



STRONG PERFORMANCE

ADvTECH Financial Results for the year ended 31 December 2022

Sound balance sheet

Good enrolment growth



ADVTECH CONTINUES TO DELIVER STRONG RESULTS



Group results

18%

Revenue



20%

Operating profit



20%

Headline earnings per share



20%

Normalised earnings per share



60.0 cents

Dividend per share

Divisional performance



14%

17%

Schoo	lc	rest	of	Africa
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Revenue 25%

Operating profit **69**%

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Operating profit

Revenue

Revenue	12%
Operating profit	12 %

Resourcing South Africa

Revenue 11%

Operating profit **7**%

Resourcing rest of Africa

Revenue 46%

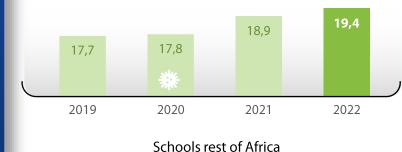
Operating profit 151%

GOOD PROGRESS ON KEY METRICS





Schools South Africa

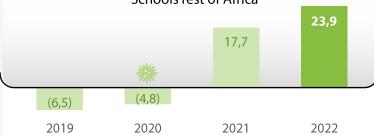


Return on funds employed



Features contributing to our success

Strong market position through portfolio of brands in both the schools and tertiary divisions



Tertiary division

23,0

2020

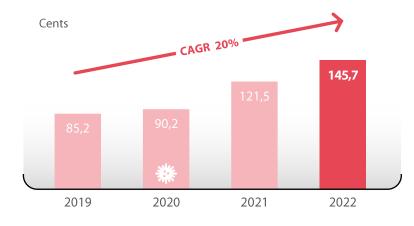
25,0

2021

24,9

2022





Clear focus on delivering value to our customers

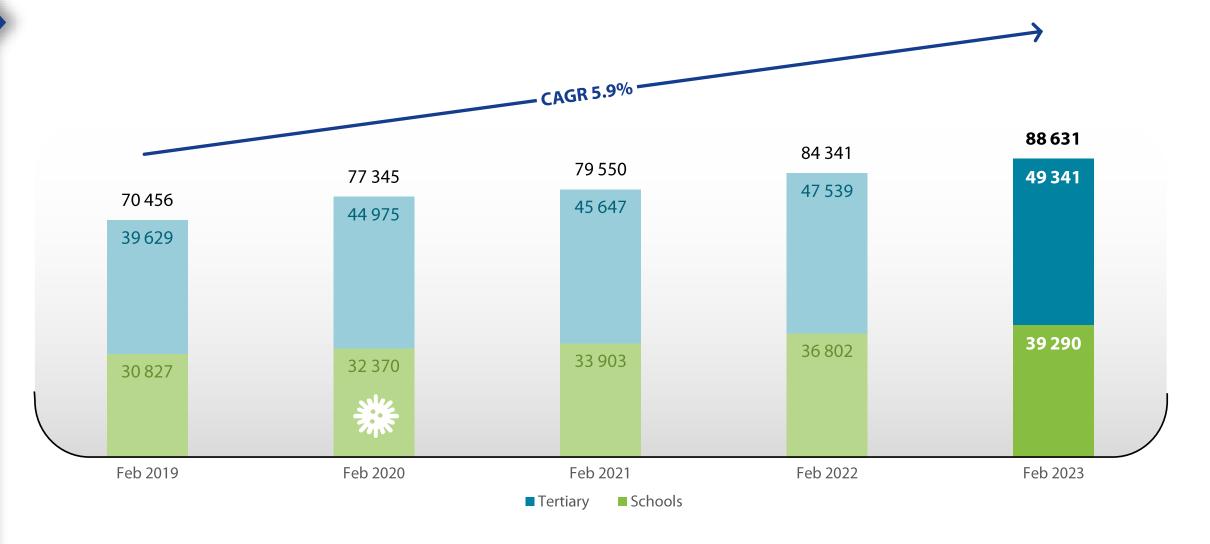
Unrelenting commitment to academic excellence central to our strategy

23,1

2019

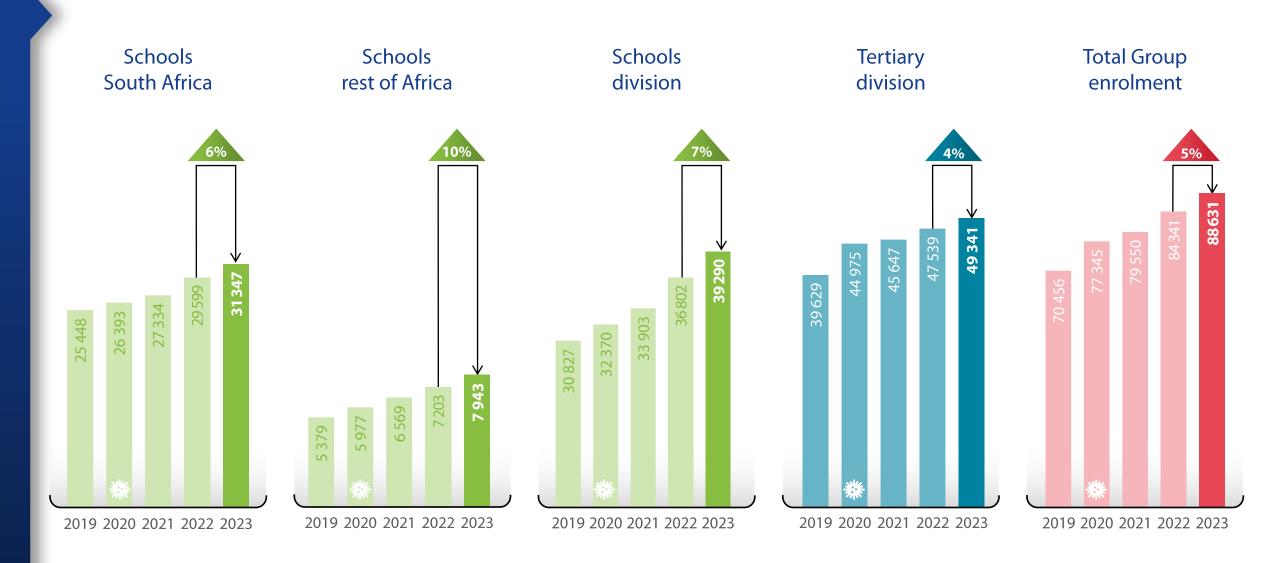
GROUP ENROLMENTS END FEBRUARY

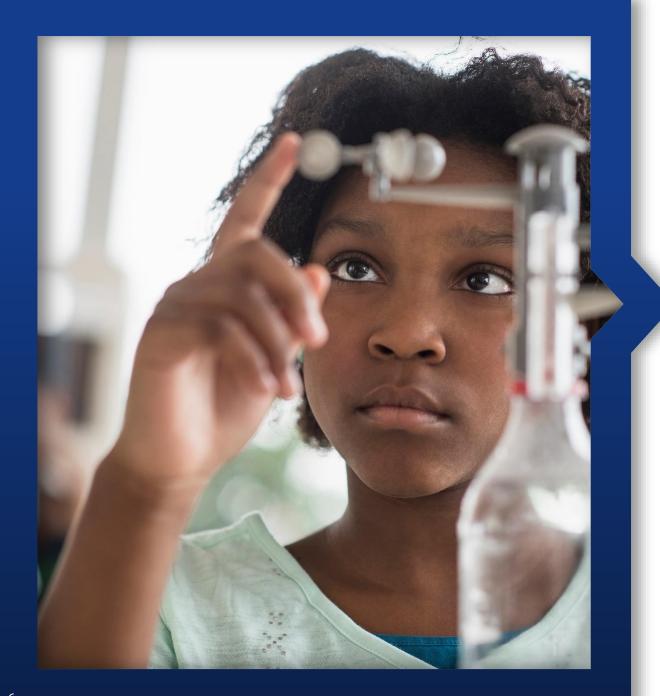




CONTINUED ENROLMENT GROWTH









OPERATING ENVIRONMENT

SUBDUED ECONOMIC ENVIRONMENT



IMF

• Oct 2022: downgrade from

1.4% to **1.1%**

Mar 2023: decelerated

0.1%

1.1%

0.3%

SARB

• Nov 2022:

• Jan 2023:

SA Government

• Feb 2023: revised from

1.4% to **1.1%**

Unemployment rate

Including discouraged workers

42.6%

7%

32.7%

2023 current inflation rate Consumer price index (CPI)

"Africa set to outperform the rest of the world in economic growth over the next two years" **Africa**

Real GDP in 2023 and 2024 averaging around

(global averages 2.7% and 3.2%)

2050:

Population doubling to

Needing education

2021

scholars in private education

Urbanisation

2010:

By 2030:

Currently 40% of population is

4%

2.5bn

1.2bn

66m

35%

50%

0-14 years

Sources: IMF/<u>SARB website</u>/National budget speech 2023/Stats SA/ CEIC/ World Bank/<u>www.statista.com</u>/African Development Bank Group said in Africa's Macroeconomic Performance and Outlook report for the region

FACTORS AFFECTING DEMAND FOR QUALITY EDUCATION



1

Public vs private institutions

Public institutions continue to experience shortages of critical resources

Schools

From 2000 – 2022 the number of:

Public schools: ▼16%

Public schools

student enrolments: ▲9%

Independent schools

student enrolments: ▲187%

Higher education institutions (HEIs)¹

From 2012 – 2020, number of:

 Independent HEIs student enrolments

▲ 106%

2

Quality of teaching

Teacher to student ratio:

Public schools: 1:31

Private schools: 1:16

South Africa ranked **3rd last** out of 64 countries for maths and science

Basic education – Grade 5s

37% - basic understanding of maths

28% - basic understanding of science

Higher education – undergraduate completion rates:

