Regular Meeting of the Village of Sundridge Council

Wednesday, September, 9, 2026 at 6:00 p.m.

Village of Sundridge Council Chambers

Council Meetings will be audio recorded and recordings will be posted on the municipal website. If connection is lost during the meeting, it will proceed and if possible, a recording of the meeting will be made available. The minutes will remain the official record of the meeting.

Join Zoom Meeting

https://us02web.zoom.us/j/81471699666?pwd=kveDaKFsGUldUFPpBOoFzKenesWg5S.1

COUNCIL AGENDA

1) CALL TO ORDER

The Chair, Mayor Shawn Jackson called the meeting to order at

LAND ACKNOWLEDGEMENT

The Village of Sundridge would like to acknowledge that we are meeting on Williams Treaty Lands and they are the traditional home of the Anishinabek First Nations. We wish to honour the original inhabitants, thanking them for their land stewardship and recognizing our responsibilities to promote the healing of our communities through earnest and sincere application of the Truth and Reconciliation Commission recommendations. Miigwech."

2) APPROVAL OF AGENDA

Moved By: Choose an item.
Seconded By:

THAT the agenda for the September 9, 2026 regular meeting be approved as circulated.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

3) DECLARATION OF PECUNIARY INTEREST

4) PLANNING MATTERS - None

5) DELEGATIONS - None

6) PRESENTATIONS - None

7) CONSENT ITEMS

[Items from the Consent List may be moved by members to be discussed under Section 9 – New Business/Action Items]

7 (E.1) Follow Up List – September 4, 2026
7 (E.2) Letter from Solicitor General re 2027 OPP Billing
7 (E.3) DSSAB August 2026 CAO Report
7 (E.4) JBC – July Summary
7 (E.5) JBC – Annual Summary as of July 2026
7 (E.6) SSJ Arena & Hall 2025 Audit Findings Report 2025
    7 (E.6.1) SSJ Arena & Hall Audited Financial Statements 2025
7 (E.7) Labour Market Group June 2026 Report
7 (E.8) Township of Strong R2026-243 re 2025 Audit Review
7 (E.9) Township of Strong R2026-250 Joint Emergency Information Plan
7 (E.10) Association of Municipalities of Ontario – Policy Update August 2026
7 (E.11) Joint Building Committee Audit Findings Report 2025
7 (E.12) Joint Building Committee Audited Financial Statements 2025
7 (E.13) Joint Building Committee July Permit Summary
7 (E.14) Federation of Northern Ontario Municipalities – Statement on U.S. Tariffs
7 (E.15) Ministry of Environment, Conservation and Parks – Municipal Environmental Assessment Requirements – January 1, 2027
7 (E.16) SSJ Arena & Hall Committee Resolution #26-88 – CBRE Agreement

8) APPROVAL OF CONSENT ITEMS

Moved By: Choose an item.
Seconded By:

THAT Items listed as Consent Items for September 9, 2026 and the recommendations contained therein be received;

AND THAT any Items for which pecuniary interest has been declared are deemed not to have been voted on or discussed by the individual making the declaration.

Recorded Vote	**For**	**Against**	**Abstain**
Preston, Luke			
Smith, Sharon			

Whitmell, Vicki
Williamson, Fraser
Jackson, Shawn

9) NEW BUSINESS/ACTION ITEMS

9.1. Reliability of Cellular Service in Sundridge and Rural Northern Ontario [motion introduced by Luke Preston August 19, 2026]

Moved By: Luke Preston
Seconded By:

WHEREAS reliable cellular and telecommunications service has become essential infrastructure for residents, businesses, visitors and emergency communications throughout rural and Northern Ontario;

AND WHEREAS residents of the Village of Sundridge and surrounding communities have reported ongoing concerns regarding unreliable cellular service, including dropped calls, interrupted calls, inconsistent connectivity and instances where cellular service may appear available despite voice communications being unreliable;

AND WHEREAS unreliable cellular service affects residents' daily lives, the ability of businesses and individuals to conduct business, and the overall economic and social connectivity of rural communities;

AND WHEREAS the reliability of cellular networks is particularly important in rural and Northern Ontario, where distances are greater, alternative communications infrastructure may be limited, and cellular phones may be relied upon to contact 9-1-1 and other emergency services;

AND WHEREAS telecommunications providers have encouraged and facilitated a broader transition away from traditional landline telephone services toward cellular and internet-based communications, increasing the importance of ensuring that cellular networks provide reliable and resilient service;

AND WHEREAS ongoing telecommunications infrastructure upgrades, network changes and other technical or capacity-related issues should not result in prolonged or recurring degradation of service for rural and Northern Ontario residents;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Village of Sundridge formally express its concern regarding the reliability and disruption of cellular service experienced within Sundridge and rural Northern Ontario and request that cellular telecommunications providers investigate reported service issues and identify measures necessary to improve network reliability, capacity and resiliency;

AND FURTHER THAT residents experiencing dropped calls, service disruptions or other cellular reliability issues be encouraged to report these occurrences directly to their telecommunications service provider so that providers receive documented evidence regarding the frequency, location and nature of service concerns;

AND FURTHER THAT Council encourage residents, where appropriate, to also share documented service concerns with the Village so that recurring or widespread issues can help inform municipal advocacy efforts;

AND FURTHER THAT the Village of Sundridge advocate with telecommunications providers and the appropriate provincial and federal authorities for reliable cellular infrastructure and service standards that recognize the unique needs and public-safety considerations of rural and Northern Ontario communities;

AND FURTHER THAT the Village request the support of the Association of Municipalities of Ontario (AMO), Rural Ontario Municipal Association (ROMA), and Federation of Northern Ontario Municipalities (FONOM) in advocating for improved cellular reliability, network resiliency and telecommunications infrastructure throughout rural and Northern Ontario;

AND FURTHER THAT this resolution be circulated to neighbouring municipalities and other municipalities experiencing similar cellular service concerns, with a request for their support and endorsement;

AND FURTHER THAT a copy of this resolution be forwarded to the appropriate cellular telecommunications providers, the Canadian Radio-television and Telecommunications Commission (CRTC), the Government of Canada, the Province of Ontario, the local Member of Parliament, the local Member of Provincial Parliament, AMO, ROMA and FONOM.

Recorded Vote	**For**	**Against**	**Abstain**
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

9.2. Housing-Enabling Infrastructure and Federal Funding Opportunity
[motion introduced by Luke Preston August 19, 2026]

Moved By: Luke Preston
Seconded By:

WHEREAS the Government of Canada has announced a new $1 billion funding stream intended to support municipalities that do not levy development charges, recognizing the infrastructure costs municipalities face in enabling new housing development;

AND WHEREAS the Village of Sundridge does not currently levy development charges and, as a small rural municipality, has limited financial capacity to undertake significant infrastructure investments required to support future residential growth;

AND WHEREAS the Village has undertaken work to review and modernize its municipal planning and regulatory framework, including proceeding with the development of a new Comprehensive Zoning By-law, with the objective of ensuring that municipal policies and regulations appropriately support responsible community growth and development;

AND WHEREAS identifying infrastructure constraints and opportunities in advance of future residential development would further support the Village's efforts to become housing-ready and better position the municipality to respond to future development and funding opportunities;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Village of Sundridge direct staff to review the recently announced federal funding opportunity for municipalities that do not levy development charges, including its eligibility requirements and application timelines;

AND FURTHER THAT staff be directed to identify and report back to Council on potential housing-enabling infrastructure needs, constraints or opportunities within the Village that could support or unlock future residential development, including any projects that may be eligible for funding through this program;

AND FURTHER THAT this work be considered alongside the Village's ongoing planning and regulatory modernization efforts and provide information that may assist future Council in considering housing, infrastructure and community development priorities;

AND FURTHER THAT Council encourage the Government of Canada to ensure that the program recognizes the unique infrastructure needs, financial capacity and circumstances of small, rural and Northern Ontario municipalities.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

https://www.canada.ca/en/housing-infrastructure-communities/news/2026/08/the-government-of-canada-and-ontario-investing-1-billion-to-help-non-development-charge-municipalities-build-more-homes.html

9.3. District of Parry Sound Municipal Association Fall 2026 Meeting

Moved By: Choose an item.
Seconded By: Choose an item.

THAT the Council for the Corporation of the Village of Sundridge receives the agenda and registration for the District of Parry Sound Municipal Association's Fall Meeting, to take place September 25, 2026 at the Township of Carling Community Centre;

AND THAT the following members of Council and staff will attend:

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

9.4. Donation Request Application from Phragmites Working Group

Moved By: Choose an item.
Seconded By: Choose an item.

THAT the Council for the Corporation of The Village of Sundridge receives the donation request from the Phragmites Working Group,

AND THAT the donation request is being sought to cover a shortfall in operating funds for the 2026 season.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

10) COMMITTEE REPORTS/MINUTES

Moved By: Choose an item.
Seconded By:

THAT Items 10 (A.1) to 10 (B.2) be received and discussed.
10 (A.1) Almaguin Highlands Health Committee – June 4, 2026
10 (A.2) Sundridge & District Medical Centre Aug. 13/26 Special Meeting
10 (A.3) SSJ Arena & Hall – September 2, 2026
10 (B.1) Regular Council Meeting – August 19, 2026
10 (B.2) Closed Session Meeting – August 19, 2026

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

11) STAFF REPORTS - None

12) BY-LAWS

(12.1) **Moved By:** Choose an item.
Seconded By:

THAT By-Law No. 2026-037, being a by-law to authorize the execution of an Agreement with The Town of Parry Sound as Administrators of the Provincial Court – Sundridge, Strong, Joly Arena, 14 Albert Street, be approved,

AND THAT the Mayor or designate and the Clerk Administrator be authorized to sign the agreement.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

13) ANNOUCEMENTS

- **Shawn Jackson**
- **Sharon Smith**
- **Luke Preston**
- **Fraser Williamson**
- **Vicki Whitmell**
- **Nancy Millar, Clerk Administrator**

14) INTRODUCTION OF FUTURE MOTIONS

15) CONFIRMING BY-LAW

Moved By: Choose an item.
Seconded By:

THAT By-Law No. 2026-038, being a by-law to confirm the proceedings of Council of the Corporation of the Village of Sundridge at its regular meeting of **September, 9, 2026**, be adopted.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

16) CONSIDERATION OF A CLOSED SESSION

Moved By: Choose an item.
Seconded By:

THAT Council hold a Closed Session meeting as provided for by Section 239 (2)(a) of the Municipal Act, 2001, as amended, and the Village of Sundridge Procedural By-law No. 2021-051, immediately following this council meeting to deal with:

1. personal matters about an identifiable individual, including municipal or local board employees.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

17) ADJOURNMENT

Moved By: Choose an item.
Seconded By:

THAT we do now adjourn at p.m. until the Regular Council Meeting on September, 23, 2026, or at the call of the Mayor.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

Staff Follow Up

And Report to Council Master List

<u>Council Date</u>

April 23, 2025

<u>Item</u>

Employee Recognition Policy WHEREAS the Village of Sundridge values the dedication and long-term commitment of its staff;

AND WHEREAS it is important to formally recognize years of service and show appreciation through milestone awards and annual staff events;

AND WHEREAS the proposed Employee Recognition Policy outlines recognition at 5, 10, 15, and 20-year milestones, with formal in-person presentations and gifts at key intervals, and includes an annual Christmas luncheon to be organized at the Clerk's discretion and paid for by the Village as part of the staff recognition program;

NOW THEREFORE BE IT RESOLVED THAT Council directs staff to develop an Employee Recognition Policy for review and consideration by council at a future regular meeting.

<u>Resolution Number</u>

2025-112

<u>Assigned to</u>

Deputy Clerk

Status <u>*Assigned *In Progress *Complete</u>

In progress

Ad Hoc Committee (1 Rep Sundridge, 2 Strong) to be meeting to discuss Staff bonuses including employee recognition for all municipal and shared services employees.

Date Expected to Return to Council

September 23, 2026

Council Date

Jan 28, 2026

Item

WHEREAS the Village of Sundridge is undertaking a broader effort to modernize outdated by-laws and regulatory framework to ensure they reflect current community needs, housing trends, and long-term sustainability goals: and

WHEREAS housing affordability, demographic change, and shifting market conditions require municipalities to periodically review zoning, development standards, and regulatory barriers that may unintentionally limit new housing supply or innovative housing forms;

NOW THEREFORE BE IT RESOLVED THAT:

1.) Council direct staff to undertake a targeted review of existing housing-related by-laws and regulations, including relevant provisions within the Zoning By-law, to identify potential constraints, gaps, or opportunities for modernization as part of the Village's broader regulatory update exercise;

2.) That staff prepare a summary report outlining key housing-related regulatory provisions currently in effect, with high-level observations on where updates or refinements may be warranted to better align with evolving community needs specifically as it relates to more affordable and attainable housing opportunities;

3.) That staff also prepare a Municipal Lands Inventory Report identifying municipally owned parcels, including (where available): a.) property size and location b.) current zoning and permitted uses c.) current use of status (active, surplus, reserve), and d.) estimated or approximate market value.

4.) And that the findings from both the housing by-law review and municipal lands inventory be presented to Council in a future meeting for consideration as part of the Village's exercise of phased Housing and Development Modernization and Innovation Framework.

Resolution Number

2026-017

Assigned to

Clerk Administrator

Status *Assigned *In Progress *Complete

In progress.

Date Expected to Return to Council

To Be Determined – Municipal Planner to complete Open House and Consultation with Council regarding Zoning By-Law Governance Document Update

Council Date

Apr 08, 2026

Item

Whereas the Village of Sundridge has approved an Official Plan that includes priorities related to housing and community growth;

And Whereas Council has identified the need to modernize planning and regulatory frameworks to better enable a range of housing options;

And Whereas the current zoning by-law may present barriers to innovative and attainable housing forms, including smaller unit sizes and alternative housing models;

Therefore, Be It Resolved That Council directs staff to initiate a comprehensive review of the village's zoning by-law, with a focus on enabling housing development,

And further that the review include consideration of minimum dwelling size requirements, density, and other regulatory provisions that may limit attainable and diverse housing options,

And further that staff report back to council with recommended amendments and an implementation approach.

Resolution Number

2026-092

Assigned to

Clerk Administrator

Status *Assigned *In Progress *Complete

Assigned

Date Expected to Return to Council

To Be Determined – Municipal Planner to complete Open House and Consultation with Council regarding Zoning By-Law Governance Document Update

Council Date

Apr 22, 2026

Item

Investigation of Full Services

Whereas the Village of Sundridge has a wastewater collection and treatment system which protects Lake Bernard from contamination. The village is not a full-service municipality as it does not have a municipal water service. And that having water service provides safe reliable drinking water eliminates the need for bottled water, and that having municipal water along with wastewater systems enables growth to a municipality which would attract potential builds of businesses, senior's apartment buildings and more homes. And that having a municipal water system would also include the installation of fire hydrants, which would increase safety and reduce owner and tenant insurance rates. And that studies show municipal water systems help protect local groundwater that flows into Lake Bernard, keeping Lake Bernard safe from contamination. And further that the initial costs of setting up a water service is costly the benefits outweigh the cost. Be it resolved that the Council of the Village of Sundridge instruct staff to research the costs for the installation of a municipal water service. And that the Village of Sundridge direct staff to research grants from the provincial and federal government for full or partial coverage of the set-up costs and present it to a future meeting of council.

Resolution Number

Res.2026-100

the original motion is postponed until a public survey is conducted to obtain resident input on the need for municipal water and their interest in knowing more about municipal water services.

Assigned to

Clerk Administrator

Status *Assigned *In Progress *Complete

Assigned

Date Expected to Return to Council

To Be Determined

Council Date

Item

Resolution Number

Assigned to

Status ***Assigned *In Progress *Complete**

Date Expected to Return to Council

Solicitor General

Office of the Solicitor General

25 Grosvenor Street, 18th Floor
Toronto ON M7A 1Y6
Tel: 416 326-5000
Toll Free: 1 866 517-0571
Minister.SOLGEN@ontario.ca

Solliciteur général

Bureau du solliciteur général

25, rue Grosvenor, 18e étage
Toronto ON M7A 1Y6
Tél. : 416 326-5000
Sans frais : 1 866 517-0571
Minister.SOLGEN@ontario.ca

132-2026-3665
By email

August 14, 2026

Dear Heads of Council, Chief Administrative Officers and Clerks of OPP-Policed Municipalities:

I am writing to provide you with an update on OPP municipal policing costs for 2027.

Our government recognizes the importance of providing municipalities with predictability as you plan your budgets, while ensuring the OPP has the resources it requires to continue delivering high-quality policing services and keeping communities safe.

With that in mind, we are taking action to limit increases in OPP policing costs for municipalities in 2027.

For the 2027 calendar year, no OPP-policed municipality will see its total amount owed for OPP policing increase by more than 11 per cent compared to 2026, excluding costs associated with any additional policing services a municipality has chosen to receive through a separate agreement with the OPP.

This is a time-limited measure for the 2027 OPP billing cycle, intended to provide municipalities with cost certainty to support local budget planning.

To implement this change, an amendment has been made to Ontario Regulation 413/23: Amount Payable by Municipalities for Policing from Ontario Provincial Police, made under the *Community Safety and Policing Act, 2019* (CSPA). The amendment is being filed with the Registrar of Regulations and will be publicly available through the e-Laws page in the coming days.

The OPP is currently preparing 2027 annual billing statements, which are expected to be provided to municipalities this fall.

We value the important partnership between the province, municipalities and the OPP in keeping Ontario communities safe. We also recognize the importance of ensuring policing costs are sustainable and predictable for municipalities, and we will continue working with our municipal partners on these shared priorities.

…/2

Should you have any questions about the regulatory updates, please reach out to solgeninput@ontario.ca. Questions regarding your municipality's annual OPP billing statement can be directed to OPP Municipal Policing at opp.municipalpolicing@opp.ca.

Sincerely,

The Honourable Michael S. Kerzner
Solicitor General

c: Mario Di Tommaso, O.O.M.
Deputy Solicitor General, Community Safety

Thomas Carrique, C.O.M.
Commissioner, Ontario Provincial Police

District of Parry Sound
Social Services Administration Board

Chief Administrative Officer's Report

August 2026

Mission Statement

To foster healthier communities by economically providing caring human services that empower and enable the people we serve to improve their quality of life.

'Everyday Impact'

In the ever-changing world of maintenance, Steven consistently approaches each day with a positive attitude, a smile, and a willingness to tackle whatever comes his way. His extensive knowledge, strong work ethic, and problem-solving skills make him an invaluable member of the team.

Whether the task is straightforward or presents unexpected challenges, Steven takes the time to assess the situation, find practical solutions, and see the job through to completion. His attention to detail and pride in his workmanship are evident in everything he does. Even when projects don't go as planned, Steven remains persistent, resourceful, and committed to achieving the best possible outcome.

Beyond his technical expertise, Steven is known for the compassion and respect he shows our tenants. He takes the time to listen to their concerns, treats everyone with professionalism and kindness, and is always willing to help whenever he can. His friendly demeanor and genuine care for others help build positive relationships, making tenants feel heard, valued, and comfortable whenever he is working in their homes.

Steven's dedication, knowledge, and commitment to both quality service and tenant care make a meaningful impact every day. We are grateful to have him as part of our team.

Licensed Child Care Programs

Total Children Utilizing Directly Operated Child Care in the District June 2026						
Age Group	**Fairview ELCC**	**First Steps ELCC**	**Highlands ELCC**	**Waubeek ELCC**	**HCCP**	**Total**
Infant (0-18m)	2	1	0	1	9	13
Toddler (18-30m)	7	8	5	8	21	68
Preschool (30M-4y)	21	20	25	48	42	151
# of Active Children	30	29	30	57	72	232

School Age Programs

June 2026	
Location	**Enrollment**
Mapleridge After School	26
Mapleridge Before School	11
Home Child Care	35
# of Active Children	82

Inclusion Support Services – June 2026

Age Group	EarlyON	Licensed ELCC	Monthly Total	Discharges	Referrals	Waitlist
Infant (0–18 months)	0	1	1	0	**1**	0
Toddler (18–30 months)	2	5	7	0	**1**	0
Preschool (30–47 months)	8	43	51	0	**1**	0
JK/SK (48 months–6 years)	1	22	23	0	**0**	0
School Age (6 years+)	1	1	2	0	**1**	0
Monthly Total	12	72	84	0	**4**	0
Year to Date	***15***	***77***	***94***	***6***	***29***	***0***

Active Caseload: 84 Children

Referrals: 4 *(children may be referred for more than one reason)*

- **4 Speech and Language Delays,**
- **2 Social Emotional/Self Regulation**

Resource Consultants
5

→

Site Visits
115

→

Hours in Program
278.5

EarlyON Child and Family Centre Reporting Month: June 2026		
Activity	**Monthly Total**	**Year to Date**
Number of Child Visits	1041	5698
Number of Unique Children served this month	236	
Number of Adult Visits	739	4213
Number of Unique Adults served this month	302	
Number of Professionals	40	181
Number of Virtual Programming Events	9	20
Number of engagements Through social media	116	1941
Number of views Through social media	21,130	127,605

Funding Sources for District Wide Childcare Spaces

Child Care Service Management

Total Children by Funding Source

June 2026

ACTIVE

Funding Source	# of Children	# of Families
CWELCC	52	50
CWELCC Full Fee	239	236
Extended Day Fee Subsidy	1	1
Fee Subsidy	26	22
Full Fee	17	15
Ontario Works	3	3
Total Active:	**338**	**327**

NEW

Funding Source	# of Children	# of Families
CWELCC	4	4
CWELCC Full Fee	13	13
Extended Day Fee Subsidy	0	0
Fee Subsidy	8	6
Full Fee	0	0
Ontario Works	0	0
Total New:	**25**	**23**

EXITS

Funding Source	# of Children	# of Families
CWELCC	2	2
CWELCC Full Fee	1	1
Extended Day Fee Subsidy	0	0
Fee Subsidy	0	0
Full Fee	15	13
Ontario Works	0	0
Total Exits:	**18**	**16**

The District of Parry Sound Child Care Application Portal was launched on July 24, 2024. Since implementation, operators and child care service management staff have been working to "clean" the Application Portal by removing duplicates, training staff and assisting families with updating their profiles.

Data for June2026

Children Waiting for Primary Care	Additions to Application Portal
166	19

Unique Children Waiting for Care

476

Waiting for Care - This number represents the unique children who are currently applied for care. This includes children who may already be placed in a program and have applied to another. This also includes the number of children pre-registered for future care.

Children Waiting for Future Care

308

Total Number of Children past preferred start date (Unique)

178

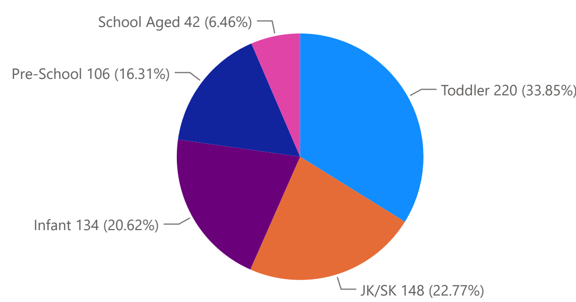
Year, Month

Multiple selections

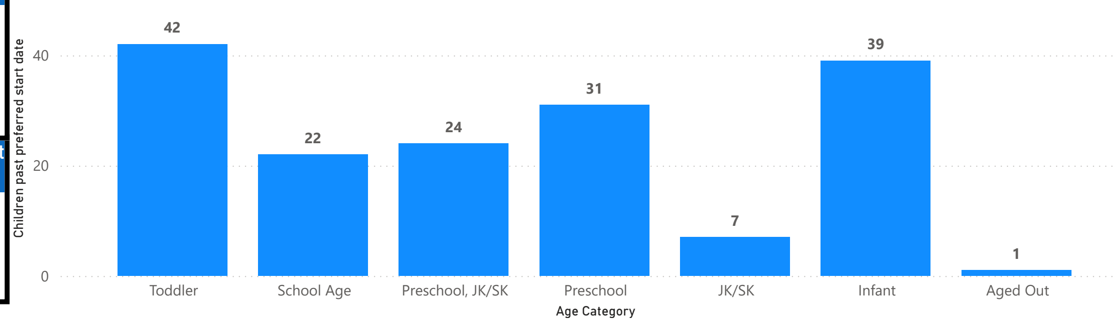
Month

June

Waitlist by Age Category



Number of Children past their preferred start date by age



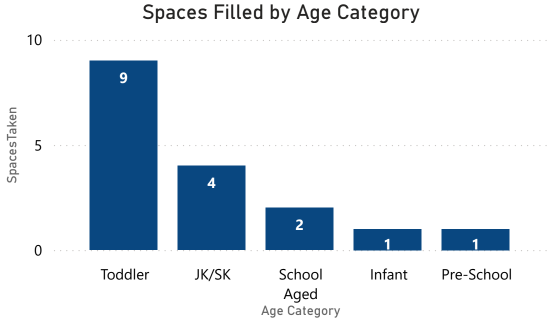
Year

2026

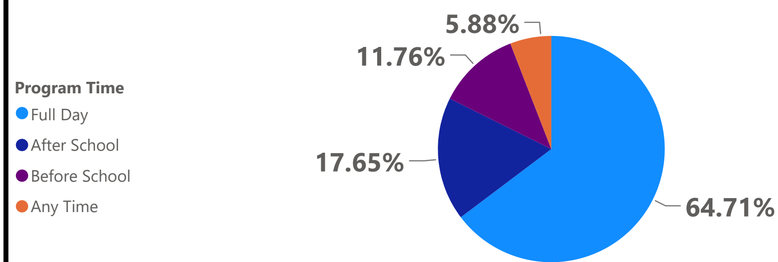
Month

June

Spaces Filled by Age Category



Spaces Filled by Program Time



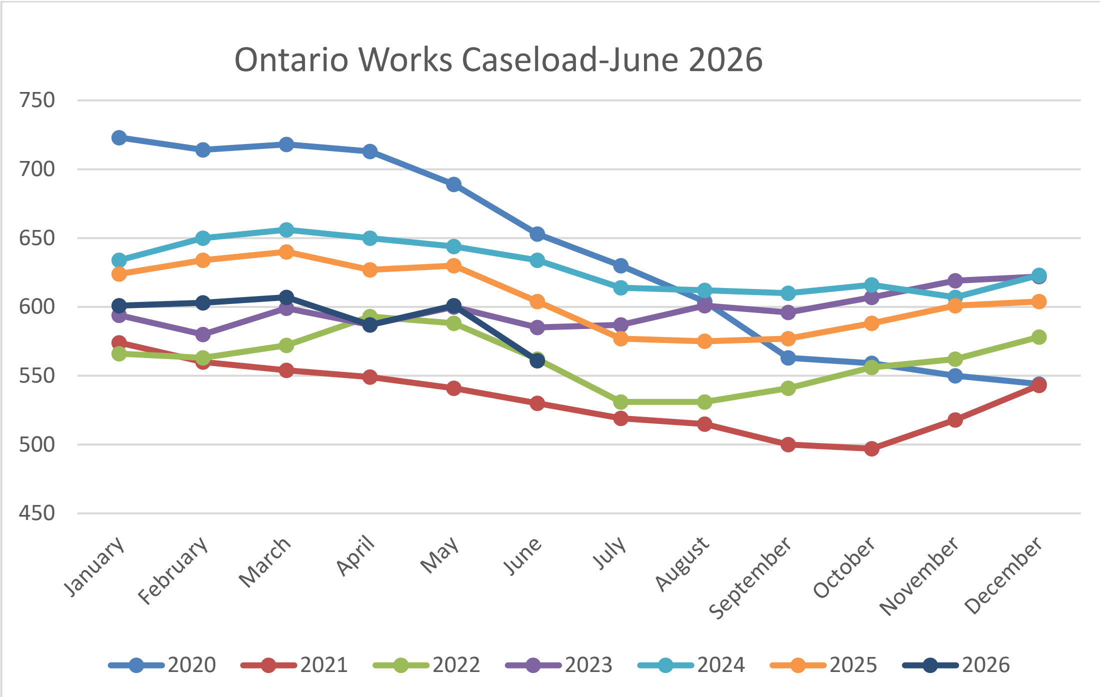
Children Placed	Spaces Filled
16	17

Children Placed - The number of unique children placed in a program.

