

Regular Meeting of the Village of Sundridge Council

Wednesday, August, 19, 2026 at 6:00 p.m.

Village of Sundridge Council Chambers

Council Meetings will be audio recorded and recordings will be posted on the municipal website. If connection is lost during the meeting, it will proceed and if possible, a recording of the meeting will be made available. The minutes will remain the official record of the meeting.

Join Zoom Meeting

<https://us02web.zoom.us/j/84626042579?pwd=zTCzQfrW2ygtwabaz0CrzQiup9OkVo.1>

Meeting ID: 846 2604 2579

Passcode: 646468

COUNCIL AGENDA

1) CALL TO ORDER

The Chair, Mayor Shawn Jackson called the meeting to order at

LAND ACKNOWLEDGEMENT

The Village of Sundridge would like to acknowledge that we are meeting on Williams Treaty Lands and they are the traditional home of the Anishinabek First Nations. We wish to honour the original inhabitants, thanking them for their land stewardship and recognizing our responsibilities to promote the healing of our communities through earnest and sincere application of the Truth and Reconciliation Commission recommendations. Miigwech.”

2) APPROVAL OF AGENDA

Moved By: Choose an item.

Seconded By:

THAT the agenda for the August 19, 2026 regular meeting be approved as circulated, to provide for an exception to Procedural By-Law 2020-037 to allow an item for reconsideration more than once within a 12 month period, being Item 9.1.

Recorded Vote

For

Against

Abstain

Preston, Luke

Smith, Sharon

Whitmell, Vicki

Williamson, Fraser

Jackson, Shawn

3) DECLARATION OF PECUNIARY INTEREST

4) PLANNING MATTERS

5) DELEGATIONS

6) PRESENTATIONS

7) CONSENT ITEMS

[Items from the Consent List may be moved by members to be discussed under Section 9 – New Business/Action Items]

7 (E.1) Follow Up List – As of August 19, 2026

7 (E.2) Town of Whitby – Resolution 166-26 re Review of the Ontario Land Tribunal and Enhancing Deference to Municipal Planning Decisions

7 (E.3) Clearview Township – Resolution re Public Sector Salary Disclosure Inflation Adjustments

7 (E.4) Municipality of Central Manitoulin – Resolution re Support for the Ontario Health Care System

7 (E.5) Township of Armour – Resolution to Support Village of Sundridge re increased safety on Highways 11 and 17

7 (E.6) Ministry of Emergency Preparedness and Response re Alert Ready

7 (E.7) DoED Report – July 22, 2026

7 (E.8) DSSAB CAO Report – July 2026

7 (E.9) Phragmites Working Group Minutes – June 18 2026

7 (E.10) Hornepayne Press Release

8) APPROVAL OF CONSENT ITEMS

Moved By: Choose an item.

Seconded By:

THAT Items listed as Consent Items for August 19, 2026 and the recommendations contained therein be received;

AND THAT any Items for which pecuniary interest has been declared are deemed not to have been voted on or discussed by the individual making the declaration.

Recorded Vote

For

Against

Abstain

Preston, Luke

Smith, Sharon

Whitmell, Vicki

Williamson, Fraser

Jackson, Shawn

9) NEW BUSINESS/ACTION ITEMS

- 9.1. Sundridge & District Medical Centre - Township of Strong Staff Report
2026-014; SDMC Proposed Voting Structure – Further Consideration

Moved By: Choose an item.

Seconded By:

THAT the Council for the Corporation of The Village of Sundridge receives the Staff Report from the Township of Strong regarding the proposed voting structure for the Sundridge & District Medical Centre, in addition to Staff Report S2025-004, S2025-018 and S2025-028;

AND THAT the Council for the Corporation of The Village of Sundridge receives Resolution 2026-253 from the Township of Joly;

AND THAT

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

- 9.2. Inaugural Council Meeting – New Term

Moved By: Choose an item.

Seconded By:

THAT the first day of the new term of Council, following the 2026 Municipal Election, is Sunday November 15, 2026,

AND THAT Council hereby authorizes the Inaugural Meeting to take place Monday November 16, 2026 at 10:00am

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

9.3. Performance Evaluation (Discussed in Closed Session July 15 2026)

Moved By: Choose an item.

Seconded By:

THAT Council approve the Fire Prevention & Assistant Training Officer's advancement to Step 5 of Pay Grid 5.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

9.4. Tri-Council Items

Moved By: Choose an item.

Seconded By:

THAT the Council for the Corporation of the Village of Sundridge would like the following items to be included on the upcoming Tri Council Agenda for further discussion:

- Administration Services & Fees
- Use of Road Salt Report
- Culverts/pavement replacement on Albert Street
- Fire Smart Presentation (FPO/Asst. Training Officer)
- Staff Report: Administration and Recording Secretary Role and Responsibilities (f/u to Tri Council May 29/26)
-

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

9.5. IntoDash Inc - Exploring Rideshare Support for South River and Sundridge

Moved By: Choose an item.

Seconded By: Choose an item.

THAT Council receives the information from IntoDash Inc regarding a potential rideshare program in the Village of Sundridge;

AND THAT Council request a staff report detailing implications for the Village.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

9.6. Budget Summary

Moved By: Choose an item.

Seconded By: Choose an item.

THAT The Council for the Corporation of the Village of Sundridge receive the Budget Summary as of July 31, 2026

AND THAT

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

9.7. Communication from Strong Township – Damage to Landfill Gate

Moved By: Choose an item.

Seconded By: Choose an item.

THAT The Council for the Corporation of the Village of Sundridge receive the communication from the Township of Strong

AND THAT

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			

Williamson, Fraser
Jackson, Shawn

10) COMMITTEE REPORTS/MINUTES

Moved By: Choose an item.

Seconded By:

THAT Items 10 (A.1) to 10 (B.2) be received and discussed.

10 (A.1) Central Almaguin Planning Board – May 6, 2026

10 (A.2) Central Almaguin Planning Board – May 20, 2026

10 (A.3) Central Almaguin Planning Board – June 3, 2026

10 (A.4) SSJ Restructuring – May 25, 2026

10 (A.5) SSJ Restructuring – June 15, 2026

10 (A.6) Emergency Management Program Committee – July 16, 2026

10 (A.7) Sunflower Festival Committee – July 20, 2026

10 (B.1) July 15, 2026 Regular Council Meeting

10 (B.2) July 15, 2026 Closed Session

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

11) STAFF REPORTS

11.1. Staff Memo – Public/Private Partnership Exploration Status Update

Moved By: Choose an item.

Seconded By:

THAT the Council for the Corporation of The Village of Sundridge receives the memorandum on the public/private partnership

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			

Whitmell, Vicki
Williamson, Fraser
Jackson, Shawn

11.2. Staff Report S2026-006 – Waste Collection Services RFP Award

Moved By: Choose an item.

Seconded By:

THAT the Council receive staff report S2026-006 dated August 19, 2026 regarding RFP2026-004 Waste Collection Services Proposal Award

AND THAT Council of the Corporation of the Village of Sundridge accept the proposal from Emterra Environmental for a three (3) year contract at a total cost of \$62,985.00 plus HST for 2027, \$65,504.40 plus HST for 2028, and \$68,124.58 plus HST for 2029.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

11.3. Staff Report S2026-007 – Emergency Road Work – Main Street

Moved By: Choose an item.

Seconded By:

THAT Council receives Staff Report S2026-007, Emergency Road Work – Main Street;

AND THAT Council approve the required road work at an approximate cost of \$60,000;

AND FURTHER THAT the required funds be taken from one or more of the following funding sources: Canada Community-Building Fund, Pothole Prevention and Repair Program or Northern Ontario Resource Development Support Fund.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			

Williamson, Fraser
Jackson, Shawn

12) BY-LAWS

13) ANNOUCEMENTS

- **Shawn Jackson**
- **Sharon Smith**
- **Luke Preston**
- **Fraser Williamson**
- **Vicki Whitmell**
- **Robyn Ferrante, Deputy Clerk/Deputy Treasurer**

14) INTRODUCTION OF FUTURE MOTIONS

15) CONFIRMING BY-LAW

Moved By: Choose an item.

Seconded By:

THAT By-Law No. 2026-036, being a by-law to confirm the proceedings of Council of the Corporation of the Village of Sundridge at its regular meeting of **August, 19, 2026**, be adopted.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

16) CONSIDERATION OF A CLOSED SESSION

Moved By: Choose an item.

Seconded By:

THAT Council hold a Closed Session meeting as provided for by Section 239 (2) of the Municipal Act, 2001, as amended, and the Village of Sundridge Procedural By-law No. 2021-051, immediately following this council meeting to deal with:

1. a proposed or pending acquisition or disposition of land by the municipality or local board.
2. personal matters about an identifiable individual, including municipal or local board employees.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

17) ADJOURNMENT

Moved By: Choose an item.

Seconded By:

THAT we do now adjourn at p.m. until the Regular Council Meeting on September, 9, 2026, or at the call of the Mayor.

Recorded Vote	For	Against	Abstain
Preston, Luke			
Smith, Sharon			
Whitmell, Vicki			
Williamson, Fraser			
Jackson, Shawn			

**Staff Follow Up
And Report to Council Master List**

Council Date

April 23, 2025

Item

Employee Recognition Policy WHEREAS the Village of Sundridge values the dedication and long-term commitment of its staff;

AND WHEREAS it is important to formally recognize years of service and show appreciation through milestone awards and annual staff events;

AND WHEREAS the proposed Employee Recognition Policy outlines recognition at 5, 10, 15, and 20-year milestones, with formal in-person presentations and gifts at key intervals, and includes an annual Christmas luncheon to be organized at the Clerk's discretion and paid for by the Village as part of the staff recognition program;

NOW THEREFORE BE IT RESOLVED THAT Council directs staff to develop an Employee Recognition Policy for review and consideration by council at a future regular meeting.

Resolution Number

2025-112

Assigned to

Deputy Clerk

Status *Assigned *In Progress *Complete

In progress

Ad Hoc Committee (1 Rep Sundridge, 2 Strong) to be meeting to discuss Staff bonuses including employee recognition for all municipal and shared services employees

Date Expected to Return to Council

May 13, 2026

Council Date

Jan 28, 2026

Item

WHEREAS the Village of Sundridge is undertaking a broader effort to modernize outdated by-laws and regulatory framework to ensure they reflect current community needs, housing trends, and long-term sustainability goals: and

WHEREAS housing affordability, demographic change, and shifting market conditions require municipalities to periodically review zoning, development standards, and regulatory barriers that may unintentionally limit new housing supply or innovative housing forms;

NOW THEREFORE BE IT RESOLVED THAT:

- 1.) Council direct staff to undertake a targeted review of existing housing-related by-laws and regulations, including relevant provisions within the Zoning By-law, to identify potential constraints, gaps, or opportunities for modernization as part of the Village's broader regulatory update exercise;
- 2.) That staff prepare a summary report outlining key housing-related regulatory provisions currently in effect, with high-level observations on where updates or refinements may be warranted to better align with evolving community needs specifically as it relates to more affordable and attainable housing opportunities;
- 3.) That staff also prepare a Municipal Lands Inventory Report identifying municipally owned parcels, including (where available): a.) property size and location b.) current zoning and permitted uses c.) current use of status (active, surplus, reserve), and d.) estimated or approximate market value.
- 4.) And that the findings from both the housing by-law review and municipal lands inventory be presented to Council in a future meeting for consideration as part of the Village's exercise of phased Housing and Development Modernization and Innovation Framework.

Resolution Number

2026-017

Assigned to

Clerk Administrator

Status *Assigned *In Progress *Complete

Assigned

Date Expected to Return to Council

May 13, 2026

Council Date

Apr 08, 2026

Item

Resolution Number

2026-092

Assigned to

Clerk Administrator

Status *Assigned *In Progress *Complete

Assigned

Date Expected to Return to Council

May 13, 2026

Council Date

Apr 22, 2026

Item

Investigation of Full Services

Whereas the Village of Sundridge has a wastewater collection and treatment system which protects Lake Bernard from contamination. The village is not a full-service municipality as it does not have a municipal water service. And that having water service provides safe reliable drinking water eliminates the need for bottled water, and that having municipal water along with wastewater systems enables growth to a municipality which would attract potential builds of businesses, senior's apartment buildings and more homes. And that having a municipal water system would also include the installation of fire hydrants, which would increase safety and reduce owner and tenant insurance rates. And that studies show municipal water systems help protect local groundwater that flows into Lake Bernard, keeping Lake Bernard safe from contamination. And further that the initial costs of setting up a water service is costly the benefits outweigh the cost. Be it resolved that the Council of the Village of Sundridge instruct staff to research the costs for the installation of a municipal water service. And that the Village of Sundridge direct staff to research grants from the provincial and federal government for full or partial coverage of the set-up costs and present it to a future meeting of council.

Resolution Number

Res.2026-100

the original motion is postponed until a public survey is conducted to obtain resident input on the need for municipal water and their interest in knowing more about municipal water services.

Assigned to

Clerk Administrator

Status *Assigned *In Progress *Complete

Assigned

Date Expected to Return to Council

To Be Determined

Council Date

Item

Resolution Number

Assigned to

Status *Assigned *In Progress *Complete

Date Expected to Return to Council

June 25, 2026

Via Email

The Honourable Doug Ford
Premier of Ontario
premier@ontario.ca

Re: Review of the Ontario Land Tribunal and Enhancing Deference to Municipal Planning Decisions

Please be advised that at its meeting held on June 22, 2026, the Council of the Town of Whitby adopted the following as Resolution # 166-26:

Whereas local councils are elected by residents to make planning decisions that reflect the needs and priorities of their communities;

Whereas municipalities rely on extensive public consultation, professional planning advice, engineering studies, and technical reports when making land-use decisions;

Whereas the Ontario Land Tribunal (OLT) has the authority to overturn municipal planning decisions, often requiring municipalities to spend significant taxpayer dollars defending decisions that have already undergone a thorough local review process;

Whereas lengthy and costly appeals can delay housing projects, consume municipal resources, and reduce the ability of municipalities to focus on delivering services to residents; and,

Whereas local governments should have greater certainty and authority when decisions are consistent with approved Official Plans, provincial policies, and sound planning principles.

Now Therefore be it Resolved:

1. That the Government of Ontario be requested to review the role and mandate of the Ontario Land Tribunal to ensure greater respect for municipal planning decisions that are supported by evidence, public consultation, and approved planning policies;

2. That the Province consider amendments to the Planning Act and Ontario Land Tribunal Act to provide stronger deference to municipal decisions that align with provincial planning frameworks and Official Plans;
3. That the Province improve transparency and accountability within the Ontario Land Tribunal by requiring clear and detailed reasoning when municipal decisions are overturned;
4. That the Province explore measures to reduce the financial burden on municipalities defending planning decisions before the OLT, helping to protect taxpayer dollars and improve the efficiency of the planning process; and,
5. That Staff be directed to circulate this resolution to the Premier of Ontario, the Minister of Municipal Affairs and Housing, Local Members of Provincial Parliament, the Association of Municipalities of Ontario (AMO), and all Ontario municipalities for consideration and support.

Should you require further information, please do not hesitate to contact the Office of the Town Clerk at 905-430-4300.



Kathryn Douglas
Supervisor, Legislative Services
clerk@whitby.ca

Copy: C. Harris, Director of Legislative Services/Town Clerk - clerk@whitby.ca

The Honourable Rob Flack, Minister of Municipal Affairs and Housing - minister.mah@ontario.ca
Peter Bethlenfalvy, MPP, Pickering-Uxbridge - peter.bethlenfalvy@pc.ola.org
Lorne Coe, MPP, Whitby - lorne.coe@pc.ola.org
Jennifer K. French, MPP, Oshawa - jfrench-co@ndp.on.ca
Todd J. McCarthy, MPP, Durham - todd.mccarthy@pc.ola.org
Rob Cerjanec, MPP, Ajax - rcerjanec.mpp.co@liberal.ola.org
Laurie Scott, MPP, Haliburton-Kawartha Lakes-Brock - laurie.scott@pc.ola.org
Robin Jones, President, Association of Municipalities of Ontario - amopresident@amo.on.ca
All Ontario Municipalities



CLEARVIEW
TOWNSHIP

Clerk's Department

Township of Clearview
Box 200, 217 Gideon Street
Stayner, Ontario L0M 1S0

clerks@clearview.ca | www.clearview.ca

Phone: 705-428-6230

May 12, 2026

Premier Doug Ford
Legislative Building, Queen's Park
Toronto ON M7A 1A1

Sent by Email: doug.fordco@pc.ola.org

RE: Township of Clearview Resolution – Public Sector Salary Disclosure Inflation Adjustments

Please be advised that at its meeting held on May 11, 2026, Council of the Township of Clearview passed the following resolution regarding Public Sector Salary Disclosure Inflation Adjustments:

Moved by Councillor McArthur, Seconded by Councillor Broderick, Whereas the Public Sector Salary Disclosure Act passed in 1996, requires that every public employer make available for inspection by the public without charge, a written record of the amount of salary and benefits paid in the previous year by the employer to or in respect of an employee to whom the employer paid at least \$100,000 as a salary; and,

Whereas this \$100,000 salary threshold has not been updated since 1996, to reflect inflation; and,

Whereas with consumer price index (CPI) adjustments, \$100,000 is equivalent to just over \$180,000 today;

Now Therefore Be It Resolved that Council of the Township of Clearview request that the Public Sector Salary Disclosure Act be amended to reflect the impact of inflation on the \$100,000 salary threshold for reporting, by either adding wording to reflect annual adjustments related to the consumer price index (CPI) or providing an adjusted salary of \$200,000; and,

That this resolution be sent to the Hon. Doug Ford, Premier; Ministry of Municipal Affairs and Housing; Simcoe-Grey MPP Brian Saunderson; the Association of Municipalities and all Ontario Municipalities. Motion Carried.

If you have any questions regarding the above resolution, please do not hesitate to contact the undersigned.

Sincerely,

A handwritten signature in black ink, appearing to read 'Sasha Helmkey-Playter', with a stylized, cursive script.

Sasha Helmkey-Playter, B.A., Dipl. M.A., AOMC
Clerk/Director of Legislative Services

cc: Minister of Municipal Affairs and Housing, Rob Flack
Simcoe-Grey MPP, Brian Saunderson
The Association of Municipalities
All Ontario Municipalities



6020 Highway 542, P.O. Box 420
Mindemoya, ON P0P 1S0
Tel: 705-377-5726
Fax: 705-377-5585
Email: ddeforge@centralmanitoulin.ca

July 20, 2026

The Honourable Doug Ford, Premier of Ontario
Bill Rosenberg MPP Algoma-Manitoulin
All Municipalities, Association of Municipalities of Ontario
Rural Ontario Municipal Association

RE: SUPPORT FOR THE ONTARIO HEALTH CARE SYSTEM

Please be advised that at the Municipality of Central Manitoulin Council meeting of June 25, 2026, the following motion was approved:

194-2026 That the Council of the Municipality of Central Manitoulin supports the following motion from the Municipality of Northeastern Manitoulin & The Islands:

WHEREAS the Canadian Center for Policy Alternatives (CCPA) has conducted research which unequivocally identifies that Ontario Hospitals are underfunded by the Government of Ontario;

AND WHEREAS the CCPA study, Failure by Design, clearly identifies that smaller and rural hospitals are disproportionately disadvantaged by the underfunding;

AND WHEREAS as a direct result of the underfunding Emergency Department wait times for an initial physician assessment have increased to 4.5 hours in 2024 – 2025 from 2.7 hours in 2020 – 2021;

AND WHEREAS 90 percent of patients spend on average 44 hours in the emergency department waiting to be admitted when further care is required;

AND WHEREAS the Provincial Government increased total health care spending from 7.4 percent of GDP in 2014 to only 7.6 percent of GDP by 2023, which did not keep pace with raising health care costs:

THEREFORE BE IT RESOLVED THAT the Council for the Municipality of Central Manitoulin request that the Province of Ontario provide immediate and sustained funding to improve hospital finances and capacity, which as per the recommendations in the CCPA study, would require an immediate injection of \$3.2 billion supported by annual increases of 6% per year thereafter.

AND FURTHER THAT this resolution be circulated for endorsement to:

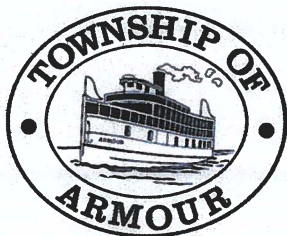
- *All municipalities*
- *Association of Municipalities of Ontario*
- *Rural Ontario Municipal Association*
- *Bill Rosenberg, MPP Algoma-Manitoulin*
- *The Honourable Doug Ford, Premier of Ontario...carried.*

Sincerely,

A handwritten signature in black ink, appearing to read "D. Deforge", is written over a horizontal line.

Ms. Denise Deforge – CAO/Clerk
Municipality of Central Manitoulin

cc. File



DISTRICT OF PARRY SOUND

56 ONTARIO STREET
PO BOX 533
BURK'S FALLS, ON
P0A 1C0

(705) 382-3332

(705) 382-2954

Fax: (705) 382-2068

Email: admin@armourtownship.ca

Website: www.armourtownship.ca

Date: July 14, 2026

Motion # 2026-206

That the Council of the Township of Armour supports the Village of Sundridge and urges the Province of Ontario and the Ministry of Transportation to prioritize enhanced roadway visibility and reflective safety measures, including pilot projects in Northern Ontario, to improve safety on Highways 11 and 17.

Moved by: Blakelock, Rod ☐
Brandt, Jerry ☐
Haggart-Davis, Dorothy ☒
Ward, Rod ☐
Whitwell, Wendy ☐

Seconded by: Blakelock, Rod ☒
Brandt, Jerry ☐
Haggart-Davis, Dorothy ☐
Ward, Rod ☐
Whitwell, Wendy ☐

Carried / Defeated 

Declaration of Pecuniary Interest by: _____

Recorded vote requested by: _____



DATE: July 18, 2026

MEMORANDUM TO: Heads of Council

SUBJECT: Alert Ready

Dear Heads of Council:

Given the significant impacts of this year's wildland fire season, our government is enhancing the tools available to municipalities and First Nations to support emergency response. As part of this effort, we are expanding access to the Alert Ready system, which can deliver urgent emergency messages directly to the public through television, radio, and compatible mobile devices. Alerts are intended for exceptional situations requiring immediate public awareness and action.

An Alert Ready notification may be requested when:

- An event presents an immediate or imminent threat to life, public health, safety and security, or could result in substantial property damage.
- Prompt public notification and a clear call to action will help reduce the risk.
- The event falls within an approved Broadcast Intrusive Alert category.

The following officials are authorized to request an Alert Ready message for incidents occurring within their own jurisdiction:

- Heads of Council, including Mayors, Reeves, Wardens and Regional Chairs
- First Nations Chiefs
- Community Emergency Management Coordinators (and alternates)
- Police Chiefs and Deputy Chiefs \ Fire Chiefs and Deputy Chiefs
- Senior municipal government officials
- The Provincial Emergency Operations Centre (PEOC)

Local authorities determine whether conditions warrant an alert and submit the proposed message to the PEOC. The PEOC verifies the identity of the requestor and assesses whether the request meets Alert Ready activation criteria before issuing the alert. Alerts may be updated, extended, or cancelled as circumstances evolve.

Your respective emergency management officials have established access to PEOC

contact information and may engage the PEOC as required to support Alert Ready requests.

Every alert:

- Should identify the affected area / Describe the hazard or threat / Provide clear public instructions / Direct the public to an authoritative source for additional information.
- Must be issued in both English and French. Translation assistance is available through the PEOC when required.

Thank you for your continued commitment to keeping Ontario safe and protected.

Sincerely,

A handwritten signature in black ink, appearing to read 'Jill Dunlop', with a long horizontal flourish extending to the right.

The Honourable Jill Dunlop
Minister of Emergency Preparedness and Response

cc.

Matthew Pegg, Deputy Minister and Commissioner of Emergency Management

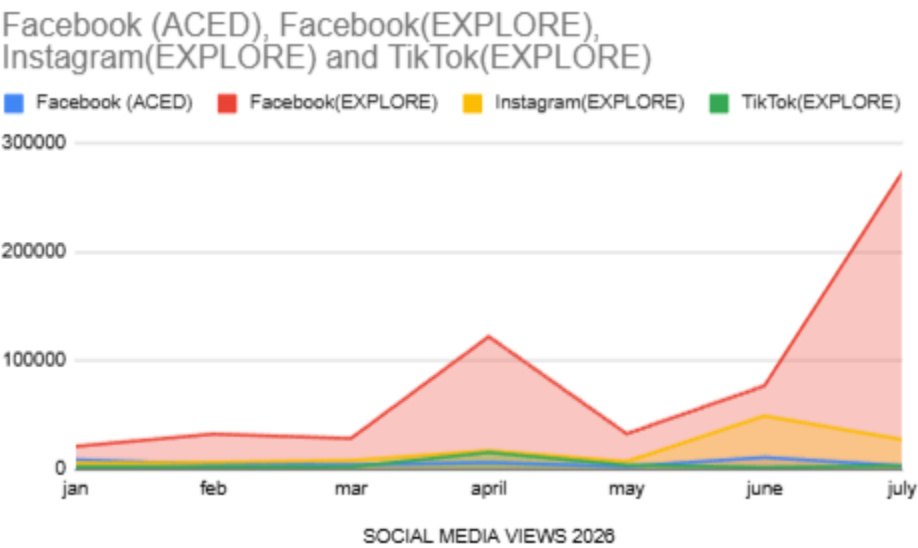


Director of Economic Development (DoED) Report July 22, 2026

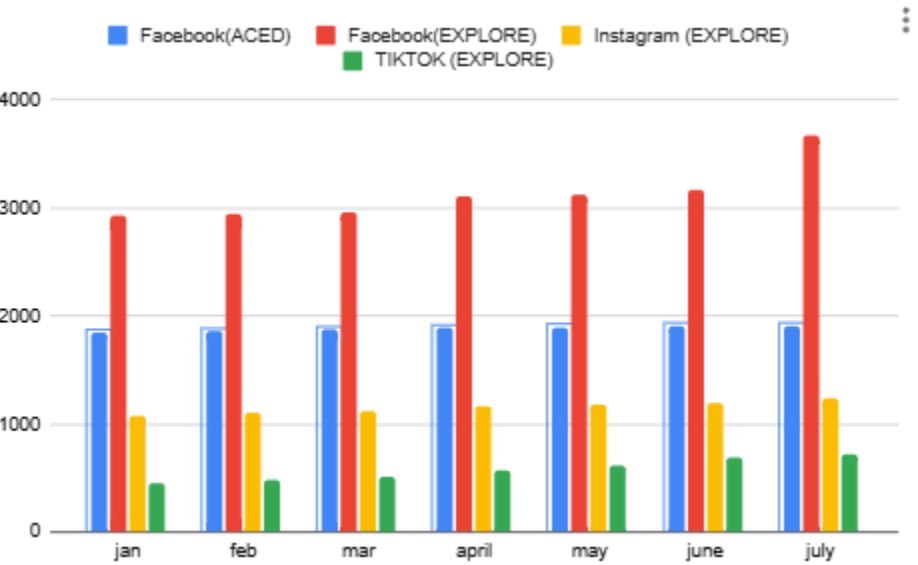
Core Activity Tracking – (Since last report)

Activity:	Interactions	Description
Business Assistance		
Start Up Files	1	Powassan
Expansion Files	1	Armour
Developer Files		
General Support	4	Kearney, Ballantyne, Ryerson, Sundridge
Brand Ambassador	3	South River, Magnetawan, Strong
High Priority		
Business Visits	10	Ballantyne, Ryerson, Magnetawan, Strong, Burk's Falls (3), Sundridge (3)
Program Referrals	3	AHCC, The Business Centre, WORC
Non-Member Support Requests	5	Powassan, Kearney, Ballantyne, South River, Magnetawan
Marketing		
ACED Website Updates	24	Events, Tourism & Lifestyle News, Business News, Business Directory
Social Media Posting	19	(EXPLORE) 15 (ACED) 4
Facebook/Instagram Reach	5.7k	(EXPLORE) 73.4k (ACED) 3.6k
Facebook/Instagram Views	134.5k	(EXPLORE) 272.9k (ACED) 6.5k
Facebook/Instagram Likes/Followers	6964	(EXPLORE FB) 3668 (EXPLORE Instagram) 1240 (EXPLORE TikTok) 714 (ACED Facebook) 1908
Website Tracking		
Total Users / Views	3.3k	
Most viewed pages (besides the landing page)		Directory, Events, Screaming Heads
Communications		
Email Blasts	2	ACED Business monthly, Star Party Participation Callout
Organization Meetings	2	RCIP, SFEP
Partnership Projects	2	Almaguin Business Expo, Star Party
Municipal Visits	4	Perry, Armour, Joly, McMurrich/Monteith

Member Interactions / Support Requests		
Media Comment Requests	0	

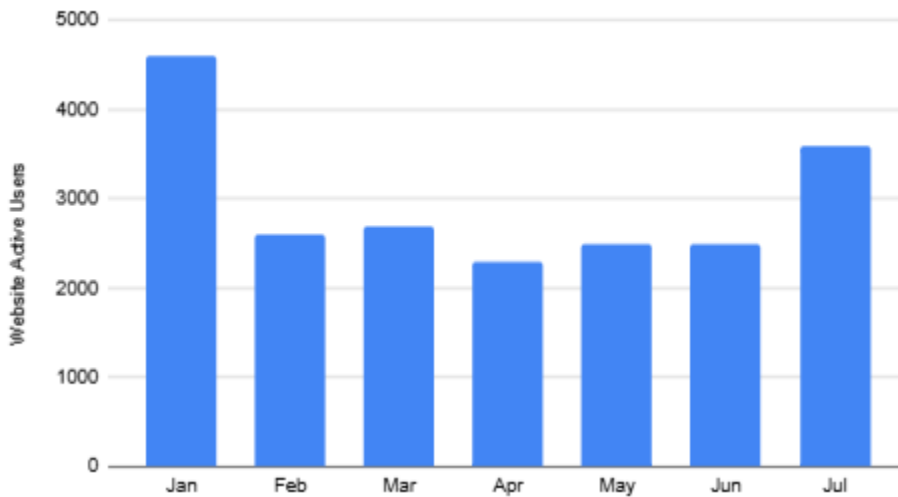


This chart shows a sharp spike in Facebook (Explore Almaguin) views, driven by the Star Party teaser post, while all other platforms remain relatively steady from January to July.



