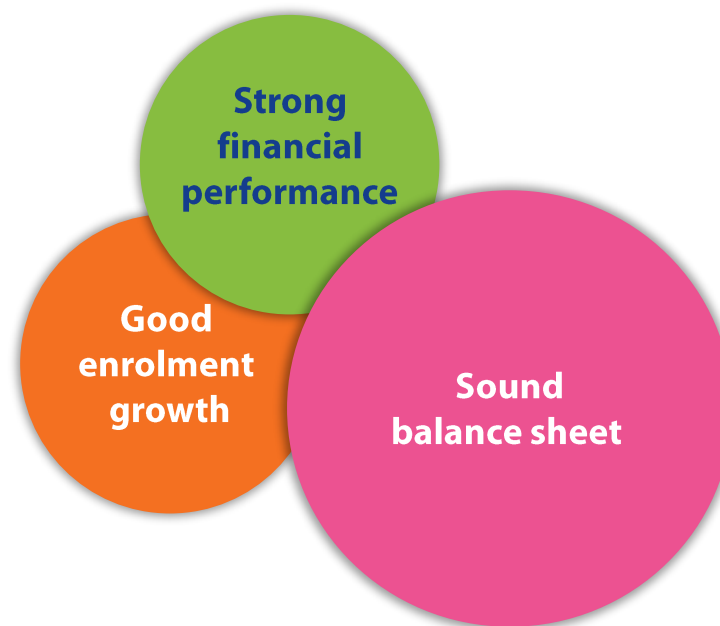


# STRONG PERFORMANCE

ADvTECH Interim Financial Results  
for the six months ended 30 June 2023



# ADvTECH CONTINUES TO DELIVER STRONG RESULTS

## Group results

|   |                                             |
|---|---------------------------------------------|
| ▲ | <b>16%</b><br>Revenue                       |
| ▲ | <b>23%</b><br>Operating profit              |
| ▲ | <b>24%</b><br>Headline earnings per share   |
| ▲ | <b>25%</b><br>Normalised earnings per share |
| ▲ | <b>30.0 cents</b><br>Dividend per share     |

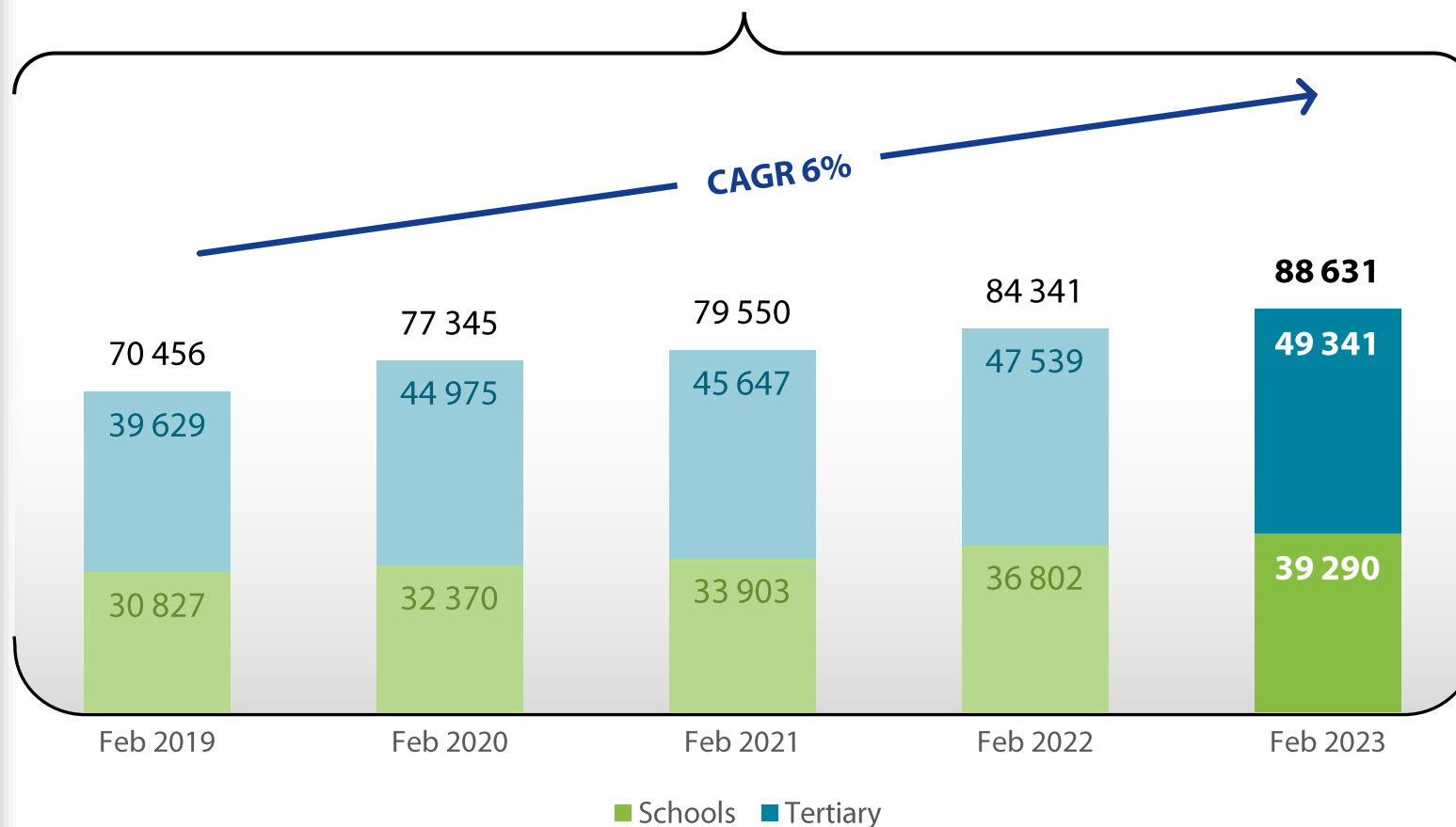
## Divisional performance (year-on-year increase)

|                                                                                      |                                                                                        |
|--------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|
| <b>Schools South Africa</b><br>Revenue <b>+ 13%</b><br>Operating profit <b>+ 20%</b> | <b>Schools rest of Africa</b><br>Revenue <b>+ 26%</b><br>Operating profit <b>+ 73%</b> |
| <b>Tertiary</b><br>Revenue <b>+ 13%</b><br>Operating profit <b>+ 19%</b>             | <b>Resourcing</b><br>Revenue <b>+ 26%</b><br>Operating profit <b>+ 44%</b>             |

# CONTINUED ENROLMENT GROWTH

Full time full qualification

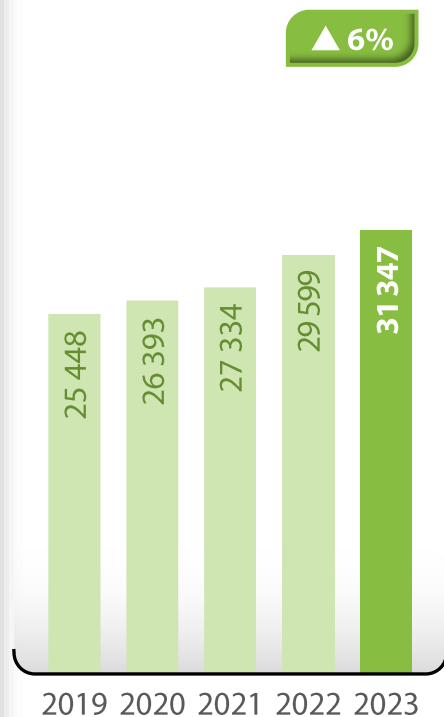
Vocational qualifications, short learning programmes and skills training



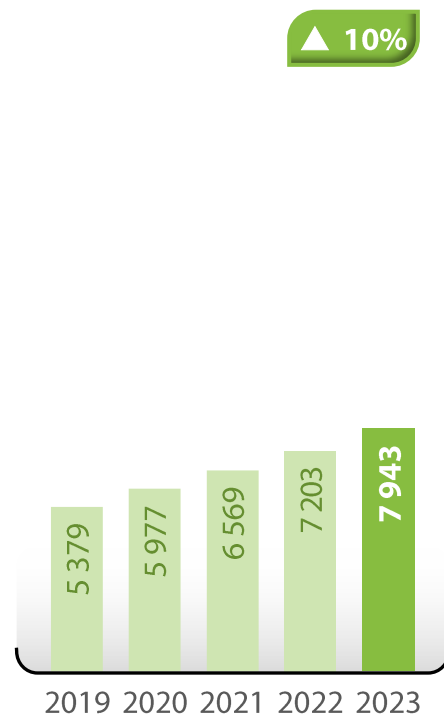
ADvTECH reaches  
**+100 000** students  
across the education  
division

# CONTINUED ENROLMENT GROWTH

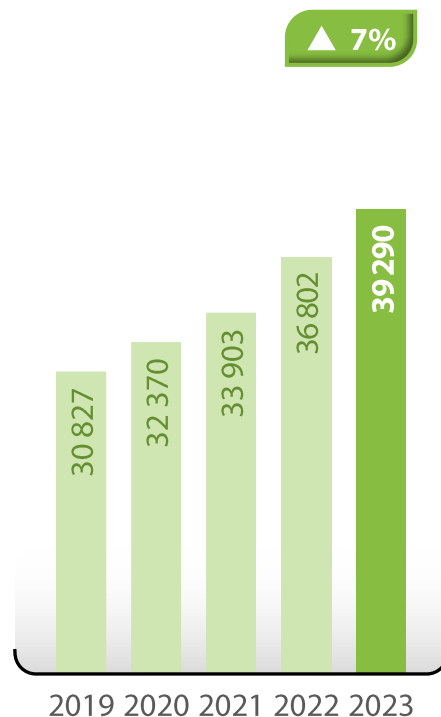
Schools  
South Africa



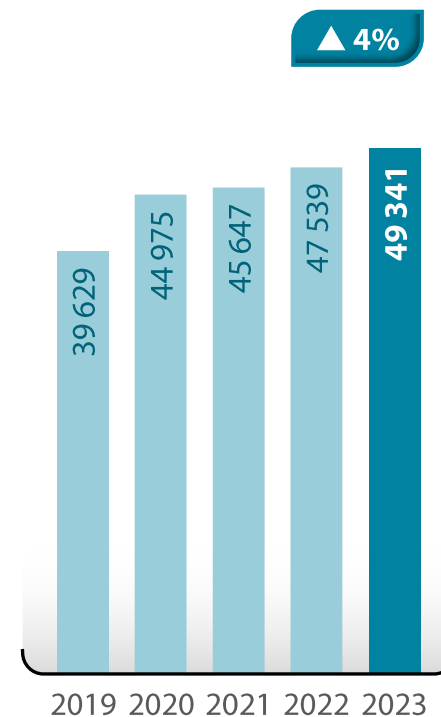
Schools  
rest of Africa



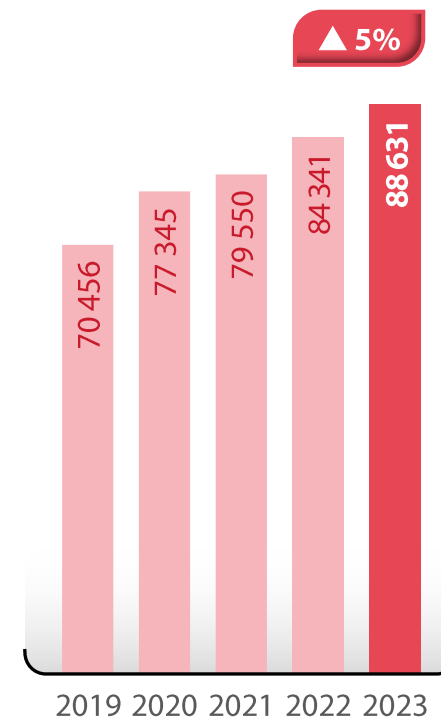
Schools  
division



Tertiary  
division



Total Group  
enrolment



# GOOD PROGRESS ON KEY METRICS

Features contributing to our success

## Enrolment growth

Strong growth  
in all divisions

Schools South Africa

+ 6%

Schools rest of Africa

+ 10%

Schools division

+ 7%

Tertiary division

+ 4%

Online enrolments up by 28%

## Operating margin improvements

Schools South Africa



**20.1%**

from 19.0% in half year 2022

Schools rest of Africa



**24.7%**

from 18.1% in half year 2022

Tertiary



**25.0%**

from 23.8% in half year 2022

Resourcing



**5.9%**

from 5.2% in half year 2022

## Group salient figures

Operating profit



**23%**

NEPS



**25%**

Group margin



**19.2%**

from 18.1% in half year 2022



## OPERATING ENVIRONMENT

# SUBDUED ECONOMIC ENVIRONMENT

## IMF Forecast

- June 2023

**0.1%**

## SARB Forecast

- May 2023

**0.3%**

## SA Government

- Jun 2023: actual growth in first quarter of 2023

**0.4%**

## Unemployment rate

**32.6%**

## Including discouraged workers

**42.1%**

## 2023 current inflation rate

**4.7%**

Consumer price index (CPI) - lowest level in 2 years



"Africa set to outperform the rest of the world in economic growth over the next two years"

## Africa

Real GDP in 2023 and 2024 averaging around (global averages 2.7% and 3.2%)

**4.0% in 2023**

**4.3% in 2024**

## 2050:

Population doubling to

**2.5bn**

Needing education

**1.2bn**

## 2021

scholars in private education

**66m**

## Urbanisation

2010:

**35%**

By 2030:

**50%**

Currently 40% of population are

**0-14 years**

Sources: IMF/[SARB website](#)/African Development Bank Group said in Africa's Macroeconomic Performance and Outlook report for the region