12% - computer science and information systems

13% - maths and statistics

17% - physical science

21% - engineering

Matric pass rate

By 2022, out of 100 students from the grade 1 class of 2011:

66 reached matric

49 passed matric

• 24 obtained bachelor passes

Matric pass rates

ADvTECH IEB: 99.5%

IEB: **98.4**%

ADvTECH DBE: **95.6%** DBE: **80.1%**

Bachelor degree pass rates

ADvTECH IEB: 90.8%

IEB: **89.3**%

ADvTECH DBE: 71.5%

DBE: **26.7%**

University subsidies

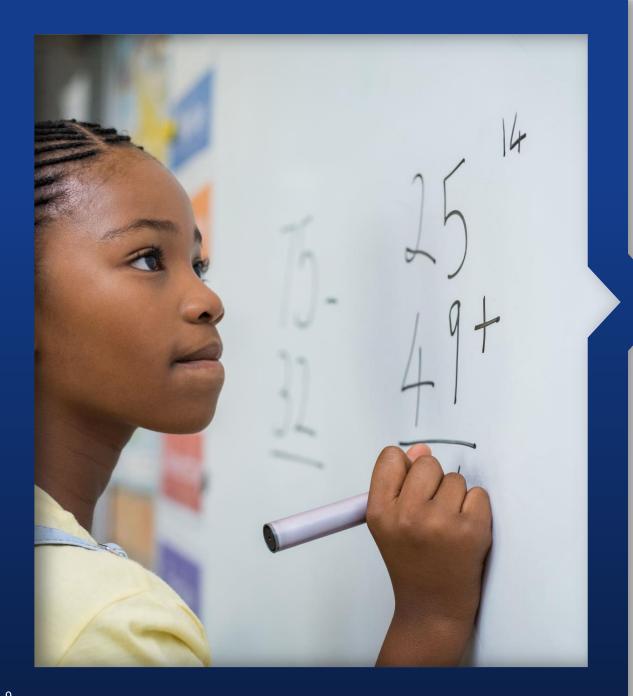
Education budget as % of national budget decreasing

• 2022/23: **20.1%**

• 2023/24: **19.8**%

• 2024/25: **19.7**%

• 2025/26: **19.6**%





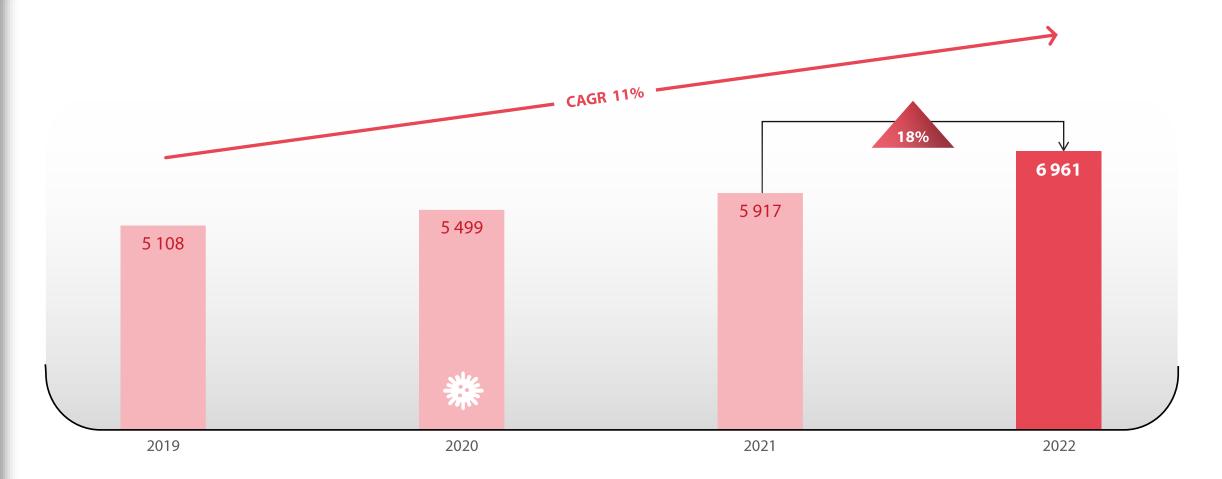
FINANCIAL PERFORMANCE

The group's strong financial performance, solid cash generation and robust balance sheet are evidence of our sound business model, clear market focus and continued emphasis on effectiveness and efficiencies.

GROUP REVENUE (R'M)



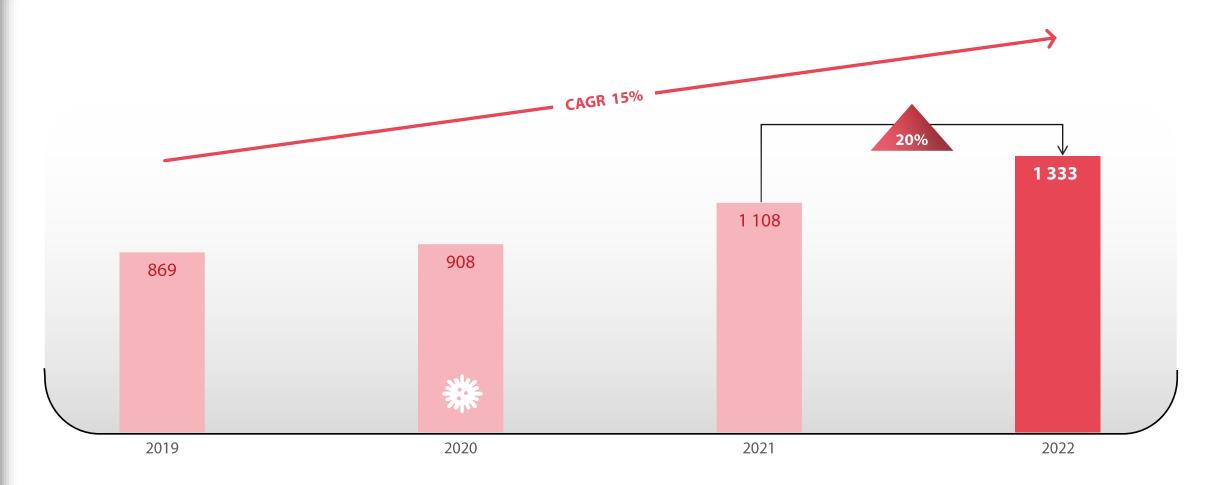
Consistent growth



GROUP OPERATING PROFIT (R'M)



Continued strong growth

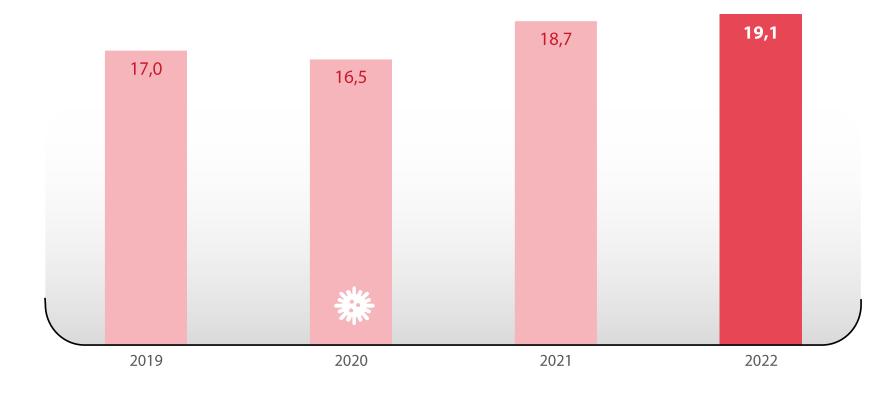


GROUP OPERATING MARGIN (%)



Improved due to:

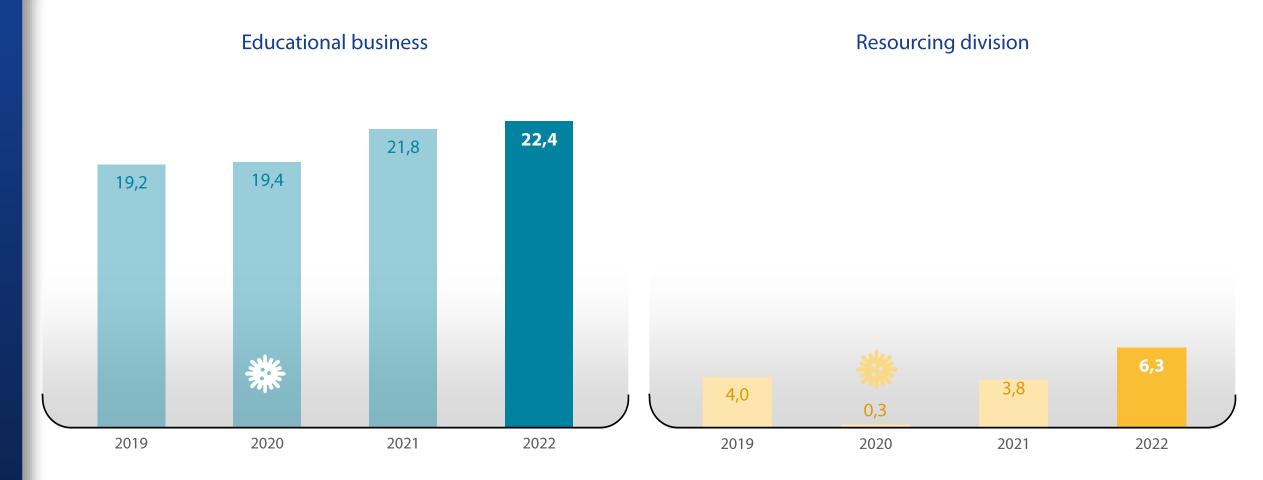
- Operating leverage resulting from enrolment growth
- Continued focus on efficiency improvements



