problem-solving techniques to identify housing solutions most aligned with client goals

- **Trauma-Informed**
  - Assumes persons residing in encampments are more likely than not to have a history of trauma, Street outreach staff receive regular training in evidence-based practices

- **Culturally Responsible**
  - Street outreach efforts are respectful and responsive to the beliefs and practices, sexual orientations, disability statuses, age, gender identities and expression, cultural preferences, and linguistic needs of all individuals.
  - Use data to analyze inequities and disparities among persons of color and historically disenfranchised backgrounds

- **Safety-Focused**
  - Safety of clients and staff is prioritized throughout all planning, direct service, housing surge events & Protocols must be in place to assess for safety risks of staff and clients, Use harm reduction principles and non-coercive service provision
  - In limited and very prescribed instances, non-voluntary commitment may be required when individuals are a threat to themselves or others
    - Pursue guardianship as a tool; probate court judge orders an individual who meets the definition of “mentally ill person subject to court order” to participate in a treatment plan that is developed for that individual and which takes place in the community

**D. Updating the CoCs Strategy to Identify, Shelter, and House Individuals Experiencing Unsheltered Homelessness with Data and Performance.**

The CoC covers 3,171 square miles of Harris, Fort Bend, and Montgomery counties. While The Way Home has been operating the CA system and serving unsheltered clients since January 2014, the system has never been as coordinated as it is today.

**CA Intake Line:** The lead agency already operates the CA Intake Line to ensure access to Coordinated Access throughout the CoC. The CA intake line allows service providers and clients experiencing or at risk of imminent homelessness across the CoC to call or email to begin the CA process, stay connected to CA via updates and next steps within the CA process, or change and update contact information. In addition, the CA Intake Line has dedicated time specifically to connect with agencies and organizations that serve clients living unsheltered with high vulnerability but are not CA entry points (e.g., the county's two public hospital EDs and their Community Health Workers).
The challenge remains, though, in meeting the demand of the line. Since November 2021, the number of calls coming into the intake line have tripled. In the same vein, The United Way of Greater Houston has seen a 40% increase in calls to their 211-line seeking assistance with housing for those at risk of or currently experiencing homelessness. As a result, the lead agency has partnered with the highest utilizers of the intake line to execute a series of design sessions. These sessions are focused on improving the efficacy of the line for those seeking interventions through The Way Home’s CA system and has pointed to the need for future work across systems to better support those who are entering a housing crisis for the first time. Once the current round of intake line design sessions is complete, the lead agency is prepared to begin a working series with a broader audience to tackle this.

**Street Outreach:** On the streets, there are five local providers that are highly integrated with The Way Home's outreach strategy. This group consists of over thirty team members who take the CA process directly to individuals living under bridges, in wooded areas, vehicles, and those who are hidden and typically do not seek out services on their own. Other members of The Way Home are moderately integrated, including local law enforcement, the local mental health authority, and the VA, and have over 30 additional street outreach team members that actively support the CA process. In addition, dozens of non-traditional venues provide ongoing support to individuals experiencing unsheltered homelessness throughout the community. They frequently collaborate with street outreach teams in their efforts to facilitate the CA process.

The most integrated outreach teams serve approximately 20% of the CoC on a routine weekly basis. These teams are focused on the urban core of the region. This work is coordinated and monitored in weekly Encampment Workgroup and Outreach/Navigation meetings that the lead agency hosts. The moderately integrated teams provide effective supportive services throughout the geographic region of Harris County, but are not directly coordinated or monitored by the lead agency. To advance The Way Home's outreach strategy, the lead agency has launched a System Outreach Coordination Workgroup with leadership from the most integrated outreach teams in the CoC. This workgroup is collaborating with the lead agency’s Consumer Advisory Council, which represents The Way Home's lived experience workgroup, to further develop the System Outreach Standards that outline the practices for service delivery and data entry that support the CoC's outreach strategy. These standards will inform a Coordinated System Outreach Plan to be developed with input from all outreach providers in the CoC and provide the lead agency with the road map for accomplishing this goal. These standards will be revised on an ongoing basis by the System Outreach Coordination Workgroup as challenges arise, data becomes available, or best practices develop.