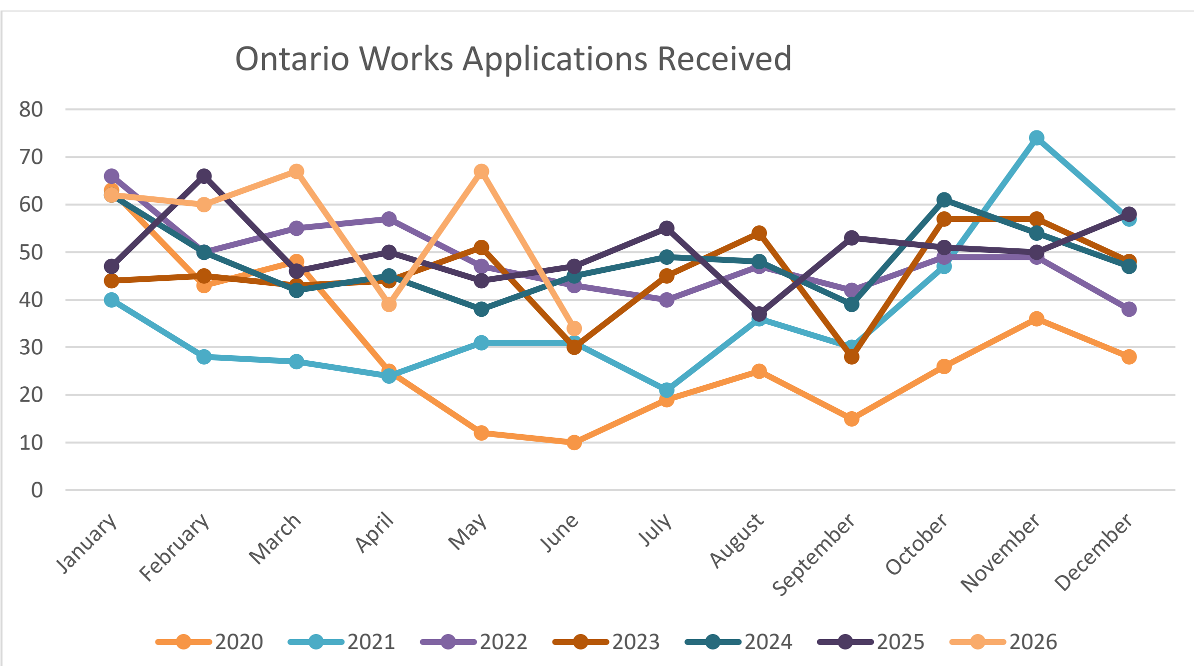
Spaces Filled - The number of spaces filled by a child. A child may be placed in more than one space, ie: before school space and after school space.

Expectation of Future Care

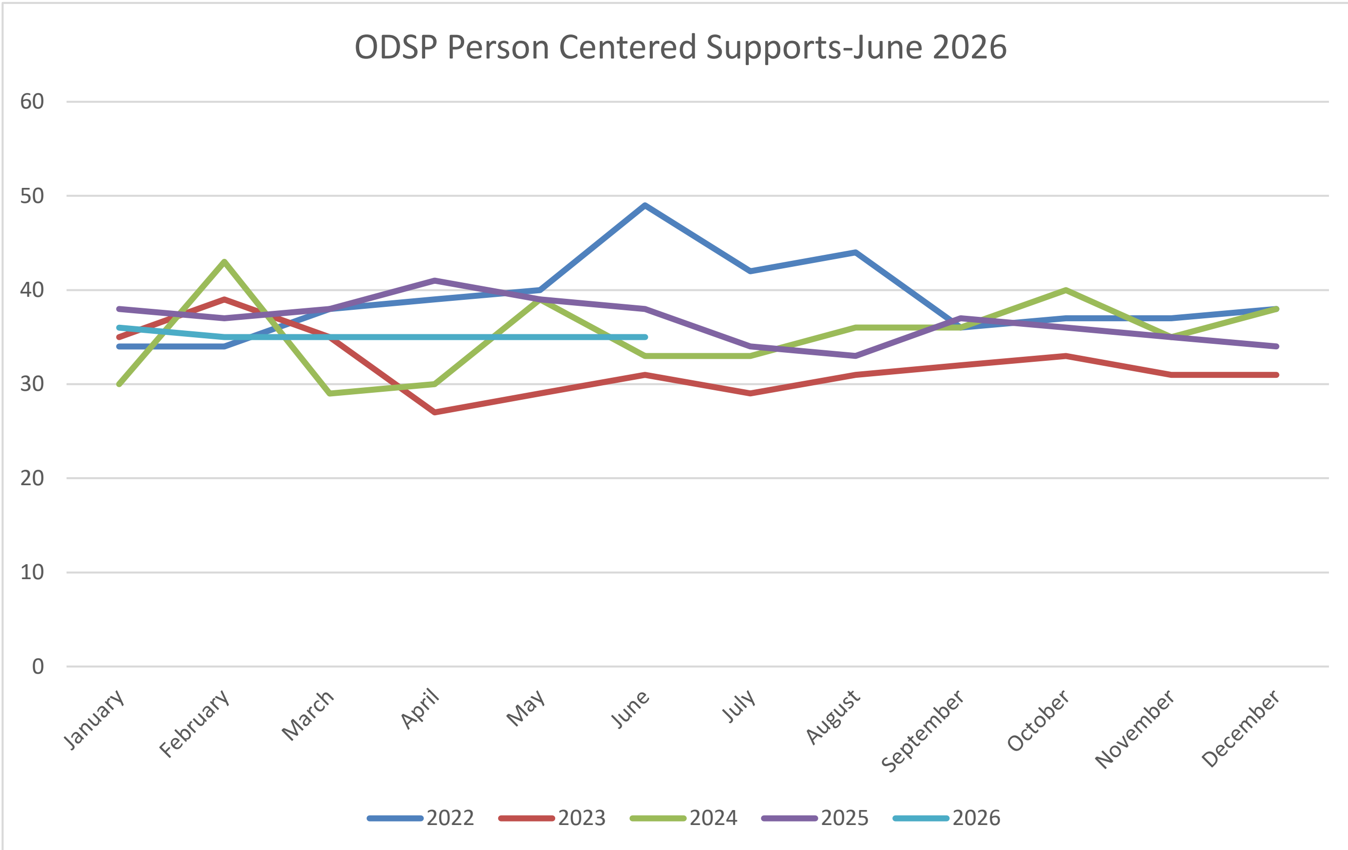
Number of children with a preferred start date within 1 month, 2-6 months, 6 months to a year, or more than a year.



Ontario Works Intake - Social Assistance Digital Application (SADA) & Local Office Ontario Works Applications Received



ODSP Participants in Ontario Works Employment Assistance



The OW Caseload continue to hold steady at **571** cases. We are providing **35** ODSP participants Person-Centred Supports. We also have **56** Temporary Care Assistance cases. **34** applications were received through the province's Ontario Works Intake Unit (OWIU).

Ministry of Children, Community and Social Services
Integrated Employment Services

District of Parry Sound
Social Services
Administration Board

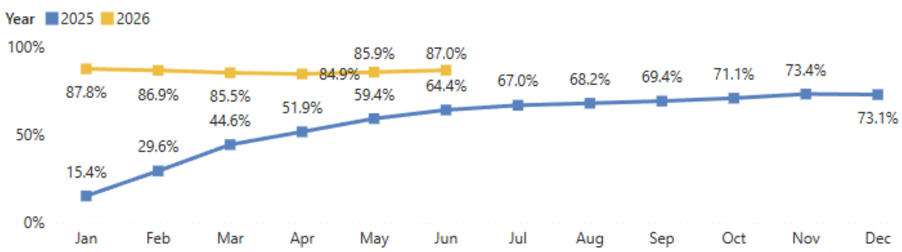
Ontario Works (OW) Performance Measures

On March 1st, 2025, as part of the province's Employment Services Transformation, we officially entered Integrated Employment Services model (IES) along with our Northeast DSSAB partners with our new Service System Manager College Boreal. This means that employment assistance for Social Assistance recipients now moves under the Employment Ontario umbrella. We are responsible for providing Person Centered Supports to SA Recipients in 4 Support Pillars.

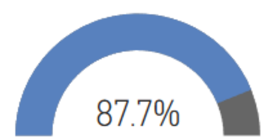
- Crisis & Safety-homelessness, personal safety
- Health-medical, mental health counselling, addiction treatment
- Life Skills-Literacy and Basic Skills such as budgeting, time management
- Community Supports-Housing, transportation and legal support

*NDA-Non-Disabled Adult

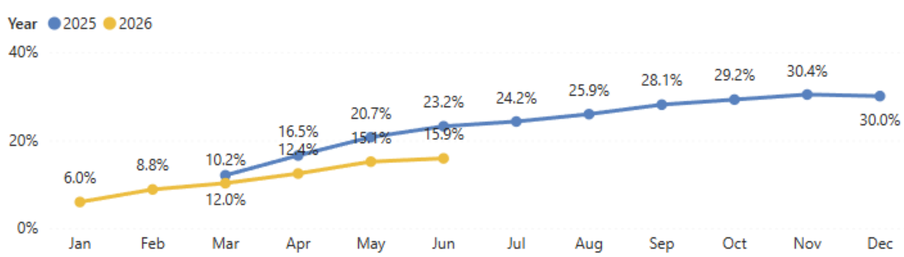
Percentage of OW + NDA Members with mandatory participation requirements that have created a Social Assistance Action Plan (Cumulative Year-to-Date)*



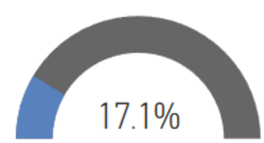
Provincial Value for Latest Month in Selected Range



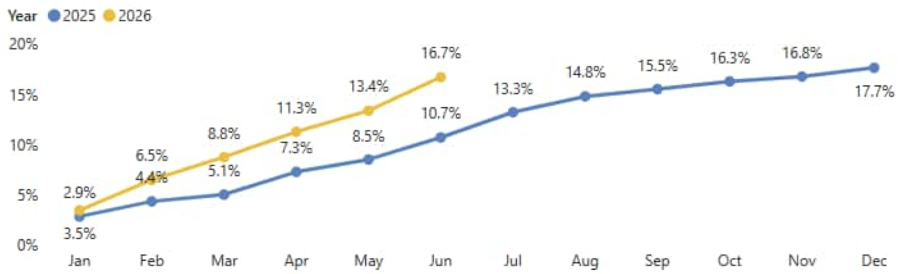
Percentage of OW + NDA Members with mandatory participation requirements that are referred to EO (Cumulative Year-to-Date)



Provincial Value for Latest Month in Selected Range

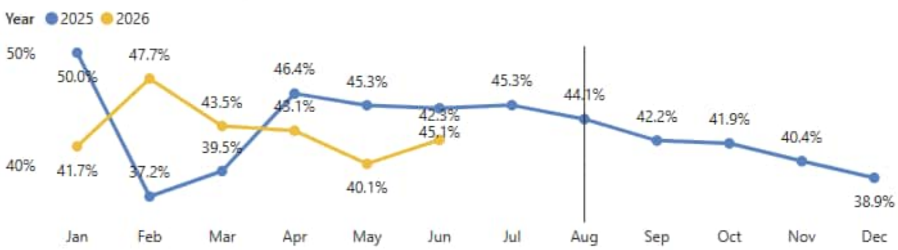


Percentage of Ontario Works cases exiting to employment (Cumulative Year-to-D

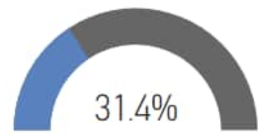


Provincial Value for Latest Month in Selected Range

Percentage of Ontario Works cases who exit the program and return within one y (Cumulative Year-to-Date)



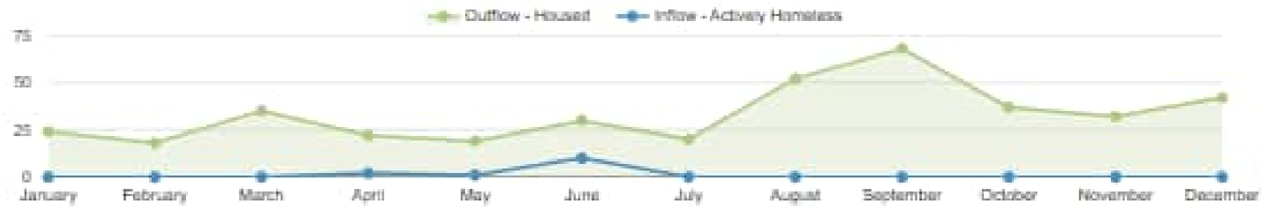
Provincial Value for Latest Month in Selected Range



By Name List

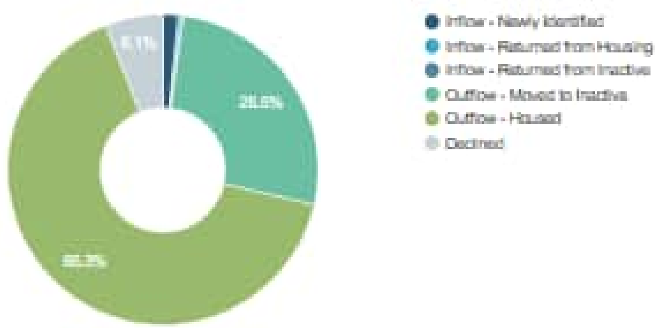
The By Name List is real-time list of all known people who are experiencing homelessness in our community that are willing to participate in being on the list and connecting with our agency for ongoing support to obtain affordable and sustainable housing. The individuals who are connected to this program are provided Intense Case Management supports with the foundations from Coordinated Access towards housing focused solutions.

13	399	162
Active	Housed	Inactive



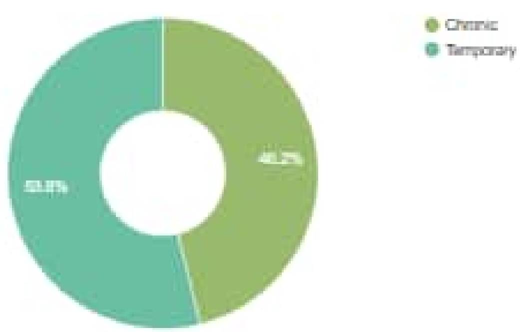
⇄ BNL INFLOW & OUTFLOW

Type	Clients
Inflow - Newly Identified	10
Inflow - Returned from Housing	2
Inflow - Returned from Inactive	1
Outflow - Moved to Inactive	162
Outflow - Housed	399
Declined	37



ACTIVE CLIENTS BY HOMELESS PRIORITY

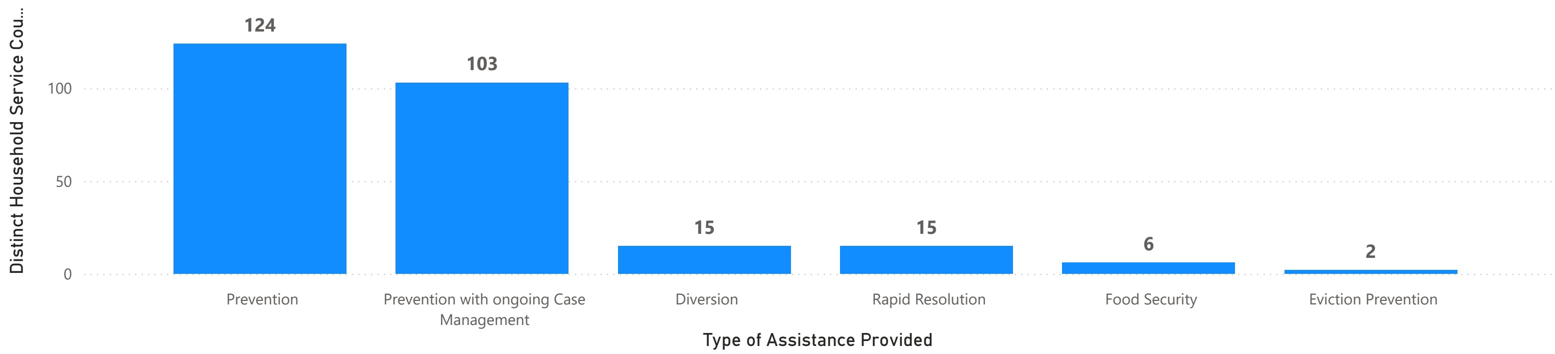
Type	Clients
Chronic	6
Approaching Chronic	0
Temporary	7
N/A	0



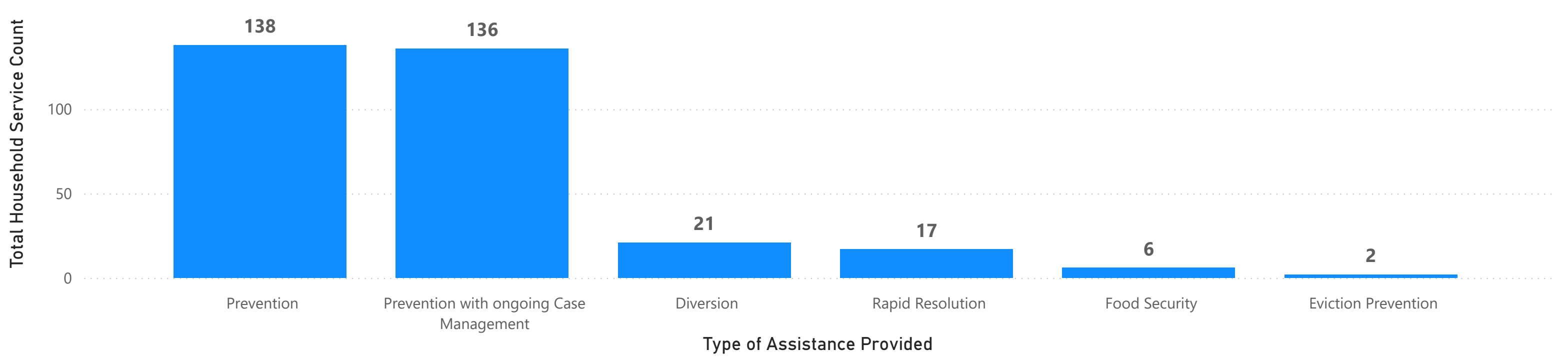
Year, Month

Multiple selections

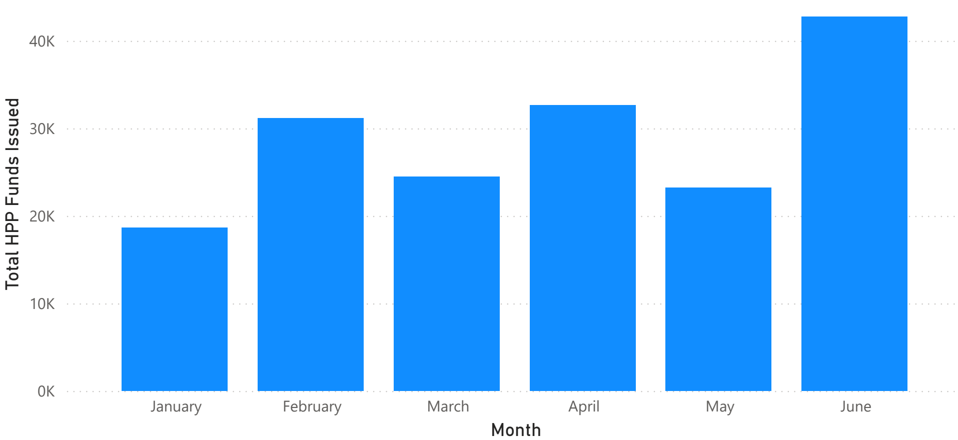
Distinct Household Service Count by Type of Assistance Provided



Total Household Service Count by Type of Assistance Provided



Total HPP Funds Issued by Month



Type of Assistance-HPP

All

Year, Month

Multiple selections

172,986.49

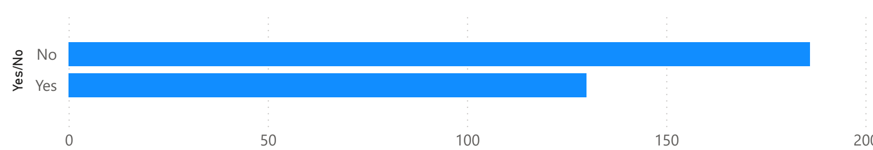
Total HPP Funds Issued

Income Source	Unique Households Served	Total HPP Funds Issued
OW	98	86,478.92
ODSP	62	57,630.20
Low Income Non Senior	51	13,873.81
Low Income Senior	37	15,003.56
Total	**241**	**172,986.49**

Provincial Priority Groups	Unique Households Served
Chronic Homelessness	10
Indigenous	11
Transitioning from Provincial Institution	4
Youth aged 16-25	16
Total	**40**

Housing Status	Unique Households Served
At Risk of Homelessness	218
Experiencing Homelessness (and not currently on BNL)	23
On BNL	12
Total	**241**

Has the client been issued HPP in the past?



Type of Assistance Provided	Low Income Non Senior	Low Income Senior	ODSP	OW	**Total**
Diversion	3	4	4	4	**15**
Eviction Prevention			1	1	**2**
Food Security			2	4	**6**
Prevention	32	31	46	17	**124**
Prevention with ongoing Case Management	14	5	12	74	**103**
Rapid Resolution	5		7	3	**15**
Total	**54**	**40**	**72**	**103**	**265**

Year, Month

Multiple selections

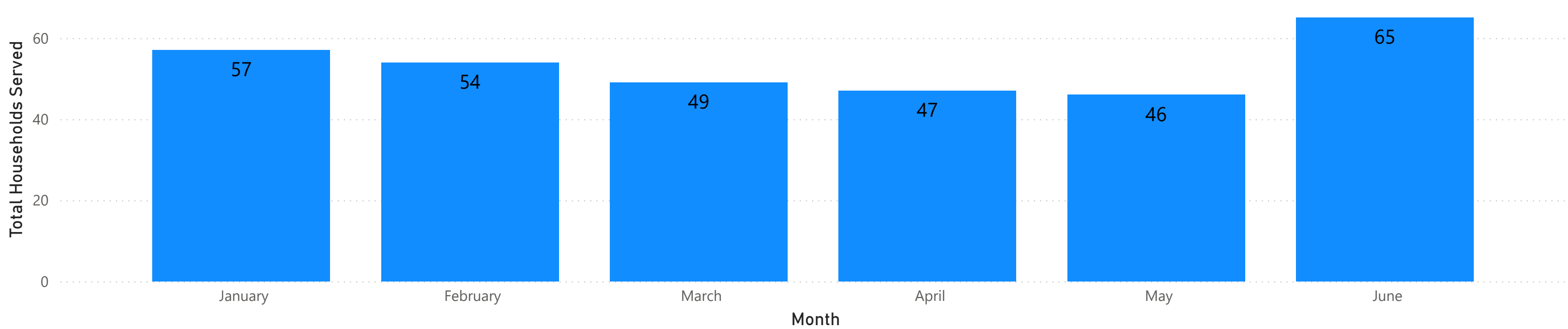
241

Unique Households Served

318

Total Households Served

Total Households Supported through HPP by Month-All



Housing Programs Update—June 2026

Social Housing Centralized Wait List Report		
June 2026	East Parry Sound	West Parry Sound	TOTAL
Seniors	55	152	**207**
Families	185	525	**710**
Individuals	673	187	**863**
TOTAL	**916**	**864**	**1780**
Total Wait List Unduplicated			**478**

Social Housing Centralized Wait List (CWL) 2025-2026 Comparison Applications and Households Housed from the CWL											
Month 2025	**New APP**	**New SPP**	**Cancelled**	**Housed**	**SPP Housed**	**Month 2026**	**New App**	**New SPP**	**Cancelled**	**Housed**	**SPP Housed**
Jan	9			2		**Jan**	6	0	9		
Feb	8		2	3		**Feb**	11	2	5	1	
Mar	9	1	4	1		**Mar**	9		5	3	1
Apr	6	1	10			**Apr**	4			1	1
May	11		1	2		**May**	21	1			
June	12	2	1	2		**June**	14		8	3	
Jul	14			2	1	**Jul**					
Aug	9	1	1	2	1	**Aug**					
Sept	7	4	1	2	2	**Sept**					
Oct	8		1	1		**Oct**					
Nov	1	1	1			**Nov**					
Dec	7		5	2	1	**Dec**					
Total	101	10	27	19	5	**Total**	65	3	27	8	2
						SPP = Special Priority Placement					

Summary:

- There were fourteen new approved applications to the centralized waitlist in the month of June. There were also an additional six incomplete applications processed, however, deemed ineligible.
- Eight applications were cancelled due to the following reasons: six were cancelled at the applicant’s request, one was found to have social housing arrears, and one was cancelled due to no contact.
- Three applicants were housed from the waitlist in June.