This chart highlights steady growth in active followers from January through July, with Facebook (Explore Almaguin) with a large spike of 500 new followers since last month due to the Star Party teaser post.

Website Active Users



This chart shows steady month-over-month growth in active website users.

[Current Files & Projects](#)

[Project 1A – Business Support](#)

[Almaguin Business Expo](#)

ACED received email confirmation from both NECO and the Labour Market Group confirming financial support for the event, along with interest in participating in the event planning process. Community Living has also confirmed that exploring a partnership is an option. All confirmed partners will be engaged in further planning discussions at the next project meeting in September.

[Project 1C – AHCC Partnerships](#)

ACED attended the Almaguin Highlands Chamber of Commerce Summer Social hosted by Kidd's Home Hardware on June 26. The event brought together local businesses for networking and community engagement, while also celebrating the start of the summer season. Activities included live music, a barbecue, and a silent auction, providing opportunities to strengthen business connections and support the local business community. Chamber social events will pause for the summer and are expected to resume in the fall.

Project 2A- Community Organization Support

Sundridge Market in the Park

The DoED and CMO attended the Friday evening Market in the Park in Sundridge to engage with the community and capture photo and video content for ACED's summer promotional campaign. The visit provided an opportunity to showcase one of the region's vibrant seasonal events while highlighting local vendors, businesses, and community atmosphere. Attendance also reinforced ACED's presence at community-led initiatives and supported ongoing efforts to promote Almaguin Highlands as a welcoming destination for residents and visitors throughout the summer.

Project 3A Almaguin Housing task Force

No updates at this time.

Project 3D Almaguin RED Strategic Plan Update

Work continues on the Regional Strategic Planning Update. Key informant interviews continued throughout July, while the public survey remains open to gather additional community feedback. Municipal partners were asked to assist in promoting the survey through their communication channels, with a final promotional push scheduled for the week of July 27 before the survey closes.

A public consultation session was held on June 29, with seven participants in attendance. While attendance was modest, the session provided valuable feedback, particularly from seasonal residents, and offered an additional opportunity for members of the public to contribute to the strategic planning process.

Project 4A – Brand Strategy Implementation

Phase 2 – Physical Brand Roll Out

No updates at this time.

Social Media/Explore Almaguin Website/Email Marketing/Content

The CMO continued distributing the monthly business email blasts and issued an additional targeted communication calling for business participation in the Star Party.

The CMO maintained steady content production this period, including ongoing brand ambassador spotlights and a Canada Day event roundup. Antiquing *in Almaguin* feature and social posts were published, along with an updated Almaguin beaches listicle. A new equine-adventures feature showcased two local businesses, supported by several social posts. Additional outputs included a Shop Local post, a reel created for Sundridge's Market in the Park, and the Star Party teaser, which achieved outstanding engagement across platforms.

Project 4B – Tourism Promotion

Almaguin Star Party

Planning continues for the 2026 Almaguin Star Party, with key event details and partnerships progressing. An Eventbrite profile has been established to manage ticket sales and event registration. ACED is also working with Explorers' Edge to develop a tourism package that would include the purchase of 20 of the 100 available event tickets, bundled with local accommodations and transportation to participating businesses and the event. This partnership is intended to encourage overnight visitation while supporting local tourism operators.

Event programming is being finalized and will feature live cello music by Meghan Ballantyne, a First Nations opening ceremony led by Esther Willow, night photography instruction with Jim Shedden, and guided stargazing with the North Bay Astronomy Club. The event will be hosted in partnership with Screaming Heads on Saturday, September 26, with a rain date scheduled for Sunday, September 27.

The public event launch is planned for July 29. A one-week teaser campaign will begin on July 22 through ACED's social media channels to build awareness and generate interest ahead of ticket sales opening.

ACED Office Space

Following the completion of flood restoration work, a significant focus this month was the transition back into ACED's office space in Armour. Staff completed office setup activities, including assembling furniture, reconnecting equipment, and ensuring all technology and workspaces were fully operational. With the office re-established, work continued on several key initiatives, including planning for the Almaguin Star Party and the Almaguin Business Expo, while ongoing collaboration with Karen Jones Consulting supported the continued development of the Regional Economic Development (RED) Strategic Plan Update.



Chief Administrative Officer's Report

July 2026

Mission Statement

To foster healthier communities by economically providing caring human services that empower and enable the people we serve to improve their quality of life.



Northern Ontario Service Deliverers Association (NOSDA) AGM & Conference (June 9-11, North Bay)

Several members of the Parry Sound DSSAB management team, along with Board Vice-Chair Brandt, attended the Northern Ontario Service Deliverers Association (NOSDA) Annual General Meeting and Conference, held in North Bay from June 9-11, 2026. The Parry Sound DSSAB was pleased to co-host this year's event in partnership with the District of Nipissing Social Services Administration Board.

The conference brought together municipal leaders, service system managers, ministry representatives, elected officials, and community partners from across Northern Ontario to discuss current and emerging issues affecting housing, homelessness, child care, employment services, and social assistance.

Highlights included an engaging keynote presentation by Walter Cecchini, who shared insights on leadership, community-building, and creating resilient organizations. Delegates also participated in discussions on the future of Employment Services transformation, provincial policy and funding priorities, and innovative approaches to addressing the housing crisis. A session by EllisDon Community Builders explored opportunities for strategic housing portfolio development and partnerships to accelerate the delivery of affordable housing in Northern Ontario.

The conference provided valuable opportunities to strengthen relationships with colleagues and provincial partners, exchange best practices, and advocate for the unique needs and priorities of Northern Ontario communities. Feedback from attendees was overwhelmingly positive, reflecting the success of the event and the strong collaboration between the two host DSSABs.



'Everyday Impact'

While Jamie and Courtney were on their lunch break, they observed an elderly man riding a bicycle unsteadily along the roadway. He appeared very wobbly and suddenly lost control, veering off the road and into the ditch. Concerned for him, they quickly rushed over to check on him. The man stated he was alright. Jamie and Courtney carefully worked together to lift his bike out of the ditch. John was also near by and came over to assist him out of the ditch.

The man explained he had bought the bicycle 30 minutes earlier and was still getting used to riding it. He stated that the blackflies had become overwhelming and, while trying to keep away from them, he lost his balance and went into the ditch. They confirmed with the man that he was ok and he then continued on.

This demonstrated empathy, compassion, teamwork and a quick response in assisting a community member in need. They acted calmly to the situation and prioritized the man's safety and well being.



Human Resources Quarterly Update

The Human Resources Department remained actively engaged throughout the quarter in supporting employees as the organization transitioned into the summer months. Key efforts focused on promoting employee wellness, providing heat-stress training, and ensuring staff had access to the resources and supports needed to carry out their important work effectively and safely.

Recruitment & Staffing

2026 Job Postings (Apr 1 – June 30)

- non-union: 0
- union: 10

All job postings to date are for positions within the currently approved budget staffing complement. Most positions requested are for full-time roles (74%), with permanent status preferred (57%) over contract (43%). Posting requests have been spread across the district, with the West (48%) and East (45%), and Waubeek (23%) is the most common initial physical location.

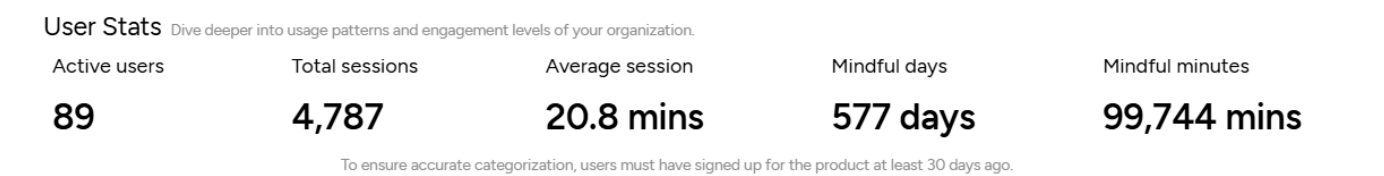
Recruitment of Early Childhood Educators continues to present a significant challenge, reflecting broader labour market pressures across the sector. Demand for qualified ECE professionals remains high, while the available pool of candidates is limited, creating increased competition among employers and extending recruitment timelines. As a result, attracting and retaining qualified ECE staff remains an ongoing priority and requires continued focus on recruitment strategies, workplace supports, and retention initiatives.

Current staffing complement: 169 employees

Employee Wellness

The DSSAB continues to provide employees with access to the Calm app as part of its commitment to supporting employee wellness and mental health. Calm is a digital wellness platform that offers guided meditation, sleep support, stress-management tools, relaxation exercises, and mindfulness resources designed to help individuals manage the demands of work and daily life. Providing access to this type of support is important in promoting resilience, reducing stress, and encouraging employees to take a proactive approach to their overall well-being. Employee uptake has been strong, with 61% of employees accessing the app, demonstrating clear interest in and value placed on accessible mental health and wellness supports.

Usage statistics for the Calm App:



Training and Development

From April through June, several staff training and development activities were completed across the organization. On April 1, Working from Heights training was completed for all the Facilities Maintenance Technicians. First Aid and CPR recertification was also provided in Parry Sound and South River throughout April.

On May 21, Supervisors and directors participated in Conflict Competence Training, which focused on strengthening leadership and culture through conflict competence and enhancing skills for having difficult conversations. In June, Heat and Cold Stress training was completed for the Facilities Maintenance Technicians.

In addition, Food Safety training was arranged for three staff members. Other training sessions assigned throughout this period included A Humanistic Approach to Civility in the Workplace, The Foundations of Collaboration, and Complete Guide to Conflict Management in the Workplace. Additionally, four Supervisor Health and Safety training sessions were scheduled.

HR News

A notable human resources and workplace safety issue in Ontario continues to be the increased focus on workplace violence prevention and employer due diligence in service-based environments. Provincial health and safety compliance activity has emphasized the need for employers to maintain effective violence prevention policies, risk assessments, reporting procedures, worker training, and follow-up processes. For organizations such as DSSABs, this is relevant not only from a legislative compliance perspective, but also as a workforce stability issue, as employee perceptions of safety can directly affect morale, attendance, retention, and recruitment.

This trend reinforces the importance of continuing to strengthen workplace safety practices as part of the organization's broader people strategy. DSSAB remains committed to workplace violence prevention and to exercising due diligence in protecting employees through clear policies, ongoing training, appropriate reporting and response mechanisms, and continuous review of workplace risks and safeguards

Licensed Child Care Programs

Total Children Utilizing Directly Operated Child Care in the District May 2026						
Age Group	Fairview ELCC	First Steps ELCC	Highlands ELCC	Waubeeek ELCC	HCCP	Total
Infant (0-18m)	2	1	0	1	9	113
Toddler (18-30m)	8	7	7	15	23	68
Preschool (30M-4y)	20	18	24	40	56	151
# of Active Children	30	26	31	56	88	232

School Age Programs

School Age Programs May 2026	
Location	Enrollment
Mapleridge After School	26
Mapleridge Before School	11
Home Child Care	24
# of Active Children	61



Directly operated childcare programs have increased overall enrollment by 10 children over this same reporting period in 2025. We continue to focus on increasing enrollment at First Steps Early Learning and Childcare Centre in South River, as well as recruiting Home Childcare Providers across West Parry Sound. We are anticipating the opening of a new home this summer.

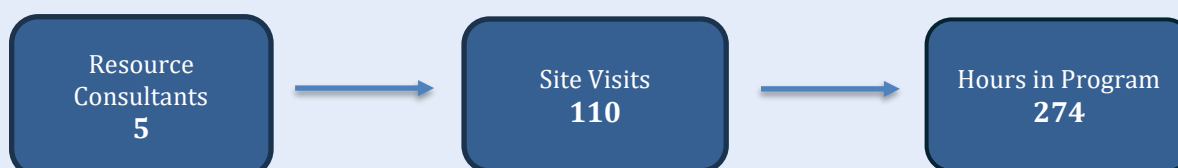
We are preparing for Mapleridge Summer Recreational program and have reached capacity for enrollment. Start date is Monday, June 29 and runs 9 weeks, ending Friday, August 28.

Inclusion Support Services – May 2026

Age Group	EarlyON	Licensed ELCC	Monthly Total	Discharges	Referrals	Waitlist
Infant (0–18 months)	0	1	1	0	0	0
Toddler (18–30 months)	2	5	7	0	1	0
Preschool (30–47 months)	8	43	51	0	3	0
JK/SK (48 months–6 years)	1	22	23	0	0	0
School Age (6 years+)	1	1	2	0	0	0
Monthly Total	12	72	84	0	4	0
Year to Date	15	77	94	6	25	0

Active Caseload: 84 Children

Referrals: 4 – 2 Speech and Language Delays, 2 Social Emotional/Self Regulation



Inclusion Support Services Update

A significant highlight this quarter was the participation of all Resource Consultants, the Program Supervisor, and the CCSM Director at the Early Childhood Resource Consultant Network of Ontario (ECRCNO) Conference in May. The annual provincial conference provides specialized professional learning opportunities for Resource Consultants working in early childhood settings across Ontario. The 2026 conference focused on evidence-informed practices, practical application, and reconnecting with the core values of early childhood resource consulting. Through engaging workshops, hands-on learning experiences, and networking opportunities, team members strengthened their knowledge and skills to further support inclusive practices throughout our service area.

In June, the ISS Supervisor facilitated a full day presentation and Resource Consultants led table discussions during a DOCC Communities of Practice Training Day. The session, "Living into the Four Foundations of "How Does Learning Happen?" Through Documentation," provided educators with opportunities to engage in reflective practice and collaborative learning. Through their leadership and facilitation, Resource Consultants demonstrated and strengthened the SNR Service Delivery Model principles of **Capacity Building** and **Foundational Conditions**, supporting educators in deepening their understanding of pedagogical documentation and responsive practice.

The principle of **Integrated Supports** was also evident throughout the quarter. Children and families benefit when educators and service providers collaborate intentionally and make timely referrals and connections to appropriate supports. Resource Consultants participated in numerous school transition meetings for children currently receiving support who will be entering Kindergarten in September. Through ongoing collaboration with families, educators, school board personnel, and community partners, Resource Consultants helped coordinate transition planning and promote continuity of support, helping children and families feel confident and prepared as they move into the school system.

Finally, the West Team collaborated with EarlyON staff to support the annual Earth Day community event in Parry Sound in April. Participation in this community initiative provided opportunities to connect with families, promote awareness of available services, and strengthen relationships with community partners while supporting a shared commitment to environmental stewardship and community engagement.

EarlyON Child and Family Centre Reporting Month: May 2026		
Activity	Monthly Total	Year to Date
Number of Child Visits	889	4168
Number of Unique Children - monthly	286	
Number of Adult Visits	644	3100
Number of Unique Adults - monthly	233	
Number of Professionals	33	141
Number of Virtual Programming Events	7	18
Number of engagements - social media	520	1825
Number of views - social media	25,550	106,472

EarlyON Update

May was a busy month attending the Journey into Learning and Carnival events. The EarlyON team participated in events at Quatre-Vents, Parry Sound Public, St. Peter's, McDougall, Evergreen, Magnetawan and Argyle.

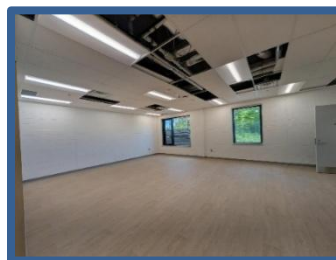
Transition to kindergarten is a key "bridge" period where EarlyON can help children and families feel connected, confident, and ready for the move into the school environment.

- It supports continuity of learning through consistent pedagogy and play-based experiences.
- It reduces the "stress" of transition by building relationships and familiarity with schools.
- It helps families navigate services and supports before school entry.

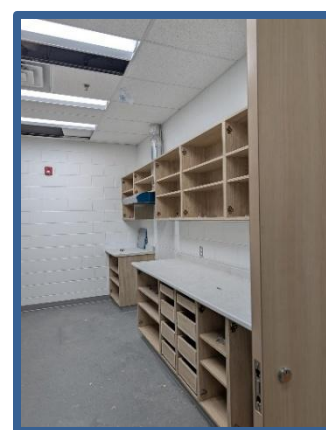
To support the school transition a kindergarten preparation program was held in Burk's Falls June 8, 9, 10, in Parry Sound June 3, 10 and in South River June 17, 18, 19. All programs were well attended and the team received positive feedback from the families. Parents were required to attend with their child and receive information on what they could be working on at home to better prepare their child as well as participate in the activities with the children. On June 4th, the Director, Supervisor and Resource Facilitator from EarlyON along with the Director of IT and IT Support Technician from the DSSAB, had the opportunity to tour the new EarlyON site that is collocated in the new school in Parry Sound. The anticipated occupancy date is scheduled for late August, early September. The new space will give us the opportunity to expand programming within the town of Parry Sound.



Entry from hallway/office



Main space



Kitchen space

Child Care Service Management **Total Children by Funding Source**

ACTIVE		
Funding Source	# of Children	# of Families
CWELCC	47	45
CWELCC Full Fee	228	225
Extended Day Fee Subsidy	2	2
Fee Subsidy	19	17
Full Fee	18	16
Ontario Works	3	3
Total Active:	317	308

NEW		
Funding Source	# of Children	# of Families
CWELCC	2	2
CWELCC Full Fee	2	2
Extended Day Fee Subsidy	0	0
Fee Subsidy	2	2
Full Fee	0	0
Ontario Works	0	0
Total New:	6	6

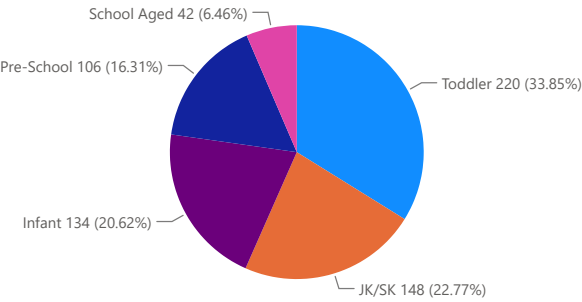
EXITS		
Funding Source	# of Children	# of Families
CWELCC	0	0
CWELCC Full Fee	0	0
Extended Day Fee Subsidy	0	0
Fee Subsidy	1	1
Full Fee	0	0
Ontario Works	0	0
Total Exits:	1	1

The District of Parry Sound Child Care Application Portal was launched on July 24, 2024. Since implementation, operators and child care service management staff have been working to "clean" the Application Portal by removing duplicates, training staff and assisting families with updating their profiles.

Data for May2026

Children Waiting for Primary Care	Additions to Application Portal
145	43
Unique Children Waiting for Care	
476	
Waiting for Care - This number represents the unique children who are currently applied for care. This includes children who may already be placed in a program and have applied to another. This also includes the number of children pre-registered for future care.	
Children Waiting for Future Care	
325	
Total Number of Children past preferred start date (Unique)	
148	

Waitlist by Age Category



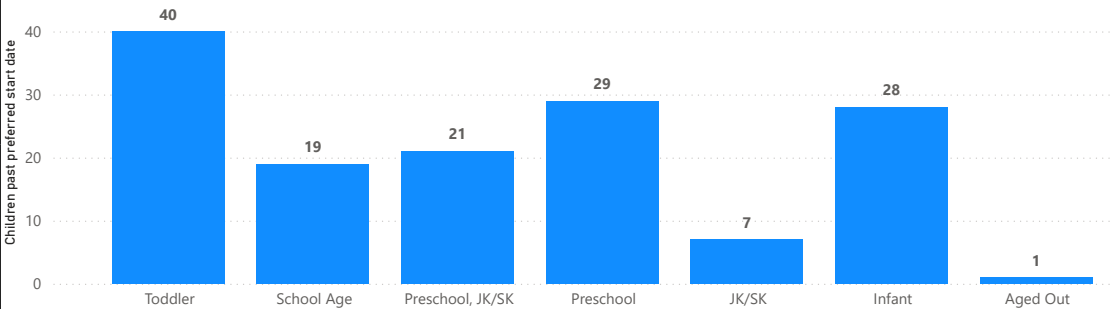
Year, Month

Multiple selections

Month

May

Number of Children past their preferred start date by age



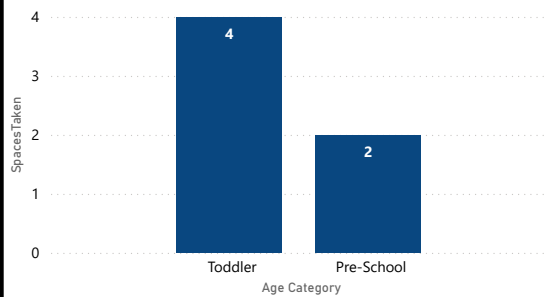
Year

2026

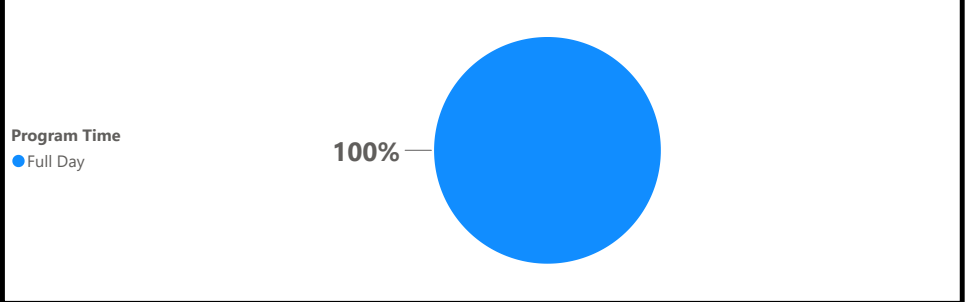
Month

May

Spaces Filled by Age Category



Spaces Filled by Program Time



Children Placed

6

Spaces Filled

6

Children Placed - The number of unique children placed in a program.

Spaces Filled - The number of spaces filled by a child. A child may be placed in more than one space, ie: before school space and after school space.

Expectation of Future Care

Number of children with a preferred start date within 1 month, 2-6 months, 6 months to a year, or more than a year.



Child Care Service Management Quarterly Update

Ontario's CWELCC cost-based funding model includes annual accountability steps that Child Care Service System Managers complete to support transparent stewardship of public funding and to ensure reported costs align with provincial eligibility rules. A key requirement is the year-end Standardized Financial Report (SFR) process, where each CWELCC-enrolled operator submits standardized operational/financial information (January to December) and an annual attestation for each eligible centre or home child care agency, and the DSSAB reviews the submissions for accuracy and compliance and completes year-end reconciliation activities. The Ministry uses the data collected and developed through this process to monitor trends and refine funding approaches over time, and DSSABs were required to submit their SFR-related data to the Ministry by June 1, 2026.

In addition to standardized reporting, Ontario required targeted Cost Reviews to support cost control within the cost-based funding model by focusing on a small subset of legacy/existing centres and agencies with disproportionately high top-up allocations. The results have been submitted to the Ministry.

Ontario also includes an independent compliance assurance step through Direct Engagement work that is tied to year-end reporting and reconciliation activities. From a local implementation perspective, the DSSAB complemented these province-wide requirements by conducting individual financial meetings with all child care operators across the district to discuss 2025 year-end reconciliation expectations, the Cost Review process, and SFR requirements. These conversations also initiated early planning for upcoming mid-year reconciliation activities, including anticipated mid-July/early-August submission timelines and related expectations, and the one-on-one engagement approach was well received by operators.

Quality Assurance

As we approach the summer of 2026, preparations are underway for the Pedagogical Lead to conduct visits across all summer recreation programs. These visits will focus on assessing the overall quality of programming for children throughout the summer months. A standardized assessment tool will be used to evaluate key areas, including:

- Leader-child interactions
- Supervision and safety practices
- Child-to-child interactions
- Leader behaviour and professionalism
- Program characteristics and available supports

This process will support continuous quality improvement and ensure that all programs are providing safe, engaging, and developmentally appropriate experiences for children.

Supporting Family Access to Affordable Care

With the start of summer vacation, the Fee Subsidy Program has intensified efforts to assist families in accessing affordable child care through summer recreation programs across the district.

Recognizing the ongoing impact of rising living costs and increasing recreation fees, the subsidy team is proactively working to connect with families in need.

Key strategies include:

- Distribution of social media outreach and informational flyers
- Strengthening partnerships with community agencies
- Targeted efforts to reach underserved or unaware families

Through these initiatives, the program aims to expand access and ensure more children can benefit from safe and enriching summer experiences.

Workforce Support and Quality Assurance

As the province continues to face challenges related to Early Childhood Educator (RECE) recruitment and retention, there remains a strong focus on supporting educators across all early years and child care settings, including:

- Licensed child care
- School-age care programs
- Recreation programs
- EarlyON centres
- Home child care providers

Ongoing Quality Assurance (QA) visits play a critical role in this effort. These visits allow for:

- Identification of individual program strengths and needs
- Direct support tailored to each program
- District-level insights to guide system-wide improvements

As of June 2026, the Pedagogical Lead has completed 68 visits across the district, supporting programs in delivering high-quality early learning experiences aligned with *How Does Learning Happen?*, Ontario's pedagogical framework. Insights gathered through observations and conversations during these visits have been instrumental in informing program-specific goals and continuous improvement strategies.

Professional Learning and Educator Well-Being

To further support educators, four Professional Development (PD) days have been offered to all operators, enabling:

- Access to meaningful professional learning opportunities
- Team building and collaboration within programs
- Time for reflection and skill development

Feedback from participants has been overwhelmingly positive, with educators indicating that these opportunities contribute significantly to feeling valued and supported within the sector. Looking ahead to Fall 2026, two full-day, district-wide training sessions are planned:

1. School-Age Educator Training, Focus Areas:

- Streamlining and simplifying program planning
- Strategies for effectively navigating and responding to challenging behaviours

2. District-Wide Educator Training, Focus Areas:

- The importance of outdoor play in children's development
- Environmental awareness and experiential learning
- Real-world examples and storytelling to enhance educator practice

This training will emphasize the significant benefits of outdoor environments and support educators in creating enriching, nature-based learning experiences for children.

Through coordinated efforts in program quality assessment, family access to subsidy, workforce support, and professional development, the district continues to strengthen its commitment to high-quality, inclusive, and sustainable child care and recreation services. These initiatives are essential in supporting both children's development and educator well-being across the system.

Income Support & Stability Quarterly Update

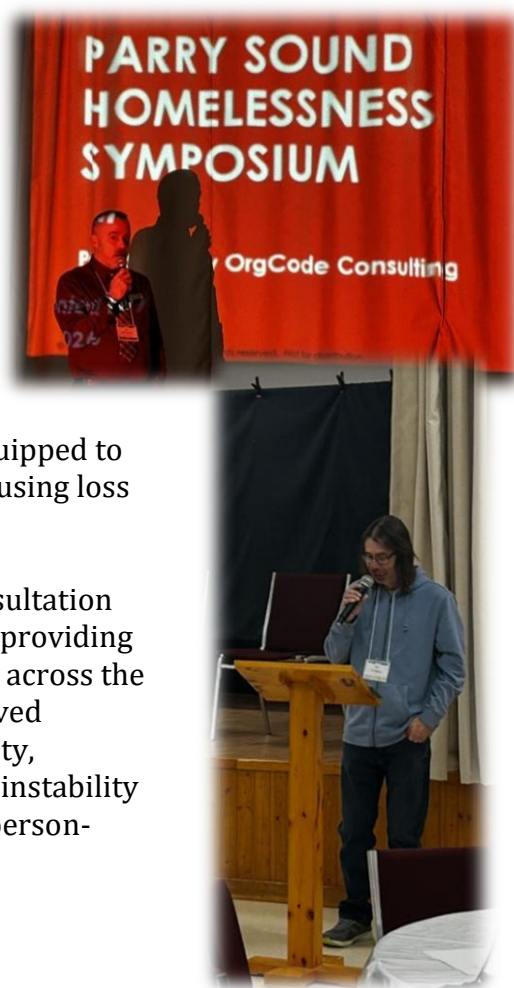
On April 1, 2026, staff were informed that our program had been accepted as a Built for Zero community, through the Canadian Alliance For Ending Homelessness. This achievement aligns closely with the work already underway to strengthen our Homelessness Prevention and Response System through the implementation of the Housing Loss Prevention Strategy and our commitment to making chronic homelessness rare, brief, and non-recurring.

Since then, Program Supervisors and Team Leads have been working closely with our Built for Zero Coach to collect data and complete the required scorecards. Once these scorecards are accepted by Built for Zero, we will receive a Quality By-Name List designation. We will also be eligible to apply for additional Homelessness Reduction Innovation Funding specifically aimed at supporting efforts to end homelessness across our District.

This is a significant undertaking for the program, but it also presents exciting opportunities. Throughout the remainder of 2026, we anticipate access to new resources, learning opportunities, and potential funding that will further strengthen our work and help us advance our goal of ending chronic homelessness.

On April 23rd 2026, our Income Support & Stability District Team hosted an event on our Housing Loss Strategy. This event brought together representatives from across the District of Parry Sound, including municipal leaders, by-law officers, community agencies, and other key partners to learn about our Housing Loss Prevention Strategy and the vital work of our Integrated Service Navigators (ISNs). The session provided an opportunity to strengthen collaboration, increase awareness of available supports, and highlight the proactive, community-based approaches being used to prevent homelessness. By fostering a shared understanding of housing challenges and the resources available, participants left better equipped to work together in supporting individuals and families at risk of housing loss throughout the District.