To support the work of the System Outreach Coordination Workgroup, the lead agency has already begun working towards accomplishing geographic coverage for the CoC and is in the process of achieving the following benchmarks:

- Identify and build working relationships with providers who serve those experiencing unsheltered homelessness (members and non-members of The Way Home) throughout the entire geographic region of the CoC.
- Map current geographic coverage and identify areas where outreach and in-reach services are duplicated or where gaps exist
- Develop programming to integrate outreach teams within the CoC to the System Outreach Standards using the Coordinated System Outreach Plan

Operationalizing the Coordinated System Outreach Plan will be followed by an effort to reassess the geographic regions that street outreach providers currently operate within. The highly integrated teams that make up the current 20% coverage directly overlap with the areas in which other moderately integrated teams work – namely Harris County. Re-allocating the geographic assignments of the highly integrated teams will result in a much smaller gap, leaving only Montgomery and Fort Bend Counties in need of coverage. Past PIT counts have
shown small The lead agency is seeking an award under the Special NOFO to bring in additional funding that will close this gap entirely.

The lead agency will monitor the outreach across the CoC by using the GPS in SimTech's Show the Way App. Simtech Solutions and outreach teams have already begun testing the app for tracking outreach clients and ensuring that geographic coverage is provided throughout the CoC on a weekly basis.

Performance monitoring will occur similarly to how it is performed in the combined Encampment Workgroup and Outreach/Navigation weekly meeting. In addition, staff from the lead agency will be responsible for enhancing the existing workgroups to support broader geographic assignments, local partnerships, and the generation of by-name lists of unsheltered clients. They will also be responsible for reviewing data on outreach activity, facilitating case conferences on barriers to permanent housing placements, and driving the conversation about accomplishing practice standards. Reviewing the data will include, but not be limited to, the following elements:

- Ongoing geographic coverage as seen in the Show The Way app
- Compliance with HUD data standards for outreach projects
- Dashboards that represent movement through the housing pipeline by location and/or by the team, summarizing CA activity (assessment, pre-navigation, referral, and housing placement)
- Review by-name lists based on red flags (service gaps, referrals open for over 90 days, etc.)

Emergency Shelter / Temporary Housing: To activate shelter partners in the housing pipeline, the lead agency stood up a quarterly emergency shelter partner meeting. This series aims to promote the utilization of shelters or other temporary living arrangements within the CoC as a vehicle for ending unsheltered homelessness. The four shelter partners in the CoC participate in this workgroup, each of whom has CA dedicated staff on-site, space for CA in-reach, or assistance available for residents to access the CA intake line.

In addition, as significant overlaps exist between women and families experiencing homelessness and survivors experiencing partner violence, The Way Home integrates and coordinates with the Domestic Violence (DV) system as needed. Through the CA assessment, clients identified as recently experiencing partner violence are connected with DV resources, including a mobile advocate, DV shelters, and a connection with the DV-specific CA system. The DV system, which shelters over 5,500 women and children in emergency shelters annually, operates its own CA system while connecting survivors with the homelessness CA system when identified as a more appropriate resource.

The City of Houston and the local mental health authority have also established three programs that are deeply integrated with The Way Home's outreach strategy and serve this goal and provide intake exclusively to outreach teams and law enforcement:

1. The Navigation Center is a temporary, low-barrier center for individuals experiencing street homelessness to reside while awaiting their permanent housing placement. By combining support services and a safe environment for individuals transitioning from the streets into housing, the Navigation Center allows each participant to connect to wrap-around support services to address their individual needs. Clients staying at the Navigation Center have received a CA assessment and permanent housing referral before entry.

2. Jail Diversion programs, such as the Harris County Mental Health Jail Diversion program and the Hospital to Home (H2H) program, provide law enforcement with the opportunity to rapidly connect individuals with low-level, non-violent offenses to mental health treatment, substance use disorder treatment, and trauma-centered services as opposed to being taken into custody or going to jail. Jail Diversion and H2H programs are integrated into HMIS, with Jail Diversion having a CA assessor on
Each of these pathways provides opportunities for outreach teams to coordinate temporary placements for those experiencing unsheltered homelessness.