HOUSING OPERATIONS AND SERVICE MANAGEMENT

June 2026 Statistical Information

Activity for Tenant Services

	CURRENT MONTH	YEAR TO DATE
Move-Outs	3	17
Move In (Centralized Waitlist along with Internal transfers)	2	10
L1/L2 Hearings	0	4
N4 Delivered to tenant or filed with the LTB– Notice of eviction for non-payment of rent	0	4
N5 Filed with the LTB– notice of eviction disturbing the quiet enjoyment of the other occupants	1	12
N6 Filed with the LTB –notice of eviction for illegal acts or misrepresenting income for RGI housing	0	1
N7 Filed with the LTB – notice of eviction for willful damage to unit	0	0
Repayment Agreements (new) (Formal & informal)	2	5
No Trespass Order	0	0
Mediation/Negotiation/Referrals	24	200
Tenant Home Visits/Wellness checks	118	312
Tenant Engagements/Education	8	51

Activity for Property Maintenance

Pest Control		Monthly pest control inspections were completed at 9 buildings. 36 units were inspected. Of the 36 units, 3 units required treatment.
Vacant LHC units	13	Vacancy includes units requiring capital repairs
Vacant units: TMV	3	
After Hours Calls	12	monitoring station offline, leak, power outage, EMS requesting entry, flooded basement, faulty smoke detector
Work Orders Purchase Orders	171 241	Work orders are created for our staff to complete routine maintenance repairs for all DSSAB/LHC Buildings Purchase Orders are for services, and materials required outside of the Housing Operations Department scope of work for the LHC/DSSAB properties
Fire Inspections	0	0 Fire inspections completed on properties in June with Huronia Alarms/FPO's. Monthly inspections continue at every building.
Annual Inspections	104	Annual inspections completed in June
Inspections (Other)	11	Housing keeping, Fire Prevention Officer follow up, pests, and preconstruction/postconstruction
Incident Reports	0	

Capital Projects Monthly Report - June 2026

Monthly Board Report

This monthly report provides an overview of capital project activities undertaken during June 2026. The month focused on continued advancement of the approved 2026 capital program through tender close-out, contractor coordination, quotation review, completion of larger site work, and progression of several priority building repair and renewal scopes. Key activity included closure of consultant tenders, completion of larger paving work, approval to manufacture windows for a major window replacement project, commencement of a larger driveway project, progression of a new build into Phase 2, closure of a structural repair project, scheduling of a district-wide heat-loss investigation, continued remediation and abatement follow-up, and further coordination of exterior, mechanical, electrical, roofing, eavestrough, and site infrastructure priorities.

Hazardous Material Remediation and Water Damage Repairs

Remediation activity continued during June through completion, quotation, repair coordination, and follow-up on outstanding abatement and water-damage-related scopes. One remediation and repair scope was completed during the reporting period, while another location remained active through quotation for repair following prior investigation. Attic-related remediation also remained under review, with roofing and smaller abatement follow-up still required before the remaining associated repair path can be fully closed. Additional remediation items remained active where prior ceiling and flooring removals had been completed and further repair direction was still required. These scopes continued to require coordination between investigation, abatement, repair, maintenance turnover, and final direction before all related work can be fully resolved.

Plumbing, HVAC, and Duct Maintenance

Plumbing and mechanical work progressed during June through completion, quotation, award-stage coordination, and scheduling of broader building-performance review. One domestic hot water heater replacement was completed during the reporting period, while another domestic hot water heater scope advanced through quotation and award coordination after pricing was received. Previously completed backflow preventor work remained closed, with no major new backflow scope closed during the reporting period. A district-wide heat-loss investigation was also scheduled, supporting further review of building performance, mechanical efficiency, and future capital planning requirements across the portfolio.

Doors, Siding, Painting, and Cosmetic Upgrades

Exterior finish-related scopes continued to advance during June through approval, scheduling, start-up, and quotation. One siding scope advanced from quotation approval into construction start-up, while another siding scope advanced through quote recommendation approval and remained scheduled for later implementation. Exterior door quotation activity also continued for one site, while several other exterior finish items remained pending further pricing or final direction. Sealant and beam-refinishing items remained outstanding, with no quotes received during the reporting period. Exterior wall repair and kitchen replacement items also remained pending. These items continue to form part of the broader exterior and interior repair program and will require coordinated pricing, funding confirmation, and procurement sequencing before implementation.

Generator and Electrical Work

Generator and electrical activity continued during June through inspection follow-up, completion tracking, and outstanding deficiency coordination. One generator repair passed inspection during the reporting period, with a minor exhaust extension requested before the item can be fully closed. A childcare facility generator backup connection was operational, with final electrical inspection still pending. Lighting and ceiling-related scopes remained active across the portfolio, with some work previously completed, some work partially completed, and other items still requiring quotation review. No major new electrical panel replacement was completed during June. Electrical and generator scopes will continue to be tracked through inspection, deficiency correction, quotation, approval, and final close-out as required.

Roofing and Eavestrough Projects

Roofing and eavestrough activity remained active during June through quotation, re-quotation, emergency pricing, and coordination with remediation requirements. Attic-related remediation continued to require roofing review, including confirmation of decking and re-shingling requirements before associated work can proceed. Additional roofing and smaller abatement follow-up also remained outstanding. Shed shingling work remained pending quotation. Eavestrough work continued through re-quotation after initial pricing exceeded available budget and contractor capacity concerns required additional pricing review. One additional eavestrough item advanced through emergency quote request in June. Eavestrough and roofing scopes remain connected to broader building envelope planning, particularly where exterior renewal, remediation, drainage, and budget pressure intersect.

Structural Repairs, Infrastructure and Foundation Assessments

Structural and site infrastructure work advanced significantly during June through completion, commencement, quotation receipt, and project close-out. Larger paving work was completed during the reporting period, while other asphalt and concrete items continued to be tracked through district-wide review. Quotes were received in June for several paving and concrete locations, with additional sites remaining pending quotation or further review. A larger driveway project commenced in June, with the scope moving into active work and continued coordination required. Masonry work at multiple sites also commenced following award coordination. One structural repair project was closed, marking a significant completion milestone for the month. Remaining infrastructure priorities, including driveways not yet fully assessed, exterior wall repairs, sealants, beams, and concrete-related items, continued to require quotation, review, or final direction.

Security Enhancements

No new security enhancement projects were undertaken during June. Existing measures remained in place and operational, with ongoing monitoring continuing to support building safety and access control across the portfolio. Any future security-related work will continue to be coordinated through the approved capital plan and reported as procurement, scheduling, or implementation milestones occur.

Consulting and Engineering Contracts

Consultant and engineering coordination remained a significant component of the capital program during June. Consultant tenders closed during the reporting period, supporting progression of major exterior renewal scopes through the next phase of procurement and review. A major window replacement project was also given approval to manufacture the windows, advancing the project from design and coordination into manufacturing readiness. The new build progressed into Phase 2, representing continued movement through the broader development process. The district-wide heat-loss investigation was scheduled, supporting future technical review of building performance and capital planning requirements. Consultant, contractor, and engineering coordination continued to support remediation, siding, windows, paving, driveways, roofing, eavestroughs, masonry, structural repair, and broader capital renewal planning.

Childcare Capital Acceleration

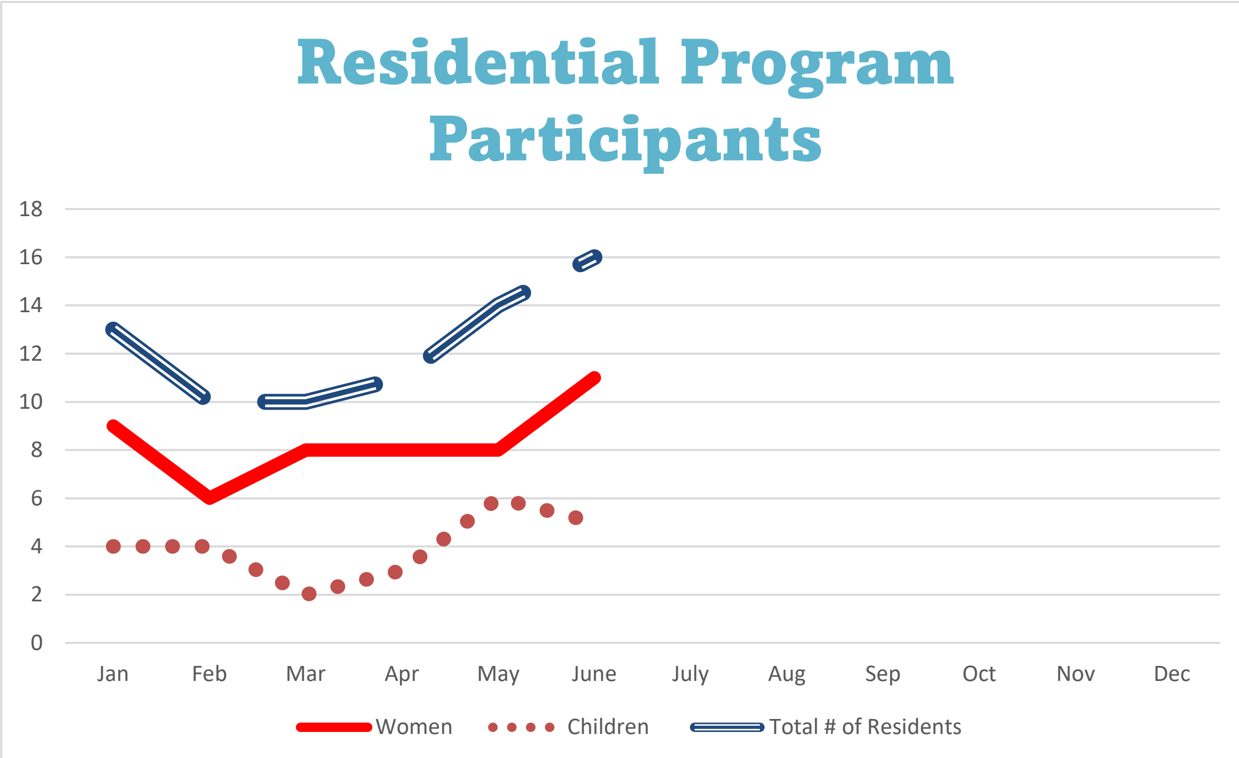
Childcare-related capital activity remained selective during June. One childcare facility generator backup connection was operational, with final electrical inspection still pending before full close-out. The major window replacement project also advanced through approval to manufacture windows, which will continue to be monitored where it intersects with childcare operations, access, scheduling, communication, or building envelope coordination. Other childcare-related capital priorities remained subject to the approved capital plan and will continue to be reported as procurement, scheduling, inspection, or implementation milestones occur.

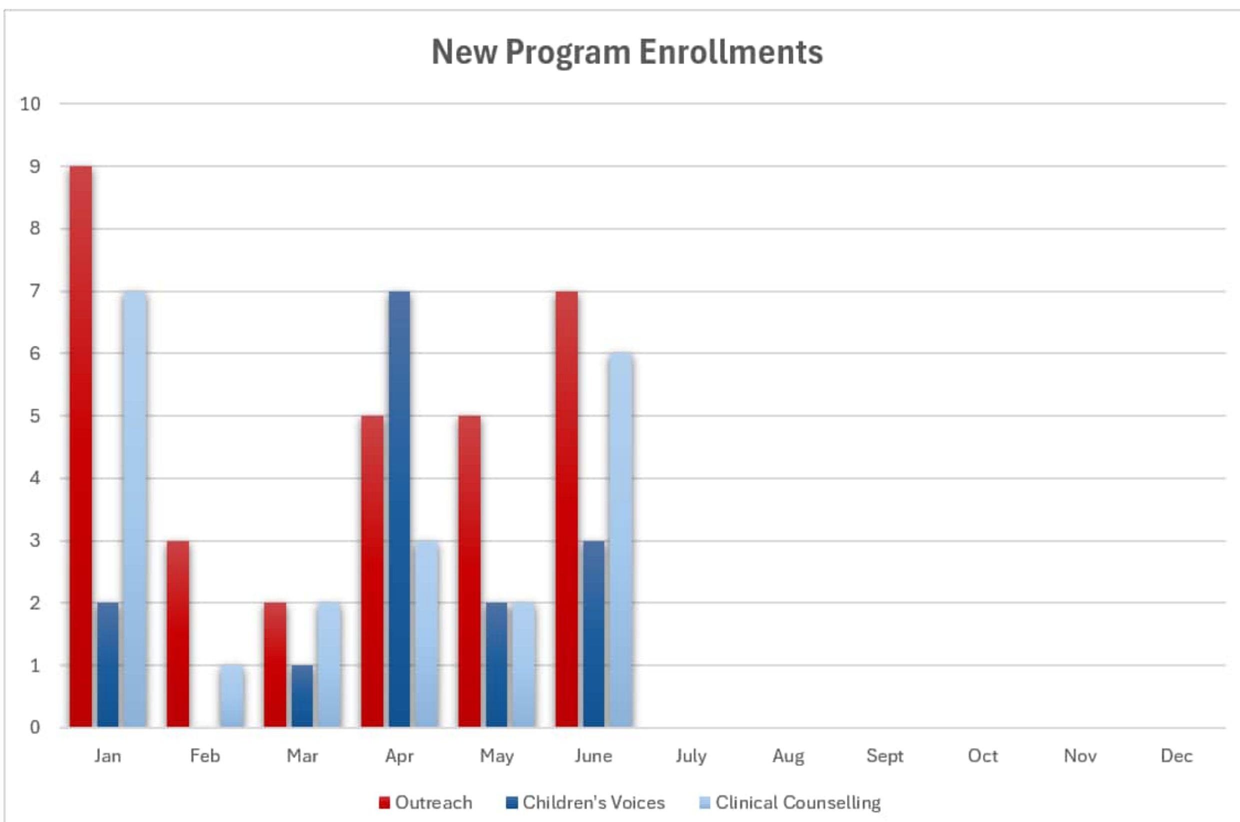
Completion Highlights (June 2026)

June was defined by continued movement of the 2026 capital program through completion, commencement, tender close-out, quotation, inspection, manufacturing approval, and broader planning. Key accomplishments included closure of consultant tenders, completion of larger paving work, approval to manufacture windows for a major window replacement project, commencement of a larger driveway project, progression of the new build into Phase 2, closure of a structural repair project, completion of one domestic hot water heater replacement, completion of one remediation and repair scope, start-up of one siding scope, commencement of masonry work, scheduling of the district-wide heat-loss investigation, and continued generator inspection follow-up. The month also clarified several items requiring continued quotation, re-quotation, repair coordination, or final direction, including roofing and abatement follow-up, remediation and kitchen replacement items, eavestroughs, shed shingling, exterior wall repairs, sealants, beams, lighting and ceiling work, and remaining district-wide asphalt and concrete locations.

In summary, June demonstrated meaningful progress across the approved 2026 capital program, with several larger scopes advancing from preparation into completion, commencement, tender close-out, manufacturing approval, or next-phase coordination. The next reporting period will focus on follow-up from the closed consultant tenders, continued coordination of the window replacement manufacturing process, ongoing driveway work, outstanding paving and concrete quotation review, generator inspection close-out, heat-loss investigation coordination, remediation and roofing follow-up, remaining eavestrough pricing, and continued implementation of exterior, mechanical, electrical, structural, and infrastructure priorities.

Esprit Place Family Resource Centre Update – June 2026





Social Media Stats

Facebook –District of Parry Sound Social Services Administration	JAN 2026	FEB 2026	MAR 2026	APR 2026	MAY 2026	JUN 2026
Total Page Followers	819	837	841	849	865	884
Post Reach this Period (# of people who saw post)	26,803	56,115	16,807	9473	10,273	9353
Post Engagement this Period (# of reactions, comments, shares)	913	1,760	847	261	743	391

Facebook -Esprit Place Family Resource Centre	JAN 2026	FEB 2026	MAR 2026	APR 2026	MAY 2026	JUN 2026
Total Page Followers	250	251	251	251	252	252
Post Reach this Period (# of people who saw post)	884	308	1972	275	354	186
Post Engagement this Period (# of reactions, comments, shares)	10	3	15	2	8	11

DSSAB LinkedIN Stats https://bit.ly/2YyFHlE	JAN 2026	FEB 2026	MAR 2026	APR 2026	MAY 2026	JUN 2026
Total Followers	594	598	601	604	609	613
Search Appearances (in last 7 days)	154	80	60	35	51	37
Total Page Views	44	50	33	9	32	31
Post Impressions	1521	1735	1465	666	1282	1024
Total Unique Visitors	21	20	16	7	12	20

Instagram - Esprit Place Family Resource Centre https://www.instagram.com/espritplace/	JAN 2026	FEB 2026	MAR 2026	APR 2026	MAY 2026	JUN 2026
Total Followers	117	120	122	122	123	124
# of accumulated posts	81	81	82	82	83	84

JOINT BUILDING COMMITTEE PERMIT SUMMARY
Municipality of Sundridge
Jul-26

Application Fee Paid	Issued Date	Permit No.	No. of Permits	49 48 000 Roll Number	Civic Address	Permit Fee	Project Value	Project Description	Size (sq. m)	Appl. No.	First Inspec
		Totals	0			$0.00	$0.00	**New Construction**	0		
								Demolitions	0		

JOINT BUILDING COMMITTEE
ANNUAL PERMIT SUMMARY
2026

Month	No. of Permits	Permit Fees	Project Values	New Construction / Demolitions	Size (sq.m)
January	3	$1,950.00	$110,000.00		137
February	3	$5,380.50	$338,765.00		154
March	5	$17,286.00	$1,032,400.00		553
April	6	$13,185.00	$845,000.00		1882
May	14	$24,507.00	$1,540,460.00		1140
June	14	$32,960.00	$2,104,000.00		3387
July	17	$48,245.00	$3,109,700.00		1923
August	0	$0.00	$0.00		0
September	0	$0.00	$0.00		0
October	0	$0.00	$0.00		0
November	0	$0.00	$0.00		0
December	0	$0.00	$0.00		0
TOTALS	62	$143,513.50	$9,080,325.00	**New Construction**	9176
				Demolitions	0

JOINT BUILDING COMMITTEE
ANNUAL PERMIT SUMMARY
2026

SFD'S, Seasonal Dwellings and Multi-Unit Dwellings

Month	No. of Permits	Permit Fees	Project Values	2025	2026
Burks Falls	4	$5,075.00	$225,000.00	2	1
Joly	5	$24,867.00	$1,624,500.00	1	4
South River	7	$10,810.00	$680,000.00	1	1
Machar	12	$19,680.00	$1,232,000.00	8	1
Strong	19	$43,723.00	$2,794,860.00	3	5
Ryerson	10	$34,163.50	$2,210,965.00	4	4
Sundridge	5	$5,195.00	$313,000.00	3	0
TOTALS	62	$143,513.50	$9,080,325.00		16
Permit activity at end of July 31, 2026					
TOTALS	79	$244,075.50	$15,361,172.00	22	
Permit activity at end of July 31, 2025					
TOTALS	17	$100,562.00	$6,280,847.00		-6
Difference from previous year					

AUDIT FINDINGS REPORT

Presented to the Sunridge-Strong-Joly Arena & Hall

Prepared by Baker Tilly SNT
August 11, 2026

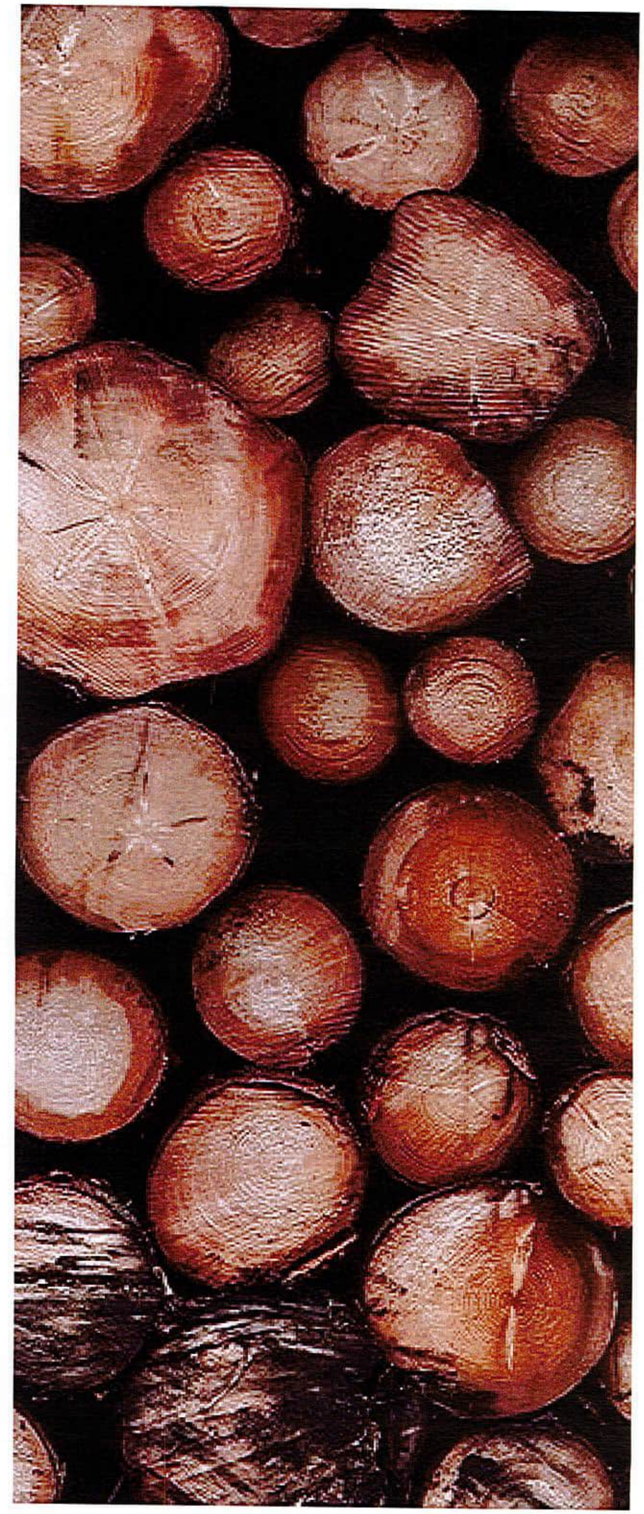
PURPOSE OF THE REPORT

We have been engaged to express an audit opinion on the financial statements of Sundridge-Strong-Joly Arena & Hall ("the entity") for the year ended December 31, 2025. We have substantially completed our audit and are pleased to report our findings to date.

The purpose of this report is to summarize certain aspects of the audit that we believe to be of interest to the entity. This report should be read in conjunction with the draft financial statements and our audit report thereon.

We have received full cooperation during the course of our audit and unrestricted access to all documents, books and records. We did not encounter any significant difficulties during the audit.

This report is intended for use by the entity only.



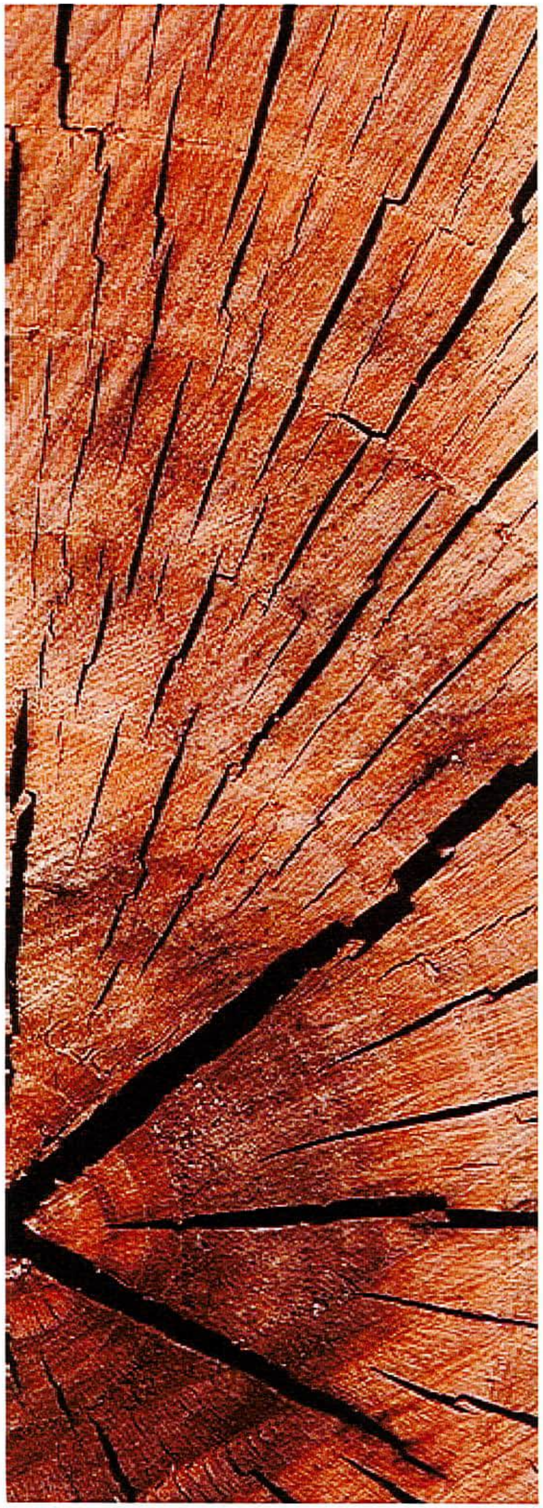


TABLE OF CONTENTS

RESPONSIBILITIES

AUDITOR	BOARD OF DIRECTORS	MANAGEMENT
Express an opinion on whether the financial statements present fairly, in all material respects, the financial position and its results of its operations and its cash flows for the year in accordance with Canadian Public Sector Accounting Standards	Act as an objective, independent liaison between the auditor and management	Ensure financial statements are prepared and presented in accordance with Canadian Public Sector Accounting Standards
Perform the audit in accordance with Canadian generally accepted auditing standards	Assist in the planning process when appropriate	Ensure completeness of information with regards to financial records and data and provide information on non-compliance, illegal acts, related party transactions
Assess risk that the financial statements may contain material misstatements that, individually or in the aggregate are material to the financial statements as a whole	Meet with the auditors prior to the release and approval of the audited financial statements to review the audit, disclosure and compliance issues	Ensure proper controls are in place to prevent and detect fraud and error, assess risk and provide information on any fraud or suspected fraud

RESPONSIBILITIES (continued)

AUDITOR	BOARD OF DIRECTORS	MANAGEMENT
Assessing the accounting policies used and their application	Review selection of accounting policies	Ensure proper recognition, measurement and disclosure for selection of accounting policies, significant assumptions, future plans, related party transactions, any claims and possible claims and contingent gains and losses
Assessing the significant estimates made by management	Review and approve draft financial statements	Provide a written confirmation of significant representations to the auditor
Examine on a test basis, evidence supporting the amounts and disclosures in the financial statements	Advise auditor of any issues of disclosure, governance, fraud or illegal acts	

OUR AUDIT PROCESS

1 INITIAL PLANNING

- Assess and respond to engagement risk
- Assessment of audit management process
- Enhance understanding of the entity and accounting processes
- Determine planning materiality
- Perform walkthroughs
- Establish an overall audit strategy

2 DEVELOP THE AUDIT PLAN

- Assess risk at account balance and potential error levels
- Plan use of working papers
- Plan substantive and control tests

3 EXECUTE THE AUDIT PLAN

- Perform substantive and control tests including sampling techniques using the appropriate tools and software
- Review completion documents and working papers for areas with significant or high risk

4 REPORT & ASSESS PERFORMANCE

- Obtain management representations
- Complete engagement reporting
- Issue audit report and management letter
- Summarize audit results
- Assess engagement quality

OUR AUDIT APPROACH

We determined, based on our understanding of internal controls, that limited reliance would be placed on the system of internal controls due to the size of the entity.