Nicole from OrgCode joined us to share the findings from the consultation process that helped shape our Housing Loss Prevention Strategy, providing valuable insight into the needs, gaps, and opportunities identified across the Parry Sound District. Attendees also heard from a speaker with lived expertise, who graciously shared his personal journey with honesty, resilience, and humour. His story brought the realities of housing instability to life, reminding everyone of the importance of compassionate, person-centered approaches to preventing homelessness



Outreach continues to build momentum through strong partnerships with community agencies and service providers across the district. Active collaboration is strengthening coordinated supports for individuals and families while enhancing the overall response to community needs. The program remains committed to building relationships that promote seamless service delivery, improve access to supports, and foster greater coordination among community partners.

Staff also continue to support local organizations by attending community events throughout the district. These events provide valuable opportunities to build relationships, increase awareness of available services, and connect with individuals where they are, helping to reduce barriers to engagement.



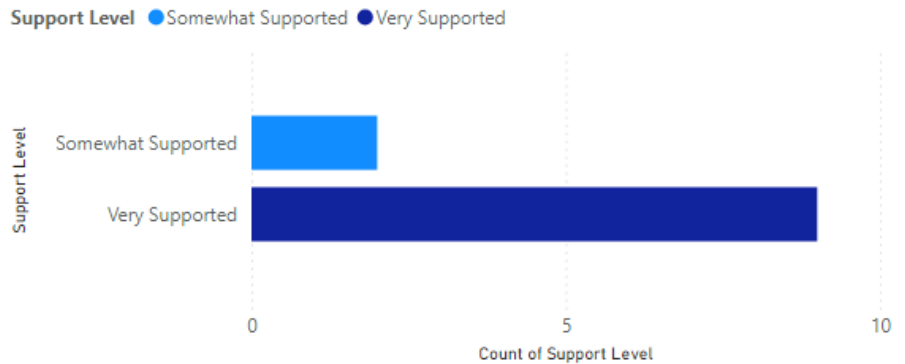
Community Connection Clinics were hosted in municipalities across the district to improve access to essential programs, services, and benefits. The clinics offered one-on-one assistance with services including income tax filing, the Canada Dental Care Plan (CDCP), the Ontario Electricity Support Program (OESP), Health Care Connect, and referrals to other community resources. By bringing these supports directly into local communities, the clinics reduced barriers to access, increased awareness of available programs, and helped ensure residents received the benefits and services for which they were eligible.

Over the past three months, Integrated System Navigators (ISNs) have been testing several enhancements to the FIIT program. These improvements were developed through ongoing collaboration with frontline staff, whose daily experience and expertise are critical to ensuring the system effectively supports both clients and case management practices. By actively seeking staff feedback and incorporating their recommendations, we are building a system that reflects the realities of frontline work and better aligns with program workflows. This collaborative approach not only strengthens staff engagement and ownership but also ensures that enhancements are practical, meaningful, and responsive to client needs. The changes being implemented will support the collection of additional data, improve the integration of information across services, and create a more organized and efficient system that aligns with the case management process. Ultimately, these enhancements are designed to provide staff with the tools they need to deliver coordinated, client-centered supports and improve outcomes for the people we serve.

Transitional Housing Update

This quarter, two individuals successfully transitioned from transitional housing units into permanent housing, marking an important milestone in their housing journey. Their move not only provided them with greater stability and independence but also created space for two individuals experiencing homelessness from our By-Name List to access transitional housing. This ongoing movement through the housing continuum demonstrates the impact of coordinated support and helps ensure that limited housing resources continue to serve those with the greatest need.

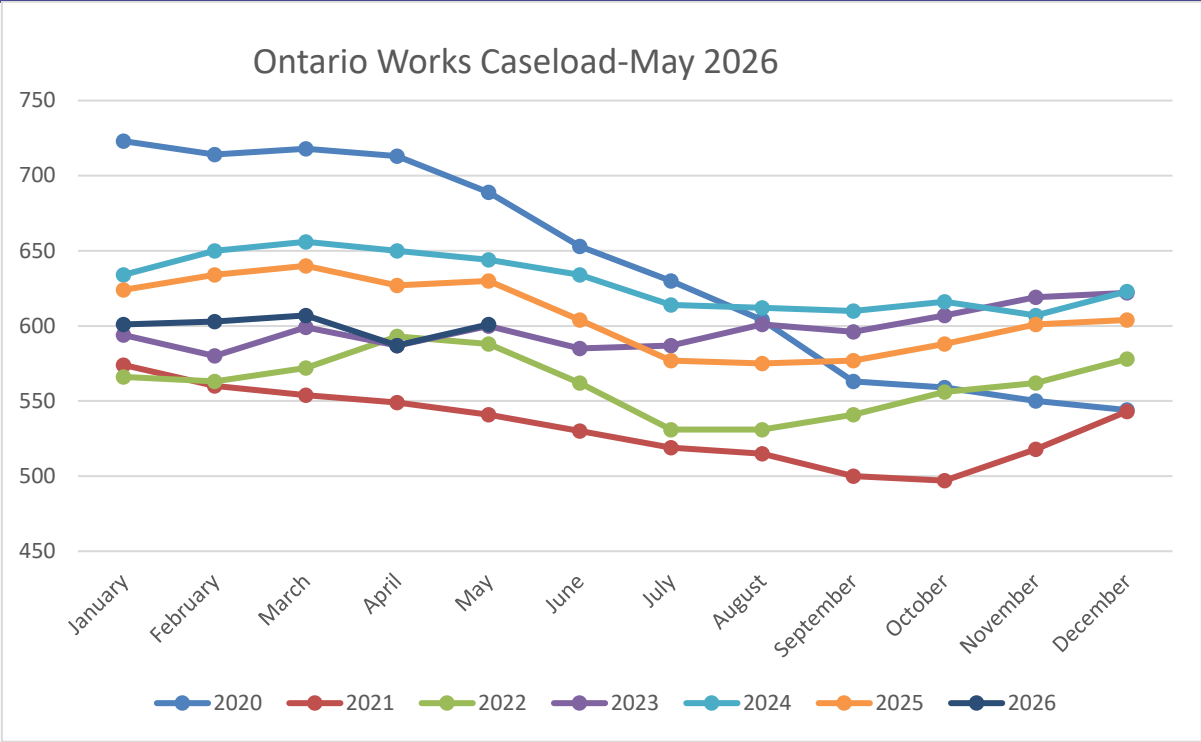
Support Level-Transitional Housing Program



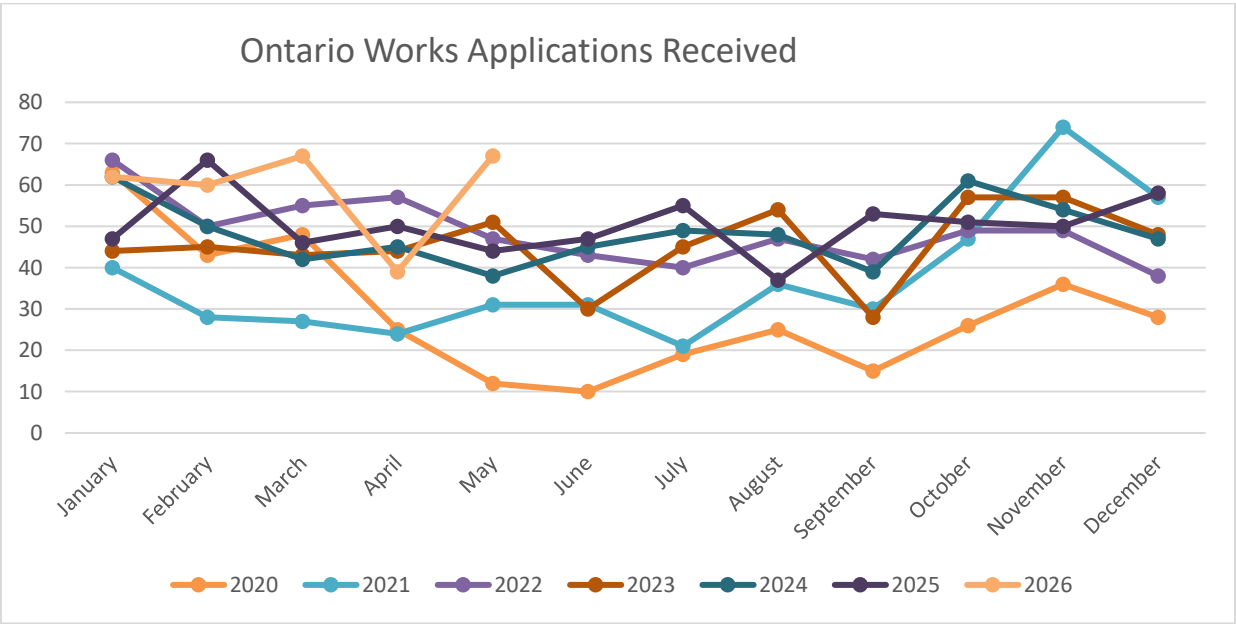
Anti-Stigma Homelessness Campaign



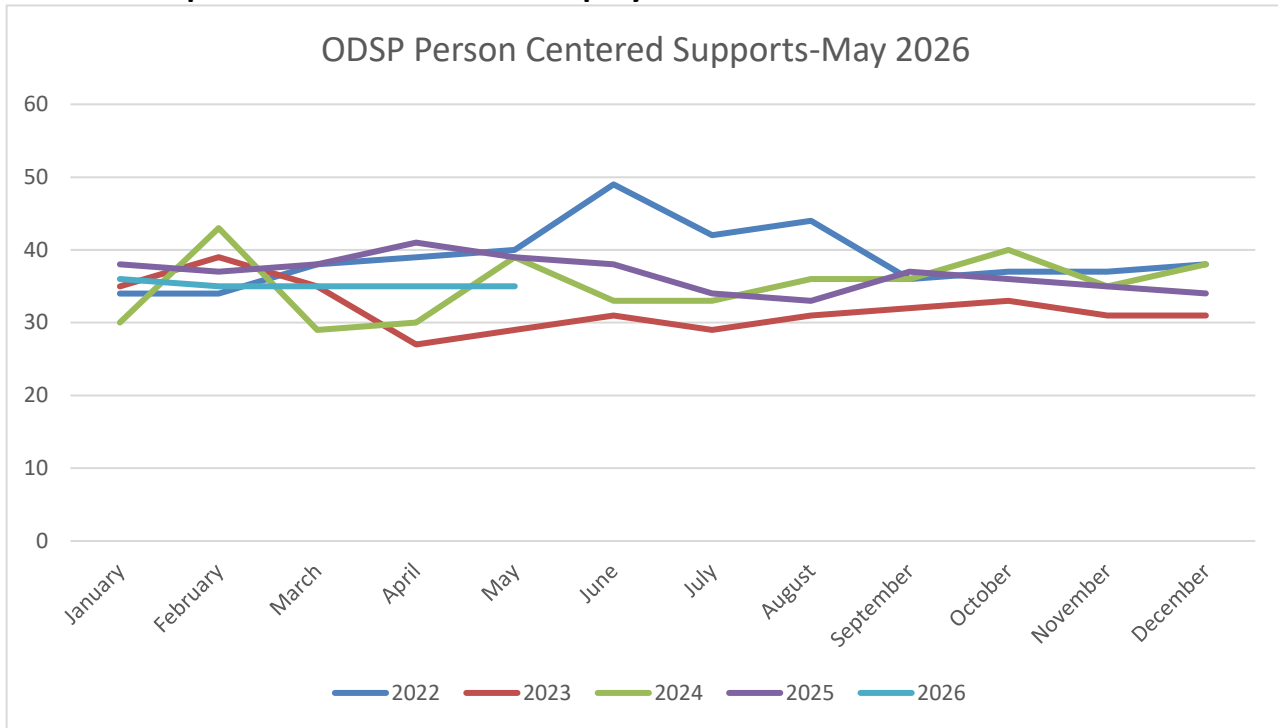
In June, Income Support and Stability began production on an educational video featuring individuals with lived expertise and Integrated System Navigators sharing how they support people in preventing homelessness and building life stabilization skills. It was a great day and a true team effort. Staff worked together to ensure everything ran smoothly, making the production a success from start to finish. Once the video is completed it will be featured on the DSSAB's social media accounts and website. The video will provide information on how to access help if you or someone you know are at risk of, or experiencing, homelessness. This project builds off the success of the Path Forward Event held in April of 2026.



Ontario Works Intake - Social Assistance Digital Application (SADA) & Local Office Ontario Works Applications Received

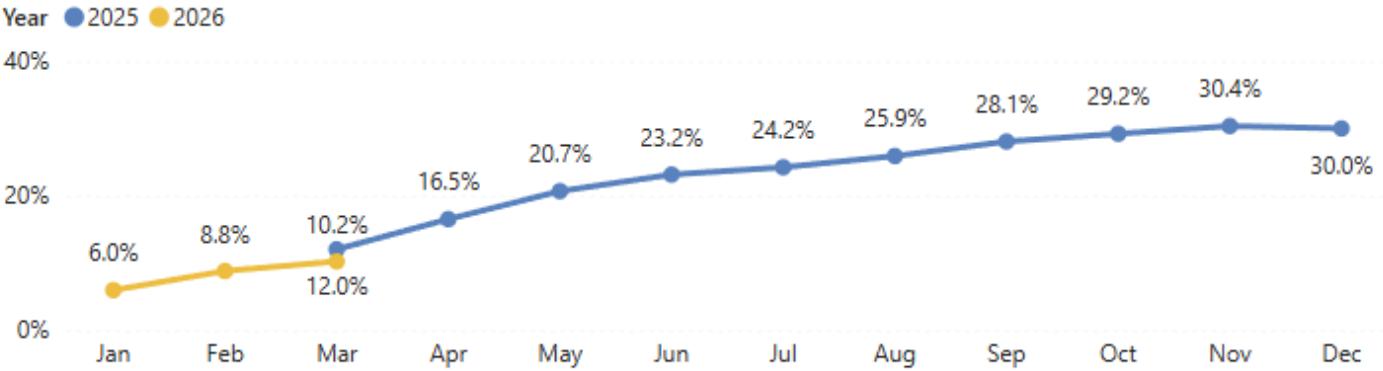


ODSP Participants in Ontario Works Employment Assistance



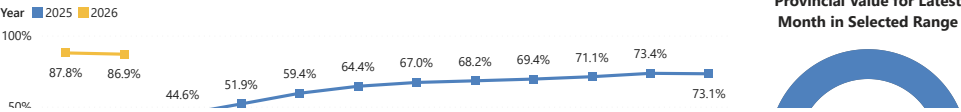
The OW Caseload continue to hold steady at **601** cases. We are providing **35** ODSP participants Person-Centred Supports. We also have **55** Temporary Care Assistance cases. **67** applications were received through the province's Ontario Works Intake Unit (OWIU).

Percentage of OW + NDA Members with mandatory participation requirements that have referred to EO (Cumulative Year-to-Date)

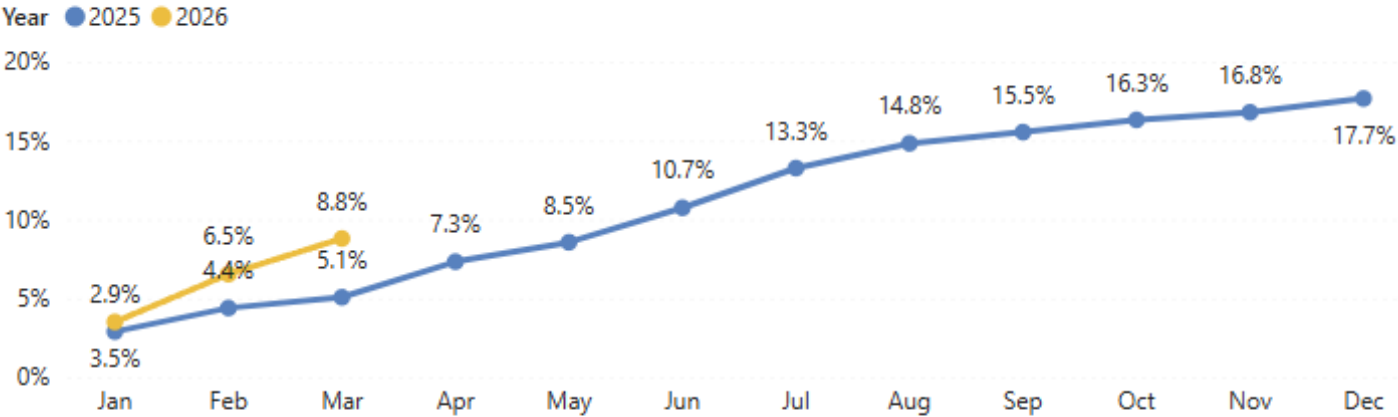


*NDA-Non-Disabled Adult

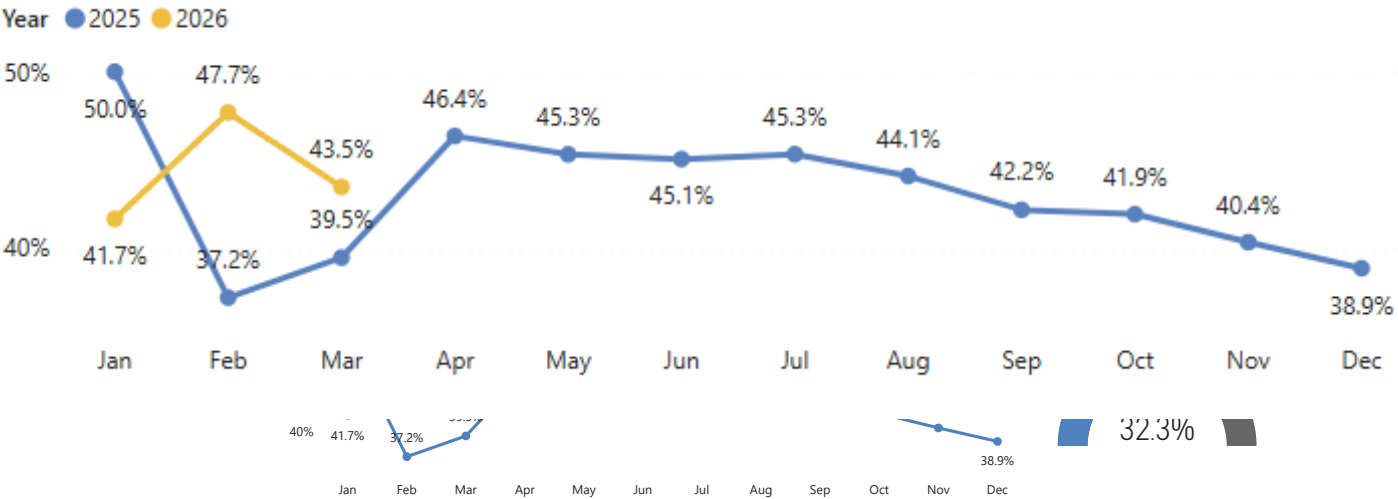
Percentage of OW + NDA Members with mandatory participation requirements that have created a Social Assistance Action Plan (Cumulative Year-to-Date)*



Percentage of Ontario Works cases exiting to employment (Cumulative Year-to-Date)

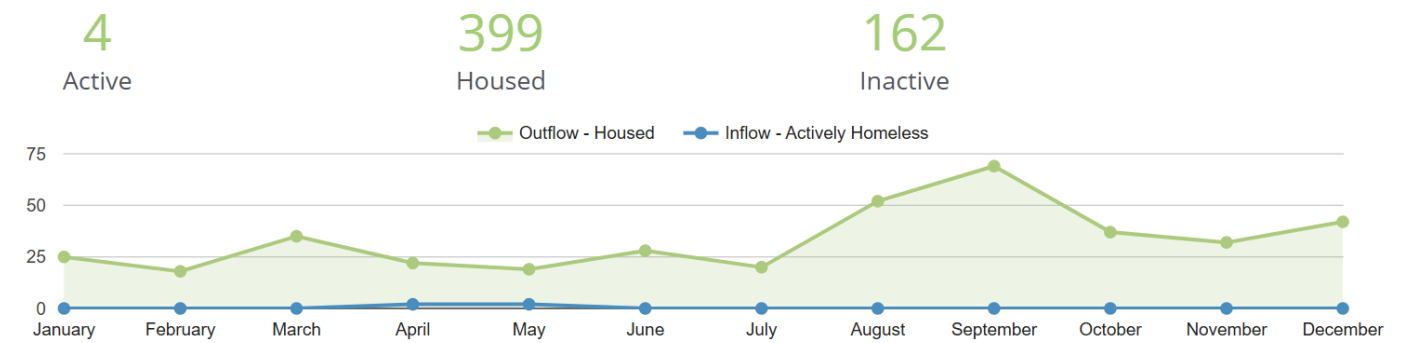


Percentage of Ontario Works cases who exit the program and return within one year (Cumulative Year-to-Date)

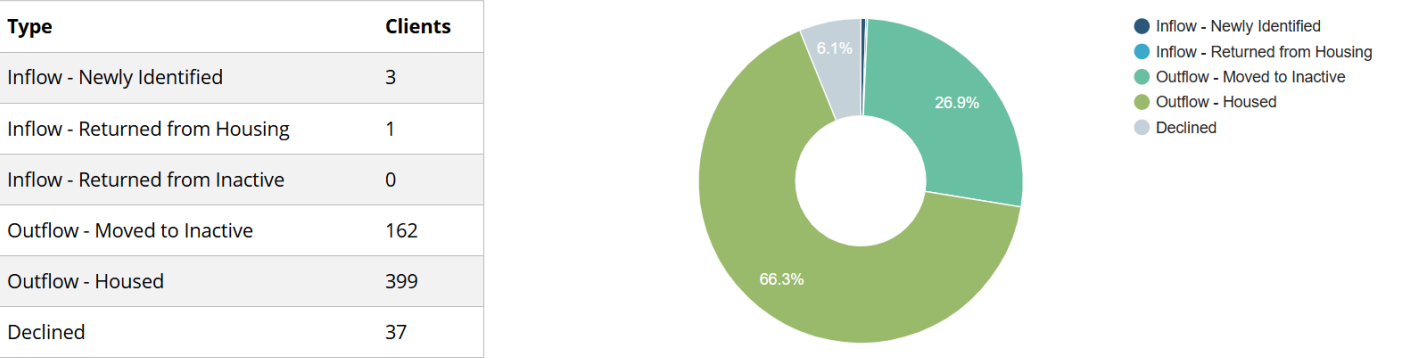


By Name List

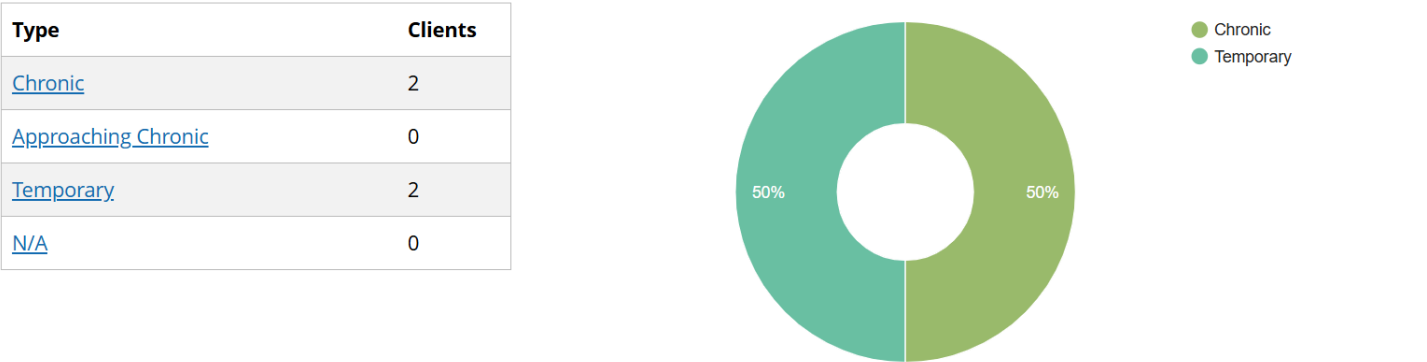
The By Name List is real-time list of all known people who are experiencing homelessness in our community that are willing to participate in being on the list and connecting with our agency for ongoing support to obtain affordable and sustainable housing. The individuals who are connected to this program are provided Intense Case Management supports with the foundations from Coordinated Access towards housing focused solutions.



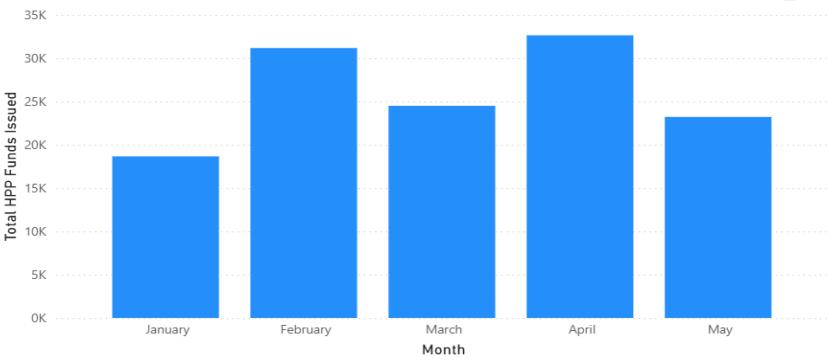
BNL INFLOW & OUTFLOW



ACTIVE CLIENTS BY HOMELESS PRIORITY



Total HPP Funds Issued by Month



Type of Assistance-HPP

All

Year, Month

Multiple selections

130,201.54

Total HPP Funds Issued

Provincial Priority Groups	Unique Households Served
Chronic Homelessness	9
Indigenous	8
Transitioning from Provincial Institution	3
Youth aged 16-25	12
Total	31

Income Source	Unique Households Served	Total HPP Funds Issued
OW	81	64,597.61
ODSP	52	47,017.31
Low Income Non Senior	43	6,953.94
Low Income Senior	32	11,632.68
Total	203	130,201.54

Housing Status	Unique Households Served
At Risk of Homelessness	181
Experiencing Homelessness (and not currently on BNL)	21
On BNL	10
Total	203

Has the client been issued HPP in the past?



Type of Assistance Provided	Low Income Non Senior	Low Income Senior	ODSP	OW	Total
Diversion	7	4	6	9	26
Eviction Prevention	1	1	2	1	5
Food Security	1		3	12	16
Prevention	72	56	87	23	232
Prevention with ongoing Case Management	23	18	62	174	271
Rapid Resolution	16	4	12	13	45
Total	120	83	172	230	593

Year, Month

All

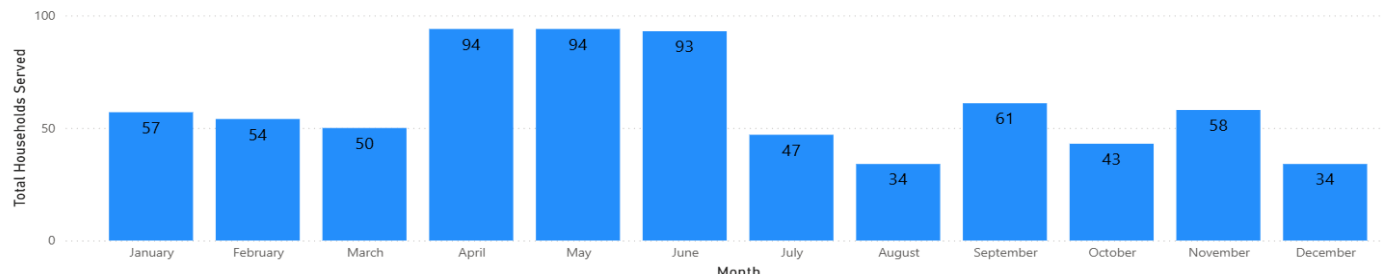
523

Unique Households Served

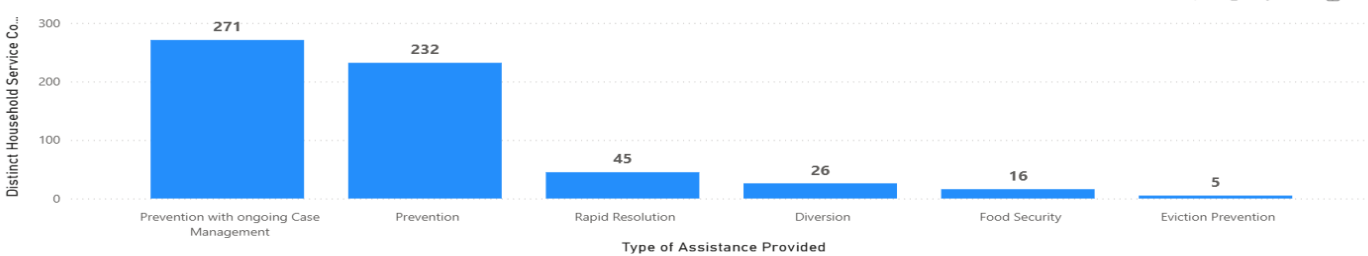
719

Total Households Served

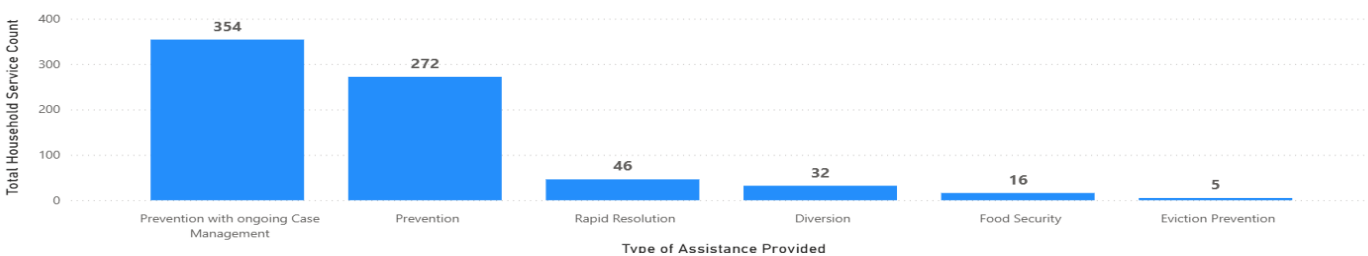
Total Households Supported through HPP by Month-All



Distinct Household Service Count by Type of Assistance Provided



Total Household Service Count by Type of Assistance Provided



Housing Programs Update—May 2026

Social Housing Centralized Wait List Report			
	East	West	TOTAL
	Parry Sound	Parry Sound	
April 2026			
Seniors	55	149	204
Families	190	538	725
Individuals	653	182	836
TOTAL	898	870	1768
Total Wait List Unduplicated			475

Social Housing Centralized Wait List (CWL) 2025-2026 Comparison Applications and Households Housed from the CWL												
Month 2025	New APP	New SPP	Cancelled	Housed	SPP Housed	Month 2026	New App	New SPP	Cancelled	Housed	SPP Housed	
Jan	9			2		Jan	6	0	9			
Feb	8		2	3		Feb	11	2	5	1		
Mar	9	1	4	1		Mar	9		5	3	1	
Apr	6	1	10			Apr	4			1	1	
May	11		1	2		May	21	1				
June	12	2	1	2		June						
Jul	14			2	1	Jul						
Aug	9	1	1	2	1	Aug						
Sept	7	4	1	2	2	Sept						
Oct	8		1	1		Oct						
Nov	1	1	1			Nov						
Dec	7		5	2	1	Dec						
Total	101	10	27	19	5	Total	51	3	19	4	1	
						SPP = Special Priority Placement						

HOUSING PROGRAMS UPDATE

The second quarter of 2026 was another busy period for the Housing Programs team, with continued progress on the rent-geared-to-income waitlist update, application processing, and rent supplement supports.