Once available, the lead agency will convene the emergency shelter partners workgroup to share the system outreach coordination plans and further workshop the role of emergency shelters in the housing pipeline, especially for those clients who were previously unsheltered. The next step for integrating these projects into the outreach strategy for the lead agency is to propose a working group that promotes this movement. Finally, the lead agency will take responsibility for reviewing data on shelter activity, facilitating case conferences on barriers to permanent housing placements, and driving the conversation about how to accomplish practice standards. Reviewing the data will include, but not be limited to, the following elements:

1. Bed availability  
2. Ongoing utilization by previously unsheltered clients  
3. Compliance with HUD data standards for emergency shelter projects  
4. Dashboards that represent movement through the housing pipeline by the shelter, summarizing CA activity (assessment, pre-navigation, referral, and housing placement)  
5. Review by-name lists based on red flags (service gaps, referrals open for over 90 days, etc.)

Summary: With the data elements above and inclusion of new partnerships, increased coordinated approaches along with performance monitoring of current system level reports, quarterly project reviews, and including individuals with lived expertise in a meaningful way, the CoC is confident that we can continue to improve the CoC's ability to rapidly house individuals and families into culturally appropriate settings, whether temporary or permanent.

E. Identify and Prioritize Households Experiencing or with Histories of Unsheltered Homelessness.

Prioritization: Before the closure of its first encampment in 2018, The Way Home presented a resolution to the CoC Steering Committee to prioritize individuals living unsheltered (especially in encampments) for permanent housing. Additionally, living unsheltered and severe service needs are attributes that receive higher points in the CoC's Housing Prioritization Tool. The CoC's Prioritization Policy also states that "individuals living unsheltered with severe service needs" are prioritized for housing.

Geographic Coverage: With this guidance in place, The Way Home is well positioned to ensure there is a reduction in unsheltered homelessness in the CoC. However, culturally appropriate resources for accessing CA are not available throughout the complete geographic area of the CoC. Accomplishing geographic coverage of Montgomery and Fort Bend counties has been a major gap in the system, and part of the application for the Special NOFO includes expanding the number of dedicated street outreach and coordinated access staff for these areas so that this gap can be closed. This award is critical to The Way Home’s ability to identify and prioritize households experiencing homelessness. Historically, HMIS data and Point-in-Time (PIT) data have been insufficient when attempting to provide a complete picture of unsheltered homelessness in the CoC. However, the lead agency is taking strides to close that gap. The Way Home has used Simtech Solution's Counting Us app for administering the PIT since 2017. This year, the lead agency used that data to generate leads for outreach teams to conduct follow-up engagements with individuals experiencing unsheltered homelessness and assist with the CA process. In preparation for next year's PIT count, the lead agency is
partnering with Simtech solutions to bring the PIT data directly into the Show the Way App. The lead agency operates the application's command center and will work with outreach teams across the CoC to assign follow-up from the PIT based on the geographic location of individuals experiencing unsheltered homelessness. This technology will begin a new baseline for outreach across the CoC and create a springboard for driving the coordination of these efforts. The vision is that all Outreach Teams will be assigned specific areas of the CoC on certain days of the week, where they engage with those residing unsheltered.

**Leveraging Technology Across Systems:** In addition to the new features of Show the Way, the lead agency has partnered with Simtech to develop functional tools for identifying encampments and receiving data on community concerns. These tools will be marketed to their users so that the system users can funnel additional information outside the PIT count to the lead agency. These tools not only open the door to better information from the community but will be used to build more active partnerships across systems. The lead agency's goal in partnering with other systems is to disrupt the institutional circuit that often occurs for individuals experiencing unsheltered homelessness. The new features of Show the Way aim to create user-friendly "levers" that can be used to request a CA intervention. Data matches are conducted regularly with hospitals and justice systems to ensure “severe service needs” are captured. These data sources, combined with data from Show the Way, provide an opportunity for developing a baseline for identifying potential in-reach sites. Ending unsheltered homelessness will require activating every system that touches the institutional circuit to assist with the CA process. Transforming the way these systems interface is a lofty goal that will require a long-term iterative process. However, the lead agency's current plan is to add capacity that will allow for an ongoing engagement at every junction and lay the foundation for system transformation. To fully integrate venues from adjacent systems into The Way Home and effectively meet the standards for engagement and follow-up, dedicated resources will need to be assigned to conduct in-reach at these sites. The lead agency has already begun identifying and building relationships with some potential in-reach sites. It analyzes which of these many sites would most productively use the additional resources so that The Way Home can implement this vision as soon as funding becomes available.