GROUP OPERATING MARGIN

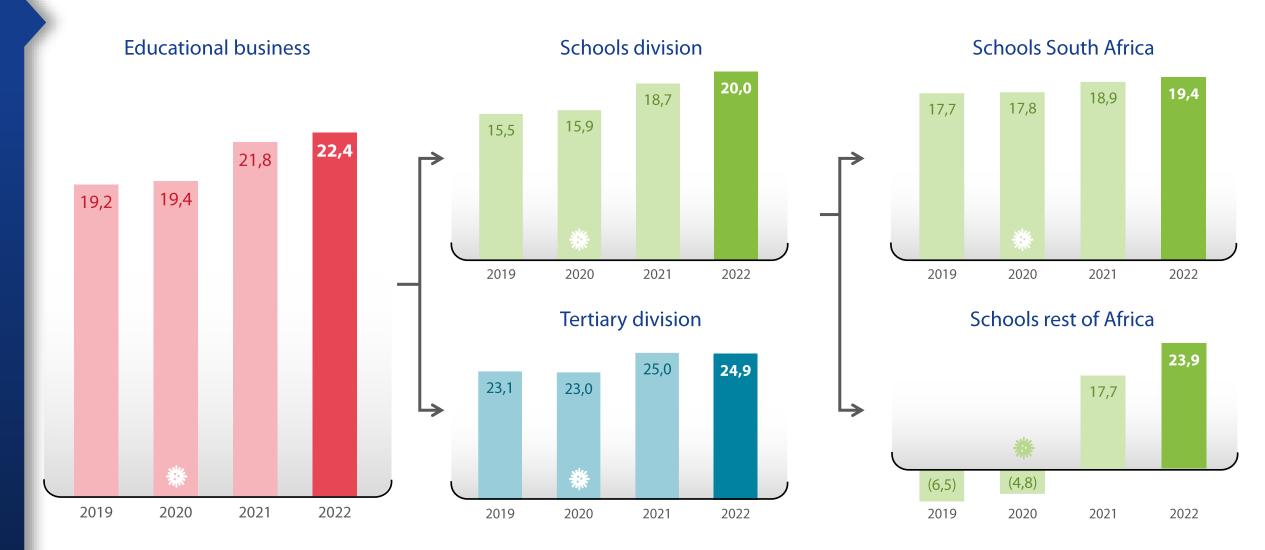


Operating leverage and efficiency driven



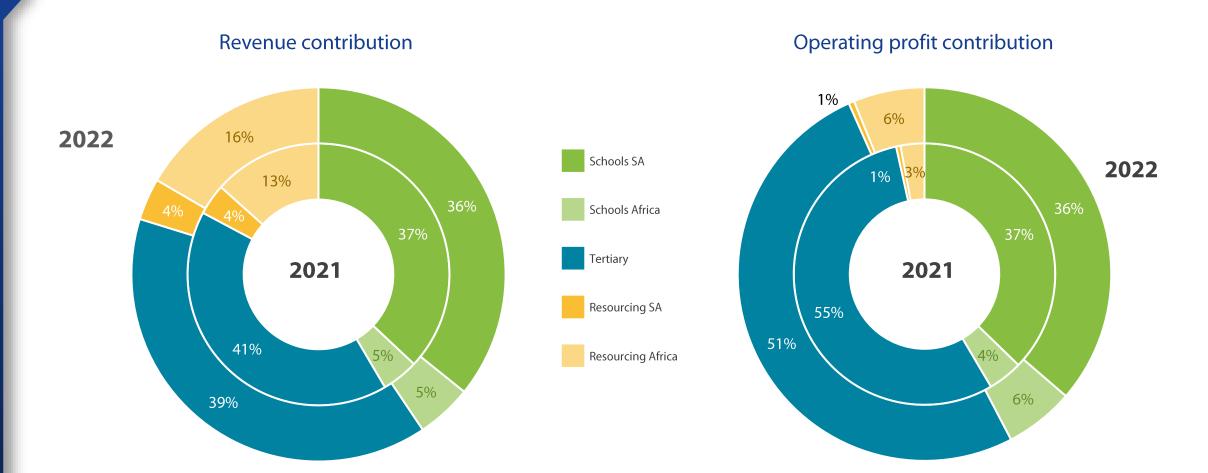
IMPROVED OPERATING MARGINS (%)





SEGMENTAL OVERVIEW

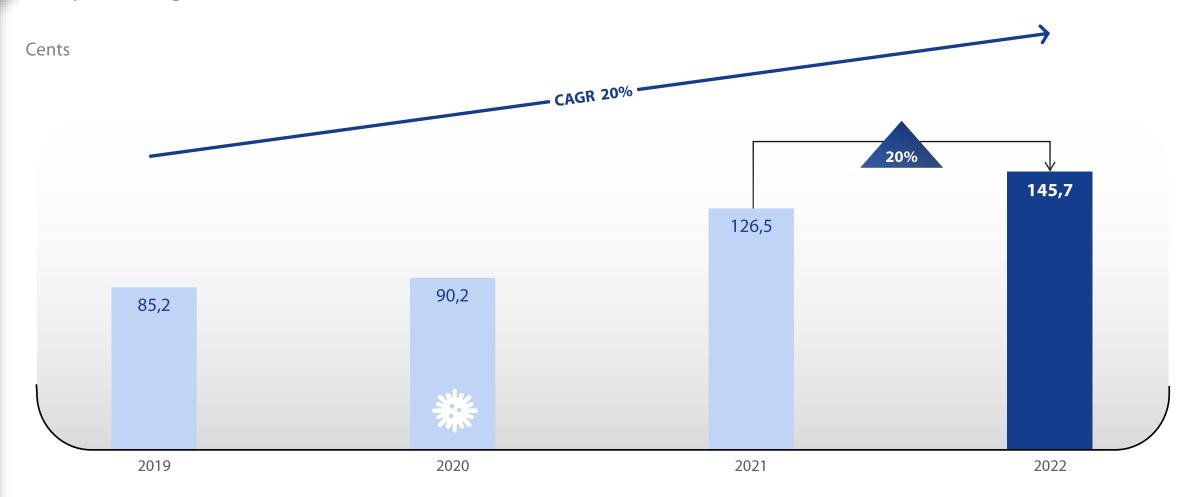




NORMALISED EARNINGS PER SHARE

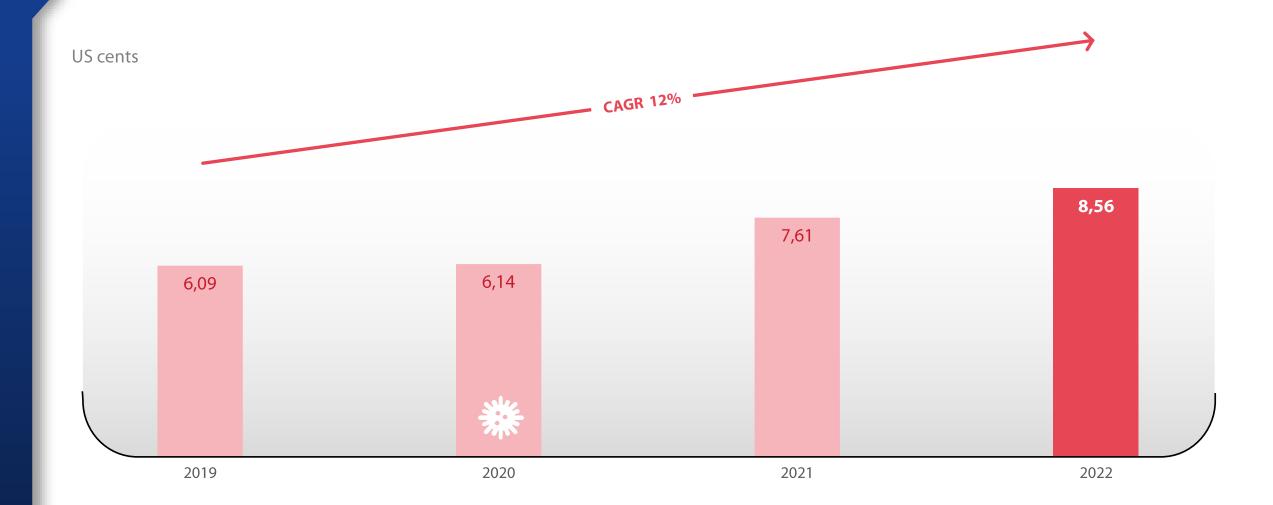


Compounded growth rate of 20%



NORMALISED EARNINGS PER SHARE – US\$









LOADSHEDDING

ADvTECH is serious about sustainability

- Successfully implemented measures to ensure that our ability to deliver high-quality education remains unaffected
- Embedded technology, with centralised monitoring, to reduce electricity and water consumption
- Result: despite increase in cost of water and electricity, rent and occupancy cost only increased from R301 million to R303 million in 2022
- Piloting solar solutions at two sites to understand the viability of rolling out group wide