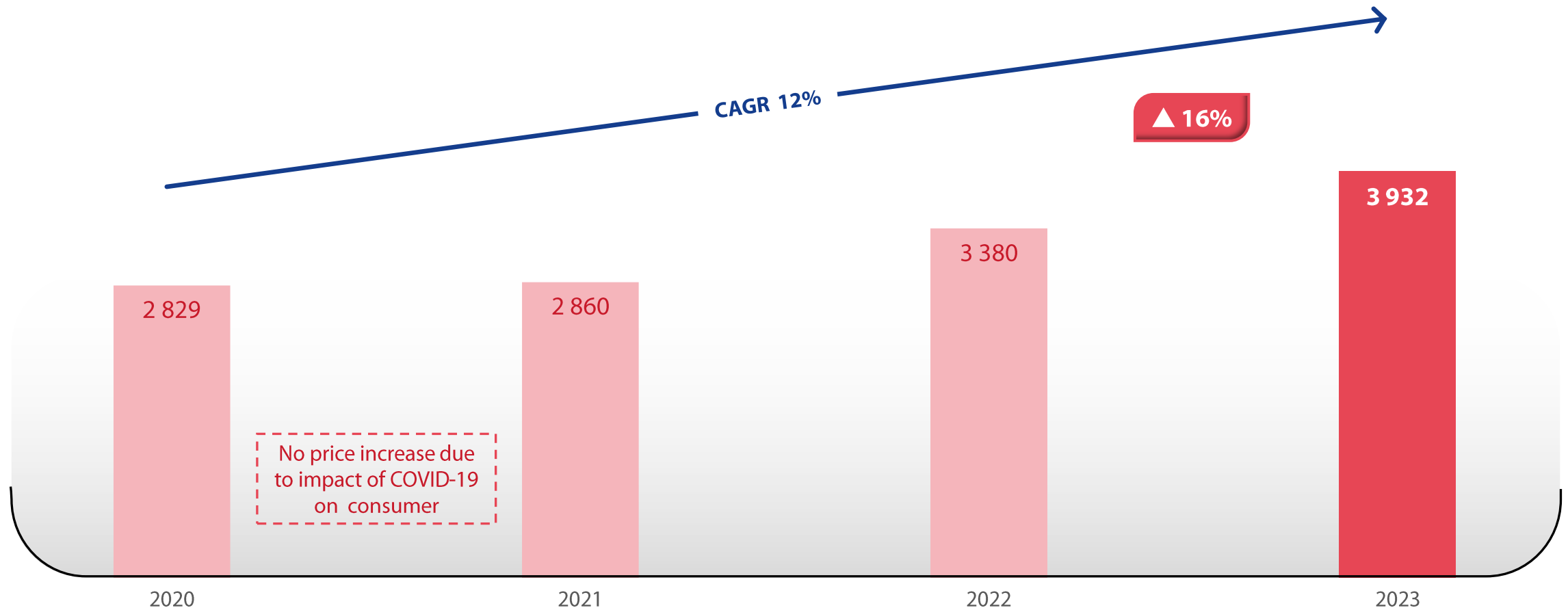


## FINANCIAL PERFORMANCE

The group's strong financial performance, solid cash generation and robust balance sheet are evidence of our sound business model, clear market focus and continued emphasis on effectiveness and efficiencies.

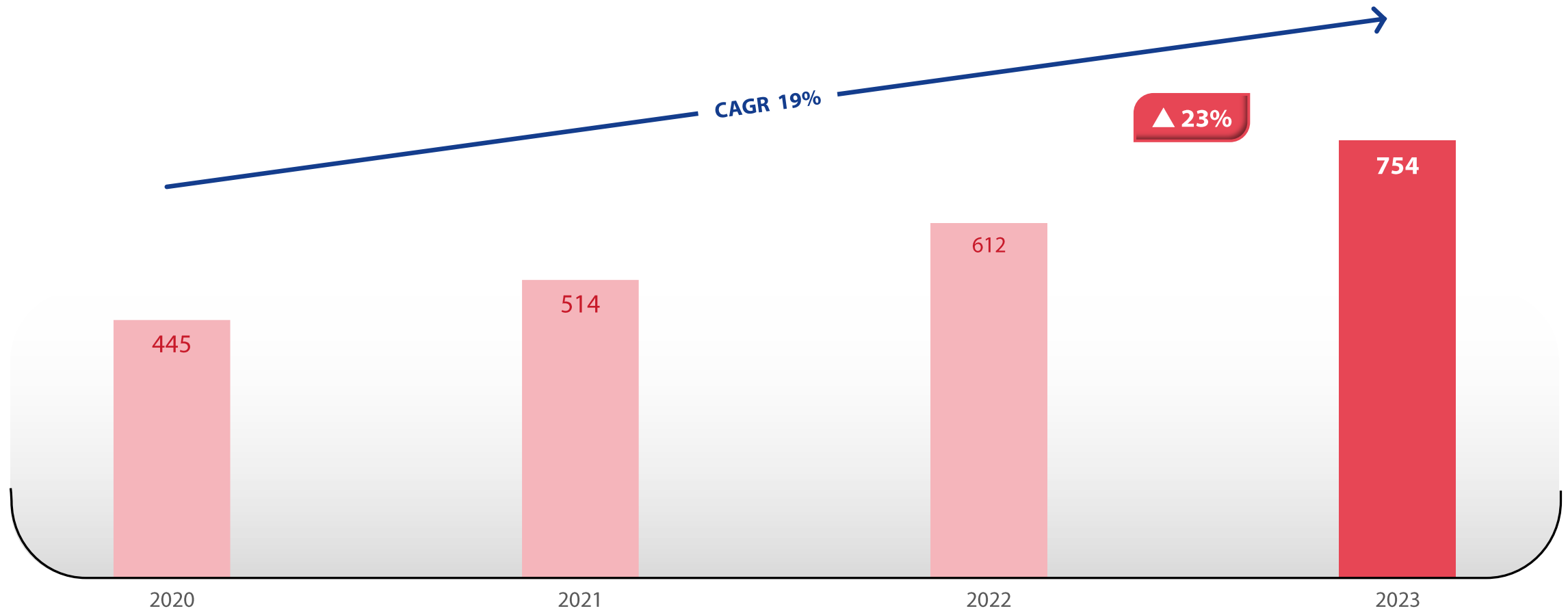
# GROUP REVENUE (R'M)

Consistent growth driven by good enrolments and moderate fee increases in line with inflation



# GROUP OPERATING PROFIT (R'M)

Strong profit growth driven by leveraging our scale and operating efficiencies

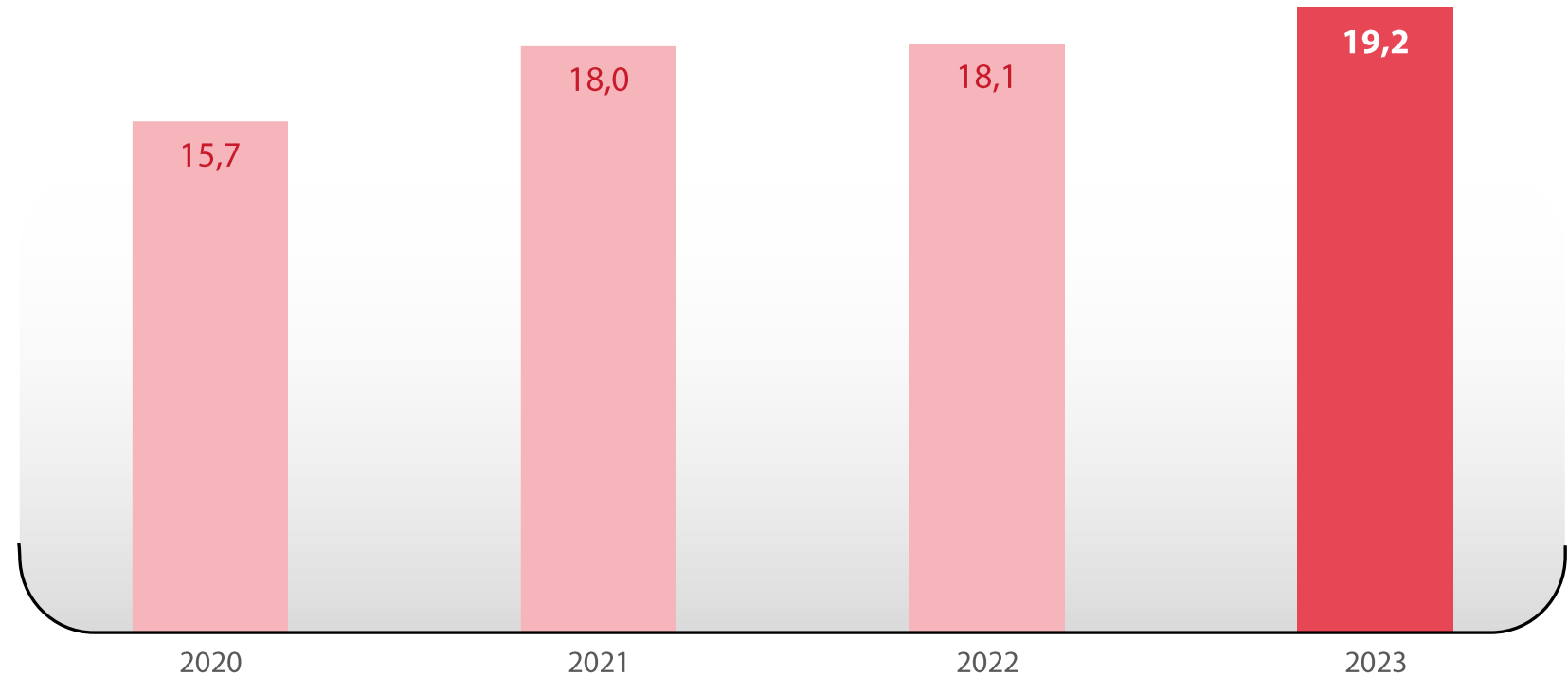


# GROUP OPERATING MARGIN (%)

Sharp focus on business efficiency, delivering consistent profit improvement

Improved due to:

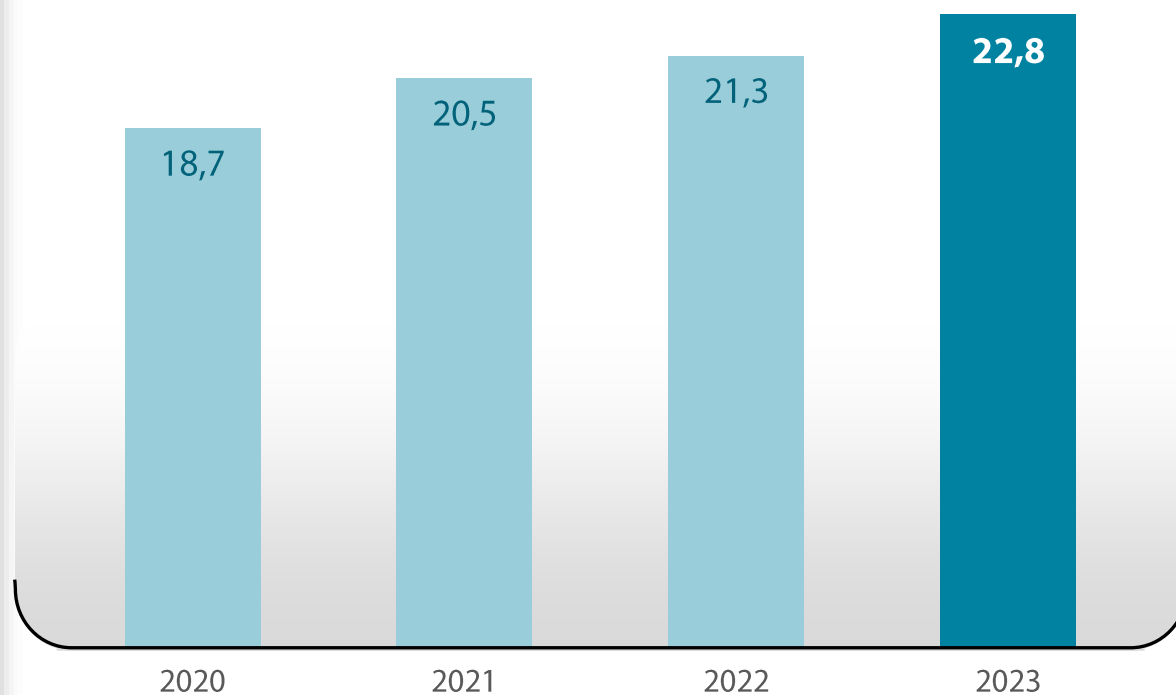
- Operating leverage resulting from enrolment growth
- Continued focus on efficiency improvements