**Law Enforcement:** To market these tools to law enforcement, the lead agency will begin meeting with law enforcement to receive feedback on the Show the Way platform and elicit input on the design of these tools. Currently, The Way Home partners with homeless outreach teams from the Houston Police Department, the Harris County Sheriff's Office, Metro Police, and the Harris County Constables Precincts, which will represent the base for this meeting. Additionally, teams ride along with Homeless Outreach Teams from the Sheriff’s department monthly to identify & track large concentrations of unhoused individuals. Once the tools are complete, the lead agency will begin an ongoing workgroup that supports identifying and following up with individuals experiencing unsheltered homelessness. This workgroup will review data they have entered from Show the Way and facilitate coordination with service providers within the CoC to assist with the CA process.

**Healthcare:** Show the Way will also be marketed to build capacity among healthcare partners. The county's hospital system currently partners with the lead agency to coordinate CA interventions through the Multi Visit Patients (MVP) and Hospital to Home (H2H) programs. These projects involve service coordination based on by-name lists of the highest users of the emergency room and psychiatric hospital. The lead agency has partnered with 2 FQHCs through the CoC's SOAR expansion program. SOAR navigators can engage and reduce harm to people experiencing unsheltered homelessness who choose not to pursue housing at Coordinated Access. SOAR navigators will be deployed to connect these individuals to both mental and physical health services provided by the 2 FQHCs and any benefits they might be eligible for through the Social Security Administration.

**Employment:** The lead agency also leverages partnerships with employment providers, such as Career and Recovery, Inc.’s Uprise Enterprise Supportive Employment program. This program eliminates barriers to employment for people experiencing unsheltered homelessness by providing immediate on-the-job training, a worksite job coach, a sober coach, clothing, food transportation, and a place to shower.

**Non-Traditional Partners:** The Show the Way application will be used to engage with non-traditional venues, such as religious institutions, who may or may not be members of the CoC, but that support individuals
experiencing unsheltered homelessness. We know that many individuals experiencing unsheltered homelessness, especially those with the highest service needs, are alienated by traditional service settings. Non-traditional venues provide the most vulnerable with an essential outlet for refuge, basic needs, and community. Activating these sites to facilitate the CA process will support The Way Home's strategy while adding additional capacity to the system.

F. Involving Individuals with Lived Experience of Homelessness in Decision Making

Two working groups comprised of people with lived experience have been established to serve as a liaison between the CoC and current or formerly homeless persons to participate in the decision and planning processes of the CoC and participate in the evaluation of CoC projects. These workgroups will review programmatic findings to gauge whether any identified racial disparities are being perpetuated by processes or barriers within our homeless services system. The newly formed Consumer Advisory Council (CAC) is a committee comprised of individuals with lived experience who reflect the diversity of our homeless response system. This committee has a rolling application process to account for the varied needs and commitments of individuals experiencing homelessness. The Consumer Advisory Council meets once a month or additionally as needed. The committee will help inform and review ongoing CoC activities such as the Special Notice of Funding Opportunity released by HUD, Annual NOFO Funding, and CoC standards. The CAC will lead our practice on engaging storytelling and how we can best and most appropriately and respectively tell a lived experience story the right way. In addition, the CAC reviewed the draft version of this CoC Plan to End Unsheltered Homelessness to provide valuable feedback that will help guide the community in the creation of a more equitable and informed homelessness system. The CoC encourages projects to involve individuals and families with lived experience in all levels of the decision-making processes and has made this part of the scoring process of CoC competitions and will be part of our 360 project performance reviews.