Testing of internal controls was not, in our view, cost effective for the level of assurance such tests would provide.

We adopted a substantive approach for the audit.

AUDIT RISKS & RESULTS

There were no significant audit risks identified.

SIGNIFICANT FINDINGS FROM THE AUDIT

Audit Opinion

The Independent Auditor's Report will be issued without modification.

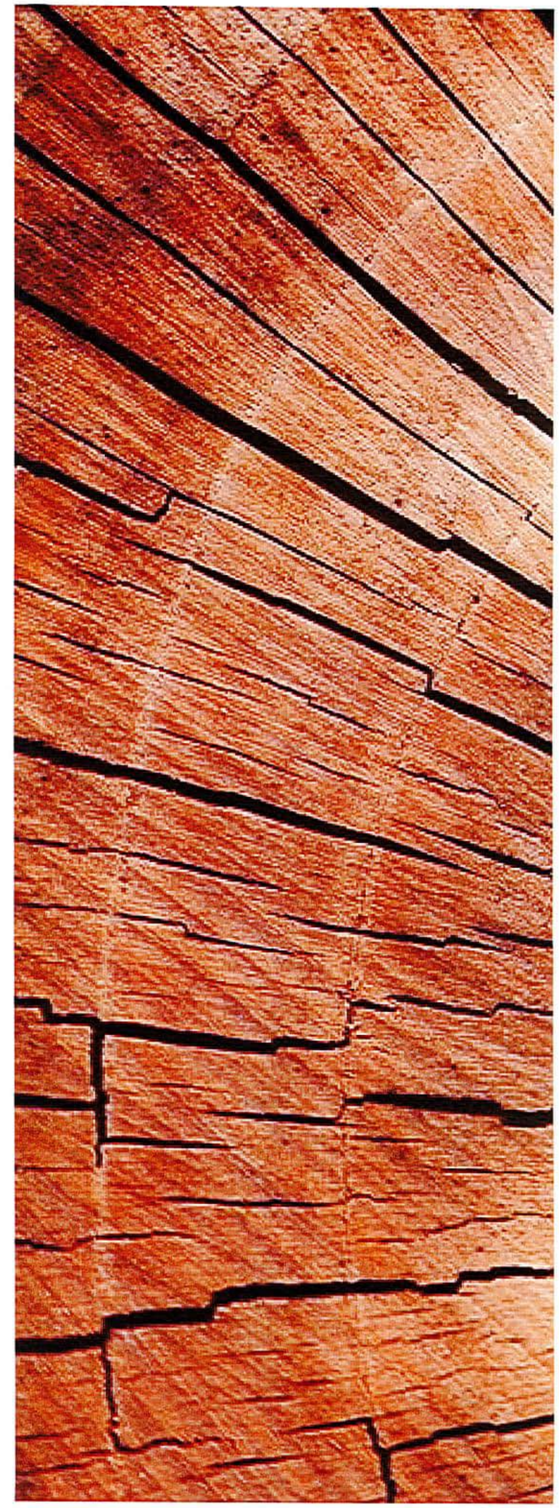
Accounting Policies

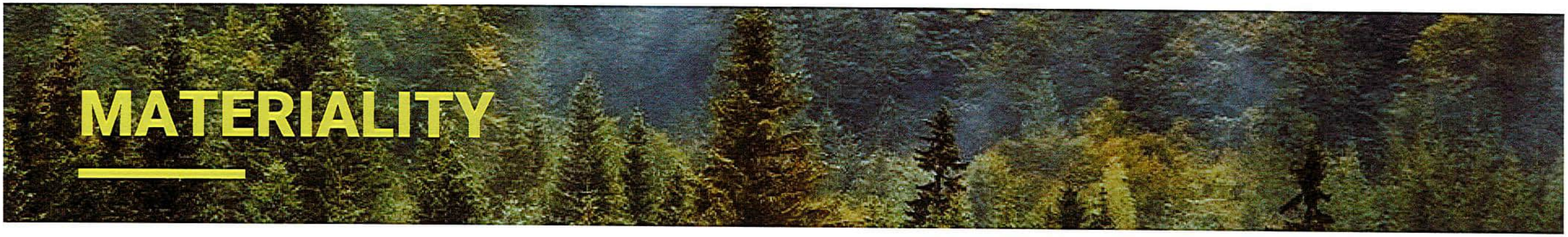
No new accounting policies were adopted in the current year.

Key Estimates

Key estimates in the financial statements include:

- Asset retirement obligations
- Useful life of tangible capital assets and related amortization
- Employee future benefits





MATERIALITY

Materiality is the term used to describe the significance of financial statement information to decision makers. An item of information, or an aggregate of items, is material if it is probable that its omission or misstatement would influence or change a decision. Materiality is a matter of professional judgement in the particular circumstances.

FACTORS	COMMENTS	AMOUNT
Basis for Calculation	Total expenses	$ 503,387
Factors Used	Middle of the range accepted by Canadian Auditing Standards	3%
Overall Materiality	Level at which misstatements individually or in aggregate would affect the decisions of the users of the financial statements	$ 15,000
Performance Materiality	Amount that is used when determining the extent of substantive testing	$ 10,500 (70%)
Trivial Error Threshold	Matters identified during the audit, which are trivial	$ 750 (5%)

MISSTATEMENTS

Misstatements are categorized as corrected audit misstatements and uncorrected audit misstatements. These include disclosure deficiencies as well.

Significant Misstatements

We have not found any material misstatements or unadjusted items that exceed materiality.

INDEPENDENCE

Canadian auditing standards require us to confirm our independence with the entity and those responsible with governance.

To our knowledge, Baker Tilly SNT has no independence issues in the following areas:

- Holding a financial interest, either directly or indirectly, in the entity;
- Holding a position, either directly or indirectly, that gives the right of responsibility to exert significant influence over the financial or account policies of the entity;
- Personal or business relationships of immediate family, close relatives, partners or retired partners, either directly or indirectly, with the entity;
- Economic dependence on the entity; and
- Provision of services in addition to the audit engagement.

OTHER MATTERS

Related Party Transactions

All related party transactions are disclosed in the notes to the financial statements.

Significant Unusual Transactions

No significant transactions were entered into by the entity that you should be aware of.

Significant Matters Discussed with Management

There were no significant matters arising from the audit discussed with management and no disagreements.

Written Representations Requested from Management

We request that management prepare a letter to us reaffirming various representations that were provided to us and we have relied upon.

Internal Control Recommendations and Management Letter

We will not be issuing a management letter, as we did not identify deficiencies in internal controls.

Other

No instances of illegal acts, fraud, intentional misstatements or errors were noted during the audit.

No instances of non-compliance of laws and regulation were identified during our audit.

CONCLUSION

We are ready to release the financial statements subject to completion of the following:

- Receipt of signed management representation letter
- Completing our discussion with the entity
- Receipt of evidence of the entity's approval of the financial statements

KEY DELIVERABLES

KEY DELIVERABLES	EXPECTED DATE
Present draft financial statements to the entity	August 11, 2026
Issue audited financial statements	August 13, 2026

We would like to take this opportunity to note our appreciation to management and administrative personnel for their cooperation and assistance.

We welcome any feedback on our performance as we strive to continually improve our service.

bakertilly

Tax

Our Tax Services are designed to meet your business tax compliance and consulting needs.

- Tax
- Advisory
- Indirect Tax
- Transfer Pricing
- Cross Border & International
- SR&ED
- Personal and Corporate Tax Compliance
- Tax Minimizing Strategies
- Corporate Reorganizations
- Tax Dispute Resolution

Transaction

Whether you are a buyer or a seller, knowledge is power and decisive action begins with clarity.

- Mergers and Acquisitions
- Capital Raising
- Transaction Support
- Valuations
- Corporate
- Finance
- Restructuring and Recovery

IT

Navigating through the maze of information technology needs and business optimization planning is a challenge to most businesses in today's evolving world.

- Security and Data Protection
- Network Assessment
- Infrastructure
- Recommendations and Implementation
- Backup Solutions

Assurance

When you're facing a changing global economy, it's important to have someone next to you who will help navigate through the evolving accounting standards and changing regulatory environment.

- Entrepreneurial
- Audit and Accounting
- Private Enterprise
- Public Markets

Data Analytics

At Baker Tilly, we strive to be up-to-date on the latest data analytic trends and software. Techniques commonly performed include:

- Predictive modelling
- Key Performance Indicator (KPI) analysis
- Historical operational analysis
- Tax recovery
- Improved production line efficiency
- Reduction of unnecessary costs
- Analyze complex forex
- Data visualization
- Risk analysis
- Benchmarking
- System implementation

Advisory

Across our advisory service lines, we get to the essence of value drivers, so clients can realize optimal value and achieve their business objectives.

- Organizational Effectiveness & Productivity
- Operational Performance Reviews
- Business Development
- Social Enterprise Development
- Project Management
- Corporate and Organizational Governance
- Human Resources
- Financial and Risk Management
- Government
- Funding Applications
- Succession Planning
- Marketing and Client Strategy

BT Advantage

As a business owner, you need information that's timely and relevant to drive daily decisions. Baker Tilly Advantage addresses that need by leveraging best-in-class technologies to deliver customized accounting, finance and operational assistance. Traditional accounting solutions focus on where you have been. Baker Tilly Advantage transforms this approach into proactive solutions that focus on where you are going. The difference is a powerful combination of innovative cloud technology, financial expertise and industry insight delivered by experienced advisors, who are committed to helping you gain a competitive advantage.

3 offices | 18 partners | 100 professionals

THANK YOU

Sundridge-Strong-Joly Arena & Hall

Independent Auditor's Report and Financial Report

December 31, 2025

Sundridge-Strong-Joly Arena & Hall

Financial Report

December 31, 2025

Management's Responsibility for the Financial Statements

The accompanying financial statements of the Sundridge-Strong-Joly Arena & Hall (the "Arena") are the responsibility of the Arena's management and have been prepared in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, as described in Note 2 to the financial statements.

The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Arena's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized, and recorded in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management. The Arena's Board meets with management and the external auditor to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by Baker Tilly SNT LLP, independent external auditor appointed by the Arena. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Arena's financial statements.

Derek Unratink

Treasurer
August 11, 2026

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Independent Auditor's Report

To the Members of the Sundridge-Strong-Joly Arena & Hall

Opinion

We have audited the financial statements of the Sundridge-Strong-Joly Arena & Hall, which comprise the statement of financial position as at December 31, 2025, and the statements of operations and accumulated surplus, cash flows, and change in net debt for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Sundridge-Strong-Joly Arena & Hall as at December 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Arena in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independent Auditor's Report (continued)

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Arena's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Arena or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Arena's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Arena's internal control.

Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Arena’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Arena to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly SNT LLP

North Bay, Ontario
August 11, 2026

CHARTERED PROFESSIONAL ACCOUNTANTS,
LICENSED PUBLIC ACCOUNTANTS

Sundridge-Strong-Joly Arena & Hall

Statement of Financial Position
December 31, 2025

	2025	2024
Financial Assets		
Cash	$ **152,457**	$ 157,921
Accounts receivable (note 3)	**35,446**	10,420
	187,903	168,341
Liabilities		
Accounts payable and accrued liabilities (note 4)	**57,579**	50,361
Deferred revenues (note 5)	**27,800**	-
Long-term debt (note 6)	**148,684**	229,329
Employee future benefits payable (note 7)	**1,399**	18,681
Asset retirement obligations (note 8)	**48,823**	45,501
	284,285	343,872
Net Debt	**(96,382)**	(175,531)
Non-Financial Assets		
Tangible capital assets (note 9)	**1,526,708**	1,420,475
Prepaid expenses	**4,381**	3,244
Inventories of supplies	**4,308**	4,308
	1,535,397	1,428,027
Accumulated Surplus (note 10)	$ **1,439,015**	$ 1,252,496

Approved by:

The accompanying notes are an integral part of these financial statements.

Sundridge-Strong-Joly Arena & Hall

Statement of Operations and Accumulated Surplus
For The Year Ended December 31, 2025

	2025 Budget (Unaudited)	2025 Actual	2024 Actual
Revenues			
Municipal contributions			
- Township of Joly	$ 51,489	$ 51,489	$ 49,989
- Township of Strong	257,443	257,443	249,945
- Village of Sundridge	205,955	205,955	199,956
Government grants and transfers - Provincial	109,308	27,000	-
User fees	38,475	52,557	52,316
Other	97,085	95,582	101,428
Loss on disposal of tangible capital assets	-	(120)	-
Total revenues	759,755	689,906	653,634
Expenses			
Salaries, wages and employee benefits	247,252	176,950	193,599
Interest on long-term debt	7,300	7,046	10,050
Materials and supplies	175,264	184,272	174,676
Contracted services	41,959	48,844	31,570
Rents and financial expenses	900	4,675	2,872
Amortization of tangible capital assets	81,600	81,600	66,935
Total expenses	554,275	503,387	479,702
Annual surplus	205,480	186,519	173,932
Accumulated surplus, beginning of year	1,252,496	1,252,496	1,078,564
Accumulated surplus, end of year	$ 1,457,976	$ 1,439,015	$ 1,252,496

The accompanying notes are an integral part of these financial statements.

Sundridge-Strong-Joly Arena & Hall

Statement of Cash Flows
For The Year Ended December 31, 2025

	2025	2024
Operating transactions		
Annual surplus	**$ 186,519**	$ 173,932
Cash provided by (applied to)		
Non-cash items:		
Employee future benefits payable	**(17,282)**	(1,428)
Accretion expense	**2,002**	1,918
Remeasurement adjustment	**1,320**	-
Amortization of tangible capital assets	**81,600**	66,935
Loss on disposal of tangible capital assets	**120**	-
Change in non-cash working capital balances		
Decrease (increase) in accounts receivable	**(25,026)**	35
Increase (decrease) in accounts payable and accrued liabilities	**7,218**	(819)
Increase in deferred revenues	**27,800**	-
Increase in prepaid expenses	**(1,137)**	(3,244)
Decrease in inventories of supplies	**-**	3,220
Cash provided by operating transactions	**263,134**	240,549
Capital transactions		
Acquisition of tangible capital assets	**(187,953)**	(171,238)
Cash applied to capital transactions	**(187,953)**	(171,238)
Financing transactions		
Long-term debt repaid	**(80,645)**	(77,650)
Cash applied to financing transactions	**(80,645)**	(77,650)
Decrease in cash	**(5,464)**	(8,339)
Cash, beginning of year	**157,921**	166,260
Cash, end of year	**$ 152,457**	$ 157,921

The accompanying notes are an integral part of these financial statements.

Sundridge-Strong-Joly Arena & Hall

Statement of Change in Net Debt
For The Year Ended December 31, 2025

	2025 Budget (Unaudited)	2025 Actual	2024 Actual
Annual surplus	**$ 205,480**	**$ 186,519**	$ 173,932
Amortization of tangible capital assets	**81,600**	**81,600**	66,935
Loss on disposal of tangible capital assets	**-**	**120**	-
Acquisition of tangible capital assets	**(248,198)**	**(187,953)**	(171,238)
Change in prepaid expenses	**-**	**(1,137)**	(3,244)
Change in inventories of supplies	**-**	**-**	3,220
Decrease in net debt	**38,882**	**79,149**	69,605
Net debt, beginning of year	**(175,531)**	**(175,531)**	(245,136)
Net debt, end of year	**$ (136,649)**	**$ (96,382)**	$ (175,531)

The accompanying notes are an integral part of these financial statements.

Sundridge-Strong-Joly Arena & Hall
Notes to the Financial Statements
December 31, 2025

1. Status and Nature of Activities

The Sundridge-Strong-Joly Arena & Hall (the "Arena") is a joint board of the Corporation of the Village of Sundridge, the Corporation of the Township of Strong, and the Corporation of the Township of Joly. Its mandate is to arena and hall services.

The contributions towards the Arena are in the following proportions:

	2025	2024
The Corporation of the Township of Joly	**10 %**	10 %
The Corporation of the Township of Strong	**50 %**	50 %
The Corporation of the Village of Sundridge	**40 %**	40 %

2. Significant Accounting Policies

These financial statements of the Arena are the representation of management prepared in accordance with accounting policies recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Since precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and approximations. These have been made using careful judgement.

(a) Basis of Accounting

(i) Accrual Basis

The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services, and the creation of a legal obligation to pay.

(ii) Cash

Cash includes cash on hand and balances held at financial institutions.

(iii) Deferred Revenues

Deferred revenues represent grants, and user fees that have been collected for which the related services have yet to be performed. Revenue is recognized in the period when the services are performed.

2. Significant Accounting Policies (Continued)

(a) Basis of Accounting (Continued)

(iv) Employee Future Benefits

The Arena makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS) which is a multi-employer contributory defined benefit program with contributions expensed as incurred. Obligations for sick leave and employee retirement gratuities are accrued as the eligible employees render the services necessary to earn the benefits.

(v) Asset Retirement Obligations

Asset retirement obligations represent the legal obligations associated with the retirement of a tangible capital asset that result from its acquisition, construction, development, or normal use.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the Arena to incur costs in relation to a specific tangible capital asset, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability, and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using a present value technique.

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the Arena derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the statement of operations and accumulated surplus.

2. Significant Accounting Policies (Continued)

(a) Basis of Accounting (Continued)

(vi) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the change in net debt for the year.

i) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development, or betterment of the asset, and legally or contractually required retirement activities. The costs, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	20 years
Buildings	10 to 50 years
Machinery and equipment	10 to 20 years

One half of the annual amortization is charged in the year of acquisition and in the year of disposal. Work in progress is not amortized until the asset is available for productive use. Tangible capital assets received as donations are recorded at their fair value at the date of receipt and also are recorded as revenue.

ii) Inventories of Supplies

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

iii) Prepaid Expenses

Prepaid expenses represent amounts paid in advance for a good or service not yet received. The expense is recognized once the goods have been received or the services have been performed.

2. Significant Accounting Policies (Continued)

(a) Basis of Accounting (Continued)

(vii) Other Revenues

User fees are recognized in the period in which the revenue relates.

Other income is recognized when earned and collection is reasonably assured.

(viii) Government Grants and Transfers

Government transfers, such as municipal contributions and grants, are recognized in the financial statements in the period in which events giving rise to the transfer occurs, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made, except when, and to the extent that stipulations associated with the transfer give rise to a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. The transfer revenue is recognized in the statement of operations and accumulated surplus as the stipulations giving rise to the liabilities are settled.

(ix) Use of Estimates

The preparation of financial statements in conformity with the Canadian Public Sector Accounting Standards requires management to make estimates and assumptions. These estimates and assumptions are based on management's best information and judgement and may differ significantly from actual results. Accounts subject to significant estimates include the useful life of tangible capital assets and the related amortization, employee future benefits payable, and asset retirement obligations. These estimates are reviewed periodically and, as adjustments become necessary, they are reported in the periods in which they become known.

(x) Financial Instruments

Financial instruments are classified at either fair value or amortized cost.

Financial instruments classified at amortized cost include cash, accounts receivable, accounts payable and accrued liabilities, and long-term debt. They are initially recorded at their fair value and subsequently carried at amortized cost using the effective interest rate method, less impairment. Transaction costs are added to the carrying value of the instrument.

3. Accounts Receivable

	2025	2024
Federal government	**$ 17,326**	$ 1,132
Other municipalities	**-**	1,802
Other	**18,120**	7,486
	$ 35,446	$ 10,420

4. Accounts Payable and Accrued Liabilities

	2025	2024
Federal government	**$ 5,084**	$ -
Province of Ontario	**2,351**	1,674
Other municipalities	**305**	1,198
Trade payables	**35,022**	32,005
Accrued interest	**470**	724
Other	**14,347**	14,760
	$ 57,579	$ 50,361

5. Deferred Revenues

Deferred revenues set-aside for specific purposes are comprised of the following:

	Balance as at December 31, 2024	Amounts received during the year	Recognized as revenues during the year	**Balance as at December 31, 2025**
Ontario Trillium Foundation	$ -	$ 54,800	$ 27,000	**$ 27,800**

Sundridge-Strong-Joly Arena & Hall
Notes to the Financial Statements
December 31, 2025

6. Long-Term Debt

	2025	2024
Debenture loan, repayable in monthly instalments of $7,329, including interest at the fixed rate of 3.79%, maturing September 1, 2027	**$ 148,684**	$ 229,329

Principal instalments required to be paid over the next two years are as follows:

2026	$ 83,755
2027	64,929
Total	$ 148,684

7. Employee Future Benefits Payable

Under the sick leave benefits policy, employees hired prior to January 1, 2014 can accumulate unused sick leave without limit and are entitled to one-half of their accumulated time, to a maximum of 30 days when they leave the Arena's employment. The sick leave liability estimates the use of accumulated sick leave prior to retirement, as well as any lump sum payments upon retirement, and assumes that both the appropriate discount rate and future salary and wage levels will increase by 2% per annum.

Under the retirement gratuity policy, qualifying employees are entitled to a payout, upon retirement, based on length of service and rate of pay. The retirement gratuity liability estimates the lump-sum payments upon retirement, and assumes that both the appropriate discount rate and future salary and wage levels will increase by 2% per annum.

	2025	2024
Sick leave	**$ 1,399**	$ 12,724
Retirement gratuity	**-**	5,957
	$ 1,399	$ 18,681

8. Asset Retirement Obligations

	2025	2024
Balance, beginning of year	**$ 45,501**	$ 43,583
Remeasurement adjustment	**1,320**	-
Accretion expense	**2,002**	1,918
Balance, end of year	**$ 48,823**	$ 45,501

The asset retirement obligation is as follows:

	2025	2024
Asbestos removal	**$ 48,823**	$ 45,501

Asbestos removal

The Arena owns buildings which contain asbestos, and therefore, the Arena is legally required to perform abatement activities upon renovation or demolition of these assets. Abatement activities include handling and disposing of the asbestos in a prescribed manner when it is disturbed. A discount rate of 4.85% (2024 - 4.4%) and an inflation rate of 2.7% (2024 - 2.6%) has been used in the calculation.

Sundridge-Strong-Joly Arena & Hall
Notes to the Financial Statements
December 31, 2025

9. Tangible Capital Assets

	Cost				Accumulated Amortization				Net Book Value	
	Balance, beginning of year	**Additions**	**Transfers / Disposals**	**Balance, end of year**	**Balance, beginning of year**	**Amortization**	**Disposals**	**Balance, end of year**	**December 31, 2025**	December 31 2024
Land and land improvements	$ 10,015	$ -	$ -	$ 10,015	$ 163	$ 326	$ -	$ 489	**$ 9,526**	$ 9,852
Buildings	1,609,026	7,602	(1,172)	1,615,456	541,081	42,004	(1,052)	582,033	**1,033,423**	1,067,945
Machinery and equipment	812,647	153,351	-	965,998	473,388	39,270	-	512,658	**453,340**	339,259
Work in progress	3,419	27,000	-	30,419	-	-	-	-	**30,419**	3,419
	$ 2,435,107	$ 187,953	$ (1,172)	$ 2,621,888	$ 1,014,632	$ 81,600	$ (1,052)	$ 1,095,180	**$ 1,526,708**	$ 1,420,475

Sundridge-Strong-Joly Arena & Hall
Notes to the Financial Statements
December 31, 2025

10. Accumulated Surplus

	2025	2024
Surplus		
Invested in tangible capital assets	**$ 1,526,708**	$ 1,420,475
General (a)	**74,823**	91,142
Unfunded liabilities		
Long-term debt	**(148,684)**	(229,329)
Asset retirement obligations	**(48,823)**	(45,501)
Employee future benefits payable	**(1,399)**	(18,681)
Total surplus	**1,402,625**	1,218,106
Reserves		
Ball field capital	**410**	410
Rubber flooring	**24,000**	22,000
Working capital	**11,980**	11,980
Total reserves	**36,390**	34,390
Accumulated Surplus	**$ 1,439,015**	$ 1,252,496

(a) General Surplus:

The general surplus of $74,823 (2024 - $91,142) at the end of the year is comprised of the following:

	2025	2024
Opening balance	**$ 91,142**	$ 100,673
Annual surplus	**186,519**	173,932
Transfer to reserves	**(2,000)**	(2,000)
Net change in tangible capital assets	**(106,233)**	(104,303)
Decrease in unfunded liabilities	**(94,605)**	(77,160)
Closing balance	**$ 74,823**	$ 91,142

11. Related Party Transactions

The related party transactions below are in the normal course of operations and are measured at their exchange amount, which is the amount of consideration established and agreed to by the related parties.

The following table summarizes the Arena's related party transactions with its contributing municipalities during the year:

	2025	2024
Municipal contributions		
Township of Joly	**$ 51,489**	$ 49,989
Township of Strong	**257,443**	249,945
Village of Sundridge	**205,955**	199,956
Expenses		
Township of Strong		
Administration	**$ 4,200**	$ 4,100
Village of Sundridge		
Wastewater levy	**3,545**	3,459
Court security costs (recovery)	**-**	(1,802)
At the end of the year, amounts due to (from) are as follows:		
Township of Strong	**$ 266**	$ 39
Village of Sundridge	**-**	(643)

12. Pension Agreements

The Arena makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of all qualifying members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. The OMERS Administration Corporation Board of Directors, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. OMERS provides pension services to approximately 665,000 active and retired members and approximately 1,000 employers.

12. Pension Agreements (Continued)

Each year an independent actuary determines the funding status of OMERS Primary Pension Plan ("the Plan") by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. On December 31, 2025, the estimated accrued pension obligation for all members of the Plan was $149,575 million (2024 - $140,766 million). The Plan had an actuarial value of net assets at that date of $148,253 million (2024 - $137,853 million) indicating an actuarial deficit of $1,322 million (2024 - $2,913 million). The Plan is a multi-employer plan, therefore any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Arena does not recognize any share of the OMERS pension surplus or deficit.

The amount contributed by the Arena to OMERS for 2025 was $11,940 (2024 - $14,480) for current services and is included as an expense on the statement of operations and accumulated surplus.

13. Financial Instruments

Risks arising from financial instruments and risk management

The Arena is exposed to a variety of financial risks including credit risk, liquidity risk and market risk.

There have been no changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Credit risk

Credit risk is the risk of losses resulting from a counterparty's failure to honour its contractual obligations. The Arena is exposed to credit risk to the extent that accounts receivable are not collected in a timely manner. The Arena's financial assets consisting of cash and accounts receivable are subject to credit risk. The carrying amounts of financial assets on the statement of financial position represent the maximum credit risk of the Arena at the date of the statement of financial position. The Arena does not believe it is subject to significant credit risk.

Liquidity risk

Liquidity risk is the risk that the Arena will not be able to meet its financial obligations as they become due. The Arena's financial liabilities include accounts payable and accrued liabilities, and long-term debt. The Arena maintains sufficient resources to meet its obligations. The Arena does not believe it is subject to significant liquidity risk.