Electricity and water consumption



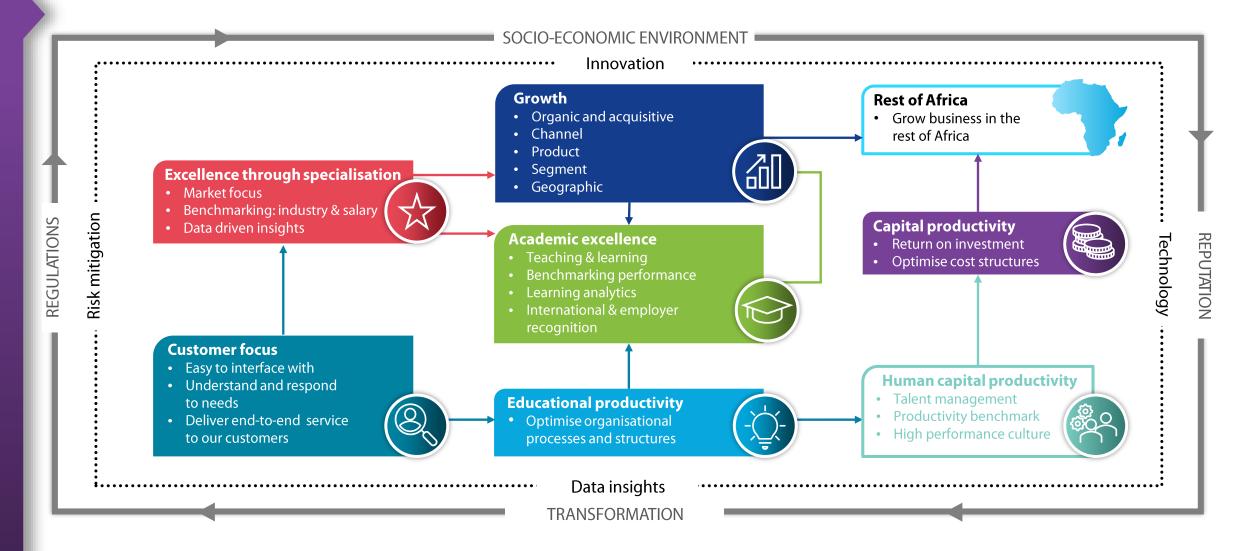
Metered tracking



Seek new opportunities to reduce consumption

STRATEGIC OBJECTIVES





DEVELOPMENT OF THE GROUP'S COMPETITIVE ADVANTAGE



Ability to leverage scale



Continued growth in SA:

- Comprehensive well established footprint
- Established premium brands
- Growing mid-fee brands
- Good growth opportunities in the rest of Africa
- Growing demand for quality education
- Have the experience, capability and scale to deliver
- Building track record

Progress to become the dominant Pan-African education business

PHASES OF DEVELOPMENT



- Building a solid platform
- on a journey to a sustainable competitive advantage

Standardise

Revised and improved

- Structures
- Systems
- Brand portfolios and value proposition
- Brand resources
- Standardised systems
 - GSS automated transactional finance
 - D365 finance system
 - SIS Student information system

Operational optimisation

- Benchmarking
- Targets
- Performance management
- Development programmes:
 - Principals development programme
 - Customer service
 - Marketing
 - Finance skills

Building a sustainable competitive advantage through leveraging unique competencies

Leader in teaching and learning:

- Teacher training and development
- Education Faculty: developing our own teachers
- Innovative remuneration and reward

Embedding technology for education:

- Integrating technology in teaching and learning
- Data driven insights
- Adaptive and personalised learning

Leveraging scale to deliver value:

- Unique advantage: integrated education business with schools and tertiary
- Systems capability and standardisation

1st PHASE



2nd PHASE



3rd PHASE



SCHOOLS DIVISION







Schools division







 Continued to win market share in a tough operating environment





Schools in the rest of Africa:

- Strong enrolment growth with commitment to quality education and efficiency gains
- Confidence for future expansion

COMPREHENSIVE BRAND PORTFOLIO



Schools division





27 Schools Traditional / Holistic



20 Schools Specialised academic support and assisted learning





8 Schools Mid-fee

PINDE CLE

COLLEGES

Makini Sachools

Preschool | Primary | High

47 Schools Early childhood development



5 Schools Online / homeschooling

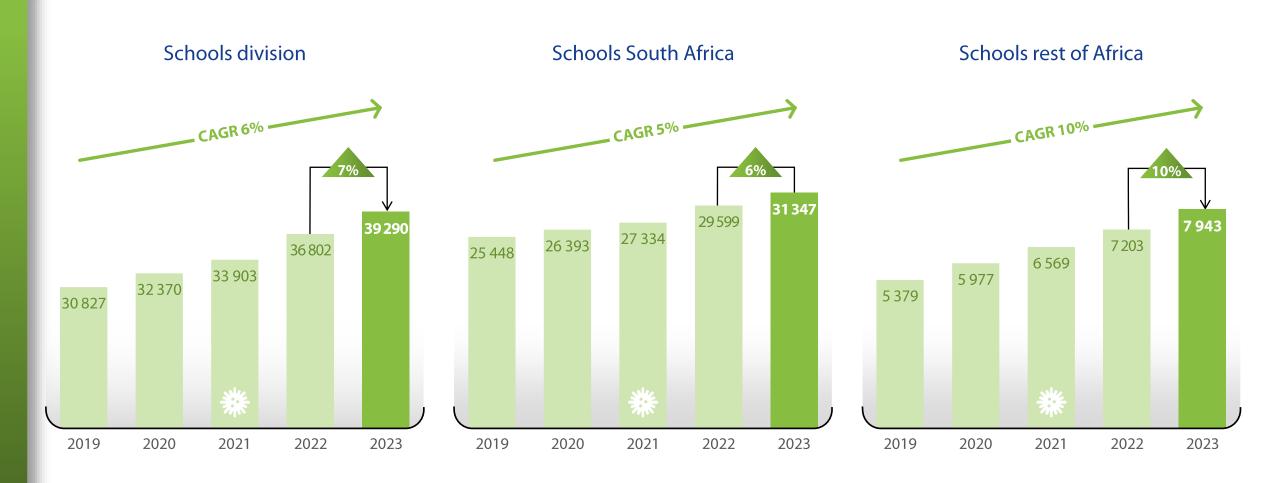


3 Schools

SCHOOLS: STUDENT ENROLMENTS



Continued growth in enrolment numbers



SCHOOLS DIVISION



Continued growth in enrolment numbers



SCHOOLS – SOUTH AFRICA



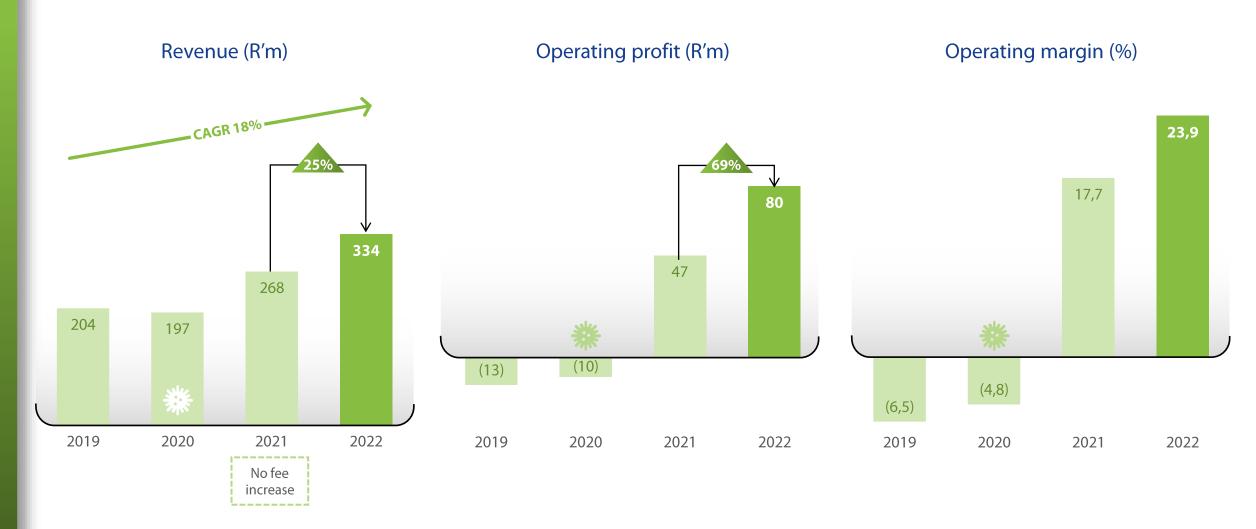
Good enrolment growth and solid financial performance



SCHOOLS – REST OF AFRICA



Strong growth, commitment to quality education and efficiency gains



ACADEMIC RESULTS ACHIEVED IN SOUTH AFRICA



Outstanding results in line with promise of academic excellence

Independent Examination
Board (IEB) results

Matric pass rate

ADvTECH IEB students
99.5%
IEB students
98.4%

Bachelor degree pass rate

ADvTECH IEB students
90.8%
IEB students
89.3%

Department of Basic Education (DBE) results

Matric pass rate

ADvTECH DBE students
95.6%
DBE students
80.1%

Bachelor degree pass rate

ADvTECH DBE students
71.5%
DBE students
26.7%

ADvTECH students

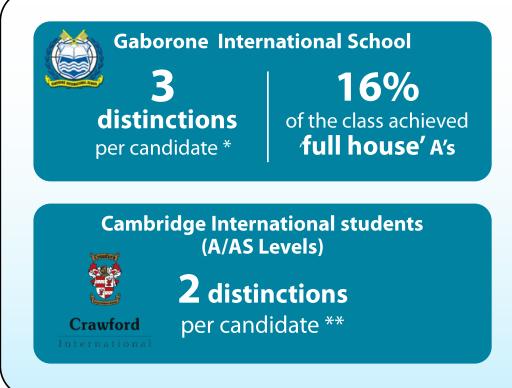
distinctions
per candidate

10% students with 6+ distinctions

ACADEMIC RESULTS ACHIEVED – REST OF AFRICA



Outstanding academic delivery establishing ADvTECH's credentials





^{*} GIS results aligned to South African Grade 11

^{**} Crawford International School Cambridge International results aligned to South African "Grade 13"