The team continued working toward completion of the rent-geared-to-income waitlist update. Fewer than half of current waitlist applicants have completed their updates to date, which means additional follow-up will be required over the coming weeks to help remaining applicants maintain their place on the waitlist. Many applicants who completed and returned their updates have also been able to log in to the applicant portal to review their waitlist application information. The goal is to launch the applicant portal to the public this fall.

In May alone, the team processed more than 40 applications for the centralized waitlist and affordable housing in the District of Parry Sound. Applications varied in eligibility status, with some determined eligible and others ineligible, but each required a detailed review to confirm that all necessary eligibility information had been received.

Of the applications received in May, 21 were new eligible applicants added to the centralized waitlist, with one of those being a new SPP. Our waitlist for Rent-Geared-to-Income housing sits at the highest we have seen since 2022, which increased due to online applications that have since come off due to not wanting to be in this area of the province. Previous to that, we had not seen such high numbers since 2012.

The team continues to work with rent supplement clients to ensure appropriate supports are in place. During the quarter, we successfully entered into an agreement with a landlord for one new rent supplement in the area and are working toward securing one additional agreement with another landlord.

The team continues to see an increase in special priority applications. In the last month, ten applications were requested, with several additional applications received. These applications require careful review and a sensitive, applicant-centred approach. The team is currently reviewing two applications that will require significant follow-up to ensure all necessary information is received, the applications can be assessed appropriately, and care for the applicant remains central throughout the process.

Over the months of May and June, the team completed an update to the existing Housing and Homelessness Plan. The update included program highlights, achievements, and ongoing challenges across several service areas, including Esprit Place, Income Supports and Stability, Housing Programs, Tenant Services, Maintenance, and Capital. Overall, the update demonstrated continued progress in prevention, housing stability, and asset preservation. It also reflected the ongoing pressures experienced by teams and clients across the district.

HOUSING OPERATIONS AND SERVICE MANAGEMENT

April 2026 Statistical Information

Activity for Tenant Services

	CURRENT MONTH	YEAR TO DATE
Move-Outs	4	14
Move In (Centralized Waitlist along with Internal transfers)	1	8
L1/L2 Hearings	0	4
N4 Delivered to tenant or filed with the LTB– Notice of eviction for non-payment of rent	2	4
N5 Filed with the LTB– notice of eviction disturbing the quiet enjoyment of the other occupants	1	11
N6 Filed with the LTB –notice of eviction for illegal acts or misrepresenting income for RGI housing	0	1
N7 Filed with the LTB – notice of eviction for willful damage to unit	0	0
Repayment Agreements (new) (Formal & informal)	1	3
No Trespass Order	0	0
Mediation/Negotiation/Referrals	25	176
Tenant Home Visits/Wellness checks	32	194
Tenant Engagements/Education	7	43

TENANT SERVICES UPDATE

Spring kicked off for Tenant Services with our seed planting educational at each building, and then we began our rounds of inspections with the Maintenance Department. Tenant Services joins maintenance for these in order to discuss any issues they find pressing in units, such as cleanliness, wellness concerns, potential referrals, and any lease violations they encounter such as smoking in non-smoking units, hoarding, or unauthorized occupants.

These inspections will continue into summertime in order to get into each and every unit across the District. This summer we will be going live with a new module in our Yardi database called Case Manager. This module will allow us to enter situations as “cases” to have a formalized work flow to follow and keep everyone on track with, as well as keeping record of these situations in order to use for LTB proceedings where needed, or for reporting purposes, training, etc. Case types that we have developed include:

- Unit Transfer requests
- Accommodation requests (ex. Grab bars installed or bathtub modifications for mobility)
- Tenant complaints
- Eviction action – N4 (arrears)
- Eviction action – N5 (lease violations)
- Rent calculation appeal request
- Pest Control
- Capital Asbestos Management

Staff training will begin mid-July with a go live date at the end of July. We hope that it rolls out smoothly and staff find it helpful for tracking processes!

We will be hosting 2 BBQs for tenants again this summer, featuring face painting, craft activities, and the local fire department with a fire truck sprinkler for the children.

Tenant Services have prepared the Summer Newsletter for tenants, included in this agenda package as Board Correspondence item 11.1.



Activity for Property Maintenance

Pest Control		Monthly pest control inspections were completed at 9 buildings. 35 units were inspected. Of the 35 units, 3 units required treatment.
Vacant LHC units	9	Vacancy includes units requiring capital repairs
Vacant units: TMV	1	
After Hours Calls	10	monitoring station offline, leak, power outage, OPP requesting information, elevator out of service
Work Orders	198	Work orders are created for our staff to complete routine maintenance repairs for all DSSAB/LHC Buildings
Purchase Orders	230	Purchase Orders are for services, and materials required outside of the Housing Operations Department scope of work for the LHC/DSSAB properties
Fire Inspections	5	9 Fire inspections completed on properties in May with Huronia Alarms/FPO's. Monthly inspections continue at every building.
Annual Inspections	10	Annual inspections initiated in May.
Inspections (Other)	26	Housing keeping, Fire Prevention Officer follow up, pests, and preconstruction/postconstruction
Incident Reports	0	

PROPERTY MAINTENANCE UPDATE

Over the past several months, the Maintenance Department has focused on preparing the properties and grounds for the summer season. This has included coordinating and completing spring clean-up, addressing winter-related damage, and carrying out any necessary repairs to ensure the properties remain safe, well-maintained, and presentable.

Unit turnovers in both the apartment buildings and family housing units have continued to be a significant priority due to ongoing tenant movement. Staff have remained focused on completing unit flips efficiently, cost-effectively, and within appropriate timelines to minimize vacancy periods and ensure new and existing tenants can be housed as quickly as possible.

The Maintenance department has also begun the annual inspection program for all housing units, which will continue throughout the year. In addition, inspections involving local Fire Prevention Officers (FPOs), pest control contractors, and other required regulatory or preventative inspections have continued to be completed on an ongoing basis to maintain compliance and support the overall condition of the housing portfolio.

CAPITAL PROJECTS UPDATE

This quarterly report provides an overview of capital project activities undertaken between April and June 2026. The quarter focused on continued advancement of the approved 2026 capital program through active procurement, consultant coordination, contractor scheduling, quotation review, tender close-out, and completion of several priority repair and renewal scopes. Work progressed across building envelope renewal, remediation, plumbing and mechanical repairs, electrical and generator follow-up, paving, driveway work, masonry, structural repairs, and broader capital planning. The quarter also marked a shift from early-year planning into more active implementation, with several scopes moving from preparation, quotation, and tendering into commencement, completion, manufacturing approval, or next-phase coordination.

Hazardous Material Remediation and Water Damage Repairs

Remediation and water-damage-related activity continued throughout the quarter, with work progressing through investigation, abatement planning, quotation review, repair coordination, completion, and follow-up. Several remediation scopes remained active where ceiling, flooring, attic, kitchen, roofing, and exterior repair components required further coordination before full close-out could be achieved. During the quarter, one remediation and repair scope was completed, while other locations remained under review for repair following prior investigation or removal work. Attic-related remediation continued to require roofing review, including confirmation of decking and re-shingling requirements before the remaining associated repair path could proceed. Additional remediation-related work remained subject to quotation, scope confirmation, budget review, and final direction before implementation.

Plumbing, HVAC, and Duct Maintenance

Plumbing and mechanical work advanced through completion, award-stage coordination, quotation, and future planning during the quarter. One backflow preventor installation was completed, while additional backflow preventor scopes remained pending quotation or further coordination. Domestic hot water heater replacements also progressed, with one unit replaced earlier in the quarter and another completed by quarter end following award-stage coordination. Additional domestic hot water heater work advanced through quotation and purchase-order coordination. Duct insulation replacement was carried through close-out activity, and a district-wide heat-loss investigation was scheduled to support future building-performance review, mechanical efficiency analysis, and capital planning across the portfolio. No major new district-wide HVAC replacement program was otherwise mobilized during the reporting period.

Doors, Siding, Painting, and Cosmetic Upgrades

Exterior finish-related scopes continued to advance through quotation, tendering, consultant procurement, approval, scheduling, and construction start-up. Consultant tenders were posted during the quarter for major exterior renewal work, including siding and combined siding, window, and eavestrough scopes. By quarter end, these consultant tenders had closed, supporting the next phase of review and procurement sequencing. One siding scope advanced from quotation and approval into construction start-up, while another siding scope moved through quote recommendation approval and remained scheduled for later implementation. Exterior door quotation activity continued at one site, while several exterior wall repair, sealant, beam-refinishing, and kitchen replacement items remained pending quotation, budget direction, or final scope confirmation. These items continue to form part of the broader exterior and interior repair program and will require coordinated pricing, funding confirmation, and procurement sequencing before implementation.

Generator and Electrical Work

Generator and electrical activity progressed through completion, inspection follow-up, deficiency tracking, and continued quotation review during the quarter. One electrical panel replacement was completed earlier in the quarter. Generator-related work also advanced, with one repair passing inspection and a minor exhaust extension remaining outstanding before final close-out. One childcare facility generator backup connection became operational, with final electrical inspection still pending at quarter end. Lighting and ceiling-related scopes remained active across the portfolio, with some work previously completed, some work partially completed, and other items requiring quotation review or final direction. Electrical and generator scopes will continue to be tracked through inspection, deficiency correction, quotation, approval, scheduling, and final close-out as required.

Roofing and Eavestrough Projects

Roofing and eavestrough activity remained active through coordination, quotation, re-quotation, and connection to broader remediation and exterior renewal requirements. No major roof replacement project was completed during the quarter; however, roofing review remained important where attic remediation required confirmation of decking and re-shingling requirements before associated repairs could proceed. Additional roofing and smaller abatement follow-up also remained outstanding. Shed shingling work remained pending quotation. Eavestrough work continued through updated pricing and re-quotation after prior pricing required refresh or exceeded available budget. One additional eavestrough item advanced through emergency quote request during the quarter. These scopes remain connected to broader building envelope planning, particularly where exterior renewal, remediation, drainage, and budget pressure intersect.

Structural Repairs, Infrastructure and Foundation Assessments

Structural and site infrastructure work advanced significantly during the quarter through preparation, quotation, scheduling, commencement, completion, and project close-out. Larger paving work progressed from preparation and coordination into completion by quarter end. Driveway, asphalt, and concrete work continued to be reviewed across the portfolio, with quotes received for several locations and other locations remaining pending quotation or further review. One larger driveway project commenced during the quarter, while additional driveway and concrete items continued to be tracked through district-wide review. Structural repair activity advanced from preparation into close-out, representing a significant completion milestone for the quarter. Masonry activity also progressed, with one larger masonry scope completed and additional masonry work commencing following award coordination. Remaining infrastructure priorities, including sealants, beams, exterior wall repairs, concrete-related work, and other paving locations, continued to require quotation, review, or final direction.

Security Enhancements

No new security enhancement projects were undertaken during the quarter. Existing measures remained in place and operational, with ongoing monitoring continuing to support building safety and access control across the portfolio. Any future security-related work will continue to be coordinated through the approved capital plan and reported as procurement, scheduling, or implementation milestones occur.

Consulting and Engineering Contracts

Consultant and engineering coordination remained a significant component of the capital program throughout the quarter. Consultant activity supported remediation, siding, windows, paving, driveways, roofing, eavestroughs, masonry, structural repairs, exterior renewal, and broader capital planning. Major exterior renewal consultant tenders were posted during the quarter and closed by quarter end, supporting progression of larger scopes into the next phase of procurement and technical review. A major window replacement project also advanced from construction kick-off and start-up coordination into approval to manufacture, moving the project from design and coordination into manufacturing readiness. The new build progressed into the next phase of planning, representing continued movement through the broader development process. The district-wide heat-loss investigation was also scheduled, supporting future technical review of building performance and long-term capital planning requirements.

Childcare Capital Acceleration

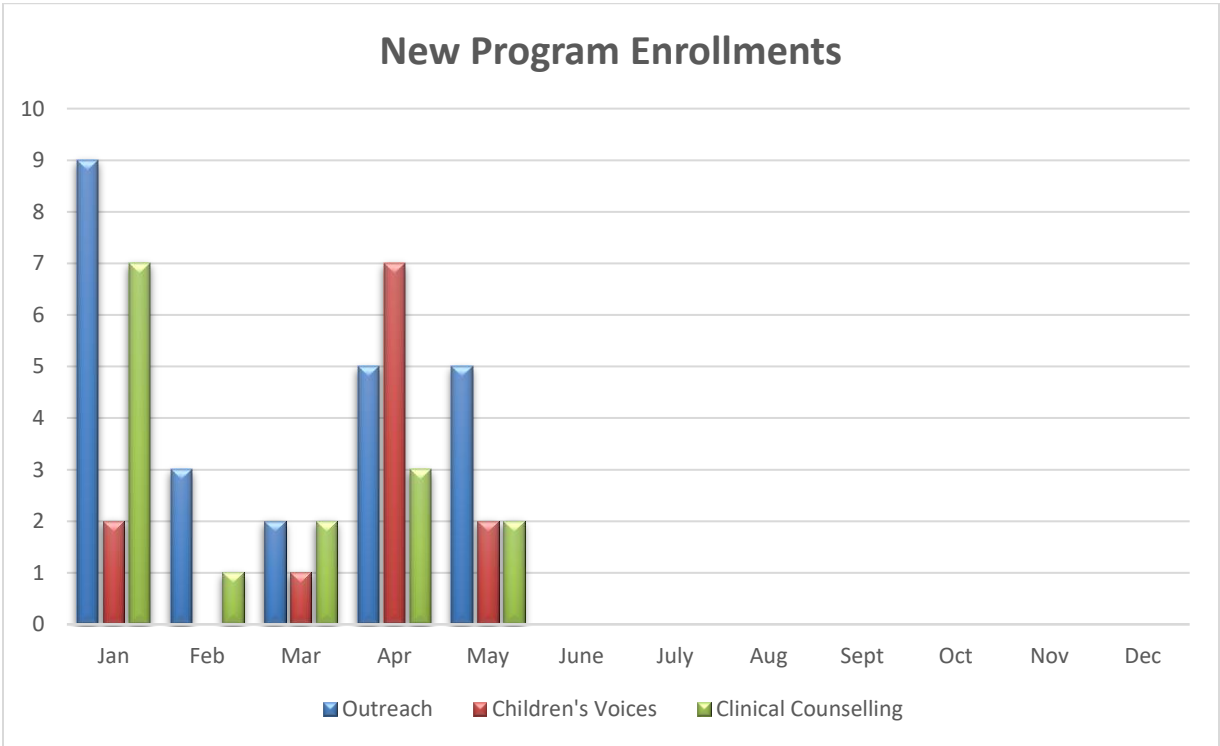
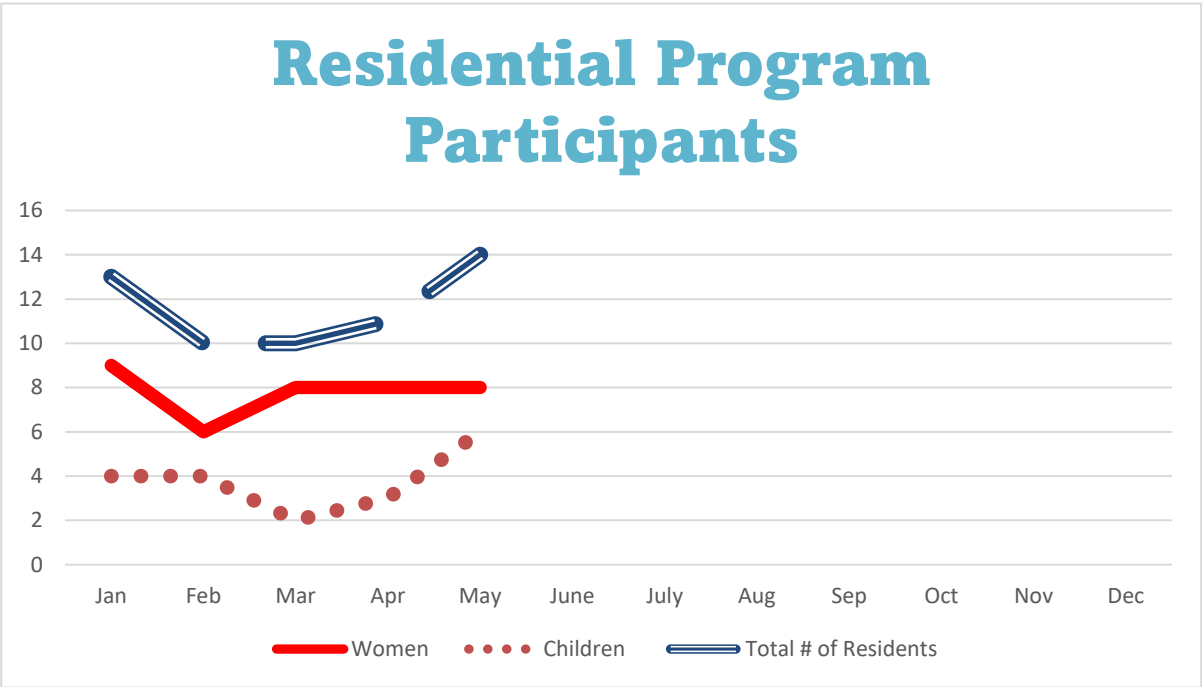
Childcare-related capital activity remained selective during the quarter. Priority window replacement work advanced materially, moving from kick-off and start-up coordination into approval to manufacture windows. This work will continue to be monitored where it intersects with childcare operations, building access, scheduling, communication, and building envelope coordination. One childcare facility generator backup connection also became operational, with final electrical inspection still pending before full close-out. Other childcare-related capital priorities remained subject to the approved capital plan and will continue to be reported as procurement, scheduling, inspection, or implementation milestones occur.

Completion Highlights (April-June 2026)

The second quarter of 2026 was defined by continued movement of the approved capital program from planning and procurement into active implementation, completion, tender close-out, manufacturing approval, and next-phase coordination. Key accomplishments included completion of larger paving work, completion of one structural repair project, completion of one remediation and repair scope, completion of one electrical panel replacement, completion of plumbing and mechanical repair items, completion of one backflow preventor installation, completion and coordination of domestic hot water heater replacements, completion of one larger masonry scope, commencement of additional masonry work, commencement of a larger driveway project, start-up of one siding scope, posting and closing of consultant tenders for major exterior renewal work, approval to manufacture windows for a major window replacement project, progression of the new build into the next phase, generator inspection follow-up, and scheduling of the district-wide heat-loss investigation. At the same time, the quarter clarified several items requiring continued quotation, re-quotation, repair coordination, inspection, budget review, or final direction, including roofing and abatement follow-up, attic remediation, eavestroughs, shed shingling, exterior wall repairs, sealants, beams, lighting and ceiling work, kitchen replacement, and remaining district-wide asphalt and concrete locations.

In summary, the quarter demonstrated meaningful progress across the approved 2026 capital program. Several larger scopes advanced from preparation into completion, commencement, tender close-out, manufacturing approval, or next-phase planning. Procurement, consultant coordination, contractor scheduling, quotation review, and technical investigation continued to support responsible sequencing of capital work across the portfolio. The upcoming reporting period will focus on follow-up from closed consultant tenders, continued coordination of the window replacement manufacturing process, ongoing driveway work, remaining paving and concrete quotation review, generator inspection close-out, heat-loss investigation coordination, remediation and roofing follow-up, updated eavestrough pricing, and continued implementation of exterior, mechanical, electrical, structural, and infrastructure priorities.

Esprit Place Family Resource Centre Update – May 2026



Social Media Stats

Facebook –District of Parry Sound Social Services Administration	DEC 2025	JAN 2026	FEB 2026	MAR 2026	APR 2026	MAY 2026
Total Page Followers	797	819	837	841	849	859
Views this Period	5332	26,803	56,115	16,807	9473	16,669
Post Engagement this Period (# of reactions, comments, shares)	132	913	1,760	847	261	86

Facebook -Esprit Place Family Resource Centre	DEC 2025	JAN 2026	FEB 2026	MAR 2026	APR 2026	MAY 2026
Total Page Followers	249	250	251	251	251	252
Post Views this period	2136	884	308	1972	275	201

DSSAB LinkedIN Stats https://bit.ly/2YyFHIE	DEC 2025	JAN 2026	FEB 2026	MAR 2026	APR 2026	MAY 2026
Total Followers	585	594	598	601	604	607
Search Appearances (in last 7 days)	147	154	80	60	35	45
Total Page Views	23	44	50	33	9	32
Post Impressions	1124	1521	1735	1465	666	1282
Total Unique Visitors	16	21	20	16	7	12

Instagram - Esprit Place Family Resource Centre https://www.instagram.com/espritplace/	DEC 2025	JAN 2026	FEB 2026	MAR 2026	APR 2026	MAY 2026
Total Followers	115	117	120	122	122	123
# of accumulated posts	81	81	81	82	82	82

Minutes Meeting Phragmites Working Group Lake Bernard Meeting

DATE: Meeting Thursday June 18, 2026, Zoom Web meeting

TIME: 7:00 – 8:00 pm

Attendees: Karin Mertins, Jocelyn Palm, Dan Burton, Bob Renaud, Tim Bryson, Kayleigh Clegg, Abby Flynn, Marilee Koenderink,

Regrets: Linda Sloka, Lois Brisbois, Dryden Miller, Jencin Kant, Dava Slater,

Receiving minutes: Marianne Stickland, Caitlin Haggart, Nancy Miller, Brian McCabe, Vicki Whitmell, Doug Smith, Jennifer Boyce, Jeremy St. Onge.

1. Discussion Additions/Approval Agenda: Additions: 5.3 Aquatic Invasive Assessment Proposal -LBPOA. 5.4 DNA program Approved by: All

2. Approval of minutes from May 21, 2026: Errors/Omissions: none noted Approved by: all

3. Follow up on Action Items/Business Arising/discussion direction:

3.1 Volunteer events 2026 Season and plan for 2026:

- **Plan for removals:** We may or may not, be able to have the Spray Drone program. The quote for this was not in the original quote. We are waiting for further information. It has been included in the aquatic permit application. Drone shots were sent of the area.
- **Removal Events to date:**
 1. Dam area /private property- completed over two days: April 27/29, 5 Phrag fighters, 18.5 hrs.
 2. 23 Tamarack shore – not done yet/high water- will do in June.
 3. Japanese knotweed (JK) stalks sprayed last season. 3 sites: 9 volunteers Friday May 8, 26.5 hrs
 4. JK Stalk removal on Friday May 15
 5. 20 Adams Road – JK dead stalks removed – 3 volunteers, 3 hours, 6 bags
 6. 14 Belmont St. – JK dead stalks removed – 5 vol., 21 hrs, (1hr saw), 20 bundles, 29 bags
 7. Mac Kenzie Sinclair's - JK dead stalks removed – 3 vol., 6 hrs, 6 bundles, 14 bags
 8. RLS Controls – Dead Phrag stalks, 3 volunteers, 1.5 hrs, 5 bags
 9. Belmont creek edge- JK dead stalks removed – 3 volunteers, 7.5 hrs, 2 bundles, 11 bags
 10. Union Street – Dead Phrag stalks removed – 3 volunteers, 6 hrs, 3 bundles, 10 bags
 11. 11 Barrie street - JK dead stalks removed – 6 vol, 16.5 hrs (1 hr saw), 16 bundles, 21 bags
 12. 1474 S lake Bernard & 92 Elizabeth st., -3 vol. 7 bags
 13. 137 Malyon Drive- JK dead stalks removed- 3 vol, 1.5hrs.,2 bags
 14. 120 Malyon Drive - JK dead stalks removed -3 volunteers, 1.5 hrs, 4 bags
 15. Union street shore to Malyon drive -3 volunteers, 1.5 hrs., 5 bags
 16. Garlic Mustard Fairgrounds – 3 volunteers, 1.5 hrs., 1 bag
 17. Belmont to creek area – 5 volunteers, 12.5 hrs, (2 hrs saw), 2 bundles, 19 bags
 18. Albert St N. dead Phrag stalks – 1 volunteer, 1 hour saw
 19. Belmont and Park street - JK dead stalks removed, 6 volunteers, 9 hrs., 10 bundles, 32 bags.

Totals: 153 volunteers hrs. 21 Volunteers/so far.

3.2 Habitat stewardship program – Nest Protectors are being promoted! Several turtles have been seen. Road mortality is a big issue now.

3.3 Budget Report/Funds raised administered by NNEEC

- **Fundraising Account:** Brought forward from last meeting: **Total: \$9,320.45**
Our usual donations add to approx. \$2000.00

Applications:

1. Invasive Phragmites Control Fund – Phragmites management – Herbicide application – *successful*: \$10,570.00 to arrive this week. Need to sign sheets and show proof of insurance.
2. ISAP summer Hit Squad students – *onboarding complete. Orientation by FOAH has been completed.*

3.4 Education: 2026 displays and presentations/delivered and planned

1. **Saturday March 7**, 10am – 1pm- Seedy Saturday event Magnetawan, Karin, Vicky, Marilee – successful. 10 signed up for No Phrag in the Mag, 3 new for PWGLB, 35 significant conversations
 2. **Thursday March 12, 7- 8 pm, Magnetawan Friendship Centre, Agriculture Society Meeting.** Vicky, Karin Marilee.
 3. **Friday April 17, Temiscaming Que, Western Quebec School Board.** Elementary school presentations, K-11 school – went well. Presented to half the school 70 students plus teachers
 4. **Tuesday May 5, Nipissing Council presentation** – Karin, Lisa, and Marilee – 16 attending - went well. Next steps mapping and tender insert re clean equipment.
 5. **Saturday May 9, Leek fest Magnetawan**, 11 – 2, Jencin, Vicky and Marilee. 37 significant conversations.
 6. **Saturday May 23, East Ferris Trade Show** – Jencin, Dryden and Marilee and FOAH clubhouse students. Went well. 27 significant conversations.
 7. **Thursday June 4, Sundridge Agricultural Association**, Marilee – 15 attended
 8. **Wednesday June 10, Magnetawan Public Works presentation**, 12 attended
 9. **Monday June 15, Burks falls Home Hardware display** – 11 significant contacts
 10. **Tuesday June 16, Sundridge Public School demonstration** at the Children's Garden- 17 children, and teacher – went well. Dryden, Jencin, Marilyn and Marilee
 11. **Saturday June 27 Green Fair Magnetawan – 25 significant conversations- Vicky and marilee**
 12. **Saturday July 4, 2026, LBPOA Annual Meeting** – 15 minutes, 25 people
 13. **Sunday July 5, 2026 Clear Lake Association Meeting**, Zabe, Kayleigh and Marilee 25 attending – went well.
 14. **Saturday July 25, Bray Lake Association**
 15. **Sunday July 26 FOAH Club House Nosbonsing Fishing Derby**
 16. **Saturday August 8, Sunflower Festival**
 17. **Tuesday August 11 – 14, Dokis Point Nipissing First Nation Phrag Fest**
 18. **Powassan Farmers Market - in July.**
- * Boat launch education at Magnetawan and Sundridge Town docks to be arranged.

3.5 Forms for review:

Discussion:

Waiver, Safety Briefing and Neighbour Helping Neighbour forms were given to students to review. Have been brought back to the committee.

Terms of reference will be brought back to the committee for review.

3.6 Webpage update: Updated. Thank you to NNEEC!!

3.7 Conservation Guide LBPOA update: Sent suggestions and well received.

3.8 Mapping Municipalities: Key performance indicators for the phragmites grant include mapping.

The following in Almaguin are now booked for this season. MTO to receive the spreadsheets by early July.

1) Machar, 2) Magnetawan – half done, 3) Chisholm, 4) Strong– need to finish, 5) Joly done, 6) Burks Falls done, 7) Nipissing Township – half done, 8) Armour – half done, 9) Kearney- may be done.

4. Standing Items

4.1 2025 Work plan: sent as attachment

4.2 Applications for funding 2026: To be determined.

Discussion: We are to receive training on the mapping requirements for the final report for the Phrag grant.

5. New Business:

5.1 Feral Pigs cameras kit: Strong Township – have been placed and Are being monitored,

5.2 Insurance certificate proof - needed for HANDS, and Sunflower Festival.

5.3 Aquatic Invasive Application through LBPOA – suggested testing for Stary stonewort, and Chinese Mystery Snail. Not enough information on the menu of DNA that they can test for presence of.

5.4 DNA program – requested two kits for the Callander Bay reserve area with Curtis Avery. Did not get them last October – had to cancel several times due to weather.