13. Financial Instruments (Continued)

Market risk

Market risk is the risk of changes in the fair value of financial instruments resulting from fluctuations in the market. The Arena is exposed to currency risk, interest risk, and price risk to the extent that the fair value of a financial instrument will fluctuate as a result of market factors. The Arena's financial instruments consisting of cash, accounts receivable, accounts payable and accrued liabilities, and long-term debt are subject to market risk. The Arena does not believe it is subject to significant market risk.

14. Budget Figures

Budget figures have been provided for comparison purposes and have been derived from the budget approved by the Arena. The budget approved by the Arena is based on a model used to manage spending within the guidelines of the model. Given the differences between the model and generally accepted accounting principles established by the Public Sector Accounting Board, the budget figures presented have been adjusted to conform with this basis of accounting that is used to prepare the financial statements. The budget figures are unaudited.

		2025	2024
Budget By-law surplus for the year		$ -	$ -
Add:	Acquisition of tangible capital assets	248,198	213,578
	Municipal debt repaid	80,644	77,650
	Contributions to reserves	2,000	2,000
Less:	Amortization of tangible capital assets	(81,600)	(66,935)
	Contributions from general surplus	(43,762)	(80,000)
Budget surplus per statement of operations and accumulated surplus		$ 205,480	$ 146,293

15. Comparative Figures

The presentation of certain accounts of the previous year has been changed to conform with the presentation adopted for the current year.

July 2026

LABOURFOCUS

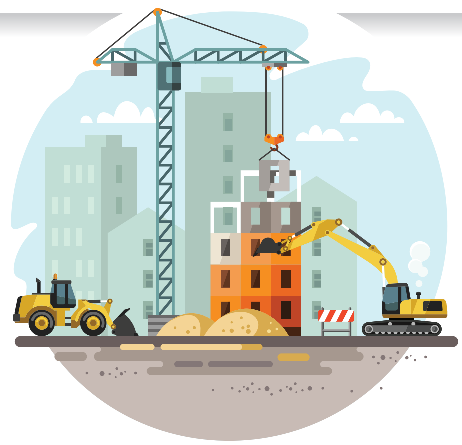
The Labour Market Group

CONSTRUCTION LABOUR MARKET SHOWS **SEASONAL RECOVERY IN Q2**

Ontario's construction labour market improved during the second quarter as seasonal hiring increased. The unemployment rate fell to 5.5%, while both the labour force and employment grew compared with the previous quarter.

Older workers accounted for most of the labour force growth, while youth continued to face the highest unemployment rate despite improved hiring. Women also recorded gains in both labour force participation and employment.

Construction Labour Market Overview



Ontario's construction unemployment rate fell to 5.5% in June, down from 6.8% in March at the end of the first quarter.

The construction labour force increased by approximately 27,600 workers compared with the previous quarter. However, it remained 30,800 workers lower than at the same time last year.

Construction employment increased by approximately 33,400 jobs, or 6.1%, since March 2026. Despite this seasonal improvement, employment remained 4.7% below the level recorded one year earlier.

Ontario's Construction Labour Force *(unadjusted)*

Source: Statistics Canada. Table 14-10-0022-01 Labour force characteristics by industry, monthly, unadjusted for seasonality (x 1,000). Graph produced by the Ontario Construction Secretariat.

JOBS REPORT JUNE 2026

TOTAL NUMBER OF JOB POSTINGS

731 NIPISSING — 154 from May

195 PARRY SOUND — 38 from May

TOP INDUSTRY WITH VACANCIES

NIPISSING
Health Care & Social Assistance (27.5%)

PARRY SOUND
Health Care & Social Assistance (23.1%)

To view the full report, visit our website www.thelabourmarketgroup.ca
readysethired.ca

Questions or concerns? Feel free to contact us at
info@thelabourmarketgroup.ca

T. 705.478.9713

150 First Ave. West
Suite 103, North Bay, ON
P1B 3B9

The Labour Market Group is funded by:

Ontario

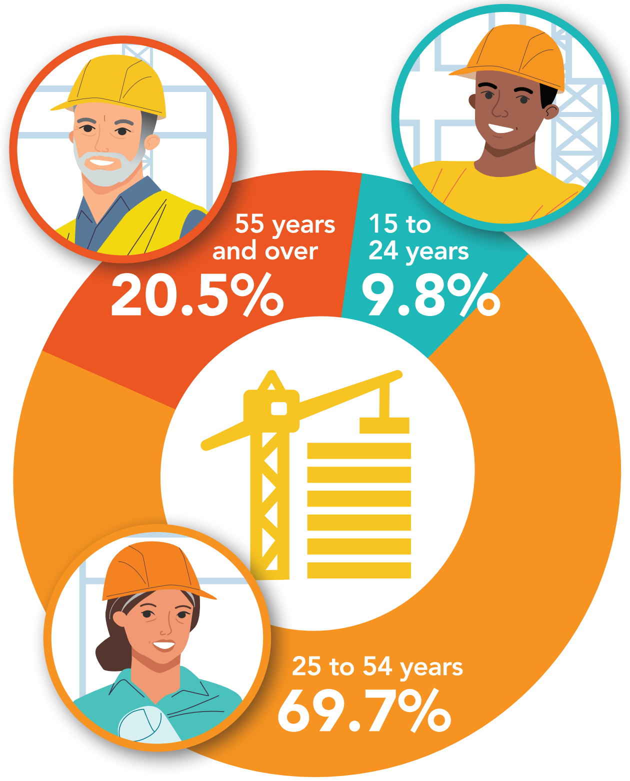
COMPOSITION OF THE CONSTRUCTION LABOUR FORCE

The second quarter brought the expected increase in construction activity as the summer building season began. Both the labour force and employment increased across all age groups compared with the previous quarter.

Workers aged 25 to 54 recorded the strongest employment increase among all age groups recording the lowest unemployment rate at 5.2%.

Looking at the longer-term trend, Ontario's construction workforce continues to age. Compared with one year ago, the number of young workers declined by 24,400, while the number of workers aged 55 and over increased by 12,200. If this trend continues, fewer young entrants combined with an aging workforce could contribute to future labour shortages.

Composition of Construction Labour Force by Age, Ontario, June 2026 *(unadjusted)*

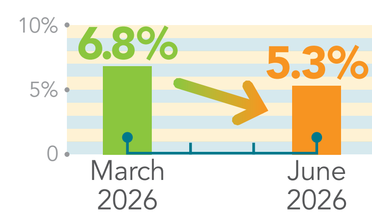


WOMEN IN CONSTRUCTION

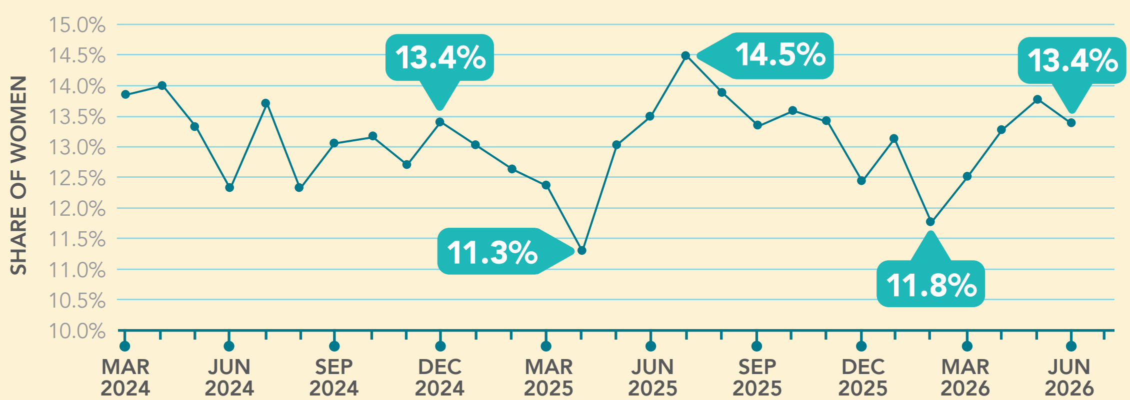
Women accounted for 13.4% of Ontario's construction labour force in June, up 1.3 percentage points from March and nearly unchanged from one year ago.

Approximately 8,800 more women participated in the construction labour force during the second quarter, while the number of women employed increased by 9,200.

Unemployment rate for women in construction



Share of Women in Construction Labour Force, Ontario *(unadjusted)*



Source: Statistics Canada. Table 14-10-0022-01 Labour force characteristics by industry, monthly, unadjusted for seasonality (x 1,000).

MORE FROM THE JUNE JOBS REPORT:

TOP OCCUPATIONS

NIPISSING

Sales & Service (28.6%)

Trades, Transportation, and Equipment Operators (17.2%)

Health Occupations (15.2%)

PARRY SOUND

Sales & Service (34.4%)

Trades, Transportation, and Equipment Operators (16.9%)

Health Occupations (15.9%)

To view the full report, visit our website www.thelabourmarketgroup.ca

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Questions or concerns? Feel free to contact us at info@thelabourmarketgroup.ca

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The Labour Market Group is funded by:

Ontario

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www.strongtownship.com

Township of Strong Council Resolution
August 11, 2026 Regular Meeting
8.0 Discussion Items

5.1 Baker Tilly SNT (2025 Audit Review)

5.1.1 Approve 2025 Financial Statements

R2026-243

Moved By: Jim Ronholm Seconded by: Jeff McLaren

Be it resolved that the Council for the Township of Strong hereby receive the delegation by Jessica Dion at Baker Tilly SNT, re: 2025 Consolidated Financial Statements and 2025 Year End Audit Findings Report and Comparative Analysis; and

That Council approve the Draft Consolidated Financial Statements for the year ended December 31, 2025; and

That Council approve the Draft Joint Building Committee Financial Statements for the year ended December 31, 2025; and

That Council approve the Draft SSJ Arena Financial Statements for the year ended December 31, 2025; and

That Council have received and read the Report to Council regarding the Audit Results.

Carried

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Township of Strong Council Resolution
August 11, 2026 Regular Meeting
7.0 Report of Committees

7.4 Emergency Management Program Committee – July 16

7.4.1 Approve Joint Emergency Information Plan

R2026-250

Moved By: Kevin Noaik Seconded by: Marianne Stickland

Be it resolved that the Council for the Township of Strong have received and read the Joint Emergency Information Plan (EIP)f for the Townships of Joly and Strong, Villages of South River and Sundridge; and

Hereby approve this plan, as circulated.

Carried

MHIP Non-DC Stream, AMO Responds to new Tariffs, Provincial Rideshare Consultation, Support for Ontario’s Forestry Sector

Policy Update • August 28, 2026

Top Insights:

- Municipalities that do not levy development charges will be able to apply to a new $1 billion infrastructure funding stream for projects that preserve or grow housing supply.
- AMO has written to Prime Minister Carney and Premier Ford to express support for their leadership responding to the challenging trade environment, and outlining the importance of municipalities in supporting our economy.
- MTO is consulting on proposed enhancements and the expansion of the Provincial Rideshare Framework to all municipalities.
- AMO has written to the province in support of efforts to protect and grow Ontario’s forestry industry, recognizing that the sector supports jobs and housing construction.

Infrastructure Funding for Non-Development Charges Levying Municipalities

The governments of Ontario and Canada announced $1 billion in infrastructure funding for municipalities that do not levy development charges at the AMO conference. The funding supports the construction, rehabilitation and expansion of infrastructure that preserves or grows housing supply, including roads, bridges, drinking water, wastewater and stormwater assets. The maximum total eligible costs for a project is $20 million. AMO welcomes this new Municipal Housing Infrastructure Program funding stream (Non-DC Stream) as we continue to advocate for long-term, predictable and sustainable infrastructure funding for the sector.

Applications for the program will open on October 29 and close on December 2, 2026. Additional intakes under the Non-DC Stream will be available in the future. Program guidelines and FAQs are now available online. Questions about the program can be directed to mhip@ontario.ca.

To support the sector with their applications, AMO will jointly host two webinars with the Ministry of Infrastructure for municipal CAOs and treasurers. The first webinar is scheduled for September 16 before the program launches, with a second webinar taking place in November before the application window closes. Registration information will be shared shortly.

Building Canada Strong Through Economic Uncertainty

AMO has written to Prime Minister Carney and Premier Ford to express support for their leadership in responding to an increasingly uncertain and challenging trade environment and to outline the importance of municipalities in supporting Canada's economy. As a sector, municipalities invest $68 billion annually in the infrastructure and services our communities rely on. They know the importance of building strong, resilient communities that can adapt to changing economic conditions.

AMO and its members are prepared to work with the province and federal government to build a stronger, more competitive, and more prosperous future.

Provincial Rideshare Framework Consultations

The Ministry of Transportation (MTO) is exploring future enhancements and expansion of the Provincial Rideshare Framework currently in effect along the Northlander train corridor. Under this expansion, the province would upload the regulation of rideshare services across Ontario. MTO is seeking municipal feedback on its proposal with a survey open until September 30 and invites municipalities to register for a municipal consultation session.

AMO has called for clarity on how the province will provide oversight and enforcement of rideshare services, and to coordinate with municipalities to ensure the framework does not undermine the viability of existing transportation options like public transit and local taxi businesses in favour of US-based rideshare companies.

AMO Supports Provincial Action to Protect Ontario's Forestry Sector

AMO has written to the province in support of efforts to protect Ontario's forestry sector from challenges caused by trade uncertainty and tariffs on key exports like softwood lumber. Municipalities recognize that the forestry sector contributes to our economy by creating jobs across the province, while supporting manufacturing and housing construction. We encourage the province to continue working closely with municipalities on the important work of protecting and growing Ontario's economic potential.

Contact:

AMO Policy

policy@amo.on.ca

T 416.971.9856

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AUTOMATED SPEED ENFORCEMENT

AMO Advocacy on Automated Speed Enforcement, Federal Development Charges, Federal Government Pre-Budget

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IESO Releases Final LT2 Documents, Trade and Tariff Webinar

TARIFFS AND TRADE
ECONOMIC DEVELOPMENT
LAND USE PLANNING

Province Introduces Bill 30

Announcements, Federal-Provincial-Territorial Housing Forum Commitments, and Blue Box Amendments

SEP 10, 2025 • POLICY UPDATE

JUL 4, 2025 • POLICY UPDATE

MAY 29, 2025 • POLICY UPDATE

TARIFFS AND TRADE
ECONOMIC DEVELOPMENT

Submissions on Bills 5 and 2

MAY 28, 2025 • POLICY UPDATE

AUDIT FINDINGS REPORT

Presented to the Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sunridge Joint Building Committee

Prepared by Baker Tilly SNT

August 11, 2026

PURPOSE OF THE REPORT

We have been engaged to express an audit opinion on the financial statements of Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee ("the entity") for the year ended December 31, 2025. We have substantially completed our audit and are pleased to report our findings to date.

The purpose of this report is to summarize certain aspects of the audit that we believe to be of interest to the entity. This report should be read in conjunction with the draft financial statements and our audit report thereon.

We have received full cooperation during the course of our audit and unrestricted access to all documents, books and records. We did not encounter any significant difficulties during the audit.

This report is intended for use by the entity only.

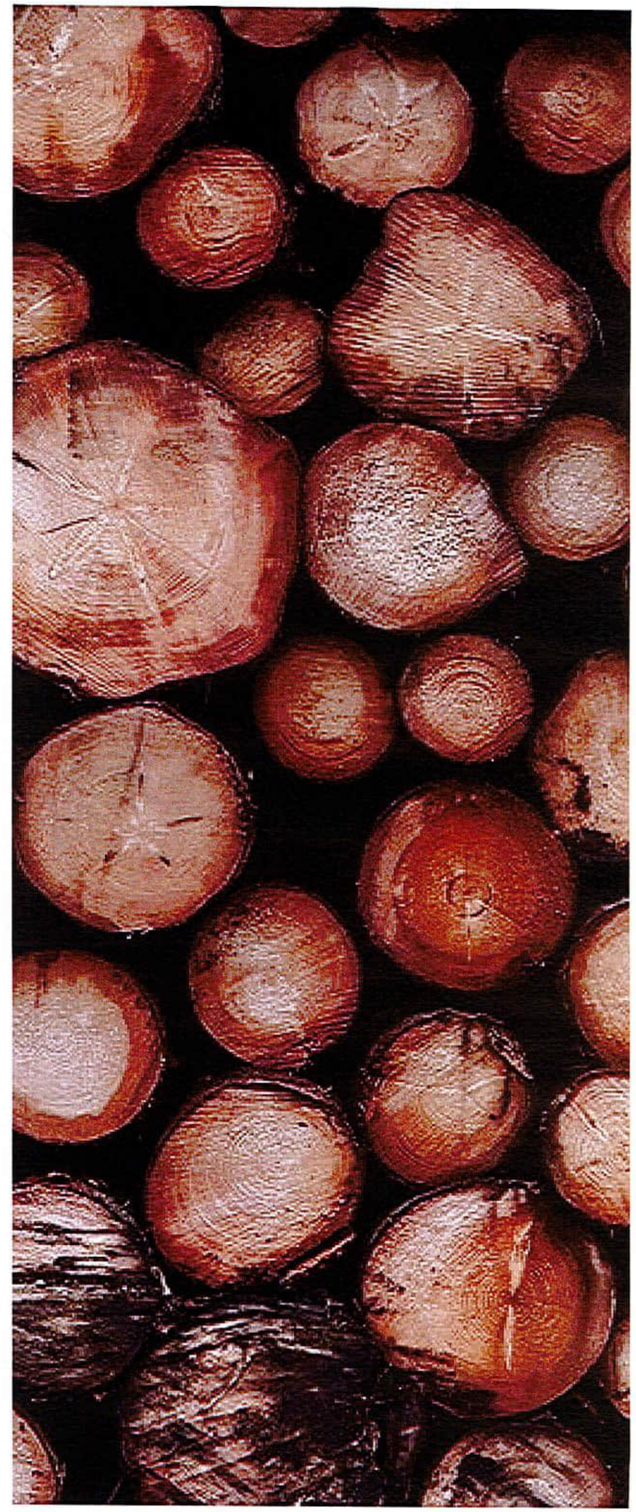


TABLE OF CONTENTS

RESPONSIBILITIES

AUDITOR	BOARD OF DIRECTORS	MANAGEMENT
Express an opinion on whether the financial statements present fairly, in all material respects, the financial position and its results of its operations and its cash flows for the year in accordance with Canadian Public Sector Accounting Standards	Act as an objective, independent liaison between the auditor and management	Ensure financial statements are prepared and presented in accordance with Canadian Public Sector Accounting Standards
Perform the audit in accordance with Canadian generally accepted auditing standards	Assist in the planning process when appropriate	Ensure completeness of information with regards to financial records and data and provide information on non-compliance, illegal acts, related party transactions
Assess risk that the financial statements may contain material misstatements that, individually or in the aggregate are material to the financial statements as a whole	Meet with the auditors prior to the release and approval of the audited financial statements to review the audit, disclosure and compliance issues	Ensure proper controls are in place to prevent and detect fraud and error, assess risk and provide information on any fraud or suspected fraud

RESPONSIBILITIES (continued)

AUDITOR	BOARD OF DIRECTORS	MANAGEMENT
Assessing the accounting policies used and their application	Review selection of accounting policies	Ensure proper recognition, measurement and disclosure for selection of accounting policies, significant assumptions, future plans, related party transactions, any claims and possible claims and contingent gains and losses
Assessing the significant estimates made by management	Review and approve draft financial statements	Provide a written confirmation of significant representations to the auditor
Examine on a test basis, evidence supporting the amounts and disclosures in the financial statements	Advise auditor of any issues of disclosure, governance, fraud or illegal acts	

OUR AUDIT PROCESS

1 INITIAL PLANNING

- Assess and respond to engagement risk
- Assessment of audit management process
- Enhance understanding of the entity and accounting processes
- Determine planning materiality
- Perform walkthroughs
- Establish an overall audit strategy

2 DEVELOP THE AUDIT PLAN

- Assess risk at account balance and potential error levels
- Plan use of working papers
- Plan substantive and control tests

3 EXECUTE THE AUDIT PLAN

- Perform substantive and control tests including sampling techniques using the appropriate tools and software
- Review completion documents and working papers for areas with significant or high risk

4 REPORT & ASSESS PERFORMANCE

- Obtain management representations
- Complete engagement reporting
- Issue audit report and management letter
- Summarize audit results
- Assess engagement quality

OUR AUDIT APPROACH

We determined, based on our understanding of internal controls, that limited reliance would be placed on the system of internal controls due to the size of the entity.

Testing of internal controls was not, in our view, cost effective for the level of assurance such tests would provide.

We adopted a substantive approach for the audit.

AUDIT RISKS & RESULTS

There were no significant audit risks identified.

SIGNIFICANT FINDINGS FROM THE AUDIT

Audit Opinion

The Independent Auditor's Report will be issued without modification.

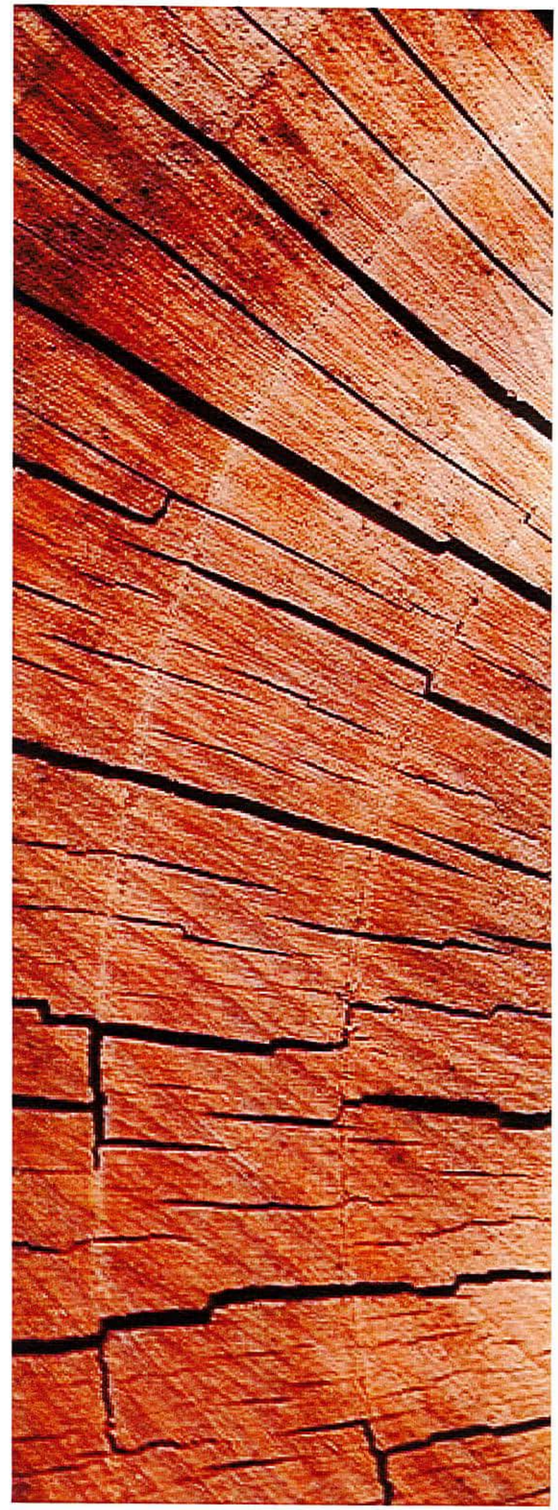
Accounting Policies

No new accounting policies were adopted in the current year.

Key Estimates

Key estimates in the financial statements include:

- Useful life of tangible capital assets and related amortization
- Employee future benefits



MATERIALITY

Materiality is the term used to describe the significance of financial statement information to decision makers. An item of information, or an aggregate of items, is material if it is probable that its omission or misstatement would influence or change a decision. Materiality is a matter of professional judgement in the particular circumstances.

FACTORS	COMMENTS	AMOUNT
Basis for Calculation	Total expenses	$ 335,399
Factors Used	Upper of the range accepted by Canadian Auditing Standards	3%
Overall Materiality	Level at which misstatements individually or in aggregate would affect the decisions of the users of the financial statements	$ 10,000
Performance Materiality	Amount that is used when determining the extent of substantive testing	$ 7,000 (70%)
Trivial Error Threshold	Matters identified during the audit, which are trivial	$ 500 (5%)

MISSTATEMENTS

Misstatements are categorized as corrected audit misstatements and uncorrected audit misstatements. These include disclosure deficiencies as well.

Significant Misstatements

We have not found any material misstatements or unadjusted items that exceed materiality.

INDEPENDENCE

Canadian auditing standards require us to confirm our independence with the entity and those responsible with governance.

To our knowledge, Baker Tilly SNT has no independence issues in the following areas:

- Holding a financial interest, either directly or indirectly, in the entity;
- Holding a position, either directly or indirectly, that gives the right of responsibility to exert significant influence over the financial or account policies of the entity;
- Personal or business relationships of immediate family, close relatives, partners or retired partners, either directly or indirectly, with the entity;
- Economic dependence on the entity; and
- Provision of services in addition to the audit engagement.

OTHER MATTERS

Related Party Transactions

All related party transactions are disclosed in the notes to the financial statements.

Significant Unusual Transactions

No significant transactions were entered into by the entity that you should be aware of.

Significant Matters Discussed with Management

There were no significant matters arising from the audit discussed with management and no disagreements.

Written Representations Requested from Management

We request that management prepare a letter to us reaffirming various representations that were provided to us and we have relied upon.

Internal Control Recommendations and Management Letter

We will not be issuing a management letter, as we did not identify deficiencies in internal controls.

Other

No instances of illegal acts, fraud, intentional misstatements or errors were noted during the audit.

No instances of non-compliance of laws and regulation were identified during our audit.

CONCLUSION

We are ready to release the financial statements subject to completion of the following:

- Receipt of signed management representation letter
- Completing our discussion with the entity
- Receipt of evidence of the entity's approval of the financial statements

KEY DELIVERABLES

KEY DELIVERABLES	EXPECTED DATE
Present draft financial statements to the entity	August 11, 2026
Issue audited financial statements	August 13, 2026

We would like to take this opportunity to note our appreciation to management and administrative personnel for their cooperation and assistance.

We welcome any feedback on our performance as we strive to continually improve our service.

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Tax

Our Tax Services are designed to meet your business tax compliance and consulting needs.

- Tax
- Advisory
- Indirect Tax
- Transfer Pricing
- Cross Border & International
- SR&ED
- Personal and Corporate Tax Compliance
- Tax Minimizing Strategies
- Corporate Reorganizations
- Tax Dispute Resolution

Transaction

Whether you are a buyer or a seller, knowledge is power and decisive action begins with clarity.

- Mergers and Acquisitions
- Capital Raising
- Transaction Support
- Valuations
- Corporate
- Finance
- Restructuring and Recovery

IT

Navigating through the maze of information technology needs and business optimization planning is a challenge to most businesses in today's evolving world.

- Security and Data Protection
- Network Assessment
- Infrastructure
- Recommendations and Implementation
- Backup Solutions

Assurance

When you're facing a changing global economy, it's important to have someone next to you who will help navigate through the evolving accounting standards and changing regulatory environment.