The Youth Advisory Board (YAB) collaborates with the Lead Agency and The Way Home CoC to design, implement and evaluate youth programs throughout the CoC. The group includes ten youth and young adults with lived experience of unsheltered homelessness. The working group is being supported administratively by our partners, Collective Action for Youth, and are paid for their active participation in the group. Membership is ongoing and advertised across the CoC and youth-serving agencies including school districts and child welfare agencies. The YAB elects their leaders as follows: 2 Chairs and 3 to 5 Core members. The YAB Chair has a seat on the CoC Board and is supported by a Core Member who serves as the Alternate. All Youth Homeless Demonstration Program agencies including the lead agency have committed to hiring youth and young adults with lived experience in their youth programs, including youth-specific outreach and coordinated access. The lead agency hired a former member of the Youth Advisory Board as a youth program coordinator this year. The CoC Board dedicates three seats for individuals with lived expertise called At-Large Consumer representatives; two adult representatives and one representative seat dedicated for the YAB chair who is accompanied and supported by an alternate. These representatives are people with lived experience with homelessness, and the role of the representative is to help ensure that Steering Committee (the CoC Board) decisions include the perspective of people that have experienced homelessness firsthand. At-Large Consumer representatives provide The Way Home CoC the opportunity to work towards solutions collaboratively and collectively to end homelessness by operationalizing equity through the unique strategy of involving experts with lived expertise of homelessness.

Although all members of the CoC Board are appreciated for their unique expertise and experiences, those with lived expertise of homelessness can bring their courage, wisdom, and resolve to every conversation that can help our community transform by participating on this leadership body. All lived experience partners are compensated at a rate of $25/hour for any planning meetings, readings, training, or anything being asked of them that would benefit or interest the system. For this year, we hope to go beyond compensation and work to provide development opportunities for individuals for lived expertise partners. Training will take the form of a
self-paced course that will review operations, fiscal management, and development of innovative approaches so we can work hand-in-hand with the CAC to address current and future gaps, goals, and objectives for our system. The lead agency and The Way Home will continue to seek meaningful ways to involve those with lived experience in the decisions that impact their lives.

G. Supporting Underserved Communities & Supporting Equitable Community Development
The Way Home CoC recognizes that social and structural differences are deeply embedded in the fabric of our society. We look for engagement and collaboration to be meaningful rather than triggering, tokenizing or unfulfilling for those involved. Therefore, our system works to identify and understand the disparities that exist for Black, Indigenous, People of Color (BIPOC) and lesbian, gay, bisexual, transgender, intersex, queer/questioning, asexual, and queer community (LGBTQIA+) to ensure that no individuals experiencing homelessness will be discriminated against based on their race, gender, gender identity, or ethnicity.

Underserved communities interact with the homeless system in a variety of manners. All project participants are referred through the centralized Coordinated Access System, which captures demographic data. This process enables the CFTH to track participant progress throughout the homeless response system. CA is a mechanism to shift the homeless system’s response methods from project-centric to person-centric and based on community-level referral and program entry standards. CA also ensures that scarce homelessness resources are triaged based on community-determined needs and priorities rather than project-determined ones to provide equitable access. Racial disparities in experiences of homelessness are clear and stark, driven by a complex array of inequities within our systems and social dynamics—biases and prejudices, overt discrimination, systemic and institutional racism, and many other related and intersectional forces—that impact our responses to homelessness and collectively help the cause and create homelessness. For example, African Americans experience homelessness at higher rates in our community and across the nation than whites, primarily due to long-standing historical and structural racism. To ensure that the homeless response system is not perpetuating inequities, we use data as a critical tool to determine whether people of different races or ethnicities are more or less likely to receive assistance or achieve positive outcomes, and if racial disparities are present, that we as a homeless response system take steps to address those disparities. The homeless response system needs the infrastructure to allow equity to be in action. Therefore, our initial equity strategy includes an equity-oriented approach embedded throughout the homeless response system. The approach includes:

- Our continued and intentional evaluation of the Coordinated Access System- Using qualitative and quantitative data to help lead this work
- Investing in culturally specific projects based on PH
- Intentional targeting and outreach to communities within our region that have been affected by gentrification and housing exclusion
- Including an equity engagement strategy - for new partners to be welcomed into the system and allowing them to lead the outreach work in their neighborhoods.