6. Next Meetings 2026: Third Thursday of the month

Thursday July 16 at 7 pm on zoom,

Thursday Aug 20 at 7 pm on zoom,

Thursday Sept 17 at 7 pm on zoom,

Thursday Oct 15 at 7 pm on zoom – possibly last meeting,

Thursday Nov 19 at 7 pm on zoom- if needed.

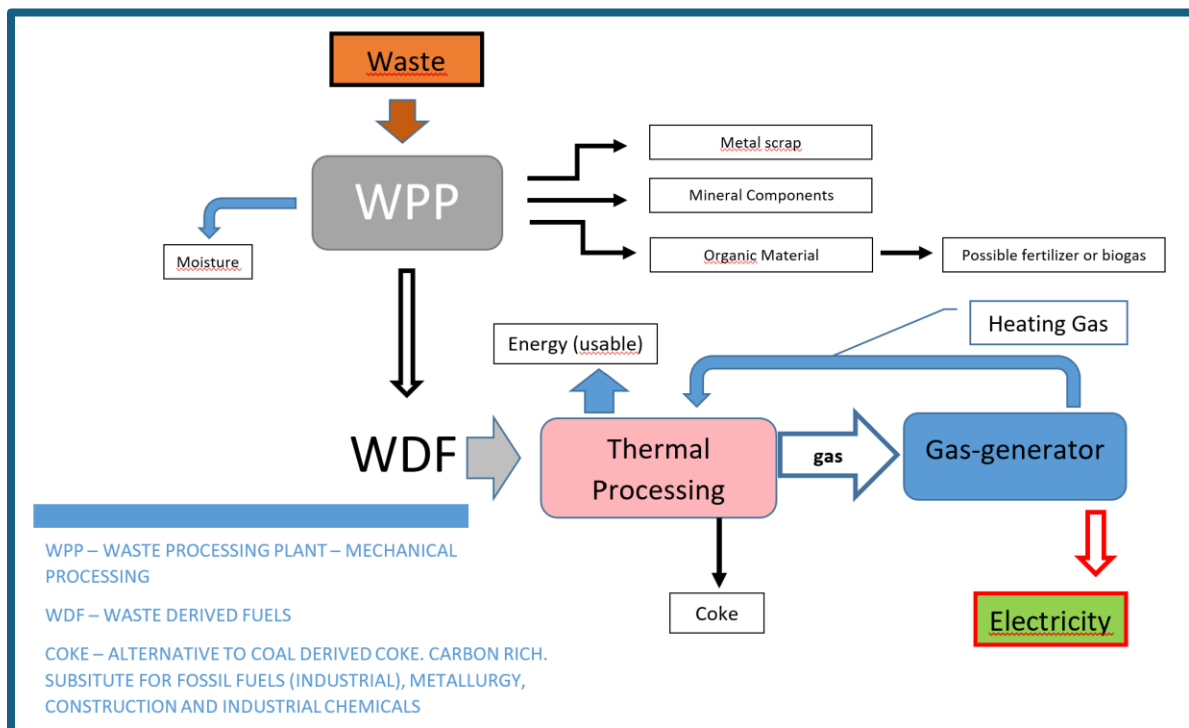
Township of Hornepayne Approves Advanced Waste-to-Resource Project to Proceed

Project led by Keystone Platform Inc., with H&G Control as key partner and initial project sponsor, aims to support landfill diversion, energy recovery and Northern Ontario economic development

HORNEPAYNE, Ont. — [July 23rd, 2026] — The Council of the Township of Hornepayne has approved an advanced waste-to-resource project to proceed to the next stage of development, marking an important step toward a new regional approach to waste diversion, resource recovery and clean-energy production in Northern Ontario.

“Viewing household waste as a resource is an important step toward reducing our reliance on landfills. Initial engineering and processing estimates suggest that household waste can be converted into useful products, leaving less than 5% of current landfill-bound waste as residual material. As a consumer society, we must change how we think about waste. Household waste is not simply garbage—it is a resource that can be transformed, allowing us to recover value, recapture energy, and support a more sustainable full-cycle approach: an extraordinary step in the right direction - **Waste to Resource.**” **Cheryl Fort**, Mayor of Hornepayne.

The proposed facility is designed to process mixed municipal waste and recover value from materials that would otherwise be sent to landfill. Based on current project planning, the facility is targeting diversion rates in the high-90-per-cent range. The core process is proprietary and protected under a patent held by **MS Montan Services, Germany**. The same technology can also be used to **revitalize landfills** for alternative development use.



“This is an important milestone for Hornepayne and for the broader effort to find practical, solutions to minimize landfill disposal” said **Zulfiqar Mooraj**, President and CEO of Keystone Platform Inc. and H&G Control. “We highly appreciate the leadership shown by Mayor Cheryl Fort and Council in considering this innovative project to address Ontario’s waste problem. Consider what we Ontarians send to landfills every year could generate electricity for a city of over 1 million residents besides providing other useful resources.”

The project will now move through the next stages of development, including discussions with stakeholders, securing feedstock, commercial structuring, financing, detailed engineering, environmental and regulatory review.

Construction and operating timelines will be confirmed following completion of these steps and receipt of all required approvals.

Contact:

Zulfiqar Mooraj

President

Keystone Platform Inc. / H&G Control

info@handgcontrol.com



TOWNSHIP OF JOLY
P.O. Box 519, Sundridge, Ontario P0A 1Z0
Tel: 705-384-5428

July 20, 2026

RESOLUTION

Resolution # 2026-253

Agenda Item # 4.1.1 Sundridge and District Medical Centre (SDMC) – Joly Response to Proposed Voting and Governance Structure Changes

Moved By: Councillor Chris

Seconded By: Councillor Bill

NOW THEREFORE BE IT RESOLVED THAT:

Be it resolved that the Council for the Township of Joly hereby receive Staff Report 2026-001 regarding the SDMC Proposed Voting Structure; and

That Council does not support the Township of Strong's proposed change to a 2-2-1 SDMC voting structure or the proposed change in capital funding apportionment to 1/3-1/3-1/3 at this time; and

That Council advise the Village of Sundridge and the Township of Strong that the Township of Joly wishes to maintain the current SDMC Shared Service Agreement structure, including equal (1/3) voting, equal (1/3) ownership, and the existing operating and capital cost apportionment, without change; and

That Council acknowledge the SDMC Shared Service Agreement dated May 25, 2016 as a legally binding agreement, and that any future change to its voting, ownership, or cost-sharing structure be pursued only as a separate, formally negotiated amendment to the Agreement, agreed to by all three parties; and

That this resolution be forwarded to the Village of Sundridge and the Township of Strong for their information.

"Original signed on file"

Deputy Mayor
Township of Joly



The Corporation of the Township of Strong

Report Number: 2026-014	Date: June 9, 2026
Report Title: SDMC Proposed Voting Structure	Related Documents:
To: Council	From: Caitlin Haggart, Clerk Administrator

Council Direction from June 9, 2026:

9.1.1 Tri-Council Follow-up: SDMC Report

R2026-200

Moved By: Marianne Stickland Seconded by: Jeff McLaren

Be it resolved that the Council for the Township of Strong hereby receive Staff Report 2026-014; and

That the report be further edited to include a change to capital funding to reflect the 1/3 – 1/3 – 1/3 ownership; and

That the change be approved by the Strong SDMC members and forwarded to Village of Sundridge and Township of Joly.

Carried

Purpose:

The purpose of this report is to provide Council with a draft of the Staff Report requested by the Village of Sundridge Council after the January 29, 2026 Tri-Council Meeting.

Background:

At the January 29, 2026 Tri-Council Meeting, Mayor Bryson spoke to the current and proposed voting structure of the Sundridge and District Medical Centre, as well as the current cost sharing and ownership model.

Township of Strong Council passed the following resolution:

5.6 ***SDMC Facility Management/Non-for-Profit***

R2026-050

Moved By: Jim Ronholm Seconded by: Kevin Noaik

Be it resolved that the Council for the Township of Strong have discussed the business of the SDMC shared facility manager and not-for-profit board, and

Hereby request support by resolution for a 2-2-1 voting structure based on KPMG report pointing to clear shared services inequity and highlighting the real numbers present and proposed tonight.

Carried

The Village of Sundridge Council passed the following resolution:

Resolution #Tri-2026-008

Moved By: Luke Preston

Seconded By: Fraser Williamson

THAT the Council for the Corporation of the Village of Sundridge discuss the Medical Centre issues, and resolve to move forward with the Facility Maintenance Agreement.

AND THAT the Village of Sundridge request a staff report from the Township of Strong regarding the 2-2-1 voting structure.

So on February 10th, Council passed:

R2026-066

Moved By: Tim Bryson Seconded by: Jeff McLaren

Be it resolved that the Council for the Township of Strong hereby receive resolution Tri-2026-008 dated January 29, 2026 from the Village of Sundridge requesting a staff report from the Township of Strong regarding the 2-2-1 voting structure; and

Hereby direct staff to work with the SDMC Committee members to produce a report using Mayor Bryson's notes from the Tri-Council meeting.

Carried

Mayor Bryson, Councillor Ronholm and the Clerk Administrator met on May 27 to confirm the contents of the report.

Analysis:

The Sundridge and District Medical Centre Committee is governed under the shared service agreement dated May 25, 2016, for the purposes of *"operation and maintenance of the said Sundridge and District Medical Centre"*. It also states that *"all operating deficits and debt incurred by the Committee on behalf of the Sundridge and District Medical Centre shall be apportioned between each of the parties hereto on an apportionment of costs and follows:*

<i>Township of Strong</i>	<i>50%</i>
<i>Village of Sundridge</i>	<i>40%</i>
<i>Township of Joly</i>	<i>10%"</i>

Capital is not specifically addressed in the agreement, however historically all capital expenditures have been included in the budget and been apportioned according to this cost sharing model. The building and land is deeded to each municipality equally. This highlights an inequity on the ownership model of the building. For example:

Municipality	Capital Contribution Share	Implied Capital Investment	Share of Sale Proceeds (1/3 Each)	Gain/(Loss) Compared to Contribution
Strong	50%	\$500,000	\$333,333	(\$166,667)
Sundridge	40%	\$400,000	\$333,333	(\$66,667)
Joly	10%	\$100,000	\$333,333	+\$233,333
Total	100%	\$1,000,000	\$1,000,000	\$0

For every **\$1 million** of building value:

- Strong contributes **\$500,000** but receives **\$333,333**.
- Sundridge contributes **\$400,000** but receives **\$333,333**.
- Joly contributes **\$100,000** but receives **\$333,333**.

This means Joly receives approximately **3.33 times** its capital contribution back, while Strong and Sundridge receive less than their proportional investment.

This example highlights why municipalities often align one of the following:

1. Capital contributions and ownership shares (e.g., 50-40-10 contributions and 50-40-10 ownership); **or**
2. Equal ownership and equal capital contributions ($\frac{1}{3}$ each).

Having 50-40-10 capital funding with $\frac{1}{3}$ - $\frac{1}{3}$ - $\frac{1}{3}$ ownership creates a significant disconnect between who pays for the asset and who benefits from its residual value upon sale. This may be acceptable if the parties intentionally agree that equal ownership is more important than equal financial contribution, but it is not financially proportional.

Staff are not able to determine exactly how the contribution percentage was historically set although when you look at population and household numbers the 50-40-10 split is fairly consistent to this:

2021 Stats Canada Numbers				
	Population	Households	% of Pop	% of HH
Strong	1566	953	55.99	60.86
Sundridge	938	458	33.54	29.25
Joly	293	155	10.48	9.90
Total	2797	1566		

One of the key governance questions for the SDMC arrangement is whether each participating municipality should retain an equal vote on financial matters despite contributing significantly different amounts toward operating and capital costs.

Under the current agreement, each municipality has 2 members and *“the majority of the votes cast at a meeting of the Committee shall deem to be conclusive of all matters decided by the committee”*

A common principle of governance is that those bearing the greatest financial risk should have a proportionate voice in decisions affecting that risk.

Under the existing model:

Strong contributes **50% of costs** but controls only **33.3% of votes**.

Sundridge contributes **40% of costs** but controls only **33.3% of votes**.

Joly contributes **10% of costs** but controls **33.3% of votes**.

This creates a situation where Joly possesses voting influence that is substantially greater than its financial contribution.

Assume a \$1,000,000 capital project is proposed. If Strong opposes the project but Sundridge and Joly support it, the project could be approved by a 2-1 vote.

The result would be:

Strong becomes obligated to contribute \$500,000 under the current agreement.

Sundridge contributes \$400,000.

Joly contributes \$100,000.

In this scenario, municipalities responsible for only 50% of the project cost (Sundridge and Joly combined) could compel the municipality responsible for the other 50% to fund a project it opposed.

Municipality	Cost Share	Vote Share	Ratio of Vote to Cost
Strong	50%	33.3%	0.67
Sundridge	40%	33.3%	0.83
Joly	10%	33.3%	3.33

This means:

Joly has approximately 3.3 times more voting influence than its financial contribution would suggest; Strong has only about two-thirds of the voting influence relative to its financial responsibility; Sundridge has somewhat less voting influence than its financial responsibility.

This inequity highlights the following potential concerns:

1. Risk of Financial Decisions Being Made by Minority Contributors

A municipality contributing a relatively small share of costs may support expenditures that have a much greater financial impact on other partners.

2. Misalignment of Incentives

When voting authority is disconnected from financial responsibility, decision-makers may not experience the same level of financial consequence resulting from their decisions.

3. Long-Term Capital Planning Challenges

Municipalities responsible for the largest shares of future capital replacement costs may be reluctant to support an arrangement where major expenditures can be approved without their consent.

4. Perceived Fairness

Taxpayers in higher-contributing municipalities may question why their municipality pays a substantially larger share of costs while having no greater ability to influence spending decisions that affect the return on investment.

For the reasons outlined above, the Township of Strong is suggesting the option of a 2-2-1 Voting Structure, and a Capital contribution of 1/3-1/3-1/3. Under a 2-2-1 system there are 5 total votes, requiring either 3 votes (simple majority) or 4 votes (supermajority), depending on how the agreement is written.

Municipality	Cost Share	Equal Voting (1-1-1)	Weighted Voting (2-2-1)	Cost-Proportional Voting
Strong	50%	33.3%	40%	50%
Sundridge	40%	33.3%	40%	40%
Joly	10%	33.3%	20%	10%

Joly still receives influence above its 10% overall financial contribution, but the disparity is significantly reduced. The 2-2-1 model is the most balanced option between the current equal-voting structure and a fully weighted voting system.

Advantages:

Better Aligns Decision-Making with Community Scale and Service Impact;
Protects Larger Municipal Contributions to Operations;
Encourages Efficient Decision-Making;
Recognizes That Ownership and Governance Are Different Concepts;

Disadvantages:

Misalignment Between Capital Contribution and Control – Joly's capital is 1/3 but voting power is 10%;

Increased Risk of Perceived Taxpayer Inequity for Joly residents;

Without enhanced voting thresholds, major contributors could still be compelled to fund projects they oppose. If this voting change is considered, it would be recommended to update the SDMC Agreement to include conflict resolution and/or voting thresholds for difference types of decisions.

The Committee could consider amending the agreement to include that all major capital projects shall be unanimously approved.

Conclusion:

The KPMG 2021 Shared Services Delivery Report (Pg 23) states:

The concept of mutual benefit is crucial to the success of any shared service arrangement. At no time during the process, no partner should be able to clearly identify “winners” and “losers” and should be able to point to the benefit of the partnership. In some cases, one municipality may experience an increase in revenues as a result of sharing with another whereas the other will experience a decrease in operating costs. In the absence of mutual benefit, the relationship/arrangement is exposed to the risk of one side seeking to end it.

A local medical centre is a critical community asset that provides benefits extending well beyond the direct delivery of healthcare services. For rural municipalities, access to primary care is often a key factor in supporting residents, attracting new families, retaining seniors, and promoting long-term community sustainability. It would be beneficial to resolve the disparity as to not impact the operating of this important community asset moving forward.

Attachments:

Mayor Bryson's notes from the January 29, 2026 Tri-Council Meeting

CURRENT SDMC

AGREEMENT

(BOTH OPERATIONAL & CAPITOL)

<u>IWP</u>	<u>%CONTRI</u>	<u>VOTE</u>	<u>BUILDING OWNERSHIP</u>
STRONG	50	$\frac{1}{3}$	$\frac{1}{3}$
SUNDRIDGE	40	$\frac{1}{3}$	$\frac{1}{3}$
JOLY	10	$\frac{1}{3}$	$\frac{1}{3}$

INCLUDES
DEBT
TRANSFER

1 DEAL (FAIREST)

SDMC (most ⁹ PRACTICAL)

(CAPITAL)

TWP % CONTRI VOTE OWNERSHIP BUILDING

STRONG	$\frac{1}{3}$	$\frac{1}{3}$	$\frac{1}{3}$
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SUNDRIDGE	$\frac{1}{3}$	$\frac{1}{3}$	$\frac{1}{3}$
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JOLY	$\frac{1}{3}$	$\frac{1}{3}$	$\frac{1}{3}$
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(OPERATING)

STRONG	50?	40?	N/A
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SUNDRIDGE	40?	40?	N/A
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JOLY	10	20?	N/A
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*happy to assess in future based on real
usership.

STRONG
PROPOSED

GRACIOUSLY COMPROMISED

SDMC AGREEMENT

(WITHOUT PREJUDICE: "TENTATIVE")

CAPITAL & OPERATING

TWP	% CONTRI	VOTE	OWNERSHIP BUILDING
STRONG	50	40	1/3
SUNDRIDGE	40	40	1/3
JOLY	10	20	1/3



Corporation of the Village of Sundridge

Report Number: S2025-018
Date: October 8, 2025
To: Mayor, Deputy Mayor and Members of Council
From: Christine Hickey, Treasurer
Report Title: SDMC – Review of Number of Directors for Not for Profit

RECOMMENDATION

THAT Staff Report S2025-018 regarding SDMC – Review of Number of Directors for Not for Profit be received.

BACKGROUND

At the September 16, 2025 Sundridge and District Medical Centre Committee meeting the following resolution was passed:

Resolution #2025-106MC
Moved by: Jim Ronholm
Seconded by: Shawn Jackson

THAT the Sundridge and District Medical Centre Committee receive resolution R2025-225 from the Township of Strong;

AND THAT the respective Councils discuss Township of Strong Resolution R2025-225.

Resolution R2025-225 from the Township of Strong:

R2025-225

Moved By: Jeff McLaren Seconded by: Kevin Noaik

Be it resolved that the Council for the Township of Strong have hereby discussed the Sundridge & District Medical Centre Draft By-law and Articles of Incorporation; and

Hereby request 5 Directors: 2 – Village of Sundridge, 2 – Township of Strong, 1 – Township of Joly

Carried

ANALYSIS/OPTIONS

This report is to provide Council with information to assist in the discussion on Resolution R2025-225 from the Township of Strong. Staff reviewed applicable minutes and historical records as well as the KPMG Review of Shared Services.

Ownership of the Lands

In 1973 there appears to have been discussion that a medical centre facility was needed and that such a facility would be a necessity to the surrounding communities (Township of Strong and the Township of Joly). Although there is not a complete trail of the entire process, it was determined in 1974 that the best location would be where the Medical Centre is currently located.

As Council is aware the Medical Centre Lands and premise are jointly owned by each of the three municipalities with each municipality having a 33.333 percent interest. The lands are owned in this manner as they were **given in trust** from the Edgar family with the intent that they would be used for park purposes and monument grounds. Prior to the building of the Medical Centre permission to do so was obtained and was permitted as the facility would be a benefit to the community and it would still **belong to the three municipalities**.

Municipal Contributions

Staff are not able to determine exactly how the contribution percentage was set although when you look at population and household numbers the 50-40-10 split is fairly consistent to this. Currently, where the three municipalities share services all of the Committees and/or boards use the 50-40-10 split. This includes the Arena, Medical Centre, Recreation Committee.

In addition, Committees such as JBC or ACED all have one representative from each of the participating municipalities even though we contribute different amounts based on assessment or revenue generated.

As the SDMC explores transitioning to a Not for Profit, and in reviewing draft articles of incorporation and by-laws, a request was brought forward from the Township of Strong to reduce the Township of Joly vote to one (1) as they only contribute 10% of operating and capital budgets and based on this contribution amount should only have 1 vote. Once the transition to Not for Profit is completed, this would result in 5 directors (2 for Township of Strong, 2 for Village of Sundridge and 1 for Township of Joly).

As per the KPMG Review of Shared Services (page 23) one of the reasons that a municipality would consider shared services is for a Mutual Benefit:

The concept of mutual benefit is crucial to the success of any shared service arrangement. At no time during the process, no partner should be able to clearly identify “winners” and “losers” and should be able to point to the benefit of the partnership. In some cases, one municipality may experience an increase in revenues as a result of sharing with another whereas the other will experience a decrease in operating costs. In the absence of mutual benefit, the relationship/arrangement is exposed to the risk of one side seeking to end it.

As with any shared service municipal contributions can be calculated using different approaches. Staff have seen formulas based on total assessment base, population and households (just to name a few). Not often will a shared service be divided equally if not all of the comparables (i.e. population, assessment base) are not equal.

The KPMG Review of Shared Services was noted at the recent SDMC meeting as part of the reason the number of votes for each municipality is being discussed, page 28 states:

Review the cost allocation model within each agreement – it would appear all agreements have a cost apportionment model in place. However, it would appear that every agreement has a 50% - Township of Strong; 40% - Village of Sundridge; and 10% - Township of Joly with the exception of Fire Services (50%-50% split between the Village of Sundridge and the Township of Strong). This is not to suggest the allocation is incorrect for the services that the split pertains to but it may serve beneficial for all partners to ensure there is empirical evidence to support it versus a historical approach.

Review the governance model within each agreement – the current approach used within each agreement is decision making is split equally across the partnership. While having an equal number of members promotes equity across the partnership, it may also not be reflective of the financial contributions of each partner. The three municipalities may want to explore altering the governance model to be in line with the financial relationship within each agreement

Staff have looked at the medical centre budget over the last 5 years and provided details based on the current model (50-40-10), an equal contribution and a revised model (40-40-20). Also included is the cost per resident (population) and HH. The information is not intended to be a detailed review; it is only being provided for discussion.

In looking at population and household, the 50-40-10 cost allocation is still consistent with a small variance of five to seven percent.

2021 Stats Canada Numbers				
	Population	Households	% of Pop.	% of HH
TOS	1566	953	55.99	60.86
VOS	938	458	33.54	29.25
TOJ	293	155	10.48	9.90
	2797	1566		

Year	Total Medical Centre Costs	Capital Projects		TOS 50%	VOS 40%	TOJ 10%
2021	\$118,991.00	\$0.00		\$59,495.50	\$47,596.40	\$11,899.10
2022	\$158,602.00	\$1,250,000.00		\$79,301.00	\$63,440.80	\$15,860.20
2023	\$155,617.00	\$75,000.00	Engineer - Parking lot	\$77,808.50	\$62,246.80	\$15,561.70
2024	\$163,354.00	\$264,187.00	Addition of Parking Lot	\$81,677.00	\$65,341.60	\$16,335.40
2025	\$168,898.00	\$48,500.00	Remed. and renovation work	\$84,449.00	\$67,559.20	\$16,889.80
	\$765,462.00			\$382,731.00	\$306,184.80	\$76,546.20

Year	Total Medical Centre Costs	Capital Projects		TOS 40%	VOS 40%	TOJ 20%
2021	\$118,991.00	\$0.00		\$47,596.40	\$47,596.40	\$23,798.20
2022	\$158,602.00	\$1,250,000.00		\$63,440.80	\$63,440.80	\$31,720.40
2023	\$155,617.00	\$75,000.00	Engineer - Parking lot	\$62,246.80	\$62,246.80	\$31,123.40
2024	\$163,354.00	\$264,187.00	Addition of Parking Lot	\$65,341.60	\$65,341.60	\$32,670.80
2025	\$168,898.00	\$48,500.00	Remed. and renovation work	\$67,559.20	\$67,559.20	\$33,779.60
	\$765,462.00			\$306,184.80	\$306,184.80	\$153,092.40

Year	Total Medical Centre Costs	Capital Projects		Total Budget 33.33%
2021	\$118,991.00	\$0.00		\$39,663.67
2022	\$158,602.00	\$1,250,000.00		\$52,867.33
2023	\$155,617.00	\$75,000.00	Engineer - Parking lot	\$51,872.33
2024	\$163,354.00	\$264,187.00	Addition of Parking Lot	\$54,451.33
2025	\$168,898.00	\$48,500.00	Remed. and renovation work	\$56,299.33
	\$765,462.00			\$255,154.00

Year	Cost per Pop TOS	Cost per Pop VOS	Cost per Pop TOJ	Cost per HH TOS	Cost per HH VOS	Cost per HH TOJ
2021	\$37.99	\$50.74	\$40.61	\$62.43	\$103.92	\$76.77
2022	\$50.64	\$67.63	\$54.13	\$83.21	\$138.52	\$102.32
2023	\$49.69	\$66.36	\$53.11	\$81.65	\$135.91	\$100.40
2024	\$52.16	\$69.66	\$55.75	\$85.71	\$142.67	\$105.39
2025	\$53.93	\$72.02	\$57.64	\$88.61	\$147.51	\$108.97
	\$48.88	\$65.28	\$52.25	\$80.32	\$133.71	\$98.77

OPTIONS

This report is to assist Council in the discussion of Township of Strong Resolution R2025-225.

FINANCIAL CONSIDERATION

At this time there are no financial considerations.

ATTACHMENTS

N/A



Corporation of the Village of Sundridge

Report Number: S2025-028
Date: December 10, 2025
To: Mayor, Deputy Mayor and Members of Council
From: Christine Hickey, Treasurer
Report Title: SDMC – Review of Number of Directors for Not for Profit

RECOMMENDATION

THAT Staff Report S2025-0XX regarding SDMC – Review of Number of Directors for Not for Profit be received.

AND THAT _____

BACKGROUND

At the November 18, 2025 Sundridge and District Medical Centre Committee meeting the following resolution from the Township of Strong was received:

R2025-313

Moved By: Marianne Stickland

Seconded by: Jeff McLaren

Be it resolved that the Council for the Township of Strong hereby receive and read the draft correspondence prepared to be presented to Sundridge & District Medical pursuant to resolution R2025-286; and

If there is no resolution by the SDMC that is acceptable to members on November 18th regular meeting, Strong will pursue arbitration.

ANALYSIS/OPTIONS

This report is to provide Council with background details on this matter. At this time, the discussion on the Not for Profit transition is focusing on the Number of Directors. It is also important to note that a Not for Profit organization is legislated by the Ontario Not-for-Profit Corporations Act, not the Municipal Act.

Currently the Township of Joly and the Village of Sundridge are in agreeance that the number of Directors should remain as 2 for each municipality. The Township of Strong is requesting that this be 2 for Sundridge, 2 for Strong and 1 for Joly.

Currently, where the three municipalities share services all of the Committees and/or boards have 2 members from each municipality and use the 50-40-10 model.. This includes the Arena, Medical Centre and Recreation Committee.

At the May 29, 2025 Tri Council Meeting the following resolution was passed which provided the authorization to look into the process to transition into a Not for Profit Organization:

Resolution #TRI-2025-020
Moved By: Justine Leveque
Seconded By: Luke Preston

THAT the Council for The Village of Sundridge supports the reorganization of the Sundridge and District Medical Centre Committee to a Not for Profit entity,

AND THAT the Recording Secretary (or designate) for the Sundridge and District Medical Centre Committee be directed to work with Larry Crossan, Lexcor Business Lawyers on draft articles of incorporation for Not for Profit and by-laws for discussion and direction by the SDMC Committee;

AND THAT the draft by-laws be based on current structure and agreements for the establishment of the Not-for-Profit entity.

It is important to note that the same resolution was passed by The Township of Strong and the Township of Joly.

At the October 8, 2025 Village of Sundridge Council Meeting, Council was provided with Staff Report S2025-018 – Review of Number of Directors for Not for Profit. This report gave a background to the Medical Centre Committee and details on the shared costs. The reason for this report was to provide Council direction to the medical Centre Committee on how they would like to proceed with the Number of Directors for each municipality.

Council passed the following resolution:

Resolution #2025-255

Moved By: Fraser Williamson

Seconded By: Vicki Whitmell

THAT Council receive Staff Report S2025-018, dated October 8, 2025, regarding SDMC – Review of Number of Directors for Not For Profit be received,

AND THAT Council would like to keep the member voting representation of 2 Strong -2 Sundridge -2 Joly for the number of Directors for the Not for Profit.

At the October 21, 2025 Medical Centre Committee Meeting, the following motion was considered but was defeated:

Resolution #2025-111MC

Moved By: Jim Ronholm

Seconded By: Budd Brown

THAT the Sundridge and District Medical Centre Committee receive the draft By-Laws;

AND THAT the Articles of Corporation be modified to included 5 directors being 2 for Township of Strong, 2 for Village of Sundridge and 1 for Township of Joly.

Key Points

Staff are not able to determine exactly how the contribution percentage was set although when you look at population and household numbers the 50-40-10 split is fairly consistent to this. Currently, where the three municipalities share services all of the Committees and/or boards use the 50-40-10 split with 2 members from each municipality, this includes the Arena, Medical Centre, Recreation Committee.

As with any shared service municipal contributions can be calculated using different approaches. Staff have seen formulas based on total assessment base, population and households (just to name a few). Not often will a shared service be divided equally if not all of the comparables (i.e. population, assessment base) are not equal.

As per the KPMG Review of Shared Services (page 23) one of the reasons that a municipality would consider shared services is for a Mutual Benefit:

The concept of mutual benefit is crucial to the success of any shared service arrangement. At no time during the process, no partner should be able to clearly identify “winners” and “losers” and should be able to point to the benefit of the

partnership. In some cases, one municipality may experience an increase in revenues as a result of sharing with another whereas the other will experience a decrease in operating costs. In the absence of mutual benefit, the relationship/arrangement is exposed to the risk of one side seeking to end it.