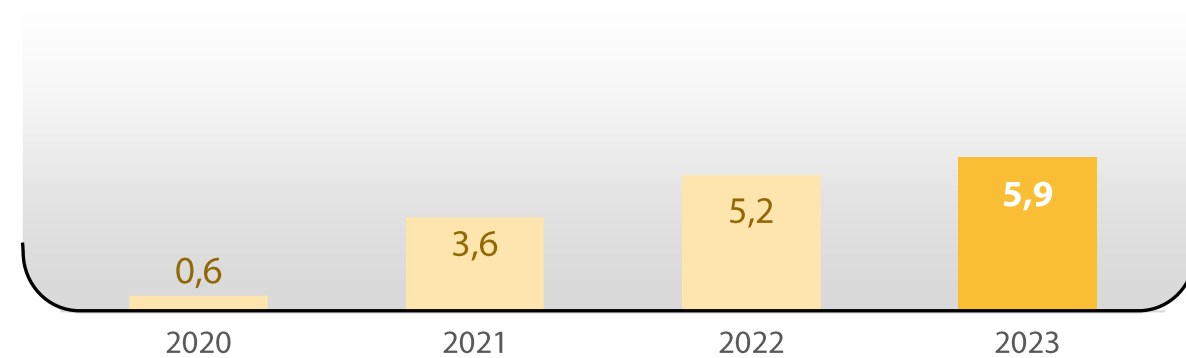
# DIVISIONAL OPERATING MARGINS

Operating leverage and efficiency driven

Educational business



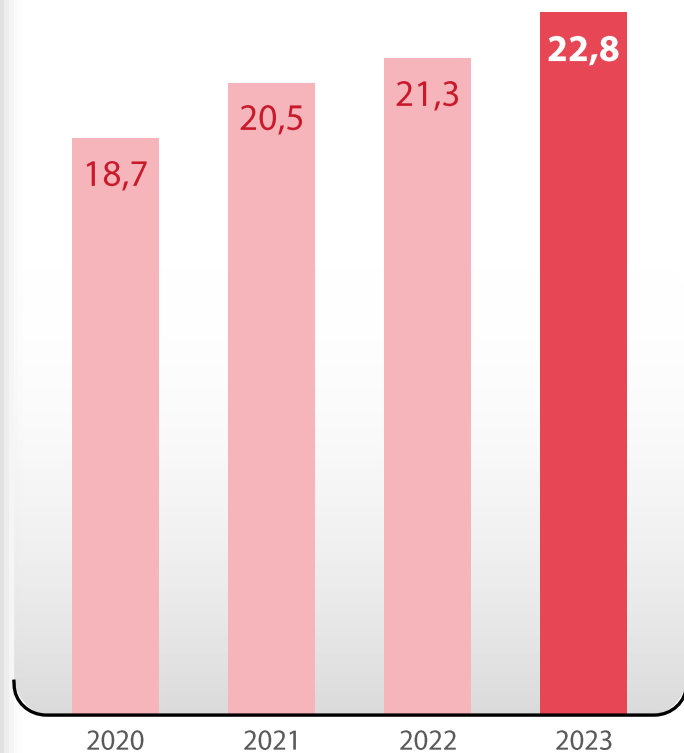
Resourcing division



# IMPROVED OPERATING MARGINS (%)

All businesses delivered margin improvements

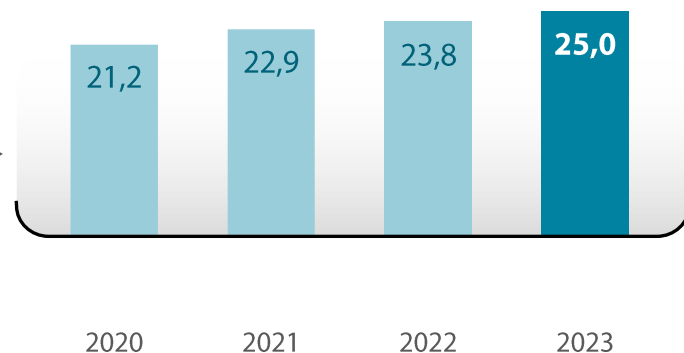
Educational business



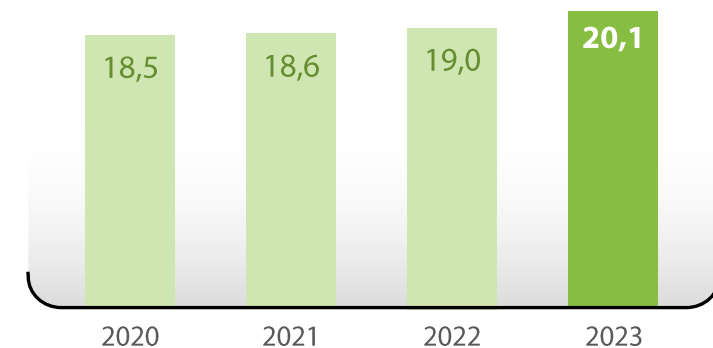
Schools division



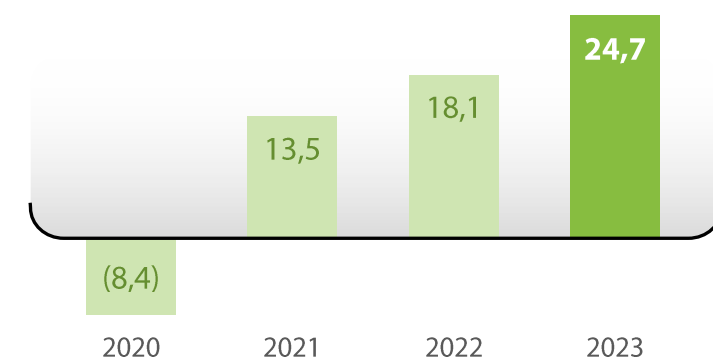
Tertiary division



Schools South Africa

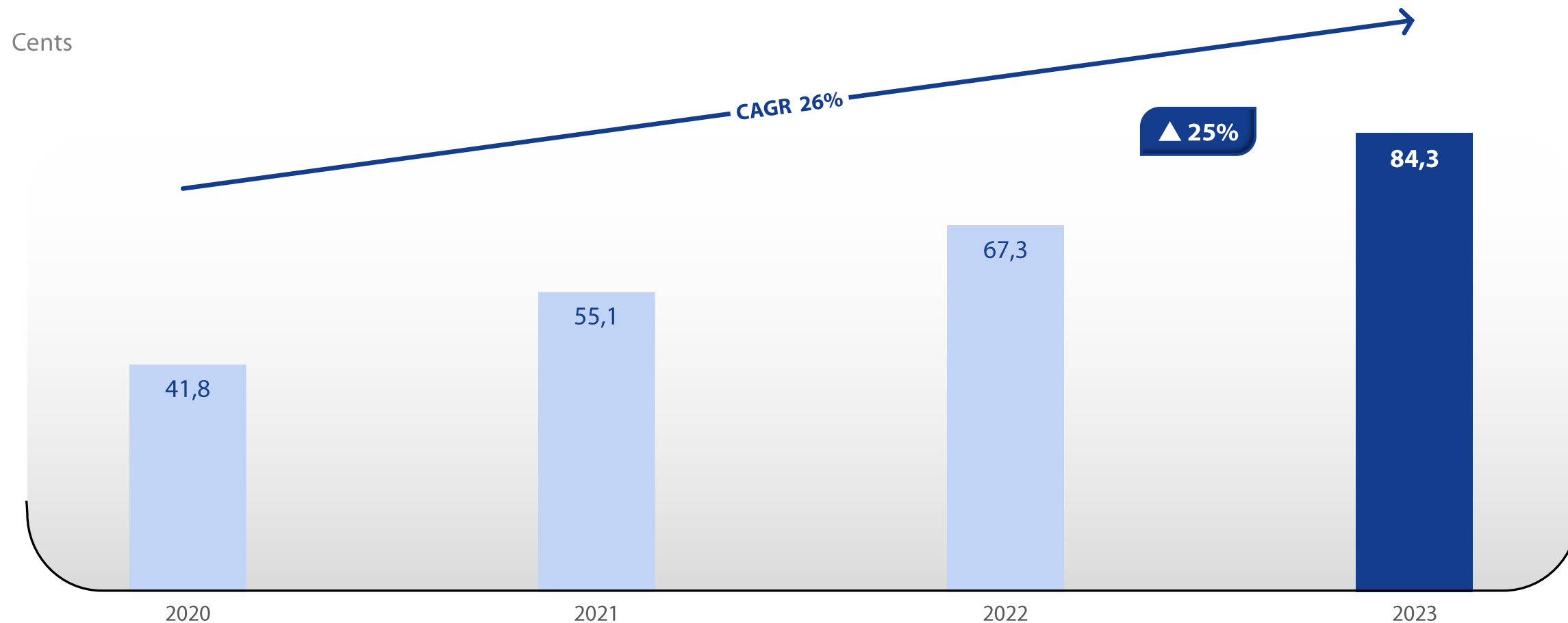


Schools rest of Africa



# NORMALISED EARNINGS PER SHARE

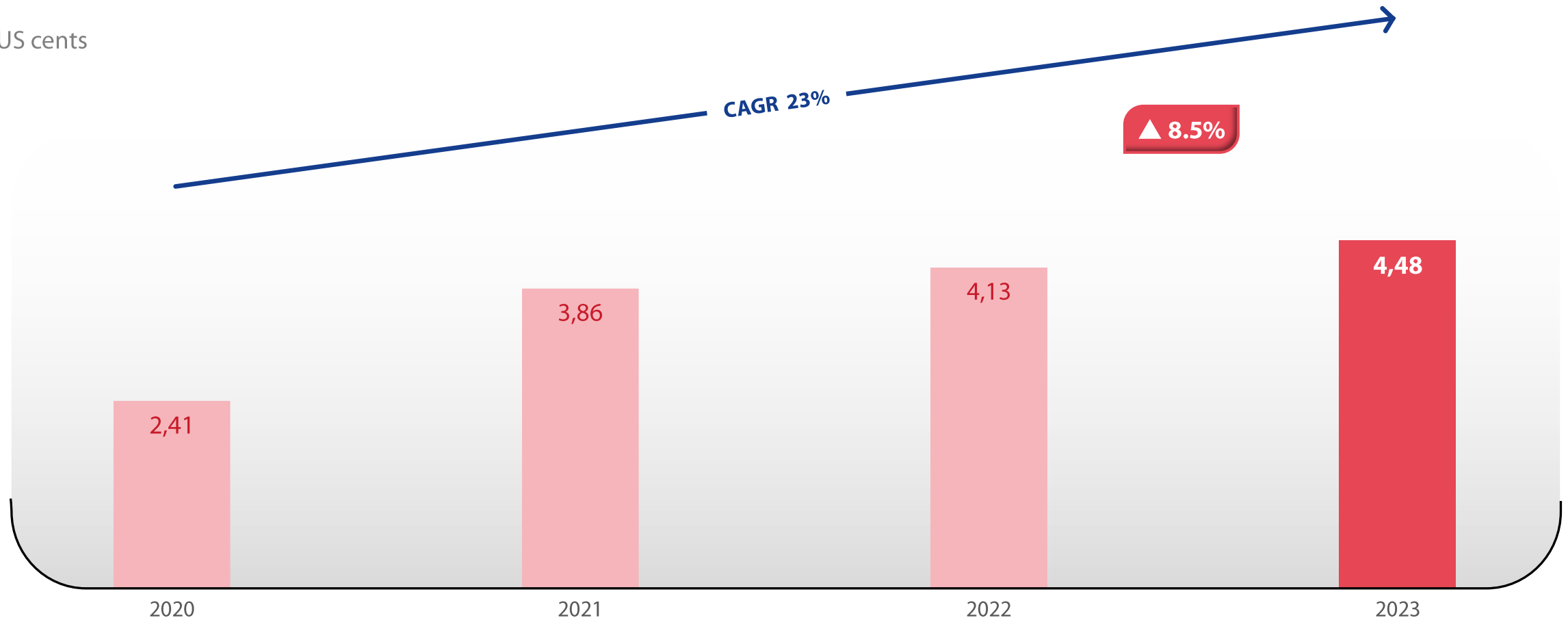
Consistent earnings growth demonstrates the successful execution of our strategy



# NORMALISED EARNINGS PER SHARE – US\$

Resilient dollar returns

US cents



# SCHOOLS DIVISION

**Revenue contribution** (for period under review)

**41%**  
(2022: 41%)

**R1.6 billion**  
(2022: R1.4 billion)

**15%**

Revenue

**25%**

Operating profit

**13%**

Revenue

**20%**

Operating profit

**26%**

Revenue

**73%**

Operating profit

## Schools division

### Schools South Africa

- All brands, including premium brands have shown growth
- Continued to win market share in a tough operating environment

### Schools in the rest of Africa:

- Strong enrolment growth with commitment to quality education and efficiency gains
- Confidence for future expansion



# COMPREHENSIVE BRAND PORTFOLIO

## Schools division

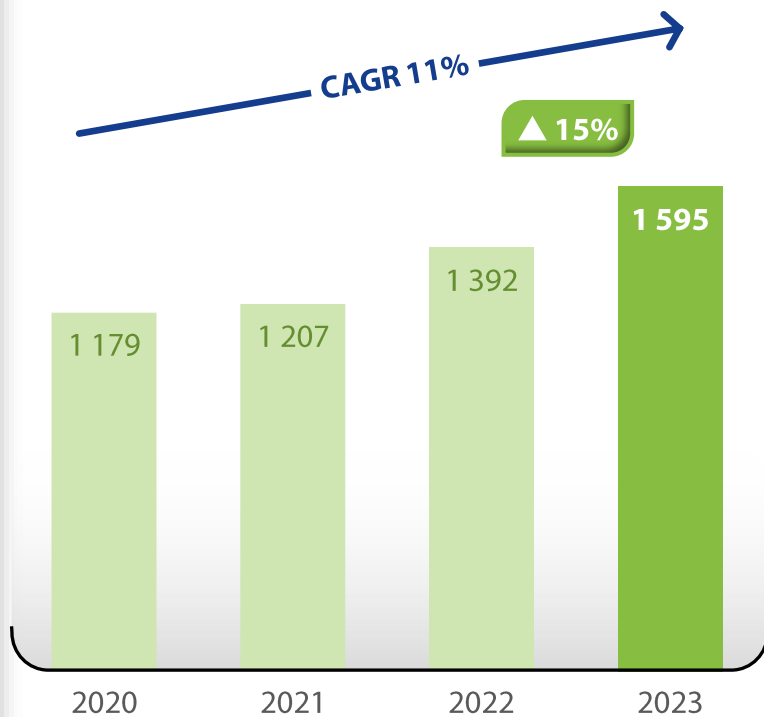


# SCHOOLS DIVISION

7% enrolment growth

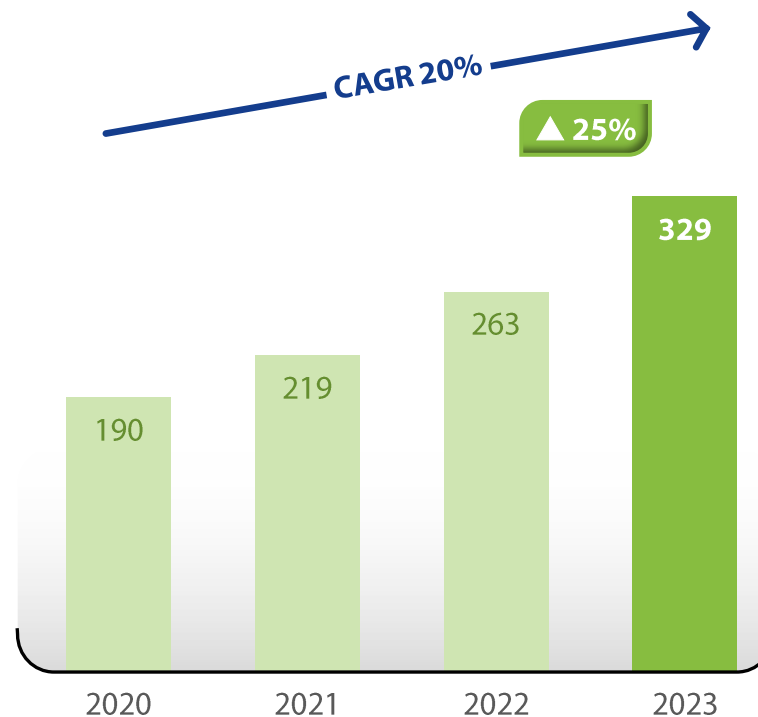
Delivering sustainable long term competitive advantage balanced with improved operating efficiencies