HMIS data, and the recommitment to the comprehensive coverage within the CoC, allows the CoC in real time to understand how underserved communities interact with the homeless system, have a comprehensive description of those populations, and help create a strategy. We know that in our region, Black/Hispanic residents are already facing disproportionately adverse health outcomes, have suffered the highest coronavirus disease burden and death rates. We intend to fill this gap and need with our increased Coordinated Access-Outreach plan. The Way Home is committed not only to creating and maintaining a focus on racial equity because it is the ethically right thing but also because it will be vital to achieving much-needed system change within the homelessness response system.
1A. Continuum of Care (CoC) Identification

Instructions:
For guidance on completing this form, please reference the Unsheltered and Rural Homelessness Special NOFO Competition Priority Listing Detailed Instructions and Unsheltered and Rural Homelessness Special NOFO Competition Priority Listing Navigational Guide on HUD's website.

Collaborative Applicant Name: Coalition for the Homeless of Houston/Harris County
Unsheltered Homelessness Set Aside Listing

Instructions:
Prior to starting the Unsheltered Homelessness Set Aside Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD’s website.

To upload all project applications submitted to this Project Listing, click the "Update List" button. This process may take a few minutes based upon the number of new projects submitted by project applicant(s) to your CoC in the e-snaps system. You may update each of the Project Listings simultaneously. To review a project on the Unsheltered Homelessness Set Aside Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make the necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.


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Applicant: Houston/Harris County CoC
Project: TX-700 CoC Registration FY2022
COC_REG_2022_191892

FY2022 Special NOFO Project Priority List Page 3 09/30/2022
Rural Set Aside Listing

Instructions:
Prior to starting the Rural Set Aside Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD’s website.

To upload all project applications submitted to this Project Listing, click the "Update List" button. This process may take a few minutes based upon the number of new projects submitted by project applicant(s) to your CoC in the e-snaps system. You may update each of the Project Listings simultaneously. To review a project on the Rural Set Aside Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make the necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Date Submitted</th>
<th>Grant Term</th>
<th>Applicant Name</th>
<th>Budget Amount</th>
<th>Rank</th>
<th>PSH/RRH</th>
<th>Comp Type</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

This list contains no items
### Instructions:

Prior to starting the CoC Planning Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD’s website.

To upload the CoC planning project application submitted to this Project Listing, click the "Update List" button. This process may take a few minutes while the project is located in the e-snaps system. You may update each of the Project Listings simultaneously. To review the CoC Planning Project Listing, click on the magnifying glass next to view the project details. To view the actual project application, click on the orange folder. If you identify errors in the project application, you can send the application back to the project applicant to make necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

Only one CoC planning project application can be submitted and only by the Collaborative Applicant designated by the CoC which must match the Collaborative Applicant information on the CoC Applicant Profile.


<table>
<thead>
<tr>
<th>Project Name</th>
<th>Date Submitted</th>
<th>Grant Term</th>
<th>Applicant Name</th>
<th>Budget Amount</th>
<th>Accepted?</th>
<th>Rank</th>
</tr>
</thead>
<tbody>
<tr>
<td>Special NOFO CoC ...</td>
<td>2022-09-30 17:40:...</td>
<td>3 Years</td>
<td>Coalition for the...</td>
<td>$301,557</td>
<td>Yes</td>
<td>4</td>
</tr>
</tbody>
</table>
### Funding Summary

**Instructions**
This page provides the total budget summaries for each of the project listings after the you approved, ranked; or rejected project applications. You must review this page to ensure the totals for each of the categories is accurate. The "Total CoC Request" indicates the total funding request amount your CoC’s Collaborative Applicant will submit to HUD for funding consideration. As stated previously, only 1 UFA Cost project application (for UFA designated Collaborative Applicants only) and only 1 CoC Planning project application can be submitted and only the Collaborative Applicant designated by the CoC is eligible to request these funds.