The KPMG Review of Shared Services was noted at the recent SDMC meeting as part of the reason the number of votes for each municipality is being discussed, page 28 states:

Review the cost allocation model within each agreement – it would appear all agreements have a cost apportionment model in place. However, it would appear that every agreement has a 50% - Township of Strong; 40% - Village of Sundridge; and 10% - Township of Joly with the exception of Fire Services (50%-50% split between the Village of Sundridge and the Township of Strong). This is not to suggest the allocation is incorrect for the services that the split pertains to but it may serve beneficial for all partners to ensure there is empirical evidence to support it versus a historical approach.

Review the governance model within each agreement – the current approach used within each agreement is decision making is split equally across the partnership. While having an equal number of members promotes equity across the partnership, it may also not be reflective of the financial contributions of each partner. The three municipalities may want to explore altering the governance model to be in line with the financial relationship within each agreement

Staff have looked at the medical centre budget over the last 5 years and provided details based on the current model (50-40-10), an equal contribution and a revised model (40-40-20). Also included is the cost per resident (population) and HH. The information is not intended to be a detailed review; it is only being provided for discussion.

In looking at population and household, the 50-40-10 cost allocation is still consistent with a small variance of five to seven percent.

Based on the tables below, if the total members and contribution amounts are being discussed, time should be taken to review in full and what impacts current and proposed changes will have for each municipality.

2021 Stats Canada Numbers				
	Population	Households	% of Pop.	% of HH
TOS	1566	953	55.99	60.86
VOS	938	458	33.54	29.25
TOJ	293	155	10.48	9.90
	2797	1566		

Year	Cost per Pop TOS	Cost per Pop VOS	Cost per Pop TOJ	Cost per HH TOS	Cost per HH VOS	Cost per HH TOJ
2021	\$37.99	\$50.74	\$40.61	\$62.43	\$103.92	\$76.77
2022	\$50.64	\$67.63	\$54.13	\$83.21	\$138.52	\$102.32
2023	\$49.69	\$66.36	\$53.11	\$81.65	\$135.91	\$100.40
2024	\$52.16	\$69.66	\$55.75	\$85.71	\$142.67	\$105.39
2025	\$53.93	\$72.02	\$57.64	\$88.61	\$147.51	\$108.97
	\$48.88	\$65.28	\$52.25	\$80.32	\$133.71	\$98.77

OPTIONS

This report is to assist Council in the discussion of Township of Strong Resolution R2025-313.

FINANCIAL CONSIDERATION

At this time there are no financial considerations.

ATTACHMENTS

N/A



Corporation of the Village of Sundridge

Report Number: S2025-004
Date: March 18, 2025
To: Chair and Members of the Sundridge & District Medical Centre Committee
From: The Village of Sundridge Administration
Report Title: **SDMCC - Options for Reorganization**

RECOMMENDATION

THAT Staff Report S2025-004 dated March 18, 2025 regarding Sundridge & District Medical Centre Committee – Options for Reorganization be received;

AND THAT the Committee _____

BACKGROUND

At the February 18, 2025 Regular Meeting of the Sundridge & District Medical Centre Committee, the following motion was passed by Resolution:

C7a) Nancy Millar, Clerk Administrator (for Sundridge)
Re: Medical Center Facility - Managing Director (verbal)

Resolution #

Moved By: Justine Leveque

Seconded By: Budd Brown

THAT the Sundridge and District Medical Centre Committee receive the report from Nancy Millar, Clerk Administrator (Sundridge) regarding the need for a Managing Director at the Medical Centre Facility;

AND THAT the Sundridge and District Medical Centre Committee request that the Recording Secretary or Designate prepare a report that provides details on the process for incorporation and a proposed job description for a Facility Manager Position;

AND THAT the 2025 draft Medical Centre Budget include an amount for a Facility Manager Position.

Recorded Vote:	For	Against	Abstain
Brown, Budd	x		
Bryson, Tim	x		
Jackson, Shawn	x		
Leveque, Justine	x		
Ronholm, Jim	x		
Bryson, Tom	x		
CARRIED			

ANALYSIS

Administration Staff initiated research into the various options for reorganization of the SDMCC. Staff sought the opportunity to have a pre-consultation with a corporate solicitor for a nominal fee in order to obtain a starting point regarding the various options that may be available for the Committee to consider with regard to the reorganization of the SDMCC. Staff were able to have a consultation with a Corporate Solicitor, at no cost, and gained valuable insight into the options that are available.

The following is the information provided by the Solicitor for reorganizational consideration:

1. Not-for-Profit Corporation – A not-for-profit corporation (“NFPC”) has all the positives of a business corporation and overcomes the negatives. It most certainly constitutes a separate legal entity and insulates the members from any liabilities. Each of the Municipalities would be a “member” (rather than a shareholder) and it is very easy to add or remove members as the need arises. Like a regular corporation, the members elect directors, and the directors govern the NFPC. In effect, your existing committee can become the board of directors of the NFPC. Unlike a regular corporation, it is not expected to earn a profit. And even if any of its activities do generate a profit, if they are used to further its objects, they will not be taxed. For context, all community health centres are set up as NFPCs. And while it may not be an immediate objective, an NFPC can become a registered charity. Lastly, as you may know, many government and other grant programs will only donate to NFPCs.
2. Partnership – It would be easy to set up a partnership between The Village of Sundridge, The Township of Joly, and The Township of Strong (together, the “Municipalities”) and the partnership can certainly be an employer. However, I don’t believe it is an ideal solution because it does not constitute a separate legal entity – each partner remains jointly and severally liable. Furthermore, partnership is defined as “carrying on a business in common with a view to profit” and it is certainly arguable that the Entity’s activities will not constitute a business and are not expected to make a profit.

3. Limited Partnership – A limited partnership would overcome the problem of joint and several liability but does not change the underlying expectation of carrying on a business in common with a view to profit and is a more complicated structure that would require the creation of a corporate general partner in addition to the Municipalities being the limited partners.
4. Business Corporation – The upside to a business corporation is that they are relatively quick and simple to set up and manage. The downside is that they are intended to be used to carry on a business. Furthermore, while share structures can be simple and flexible, the Municipalities will be owning share capital which will never pay dividends or provide any return.
5. Joint Venture – Most joint ventures are really either a partnership or a jointly-owned business corporation. And sometimes they are simply contractual or strategic relationships, but they are not a separate type of entity.

FINANCIAL CONSIDERATION

The Solicitor provided the following additional information pertaining to the Not For Profit Corporation:

1. The NFPC can employ the NP and other staff.
2. The NFPC would not have to hire a Director or Supervisor, but it can if it wants to. An NFPC is managed by a board of directors which are elected by the members. In your situation, when the NFPC is established, there would be three members and they can decide how many directors each member should elect – ie 1, 2 or 3. This board of directors can be your existing committee. The board of directors then, generally, appoints officers – which can have titles like Chair, CEO, President, Treasurer, Secretary, Executive Director, etc. The officers do the more “day-to-day” work of the NFPC, often including supervision of employees. With many NFPCs, the officers are also on the board of directors and often do so as volunteers, but officers can also be hired independent of the board of directors.
3. Subject to any other sources of funding, the three municipalities, as members, would contribute funds to cover the NFPC’s expenses (similar to current funding model established through by-laws and agreements.
4. The process is relatively quick and simple:
 - a. Decide on a name, make sure it is available, decide on the objects/purposes of the NFPC and pick the first directors, (a limit of is suggested initially). This information must go in the application for

incorporation. Once approved by the parties, we file the application electronically and generally get it back same day. At this point, the NFPC exists. The only delays are however long it takes the parties to make decisions.

- b. Once the NFPC exists, we need to organize it. The biggest part of this step is developing the by-laws, which covers everything from who are the members, how are directors and officers determined, etc. Unlike a business corporation where most matters are covered by the legislation, an NFPC's by-laws are crucial to its governance. With a bit of initial guidance, we can provide a draft within a week or two, but then it will be in the parties' court for feedback and decisions.
- c. Once the organization is complete, we will file the initial return, provide registers and ledgers and an electronic minute book.

The filing fees are \$155 and the name search is \$50, but the legal fees will be in the range of \$3,000 to cover all of the steps and advice along the way.

The legal fees for a business corporation are only about \$1,500 but that is because the documentation and steps are much more standardized than an NFPC.

If the committee would like to ask the Solicitor any questions or request any other information, he most certainly would make himself available.

CONCLUSION

The Sundridge & District Medical Centre Committee should decide on the path forward for their reorganization. Other items to consider after a direction has been made, is to work with the Ministry of Health to confirm and verify the name change regarding the 'Community Sponsors' funding agreements, and, the additional personnel that will be need at the medical centre (a job description will be created once the role is defined).

Nancy Millar

From: Hesham Jabr <hjabr@intodash.com>
Sent: July 15, 2026 11:24 AM
To: Nancy Millar
Subject: Re: FW: [Spam] Exploring Rideshare Support for South River and Sundridge.

Good morning Nancy,

Thank you for the update. I appreciate you bringing this forward to Council for consideration.

Please feel free to let me know if there is any additional information I can provide in advance of the August 19th meeting that may be helpful for Council's review.

I look forward to hearing from you after the meeting.

Thank you,

Sander (Hesham) Jabr

On Tue, Jul 14, 2026 at 12:22 PM Nancy Millar <clerk@sundridge.ca> wrote:

Good Afternoon Sander,

I am going to place this information on Council's next agenda (August 19th) to see if Council would like to continue the conversation on exploring a rideshare possibility here in Sundridge. I will follow up with you afterwards to advise of their decision.

Sincerely,

Nancy Millar

Nancy Millar, Dipl. M.A.

Clerk Administrator

Village of Sundridge

clerk@sundridge.ca

Phone 705-384-5316 Fax 705-384-7874

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From: Hesham Jabr <hjabr@intodash.com>
Sent: July 13, 2026 9:10 AM
To: Nancy Millar <clerk@sundridge.ca>
Subject: Re: FW: [Spam] Exploring Rideshare Support for South River and Sundridge.

Good morning Nancy,

I hope you are doing well. I wanted to kindly follow up on my previous email and see if you have had a chance to review the points I shared.

I look forward to hearing from you when you have a chance.

Thank you,

Sander (Hesham) Jabr

On Fri, Jul 3, 2026 at 7:01 PM Hesham Jabr <hjabr@intodash.com> wrote:

Hello Nancy,

Thank you for email.

To add a more information, our interest in Sundridge is based on the fact that smaller communities often face transportation gaps that are difficult to solve through a standard urban rideshare model alone.

From our perspective, a practical approach would first require understanding the local priorities, such as whether the main need is local trips within the community, regional travel between nearby communities, access to services, or connections to broader transportation planning.

For smaller communities, municipal collaboration can be important in areas such as local awareness, helping identify priority needs, connecting with community stakeholders, and understanding whether there is enough demand to support a realistic service model.

Our long-term interest is to build a responsible regional rideshare network, starting from our approved launch areas and gradually evaluating nearby communities where there is clear need, local alignment, and operational feasibility.

At this stage, it would be helpful to understand Sundridge's perspective on:

- the main transportation gaps you are seeing locally
- whether the need is mostly local, regional, or connected to broader transit planning
- whether Sundridge is considering this independently or mainly in coordination with South River
- what type of municipal collaboration you believe would be most useful at the planning stage

I would be happy to continue by email and answer any specific questions you may have.

Have a great weekend,

Kind regards,

Sander (Hesham) Jabr

On Fri, Jul 3, 2026 at 9:54 AM Nancy Millar <clerk@sundridge.ca> wrote:

Hello Sander,

Thank you. Yes, we would like to know more about everything you mentioned in the last paragraph of your email below.

Sincerely,

Nancy Millar

Nancy Millar, Dipl. M.A.

Clerk Administrator

Village of Sundridge

clerk@sundridge.ca

Phone 705-384-5316 Fax 705-384-7874

www.sundridge.ca

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From: Hesham Jabr <hjabr@intodash.com>

Sent: July 3, 2026 9:37 AM

To: Nancy Millar <clerk@sundridge.ca>

Subject: Re: FW: [Spam] Exploring Rideshare Support for South River and Sundridge.

Good morning Nancy,

Thank you for your email.

IntoDash Inc. is an Ontario-based rideshare platform preparing to launch from the North Bay area. Our current application under the Ontario rideshare framework related to the Northlander phase is under review and includes North Bay and Callander.

Our interest in Sundridge and the broader Almaguin area comes from the transportation challenges we understand exist in smaller and rural communities, where traditional transportation options can be limited.

We also noted that the Village of Sundridge has shown support for the South River rideshare initiative, which suggests that local and regional transportation access is an important issue for the community.

At this stage, we are exploring whether there may be a practical future opportunity for IntoDash to support local mobility needs in coordination with municipalities. Any future expansion would need to be approached carefully and would depend on regulatory approval, insurance readiness, operational capacity, local demand, and municipal collaboration.

To make sure I provide the most useful information, could you let me know what you would be most interested in learning more about? For example, our company background, launch status, future regional interest, or how IntoDash may approach smaller-community transportation needs.

Kind regards,

Sander (Hesham) Jabr

On Fri, Jul 3, 2026 at 9:08 AM Nancy Millar <clerk@sundridge.ca> wrote:

Good Morning Sander,

Would you be able to provide more information?

Sincerely,

Nancy Millar

Nancy Millar, Dipl. M.A.

Clerk Administrator

Village of Sundridge

clerk@sundridge.ca

Phone 705-384-5316 Fax 705-384-7874

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From: Sundridge Admin <admin@sundridge.ca>
Sent: July 3, 2026 8:38 AM
To: Nancy Millar <clerk@sundridge.ca>
Subject: Fw: [Spam] Exploring Rideshare Support for South River and Sundridge.

From: Hesham Jabr <hjabr@intodash.com>
Sent: Thursday, July 02, 2026 1:59 PM
To: info@southriver.ca <info@southriver.ca>
Cc: Sundridge Admin <admin@sundridge.ca>
Subject: [Spam] Exploring Rideshare Support for South River and Sundridge.

Hello,

I hope you are doing well.

My name is Sander (Hesham) Jabr, Founder and CEO of IntoDash Inc. We are an Ontario-based rideshare platform preparing to launch from North Bay.

I am writing to introduce IntoDash to the Village of South River and the Village of Sundridge. As IntoDash is rooted in the North Bay region, the surrounding Almaguin communities are naturally part of our future growth considerations.

We have been studying the area and have identified some transportation challenges that may require a practical, locally coordinated approach. Some of these challenges may be better addressed through collaboration with municipalities, especially where traditional transportation options are limited.

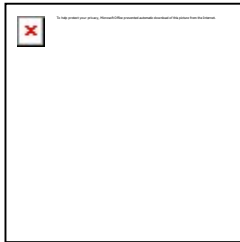
At this stage, my intention is not to disrupt any existing local process or initiative, but simply to open a written conversation in case IntoDash's platform, future operations, or local transportation approach may be helpful.

We are approaching this carefully and would not want to overpromise service availability before confirming licensing, insurance, operational readiness, and local demand.

I would be happy to continue the discussion by email and share a short written overview if helpful.

Kind regards,

Sander (Hesham) Jabr



Sander (Hesham) Jabr

Founder and CEO

IntoDash Inc.

+1 (705) 825-1865

Hjabr@intodash.com

222 Main St E., North Bay, ON P1B 1B1



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Sander (Hesham) Jabr

Founder and CEO

IntoDash Inc.

+1 (705) 825-1865

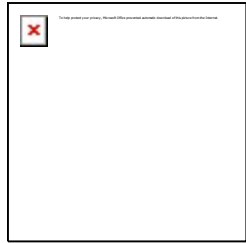
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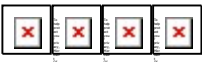
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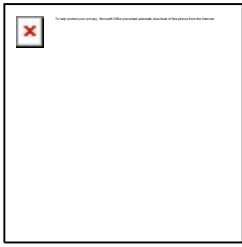
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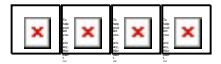


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Village of Sundridge
Budgetary Control
For the Period 2026-01-01 - 2026-07-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
REVENUE					
G-140-084-0790 - RAILWAY TAXATION	0.00	0.00	2,098.00	-2,098.00	-100.00
G-150-060-0760 - MUNICIPAL LEVY	2,319,991.31	2,319,991.31	0.00	2,319,991.31	0.00
G-150-060-0761 - MUNICIPAL SUPPLEMENTAL	0.00	0.00	7,000.00	-7,000.00	-100.00
G-150-060-0762 - EDUC.TAX LEVY - ENGLISH PUBLIC	0.00	-112,761.20	225,522.00	-338,283.20	-150.00
G-150-060-0763 - EDUC. TAX LEVY - FRENCH PUBLIC	-2,926.78	-2,926.78	11,707.00	-14,633.78	-125.00
G-150-060-0764 - EDUC.TAX LEVY - ENGLISH SEPARATE	0.00	-15,643.50	31,287.00	-46,930.50	-150.00
G-150-060-0765 - EDUC TAX LEVY - FRENCH SEPARATE	0.00	-13,457.60	26,915.00	-40,372.60	-150.00
G-150-060-0767 - RES USERS SEWER SERVICE CHARGE	108,284.18	211,660.90	205,132.00	6,528.90	3.18
G-150-070-0747 - 30 YR FRT CHGE SEWER CAP WRKS 104	52,135.69	107,087.55	112,653.00	-5,565.45	-4.94
G-150-070-0767 - STRONG TWP SEWER SERVICE	0.00	6,520.64	13,043.00	-6,522.36	-50.01
G-150-070-0768 - STRONG SEWER PENALTY	67.57	604.92	940.00	-335.08	-35.65
G-151-000-0768 - INTEREST TAX ARREARS REVENUE	3,317.51	17,523.28	30,000.00	-12,476.72	-41.59
G-160-060-0767 - COMMERCIAL SEWER USERS CHGE 106	51,555.27	103,110.41	103,515.00	-404.59	-0.39
G-170-080-0500 - TRANSFER FROM ELECTION RESERVE	0.00	0.00	11,300.00	-11,300.00	-100.00
G-190-074-0841 - BANK/INVESTMENT INTEREST	0.00	14,113.69	28,000.00	-13,886.31	-49.59
G-190-074-0848 - DIVIDEND LAKELAND POWER	0.00	18,300.00	36,600.00	-18,300.00	-50.00
G-190-075-0105 - PENNY ROUNDING ACCOUNT	0.00	-0.36	0.00	-0.36	0.00
G-190-075-0800 - MISCELLANEOUS REVENUE	65.00	1,035.50	2,000.00	-964.50	-48.22
G-190-075-0801 - TAX CERTIFICATES	110.00	1,650.00	1,500.00	150.00	10.00
G-190-075-0802 - BURIAL PERMIT FEES	210.00	360.00	600.00	-240.00	-40.00
G-190-075-0803 - DOG TAGS	0.00	770.00	1,000.00	-230.00	-23.00
G-190-075-0805 - BUSINESS LICENCES	0.00	0.00	1,000.00	-1,000.00	-100.00
G-190-075-0806 - LOTTERIES	0.00	0.00	250.00	-250.00	-100.00
G-190-075-0809 - ZONING CERTIFICATES	0.00	600.00	600.00	0.00	0.00
G-190-075-0811 - BANK CHARGES NSF CHQS - OTHERS	0.00	75.00	200.00	-125.00	-62.50
G-190-075-0814 - ADMINISTRATION JOINT SERVICES	1,710.00	11,970.00	26,920.00	-14,950.00	-55.53
G-190-075-0817 - SALE SUNDRIDGE PRODUCT	0.00	0.00	15.00	-15.00	-100.00
G-190-075-0822 - TRAILER/SEWER PERMITS	0.00	200.00	400.00	-200.00	-50.00
G-190-075-0852 - PARKING TICKET FINES	0.00	80.00	150.00	-70.00	-46.67
G-190-075-0857 - COURT FINES	0.00	0.00	50.00	-50.00	-100.00
G-190-075-0858 - AMPS PENALTIES	0.00	300.00	1,500.00	-1,200.00	-80.00
G-190-075-0876 - BLUE BOX-RECYCLING	0.00	111.51	100.00	11.51	11.51
G-190-075-0878 - LIONS DONATION TO MESSAGE BOARD	0.00	0.00	240.00	-240.00	-100.00
G-190-081-0210 - PROVINCIAL FUNDING - OMPF	0.00	298,600.00	597,200.00	-298,600.00	-50.00
G-191-081-2110 - Ontario Cannabis Funding	0.00	0.00	1,500.00	-1,500.00	-100.00
G-200-080-0910 - PROVINCIAL GRANT- GENERAL	0.00	50,000.00	0.00	50,000.00	0.00

Village of Sundridge
Budgetary Control
For the Period 2026-01-01 - 2026-07-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
G-281-080-0919 - PROVINCIAL OFFENCES REVENUE	0.00	0.00	1,000.00	-1,000.00	-100.00
G-282-085-0833 - CEMC CONTRIBUTION - TOWNSHIP OF	0.00	50.00	5,000.00	-4,950.00	-99.00
G-282-085-0925 - CEMC CONTRIBUTION - VILLAGE SOUTH	0.00	0.00	5,000.00	-5,000.00	-100.00
G-282-085-0930 - CEMC CONTRIBUTION - TOWNSHIP OF	0.00	0.00	5,000.00	-5,000.00	-100.00
G-282-085-0935 - CEMC CONTRIBUTION - VILLAGE OF	0.00	0.00	5,000.00	-5,000.00	-100.00
G-300-080-0923 - ARENA REIMB. - COURT SECURITY GRANT	0.00	0.00	-22,115.00	22,115.00	100.00
G-300-080-0924 - PROV. GRANT - POLICING COURT	0.00	5,992.56	22,791.00	-16,798.44	-73.71
G-300-080-0925 - OPP DETACHMENT REVENUE	0.00	0.00	700.00	-700.00	-100.00

TRANSPORTATION SERVICES - REVENUE

G-350-080-0912 - PROVINCIAL GRANT - OCIF FORMULA	0.00	91,898.00	223,900.00	-132,002.00	-58.96
G-350-080-0915 - PROVINCIAL GRANT - MTO POTHOLE	0.00	38,000.00	38,000.00	0.00	0.00
G-350-085-0931 - CNR STRONG PTN-stopped using '25	0.00	0.00	2,200.00	-2,200.00	-100.00
G-350-086-0842 - MISC ROAD REVENUE	0.00	0.00	96,750.00	-96,750.00	-100.00
G-350-086-0849 - FEDERAL GRANT - CCBF (GAS TAX	0.00	0.00	52,100.00	-52,100.00	-100.00

ENVIRONMENTAL SERVICES - REVENUE

G-410-089-0844 - TRANSFER FROM - SEWER RESERVE	0.00	0.00	33,293.00	-33,293.00	-100.00
G-410-341-1456 - ENV - RECYCLING - REIMBURSEMENT	0.00	3,543.21	0.00	3,543.21	0.00
G-710-076-0860 - PARK - DONATION FOR TREES	0.00	0.00	200.00	-200.00	-100.00
G-710-076-0864 - PROVINCIAL FUNDING - NOHFC GRANT	0.00	0.00	119,896.00	-119,896.00	-100.00
G-710-076-0865 - SPLASH PAD - RESERVE	0.00	0.00	2,000.00	-2,000.00	-100.00
G-710-076-0895 - PARK - STRONG PLAYGROUND	0.00	0.00	250.00	-250.00	-100.00
G-710-077-0873 - SENIORS ROOM RENTAL	703.17	4,922.19	8,438.00	-3,515.81	-41.67
G-710-077-0874 - LIBRARY ROOM RENTAL	773.31	5,413.17	9,281.00	-3,867.83	-41.67

PLANNING AND DEVELOPMENT - REVENUE

G-910-079-0825 - ZONING CHARGES	0.00	0.00	100.00	-100.00	-100.00
G-910-079-0827 - MISCELLANEOUS PLANNING REVENUE	0.00	0.00	500.00	-500.00	-100.00
G-990-999-9000 - OPENING SURPLUS (FOR BUDGET ONLY)	0.00	0.00	185,539.00	-185,539.00	-100.00
Revenue Totals:	<u>2,535,996.23</u>	<u>3,169,694.40</u>	<u>2,275,760.00</u>	<u>893,934.40</u>	<u>39.28</u>

School Boards

G-200-091-0758 - TSF TO SCHOOL BOARD - FRENCH PUBLIC	0.00	2,926.78	11,707.00	8,780.22	75.00
G-200-091-0759 - TSF TO SCHOOL BOARD - FRENCH	0.00	0.00	26,915.00	26,915.00	100.00
G-200-091-0761 - TSF TO SCHOOL BOARD - ENGLISH	0.00	0.00	31,287.00	31,287.00	100.00
G-200-091-0762 - TSF TO SCHOOL BOARD - ENGLISH	0.00	0.00	225,522.00	225,522.00	100.00

Village of Sundridge
Budgetary Control
For the Period 2026-01-01 - 2026-07-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
Council					
G-200-111-1110 - COUNCIL - SALARIES AND WAGES	13,887.40	60,559.09	83,324.00	22,764.91	27.32
G-200-111-1210 - COUNCIL - EMPLOYER COSTS	675.06	3,228.60	5,500.00	2,271.40	41.30
G-200-111-1540 - COUNCIL - TRAVEL	0.00	1,077.84	500.00	-577.84	-115.57
G-200-111-1546 - COUNCIL -	0.00	7,369.17	5,000.00	-2,369.17	-47.38
G-200-111-1555 - COUNCIL - OTHER SERVICES	233.49	6,627.44	17,000.00	10,372.56	61.02
G-200-111-1562 - COUNCIL - ELECTION EXPENSES	5,037.12	6,363.94	15,000.00	8,636.06	57.57
G-200-111-1615 - COUNCIL - INSURANCE	0.00	1,927.80	1,927.00	-0.80	-0.04
ADMINISTRATION					
G-200-121-1110 - ADMIN - SALARIES AND WAGES	38,808.60	206,648.18	350,000.00	143,351.82	40.96
G-200-121-1210 - ADMIN - EMPLOYER COSTS	11,144.26	61,603.99	90,000.00	28,396.01	31.55
G-200-121-1440 - ADMIN - MATERIALS AND SUPPLIES	595.61	2,143.46	6,200.00	4,056.54	65.43
G-200-121-1445 - ADMIN - IT SERVICES	1,028.85	7,094.06	15,000.00	7,905.94	52.71
G-200-121-1450 - ADMIN - CONTRACTED SERVICES	1,923.26	19,739.12	30,000.00	10,260.88	34.20
G-200-121-1451 - ADMIN - ACCESSIBILITY COST	0.00	0.00	100.00	100.00	100.00
G-200-121-1510 - ADMIN - STATIONERY & SUPPLIES	0.00	414.88	2,500.00	2,085.12	83.40
G-200-121-1511 - ADMIN - OFFICE EQUIPMENT	176.02	830.75	6,000.00	5,169.25	86.15
G-200-121-1515 - ADMIN - POSTAGE	59.71	1,449.40	3,000.00	1,550.60	51.69
G-200-121-1525 - ADMIN - HEAT/HYDRO	630.82	6,163.54	11,500.00	5,336.46	46.40
G-200-121-1535 - ADMIN - TELEPHONE	311.17	2,185.98	4,000.00	1,814.02	45.35
G-200-121-1538 - ADMIN - WEBSITE/SOFTWARE LICENCES	0.00	3,536.16	600.00	-2,936.16	-489.36
G-200-121-1540 - ADMIN - TRAVEL/MEALS	0.00	0.00	200.00	200.00	100.00
G-200-121-1545 - ADMIN - MEMBERSHIP FEES	10.17	2,646.02	3,500.00	853.98	24.40
G-200-121-1546 - ADMIN - TRAINING COURSES	854.79	2,804.22	6,000.00	3,195.78	53.26
G-200-121-1550 - ADMIN - ADVERTISING	0.00	281.37	250.00	-31.37	-12.55
G-200-121-1555 - ADMIN - OTHER SERVICES	0.00	0.00	500.00	500.00	100.00
G-200-121-1565 - ADMIN - WATER TESTING	0.00	69.92	300.00	230.08	76.69
G-200-121-1569 - ADMIN - RESERVE TRANSFER	0.00	0.00	15,589.00	15,589.00	100.00
G-200-121-1610 - ADMIN - AUDIT & LEGAL	0.00	22,203.17	47,000.00	24,796.83	52.76
G-200-121-1612 - ADMIN - INSURANCE DEDUCTIBLE - LEGAL	0.00	0.00	1,000.00	1,000.00	100.00
G-200-121-1614 - ADMIN - TAXES	0.00	1,469.18	3,100.00	1,630.82	52.61
G-200-121-1615 - ADMIN - INSURANCE	0.00	61,324.56	63,255.00	1,930.44	3.05
G-200-121-1620 - FINANCIAL EXPENSES - TAX WRITE OFF	0.00	0.00	5,000.00	5,000.00	100.00
G-200-121-1625 - FINANCIAL EXPENSES - BANK SERVICE	0.00	3,006.69	4,500.00	1,493.31	33.18
G-200-121-1632 - RBC LOAN INTEREST	0.00	1,799.95	2,682.00	882.05	32.89
G-200-121-1633 - RBC LOAN PRINCIPAL	0.00	25,156.01	55,722.00	30,565.99	54.85