Revenue (R'm)

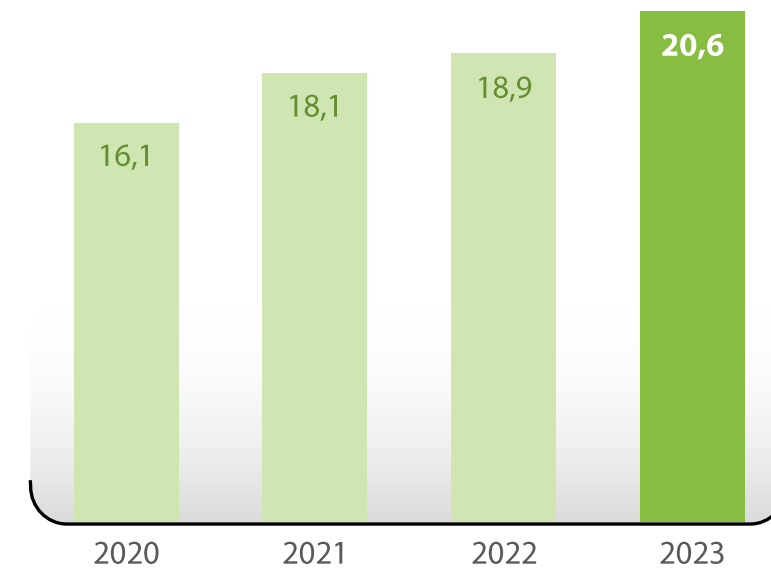


No fee increase

Operating profit (R'm)



Operating margin (%)

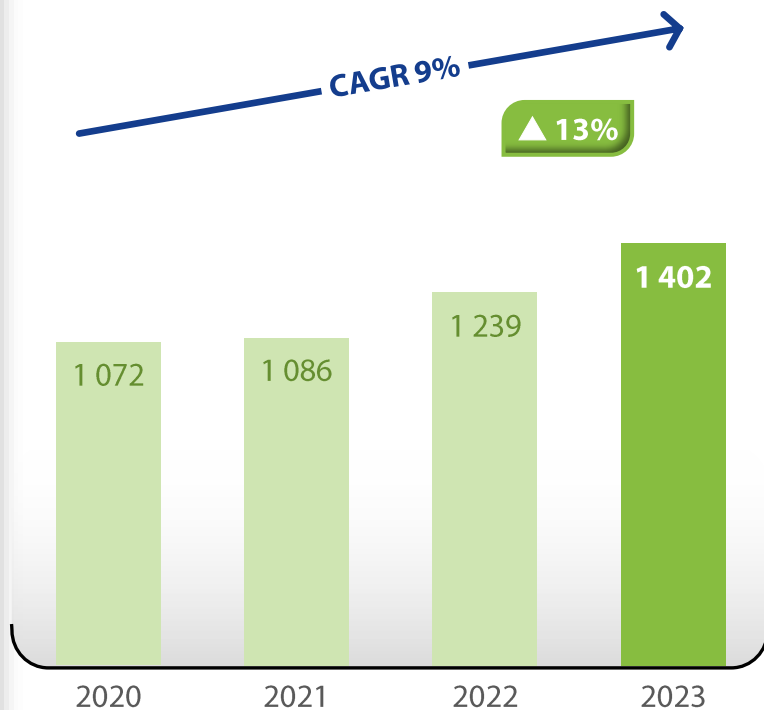


# SCHOOLS – SOUTH AFRICA

6% enrolment growth

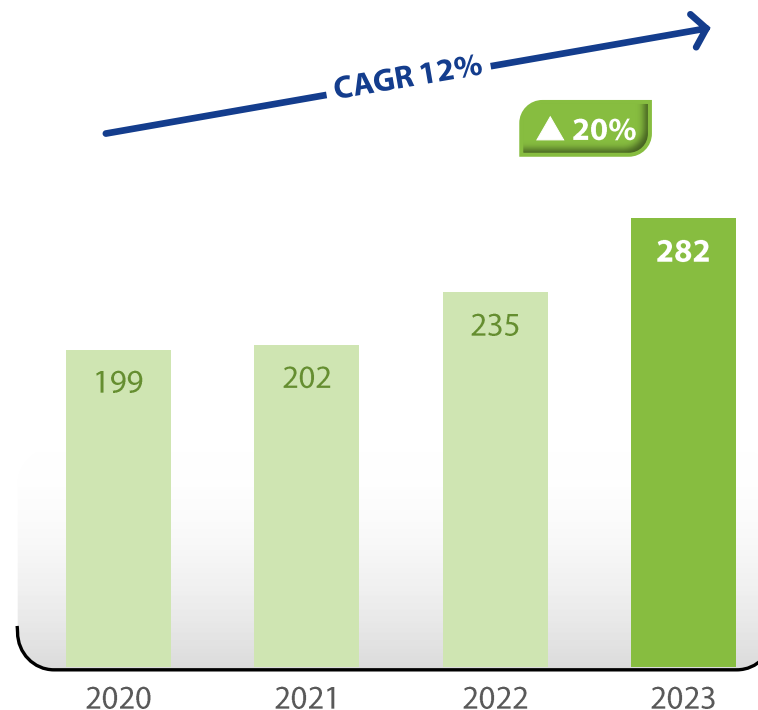
Enrolment growth, modest fee increases in line with CPI and improved operating efficiencies delivered good results

Revenue (R'm)

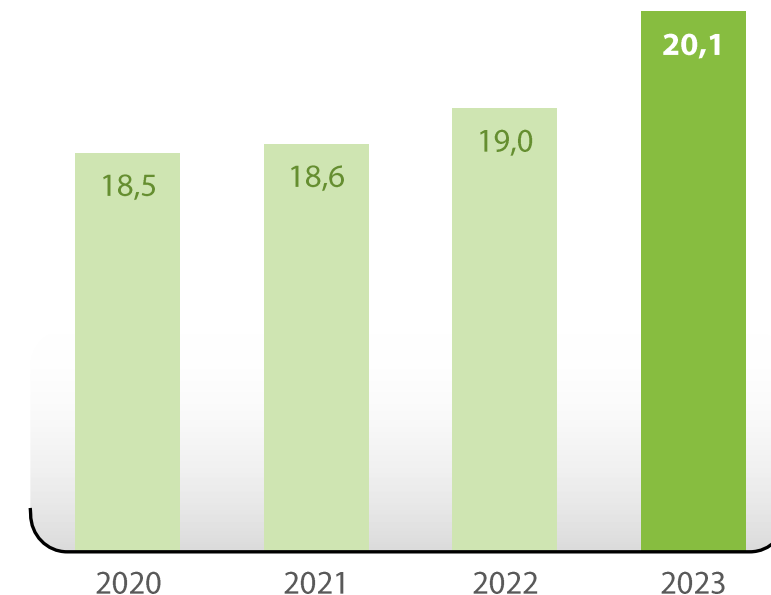


No fee increase

Operating profit (R'm)



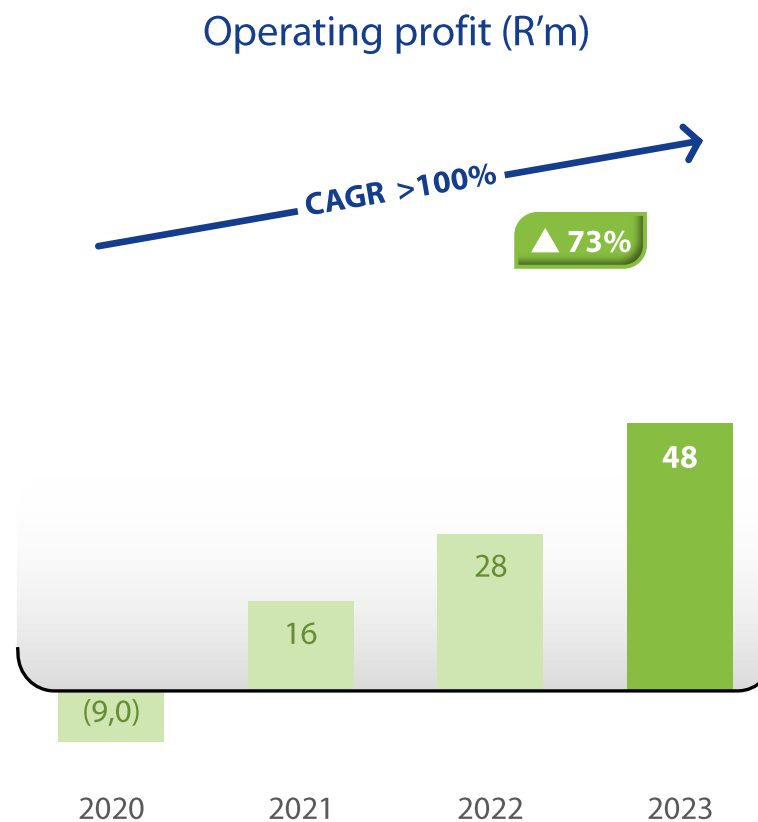
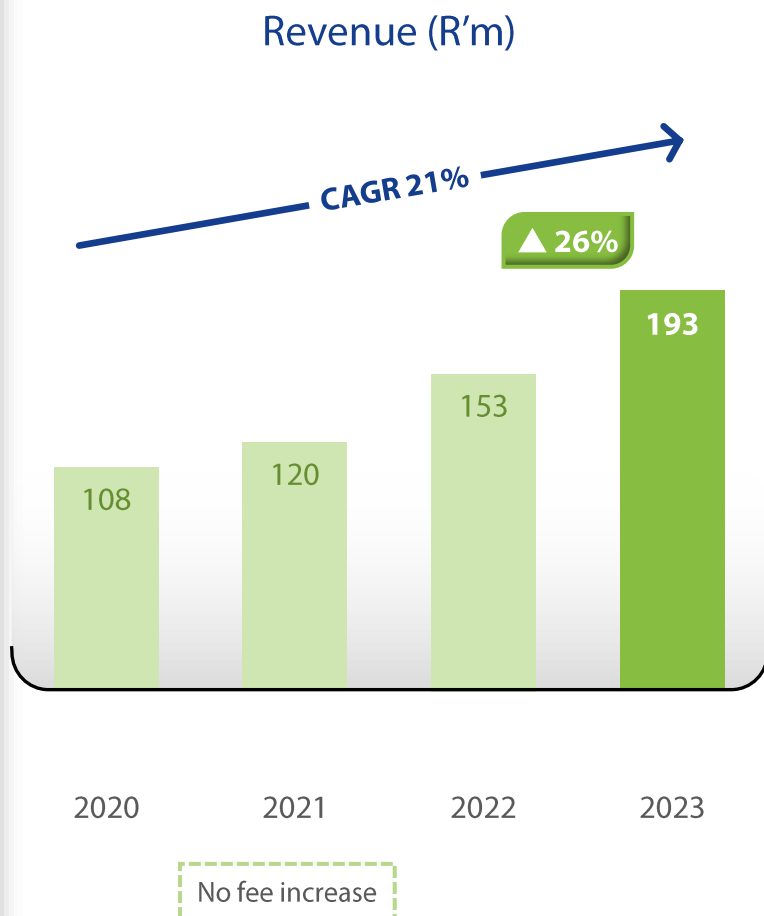
Operating margin (%)



# SCHOOLS – REST OF AFRICA

10% enrolment growth

Double digit enrolment growth and margin expansion demonstrates successful execution of our growth strategy



# SCHOOLS ENROLMENT MOVEMENT

## Impact of emigration



1. Percent change from 2022 to 2023

# THE BRIDGE ASSISTED LEARNING SCHOOL EXPANSION



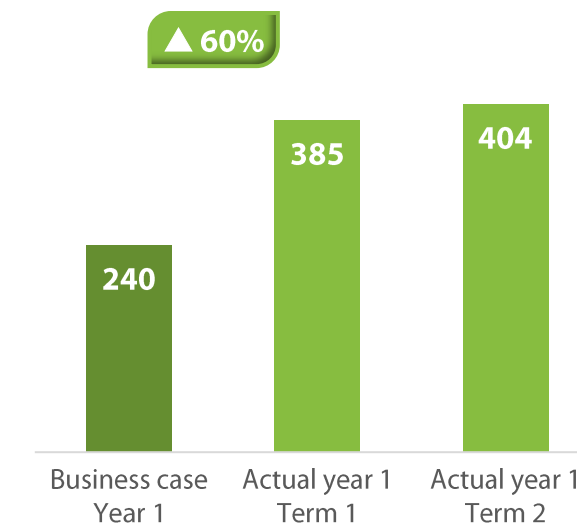
- Expanded its offering to a second school in Morningside, Johannesburg
- **Opening in January 2024**

