Committee Meeting Agenda Monday, August 25, 2025 – 6:00 pm Township of Strong Office

The Zoom Link to attend the virtual meeting is available on the website; https://events.strongtownship.com/meetings

Note: [R] denotes Resolution

- 1. Call to Order by Chair
- 2. Declaration of Pecuniary Interest and General Nature Thereof
- 3. Approve Agenda [R]
- 4. Approval of Previous Committee Minutes [R]
 - 4.1 July 21, 2025
- **5.** Delegation
- 6. Review of Submitted Public Engagement Questions RFQ/RFP [R]
- 7. Work Plan Direction re: Public Engagement Questions not in RFQ/RFP [R]
- 8. Correspondence
- 9. New Business
 - 9.1 Next Meeting Date: September 15, 2025
- 10. Adjournment

Minutes

Monday, July 21, 2025 – 6:00 pm Township of Strong Office

NOTICE: Zoom Link to attend the virtual meeting is available on the website at https://calendar.strongtownship.com/default/Month

Present: Sundridge Council Rep – Luke Preston (virtual)

Sundridge Staff Rep - Nancy Millar

Strong Council Rep - Tim Bryson (virtual, arrived in person at)

Strong Council Rep – Jim Ronholm (virtual)

Joly Council Rep – Chris Nicholson Joly Council Rep - Budd Brown Joly Staff Rep – Jen Martin

MMAH Rep - Sarah Cormier (virtual)

Absent: Sundridge Council Rep

Guests (virtual): Mayor Ethel LaValley (left at 6:28PM); Karin Mertins (6:05PM)

1.0 Meeting Declared Open at 6:00 PM by Recording Secretary

The Recording Secretary opened meeting due to absence of the Chair and resignation of Vice Chair. Nominations for Vice Chair were opened.

R2025-047R

Moved By: Budd Brown Seconded by: Luke Preston

Be it resolved that the SSJ Restructuring Committee hereby appoint Chris Nicholson as Vice Chair for the remainder of the current term of Council.

Carried

Chris Nicholson resumed the meeting as Chair.

2.0 Pecuniary Interest Declared

None

3.0 Adoption of Agenda

R2025-048R

Moved by: Budd Brown Seconded by: Tim Bryson

Be it resolved that the SSJ Restructuring Committee approve the July 21, 2025 regular meeting agenda, as circulated.

Carried

4.0 Adoption of Minutes

4.1 R2025-049R

Moved by: Luke Preston Seconded by: Budd Brown

Be it resolved that the SSJ Restructuring Committee hereby adopt the minutes of the June 9, 2025 regular meeting, as circulated.

Carried

Minutes

Monday, July 21, 2025 – 6:00 pm Township of Strong Office

5.0 Delegation – Mayor Ethel LaValley, Township of South Algonquin: History of Amalgamation for Township of Algonquin

Mayor LaValley described the forced amalgamation of the Townships of Airy, Dickens, Lyell, Murchison and Sabine into the Township of South Algonquin. Some of the municipalities included were unorganized which was a challenge with road boards, but they worked together to create a restructuring agreement. Overall, restructuring worked very well for their community.

Mayor Bryson arrived at 6:26PM and resumed Chair.

R2025-050R

Moved By: Chris Nicholson Seconded by: Budd Brown

Be it resolved that the SSJ Restructuring Committee hereby receive the delegation of Mayor Ethel LaValley, Township of South Algonquin: History of Amalgamation for Township of Algonquin, with thanks.

Carried

6.0 Work Plan Review

R2025-051R

Moved By: Luke Preston Seconded by: Jim Ronholm

Be it resolved that the SSJ Restructuring Committee hereby review the Work Plan.

Carried

7.0 Completion of Public Engagement Questions RFQ

Staff were requested to put out the RFP/RFQ as soon as possible, submission deadline ahead of next committee meeting.