- Entrepreneurial
- Audit and Accounting
- Private Enterprise
- Public Markets

Data Analytics

At Baker Tilly, we strive to be up-to-date on the latest data analytic trends and software. Techniques commonly performed include:

- Predictive modelling
- Key Performance Indicator (KPI) analysis
- Historical operational analysis
- Tax recovery
- Improved production line efficiency
- Reduction of unnecessary costs
- Analyze complex forex
- Data visualization
- Risk analysis
- Benchmarking
- System implementation

Advisory

Across our advisory service lines, we get to the essence of value drivers, so clients can realize optimal value and achieve their business objectives.

- Organizational Effectiveness & Productivity
- Operational Performance Reviews
- Business Development
- Social Enterprise Development
- Project Management
- Corporate and Organizational Governance
- Human Resources
- Financial and Risk Management
- Government
- Funding Applications
- Succession Planning
- Marketing and Client Strategy

BT Advantage

As a business owner, you need information that's timely and relevant to drive daily decisions. Baker Tilly Advantage addresses that need by leveraging best-in-class technologies to deliver customized accounting, finance and operational assistance. Traditional accounting solutions focus on where you have been. Baker Tilly Advantage transforms this approach into proactive solutions that focus on where you are going. The difference is a powerful combination of innovative cloud technology, financial expertise and industry insight delivered by experienced advisors, who are committed to helping you gain a competitive advantage.

3 offices | 18 partners | 100 professionals

THANK YOU

Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee

Independent Auditor's Report and Financial Report

December 31, 2025

Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee

Financial Report

December 31, 2025

Management's Responsibility for the Financial Statements

The accompanying financial statements of the Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee (the "Committee") are the responsibility of the Committee's management and have been prepared in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, as described in Note 2 to the financial statements.

The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Committee's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized, and recorded in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management. The Committee's Board meets with management and the external auditor to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by Baker Tilly SNT LLP, independent external auditor appointed by the Committee. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Committee's financial statements.

Treasurer
August 11, 2026

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Independent Auditor's Report

To the Members of the Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee

Opinion

We have audited the financial statements of the Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee, which comprise the statement of financial position as at December 31, 2025, and the statements of operations and accumulated surplus, cash flows, and change in net debt for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee as at December 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Committee in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independent Auditor's Report (continued)

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Committee's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Committee or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Committee's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Committee's internal control.

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Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Committee's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Committee to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly SNT LLP

North Bay, Ontario
August 11, 2026

CHARTERED PROFESSIONAL ACCOUNTANTS,
LICENSED PUBLIC ACCOUNTANTS

Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee

Statement of Financial Position
December 31, 2025

	2025	2024
Financial Assets		
Cash	$ **469,077**	$ 456,694
Other investments (note 3)	**214,440**	204,904
Accounts receivable (note 4)	**4,891**	11,671
	688,408	673,269
Liabilities		
Accounts payable and accrued liabilities (note 5)	**29,151**	13,348
Deferred revenues - obligatory reserve funds (note 6)	**660,408**	661,559
Employee future benefits payable (note 7)	**41,936**	42,077
	731,495	716,984
Net Debt	**(43,087)**	(43,715)
Non-Financial Assets		
Tangible capital assets (note 8)	**55,092**	57,654
Prepaid expenses	**1,151**	1,638
	56,243	59,292
Accumulated Surplus (note 9)	$ **13,156**	$ 15,577

Approved by:

The accompanying notes are an integral part of these financial statements.

Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee

Statement of Operations and Accumulated Surplus
For The Year Ended December 31, 2025

	2025 Budget (Unaudited)	2025 Actual	2024 Actual
Revenues			
Building permits and fines (note 10)	$ 334,850	$ 308,549	$ 301,317
Other	25,000	24,429	32,451
Gain on disposal of tangible capital assets	-	-	11,532
Total revenues	359,850	332,978	345,300
Expenses			
Salaries, wages, and employee benefits	281,760	281,226	256,454
Materials and supplies	27,090	14,075	14,617
Contracted services	30,500	23,826	29,540
Rents and financial expenses	8,000	8,008	7,718
Amortization of tangible capital assets	8,264	8,264	6,375
Total expenses	355,614	335,399	314,704
Annual surplus (deficit)	4,236	(2,421)	30,596
Accumulated surplus (deficit), beginning of year	15,577	15,577	(15,019)
Accumulated surplus, end of year	$ 19,813	$ 13,156	$ 15,577

The accompanying notes are an integral part of these financial statements.

Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee

Statement of Cash Flows
For The Year Ended December 31, 2025

	2025	2024
Operating transactions		
Annual surplus (deficit)	**$ (2,421)**	$ 30,596
Cash provided by (applied to)		
Non-cash items:		
Employee future benefits payable	**(141)**	2,938
Amortization of tangible capital assets	**8,264**	6,375
Gain on disposal of tangible capital assets	**-**	(11,532)
Change in non-cash working capital balances		
Decrease (increase) in accounts receivable	**6,780**	(7,901)
Increase (decrease) in accounts payable and accrued liabilities	**15,803**	(5,152)
Decrease in deferred revenues - obligatory reserve funds	**(1,151)**	(15,481)
Decrease (increase) in prepaid expenses	**487**	(1,193)
Cash provided by (applied to) operating transactions	**27,621**	(1,350)
Capital transactions		
Acquisition of tangible capital assets	**(5,702)**	(56,377)
Proceeds on disposal of tangible capital assets	**-**	28,000
Cash applied to capital transactions	**(5,702)**	(28,377)
Investing transactions		
Acquisition of other investments	**(9,536)**	(101,534)
Cash applied to investing transactions	**(9,536)**	(101,534)
Increase (decrease) in cash	**12,383**	(131,261)
Cash, beginning of year	**456,694**	587,955
Cash, end of year	**$ 469,077**	$ 456,694

The accompanying notes are an integral part of these financial statements.

Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee

Statement of Change in Net Debt
For The Year Ended December 31, 2025

	2025 Budget (Unaudited)	2025 Actual	2024 Actual
Annual surplus (deficit)	$ 4,236	$ (2,421)	$ 30,596
Amortization of tangible capital assets	8,264	8,264	6,375
Gain on disposal of tangible capital assets	-	-	(11,532)
Proceeds on disposal of tangible capital assets		-	28,000
Acquisition of tangible capital assets	(12,500)	(5,702)	(56,377)
Change in prepaid expenses	-	487	(1,193)
Decrease (increase) in net debt	-	628	(4,131)
Net debt, beginning of year	(43,715)	(43,715)	(39,584)
Net debt, end of year	$ (43,715)	$ (43,087)	$ (43,715)

The accompanying notes are an integral part of these financial statements.

1. Status and Nature of Activities

The Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee (the "Committee") is a joint committee of the Corporation of the Municipality of the Village of Burk's Falls, the Corporation of the Township of Joly, the Corporation of the Township of Machar, the Corporation of the Township of Ryerson, the Corporation of the Village of South River, the Corporation of the Township of Strong, and the Corporation of the Village of Sundridge. Its mandate is to provide building services. The revenue/expense of the Committee is allocated to the participating municipalities annually based on the permit fees collected for the participant as a percentage of the total permit fees collected by all participating parties.

2. Significant Accounting Policies

These financial statements of the Committee are the representation of management prepared in accordance with accounting policies recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Since precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and approximations. These have been made using careful judgement.

(a) Basis of Accounting

(i) Accrual Basis

The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services, and the creation of a legal obligation to pay.

(ii) Cash

Cash includes cash on hand and balances held at financial institutions.

(iii) Deferred Revenues - Obligatory Reserve Funds

The Committee receives certain government grants, transfers and other revenues under the authority of legislation. These funds, by their nature, are restricted in their use and, until applied to specific expenses, are recorded as deferred revenues. Amounts applied to qualifying expenses are recorded as revenue in the fiscal period they are expended.

2. Significant Accounting Policies (Continued)

(a) Basis of Accounting (Continued)

(iv) Employee Future Benefits

The Committee makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS) which is a multi-employer contributory defined benefit program with contributions expensed as incurred. Obligations for sick leave and employee retirement gratuities are accrued as the eligible employees render the services necessary to earn the benefits.

(v) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the change in net debt for the year.

i) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development, or betterment of the asset, and legally or contractually required retirement activities. The costs, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Vehicles	8 years
Equipment	5 to 10 years

One half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use. Tangible capital assets received as donations are recorded at their fair value at the date of receipt and also are recorded as revenue.

ii) Prepaid Expenses

Prepaid expenses represent amounts paid in advance for a good or service not yet received. The expense is recognized once the goods have been received or the services have been performed.

2. Significant Accounting Policies (Continued)

(a) Basis of Accounting (Continued)

(vi) Other Revenues

Building permits and fines are recognized in the period in which the revenue relates.

Other income is recognized when earned and collection is reasonably assured.

(vii) Government Grants and Transfers

Government transfers, such as municipal contributions and grants, are recognized in the financial statements in the period in which events giving rise to the transfer occurs, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made, except when, and to the extent that stipulations associated with the transfer give rise to a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. The transfer revenue is recognized in the statement of operations and accumulated surplus as the stipulations giving rise to the liabilities are settled.

(viii) Use of Estimates

The preparation of financial statements in conformity with the Canadian Public Sector Accounting Standards requires management to make estimates and assumptions. These estimates and assumptions are based on management's best information and judgement and may differ significantly from actual results. Accounts subject to significant estimates include the useful life of tangible capital assets and the related amortization, and employee future benefits payable. These estimates are reviewed periodically and, as adjustments become necessary, they are reported in the periods in which they become known.

(ix) Financial Instruments

Financial instruments are classified at either fair value or amortized cost.

Financial instruments classified at amortized cost include cash, other investments, accounts receivable, and accounts payable and accrued liabilities. They are initially recorded at their fair value and subsequently carried at amortized cost using the effective interest rate method, less impairment. Transaction costs are added to the carrying value of the instrument.

3. Other Investments

	2025	2024
Guaranteed Investment Certificates maturing July 5, 2026, and July 9, 2027, bearing accrued interest at 4.9% and 3.76% respectively	**$ 214,440**	$ 204,904

4. Accounts Receivable

	2025	2024
Federal government	**$ 4,891**	$ 11,546
Province of Ontario	**-**	125
	$ 4,891	$ 11,671

5. Accounts Payable and Accrued Liabilities

	2025	2024
Federal government	**$ 6,213**	$ -
Province of Ontario	**2,585**	2,323
Trade payables	**6,136**	214
Other	**14,217**	10,811
	$ 29,151	$ 13,348

6. Deferred Revenues - Obligatory Reserve Funds

A requirement of the Chartered Professional Accountants Canada Public Sector Accounting Handbook, is that obligatory reserve funds be reported as deferred revenues. This requirement is in place as legislation and external agreements restrict how these funds may be used and under certain circumstances these funds may possibly be refunded. The balances in the obligatory reserve funds of the Committee are summarized below:

	Balance as at December 31, 2024	Amounts received during the year	Recognized as revenues during the year	**Balance as at December 31, 2025**
Building code act	$ 661,559	$ -	$ 1,151	**$ 660,408**
Total Deferred Revenues - Obligatory Reserve Funds	$ 661,559	$ -	$ 1,151	**$ 660,408**

7. Employee Future Benefits Payable

Under the sick leave benefits policy, employees hired prior to January 1, 2014 can accumulate unused sick leave without limit and are entitled to one-half of their accumulated time, to a maximum of 30 days when the leave the Committee's employment. The sick leave liability estimates the use of accumulated sick leave prior to retirement, as well as any lump sum payments upon retirement, and assumes that both the appropriate discount rate and future salary and wage levels will increase by 2% per annum.

Under the retirement gratuity policy, qualifying employees are entitled to a payout, upon retirement, based on length of service and rate of pay. The retirement gratuity liability estimates the lump-sum payments upon retirement, and assumes that both the appropriate discount rate, and future salary and wage levels will increase by 2% per annum.

	2025	2024
Sick leave	**$ 21,718**	$ 22,637
Retirement gratuity	**20,218**	19,440
	$ 41,936	$ 42,077

Burk's Falls, Joly, Machar, Ryerson, South River, Strong and Sundridge Joint Building Committee
Notes to the Financial Statements
December 31, 2025

8. Tangible Capital Assets

	Cost				Accumulated Amortization				Net Book Value	
	Balance, beginning of year	**Additions**	**Transfers / Disposals**	**Balance, end of year**	**Balance, beginning of year**	**Amortization**	**Disposals**	**Balance, end of year**	**December 31, 2025**	December 31 2024
Vehicles	$ 56,377	$ -	$ -	$ 56,377	$ 3,523	$ 7,047	$ -	$ 10,570	**$ 45,807**	$ 52,854
Equipment	5,990	5,702	-	11,692	1,190	1,217	-	2,407	**9,285**	4,800
	$ 62,367	$ 5,702	$ -	$ 68,069	$ 4,713	$ 8,264	$ -	$ 12,977	**$ 55,092**	$ 57,654

9. Accumulated Surplus

	2025	2024
Surplus		
Invested in tangible capital assets	$ 55,092	$ 57,654
Unfunded liabilities		
Employee future benefits payable	(41,936)	(42,077)
Accumulated Surplus	$ 13,156	$ 15,577

10. Building Permits and Fines

The composition of building permits and fines reported on the Statement of Operations and Accumulated Surplus is as follows:

	2025	2024
Permit fees and fines collected in the year		
Village of Burk's Falls	$ 62,604	$ 12,425
Township of Joly	7,143	10,095
Township of Machar	108,176	56,723
Township of Ryerson	45,764	46,087
Village of South River	8,662	29,054
Township of Strong	52,738	70,532
Village of Sundridge	22,311	60,920
	307,398	285,836
Transfers from deferred revenues - obligatory reserve funds	1,151	15,481
	$ 308,549	$ 301,317

11. Related Party Transactions

The related party transactions below are in the normal course of operations and are measured at their exchange amount, which is the amount of consideration established and agreed to by the related parties.

The following table summarizes the Committee's related party transactions with its contributing municipalities during the year:

	2025	2024
Expenses		
Township of Strong		
Administration	**$ 10,000**	$ 10,000
Rent	**7,836**	7,490

12. Commitment

The Commitee has entered into a lease agreement with the Township of Strong to lease the office space at 28 Municipal Lane, Sundridge Ontario. The agreement ending December 31, 2028, provides for annual costs as follows:

2026	$ 7,360
2027	7,360
2028	7,360

13. Pension Agreements

The Committee makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of all qualifying members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. The OMERS Administration Corporation Board of Directors, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. OMERS provides pension services to approximately 665,000 active and retired members and approximately 1,000 employers.

13. Pension Agreements (continued)

Each year an independent actuary determines the funding status of OMERS Primary Pension Plan ("the Plan") by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. On December 31, 2025, the estimated accrued pension obligation for all members of the Plan was $149,575 million (2024 - $140,766 million). The Plan had an actuarial value of net assets at that date of $148,253 million (2024 - $137,853 million) indicating an actuarial deficit of $1,322 million (2024 - $2,913 million). The Plan is a multi-employer plan, therefore any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Committee does not recognize any share of the OMERS pension surplus or deficit.

The amount contributed by the Committee to OMERS for 2025 was $24,909 (2024 - $22,735) for current services and is included as an expense on the statement of operations and accumulated surplus.

On January 1, 2025, the yearly maximum pension earnings increased to $71,300 from $68,500 in 2024. The contributions are calculated at a rate of 9.0% (2024 - 9.0%) for amounts up to the yearly maximum pension earnings stated above and at a rate of 14.6% (2024 - 14.6%) for amounts above the yearly maximum pension earnings.

14. Financial Instruments

Risks arising from financial instruments and risk management

The Committee is exposed to a variety of financial risks including credit risk, liquidity risk and market risk.

There have been no changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Credit risk

Credit risk is the risk of losses resulting from a counterparty's failure to honour its contractual obligations. The Committee is exposed to credit risk to the extent that accounts receivable are not collected in a timely manner. The Committee's financial assets consisting of cash, other investments, and accounts receivable are subject to credit risk. The carrying amounts of financial assets on the statement of financial position represent the maximum credit risk of the Committee at the date of the statement of financial position. The Committee does not believe it is subject to significant credit risk.

14. Financial Instruments (Continued)

Liquidity risk

Liquidity risk is the risk that the Committee will not be able to meet its financial obligations as they become due. The Committee's financial liabilities include accounts payable and accrued liabilities. The Committee maintains sufficient resources to meet its obligations. The Committee does not believe it is subject to significant liquidity risk.

Market risk

Market risk is the risk of changes in the fair value of financial instruments resulting from fluctuations in the market. The Committee is exposed to currency risk, interest risk, and price risk to the extent that the fair value of a financial instrument will fluctuate as a result of market factors. The Committee's financial instruments consisting of cash, other investments, accounts receivable, and accounts payable and accrued liabilities are subject to market risk. The Committee does not believe it is subject to significant market risk.

15. Budget Figures

Budget figures have been provided for comparison purposes and have been derived from the budget approved by the Committee. The budget approved by the Committee is based on a model used to manage spending within the guidelines of the model. Given the differences between the model and generally accepted accounting principles established by the Public Sector Accounting Board, the budget figures presented have been adjusted to conform with this basis of accounting that is used to prepare the financial statements. The budget figures are unaudited.

	2025	2024
Budget By-law surplus for the year	**$ -**	$ -
Add: Acquisition of tangible capital assets	**12,500**	60,000
Less: Amortization of tangible capital assets	**(8,264)**	(6,376)
Budget surplus per statement of operations and accumulated surplus	**$ 4,236**	$ 53,624

16. Comparative Figures

The presentation of certain accounts of the previous year has been changed to conform with the presentation adopted for the current year.

JOINT BUILDING COMMITTEE
ANNUAL PERMIT SUMMARY
2026

Month	No. of Permits	Permit Fees	Project Values		Size (sq.m)
January	3	$1,950.00	$110,000.00		137
February	3	$5,380.50	$338,765.00		154
March	5	$17,286.00	$1,032,400.00		553
April	6	$13,185.00	$845,000.00		1882
May	14	$24,507.00	$1,540,460.00		1140
June	14	$32,960.00	$2,104,000.00		3387
July	17	$48,245.00	$3,109,700.00		1923
August	0	$0.00	$0.00		0
September	0	$0.00	$0.00		0
October	0	$0.00	$0.00		0
November	0	$0.00	$0.00		0
December	0	$0.00	$0.00		0
TOTALS	62	$143,513.50	$9,080,325.00	**New Construction**	9176
				Demolitions	0

JOINT BUILDING COMMITTEE
ANNUAL PERMIT SUMMARY
2026

SFD'S, Seasonal Dwellings and Multi-Unit Dwellings

Month	No. of Permits	Permit Fees	Project Values	2025	2026
Burks Falls	4	$5,075.00	$225,000.00	2	1
Joly	5	$24,867.00	$1,624,500.00	1	4
South River	7	$10,810.00	$680,000.00	1	1
Machar	12	$19,680.00	$1,232,000.00	8	1
Strong	19	$43,723.00	$2,794,860.00	3	5
Ryerson	10	$34,163.50	$2,210,965.00	4	4
Sundridge	5	$5,195.00	$313,000.00	3	0
TOTALS	62	$143,513.50	$9,080,325.00		16

Permit activity at end of July 31, 2026

TOTALS	79	$244,075.50	$15,361,172.00	22	

Permit activity at end of July 31, 2025

TOTALS	**17**	**$100,562.00**	**$6,280,847.00**	**-6**

Difference from previous year

FONOM
Federation of Northern Ontario Municipalities

FOR IMMEDIATE RELEASE

FONOM STATEMENT ON U.S. TARIFFS AND CANADA–U.S. TRADE

Iroquois Falls – August 24, 2026 - The Federation of Northern Ontario Municipalities (FONOM) supports the Government of Canada's decision to stand firm in defence of Canadian industries, businesses, workers, communities, and our national sovereignty following the imposition of the latest U.S. tariffs.

FONOM recognizes the leadership of Prime Minister Mark Carney, Minister Dominic LeBlanc, and Canada's trade negotiating team. We also recognize the support provided by Ontario Premier Doug Ford and Canada's premiers as they work with the federal government through a Team Canada approach.

FONOM remains hopeful that Canada and the United States can eventually reach a fair, stable, and mutually beneficial agreement. However, no deal is better than a bad deal that compromises Canadian jobs, industries, sovereignty, or our ability to make decisions in Canada's best interests.

This is not the time for partisan politics. FONOM calls on all federal political parties, provincial and territorial premiers, and Canadian political leaders to stand together in support of the Government of Canada's position. A divided Canada would only weaken our negotiating position. Our strength will come from speaking with one clear and united Canadian voice.

Northeastern Ontario's forestry, mining, manufacturing, steel, transportation, and resource sectors are especially vulnerable to tariffs and prolonged trade uncertainty. These industries support thousands of workers, families, Indigenous communities, municipalities, and businesses across the North. When a major employer reduces production or closes, the effects are felt throughout the entire community.

The federal government has already established tariff relief, worker assistance, financing, and industry-support programs. FONOM urges the Government of Canada to ensure that these measures are delivered quickly and effectively, with particular attention given to forestry and resource-dependent communities. Programs must be accessible to Northern businesses and workers before temporary disruptions become permanent job losses or plant closures.

Canada must also continue expanding its domestic supply chains, developing new international markets and reducing its dependence on any single trading partner. Northern Ontario's critical minerals, forests, energy, transportation corridors, and skilled workforce will be essential to building a stronger and more self-reliant Canadian economy.

FONOM encourages residents, municipalities, governments, and businesses to Buy Canadian whenever possible. Supporting local businesses, choosing Canadian-made products, using Canadian resources, and investing in Canadian companies are practical ways we can protect Canadian jobs and strengthen our economy.

Federal, provincial, and municipal procurement policies should also give greater priority to Canadian businesses, workers, materials, steel, lumber, and manufactured products. Canadian taxpayer dollars should support Canadian jobs and communities wherever possible.

FONOM will continue working with the federal and provincial governments, NOMA, AMO, industry partners, and our 110 member municipalities to ensure the needs of Northeastern Ontario remain part of the national response.

Our position is clear: stand with the Government of Canada, support our workers and industries, Buy Canadian, and remain united as Canadians.

-30-

Media Contact:

Dave Plourde, President,

Federation of Northern Ontario Municipalities

705-335-1615 | fonom.info@gmail.com

About FONOM

The Federation of Northern Ontario Municipalities represents 110 municipalities across Northeastern Ontario. FONOM works to improve residents' quality of life and ensure Northern Ontario's future prosperity by advocating on behalf of its member municipalities.

Nancy Millar

From:	EA Modernization (MECP) <EAModernization.MECP@ontario.ca>
Sent:	August 6, 2026 3:46 PM
To:	EA Modernization (MECP)
Subject:	New regulation to focus municipal environmental assessment requirements

Good afternoon,

The Ministry of the Environment, Conservation and Parks (MECP) is continuing to modernize the environmental assessment framework by creating a [streamlined environmental assessment regulation for municipal infrastructure projects] that will help municipalities deliver critical infrastructure faster while protecting the environment.

Effective January 1, 2027, the new regulation will replace the Municipal Class Environmental Assessment (EA) with the Municipal Project Assessment Process (MPAP) for more complex municipal infrastructure projects. The new approach maintains strong environmental oversight while streamlining requirements and providing a clearer, more predictable process. For designated projects, public review and consultation can be completed in as little as five months.

The regulation also introduces an Archaeological Assessment Process (AAP) for certain other projects to identify potential impacts to archaeological resources and maintain opportunities for input from Indigenous communities.

Over the coming months, the ministry will develop guidance and work with Ontario municipalities and the municipal development sector to support implementation of the new framework and a smooth transition ahead of the January 1, 2027, effective date.

As part of our ongoing efforts to modernize the environmental assessment program, the ministry will be reviewing the remaining Class EA processes and will consult on any proposed changes before they are made. Streamlining approvals while maintaining strong environmental protections is part of the government’s plan to protect Ontario by supporting housing, accelerating infrastructure delivery and driving economic growth across the province.

More information about these changes, including which projects will be subject to the new requirements, process details and transition provisions, is available on the Environmental Registry of Ontario. Until the new regulation comes into force, the Municipal Class EA process will continue to apply.

If you have questions, please contact the EA Modernization team at:
EAmodernization.mecp@ontario.ca.

Sincerely,

A. Cross

Annamaria Cross

Director, Environmental Assessment and Permissions Modernization Branch
Ministry of the Environment, Conservation and Parks

SUNDRIDGE STRONG JOLY ARENA AND HALL

Date Sept 2 **2026** **Resolution No.** 88

Moved by: Jim

Seconded by: Brian

Be it resolved that we the SSJ Arena Committee do hereby ask the Townships of Strong & Joly and the Village of Sundridge to approve and sign the CBRE Agreement for the Ontario Realty Corporation Court to secure another 5-year lease with the daily amount being $857.29/day effective start date November 1, 2026; and to add a Fifth Licence Extension.

Carried ✓

Defeated _________

Chairperson

Recorded Votes

	YES	**NO**
Bill Black		
Brian McCabe		
Jeff McLaren		
Jim Ronholm		
Sharon Smith		
Vicki Whitmell		

District of Parry Sound Municipal Association

c/o Township of McKellar, 701 Hwy 124 McKellar, ON P0G 1C0
President: Lynda Carleton **Secretary-Treasurer:** Karlee Britton

Fall 2026 Agenda – 173rd Meeting – Friday, September 25, 2026
Hosted by the Township of Carling
Carling Community Centre; 4 Carling Bay Rd W, Carling, ON P0G 1G0

8:15-9:00	Registration / Coffee sponsored by **The Citta Group, RBC Dominion Securities Inc.**
9:00-9:10	Singing of O Canada Introduction of the Head Table Welcome and Opening Remarks from the Township of Carling
9:10-9:50	**Keynote Speaker**: **Jeff Lehman,** Chair of the District Municipality of Muskoka, with Q&A
9:50-10:05	**How 'Cross Border Network' Got Its Start: Telling the Stories of Municipal Leaders Across Canada** *presented by Christopher Brown, Editor-in-Chief, Cross Border Network*
10:05-10:25	**AI in Action: Practical Uses of Artificial Intelligence in Municipal Government** *presented by Forrest Pengra, Director of Strategic Initiatives, Township of Seguin*
10:25-10:45	Coffee break sponsored by **Planscape**
10:45-11:05	**Planning Ahead: New Official Plan Formats & Other Emerging Planning Topics** *presented by Stefan Szczerbak, MCIP, RPP, Principal and Debbie Vandernakker, MCIP, RPP, PMP, Manager of Planning, Planscape*
11:05-11:25	**Building Age-Friendly Communities: Updates from the District of Parry Sound Age Friendly Committee** *presented by Samantha Docherty, Community Health Promoter, North Bay Parry Sound District Health Unit*
11:25-11:40	**Making Municipal Dollars Work: Investing for Long-Term Financial Sustainability** *presented by Anthony Modugno, Associate Investment Advisor, RBC Dominion Securities Inc.*
11:40-12:00	**Financing Municipal Infrastructure, Big & Small: Opportunities Through Infrastructure Ontario** *presented by Sunjit Grover, Vice President, Client Relationship Management; and Mark Da Silva, Senior Vice President, Head of Lending, Infrastructure Ontario*
12:00-1:00	Enjoy a delicious chicken parmesan **lunch** prepared and served by **Jim Macoubrey**.
1:00-2:00	**Municipal Stories That Matter: Conversations from Communities Across the District of Parry Sound** facilitated by Cross Border Network featuring a panel discussion.
2:00	**Resolutions / Business Meeting** - Adoption of the Minutes of the Spring 2026 Meeting - Treasurer's Report January 1, 2026 to August 1, 2026 - Updates to DPSMA Constitution Draw for Mystery Door Prize: Must be present to claim! **Date and Host of Next Meeting:** Friday, May 28, 2027 hosted by the Municipality of Magnetawan Adjournment

Cross Border Network at the DPSMA Fall 2026 Meeting

The District of Parry Sound Municipal Association is pleased to welcome Cross Border Network to the Fall 2026 Meeting. Cross Border Network is the municipal affairs network dedicated to speaking with Municipal Leaders and stakeholders from across Canada about their role in Municipal Government, and the day to day issues facing municipal governments across Canada. Check out their YouTube channel here.