# ENROLMENTS EXCEED EXPECTATIONS



- Pinnacle Raslouw in Centurion, opened in January 2023
- Enrolments exceeded expectations necessitating the need to bring forward phase two of the project to 2023

## Enrolments

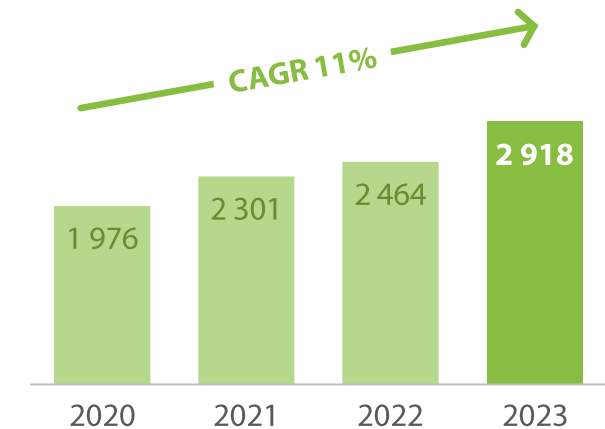


# GABORONE INTERNATIONAL SCHOOL IS TRANSFORMED INTO A MEGA CAMPUS



- State of the art Science and Technology centre for high school completed (projectors in every classroom, laser cutter, and 3D printers)
- Sports facilities upgrade
- Continues to experience strong demand owing to their market leading academic offering

## Enrolment growth



# CRAWFORD INTERNATIONAL SCHOOL, KENYA



- Capacity increased
- Development of the next phase brought forward to meet enrolment growth

# SCHOOLS BUILDING CAPACITY

Competitive advantage

Feb 2019

Feb 2020

Feb 2021

Feb 2022

Feb 2023

|                                       |      |      |      |      |      |
|---------------------------------------|------|------|------|------|------|
| Students enrolled ('000)              | 30.8 | 32.4 | 33.9 | 36.8 | 39.3 |
| Existing building capacity ('000)     | 38.2 | 41.2 | 41.5 | 44.5 | 46.7 |
| % Existing building capacity utilised | 81%  | 79%  | 82%  | 83%  | 84%  |
| Ultimate capacity                     | 54.8 | 56.8 | 56.8 | 56.8 | 59.8 |
| % of ultimate capacity utilised       | 56%  | 57%  | 60%  | 65%  | 66%  |

# ARTIFICIAL INTELLIGENCE (AI) IN TEACHING AND LEARNING

AI in schools and tertiary

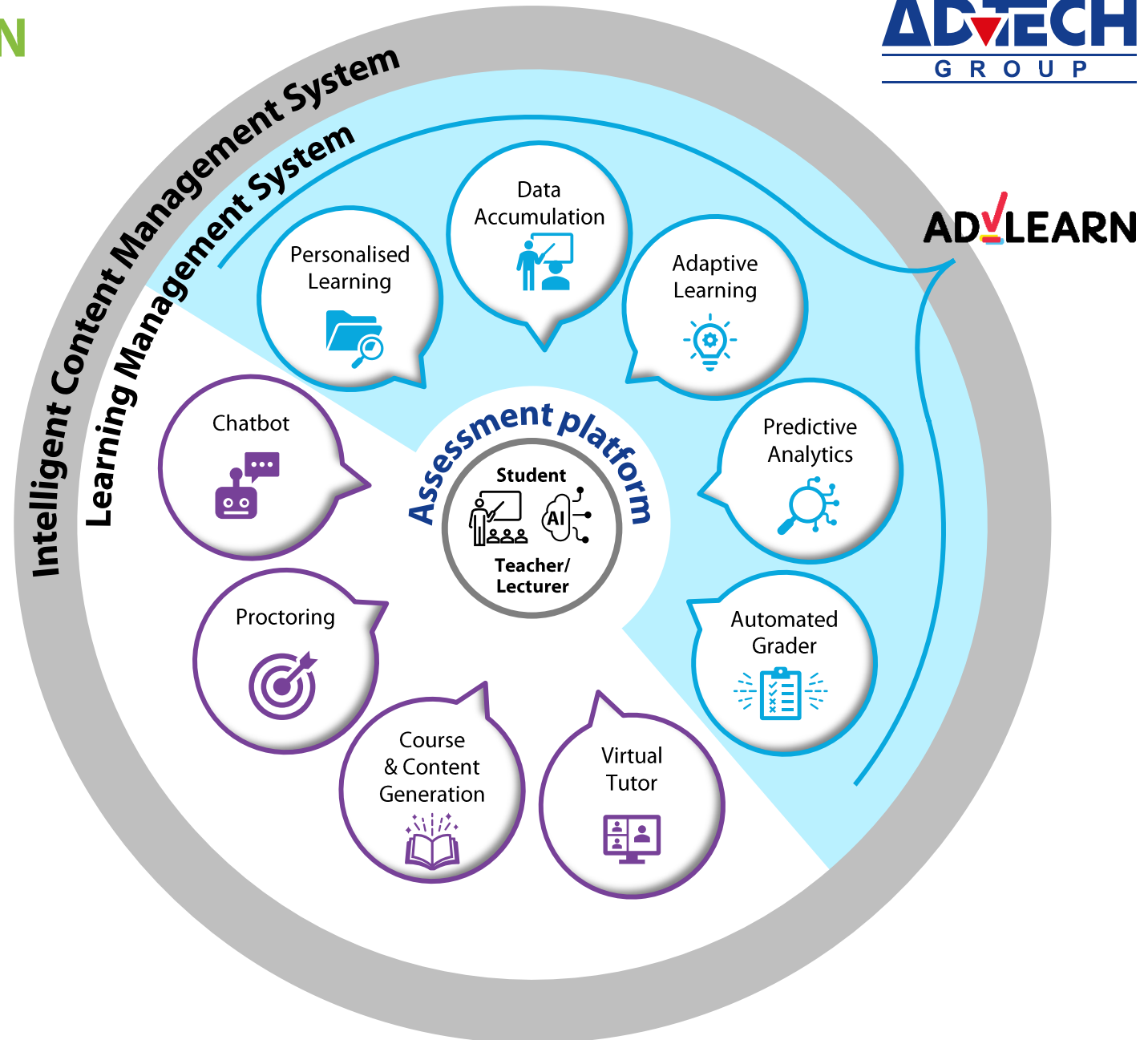
**Leveraging AI in teaching and learning:**

**Personalised learning paths:**  
meeting individual student needs

**Improved student engagement:**  
interactive and relevant content

**Targeted support for struggling and achieving students:** relevant interventions

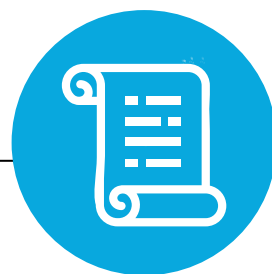
**Enhanced teacher/lecturer efficiency:**  
automated grading and data analysis insights



Data Insights available from



- Tracks student homework and usage.
- Provides personal learning pathways and assessments.
- Provides teacher dashboard to fill gaps.



- AI utilises data to build personalised assessments.



- AI provides immediate dashboards with insights into teaching and learning habits and trends.

# DATA DASHBOARDS AND INSIGHTS

Helping teachers find the gaps so they can fill them

Assessment Score Heatmap

Case Study 2 – Grade 10 Science



Chapter 10 – Sound and Ultrasound

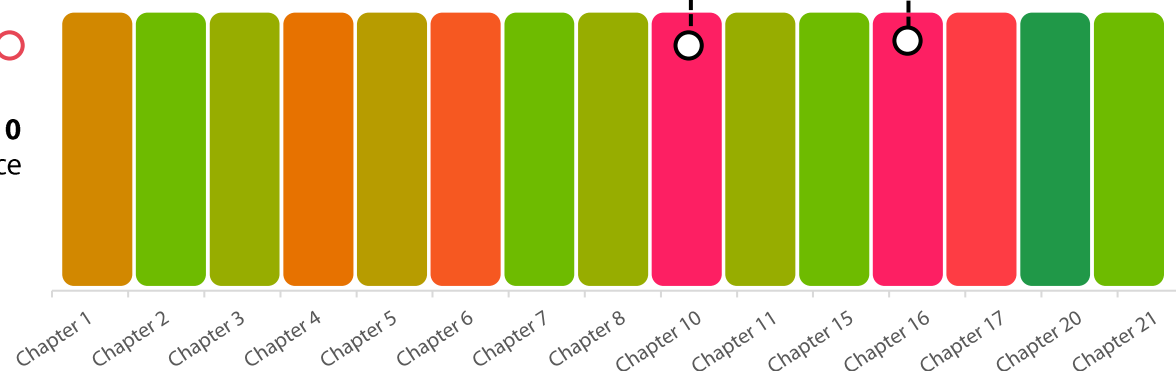


Chapter 16 - Electrostatics

Areas of concern

More data  
available due to  
more usage!

Grade 10  
Science



Chapter

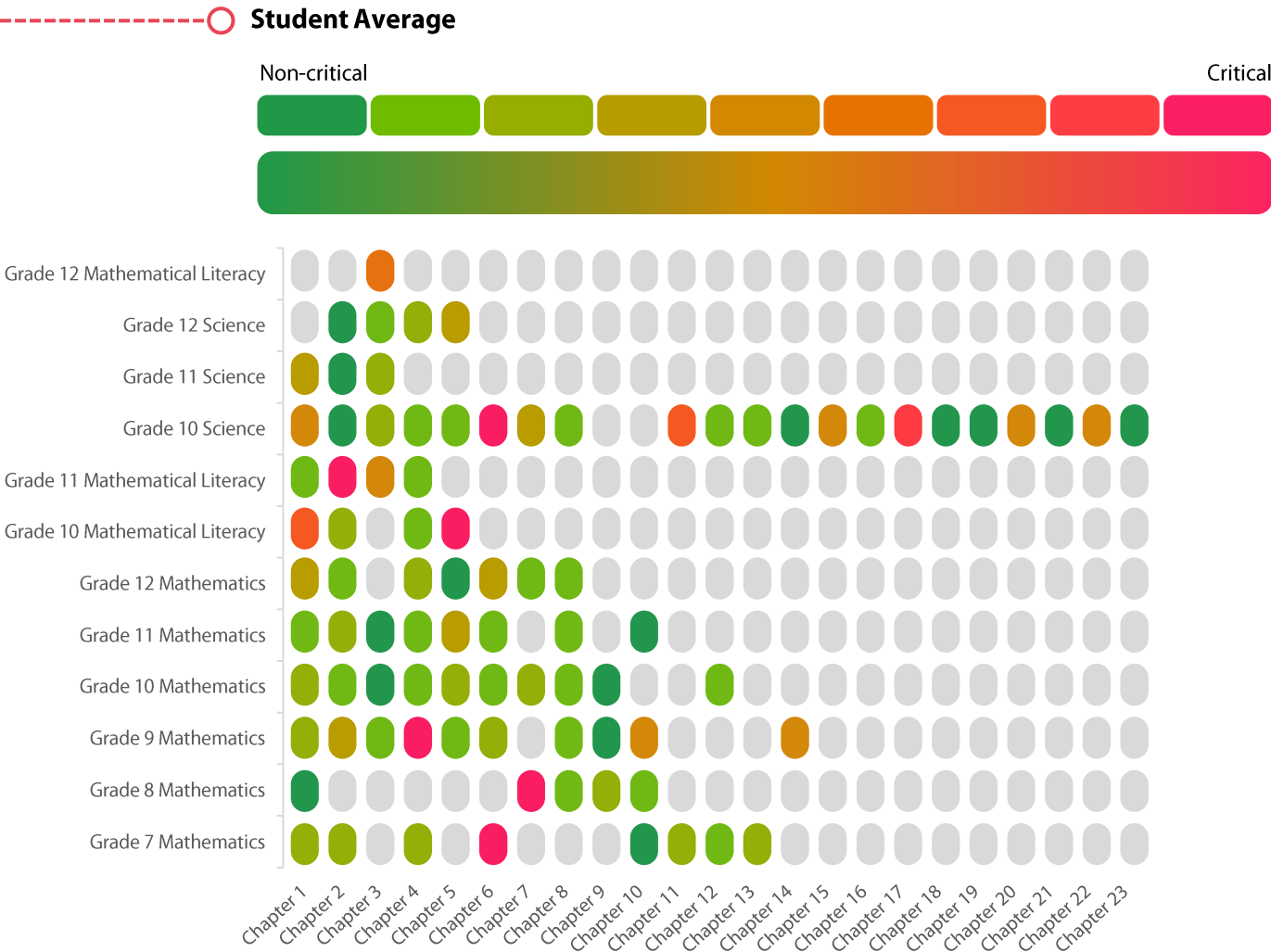
# DATA DASHBOARDS AND INSIGHTS

Putting vital data into the hands of ADvTECH management  
Still in research and development

Gain **insights** into where the gaps are across all schools.