R2025-052

Moved By: Luke Preston Seconded by: Jim Ronholm

Be it resolved that the SSJ Restructuring Committee has hereby reviewed the Public Engagement Questions – Financial Support Request for Quote/Proposal; and **Carried**

8.0 Correspondence

None

9.0 New Business

9.1 Next Meeting Date: August 11 or 25, 2025

10.0 Adjournment

R2025-053R

Moved By: Chris Nicholson Seconded by:

Be it resolved that the SSJ Restructuring Committee does hereby adjourn at 6:36 p.m. to meet again on August 25, 2025 at 6:00 p.m. or at the call of the Chair.

Carried

Minutes
Monday, July 21, 2025 – 6:00 pm
Township of Strong Office

Caitlin Haggart, Secretary	Tim Bryson, Chair

Key Questions Consolidated by J. Consulting Inc. – Questions to be included in the RFQ pursuant to SSJ Restructuring Committee Resolution R2025-042 marked with "X"

Rationale & Potential Benefits of Amalgamation

- 1. Why is amalgamation being considered in the first place?
- 2. What are the expected benefits of amalgamation for each of the three municipalities?
- 3. Will amalgamation lead to lower costs for residents? If so, how? X
- 4. Will there be better access to (senior level) government funding and grants as an amalgamated municipality?
- 5. How will businesses, job opportunities, and economic growth be impacted by amalgamation?
- 6. Are there specific examples of successful amalgamations in Ontario that we can learn from? Financial & Tax Implications
- 7. Will amalgamation increase my property taxes? If so, by how much? X
- 8. How will municipal debt and assets be distributed among the three municipalities? X
- 9. Will there be any cost savings from amalgamation? If so, where will these savings come from? X
- 10. What has been spent on the amalgamation study so far, and how much will the process cost moving forward?
- 11. Will there be financial assistance from the provincial or federal government to support amalgamation?

Governance & Representation

- 12. How will council representation be structured in an amalgamated municipality?
- 13. Will residents have a vote or say in whether amalgamation happens?
- 14. What role does the province play in approving or rejecting amalgamation?
- 15. How will decision-making be balanced to ensure all three municipalities have fair representation?
- 16. Will existing municipal offices and services be consolidated? If so, what changes can we expect?

Service Delivery & Infrastructure

- 17. How will road maintenance, waste collection, and emergency services be impacted by amalgamation?
- 18. Will fire services, policing, and ambulance response times change under an amalgamated model?
- 19. Will water, sewer, and other utility costs be affected by amalgamation?

20. Will existing municipal staff lose their jobs as a result of amalgamation? X

21. Will services improve, decline, or stay the same? X

Community Identity & Quality of Life

- 22. Will Strong and Joly lose their individual identities, or will new names be introduced?
- 23. How will amalgamation impact rural areas differently than the Village of Sundridge?
- 24. Will there be changes to local zoning and development regulations?
- 25. Will amalgamation attract more businesses or investment to the region?
- 26. How will this affect seasonal property owners?

Next Steps & Decision-Making

- 27. What are the next steps in the amalgamation process, and when will a final decision be made?
- 28. Will there be more opportunities for public consultation before a decision is made?
- 29. What happens if the community overwhelmingly opposes amalgamation?
- 30. Are there alternatives to full amalgamation, such as increased shared services?
- 31. If amalgamation is approved, how long will it take to implement?

RFP 2025-003ADMIN Financial Support for Restructuring Study

Scoring of Proposal Criterion based on Page 7 of the RFP

Category	KPMG (Sudbury) CH	KPMG (Sudbury) JM	KPMG (Sudbury) NM	
Qualifications and Experience	25/30	27/30	25/30	
Methodology	20/25	23/25	20/25	
Timeline	15/15	15/15	15/15	
References	8/10	7/10	7/10	
Fee Proposal	15/20	14/20	13/20	
Total Score	83/100	86/100	80/100	
Proposal Cost	\$79,990 + HST			
Note	Statement signed and provided			