GABORONE INTERNATIONAL SCHOOL







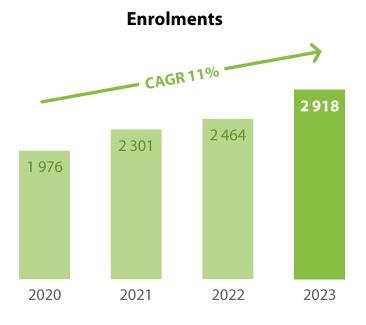








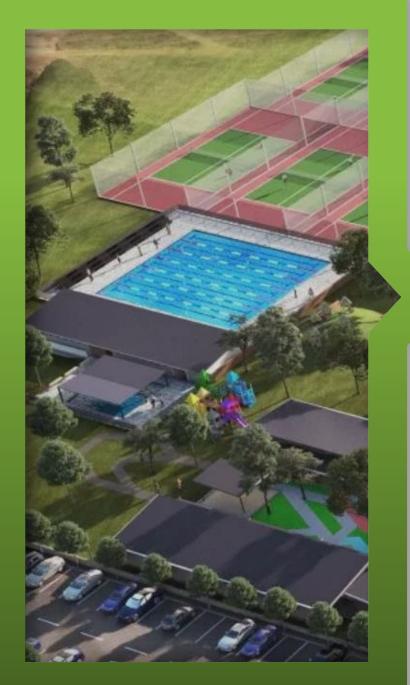
- State of the art Science and Technology centre for high school completed.(projectors in every classroom, laser cutter, and 3D printers).
- Sports facilities were upgrade
- Development of the next phase brought forward to meet enrolment growth



PINNACLE RASLOUW IN CENTURION







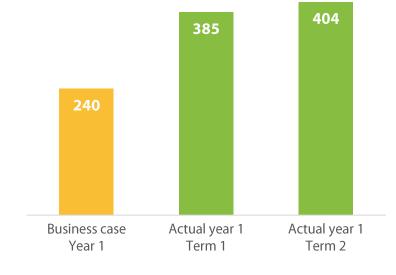


PINNACLE RASLOUW IN CENTURION OPENED IN JANUARY 2023



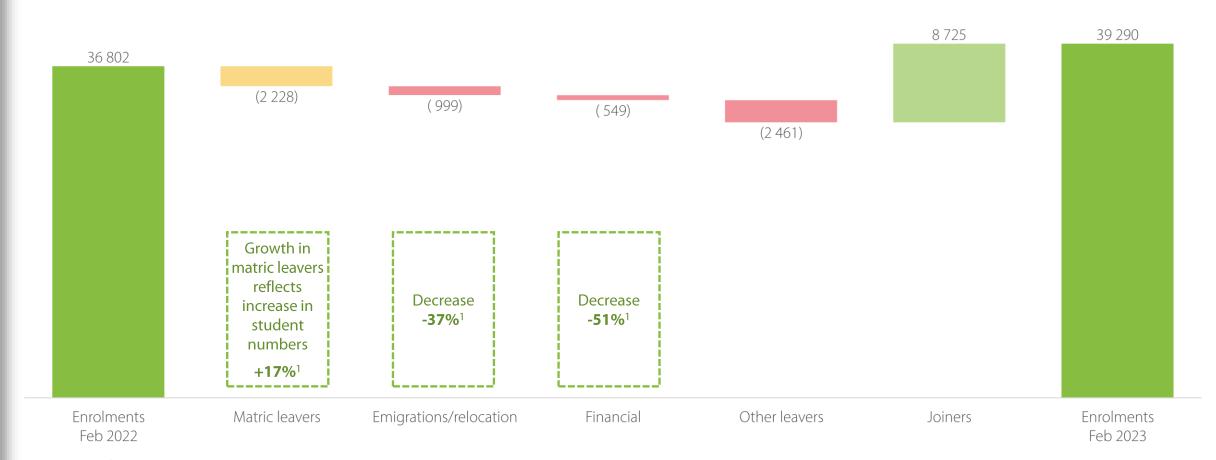
Enrolments

 Enrolments exceeded expectations necessitating the need to bring forward phase two of the project to 2023



SCHOOLS ENROLMENT MOVEMENT





^{1.} Percent change from 2022 to 2023

SCHOOLS BUILDING CAPACITY



Competitive advantage

	Feb 2019	Feb 2020	Feb 2021	Feb 2022	Feb 2023	
Students enrolled ('000)	30.8	32.4	33.9	36.8	39.3	
Existing building capacity ('000)	38.2	41.2	41.5	44.5	46.7	
% Existing building capacity utilised	81%	79%	82%	83%	84%	
Ultimate capacity	54.8	56.8	56.8	56.8	59.8	
% of ultimate capacity utilised	56%	57%	60%	65%	66%	





TERTIARY DIVISION

32

Campuses (2021: 32)



Revenue contribution

39%

(2021: 41%)

R2.7 billion

(2021: R2.4 billion)





Tertiary division

- Continuing the trend of good performance
- Quality academic offering with multi-channel modes of delivery

WELL ESTABLISHED BRAND PORTFOLIO



Tertiary division





- Higher certificates
- Diplomas
- Degrees
- Postgrad to masters
- Face-to-face
- Online
- Blended
- Part-time
- 9 campuses



- Higher certificates
- Diplomas
- Degrees
- Face-to-face
- Online
- Blended
- Part-time
- 9 campuses



- Higher certificates
- Diplomas
- Degrees
- Postgrad to doctoral
- Face-to-face
- Online
- Blended
- Part-time
- SLP
- 4 campuses





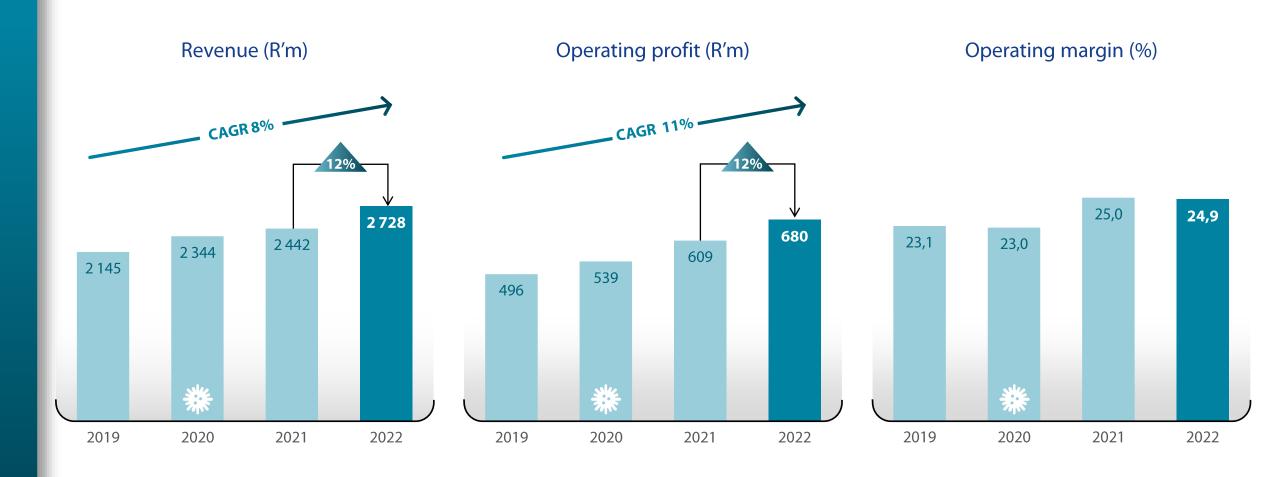
- Vocational
- Higher certificates
- Diplomas
- Advanced diploma
- Degrees
- 8 campuses

- Vocational
- Higher certificates
- Diplomas
- SLP
- Distance

TERTIARY DIVISION



Various Capex expansions – margins maintained



ROSEBANK COLLEGE – JOHANNESBURG







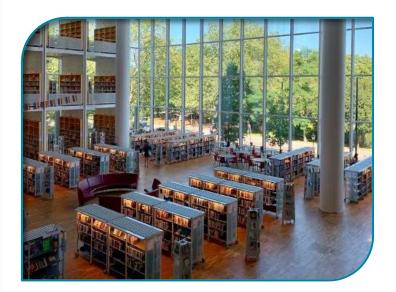


ROSEBANK COLLEGE – JOHANNESBURG

MEGA CAMPUS

Largest number of enrolled students (+8 900) on a private HEI campus in SA

- Purchase of adjacent building to create a student precinct
- Planned upgrades to create a social environment where students can collaborate, learn and experience student life