**54.5%**  
Average homework progress

**650**  
Number of daily active app users



## TERTIARY DIVISION

### Revenue contribution

**38%**

(2022: 39%)

**R1.5 billion**

(2022: R1.3 billion)

**32**

Campuses (2022: 32)

**13%**

Revenue

**19%**

Operating profit

- Continuing the trend of good performance
- Quality academic offering with multi-channel modes of delivery



# WELL ESTABLISHED BRAND PORTFOLIO

## Tertiary division



- Postgrad to masters
- Degrees
- Diplomas
- Higher certificates

- Face-to-face
- Online
- Blended
- Part-time
- 9 campuses



- Degrees
- Diplomas
- Higher certificates

- Face-to-face
- Online
- Blended
- Part-time
- 9 campuses



- Postgrad to doctoral
- Degrees
- Diplomas
- Higher certificates

- Face-to-face
- Online
- Blended
- Part-time
- SLP
- 4 campuses



- Degrees
- Diplomas
- Advanced diploma
- Higher certificates
- Vocational

- Face-to-face
- Online
- Blended
- Part-time
- SLP
- 8 campuses



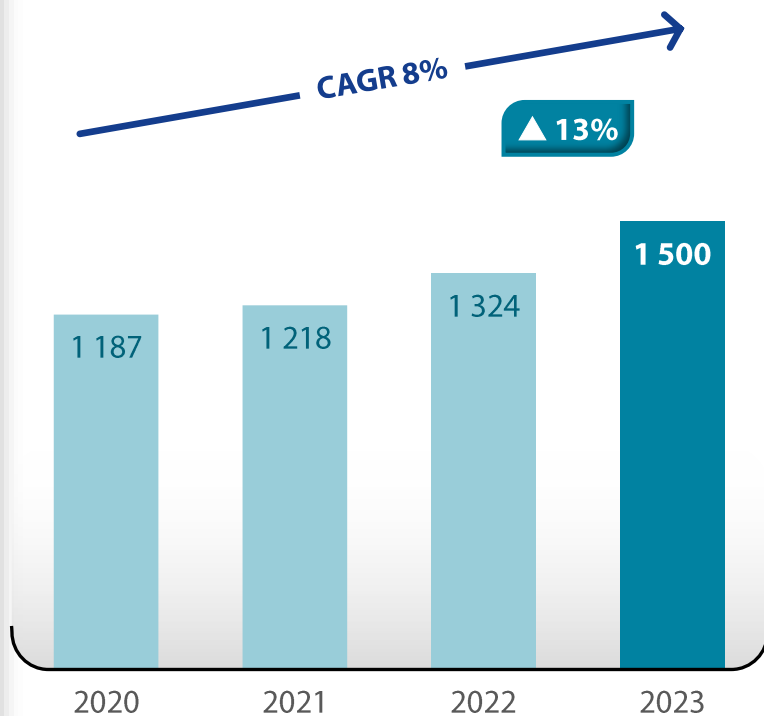
- Vocational
- Higher certificates
- Diplomas
- SLP

- Distance

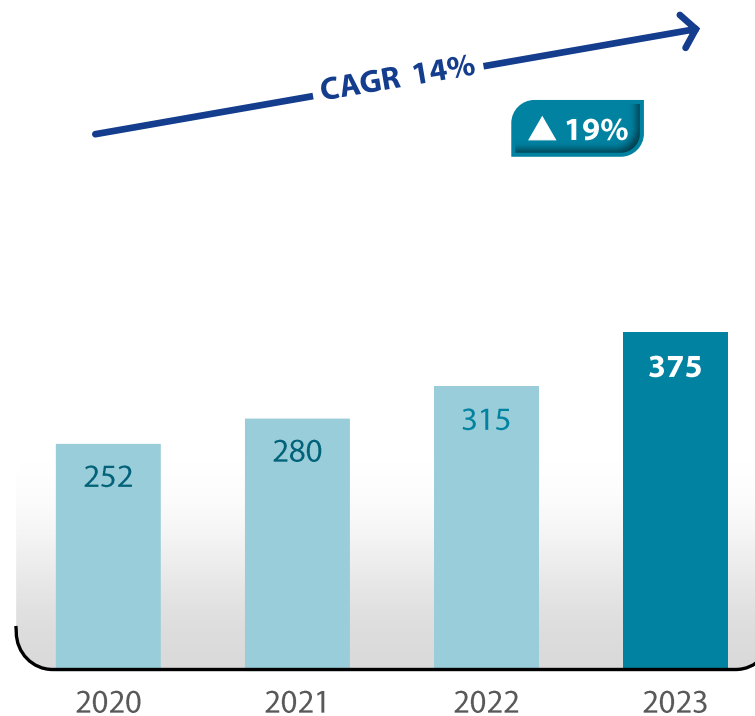
# TERTIARY DIVISION

Performed well and continue to grow

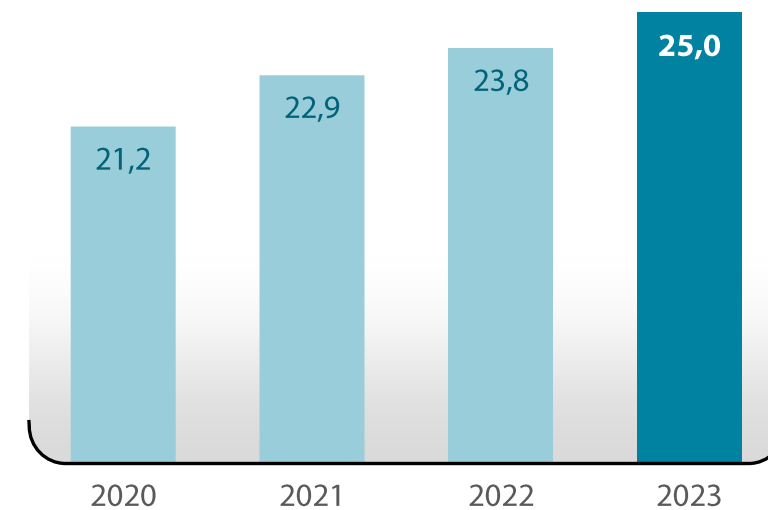
Revenue (R'm)



Operating profit (R'm)

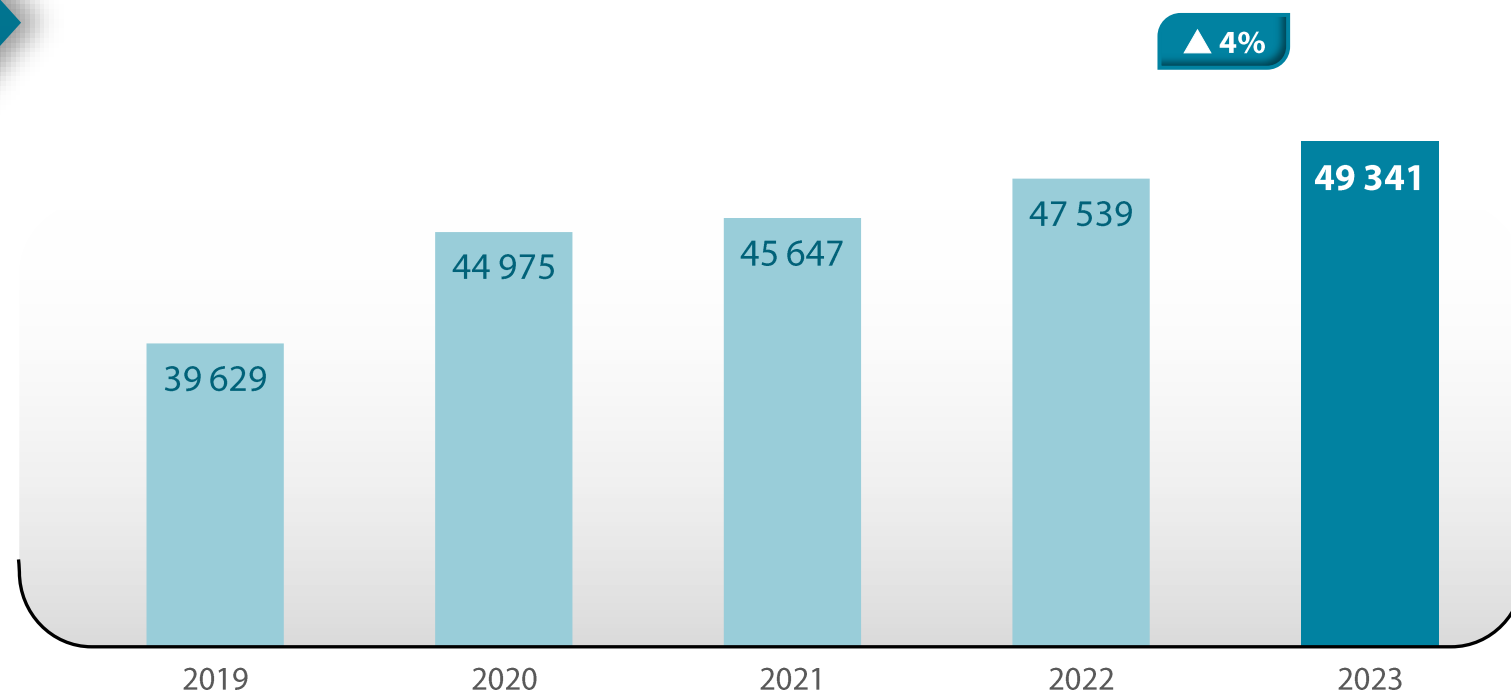


Operating margin (%)



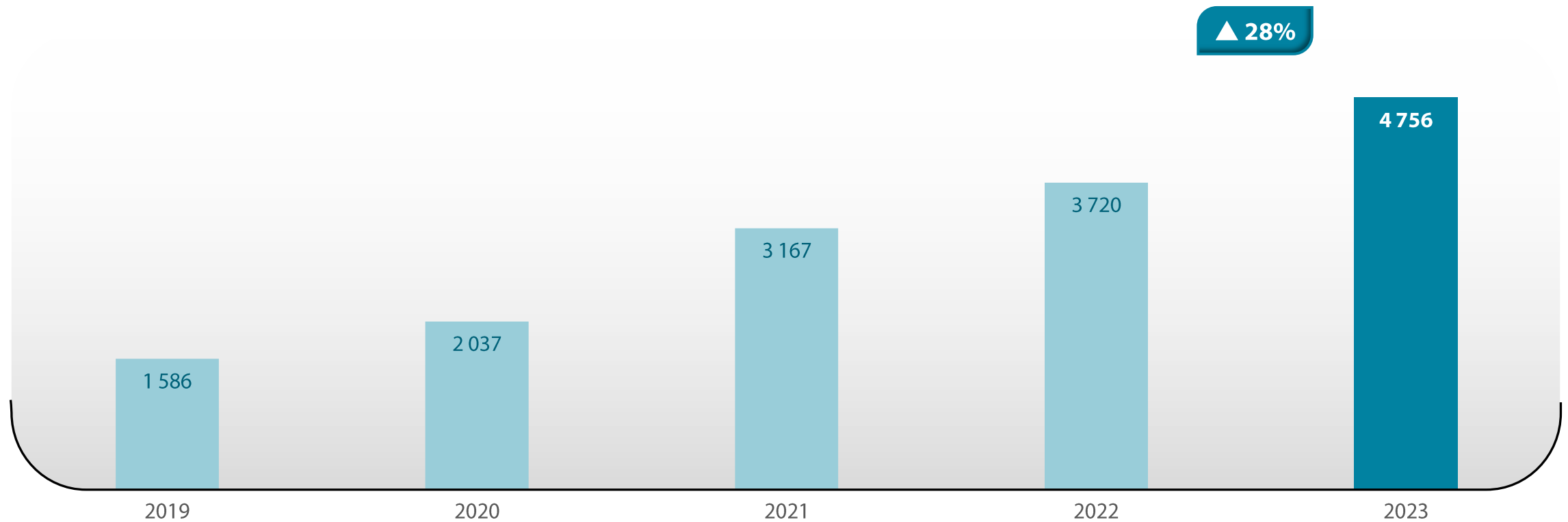
## TERTIARY: FULL QUALIFICATION STUDENT ENROLMENTS

Expanded our academic offering



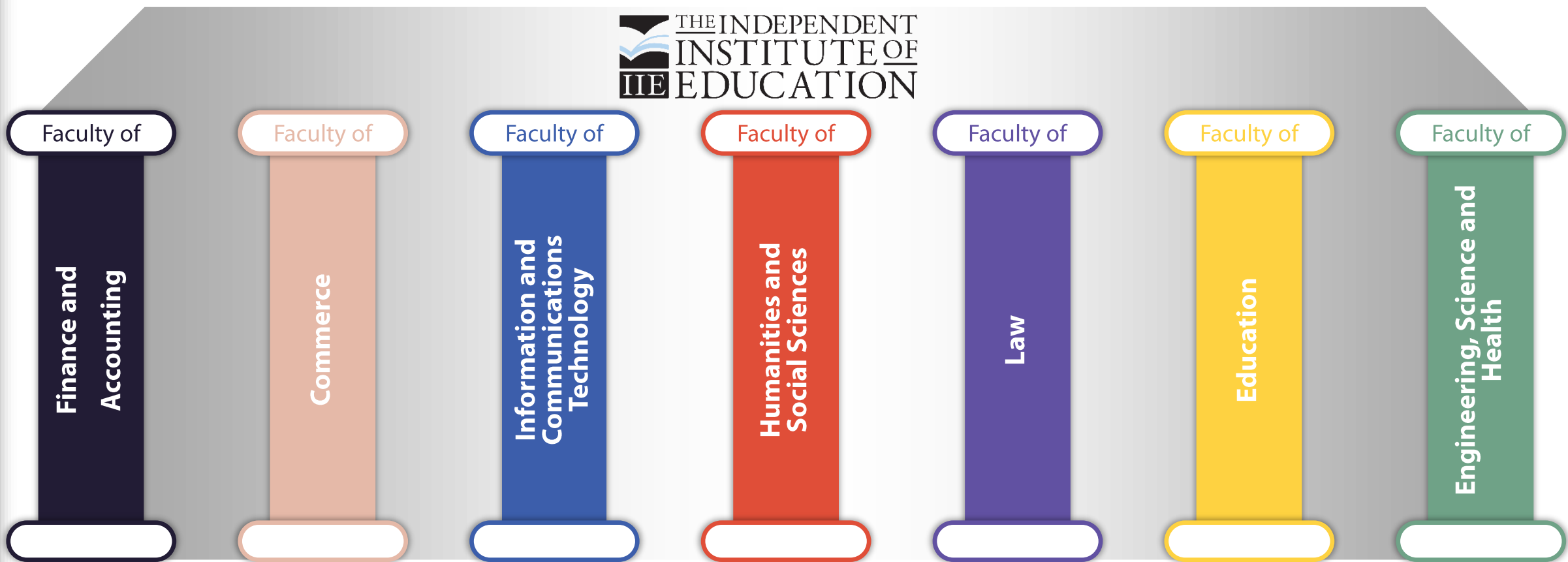
# TERTIARY ENROLMENTS

IIE online distance students



# TERTIARY DIVISION / 'PRIVATE UNIVERSITY'

## Faculties



# COMPREHENSIVE RANGE OF QUALITY QUALIFICATIONS

Skills development  
programmes (SLP's)