<table>
<thead>
<tr>
<th>Title</th>
<th>Total Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unsheltered Homelessness Set Aside</td>
<td>$10,051,941</td>
</tr>
<tr>
<td>Unsheltered Homelessness Set Aside - Rejected Amount</td>
<td>$0</td>
</tr>
<tr>
<td>Rural Set Aside</td>
<td>$0</td>
</tr>
<tr>
<td>Rural Set Aside - Rejected Amount</td>
<td>$0</td>
</tr>
<tr>
<td>CoC Planning Amount</td>
<td>$301,557</td>
</tr>
<tr>
<td>Total CoC Request Unsheltered Homelessness Set Aside</td>
<td>$10,353,498</td>
</tr>
<tr>
<td>Total CoC Request Rural Set Aside</td>
<td>$0</td>
</tr>
<tr>
<td>TOTAL CoC REQUEST</td>
<td>$10,353,498</td>
</tr>
</tbody>
</table>
## Attachments

<table>
<thead>
<tr>
<th>Document Type</th>
<th>Required?</th>
<th>Document Description</th>
<th>Date Attached</th>
</tr>
</thead>
<tbody>
<tr>
<td>Certification of Consistency with the Consolidated Plan (HUD-2991)</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>FY 2022 Rank Tool (optional)</td>
<td>No</td>
<td>FY 2022 Rank Tool</td>
<td>09/30/2022</td>
</tr>
<tr>
<td>Other</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority Listing</td>
<td>No</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Attachment Details

Document Description:

Attachment Details

Document Description: FY 2022 Rank Tool

Attachment Details

Document Description:
Submission Summary

WARNING: The FY2022 Special NOFO Consolidated Application requires 2 submissions. Both this Project Priority Listing AND the CoC Consolidated Application MUST be submitted.

<table>
<thead>
<tr>
<th>Page</th>
<th>Last Updated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Before Starting</td>
<td>No Input Required</td>
</tr>
<tr>
<td>1A. Identification</td>
<td>07/18/2022</td>
</tr>
<tr>
<td>2A. Unsheltered Homelessness Set Aside New Project Listing</td>
<td>09/30/2022</td>
</tr>
<tr>
<td>2B. Rural Set Aside Project Listing</td>
<td>No Input Required</td>
</tr>
<tr>
<td>2D. CoC Planning Project Listing</td>
<td>09/30/2022</td>
</tr>
<tr>
<td>Funding Summary</td>
<td>No Input Required</td>
</tr>
<tr>
<td>Attachments</td>
<td>Please Complete</td>
</tr>
<tr>
<td>Submission Summary</td>
<td>No Input Required</td>
</tr>
<tr>
<td>Experience</td>
<td>0</td>
</tr>
<tr>
<td>------------</td>
<td>---</td>
</tr>
<tr>
<td>Experience in effectively utilizing governmental funds (e.g., timely draws from state, local, federal sources)</td>
<td>no description/experience</td>
</tr>
<tr>
<td>Experience of applicant and sub-recipients in working with target population and providing housing services</td>
<td>no description/experience</td>
</tr>
<tr>
<td>Experience in utilizing Housing First approach. Include 1) eligibility criteria; 2) low-barrier, non-discriminatory process for accepting new clients; 3) process and criteria for exiting clients. Must demonstrate the project has a process to address situations that may jeopardize housing or project assistance to ensure that project participation is terminated in only the most severe cases.</td>
<td>no description/experience</td>
</tr>
<tr>
<td><strong>SUBTOTAL</strong></td>
<td>0</td>
</tr>
<tr>
<td>Design of Housing &amp; Supportive Services</td>
<td>0</td>
</tr>
<tr>
<td>How the design of housing and supportive services will effectively meet the needs of the community</td>
<td>no description</td>
</tr>
<tr>
<td>Describe how clients will be assisted to increase employment and/or income and to maximize their ability to live independently.</td>
<td>no description</td>
</tr>
<tr>
<td>Project leverages housing resources with housing subsidies or units not funded through the CoC or ESG programs.</td>
<td>no description</td>
</tr>
<tr>
<td>Project leverages health resources, including a partnership commitment with a healthcare organization.</td>
<td>no description</td>
</tr>
<tr>
<td><strong>SUBTOTAL</strong></td>
<td>0</td>
</tr>
<tr>
<td>Timeliness</td>
<td>0</td>
</tr>
<tr>
<td>Describe plan for rapid implementation of the program documenting how the project will be ready to begin housing the first program participant. Provides a detailed schedule of proposed activities for 60, 120 and 180 days after grant is awarded</td>
<td>no details</td>
</tr>
<tr>
<td><strong>SUBTOTAL</strong></td>
<td>0</td>
</tr>
<tr>
<td><strong>FINANCIAL</strong></td>
<td>0</td>
</tr>
<tr>
<td>Most recent audit found no uncorrected exceptions</td>
<td>less than 1 exception found</td>
</tr>
<tr>
<td>Most recent audit identified agency as &quot;low&quot; risk</td>
<td>more than some risk</td>
</tr>
<tr>
<td>Most recent audit indicates no uncorrected findings</td>
<td>more than 1 uncorrected finding</td>
</tr>
<tr>
<td>Documented match amount</td>
<td>no documented match</td>
</tr>
<tr>
<td>Budgeted costs are complete, aligns with Unsheltered Plan, and reasonable for 4 of 8 of people the project serves</td>
<td>line item costs are not reasonable</td>
</tr>
<tr>
<td><strong>SUBTOTAL</strong></td>
<td>0</td>
</tr>
<tr>
<td><strong>PROJECT EFFECTIVENESS</strong></td>
<td>0</td>
</tr>
<tr>
<td>Coordinated Entry Participation - commits to receiving 100% of project participants from the By-Name List</td>
<td>No</td>
</tr>
<tr>
<td>Project demonstrates how it will address Unsheltered Homelessness in alignment with CoC Plan (e.g. exits to permanent housing, retention of permanent housing, length of time homeless, returns to homelessness.)</td>
<td>No alignment</td>
</tr>
<tr>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td>Project meets unmet need in the CoC for PSH &amp; Supportive Services</td>
<td>Doesn’t meet</td>
</tr>
</tbody>
</table>