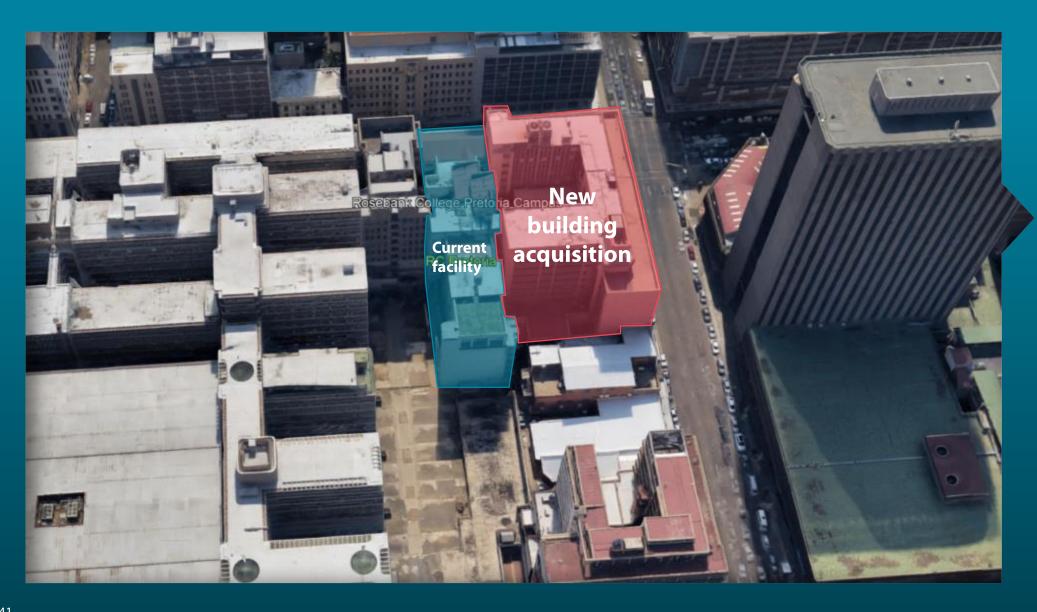






ROSEBANK COLLEGE - PRETORIA









ROSEBANK COLLEGE – PRETORIA MEGA CAMPUS

Created through merger of Sunnyside and CBD campuses

 Purchase of adjacent building to create a student precinct, with study, entertainment and collaboration spaces to enhance student life







VARSITY COLLEGE







VARSITY COLLEGE EXPANSION

- Expansion of both Pretoria and Waterfall campuses to expand space and provide enhanced student experience
- Maintained margin







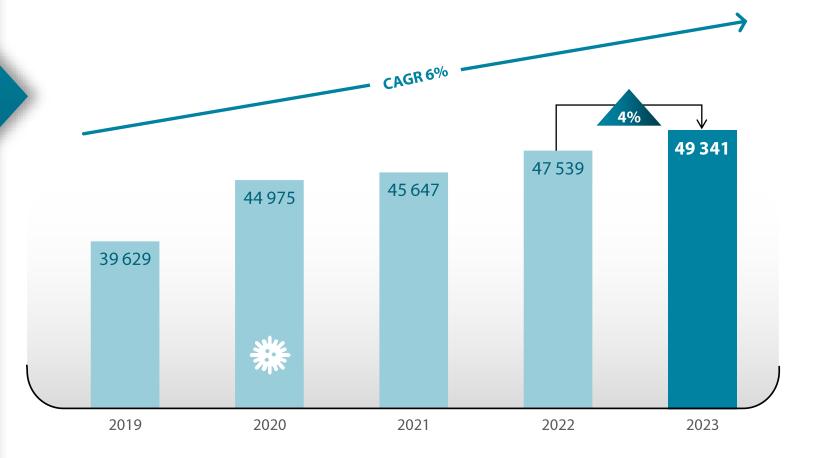






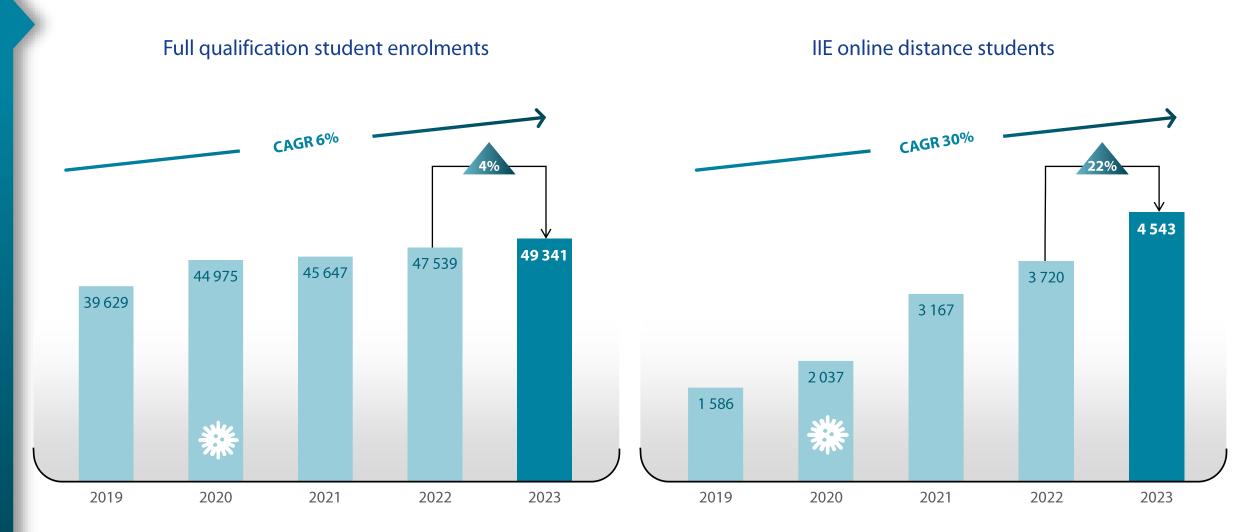
TERTIARY: FULL QUALIFICATION STUDENT ENROLMENTS

Expanded our academic offering and multi-mode of delivery



TERTIARY ENROLMENTS

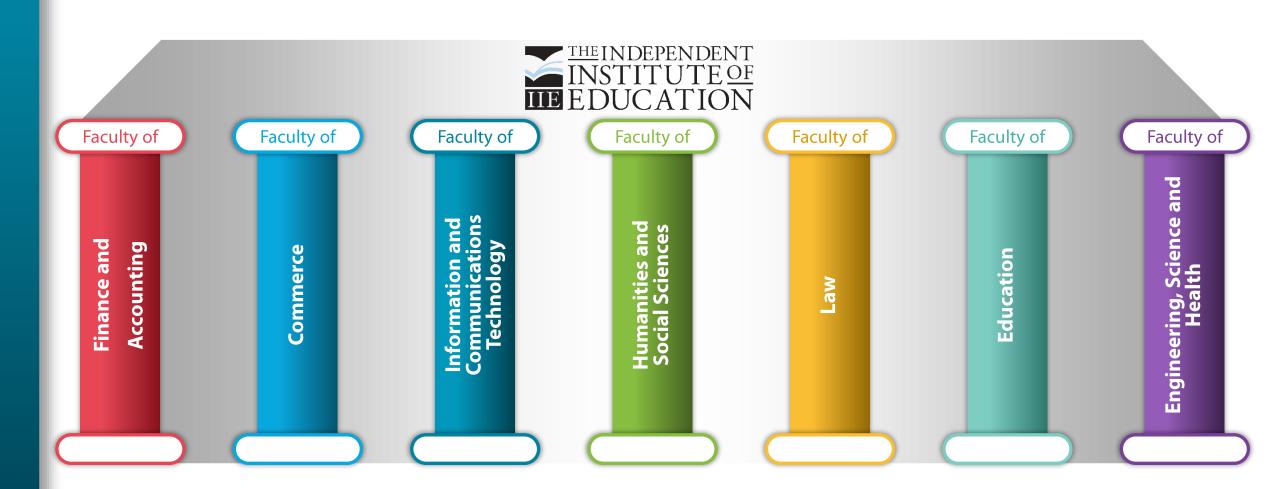




TERTIARY DIVISION / 'PRIVATE UNIVERSITY'