Village of Sundridge
Budgetary Control
For the Period 2026-01-01 - 2026-07-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
G-200-121-1635 - ADMIN - CAPITAL EXPENDITURE	12,535.81	22,409.69	40,000.00	17,590.31	43.98
G-200-121-1645 - OTHER TRANSFERS AND DONATIONS	0.00	3,006.00	5,700.00	2,694.00	47.26
G-200-121-1659 - MPAC - ASSESSMENT SERVICES	4,642.26	13,926.78	18,570.00	4,643.22	25.00
G-200-121-1715 - ADMIN - REPAIRS & MAINTENANCE	1,017.32	2,550.53	5,000.00	2,449.47	48.99
G-200-121-1740 - HEALTH & SAFETY - MATERIALS &	0.00	0.00	500.00	500.00	100.00
G-200-121-1746 - HEALTH & SAFETY - TRAINING	0.00	0.00	500.00	500.00	100.00
G-250-121-1559 - FIRE EQUIP. RESERVES TRANSFER	0.00	0.00	123,000.00	123,000.00	100.00
911					
G-260-121-1450 - 911 CONTRACTED SERVICES	0.00	526.22	550.00	23.78	4.32
Bylaw					
G-280-121-1440 - BY-LAW - MATERIALS AND SUPPLIES	0.00	346.68	1,000.00	653.32	65.33
G-280-121-1450 - BY-LAW - CONTRACTED SERVICES	0.00	11,770.29	25,000.00	13,229.71	52.92
G-280-121-1540 - BY-LAW - TRAVEL	0.00	0.00	500.00	500.00	100.00
Emergency Measures					
G-282-121-1110 - CEMC - EMERGENCY WAGES (SHARED)	1,002.83	4,518.98	13,300.00	8,781.02	66.02
G-282-121-1210 - CEMC - EMERGENCY EMPLOYER COSTS	110.55	490.37	2,300.00	1,809.63	78.68
G-282-121-1440 - CEMC - EMERG. MATERIAL&SUPPLIES	119.82	421.58	500.00	78.42	15.68
G-282-121-1450 - CEMC - EMERGENCY CONT. SERVICES	0.00	244.22	1,200.00	955.78	79.65
G-282-121-1455 - CEMC - MILEAGE - TO AND FROM OFFICES	0.00	0.00	200.00	200.00	100.00
G-282-121-1460 - CEMC - ADVERTISING (SHARED)	0.00	1,034.44	2,500.00	1,465.56	58.62
G-282-121-1550 - VILLAGE PORTION OF SHARED CEMC	0.00	0.00	5,000.00	5,000.00	100.00
G-282-121-1555 - SUNDRIDGE ONLY - EMERG MEAS	446.72	2,137.33	5,000.00	2,862.67	57.25
G-282-121-1635 - VOS - EMERG. MGMT - CAPITAL	37,571.69	52,892.90	0.00	-52,892.90	0.00
Animal Control					
G-290-121-1440 - ANIMAL CONTROL - MATERIALS AND	0.00	429.94	500.00	70.06	14.01
G-290-121-1450 - ANIMAL CONTROL - CONTRACTED	0.00	0.00	3,500.00	3,500.00	100.00
G-300-414-1658 - POLICING - OTHER TRANSFERS	20,517.00	104,104.46	246,199.00	142,094.54	57.72
G-300-414-1659 - POLICING - POLICE SERVICES BOARD	0.00	0.00	1,128.00	1,128.00	100.00
G-300-414-1660 - ARENA REIMB. - COURT SECURITY GRANT	0.00	0.00	-50,247.00	-50,247.00	-100.00
Roads Admin					
G-350-121-1110 - PW - SALARIES AND WAGES	42,714.51	185,660.80	320,000.00	134,339.20	41.98
G-350-121-1210 - PW - EMPLOYER COSTS	9,221.76	44,107.41	61,000.00	16,892.59	27.69
G-350-121-1440 - PW - MATERIALS AND SUPPLIES	0.00	1,051.49	5,000.00	3,948.51	78.97

Village of Sundridge
Budgetary Control
For the Period 2026-01-01 - 2026-07-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
G-350-121-1450 - PW - CONTRACTED SERVICES	207.47	1,764.60	3,500.00	1,735.40	49.58
G-350-121-1510 - PW - STATIONERY & SUPPLIES	0.00	159.76	500.00	340.24	68.05
G-350-121-1511 - PW - OFFICE/SHOP EQUIPMENT	0.00	502.79	3,800.00	3,297.21	86.77
G-350-121-1525 - PW - HEAT/HYDRO	373.88	6,091.89	8,500.00	2,408.11	28.33
G-350-121-1535 - PW - TELEPHONE	398.95	1,314.90	2,500.00	1,185.10	47.40
G-350-121-1540 - PW - TRAVEL	0.00	81.52	500.00	418.48	83.70
G-350-121-1545 - PW - MEMBERSHIP FEES	0.00	0.00	800.00	800.00	100.00
G-350-121-1546 - PW - TRAINING COURSES	0.00	0.00	3,500.00	3,500.00	100.00
G-350-121-1550 - PW - ADVERTISING	0.00	0.00	250.00	250.00	100.00
G-350-121-1615 - PW - INSURANCE	0.00	32,003.04	32,003.00	-0.04	0.00
G-350-121-1715 - PW - REPAIRS & MAINTENANCE - BLDG	0.00	1,306.90	2,500.00	1,193.10	47.72
Roads - CAPITAL ITEMS					
G-350-204-1610 - ROADS CAPITAL EXPENDITURE	0.00	25,969.15	249,300.00	223,330.85	89.58
G-350-204-1612 - CULVERT CAPITAL EXPENDITURE	0.00	0.00	115,700.00	115,700.00	100.00
G-350-204-1641 - FLEET CAPITAL EXPENDITURE	0.00	0.00	240,000.00	240,000.00	100.00
G-350-204-1696 - PW - FACILITIES CAPITAL EXPENDITURE	0.00	9,484.03	12,000.00	2,515.97	20.97
Bridges and Culverts					
G-350-210-1440 - BRIDGE & CULVERT - MATERIALS &	0.00	162.76	5,000.00	4,837.24	96.74
G-350-210-1450 - BRIDGE & CULVERT - CONTRACTED	0.00	0.00	5,000.00	5,000.00	100.00
Grass Cutting					
G-350-211-1440 - GRASS CUTTING - MATERIAL & SUPPLIES	0.00	34.16	600.00	565.84	94.31
Brush Removal					
G-350-212-1440 - BRUSH REMOVAL - MATERIAL & SUPPLIES	0.00	0.00	500.00	500.00	100.00
G-350-212-1450 - BRUSH REMOVAL - CONTRACTED	495.29	495.29	3,500.00	3,004.71	85.85
Ditching					
G-350-213-1450 - DITCHING - CONTRACTED SERVICES	0.00	0.00	5,000.00	5,000.00	100.00
Catch Basin					
G-350-214-1440 - CATCH BASIN - MATERIALS & SUPPLIES	0.00	0.00	1,000.00	1,000.00	100.00
G-350-214-1450 - CATCH BASIN - CONTRACTED SERVICES	0.00	0.00	4,000.00	4,000.00	100.00
Debris & Litter Pickup					
G-350-215-1440 - DEBRIS & LITTER - MATERIALS &	0.00	0.00	500.00	500.00	100.00

Village of Sundridge
Budgetary Control
For the Period 2026-01-01 - 2026-07-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
Patching Hardtop					
G-350-221-1440 - PATCHING HARDTOP - MATERIALS &	0.00	4,269.74	7,000.00	2,730.26	39.00
G-350-221-1450 - PATCHING HARDTOP - CONTRACTED	0.00	0.00	1,000.00	1,000.00	100.00
Sweeping and Flushing					
G-350-222-1440 - SWEEP & FLUSH - MATERIALS & SUPPLIES	0.00	1,563.43	4,000.00	2,436.57	60.91
G-350-222-1450 - SWEEP & FLUSH - CONTRACTED	0.00	0.00	1,500.00	1,500.00	100.00
Shoulder Maintenance					
G-350-223-1440 - SHOULDER MAINT. - MATERIALS &	0.00	0.00	500.00	500.00	100.00
Patching Loosetop					
G-350-231-1440 - PATCHING LOOSETOP - MATERIALS &	0.00	0.00	26,300.00	26,300.00	100.00
Grading					
G-350-232-1440 - GRADING - MATERIALS & SUPPLIES	0.00	0.00	750.00	750.00	100.00
Dust Control					
G-350-233-1440 - DUST CONTROL - MATERIALS & SUPPLIES	0.00	0.00	500.00	500.00	100.00
G-350-233-1450 - DUST CONTROL - CONTRACTED	0.00	0.00	7,500.00	7,500.00	100.00
Gravel Resurfacing					
G-350-235-1440 - GRAVEL RESURFACE - MATERIALS &	0.00	0.00	1,000.00	1,000.00	100.00
Line Painting					
G-350-236-1440 - LINE PAINTING - MATERIALS & SUPPLIES	0.00	1,812.51	2,500.00	687.49	27.50
G-350-236-1450 - LINE PAINTING - CONTRACTED SERVICES	0.00	0.00	4,000.00	4,000.00	100.00
Signs and Safety					
G-350-241-1440 - SIGNS & SAFETY - MATERIALS &	0.00	0.00	2,000.00	2,000.00	100.00
G-350-241-1450 - SIGNS & SAFETY - CONTRACTED	0.00	508.94	1,000.00	491.06	49.11
Railway Crossing					
G-350-243-1450 - RAILWAY CROSSING - CONTRACTED	1,317.25	9,220.75	16,500.00	7,279.25	44.12
Snow Removal					
G-350-252-1450 - SNOW REMOVAL - CONTRACTED	0.00	8,603.81	8,000.00	-603.81	-7.55

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Village of Sundridge
Budgetary Control
For the Period 2026-01-01 - 2026-07-31
Cash Budget

Page 7

Account #/Description	Current	Year to Date	Budget	Variance	%
Sanding and Salting					
G-350-253-1440 - SAND & SALT - MATERIALS & SUPPLIES	0.00	0.00	18,000.00	18,000.00	100.00
Culvert Thaw/Catch Basin					
G-350-254-1440 - CULVERT & BASIN - MATERIALS &	0.00	0.00	500.00	500.00	100.00
Reserves					
G-350-271-1640 - TRANSFER TO ROADS CONSTRUCTION	0.00	0.00	65,000.00	65,000.00	100.00
G-350-271-1641 - TRANSFER TO ROADS EQUIPMENT	0.00	0.00	86,000.00	86,000.00	100.00
Compact Tractor - 2014 Kubota					
G-350-K01-1440 - KUBOTA TRACTOR - MATERIALS AND	0.00	0.00	500.00	500.00	100.00
G-350-K01-1710 - KUBOTA TRACTOR - FUEL	159.02	2,250.97	5,000.00	2,749.03	54.98
G-350-K01-1715 - KUBOTA TRACTOR - REPAIRS &	0.00	2,859.99	3,500.00	640.01	18.29
Loader - 2020 Case					
G-350-L01-1710 - CASE LOADER - FUEL	318.10	4,383.98	8,700.00	4,316.02	49.61
G-350-L01-1715 - CASE LOADER - REPAIRS &	0.00	5,415.44	9,000.00	3,584.56	39.83
Trucks					
G-350-T01-1440 - TRUCKS - MATERIALS AND SUPPLIES	0.00	508.80	1,500.00	991.20	66.08
G-350-T01-1710 - TRUCKS - FUEL	0.00	2,870.24	14,000.00	11,129.76	79.50
G-350-T01-1715 - TRUCKS - REPAIRS & MAINTENANCE	0.00	9,804.16	17,000.00	7,195.84	42.33
G-350-T01-1720 - TRUCKS - LICENSES	0.00	51.00	2,500.00	2,449.00	97.96
Sidewalks					
G-353-121-1440 - SIDEWALKS - MATERIALS AND SUPPLIES	0.00	0.00	4,500.00	4,500.00	100.00
G-390-121-1110 - CROSSING GUARD - SALARIES AND	867.51	10,371.18	17,500.00	7,128.82	40.74
G-390-121-1210 - CROSSING GUARD - EMPLOYER COSTS	80.93	969.73	1,900.00	930.27	48.96
G-390-121-1440 - CROSSING GUARD - MATERIALS AND	0.00	0.00	700.00	700.00	100.00
Streetlights					
G-400-121-1525 - STREET LIGHTS - HYDRO	1,088.42	5,457.99	17,000.00	11,542.01	67.89
G-400-121-1715 - STREET LIGHTS - REPAIRS &	0.00	2,223.47	15,000.00	12,776.53	85.18
G-400-121-1720 - STREET LIGHTS - UTILITY LOCATES	0.00	440.93	1,500.00	1,059.07	70.60
Sewers					

Village of Sundridge
Budgetary Control
For the Period 2026-01-01 - 2026-07-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
G-410-311-1445 - SEWER - CONTRACTED SERVICES -	4,376.02	14,292.31	9,000.00	-5,292.31	-58.80
G-410-311-1450 - SEWER - CONTRACT - OCWA	0.00	136,706.14	239,026.00	102,319.86	42.81
G-410-311-1525 - SEWER - HYDRO	1,379.23	28,056.87	64,000.00	35,943.13	56.16
G-410-311-1610 - SEWER - AUDIT & LEGAL	0.00	0.00	500.00	500.00	100.00
G-410-311-1614 - SEWER - TAXES	0.00	0.00	5,300.00	5,300.00	100.00
G-410-311-1615 - SEWER - USER FEE WRITEOFF	0.00	0.00	1,800.00	1,800.00	100.00
G-410-311-1629 - SEWER - INTEREST ON IO DEBENTURE	0.00	24,098.65	47,741.00	23,642.35	49.52
G-410-311-1635 - SEWER - CAPITAL EXPENDITURE	0.00	0.00	39,500.00	39,500.00	100.00
G-410-311-1642 - SEWER - PRINCIPAL ON 30 YR	0.00	25,126.67	50,709.00	25,582.33	50.45
G-410-311-1715 - SEWER - REPAIRS & MAINTENANCE	0.00	97.10	11,000.00	10,902.90	99.12
Garbage Collection					
G-410-321-1450 - ENV - WASTE COLLECTION CONT	0.00	19,176.40	45,227.00	26,050.60	57.60
Garbage Disposal					
G-410-331-1645 - ENV - LANDFILL LEVY TO STRONG TWP	0.00	46,052.42	88,000.00	41,947.58	47.67
Garbage Recycling					
G-410-341-1450 - ENV - RECYCLING CONTRACTED	0.00	17,701.35	41,748.00	24,046.65	57.60
G-410-341-1455 - ENV - RECYCLING - NON ELIGIBLE ICI	0.00	977.34	8,000.00	7,022.66	87.78
G-410-341-1646 - ENV - WASTE & RECYCLING - ARI	0.00	3,150.57	3,180.00	29.43	0.93
Health Unit					
G-510-411-1647 - LEVY - HEALTH UNIT - NBPSDHU	0.00	18,915.15	32,601.00	13,685.85	41.98
Land Ambulance					
G-510-412-1657 - LEVY - LAND AMBULANCE - EMS	0.00	41,001.12	41,001.00	-0.12	0.00
Almaguin Highlands Health Centre					
G-510-414-1647 - LEVY - AH HEALTH CENTRE	0.00	1,000.00	1,000.00	0.00	0.00
G-510-414-1657 - TRANSFER TO HOSPITAL BUILD RESERVE	0.00	0.00	7,000.00	7,000.00	100.00
G-510-421-1648 - SDMC -MEDICAL CENTRE- SUNDRIDGE	0.00	0.00	49,000.00	49,000.00	100.00
DSSAB					
G-610-431-1649 - LEVY - SOCIAL SERVICES ADMIN - DSSAB	0.00	26,543.82	53,088.00	26,544.18	50.00
Eastholme					
G-610-441-1650 - LEVY - EASTHOLME	0.00	10,176.00	40,704.00	30,528.00	75.00

Village of Sundridge
Budgetary Control
For the Period 2026-01-01 - 2026-07-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
Seniors					
G-610-442-1440 - SENIORS GRANT	150.00	1,050.00	1,800.00	750.00	41.67
High Rock					
G-710-511-1660 - HIGH ROCK - VOS PORTION OF LEVY	0.00	1,658.38	3,500.00	1,841.62	52.62
WHARF					
G-710-521-1440 - WHARF - MATERIALS AND SUPPLIES	0.00	264.54	1,500.00	1,235.46	82.36
Band Shell					
G-710-522-1440 - BAND SHELL - MATERIALS AND SUPPLIES	0.00	0.00	200.00	200.00	100.00
G-710-522-1525 - BAND SHELL - HYDRO	59.72	318.06	1,500.00	1,181.94	78.80
G-710-522-1715 - BAND SHELL - REPAIRS & MAINTENANCE	0.00	0.00	2,500.00	2,500.00	100.00
Parks/Children's Garden					
G-710-531-1440 - PARKS - MATERIALS AND SUPPLIES	0.00	0.00	1,500.00	1,500.00	100.00
G-710-531-1450 - PARKS - CONTRACTED SERVICES	0.00	219.67	500.00	280.33	56.07
G-710-531-1635 - PARKS - ELGIN PARK	0.00	1,473.00	0.00	-1,473.00	0.00
Community Centre					
G-710-551-1645 - SSJ ARENA - SUNDRIDGE PORTION	0.00	105,490.28	214,995.00	109,504.72	50.93
Playground/Lions Parks					
G-710-559-1440 - PARK - PLAYGROUND MATERIALS AND	0.00	20.34	0.00	-20.34	0.00
G-710-559-1450 - PARK - PLAYGROUND CONTRACTED	0.00	0.00	2,000.00	2,000.00	100.00
G-710-559-1555 - PARK - PLAYGROUND OTHER SERVICES	23.34	23.34	1,500.00	1,476.66	98.44
G-710-559-1635 - PARK - PLAYGROUND CAPITAL	111,938.63	111,938.63	111,938.00	-0.63	0.00
G-710-559-1665 - PARK - SPLASHPAD PLAYGROUND	0.00	15.25	2,000.00	1,984.75	99.24
G-710-559-1715 - PARK - SPLASHPAD REPAIRS &	137.38	1,655.82	1,700.00	44.18	2.60
G-710-562-1450 - RECREATION COMMITTEE - SUNDRIDGE	0.00	2,256.51	12,688.00	10,431.49	82.22
G-710-581-0934 - SSUPL - LIBRARY SUNDRIDGE PORTION	0.00	24,912.00	49,825.00	24,913.00	50.00
G-710-581-1110 - LIBRARY COMMITTEE MEMBERS	0.00	0.00	950.00	950.00	100.00
ACED					
G-910-582-1654 - ACED - SUNDRIDGE PORTION	0.00	8,324.00	16,650.00	8,326.00	50.01
GIS					

Date Printed
2026-08-14 12:20 PM

Village of Sundridge
Budgetary Control
For the Period 2026-01-01 - 2026-07-31
Cash Budget

Page 10

Account #/Description	Current	Year to Date	Budget	Variance	%
G-910-584-1661 - GIS BLUE SKY	0.00	4,557.02	9,100.00	4,542.98	49.92
Planning and Development					
G-910-611-1440 - PLANNING - MATERIALS AND SUPPLIES	0.00	0.00	250.00	250.00	100.00
G-910-611-1450 - PLANNING - CONTRACTED SERVICES	0.00	0.00	9,680.00	9,680.00	100.00
G-910-611-1641 - PLANNING - OFFICIAL PLAN	0.00	3,464.94	2,000.00	-1,464.94	-73.25
Expenditure Totals:	<u>328,647.74</u>	<u>1,807,952.92</u>	<u>4,389,784.00</u>	<u>2,581,831.08</u>	<u>58.81</u>
Total Net Surplus/Deficit:	<u><u>2,207,348.49</u></u>	<u><u>1,361,741.48</u></u>	<u><u>-2,114,024.00</u></u>	<u><u>3,475,765.48</u></u>	<u><u>164.41</u></u>

Accounts Printed: 232



28 Municipal Lane,
P.O. Box 1120, Sundridge, Ontario P0A 1Z0
705-384-5819 Fax 705-384-5892
www.strongtownship.com

Township of Strong Council Resolution
June 9, 2026 Regular Meeting
8.0 Discussion Items

**8.1 Landfill #1 – Entry Gate
R2026-196**

Moved By: Seconded by:

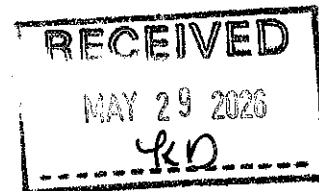
Be it resolved that the Township of Strong receive incident report from the
Landfill #1 Supervisor regarding damage to the entry gate; and

Direct staff to repair the gate, pay the invoice and forward to Village of Sundridge
for reimbursement.

Carried



28 Municipal Lane,
P.O. Box 1120, Sundridge, Ontario P0A 1Z0
705-384-5819 Fax 705-384-5892
www.strongtownship.com



Incident Report

Date of Report: MAY 29/26.

Date of Incident: OCT. 17 ——— MAY 29/26.

Nature of Incident: Injury _____ Equipment: MAIN GATE

Employee involved: _____

Equipment involved: MAIN GATE.

Details of Incident: VANDOLIZOM TO GATE
CUTTING CORNER, HITTING GATE, BENDING
HINGES, BENDING POST. OCT. 17/25TH
VANDOLIZING GATE. KICKING OFF POST.
NUMERIS TIMES, RIGHT GATE.
DRAWING LEFT GATE (NOT LIFTING GATE)
DAMAGING ROAD.

Action Taken: REPAIRD GATE ONGOING.

Supervisor's Signature: *Michael Dault*



28 Municipal Lane,
P.O. Box 1120, Sundridge, Ontario P0A 1Z0
705-384-5819 Fax 705-384-5892
www.strongtownship.com

RECEIVED

OCT 20 2025

NO

Incident Report

Date of Report: Oct. 17/25

Date of Incident: EACH WEEK. WEDNESDAYS

Nature of Incident: Injury _____ Equipment: MAIN GAT AT ROAD.

Employee involved: _____

Equipment involved: GARBAGE TRUCK.

Details of Incident: AT ENTRY THE TRUCK,
OPENS ONLY ONE GATE. CUTS
THE TURN INTO LANDFILL.
DRAWING THE TRUCK DOWN THE
GATE EVENTUALLY BENDING THE
TOP HINGE OFF.

Action Taken: CONSTANTLY FIXING
HINGE.

Supervisor's Signature: Michael P. [Signature]

annett

From: Kim Dunnett
Sent: October 20, 2025 8:37 AM
To: Nancy Millar
Subject: Re: Strong Landfill Site 1

Importance: High

Good Morning Nancy:

I have received an incident report from the Landfill Site 1 Supervisor regarding the curbside waste contractor for the Village of Sundridge.

The incident report and video surveillance outlines that the waste contractor for the Village of Sundridge repeatedly on Wednesdays only opens one gate and then proceeds to cut the turn and hit the outer landfill gate, causing damage.

We request that you contact your contractor and ask them to not further damage the gate. The gate will be fixed by the Township of Strong, but if it continues to happen an invoice for the repairs will be sent to the Village of Sundridge.

Thank you for your understanding in this matter.

Sincerely,

Kim Dunnett

Deputy Clerk
Township of Strong
deputyclerk@strongtownship.com
Phone: 705-384-5819 Ext 202
Fax: 705-384-5892



www.strongtownship.com
28 Municipal Lane, Sundridge, ON

Note: The enclosed information is confidential and/or legally privileged. If you have received this information in error, please contact our office immediately.

WARNING: Photocopying, distribution and/or disclosing this information to others is a serious offence.



Township of Strong

Box 1120 28 Municipal Lane Sundridge, ON P0A 1Z0
(705)384-5819

INVOICE

INVOICE DATE May 31, 2026		PAGE 1
CUSTOMER # 2114	ACCOUNT # Sundridge	
INVOICE NUMBER 2026-00051		

SOLD TO:

Village of Sundridge
Box 129
Sundridge, ON
P0A 1Z0

PAYMENT TERMS:

Payment Due in 30 Days.

MESSAGE:

Unpaid invoices will be charged 1.25% interest each month. May 2026

QUANTITY	DESCRIPTION	UNIT PRICE	AMOUNT
	OUTSTANDING CHARGES		
	Invoice - 2026-06-25		2,034.00
	BALANCE FORWARD		2,034.00
	CURRENT CHARGES		
	Restructuring Committee Expense	2,260.0000	2,260.00 N
	TOTAL CURRENT CHARGES		2,260.00
	COMMENTS:		
	Maclaren Municipal Consulting Inv#103393		
REMIT TO:			
Township of Strong		SUBTOTAL:	4,294.00
Box 1120			
28 Municipal Lane			
Sundridge, ON			
P0A 1Z0		AMOUNT DUE:	4,294.00

Township of Strong

Box 1120 28 Municipal Lane Sundridge, ON P0A 1Z0
(705)384-5819

INVOICE

INVOICE DATE Jun 25, 2026		PAGE 1
CUSTOMER # 2114	ACCOUNT # Sundridge	
INVOICE NUMBER 2026-00049		

SOLD TO:
Village of Sundridge
Box 129
Sundridge, ON
P0A 1Z0

PAYMENT TERMS:
Payment Due in 30 Days.

MESSAGE:
Unpaid invoices will be charged 1.25% interest each month. June 2026

QUANTITY	DESCRIPTION	UNIT PRICE	AMOUNT
	OUTSTANDING CHARGES		
	Invoice - 2026-04-30		339.00
	Invoice - 2026-05-31		2,260.00
	Invoice - 2026-07-02		23,026.21
	BALANCE FORWARD		<u>25,625.21</u>
	CURRENT CHARGES		
	Landfill #1 Gate Repair	2,034.0000	2,034.00 N
	TOTAL CURRENT CHARGES		<u>2,034.00</u>
	COMMENTS: CABoyes Invoice #1585 LF#1 Gate Repair Res#2026-196		
REMIT TO: Township of Strong Box 1120 28 Municipal Lane Sundridge, ON P0A 1Z0		SUBTOTAL:	27,659.21
		AMOUNT DUE:	27,659.21

Central Almaguin Planning Board
MINUTES
Wednesday, May 6, 2026
At the Village of South River Municipal Office located at
63 Marie Street, South River

Attending:

Chair Machar Member Lynda Carleton
Vice Chair Sundridge Member Fraser Williamson
South River Member Jim Coleman

Provincial Member John MacLachlan
Joly Member Chris Nicholson
Strong Member Tim Bryson,

Secretary-Treasurer: Christine Hickey

Public: Dave McAlister, Dawn Weber

(there were other public members in attendance electronically, not able to identify a full name)

1. Call to order

The Chair called the meeting to order at 5:35 p.m.

2. Approval of Agenda

Resolution #1

Moved by: John MacLachlan

Seconded by: Jim Coleman

BE IT RESOLVED THAT this Board does hereby approve the May 6, 2026 Agenda.

CARRIED

3. Declaration of Pecuniary Interests - None

4. a) Minutes – March 4, 2026 Meeting

Resolution #2

Moved by: Fraser Williamson

Seconded by: Chris Nicholson

BE IT RESOLVED THAT this Board does hereby adopt the minutes of Wednesday, March 4, 2026; as written.

CARRIED

b) Minutes – April 1, 2026 Meeting

Resolution #3

Moved by: John MacLachlan

Seconded by: Jim Coleman

BE IT RESOLVED THAT this Board does hereby adopt the minutes of Wednesday, April 1, 2026; as written **CARRIED**

5. Payment of May Accounts:

Resolution #4

Moved by: Chris Nicholson

Seconded by: Fraser Williamson

BE IT RESOLVED THAT this Board does hereby approve payment of the May Accounts:

Village of South River – Rent for May 2026 - \$371.42 (E)

Christine Hickey – Wages (April 1, 2026 – April 30, 2026 – 30 hours) (E)

Online CRA Payments for April (\$284.70)

Online Visa Payment for April (\$201.06)

CARRIED

6. Public Meetings/Decisions on the following Files

6.1 B005/26 Lount – Lot 137, Concession B – 3144 Old Nipissing Road

The meeting time for this application was approximately 5:38 p.m. to 5:47 p.m.

The Secretary-Treasurer confirmed that the required circulation was completed and that no written or electronic comments were received. The Chair confirmed if there were any questions or comments from those attending electronically or in person, there were no further comments received. Further discussion ensued on minimum distance separation (MDS) between the retained and severed lands. The Board requested that a condition be included that states a simple agreement be registered on title that the severed lot acknowledges the retained land can be used for agricultural purposes.

Resolution #5

Moved by: John MacLachlan

Seconded by: Jim Coleman

BE IT RESOLVED THAT this Board does hereby approve File B005/26 Lount;

THAT this approval applies to create one (1) new lot which will have:

75m (+/-) Frontage on Spring Lake Road, with a depth of 118m (+/-) and an area of 0.8ha (+/-). Retained Lot will be 41ha (+/-).

THE SUBJECT LANDS ARE LOCATED at Concession B, Lot 137, Township of Lount, District of Parry Sound.

THE Board requires that all conditions of draft approval from the Central Almaguin Planning Board be met before the deeds can be stamped and final approval given.

AND THAT a condition be included requiring the owner to enter into an agreement for the severed lot that they acknowledge the adjacent land and buildings could be lawfully used for agricultural purposes **CARRIED**

7. New/Direction Files - None

8. Follow-up/New Items

8.1 2025 CAPB Audit

Resolution #6

Moved by: Fraser Williamson

Seconded by: Chris Nicholson

BE IT RESOLVED THAT the Central Almaguin Planning Board discuss the costs associated with the 2025 Financial Audit;

AND THAT the Board direct the secretary treasurer to obtain quotes for the 2025 audit.

CARRIED

8.2 Central Almaguin Planning Board – 2026 Proposed Budget

Resolution #7

Moved by: Tim Bryson

Seconded by: Jim Coleman

BE IT RESOLVED THAT the Central Almaguin Planning Board discuss 2026 proposed budget;

AND THAT the budget be approved

CARRIED

8.3 Central Almaguin Planning Board – Secretary-Treasurer Remuneration

Resolution #8

Moved by: Fraser Williamson

Seconded by: Jim MacLachlan

BE IT RESOLVED THAT the Central Almaguin Planning Board discuss remuneration for the Secretary-Treasurer;

AND THAT the Secretary-Treasurer remuneration be increased to be consistent with current rate received by full-time employer plus 4% vacation pay;

AND THAT the Secretary-Treasurer continue to receive a meeting rate of \$125.00;

AND FURTHER THAT the remuneration increase be effective January 1, 2026.