Cross Border Network is attending the meeting as an independent media organization, and speaker. The Association is reimbursing reasonable travel expenses and providing compensation for attendance only. Cross Border Network retains full editorial independence and sole discretion over its coverage and interview selection.

A panel discussion on municipal issues and regional governance in the District of Parry Sound will be featured during the afternoon session, bringing together delegates who have been acclaimed in the upcoming election; who are not seeking re-election; or are not running in the District of Parry Sound. The discussion will focus on key matters of municipal governance, public policy, and the experiences and perspectives of elected officials across the region. The session will air on a future episode of *Municipal Affairs* which will air across all Cross Border Network Platforms, and RogersTV across Canada.

Campaign messaging or election-related advocacy will not be permitted during the panel discussion, if captured during filming, will not be included in the final production.

Cross Border Network is also seeking up to (8) eight delegates to participate in an individual interview of approximately 10 minutes, for episodes of *Cross Border Interviews* to be conducted during the morning of the meeting in a separate room.

Questions will be provided in advance and will focus on municipal governance and regional issues, and your views on the role of municipal government in 2026. **All registered delegates are welcome to express their interest directly to Cross Border Network.** Interview participants will be selected solely at Cross Border Network's editorial discretion.

The District of Parry Sound Municipal Association does not direct or influence Cross Border Network's reporting or interview selection and is not providing a platform for election campaigning.

To schedule please contact:

crossborderphotography@gmail.com

or

Chris@crossbordernetwork.ca

District of Parry Sound Municipal Association
c/o Township of McKellar

701 Hwy 124, McKellar, ON P0G 1C0
President: Lynda Carleton | **Secretary-Treasurer:** Karlee Britton

DPSMA 2026 Fall Meeting

The Spring Meeting of the District of Parry Sound Municipal Association will be held on **Friday, September 25, 2026** hosted by the Township of Carling. The location of the meeting is at the **Carling Community Centre**, 4 Carling Bay Road West Nobel, ON P0G 1G0.

Registration/coffee begins at 8:15 am with the Meeting starting at 9:00 am.

The cost is **$50.00** per person and includes lunch and refreshment breaks. Please notify if a vegan, vegetarian or other dietary restriction option is needed.

_____________________________ will be sending (Name of Municipality/Organization)

___________ delegates @ $50.00 each, for a total of _________________.

The following delegates will be attending:

____

____

____

____

Please confirm attendance on or by Friday, September 11, 2026, so that catering arrangements can be finalized.

Registration can be made by:

Email: clerk@mckellar.ca | Fax: 705-389-1244 | Phone: 705-389-2842 x4
By mail: 701 Highway 124 P.O. Box 69 McKellar, ON P0G 1C0

Payment to follow registration.

Cheques - please send cheques in the mail or bring to the event; payable to 'District of Parry Sound Municipal Association'

EFT – *new* please email Karlee your organization's vendor form to arrange payment

Payment is expected for all delegates registered, regardless of whether they attend, as meal payment is based on the registration.

APPENDIX A (to Policy CO-2023-002)

DONATION REQUEST APPLICATION

Group/Organization Applying: The Phragmites Working Group Lake Bernard

Address: 33 Main Street, P.O. Box 735, Sundridge Ontario P0A 1Z0

Contact Person(s): 1) Marilee Koenderink, 2) Karin Mertins

Position(s): Co-chairs Phragmites Working Group Committee

Telephone or Email: 705-774-3878 OR marilee.koenderink@gmail.com

What type of donation is being requested: Monetary ✓ "In-Kind"

Donation value being requested: up to: $2,727.50

Please provide a summary of How Funds Will Be Used?
To pay the Invasive Phragmites Control Centre for the licensed applicators who treated the Japanese Knotweed along the creek between Belmont and Barrie Streets in Sundridge. We did not receive our grant for the Japanese Knotweed in 202 Instead we used all of our fundraising account funds, increased donations increased Volunteer time to manage the Japanese Knotwe and proceeded. We are $2,727.50 short and are asking for a donati

Is Your Group Based in the Village of Sundridge? Yes No

If no, how does your group support the residents/businesses of the Village of Sundridge?
For 9 seasons we have been decreasing the Invasive phragmites and for the last 4 seasons, the Japanese Knotwee along the shore of Lake Bernard and on adjacent properties.

Is Your Group Not-For-Profit organization? Yes No

We are a collaborative with members from: 1) The Lake Bernard Property owners Association, 2) The Near North Enviro-Education Centre, 3) The Village of Sundridge 4) Township of Joly and 5) Township of Strong.

How Many Years Has Your Group/Organization Been in Operation?

This is our 9th year

What other sources of funding are used by your organization to provide its services?

1) Application annually for Invasive Species management grants.
2) Fund raising events / Donations
3) Volunteer hours
4) Donations of: equipment, disposables, ~~snacks~~ Ink snacks, photography, signs
5) Services In kind

Note: we applied for 5 grants for 2026 and did receive 2 as listed:

1) Invasive Species Awareness Program - 2 students x 12 wks
2) Ontario Phragmites Action Program - $10,570.00 to go to the management of Invasive Phragmites by Herbicide application.

- We will continue to apply for grants to restore the creek area between Belmont and Barrie St. in 2027

** *Please be advised that effective January 1, 2025 all donation requests must be received at the Village office by* ***October 31*** *of the previous year.*

705-382-2900
www.almaguin-health.org

Minutes: June 4, 2026, 10:00 am via Zoom and at the Township of Perry Municipal Office

Present: Rod Ward (Chair), Margaret Ann MacPhail, Sean Cotton, Brad Kneller, Jim Ronholm, Cheryl Philip, Tom Bryson, Luke Preston, (Secretary), Craig White (alternate McMurrich Monteith).

Regrets: Vicky Roeder-Martin (Vice- Chair), Delynne Patterson, Norm Hofstetter.

Guest: Greg Stevens, Marsha Barnes, Deb Raynard, Cheryl Harrison, Courtney Metcalf, & Sandy Zurbrigg

Called to order at 10:00 a.m. by Chair R. Ward

1. 2026-16 Moved by Tom Bryson - Seconded by Cheryl Phillip.
THEREFORE BE IT RESOLVED THAT the Almaguin Highlands Health Council adopt the minutes from the regular meeting of May 7, 2026 as circulated. Carried.

2. DECLARATION OF PECUNIARY OF INTEREST: None

3. DELEGATIONS: None

4. RESOLUTIONS PASSED:
2026-17 Moved by Margaret Ann MacPhail - Seconded by Cheryl Philip
THEREFORE BE IT RESOLVED THAT the Almaguin Highlands Health Council approve the summer meeting day of August 6, 2026.

5. ITEMS FOR DISCUSSION:

a) **MAHC Update | C. Harrison**

MAHC awaits provincial for capital development (CD) and this summer will be connecting with residents/visitors throughout the region. An information update on the oncology clinic was provided. Discussion of new hours for Burk's Falls X-Ray Clinic.

b) **Almaguin Highlands FHT Update | D. Raynard**

The FHT continues to work on its unattached patient list (≈500), is close to 5,000 in rostering, is creating an annual operating plan, and has connected with the AHHC chairs to discuss the longstanding PCP number question.

c) **Patient Family Caregivers | S. Zurbrigg**

The MAOHT PFCPAC continues to seek additional members, participated in the Belonging Without Borders Fair (May 7th), will be participating in the WISE Healthy Living Fair (June 11th), and asked that if any meeting participants have palliative care experience stories to share to please send them to her.

d) **AHHC Infographic | C. Metcalfe**

The infographic has been shared with positive feedback from municipal councils as well as the West Parry District Council.

e) **Muskoka Almaguin OHT | Meeting with Dr. Jane Philpott | M. Barnes & G. Stevens**

Overview of the outcomes and key messages from the MAOHT meeting with Dr. Philpott in May 2026 including RNPGA contract challenges in Almaguin Highlands. Items of concern included compensation for physicians for taking people off the HCC list, AMO 2026 delegations, and a record of AHHC resolution to address challenges.

f) **Proposal under consideration by the Sundridge & District Medical Centre related to the Northeaster Ontario Mobile Cancer Screening Unit | J. Ronholm**

Overview of invitation for a mobile unit and requirements with a discussion on implementation options. Will request a 'spec sheet' with space requirements, timeline, as well as the types of cancer screenings that can be done. D. Raynard will reach out to S. MacKinnon to gather additional information.

g) **Local Share Reserve Funds Discussion – Hospital Foundation Feedback | R. Ward**

Discussion of what happens with the AHHC local share, upcoming Council changes & commitments, what other municipalities are doing, and potential options.

h) Bruce Campbell (former AHHC chair) | R. Ward.
Information shared on the passing of Bruce Campbell, former chair of AHHC. Passing and Celebration of Life.

i) **Confirmation of Summer Meeting of AHHC | R. Ward**

It was agreed that there would be no meeting in July.

2026-17 Moved by Margaret Ann MacPhail - Seconded by Cheryl Philip
THEREFORE BE IT RESOLVED THAT the Almaguin Highlands Health Council approve the summer meeting day of August 6, 2026.

6. ADJOURNMENT

2026-18 Moved by Margaret Ann MacPhail - Seconded by J. Ronholm
THEREFORE, BE IT RESOLVED THAT the Almaguin Highlands Health Council adjourn at 11:06 am to meet again on August 6, 2026, at 10:00 am at Perry Township. Carried.

SUNDRIDGE AND DISTRICT MEDICAL CENTRE MEETING

SPECIAL MEETING MINUTES - DRAFT

THURSDAY AUGUST 13, 2026 @ 6:00 P.M.

PRESENT: Township of Joly: Tom Bryson, Budd Brown
Township of Strong: Jim Ronholm, Jeff McLaren (for Tim Bryson)
Village of Sundridge: Shawn Jackson (electronic), Vicki Whitmell

REGRETS: Tim Bryson

STAFF: Christine Hickey (Recording Secretary)

GUESTS: Dr. Sarah MacKinnon

C1 Call to Order

The Chair called the meeting to order at 6:00 p.m.

C2 Approval of Agenda

Resolution #2026-015MC
Moved by: Jim Ronholm
Seconded by: Budd Brown

THAT the agenda for the Special Meeting of the Sundridge & District Medical Centre Committee August 13, 2026, be approved.

Recorded Vote:	**For**	**Against**	**Abstain**
Brown, Budd	**x**		
Jackson, Shawn (absent)			
Ronholm, Jim	**x**		
McLaren, Jeff	**x**		
Whitmell, Vicki	**x**		
Bryson, Tom			
CARRIED			

C3 Declaration of Pecuniary Interest - None

C4 Deputations - None

C5 Presentations – None

C6 Approval of Minutes - None

C7 New Business

a) Physician Update – Medical Centre - Office Updates (verbal)

Resolution #2026-016MC
Moved By: Jeff McLaren
Seconded By: Jim Ronholm

THAT the Sundridge and District Medical Centre Committee receive the Physician Update regarding Medical Centre - Office Updates;

AND THAT the office update renovation as presented be approved and that Dr. MacKinnon be authorized to proceed;

AND THAT the cost of the office updates be taken from the RNPG Program funding.

Recorded Vote:	**For**	**Against**	**Abstain**
Brown, Budd	**x**		
Jackson, Shawn	**x**		
Ronholm, Jim	**x**		
McLaren, Jeff	**x**		
Whitmell, Vicki	**x**		
Bryson, Tom	**x**		

CARRIED

C8 Correspondence – None

C9 Budget Summary & Accounts Payable - None

C10 Announcements - None

C11 Notice of Future Motion - None

C12 Closed Session

Resolution #2026-017MC
Moved By: Budd Brown
Seconded By: Jeff McLaren

THAT the Sundridge & District Medical Centre Committee hold a Closed Session meeting at 6:18 p.m. as provided for by Section 239 (2) of the *Municipal Act*, 2001, as amended, and the Village of Sundridge Procedural By-law No. 2020-037 to deal with: (d) labour relations or employee negotiations and (b) personal matters about an identifiable individual, including municipal or local board employees;

Recorded Vote:	**For**	**Against**	**Abstain**
Brown, Budd	**x**		
Jackson, Shawn	**x**		
Ronholm, Jim	**x**		
McLaren, Jeff	**x**		

Whitmell, Vicki	**x**		
Bryson, Tom	**x**		

CARRIED

Resolution #2026-018MC
Moved By: Budd Brown
Seconded By: Jim Ronholm

THAT the Sundridge & District Medical Centre Committee now resume the regular portion of the meeting open to the public at 7:15 p.m. after having only discussed the matters they were permitted to under the resolution authorizing the public exclusion.

	For	**Against**	**Abstain**
Brown, Budd	**x**		
Jackson, Shawn	**x**		
Ronholm, Jim	**x**		
McLaren, Jeff	**x**		
Whitmell, Vicki	**x**		
Bryson, Tom	**x**		

CARRIED

C13 Adjournment

Resolution #2026-019MC
Moved By: Shawn Jackson
Seconded By: Jeff McLaren

THAT the Sundridge & District Medical Centre Committee now adjourn at 7:16p.m.

Recorded Vote:	**For**	**Against**	**Abstain**
Brown, Budd	**x**		
Jackson, Shawn	**x**		
Ronholm, Jim	**x**		
McLaren, Jeff	**x**		
Whitmell, Vicki	**x**		
Bryson, Tom	**x**		

CARRIED

Tom Bryson, Chair

Christine Hickey, Recording Secretary

SUNDRIDGE TOWNSHIP OF STRONG JOLY

Sundridge Strong Joly Arena and Hall Committee Meeting

Minutes for Wednesday, September 2, 2026 – 6:00 pm
Township of Strong Office

NOTICE: Zoom Link to attend the virtual meeting is available on the website at https://calendar.strongtownship.com/default/Month

Present: Sundridge Council - Sharon Smith (in person)
Sundridge Council - Vicki Whitmell (in person)
Strong Council - Jeff McLaren (in person)
Strong Council Rep – Jim Ronholm (in person)
Joly Council Rep - Bill Black; Chair (in person)
Joly Council Rep - Brian McCabe (in person)

Staff Present: Arena Manager - Adam Clarke; Recording Secretary – Tera Minor (in person), Strong Township Deputy Clerk - Jennifer Martin (in person)

1. Approve the Agenda

Resolution #26-81

Moved by: Sharon Smith **Seconded By: Jim Ronholm**

Be it resolved that we the SSJ Arena Committee approve the agenda for the September 2, 2026 meeting.

Carried

2. Declaration of Pecuniary Interest

No Pecuniary Interest was declared by committee members.

3. Adoption of Minutes

Resolution #26-82

Moved by: Brian McCabe **Seconded By: Jim Ronholm**

Be it resolved that we the Committee approve the minutes of the July 8, 2026 meeting.

Carried

4. Approve the Accounts: July & August 2026

Resolution #26-83

Moved by: Jeff McLaren **Seconded By: Brian McCabe**

Be it resolved that we the Committee approve the accounts payable in the amount of $54,102.21 for the month of July & August 2026.

Carried

5. Delegation

No requests submitted.

6. Staff Reports

Resolution #26-84

Sundridge Strong Joly Arena and Hall Committee Meeting

Minutes for Wednesday, September 2, 2026 – 6:00 pm

Township of Strong Office

Moved by: Jim Ronholm **Seconded By: Vicki Whitmell**

Be it resolved that we the committee receive and read the correspondence as below:
6.1 SSJ-2026-026: Post-Incident Inspection Report: August 15, 2026; and hereby direct staff to reach out to CBO to find out specifications regarding safety ramps ensuring AODA compliance;

AND FURTHER committee direct staff to ensure there are barriers on either side of the ramp for immediate use.

AND NOW Therefore be it resolved committee hereby direct staff to obtain quotes for next year budget**.**
Carried

7. Managers Report

Resolution #26-85

Moved by: Jim Ronholm **Seconded By: Jeff McLaren**

Be it resolved that we the Committee receive and read correspondence as below:

7.1 SSJ-2026-027: Updates

Carried

8. Correspondence

8.1 Resolution #26-86

Moved by: Brian McCabe **Seconded By: Sharon Smith**

Be it resolved that we the committee receive and read correspondence as below:

8.1 Budgetary Control – August 2026

Carried

8.2 Resolution #26-87

Moved by: Brian McCabe **Seconded By: Jim Ronholm**

Be it resolved that we the committee receive and read correspondence as below:

8.2 2025 SSJ Arena Financial Statements

Carried

9. Public Meeting

None

10. New Business

10.1 Resolution #26-88

Moved by: Jim Ronholm **Seconded By: Brian McCabe**

Be it resolved that we the SSJ Arena Committee do hereby ask the Townships of Strong & Joly and the Village of Sundridge to approve and sign the CBRE Agreement for the Ontario Realty Corporation Court to secure another 5-year lease with the daily amount being $857.29/day effective start date November 1, 2026; and to add a Fifth Licence Extension.

Carried

10.2 Resolution #26-89

Moved by: Sharon Smith **Seconded By: Jeff McLaren**

Be it resolved that we the Committee do hereby agree to ask the Treasurer of the Township of Strong to apply for Stream 1 of the Community Sport and Recreation Infrastructure Fund on behalf of the SSJ Arena.

The intent of this grant is to extend the lifespan and restore the roof of the SSJ Arena & Hall building.

Carried

11. Closed Session

None

12. Next Regular Meeting Date: Wednesday October 7, 2026.

13. Adjournment

Resolution #25-90

Moved by: Sharon Smith **Seconded By: Jim Ronholm**

Be it resolved that we the SSJ Arena Committee now adjourn at 6:38 p.m. until the next meeting October 7, 2026, or at the call of the Chair.

Carried

____
Bill Black, Chair

____
Jennifer Martin, Recording Secretary

Regular Meeting of the Village of Sundridge Council

Wednesday, August, 19, 2026 at 6:00 p.m.

Village of Sundridge Council Chambers

Present: Mayor Shawn Jackson (Electronic Participation), Deputy Mayor Sharon Smith, Councillor Luke Preston, Councillor Vicki Whitmell, Councillor Fraser Williamson

Staff: Christine Hickey, Treasurer; Robyn Ferrante, Deputy Clerk/Deputy Treasurer

COUNCIL MINUTES

1) CALL TO ORDER

The Chair, Mayor Shawn Jackson called the meeting to order at 6:05pm

LAND ACKNOWLEDGEMENT

The Village of Sundridge would like to acknowledge that we are meeting on Williams Treaty Lands and they are the traditional home of the Anishinabek First Nations. We wish to honour the original inhabitants, thanking them for their land stewardship and recognizing our responsibilities to promote the healing of our communities through earnest and sincere application of the Truth and Reconciliation Commission recommendations. Miigwech."

2) APPROVAL OF AGENDA

Resolution #2026-187
Moved By: Sharon Smith
Seconded By: Vicki Whitmell

THAT the agenda for the August 19, 2026 regular meeting be approved as circulated, to provide for an exception to Procedural By-Law 2020-037 to allow an item for reconsideration more than once within a 12 month period, being Item 9.1.

Recorded Vote	For	Against	Abstain
Preston, Luke	x		
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		

CARRIED

3) DECLARATION OF PECUNIARY INTEREST - none

4) PLANNING MATTERS - none

5) DELEGATIONS - none

6) PRESENTATIONS - none

7) CONSENT ITEMS

7 (E.1) Follow Up List – As of August 19, 2026
7 (E.2) Town of Whitby – Resolution166-26 re Review of the Ontario Land Tribunal and Enhancing Deference to Municipal Planning Decisions
7 (E.3) *Moved into Committee of the Whole by Councillor Williamson*
7 (E.4) Municipality of Central Manitoulin – Resolution re Support for the Ontario Health Care System
7 (E.5) Township of Armour – Resolution to Support Village of Sundridge re increased safety on Highways 11 and 17
7 (E.6) Ministry of Emergency Preparedness and Response re Alert Ready
7 (E.7) DoED Report – July 22, 2026
7 (E.8) DSSAB CAO Report – July 2026
7 (E.9) Phragmites Working Group Minutes – June 18 2026
7 (E.10) Hornepayne Press Release

8) APPROVAL OF CONSENT ITEMS

Resolution #2026-188
Moved By: Luke Preston
Seconded By: Fraser Williamson

THAT Items listed as Consent Items for August 19, 2026 and the recommendations contained therein be received;

AND THAT any Items for which pecuniary interest has been declared are deemed not to have been voted on or discussed by the individual making the declaration.

Recorded Vote	For	Against	Abstain
Preston, Luke	x		
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		

CARRIED

9) NEW BUSINESS/ACTION ITEMS

9.1. Sundridge & District Medical Centre - Township of Strong Staff Report 2026-014; SDMC Proposed Voting Structure – Further Consideration

Resolution #2026-189
Moved By: Fraser Williamson
Seconded By: Sharon Smith

THAT the Council for the Corporation of The Village of Sundridge receives the Staff Report from the Township of Strong regarding the proposed voting structure for the Sundridge & District Medical Centre, in addition to Staff Report S2025-004, S2025-018 and S2025-028;

AND THAT the Council for the Corporation of The Village of Sundridge receives Resolution 2026-253 from the Township of Joly;

AND THAT Council is in favour of maintaining the terms of the current SDMC Agreement at this time;

AND THAT the Governance Structure of the SDMC be reevaluated in 2027.

Recorded Vote	For	Against	Abstain
Preston, Luke	x		
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		

CARRIED

9.2. Inaugural Council Meeting – New Term

Resolution #2026-190
Moved By: Sharon Smith
Seconded By: Luke Preston

THAT the first day of the new term of Council, following the 2026 Municipal Election, is Sunday November 15, 2026,

AND THAT Council hereby authorizes the Inaugural Meeting to take place Monday November 16, 2026 at 10:00am

Recorded Vote	For	Against	Abstain
Preston, Luke	x		

Smith, Sharon	**x**		
Whitmell, Vicki	**x**		
Williamson, Fraser	**x**		
Jackson, Shawn	**x**		

CARRIED

9.3. Performance Evaluation (Discussed in Closed Session July 15 2026)

Resolution #2026-191
Moved By: Fraser Williamson
Seconded By: Vicki Whitmell

THAT Council approve the Fire Prevention & Assistant Training Officer's advancement to Step 5 of Pay Grid 5.

Recorded Vote	**For**	**Against**	**Abstain**
Preston, Luke	**x**		
Smith, Sharon	**x**		
Whitmell, Vicki	**x**		
Williamson, Fraser	**x**		
Jackson, Shawn	**x**		

CARRIED

9.4. Tri-Council Items

Resolution #2026-192
Moved By: Luke Preston
Seconded By: Sharon Smith

THAT the Council for the Corporation of the Village of Sundridge would like the following items to be included on the upcoming Tri Council Agenda for further discussion:

- Administration Services & Fees
- Use of Road Salt Report
- Culverts/pavement replacement on Albert Street
- Fire Smart Presentation (FPO/Asst. Training Officer)
- Staff Report: Administration and Recording Secretary Role and Responsibilities (f/u to Tri Council May 29/26)
- Volunteer Committee Update

Recorded Vote	**For**	**Against**	**Abstain**
Preston, Luke	**x**		

Smith, Sharon	**x**		
Whitmell, Vicki	**x**		
Williamson, Fraser	**x**		
Jackson, Shawn	**x**		

CARRIED

9.5. IntoDash Inc - Exploring Rideshare Support for South River and Sundridge

Resolution #2026-193
Moved By: Luke Preston
Seconded By: Sharon Smith

THAT Council receives the information from IntoDash Inc regarding a potential rideshare program in the Village of Sundridge;

AND THAT Council request a staff report detailing implications for the Village.

Recorded Vote	**For**	**Against**	**Abstain**
Preston, Luke	**x**		
Smith, Sharon	**x**		
Whitmell, Vicki	**x**		
Williamson, Fraser	**x**		
Jackson, Shawn	**x**		

CARRIED

9.6. Budget Summary

Resolution #2026-194
Moved By: Sharon Smith
Seconded By: Fraser Williamson

THAT The Council for the Corporation of the Village of Sundridge receive the Budget Summary as of July 31, 2026

Recorded Vote	**For**	**Against**	**Abstain**
Preston, Luke	**x**		
Smith, Sharon	**x**		
Whitmell, Vicki	**x**		
Williamson, Fraser	**x**		
Jackson, Shawn	**x**		

CARRIED

9.7. Communication from Strong Township – Damage to Landfill Gate

Resolution #2026-195
Moved By: Luke Preston
Seconded By: Vicki Whitmell

THAT The Council for the Corporation of the Village of Sundridge receive the communication from the Township of Strong

AND THAT Council direct staff to obtain proof of how the damage is occurring prior to issuing payment.

Recorded Vote	**For**	**Against**	**Abstain**
Preston, Luke	**x**		
Smith, Sharon	**x**		
Whitmell, Vicki	**x**		
Williamson, Fraser	**x**		
Jackson, Shawn	**x**		

CARRIED

9.8. Clearview Township – Resolution re Public Sector Salary Disclosure Inflation Adjustments (originally appeared as Item 7 (E.3))

Resolution #2026-196
Moved By: Fraser Williamson
Seconded By: Sharon Smith

THAT The Council for the Corporation of the Village of Sundridge receive the Resolution from the Council for the Corporation of the Township of Clearview regarding Public Sector Salary Disclosure Inflation Adjustments;

AND THAT The Council for the Corporation of the Village of Sundridge supports the Corporation of the Township of Clearview in their request that the Public Sector Salary Disclosure Act be amended to reflect the impact of inflation on the $100,000 salary threshold for reporting, by either adding wording to reflect annual adjustments related to the consumer price index (CPI) or providing an adjusted salary of $150,000;

AND THAT the threshold continue to be amended annually based on the consumer price index;

AND THAT this resolution be sent to the Hon. Doug Ford, Premier; Ministry of Municipal Affairs and Housing; all MPP's; the Association of Municipalities of Ontario and all Ontario Municipalities.