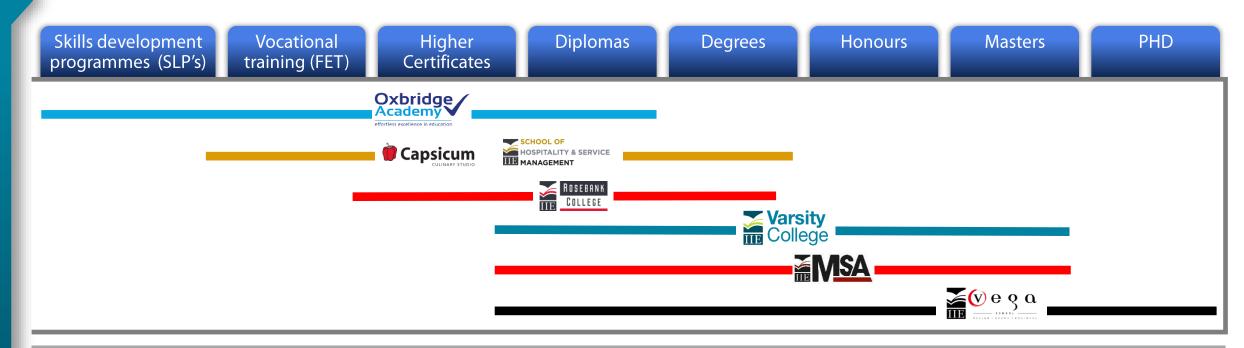


Faculties



COMPREHENSIVE RANGE OF QUALITY QUALIFICATIONS





Multi-channel modes of delivery available any time & at any place



Pack & Post

Oxbridge

Online

- Oxbridge
- Rosebank College
- Varsity College
- Vega
- IIE HSM



Part-time

• All brands



Blended

- Rosebank College
- Varsity College
- Vega

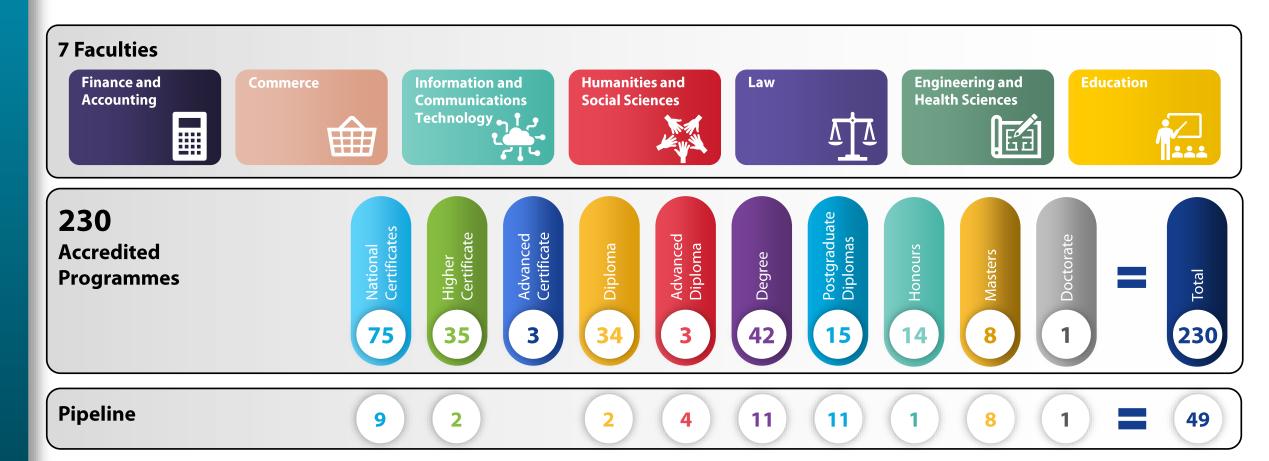


- Capsicum
- Rosebank College
- Varsity College
- Vega
- IIE MSA

QUALIFICATION PIPELINE



230 registered and accredited qualifications



MODES OF DELIVERY – QUALITY OF SUPPORT



Advantage of a central academic team

Multi-channel modes of delivery: Face-to-Face/ on campus Blended Online/ Distance Part-time

- Invested in Learning Management System (LMS) and other enabling technologies
- Integrated Student Information System
- Ability to track, measure individual student progress
- Sophisticated reporting from assessment to qualification level

- Centralised Academic Team:
- Experts in teaching and learning practices
- Centralised quality assurance
- Research and scholarship
- Centralised programme and assessment development





THE MINISTER OF HIGHER EDUCATION AND TRAINING PUBLISHED THE CRITERIA AMENDMENT ACT 2016

- 1 Draft criteria published
 - Provides broad brand descriptors, lacks detailed criteria
 - Challenging but positive stepping stone
- 2 Public comment
- 3 Gazette





RESOURCING DIVISION



Resourcing division South Africa

• Increase market share in SA in a tough environment

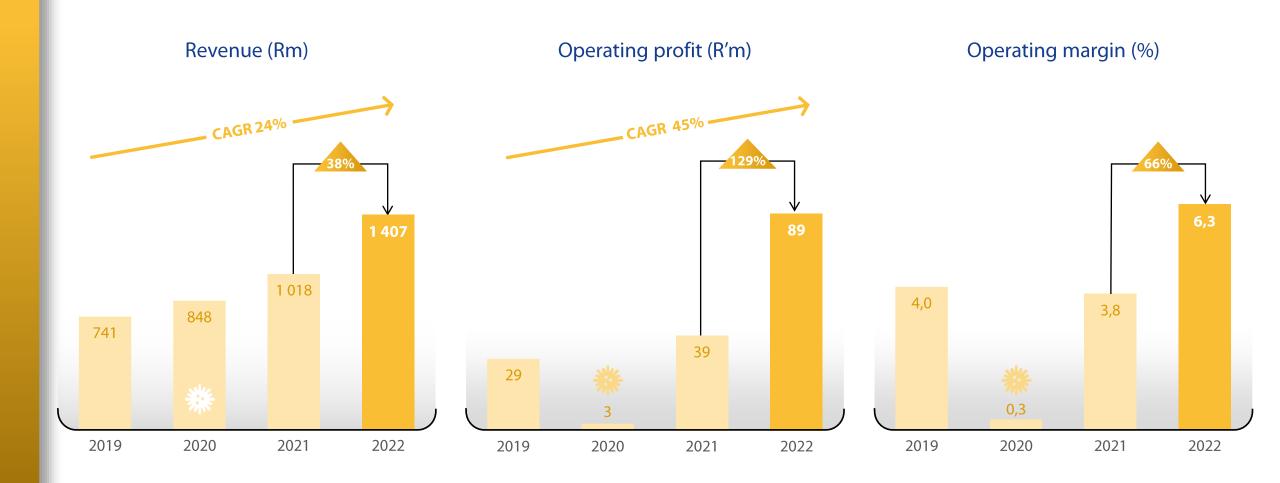


Resourcing division rest of Africa

- Strong overall performance lead by outstanding performance in the rest of Africa
- Strategy to expand into the rest of Africa delivers good results
- Growing additional business segment
- Increase market share in SA in a tough environment

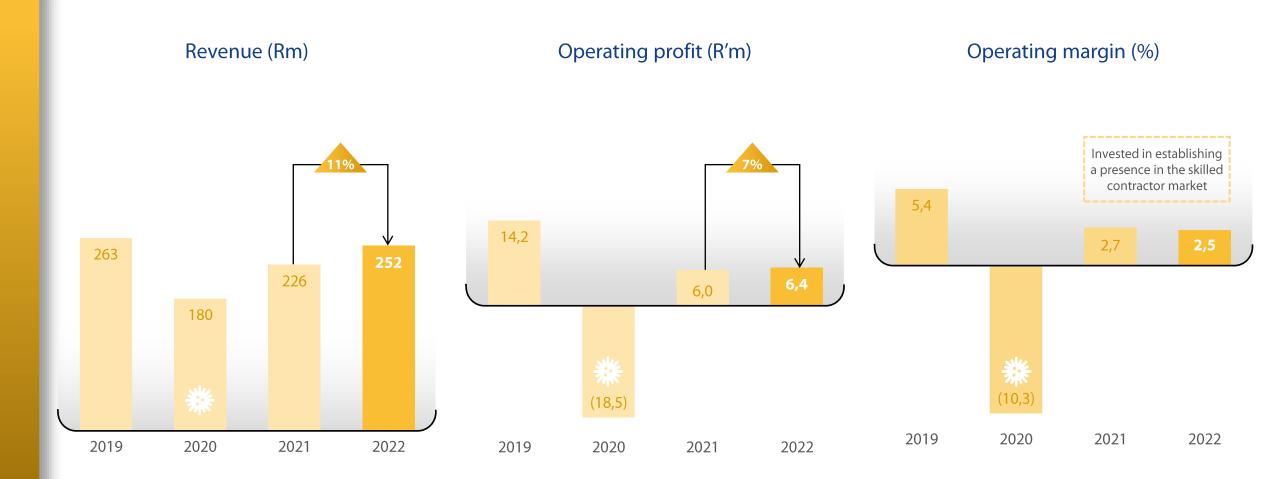
RESOURCING DIVISION





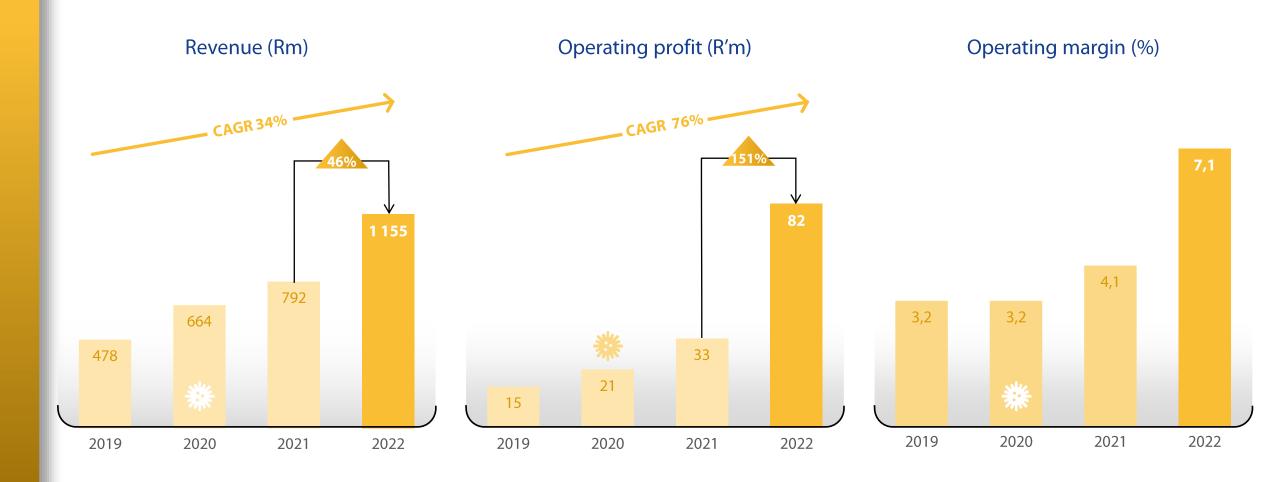
RESOURCING SOUTH AFRICA





RESOURCING REST OF AFRICA









SOUND BALANCE SHEET

DEBTORS BREAKDOWN



R'm	2022				2021			
	Group total	Schools	Tertiary	Resourcing	Group total	Schools	Tertiary	Resourcing
Trade receivables	802.0	90.5	669.5	42.0	564.8	81.8	446.9	36.1
Loss allowance	(437.5)	(54.4)	(380.2)	(2.9)	(321.0)	(46.6)	(272.6)	(1.8)
	364.5	36.1	289.3	39.1	243.8	35.2	174.3	34.3
Coverage of debtors' balance	55%	60%	57%	7%	57%	57%	61%	5%
Credit losses	257.1	24.9	230.5	1.7	117.3	1.9	114.1	1.3
Credit losses as % of revenue	4%	1%	8%	0%	2%	0%	5%	0%