**EQUITY FACTORS**

<table>
<thead>
<tr>
<th></th>
<th>0</th>
<th>5</th>
<th>10</th>
<th>Awarded</th>
<th>Max</th>
<th>Source</th>
<th>Source</th>
<th>Source</th>
<th>Source</th>
<th>Reviewer Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>New project has under-represented individuals (BIPOC, LGBTQ+, etc.) in managerial and leadership positions</td>
<td>No representation of under-represented individuals</td>
<td>25% of leadership represents marginalized individuals</td>
<td>50% or more of leadership represents marginalized individuals</td>
<td>10</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New project has under-represented individuals (BIPOC, LGBTQ+, etc.) on board of directors</td>
<td>No representation of under-represented individuals</td>
<td>25% of leadership represents marginalized individuals</td>
<td>50% or more of leadership represents marginalized individuals</td>
<td>10</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New project’s staff includes representation from more than one person with lived experience</td>
<td>No representation of lived experience</td>
<td>1 person with lived experience</td>
<td>more than 1 person with lived experience</td>
<td>10</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New project has relational process for receiving and incorporating feedback from persons with lived experience or a plan to create one</td>
<td>No process or plan</td>
<td>Has a plan to create a feedback process</td>
<td>Incorporates feedback from lived experience already</td>
<td>10</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New project describes their plan for reviewing program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, and/or age. If already implementing a plan, describe findings from outcomes review.</td>
<td>No plan</td>
<td>Reviews P&amp;Ps with an equity lens</td>
<td>Reviews P&amp;Ps and has a plan to implement equitable policies</td>
<td>10</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**PARTICIPATION IN COC**

<table>
<thead>
<tr>
<th></th>
<th>0</th>
<th>1</th>
<th>5</th>
<th>Awarded</th>
<th>Max</th>
<th>Source</th>
<th>Source</th>
<th>Source</th>
<th>Source</th>
<th>Reviewer Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agency a current member The Way Home CoC</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>5</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Agency participates in Workgroups and Meetings</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>5</td>
<td>Presentation</td>
<td>Presentation</td>
<td>Presentation</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL SCORE**

265