Vocational  
training (FET)

Higher  
Certificates

Diplomas

Degrees

Honours

Masters

PHD

**Oxbridge Academy**  
effortless excellence in education

**Capsicum**  
CULINARY STUDIO

**SCHOOL OF**  
HOSPITALITY & SERVICE  
MANAGEMENT

**ROSEBANK**  
COLLEGE

**Varsity College**

**MSA**

**vega**  
SCHOOL OF BUSINESS

## Multi-channel modes of delivery available any time & at any place

### Pack & Post

- Oxbridge

### Online

- Oxbridge
- Rosebank College
- Varsity College
- Vega
- IIE HSM

### Part-time

- All brands

### Blended

- Rosebank College
- Varsity College
- Vega

### Full-time

- Capsicum
- Rosebank College
- Varsity College
- Vega
- IIE MSA
- IIE HSM

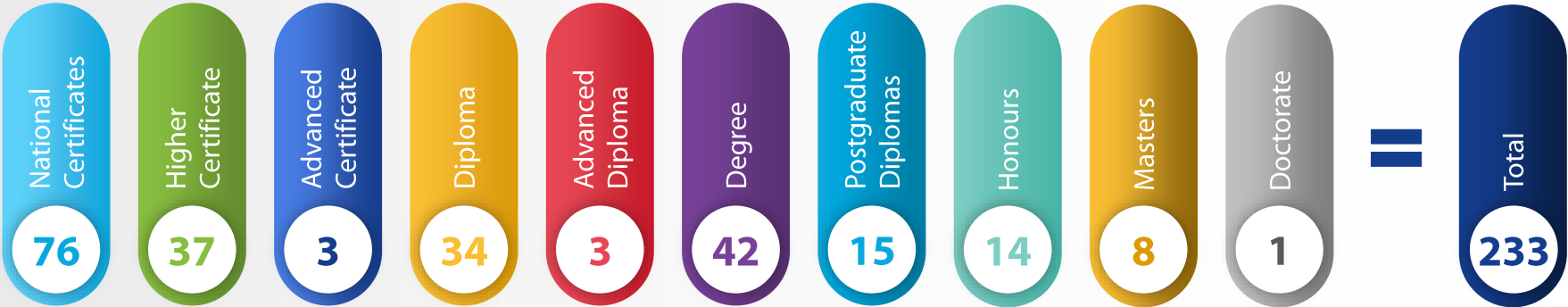
# QUALIFICATION PIPELINE

233 registered and accredited qualifications

## 7 Faculties



## 233 Accredited Programmes



## Pipeline



# ROSEBANK COLLEGE – MBOMBELA



- Digitally enabled campus, in a provincial node
- Intention to open in January 2024, pending Council of Higher Education (CHE) site accreditation

## RESOURCING DIVISION

### Revenue contribution

**21%**

(2022: 20%)

**R0.8 billion**

(2022: R0.7 billion)

**26%**

Revenue

**44%**

Operating profit

- **Strong overall performance lead by outstanding performance in the rest of Africa**
- Strategy to expand into the rest of Africa delivers good results
- Increased market share in the rest of Africa
- Maintain market share in SA in a tough environment



# RESOURCING DIVISION

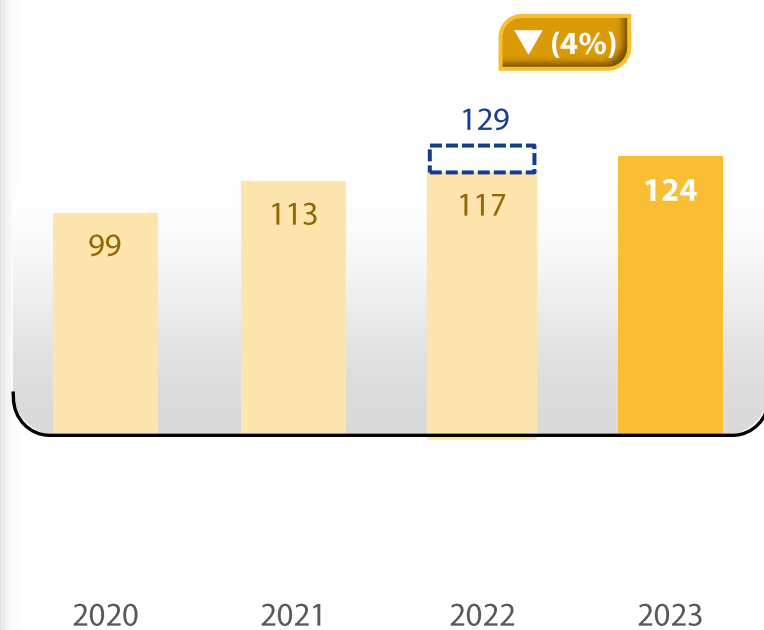
Continuing operations grow by 6% and accelerated growth in rest of Africa  
Disposal of Contract Accountants during H2 '22 impacting results



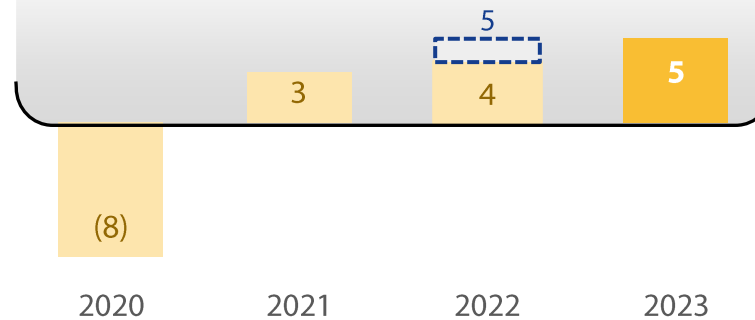
# RESOURCING SOUTH AFRICA

Disposal of Contract Accountants during H2 '22 impacting results

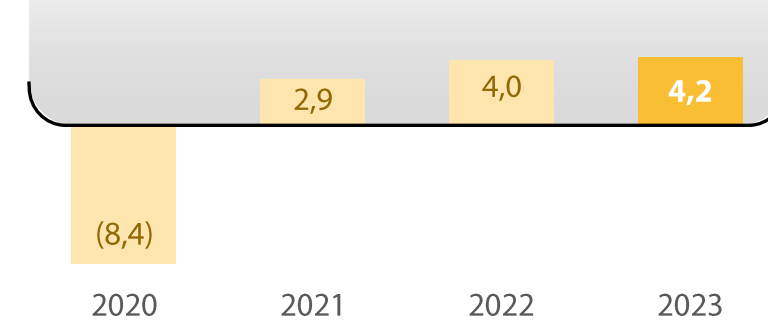
Revenue (R'm)



Operating profit (R'm)



Operating margin (%)

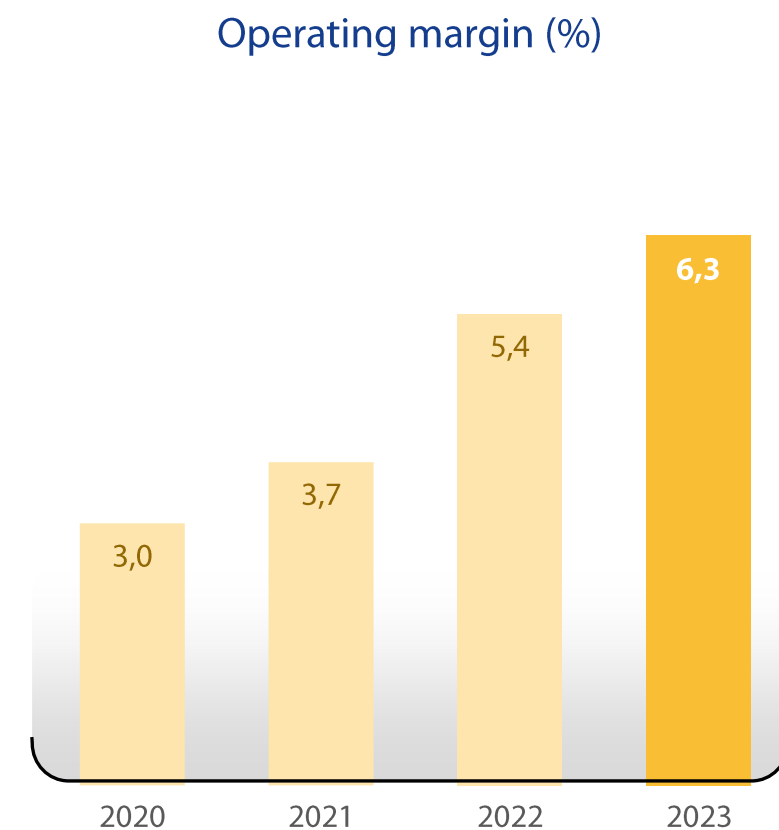
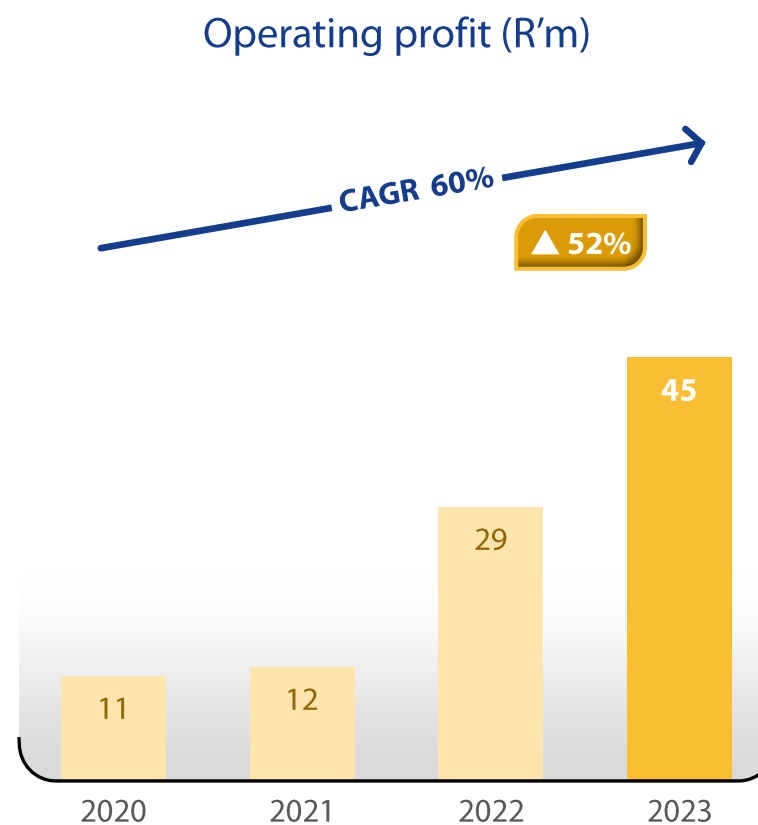
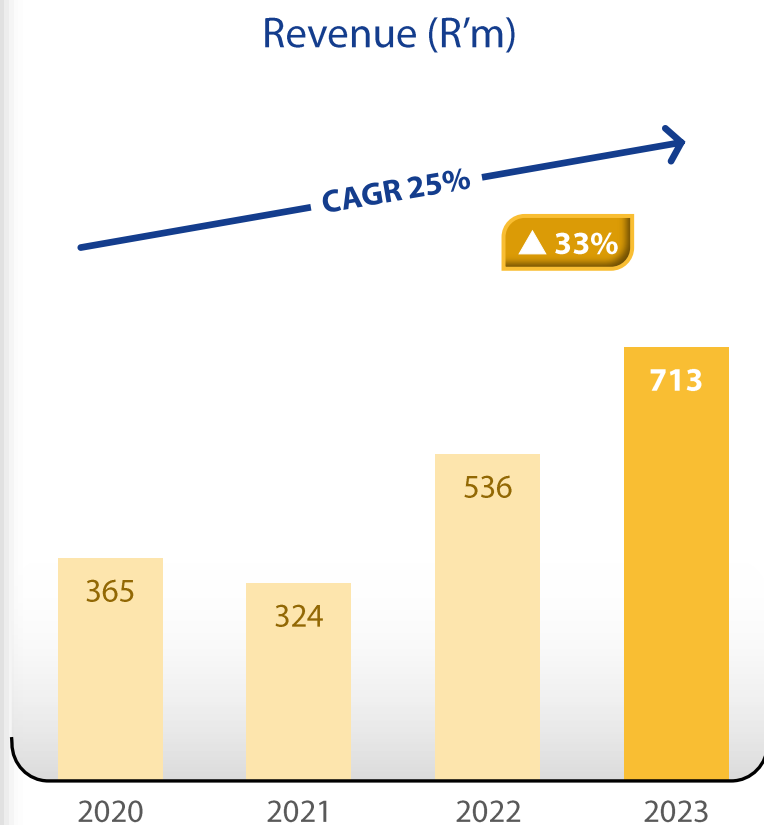


Invested in establishing a presence in the skilled contractor market

----- Impact from sale of Contract Accountants

# RESOURCING REST OF AFRICA

Pivot to rest of Africa demonstrates our ability to successfully execute outside SA