Post year-end tertiary collections = R205 million

CASH FLOW GENERATION FROM OPERATIONS



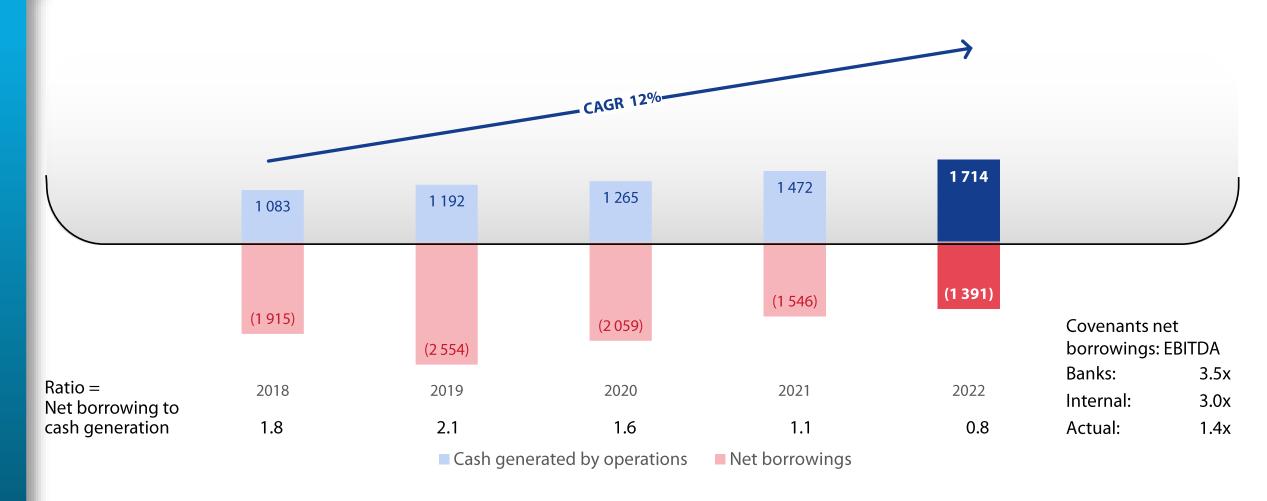
Emphasises the inherent cash generating ability of our business



CASH VS NET BORROWINGS

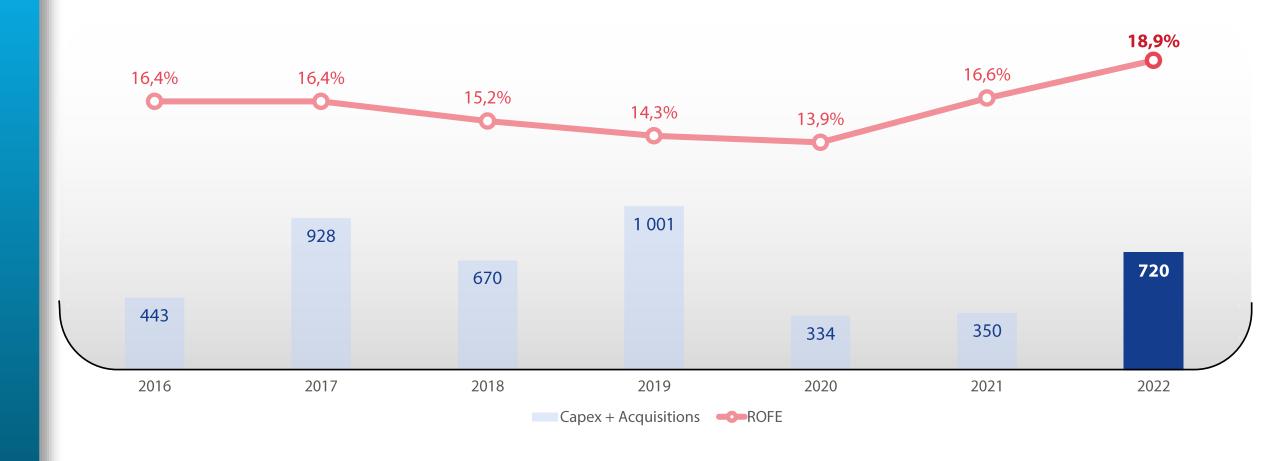


Strong cash generation and sound balance sheet



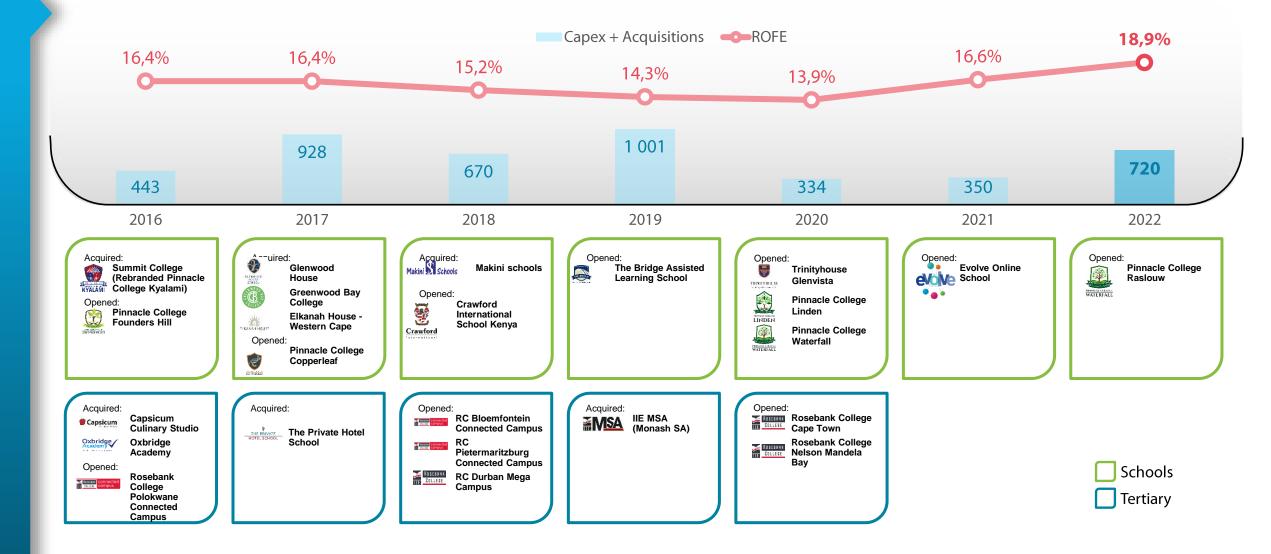
INVESTMENT VS ROFE





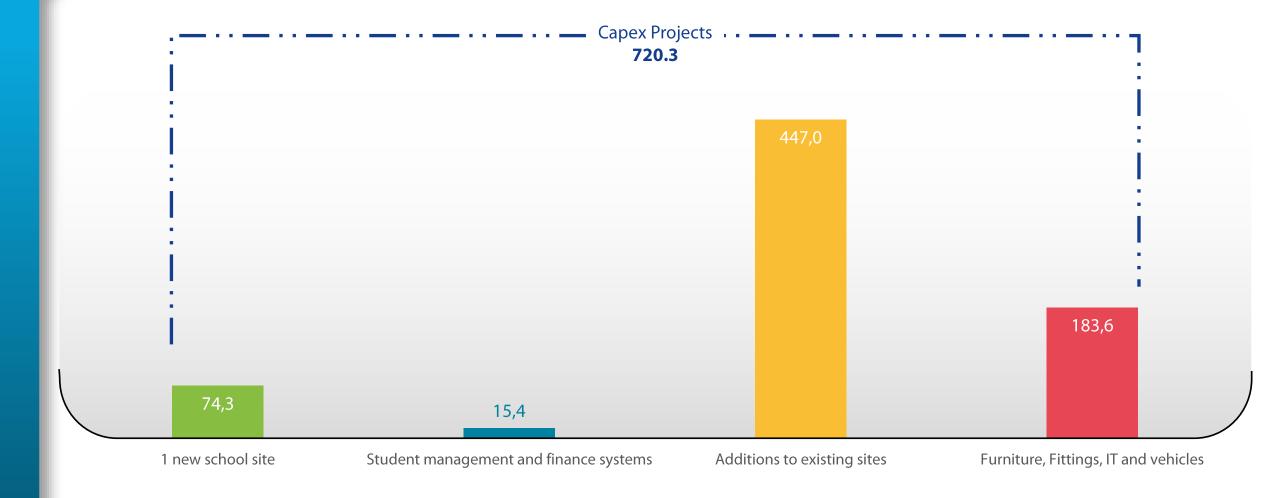
IMPROVING RETURNS ON FUND EMPLOYED





CAPEX









Inherent underlying demand for quality education

- SA driven by poor public offerings
- Africa: attractive growth prospects

Robust, flexible business model

- Ability to leverage scale
- Agile and responsive
- Multi modes of delivery
- Significant resource capability
 - People
- Systems and technology
- Intellectual property



Quality asset base

- Well established brand portfolio
- Significant free cash generation
- Sound balance sheet
- Good financial controls



ADvTECH subscribes to relevant ESG principles



INVESTMENT CASE

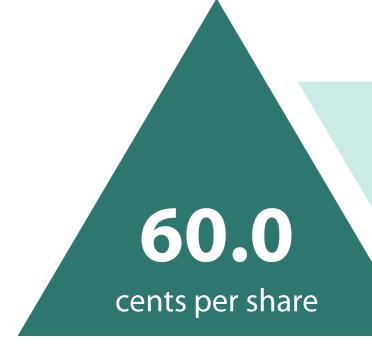




DECLARATION OF DIVIDEND



Strong cash generation and sound balance sheet



- Confidence in the robustness and sustainability of our business
 - Current performance makes the dividend prudent and affordable
 - Dividend ▲ 20% comparative period

THANK YOU