Recorded Vote	**For**	**Against**	**Abstain**
Preston, Luke	**x**		
Smith, Sharon	**x**		
Whitmell, Vicki	**x**		
Williamson, Fraser	**x**		
Jackson, Shawn	**x**		

CARRIED

10) COMMITTEE REPORTS/MINUTES

Resolution #2026-197
Moved By: Luke Preston
Seconded By: Fraser Williamson

THAT Items 10 (A.1) to 10 (B.2) be received and discussed.
10 (A.1) Central Almaguin Planning Board – May 6, 2026
10 (A.2) Central Almaguin Planning Board – May 20, 2026
10 (A.3) Central Almaguin Planning Board – June 3, 2026
10 (A.4) SSJ Restructuring – May 25, 2026
10 (A.5) SSJ Restructuring – June 15, 2026
10 (A.6) Emergency Management Program Committee – July 16, 2026
10 (A.7) Sunflower Festival Committee – July 20, 2026
10 (B.1) July 15, 2026 Regular Council Meeting
10 (B.2) July 15, 2026 Closed Session

Recorded Vote	**For**	**Against**	**Abstain**
Preston, Luke	**x**		
Smith, Sharon	**x**		
Whitmell, Vicki	**x**		
Williamson, Fraser	**x**		
Jackson, Shawn	**x**		

CARRIED

11) STAFF REPORTS

11.1. Staff Memo – Public/Private Partnership Exploration Status Update

Resolution #2026-198
Moved By: Vicki Whitmell
Seconded By: Luke Preston

THAT the Council for the Corporation of The Village of Sundridge receives the memorandum on the public/private partnership

Recorded Vote	For	Against	Abstain
Preston, Luke	x		
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		

CARRIED

11.2. Staff Report S2026-006 – Waste Collection Services RFP Award

Resolution #2026-199
Moved By: Sharon Smith
Seconded By: Fraser Williamson

THAT the Council receive staff report S2026-006 dated August 19, 2026 regarding RFP2026-004 Waste Collection Services Proposal Award

AND THAT Council of the Corporation of the Village of Sundridge accept the proposal from Emterra Environmental for a three (3) year contract at a total cost of $62,985.00 plus HST for 2027, $65,504.40 plus HST for 2028, and $68,124.58 plus HST for 2029.

Recorded Vote	For	Against	Abstain
Preston, Luke	x		
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		

CARRIED

11.3. Staff Report S2026-007 – Emergency Road Work – Main Street

Resolution #2026-200
Moved By: Fraser Williamson
Seconded By: Luke Preston

THAT Council receives Staff Report S2026-007, Emergency Road Work – Main Street;

AND THAT Council approve the required road work at an approximate cost of $60,000;

AND FURTHER THAT the required funds be taken from one or more of the following funding sources: Canada Community-Building Fund, Pothole Prevention and Repair Program or Northern Ontario Resource Development Support Fund.

Recorded Vote	For	Against	Abstain
Preston, Luke	x		
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

12) BY-LAWS - none

13) ANNOUCEMENTS

- **Shawn Jackson** - none
- **Sharon Smith –** will be potentially unavailable for a two-week period, anticipates to still be available for Council meetings
- **Luke Preston –** AMO was great, will be bringing a report to Council
- **Fraser Williamson –** Sunflower Festival was cancelled, HAZMAT is this weekend
- **Vicki Whitmell** - none
- **Robyn Ferrante, Deputy Clerk/Deputy Treasurer –** if Council is approached by members of the public regarding cell phone reception, please encourage residents to contact their service provider and file a complaint

14) INTRODUCTION OF FUTURE MOTIONS

Councillor Luke Preston **–** cell phone reception – request for staff report

Councillor Luke Preston **–** new one billion-dollar stream – for municipalities that do not charge development fees – announced at AMO

15) CONFIRMING BY-LAW

Resolution #2026-201
Moved By: Sharon Smith
Seconded By: Fraser Williamson

THAT By-Law No. 2026-036, being a by-law to confirm the proceedings of Council of the Corporation of the Village of Sundridge at its regular meeting of **August, 19, 2026**, be adopted.

Recorded Vote	For	Against	Abstain
Preston, Luke	x		
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		

CARRIED

16) CONSIDERATION OF A CLOSED SESSION
Resolution #2026-202
Moved By: Luke Preston
Seconded By: Vicki Whitmell

THAT Council hold a Closed Session meeting as provided for by Section 239 (2) of the Municipal Act, 2001, as amended, and the Village of Sundridge Procedural By-law No. 2021-051, immediately following this council meeting to deal with:

1. a proposed or pending acquisition or disposition of land by the municipality or local board.
2. personal matters about an identifiable individual, including municipal or local board employees.

Recorded Vote	For	Against	Abstain
Preston, Luke	x		
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		

CARRIED

17) ADJOURNMENT

Resolution #2026-203
Moved By: Fraser Williamson
Seconded By: Sharon Smith

THAT we do now adjourn at 7:34 p.m. until the Regular Council Meeting on September, 9, 2026, or at the call of the Mayor.

Recorded Vote	For	Against	Abstain
Preston, Luke	x		
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		

CARRIED

Shawn Jackson, Mayor

Robyn Ferrante, Deputy Clerk/Deputy Treasurer

CLOSED MEETING MINUTES
WEDNESDAY AUGUST 19 2026
HELD IN THE VILLAGE OF SUNDRIDGE
COUNCIL CHAMBERS

Present: Mayor Shawn Jackson (Electronic Participation), Deputy Mayor Sharon Smith, Councillor Luke Preston, Councillor Vicki Whitmell, Councillor Fraser Williamson

Staff: Robyn Ferrante, Deputy Clerk/Deputy Treasurer
Christine Hickey, Treasurer

Start Time: 7:41 p.m.

This closed session meeting has been called to deal with:

1. A proposed or pending acquisition or disposition of land by the municipality or local board.
    a. CON 10 PT LOT 25 RP42R7444 PART 10

Council directed staff to proceed with Option 1, provided in Closed Session Report. No immediate action to be taken.

2. Personal matters about an identifiable individual, including municipal or local board employees.
    a. Public Works Employee - Annual Evaluation

Council discussed the information provided by the Village Superintendent, via Deputy Clerk/Deputy Treasurer. Direction was given to staff, no further discussion necessary.

    b. Personal Matter

Council discussed the information provided by Councillor Whitmell and Councillor Williamson. Further discussion to take place in Closed Session at the September 9, 2026 Council Meeting.

3. Adjournment at 8:57 p.m.

THE CORPORATION OF THE VILLAGE OF SUNDRIDGE

BY-LAW 2026-037

Being a By-law to authorize the execution of an Agreement with Town of Parry Sound as Administrators of The Provincial Court – Sundridge-Strong-Joly Arena, 14 Albert Street

---

WHEREAS pursuant to the *Municipal Act 2001, R.S.O. 2001,* as amended, a Council may enter into Agreements;

AND WHEREAS it is deemed necessary and desirable that the Council for the Corporation of the Village of Sundridge enter into an agreement on behalf of the SSJ Arena with the Town of Parry Sound with respect to premises having a total rentable area of approximately 3,500 square feet consisting of an office, court room and storage space and comprising a portion of the first and second floors of the licensors building, municipally known as 14 Albert Street, located on the lands described as Part of Lot 20, Concession 9, Village of Sundridge, District of Parry Sound, in the Province of Ontario (registered as Parcel 19,444 in the Register for Parry Sound South Section).

NOW THEREFORE the Council of the Village of Sundridge hereby enacts as follows:

1. That the Mayor (or alternate signatory) and Clerk Administrator are hereby authorized to execute an Agreement between the Town of Parry Sound from November 1, 2026 to and including October 31, 2031;

2. That the Agreement outlining all terms and conditions is attached hereto as Schedule “A”, and forms part of this by-law.

3. That this by-law comes into full force and effect as of November 1, 2026.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 9th DAY OF SEPTEMBER, 2026

____
Mayor Shawn Jackson

____
Clerk Administrator Nancy Millar

FIFTH LICENCE EXTENSION AND AMENDING AGREEMENT

THIS LICENCE made in duplicate as of November 1, 2026.

BETWEEN:

TOWNSHIP OF STRONG - VILLAGE OF SUNDRIDGE -TOWNSHIP OF JOLY

(the **"Licensor"**)

- and -

HIS MAJESTY THE KING IN RIGHT OF ONTARIO AS REPRESENTED BY THE MINISTER OF INFRASTRUCTURE

(the **"Licensee"**)

WHEREAS:

A. By a licence agreement dated October 1, 2001 (the "**Original Licence**"), the Licensor (formerly, referred to as "Sundridge-Strong-Joly Arena and Hall") did license unto the Her Majesty the Queen in right of Ontario as represented by the Chair of the Management Board of Cabinet (the "**Chair**") for a term of five (5) years commencing on October 1, 2001 and ending on September 30, 2006 (the "**Original Term**"), the premises more particularly described as three thousand, five hundred (3,500) square feet on a portion of the first floor and a portion of the second floor (the "**Licensed Premises**"), in the building municipally known as 14 Albert Street (the "**Building**"), in the Village of Sundridge, in the Province of Ontario (the "**Lands**"), as more particularly described in Schedule A attached hereto, in addition to other terms and conditions as set out therein.

B. Pursuant to the terms of the Original Licence, the Chair was entitled to extend the Original Term for one (1) additional term of five (5) years.

C. By a licence amending agreement dated August 23, 2001 (the "**Licence Amending Agreement**"), the Licensor and the Chair agreed to amend the Original Term to commence on November 1, 2001 and expire on October 31, 2006.

D. By Order in Council No. 1487/2005, approved and ordered September 21, 2005, all of the powers and duties assigned by law to the Chair in respect of the acquisition and disposition of real property, or interests therein, by any means and the holding and management of real property, or interests therein, were assigned to the Minister of Public Infrastructure Renewal ("**MPIR**").

E. By a licence extension and amending agreement dated November 21, 2005 (the "**First Licence Extension and Amending Agreement**"), the Licensor and the MPIR agreed to extend the Original Term with an extension term commencing on November 1, 2006 and expiring on October 31, 2011 (the "**First Extension Term**"), in addition to other terms and conditions as set out therein.

F. Pursuant to the First Licence Extension and Amending Agreement, the MPIR was entitled to extend the First Extension Term for one (1) additional term of five (5) years.

G. By Order in Council No. 1617/2008, approved and ordered September 17, 2008, all of the powers and duties assigned by law to the MPIR in respect of infrastructure and any other matters were transferred and assigned to Minister of Energy and Infrastructure ("**MEI**").

H. By Order in Council No. 1320/2010, approved and ordered September 15, 2010, all of the powers and duties assigned by law to the MEI under Order in Council No. 1617/2008 in respect of infrastructure matters, including but not limited to the powers, duties, functions and responsibilities of the MEI in respect of the *Ministry of Government Services Act*, R.S.O. 1990, c.M.25 in respect of real property matters, were transferred and assigned to the Minister of Infrastructure ("**MOI**").

I. Ontario Infrastructure and Lands Corporation ("**OILC**") has been delegated MOI's authorities and responsibilities with respect to real property in the name of MOI subject to certain conditions by Delegation of Authority of Ontario Infrastructure and Lands Corporation under the *Ministry of Infrastructure Act*, 2011, S.O. 2011, c. 9, Sched. 27.

J. By Order in Council No. 1376/2011, approved and ordered July 19, 2011, the MOI shall exercise the powers and duties assigned by law to the MOI or that may otherwise be assigned to or undertaken by the MOI in respect of infrastructure and any other matters related to the MOI's portfolio.

K. The MOI exercised its right to extend the First Extension Term by a second licence extension and amending agreement dated November 1, 2011 (the "**Second Licence Extension and Amending Agreement**") with an extension term commencing on November 1, 2011 and expiring on October 31, 2016 (the "**Second Extension Term**"), in addition to other terms and conditions as set out therein.

L. Pursuant to the Second Licence Extension and Amending Agreement, the MOI was entitled to extend the Second Extension Term for two (2) additional terms of five (5) years each.

M. By Order in Council No. 219/2015, approved and ordered February 18, 2015, all of the powers and duties previously assigned and transferred to the MOI under Order in Council No. 1376/2011, save and except as set out in Order in Council No. 219/2015, were assigned and transferred to the Minister of Economic Development, Employment and Infrastructure ("**MEDEI**").

N. By Order in Council No. 1342/2016, approved and ordered September 14, 2016, all of the powers and duties previously assigned and transferred to the MEDEI under Order in Council No. 219/2015 in respect of infrastructure and other matters were assigned and transferred to the MOI.

O. The MEDEI exercised its first right to extend the Second Extension Term by a third licence extension and amending agreement dated November 1, 2016 (the "**Third Licence Extension and Amending Agreement**") with an extension term commencing on November 1, 2016 and expiring on October 31, 2021 (the "**Third Extension Term**"), in addition to other terms and conditions as set out therein.

P. By Order in Council No. 1152/2018, approved and ordered October 22, 2018, certain responsibilities in respect of government property under the *Ministry of Infrastructure Act,* 2011, S.O. 2011, c. 9, Sched. 27 and other responsibilities were assigned and transferred from the MOI to the Minister of Government and Consumer Services ("**MGCS**").

Q. The MGCS exercised its second right to extend the Second Extension Term by a fourth licence extension and amending agreement dated November 1, 2021 (the "**Fourth Licence Extension and Amending Agreement**") with an extension term commencing on November 1, 2021 and expiring on October 31, 2026 (the "**Fourth Extension Term**"), in addition to other terms and conditions as set out therein.

R. Pursuant to the Fourth Licence Extension and Amending Agreement, the MGCS was entitled to extend the Fourth Extension Term for one (1) additional term of five (5) years.

S. By Order in Council No. 1198/2022, approved and ordered August 29, 2022, certain responsibilities in respect of Government property under the *Ministry of Infrastructure Act*, 2011, S.O. 2011, c. 9, Sched. 27 and other responsibilities were assigned and transferred from the MGCS to the MOI.

T. By Order in Council No. 1171/2024, approved and ordered August 29, 2024, MOI shall exercise the powers and perform the duties, functions and responsibilities that are assigned by law to MOI or that may otherwise be assigned to or undertaken by MOI in respect of infrastructure, Government property, transit-oriented communities and any other matters related to MOI's portfolio.

U. By Order in Council No. 440/2025, approved and ordered April 17, 2025, MOI shall exercise the powers and perform the duties, functions and responsibilities that are assigned by law to MOI or that may otherwise be assigned to or undertaken by the MOI in respect of infrastructure, Government property, transit-oriented communities and any other matters related to MOI's portfolio.

V. By a letter dated April 30, 2026, the Licensee exercised its right to extend the Original Term in accordance with the terms of the Original Licence as amended and extended by the Licence Amending Agreement, the First Licence Extension and Amending Agreement, the Second Licence Extension and Amending Agreement, the Third Licence Extension and Amending Agreement and the Fourth Licence Extension and Amending Agreement (the "**Subsequent Agreements**"), with an extension term commencing on November 1, 2026 and expiring on October 31, 2031 (the "**Fifth Extension Term**").

W. The Original Licence, the Subsequent Agreements, and this fifth licence extension and amending agreement (the "**Fifth Licence Extension and Amending Agreement**") are hereinafter collectively referred to as the "**Licence**", except as specifically set out herein.

X. The parties have agreed to extend and amend the Licence on the following terms and conditions:

NOW THEREFORE THIS AGREEMENT WITNESSES THAT in consideration of the sum of Two Dollars ($2.00) and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto agree as follows:

1. The parties hereto confirm that the foregoing recitals are true in substance and in fact.

2. The Licence is hereby extended for a further term of five (5) years commencing on November 1, 2026 and ending on October 31, 2031 (the "**Fifth Extension Term**"), at an annual licence fee of Eighty-Two Thousand Two Hundred Ninety-Nine Dollars and Thirty-Six Cents ($82,299.36) (the "**Licence Fee**"), payable in advance in equal monthly instalments of Six Thousand Eight Hundred Fifty-Eight Dollars and Twenty-Eight Cents ($6,858.28) on the first day of each month during the Fifth Extension Term.

   The annual Licence Fee is based on ninety-six (96) days of use per annum at a rate of Eight Hundred Fifty-Seven Dollars and Twenty-Nine Cents ($857.29) per day. Any additional days of use will be paid for by the Licensee at the above-mentioned daily rate upon receipt of an invoice from the Licensor for such additional use, such invoice to be issued once a year at the end of the calendar year in which such charges were incurred.

   Any additional days are to be invoiced to the following:

   Ministry of the Attorney General
   720 Bay Street
   5th Floor
   Toronto, ON M5G 2K1
   Attention: Manager, Leasing Services

3. The Licensee shall continue to have the right to terminate this Licence or alter the number of days per annum for which use of the Licensed Premises is designated hereunder at any time, by giving the Licensor not less than ninety (90) days' prior written notice of termination without penalty, compensation, damages or bonus.

   In the event the Licensee exercises such right of termination, the Licensor shall promptly refund the Licensee any prepaid Licence Fee with respect to the period following the effective date of the early termination, calculated on a pro rata basis based on the remaining number of days in the current licence period.

4. The extension contemplated pursuant to this Licence is subject to all the covenants and agreements contained in the Licence, as amended, renewed and extended by the Subsequent Agreements from time to time, save and except:

   (a) The Licensor shall set-up the Licensed Premises for the provision of court services, including without limitation, the set-up of all chairs, tables, portable dais, printers and/or facsimile machines and all related equipment and accessories (collectively referred to as the "**Court Facilities**"), to the satisfaction of the Licensee, acting reasonably, no later than 8:30 a.m. on each day of use, and to dismantle the Court Facilities after the Licensee's use thereof at the end of each day of use.

(b) The Licensee shall be entitled to extend the Licence for one (1) further term of five (5) years (the "**Sixth Extension Term**") The Sixth Extension Term shall be upon the same terms and conditions of the Licence except that there shall be no further right of extension and except for the Licence Fee, which shall for the Sixth Extension Term be based upon the market licence rate as determined by the parties as of the date which is not less than six (6) months prior to the commencement of the Sixth Extension Term, or failing such agreement, by arbitration in accordance with the *Arbitration Act*, 1991, S.O. 1991, c.17, as amended, or any successor act. The Licensee shall give written notice to the Licensor of its extension of this Licence not less than six (6) months prior to the end of the Fifth Extension Term.

(c) Section 6.13, Notices, shall be deleted in its entirety and replaced with the following:

Any notice required or contemplate d by any pro vision of this Agreement shall be given in writing addressed in the case of notice to the Licensor to:

Township of Strong – Village of Sundridge – Township of Joly
28 Municipal Lane, Box 1120
Sundridge, ON P0A 1Z0
Attention: Caitlin Haggart
Email: clerk@strongtownship.com Fax: (705) 384-5892

And in the case of notice to the Licensee:

Ontario Infrastructure and Lands Corporation
3767 Highway 69 South, Suite 9
Sudbury, Ontario P3G 0A7
Attention: Vice President, Real Estate Operations
Fax: (705) 564-7570
Email: REOpsnotices@infrastructureontario.ca

With a copy to:
Ontario Infrastructure and Lands Corporation
1 Dundas Street West, Suite 2000
Toronto, Ontario M5G 1Z3
Attention: Director, Legal Services (Leasing and Contract Management)
Fax: (416) 327-3376
Email: LeasingNotices@infrastructureontario.ca

And an additional copy to:
Ontario Infrastructure and Lands Corporation
c/o BGIS
4175 14th Avenue
Markham, Ontario L3R 0J2
Attention: IO Lease Administration
Fax: (416) 860-3462
Email: IOLleaseAdmin@bgis.com

Notices shall be delivered by prepaid courier or by facsimile or by email or mailed by either registered mail and postage prepaid enclosed in a sealed envelope. The time of giving of notice by either registered mail shall be conclusively deemed to be the fifth Business Day after the day of such mailing. Such notice, if delivered by courier or if delivered by facsimile or by email, shall be conclusively deemed to have been given and received at the time of such delivery during normal business hours or on the next business day following if delivered outside of normal business hours in Ontario. The parties hereto acknowledge and agree that notwithstanding anything to the contrary in the *Electronic Commerce Act, 2000*, S.O. 2000, c.17, as amended or replaced from time to time, any notice, statement, demand, request or other instrument which may be or is required to be given under this Agreement or at law may not be validly delivered by way of electronic communication, save as specifically provided in this Section.

Notwithstanding the foregoing or anything to the contrary in this Agreement, any notice delivered by the Licensor to the Licensee relating to a default by the Licensee under this Agreement must be delivered by prepaid courier or by registered mail postage prepaid (while a copy of such notice may be delivered by facsimile or email, delivery by such method(s) alone will not be considered sufficient notice hereunder).

Either party may at any time by giving notice to the other party (in the manner provided above) change its address for notice purposes, and thereafter the address most recently provided shall be deemed to be the address so changed.".

(d) The Licensor agrees that upon the request of the Licensee, the Licensor, and any Person hired by the Licensor: (i) to do work on the Building; or (ii) who requires access to the Licensed Premises to do any work, whether to the Licensed Premises or otherwise, shall undergo security screening checks in compliance with Ontario Government policies. The Licensor further agrees that any Person hired by the Licensor to supply janitorial services to the Building shall be reputable and all of its employees shall be bonded.

5. **GENERAL**

(a) The Licensor and the Licensee hereby mutually covenant and agree that during the Fifth Extension Term they shall each perform and observe all of the covenants, provisos and obligations on their respective parts to be performed pursuant to the terms of the Licence.

(b) The Licensor and any of its successors, assigns, directors, officers, employees, agents, servants, and representatives shall not engage in any activity where such activity creates a conflict of interest, actual or potential, in the sole opinion of the Licensee, with the Licence or the exercise of any of the rights or obligations of the Licensor hereunder. The Licensor shall disclose to the Licensee in writing and without delay any actual or potential situation that may be reasonably interpreted as either a conflict of interest or a potential conflict of interest.

For clarification, a "conflict of interest" means, in relation to the performance of its contractual obligations pursuant to this Licence, the Licensor's other commitments, relationships or financial interests (i) could or could be seen to exercise an improper influence over the objective, unbiased and impartial exercise of its independent judgement; or (ii) could or could be seen to compromise, impair or be incompatible with the effective performance of its contractual obligations pursuant to this Licence.

(c) Except as otherwise specifically provided in this Licence Extension and Amending Agreement, all words and expressions used in the Original Licence shall apply to and be read as applicable to the provisions of this Fifth Licence Extension and Amending Agreement.

(d) The provisions of the Licence shall be interpreted and governed by the laws of the Province of Ontario.

(e) The Licensor acknowledges and agrees that the commercial and financial information in the Licence is subject to the *Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c. F.31, as amended and the Digital and Data Directive as amended. This acknowledgement shall not be construed as a waiver of any right to object to the release of the Licence or of any information or documents.

"**Digital and Data Directive**" means the Management Board of Cabinet's Digital and Data Directive, published on January 29, 2021, as amended from time to time.

(f) This Licence shall be binding upon and enure to the benefit of the administrators, successors and/or assigns of the respective parties hereto.

(g) The parties agree that this Fifth Licence Extension and Amending Agreement may be executed in counterparts, each of which shall be deemed an original and all of which shall be construed together as a single binding instrument. Such counterparts may be delivered by facsimile or other electronic means, including by electronic mail in portable document format (PDF). The electronic signature of any party hereto shall constitute a valid and binding signature with the same effect as an original signature endorsed hereon. Any party delivering an executed counterpart of this Fifth Licence Extension and Amending Agreement by facsimile or by electronic transmission shall, if requested, also deliver an originally executed counterpart within a reasonable period of the facsimile or electronic transmission. Failure to deliver an originally executed copy shall not affect the validity, enforceability or binding effect of this Fifth Licence Extension and Amending Agreement.

THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK.

6. This Licence shall not be binding upon the Licensee until it has been executed by or on behalf of the Licensee.

EXECUTED by each of the parties hereto under seal on the dates written below.

SIGNED, SEALED AND DELIVERED

Dated this _____ day of __________, 20 ___.

TOWNSHIP OF STRONG - VILLAGE OF SUNDRIDGE -TOWNSHIP OF JOLY

Per: ________________________________
Name:
Title:

Authorized Signing Officer

Per: ________________________________
Name:
Title:

Authorized Signing Officer

Per: ________________________________
Name:
Title:

Authorized Signing Officer

Dated this _____ day of __________, 20 ___.

HIS MAJESTY THE KING IN RIGHT OF ONTARIO AS REPRESENTED BY THE MINISTER OF INFRASTRUCTURE, AS REPRESENTED BY ONTARIO INFRASTRUCTURE AND LANDS CORPORATION

Per: ________________________________
Name:
Title:

Authorized Signing Officer

THE CORPORATION OF THE VILLAGE OF SUNDRIDGE

BY-LAW NO. 2026-038

Being a By-Law to confirm the proceedings of the Council of the Corporation of the Village of Sundridge at its Regular Meeting September 9, 2026.

WHEREAS pursuant to Section 5(1) of the Municipal Act, 2001, S.O. 2001, c.25 as amended, the powers of a municipality shall be exercised by its Council; and

WHEREAS pursuant to Section 5(3) of the Municipal Act, 2001, S.O. 2001, c.25 as amended, a municipal power, including a municipality's capacity rights, powers and privileges under Section 9 of the Municipal Act, 2001, S.O. 2001, c.25 as amended, shall be exercised by by-law unless the municipality is specifically authorized to do otherwise; and

WHEREAS it is deemed expedient that the proceedings of the Council of the Corporation of the Village of Sundridge at this session be confirmed and adopted by by- law.

NOW THEREFORE the Council of the Corporation of the Village of Sundridge hereby enacts as follows:

1. That the actions of the Council of the Corporation of the Village of Sundridge in respect of all recommendations in reports and minutes of committee, all motions and resolutions and all actions passed and taken to the Council of the Corporation of the Village of Sundridge, documents and transactions entered into during the September 9, 2026 meeting of council, are hereby adopted and confirmed, as if the same were expressly embodied in this by-law.
2. That the Mayor and proper officials of the Corporation of the Village of Sundridge are hereby authorized and directed to do all the things necessary to give effect to the action of the Council of the Corporation of the Village of Sundridge during the said meeting referred to in paragraph 1 of this by-law.
3. That the Mayor and the Clerk Administrator are hereby authorized and directed to execute all documents necessary to carry out the action taken by this council as described in Section 1 of this by-law and to affix the Corporate Seal of the Corporation of the Village of Sundridge to those documents requiring the Corporate Seal referred to in said paragraph 1.

PASSED THIS 9th DAY OF SEPTEMBER, 2026.

____
Shawn Jackson, Mayor

____
Nancy Millar, Clerk Administrator