## SOUND BALANCE SHEET

# DEBTORS BREAKDOWN

| R'm                           | 30 June 2023 |         |          |            | 30 June 2022 |         |          |            |
|-------------------------------|--------------|---------|----------|------------|--------------|---------|----------|------------|
|                               | Group total  | Schools | Tertiary | Resourcing | Group total  | Schools | Tertiary | Resourcing |
| Trade receivables             | 906.1        | 166.7   | 694.2    | 45.2       | 752.4        | 131.6   | 573.0    | 47.8       |
| Loss allowance                | (548.6)      | (86.2)  | (460.3)  | (2.1)      | (417.1)      | (80.7)  | (335.0)  | (1.4)      |
|                               | 357.5        | 80.5    | 233.9    | 43.1       | 335.3        | 50.9    | 238.0    | 46.4       |
| Coverage of debtors' balance  | 61%          | 52%     | 66%      | 5%         | 55%          | 61%     | 58%      | 3%         |
| Credit losses                 | 118.9        | 30.4    | 88.7     | (0.2)      | 111.9        | 39.8    | 71.9     | 0.2        |
| Credit losses as % of revenue | 3%           | 2%      | 6%       | 0%         | 3%           | 3%      | 5%       | 0%         |

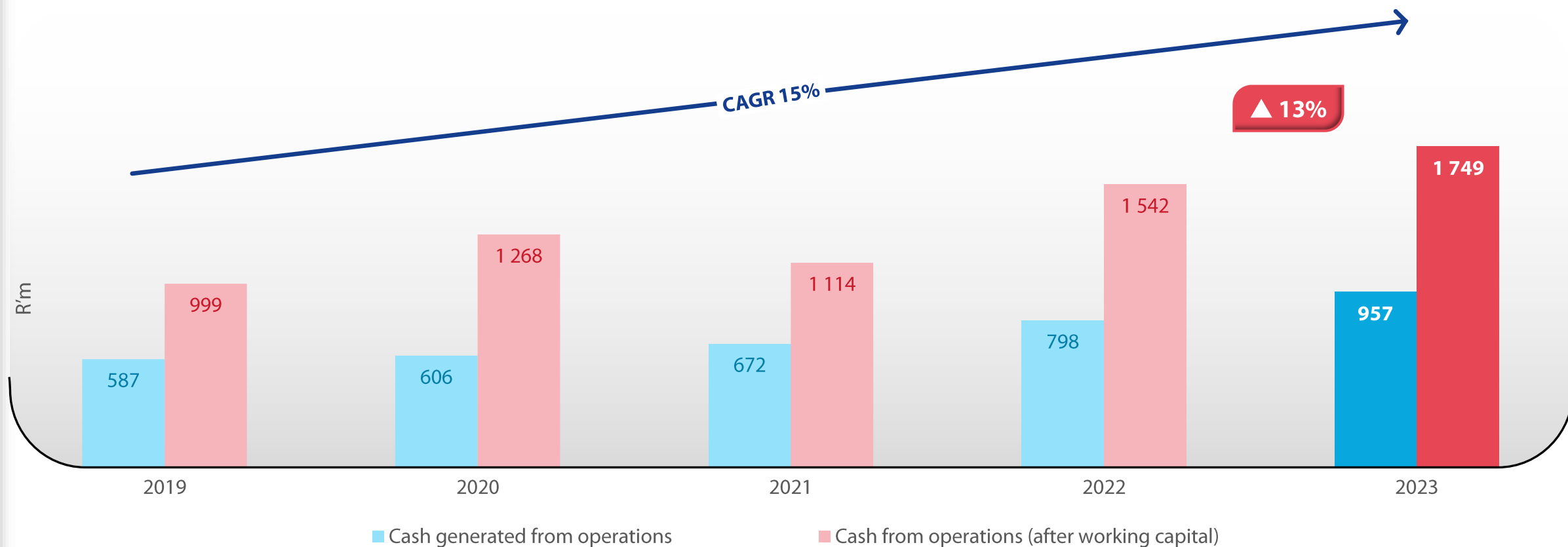
# DEBTORS BREAKDOWN

Normalisation of tertiary division trade receivables

|                             | Tertiary<br>as at 31 December 2022<br>R'm |
|-----------------------------|-------------------------------------------|
| Trade receivables           | 669.5                                     |
| Loss allowance              | (380.2)                                   |
|                             | <hr/>                                     |
|                             | 289.3                                     |
|                             | <hr/>                                     |
| Collections to 30 June 2023 | 281.0                                     |
| Net debtors remaining       | 8.3                                       |

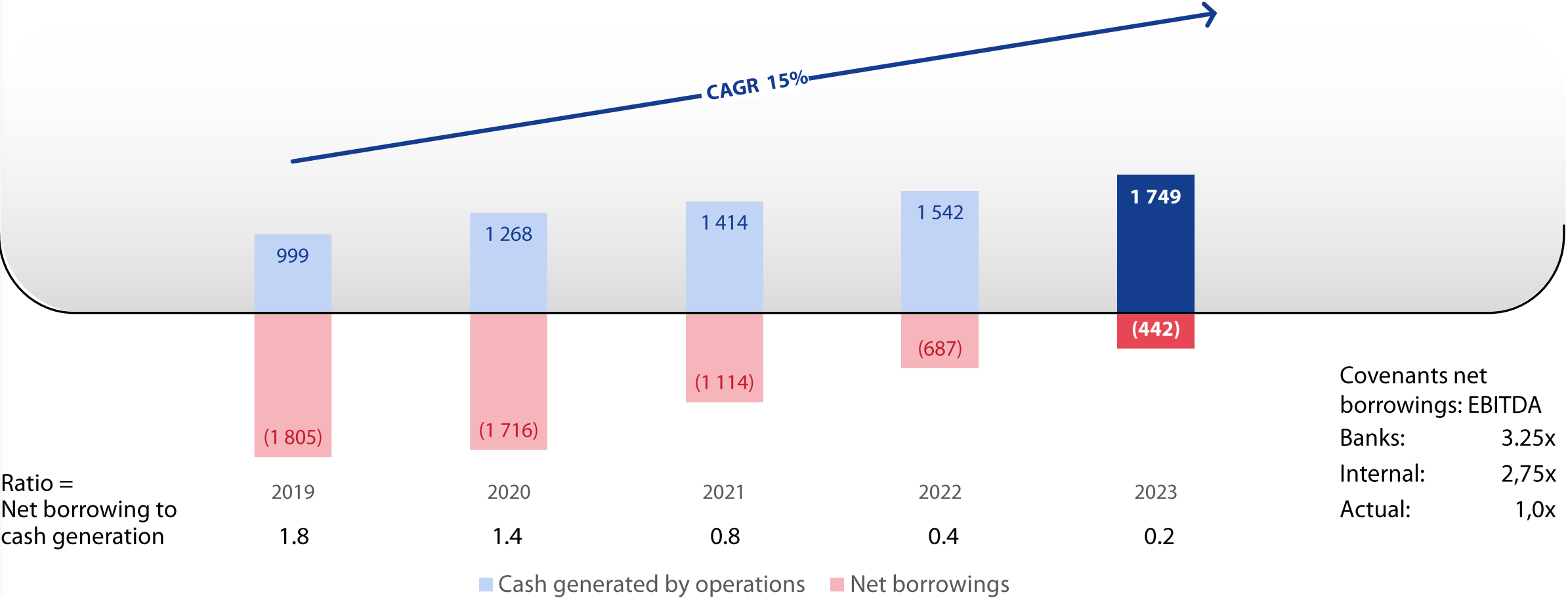
# CASH FLOW GENERATION FROM OPERATIONS

Demonstrates the inherent cash generating ability of our business



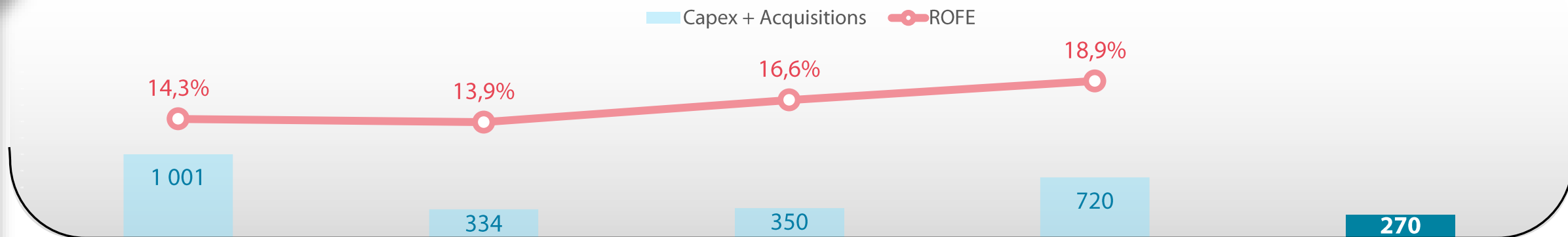
# CASH VS NET BORROWINGS

Strong cash generation, sound balance sheet and reduced borrowings



Covenants net borrowings: EBITDA  
Banks: 3.25x  
Internal: 2,75x  
Actual: 1,0x

# IMPROVING RETURNS ON FUND EMPLOYED



**2019**

Acquired:  
 **Summit College**  
(Rebranded Pinnacle College Kyalami)

Opened:  
 **Pinnacle College Founders Hill**

**2020**

Acquired:  
 **Glenwood House**

**Greenwood Bay College**

**Elkanah House - Western Cape**

Opened:  
 **Pinnacle College Copperleaf**

**2021**

Acquired:  
 **Makini schools**

Opened:  
 **Crawford International School Kenya**

**2022**

Opened:  
 **The Bridge Assisted Learning School**

**2023**

Opened:  
 **Trinityhouse Glenvista**

**Pinnacle College Linden**

**Pinnacle College Waterfall**

Opened:  
 **Evolve Online School**

Opened:  
 **Pinnacle College Raslouw**

Acquired:  
 **Capsicum Culinary Studio**

**Oxbridge Academy**

Opened:  
 **Rosebank College Polokwane Connected Campus**

Acquired:  
 **The Private Hotel School**

Opened:  
 **RC Bloemfontein Connected Campus**

**RC Pietermaritzburg Connected Campus**

**RC Durban Mega Campus**

Acquired:  
 **IIE MSA (Monash SA)**

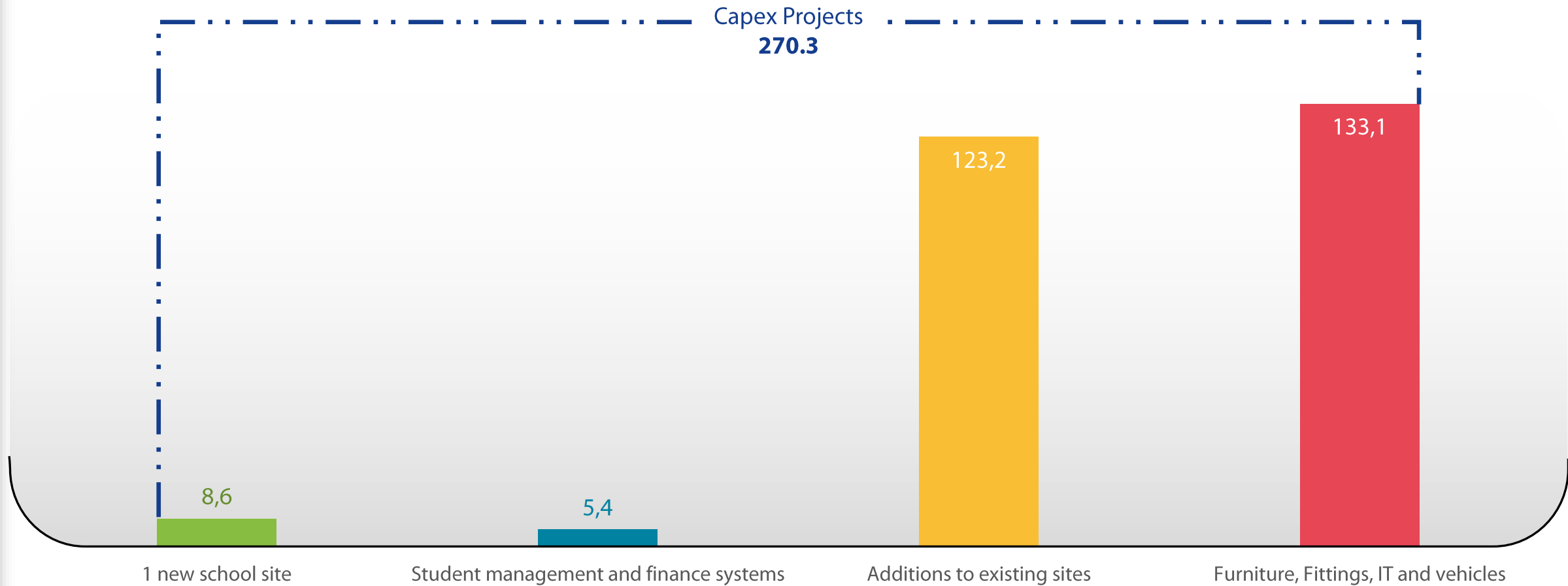
Opened:  
 **Rosebank College Cape Town**

**Rosebank College Nelson Mandela Bay**

Schools  
 Tertiary

# CAPEX

Capex expected between R650 – R750 million





## Inherent underlying demand for quality education

- SA driven by poor public offerings
- Africa: attractive growth prospects



## Robust, flexible business model

- Ability to leverage scale
- Agile and responsive
- Multi modes of delivery
- Significant resource capability
  - People
  - Systems and technology
  - Intellectual property



## Quality asset base

- Well established brand portfolio
- Significant free cash generation
- Sound balance sheet
- Good financial controls



## ADvTECH subscribes to relevant ESG principles



# INVESTMENT CASE



# DELIVERING SUPERIOR SHAREHOLDER RETURNS

Strong cash generation and sound balance sheet

A dark teal triangle containing the text '30.00' in large white font, with 'cents per share' in a smaller white font below it.

**30.00**  
cents per share

- Confidence in the robustness and sustainability of our business
- Current performance makes the dividend prudent and affordable
  - Dividend ▲ 30% from comparative period

**THANK  
YOU**