CARRIED

9. Correspondence/Updates

- 9.1 Township of Machar – Zoning By-law Amendment – Concession 4, Part Lots 22,23,24
- 9.2 Township of Chisholm – Open House – Changes to Official Plan
- 9.3 Village of Sundridge – Adoption of Official Plan
- 9.4 MMAH – Letter dated April 1, 2026 - Bill 98
- 9.5 MMAH – Email dated April 23 - Proposed Regulation on Complete Application Requirements – Early Municipal Alignment Encouraged

The Board requested to a copy of the regulation once completed be placed on the agenda.

10. By-Laws – None

11. Closed Session

Resolution #9

Moved by: Jim Coleman

Seconded by: Chris Nicholson

BE IT RESOLVED THAT the Central Almaguin Planning Board hold a Closed Session at 6:01, as provided for by Section 239 (b) of the Municipal Act, 2001, as amended to deal with: Advice that is subject to solicitor-client privilege, including communications necessary for that purpose.

CARRIED

Resolution #10

Moved by: Jim Coleman

Seconded by: Chris Nicholson

BE IT RESOLVED THAT the Central Almaguin Planning Board does hereby return to open session at 6:27.

CARRIED

12. Adjournment

Resolution #11

Moved by: Chris Nicholson

Seconded by: Fraser Williamson

BE IT RESOLVED THAT the Central Almaguin Planning Board adjourn at
6:30 p.m. until Wednesday June 3, 2026 or at the call of the Chair.

CARRIED

Lynda Carleton, Chair

Christine Hickey, Secretary-Treasurer

Central Almaguin Planning Board
MINUTES – SPECIAL MEETING
Wednesday, May 20, 2026
At the Village of South River Municipal Office located at
63 Marie Street, South River

Attending:

Chair Machar Member Lynda Carleton
Vice Chair Sundridge Member Fraser Williamson
South River Member Jim Coleman

Provincial Member John MacLachlan
Joly Member Chris Nicholson
Strong Member Tim Bryson,

Secretary-Treasurer: Christine Hickey

1. Call to order

The Chair called the meeting to order at 5:34 p.m.

2. Approval of Agenda

Resolution #1

Moved by: Fraser Williamson

Seconded by: John MacLachlan

BE IT RESOLVED THAT this Board does hereby approve the May 20, 2026 Agenda.

CARRIED

3. Declaration of Pecuniary Interests - None

4. Minutes – None

5. Payment of Accounts - None

6. Public Meetings/Decisions on the following Files - None

7. New/Direction Files - None

8. Follow-up/New Items - None

9. Correspondence/Updates - None

10. By-Laws – None

11. Closed Session

Resolution #2

Moved by: Jim Coleman

Seconded by: John MacLachlan

BE IT RESOLVED THAT the Central Almaguin Planning Board hold a Closed Session at 5:35 p.m., as provided for by Section 239 (b) of the Municipal Act, 2001, as amended to deal with: Advice that is subject to solicitor-client privilege, including communications necessary for that purpose.

CARRIED

Resolution #3

Moved by: Chris Nicholson

Seconded by: John MacLachlan

BE IT RESOLVED THAT the Central Almaguin Planning Board does hereby return to open session at 6:22 p.m. having only discussed the matters permitted.

CARRIED

12. Adjournment

Resolution #4

Moved by: Fraser Williamson

Seconded by: John MacLachlan

BE IT RESOLVED THAT the Central Almaguin Planning Board adjourn at 6:23p.m. until Wednesday June 3, 2026 or at the call of the Chair.

CARRIED

Lynda Carleton, Chair

Christine Hickey, Secretary-Treasurer

Central Almaguin Planning Board
MINUTES
Wednesday, June 3 2026
At the Village of South River Municipal Office located at
63 Marie Street, South River

Attending:

Chair Machar Member Lynda Carleton	Provincial Member John MacLachlan
Vice Chair Sundridge Member Fraser Williamson	Joly Member Chris Nicholson
South River Member Jim Coleman	Strong Member Tim Bryson,

Secretary-Treasurer: Christine Hickey

Public: Jennifer Harapiak, Catherine Webb, Dave McAlister, Sarah Cooke, David Briggs, Rick Rantz, Maurice Harapiak, Matt Green

(there were other public members in attendance electronically, not able to identify a full name)

1. Call to order at 5:30 p.m.

The Chair called the meeting to order at 5:33 p.m.

2. Approval of Agenda

Resolution #1

Moved by: Jim Coleman

Seconded by: John MacLachlan

BE IT RESOLVED THAT this Board does hereby approve the June 3, 2026 Agenda.

CARRIED

3. Declaration of Pecuniary Interests - None

4. a) Minutes – May 6, 2026 Meeting

Resolution #2

Moved by: Chris Nicholson

Seconded by: Fraser Williamson

BE IT RESOLVED THAT this Board does hereby adopt the minutes of Wednesday, May 6, 2026; as written

CARRIED

b) Minutes – May 21, 2026 Special Meeting

Resolution #3

Moved by: Chris Nicholson

Seconded by: John MacLachlan

BE IT RESOLVED THAT this Board does hereby adopt the minutes of Wednesday, May 21, 2026 Special Meeting; as written **CARRIED**

5. Payment of June Accounts:

Resolution #4

Moved by: John MacLachlan

Seconded by: Jim Coleman

BE IT RESOLVED THAT this Board does hereby approve payment of the June Accounts:

Village of South River – Rent for June 2026 - \$371.42 (E)

Christine Hickey – Wages (May 1, 2026 – May 31, 2026 – 25 hours) & Retro Payment from January 1 – April 30 (113 hrs) (E)

Russell Christie – File No. 90-145-007 (\$2668.83)

Return of Unused Deposit – B013/25 Cornell - \$280.19 (E)

Online CRA Payments for May (\$1211.16)

Online Visa Payment for May (\$18.65)

CARRIED

6. Public Meetings/Decisions on the following Files - None

7. New/Direction Files

7.1 S002/25 Strong – Plan of Subdivision – Concession 8, Lot 18 - 151 Sunny Ridge Road
Re: Notice of Decision – Review

The Board discussed the materials that accompanied the application and the requirements of the Planning Act and determined that a notice of withdrawal is necessary until required reports are received and reviewed.

Clarification was provided that the studies being requested are the ones noted on the Township of Strong resolution and there are no additional studies required at this time. It was decided that the Board would not have an additional planning review as the reports will be reviewed by the Township's Planner.

The Board was in agreement with withdrawing approval of the Draft Plan of Subdivision And request the applicant provide the documentation required with the application. The Board will not require any additional application fees.

Resolution #5

Moved by: Tim Bryson

Seconded by: Fraser Williamson

WHEREAS The Central Almaguin Planning Board (the “Board”) granted approval with conditions of the Draft Plan of Subdivision described in application number S002-25 Strong on November 5, 2025 (the “Decision”) and provided notice thereof in accordance with the Planning Act.

AND WHEREAS the Board received an Application for Judicial Review dated March 31, 2026 wherein the Applicant has sought, among other things, an Order quashing the Board’s Decision and a declaration that the Board failed to comply with statutory requirements in rendering its Decision;

AND WHEREAS in consultation with its solicitor and further consideration of the requirements of section 51 of the Planning Act and the materials that accompanied application number S002-25 Strong, the Board has determined that application S002-25 was not capable of being granted approval at this time;

AND WHEREAS the applicant is encouraged to provide documentation necessary to satisfy the “complete application” requirements of the Planning Act and Regulation 544/06 and Township of Strong Resolution R2024-264 for the Board’s further review and consideration;

BE IT RESOLVED THAT this Board does hereby withdraw approval of the Draft Plan of Subdivision described in application number S002-25 Strong previously granted on November 5, 2025.

CARRIED

8. Follow-up/New Items

8.1 2025 CAPB Audit (verbal)

Resolution #6

Moved by: John MacLachlan

Seconded by: Jim Coleman

BE IT RESOLVED THAT the Central Almaguin Planning Board receive the update from the Secretary-Treasurer regarding the 2025 Financial Audit;

AND THAT the Board approve the services of Baker Tilly to complete the 2025, 2026, 2027 Financial Audit at a cost of \$3,000 plus HST each year.

CARRIED

9. Correspondence/Updates - None

10. By-Laws – None

11. Closed Session - None

12. Adjournment

Resolution #7

Moved by: Chris Nicholson

Seconded by: Jim Coleman

BE IT RESOLVED THAT the Central Almaguin Planning Board adjourn at
5:51 p.m. until Wednesday July 8, 2026 or at the call of the Chair.

CARRIED

Lynda Carleton, Chair

Christine Hickey, Secretary-Treasurer

Sundridge Strong Joly Restructuring Committee Meeting

Minutes

Monday, May 25, 2026 – 6:00 pm

Township of Strong Office

NOTICE: Zoom Link to attend the virtual meeting is available on the website at

<https://events.strongtownship.com/meetings>

Present: Sundridge Council Rep – Luke Preston
 Sundridge Council Rep – Vicki Whitmell
 Sundridge Staff Rep – Nancy Millar
 Strong Council Rep - Tim Bryson (virtual)
 Strong Council Rep – Jim Ronholm
 Joly Council Rep - Budd Brown
 Joly Council Rep – Chris Nicholson
 Joly Staff Rep – Katey Brimacombe; Dan Truchon
 MMAH Rep - Sarah Cormier (virtual)

Absent: Caitlin Haggart, Strong Staff Rep

Guests Present (virtually): Kerin Mertins

1.0 Meeting Declared Open at 6:00 PM by Chair Tim Bryson

2.0 Pecuniary Interest Declared

None

3.0 Adoption of Agenda

R2026-016R

Moved by: Budd Brown

Seconded: Chris Nicholson

Be it resolved that the SSJ Restructuring Committee approve the May 25, 2026 regular meeting agenda, as circulated.

Carried

4.0 Adoption of Minutes

4.1 R2026-017R

Moved by: Jim Ronholm

Seconded by: Vicki Whitmell

Be it resolved that the SSJ Restructuring Committee hereby adopt the minutes of the April 20, 2026 regular meeting, as circulated.

Carried

5.0 Delegation

None

6.0 Financial Study Update – Transition Costs Report

R2026-018R

Moved By: Jim Ronholm

Seconded by: Budd Brown

That the SSJ Restructuring Committee receive Staff Report 2026-002SSJR regarding the Financial Study prepared by Maclaren Municipal Consulting; and

Sundridge Strong Joly Restructuring Committee Meeting

Minutes

Monday, May 25, 2026 – 6:00 pm

Township of Strong Office

That the Committee hereby proceed with option 1 request the raw data and that staff model the financial data identified by the committee.

AND that the items received via correspondence from SC / MMAH be added (but not limited to) the financial model.

Carried

7.0 Public Engagement 2 Framework Options Report

R2026-019R

Moved By: Luke Preston

Seconded by: Chris Nicholson

That the SSJ Restructuring Committee receive Staff Report 2026-003SSJR regarding the Public Engagement Options; and

That the Committee hereby approve option 2 postpone setting a second public engagement until the SSJRC has approved the financial study

AND that staff bring a scope of work and time study to the June Committee meeting.

Carried

8.0 Work Plan Update

R2026-020R

Moved By: Budd Brown

Seconded by: Luke Preston

That the SSJ Restructuring Committee hereby review the Work Plan, as circulated. Adjust financial study to end approx. July with engagement in August followed by review.

Carried

9.0 Correspondence

10.0 New Business

10.1 Next Meeting Date: June 15, 2026

11.0 Adjournment

R2026-021R

Moved By: Chris Nicholson

Be it resolved that the SSJ Restructuring Committee does hereby adjourn at 6:34p.m. to meet again on June 15, 2026 at 6:00 p.m. or at the call of the Chair.

Carried

Jennifer Martin, Secretary

Tim Bryson, Chair

Sundridge Strong Joly Restructuring Committee Meeting

Minutes

Monday, June 15, 2026 – 6:00 pm

Township of Strong Office

NOTICE: Zoom Link to attend the virtual meeting is available on the website at <https://events.strongtownship.com/meetings>

Present: Sundridge Council Rep – Luke Preston (virtual)
 Sundridge Council Rep – Fraser Williamson
 Sundridge Staff Rep – Nancy Millar
 Strong Council Rep - Tim Bryson
 Strong Council Rep – Jim Ronholm (virtual – connect at 6:13PM)
 Joly Council Rep - Budd Brown
 Joly Council Rep – Chris Nicholson
 Joly Staff Rep – Katey Brimacombe; Dan Truchon
 MMAH Rep - Sarah Cormier (virtual)

Absent: Sundridge Council Rep – Vicki Whitmell

Guests Present: Carrie Mills

1.0 Meeting Declared Open at 6:00 PM by Chair Tim Bryson

2.0 Pecuniary Interest Declared

None

3.0 Adoption of Agenda

R2026-022R

Moved by: Budd Brown

Seconded: Fraser Williamson

Be it resolved that the SSJ Restructuring Committee approve the June 15, 2026 regular meeting agenda, as circulated.

Carried

4.0 Adoption of Minutes

4.1 R2026-023R

Moved by: Chris Nicholson

Seconded by: Budd Brown

Be it resolved that the SSJ Restructuring Committee hereby adopt the minutes of the May 25, 2026 regular meeting, as circulated.

Carried

5.0 Delegation

None

6.0 Public Engagement Options Report and Financial Study Update

R2026-024R

Moved By: Budd Brown

Seconded by: Fraser Williamson

That the SSJ Restructuring Committee receive Staff Report 2026-004SSJR regarding the Public Engagement Options and Financial Study Update; and

Direct staff to supplement, to the extent possible, the MacLaren report for all financial considerations except those that could be reasonably considered transition costs; and

Sundridge Strong Joly Restructuring Committee Meeting

Minutes

Monday, June 15, 2026 – 6:00 pm

Township of Strong Office

Direct staff to schedule J Ball Consulting to prepare the second engagement for August 16*, 2026.

Carried

**J Ball Consulting intended to be available for Saturday, August 15th so this is reflected in the advertising.*

7.0 Work Plan Update

The Work Plan was reviewed and no changes are required with current timelines.

8.0 Correspondence

None

9.0 New Business

9.1 Next Meeting Date: July 27, 2026

10.0 Adjournment

R2026-025R

Moved By: Seconded by:

Be it resolved that the SSJ Restructuring Committee does hereby adjourn at 6:32 p.m. to meet again on July 27, 2026 at 6:00 p.m. or at the call of the Chair.

Carried

Caitlin Haggart, Secretary

Tim Bryson, Chair

SSJ Restructuring – Workplan Overview

Purpose

To map out a restructuring plan for the SSJ Restructuring Committee to consider.

✓ = completed; P = In Progress; green = intended timeline

Objective

To explore restructuring the Village of Sundridge, the Township of Strong and the Township of Joly into a single municipality. **The plan assumes an end goal of restructuring**, aligning key deliverables to an approved Minister's Restructuring Order by January 1, 2026. Finalized restructuring would be effective January 1, 2027.

Nothing in this plan would bind the parties to restructuring.

Key Deliverables	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	2022											
Hold a joint meeting to discuss potential restructuring							✓					
Engage Ministry of Municipal Affairs and Housing							✓					
MMAH to provide information package to Restructuring Committee							✓					
Establish a formal Restructuring Committee									✓	✓	✓	
	2023											
MMAH to provide a process overview to the Restructuring Committee			✓									
MMAH comments on Terms of Reference and suggestions for financial analysis			✓									
Adopt a terms of reference for the Restructuring Committee			✓									
Municipal staff perform initial financial analysis (re: assessment, taxes per household, avg. taxes, median taxes, taxes per \$100K in assess., assets by class, revenues, expenses, debts, reserves)					✓	✓						
Discuss initial financial analysis with MMAH					✓							
Municipal Staff perform additional financial analysis												✓
Discuss results from additional analysis with MMAH												
Restructuring Committee establishes key objectives of the potential restructuring												✓
Restructuring Committee adopts amended terms of reference	✓											
	2024											
Letter to First Nations re: intention to explore restructuring, overview of work to date, and seeking formal support to move forward									✓			
Municipal staff review and analyze core services and staffing		✓										
Restructuring Committee Meeting with First Nations												
Staff perform additional analysis of core services and develop final report							✓					
Present additional financial analysis and recommendations to Restructuring Committee							✓					
Staff to prepare organizational chart re: Level of Staffing	✓											
Staff to investigate implication of Union – Collective Agreement	✓											

SSJ Restructuring – Workplan Overview

Key Deliverables	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Present core services analysis and final report to Restructuring Committee		✓										
Staff perform analysis of assets and liabilities		✓										
Staff perform additional analysis of assets and liabilities and prepare final report							✓					
Municipal Staff perform analysis and prediction regarding tax ratios and OMPF							✓					
Present assets and liabilities analysis and final report to Restructuring Committee							✓					
MMAH to engage MOF regarding tax ratios and OMPF							✓					
Restructuring Committee discusses and decides on potential new name			✓									
Staff prepare draft restructuring order			✓									
2025												
Letter to First Nations re: intention to explore restructuring, overview of work to date, and seeking formal support to move forward	✓				✓				✓			
Restructuring Committee Meeting with First Nations				✓								
Hold Tri-Council Town Hall on work completed to date					✓				✓			
Financial Consultant Hired										✓		
Meetings with Municipal Representatives from Amalgamated Municipalities					✓		✓					
Consultation held by Restructuring Committee	✓											
Results of Consultations released to public			✓									
Consultation Questions answered by Committee									✓	✓	✓	✓
2026												
Completion of Financial Study and Consultation Questions												
Public Engagement Session 2												
Review of Public Engagement Session 2												

Items for future Councils:

- October 26, 2026 Municipal Election – status quo for Sundridge, Strong and Joly
- November 2026 – Inaugural meeting and Committee Assignments
- December 2026 – SSJ Committee meeting with new Committee
- Review of research and consultations completed to date
- Preparation of Draft Restructuring Order
- Final Draft Restructuring Order available to public and reviewed by MMAH Staff
- SSJ Recreation Committee consider approval of submission of Restructuring Order – hold Tri-Council. Resolution from each Municipality required with intention to restructure.
- If approved, Restructuring Order submitted to MMAH. If not approved, Committee to discuss future plans
- If approved, Restructuring Order submitted to Minister of Municipal Affairs and Housing by January 1, 2029
- Deadline to submit boundary changes December 31, 2029
- Establish a Transition Committee to discuss the composition of the transitional council, and to provide a

SSJ Restructuring – Workplan Overview

range of recommendations including ward structure versus at large, service levels, transitional tax rates, phase-ins, positions, notifying MPAC and Ministries, composition of council for 2030 election, etc. Restructuring Committee should also decide on the authority of the Transition Committee.

- October 2030, election of new Council.
- Transition work on-going, if approved.

**Emergency Management Program
Committee July 16, 2026 Meeting Minutes
Held in The Township of Strong EOC
1 Municipal Lane, Sundridge, ON**

PRESENT: Mark Smuck, Kevin Noaik, Caitlin Haggart, Andrew Torrance, Brenda Scott, Risto Maki, Sharon Smith, Robyn Ferrante, Dan Truchon, Bill Black, Don McArthur

ABSENT: Katey Brimacombe, Nancy Millar

Chairperson, Bill Black arrived late and took the Chair at 10:12 am, CEMC Mark Smuck began the meeting at 10:02 am as acting Chair. Mark welcomed Clerk Administrator Dan Truchon to his first meeting.

Agenda Item #1 (April 16, 2026 Meeting Minutes)

The Chair asked for discussion on the draft minutes of the previous meeting. No discrepancies or deficiencies noted.

Moved By Brenda Scott and Seconded By: Kevin Noaik. Carried.

Agenda Item #2 (Revised EIP)

The program name Code Red will no longer be used. Moving forward we are to use the terminology **Mass Notification System** and two revisions to the EIP were made to reflect that. The EIP will be added to the Emergency Plan as an appendix.

Moved By Dan Truchon and Seconded By: Sharon Smith. That the revisions to EIP noted be made and the plan be attached as an appendix to the Emergency Plan. Carried.

Agenda Item #3 (Emergency Plan section review 6-21)

The following items need to be corrected in the plan:

- The Table of contents will be revised to reflect the correct page numbers.
- Chief Maki suggested all of the organization charts and command flow wording should reflect the Incident Commander at the top with the word "site" removed and EOC Coordinator to the right as support to the Incident Commander. The rest of the chart is fine.
- Each page should show the date that the page was last revised.
- The updates to be completed by the CEMC.

Agenda Item #4 (Review Mutual Assistance Agreement)

Discussion on allocating budget money towards legal costs of an updated Mutual Aid Agreement. The current agreement is between our four communities and Machar. The agreement needs to be updated and it should first be determined if Machar still wants to participate. The legal costs should be shared equally among

the municipalities that wish to continue to participate. The old agreement could be shared with both Machar and the Almaguin Clerk's meeting to see if others might also want to participate and if there are more up to date mutual agreements available. Also, boundary road agreements could be reviewed too.

Moved By Kevin Noaik and Seconded By: Brenda Scott

That the EMPC send the existing agreement to the Township of Machar enquiring if they would want to be a part of a renewed agreement and share the cost of developing a new agreement as well the agreement be circulated to the Almaguin Clerks meeting for discussion.

Carried

Agenda Item #5 (Live Exercise)

The CEMC advised that the planning meetings continue. August 12th is the date. It could be a long day. Participants should be prepared with their emergency plan and any technology they would need in a real emergency. Advertising may be done to attract volunteers to assist in the scenario. It is expected the live exercise will identify gaps in our plan and highlight where we need to improve.

Agenda Item #6 (Public Education)

The Canada day Events were successful with CEMC and Nancy Millar participating in the Sundridge parade and distributing magnets. Brenda Scott distributed magnets in South River at Tom Thomson Park. The public seemed very receptive to the magnets, often requesting more. More volunteers are needed for distributing pub ed at events. The video created Sarah Cooke should be recovered. It is important the messaging be consistent in all four communities as we all have historical priorities and language that need to be brought to one standard. There are approximately 250 magnets remaining. The few bookmarks we have will be distributed to libraries. The special event forms now seem to be widely accepted. Next significant events are Fall Fairs in the two weekends after Labour Day.

Agenda Item #7 (Cooling Warming Centres)

No progress has been made on policy development as all communities' face challenges with staffing centres on short notice for an indeterminate time that often don't attract any residents. It was agreed that Centres would only officially be considered if called upon by the Emergency Management Group. Informal measures such as existing public spaces that are available and public education will continue to be offered in events that are not emergencies.

Agenda Item #8 (Round Table)

Brenda Scott brought up concerns around ash and smoke and when they become emergencies.

CEMC and Chief Torrance highlighted the needs of the control room and the new equipment acquired by Sundridge. Satellite phone, drone with thermal imaging, and new office equipment whiteboard and tables. More is required such as a dedicated

phone line and good office chairs. Other items to consider are proper laminated maps and large screen televisions as monitors. The backup EOC in South River eventually to have the same set up.

Next Agenda Items:

- Live exercise debrief
- Mutual Assistance Agreement Review & Update
- Election Changeover Training and Tours
- Cooling/Warming policy draft
- Public education (Standing Item)

Next Meeting Date and Location:

The next meeting will be held on September 24th at 10:00am at the Village of South River Council Chambers.

The emergency management program committee adjourned at 11:32 am.
Moved By: Mark Smuck and Seconded By: Andrew Torrance. Carried.



Sundridge Sunflower Festival Meeting

Monday July 20, 2026, 6:30 pm. Village Office

Minutes

Present: Erika Spencer, Vicki Whitmell, Candy Niestroy, Nancy Vandeburgt, Caitlin Darrah, Fraser Williamson (Phone)

1. Call to order 6:31 PM.
2. **Budget** – should have a surplus this year with the last-minute sponsors that came in.
 - Fraser asked Vicki to send all information for the entertainment so he can pay them the day of the festival.
3. **Entertainment** – Moonwalk entertainment asked for a layout of the park as to where the bouncy castles are going.
4. **Volunteers** – Caitlin is still looking for volunteers for the day of the festival. We have SSFA doing the gates all day, two students for the entire day and a handful of others that will do various shifts. Will keep posting looking for volunteers on Facebook. Will have our volunteer meeting on Friday August 7th time tbd. Will purchase pizza from Yetti's for dinner.
5. **Sponsors** – came in just above budget with last minute sponsors. Nancy will get the address for the Spartans so we can get them their receipt.
6. **Vendors** – 1 spot currently open, Candy has called 8 people on the wait list this week.
7. **Mapping** – Candy will send a map to the committee this week. Map will also be finalized and sent out to all the vendors shortly. Nancy from the Village of Sundridge sent a copy of the insurance to Church Hill McLaughlin Property Maintenance and Sundridge Strong Agricultural Society as requested.
8. **CEMC** – Erika has sent the road closure notice to Opatovsky funeral home, ONR and CN. CN rail relayed that they have sold that track to Ontario Northland and as of September 2026 it will be manned by OPP. This could be a new cost for us in 2027.

9. Other

Discussion – Not going to use the stage for the dog show this year as the dog show is only 1-2 hours long.

Discussion – Line and Number Painting, will take place on Friday July 24th at 7:00 pm. Fraser will also get the copy of road closure notice printed so we can hand them out at the same time.

Discussion – Silent Auction – The Sunflower Festival Committee decided to not have a silent auction this year and will revisit the idea for 2027. Erika will let SRMAS know that we are going to pass.

Discussion – Bleachers – Insurance has been sent to the Sundridge Strong Agricultural Society for the use of the bleachers. Erika will coordinate with Derrick Johnstone about picking them up and returning them.

Discussion – Committee will bring coolers to the festival for the day of and have them at each entrance and up at the kreps parking lot filled with ice and bottles of water for our volunteers for the day of. If we see someone who needs water if its hot we will make sure to give them some. Additionally, we will keep bottled water in the fridge at the lions building.

Discussion – The 10x10 tent in the storage unit needs to be checked. There is a hole in the tarp that will need to either be taped if possible or replaced. Erika and Candy will check the unit on Sunday July 26th to make sure everything is in working order.

Next meeting Tuesday August 4th at 6:30 pm via Zoom.

Meeting adjourned at 7:42 PM

Regular Meeting of the Village of Sundridge Council

Wednesday, July, 15, 2026 at 6:00 p.m.

Village of Sundridge Council Chambers

Present: Mayor Shawn Jackson, Deputy Mayor Sharon Smith, Councillor Vicki Whitmell, Councillor Fraser Williamson

Regrets: Councillor Luke Preston, with notice

Staff: Christine Hickey, Treasurer; Robyn Ferrante, Deputy Clerk/Deputy Treasurer

Presenters: Jessica Dion and Noel Heffernan, Baker Tilly SNT

COUNCIL MINUTES

1) CALL TO ORDER

The Chair, Mayor Shawn Jackson called the meeting to order at 6:00pm

LAND ACKNOWLEDGEMENT

The Village of Sundridge would like to acknowledge that we are meeting on Williams Treaty Lands and they are the traditional home of the Anishinabek First Nations. We wish to honour the original inhabitants, thanking them for their land stewardship and recognizing our responsibilities to promote the healing of our communities through earnest and sincere application of the Truth and Reconciliation Commission recommendations. Miigwech."

2) APPROVAL OF AGENDA

Resolution #2026-170

Moved By: Fraser Williamson

Seconded By: Sharon Smith

THAT the agenda for the July 15, 2026 regular meeting be approved as amended, to postpone Item 11.1 to the August 19th meeting and to provide for an exception to Procedural By-Law 2020-037 to allow an item for reconsideration more than once within a 12 month period, being Item 9.2.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

- 3) **DECLARATION OF PECUNIARY INTEREST - None**
- 4) **PLANNING MATTERS - None**
- 5) **DELEGATIONS - None**
- 6) **PRESENTATIONS**

6 (A.1) Baker Tilly SNT (2025 Audit Review)

[Exception to Section 14 c) of the Village of Sundridge Procedural By-law is required to extend the duration of a delegation/presentation]

Resolution #2026-171

Moved By: Fraser Williamson

Seconded By: Vicki Whitmell

THAT the delegation by Jessica Dion at Baker Tilly SNT, re: 2025 Consolidated Financial Statements and 2025 Year End Audit Report, be received with thanks; and

THAT Council approve the Draft Consolidated Financial Statements for the year ended December 31, 2025; and

THAT Council approve the Draft Sundridge-Strong Fire Department Financial Statements for the year ended December 31, 2025; and

THAT Council approve the Draft Sundridge and District Medical Centre Financial Statements for the year ended December 31, 2025; and

THAT Council approve the Draft Sundridge-Strong Union Public Library Financial Statements for the year ended December, 31, 2025, and;

THAT Council approve the Draft Village of Sundridge Trust Funds Financial Statements for the year ended December 31, 2025; and

THAT Council acknowledges and receives the Report to Council regarding the Audit Results.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

- 7) **CONSENT ITEMS**

[Items from the Consent List may be moved by members to be discussed under Section 9 – New Business/Action Items]

- 7 (E.1) Follow Up List – will be provided at the August 19, 2026 meeting
 7 (E.2) *Moved into Committee of the Whole by Deputy Mayor Sharon Smith*
 7 (E.3) Municipality of Shuniah Resolution 240-26 – Support Township of Machar Resolution 86-26
 7 (E.4) Town of Parry Sound Resolution 2026-072 – Support re School Board Governance
 7 (E.5) Village of Merrickville Wolford Resolution R-24-05-25-26 – re Traffic Calming & Speeding Mitigation Techniques
 7 (E.6) ACED – DoED Report June 25, 2026
 7 (E.7) FONOM Media Release - Need for Highway 11 and 17 Investment
 7 (E.8) Peterborough County Resolution 129-2026 re Request for Provincial Action on the Accuracy of Municipal Voters Lists
 7 (E.9) NBPSDHU – Healthy Smiles Ontario Fee Schedule and Access to Dental Care
 7 (E.10) Letter from the Honourable George Pirie, Minister of Northern Economic Development and Growth
 7 (E.11) Town of Caledon re Motion for Provincial Support, Funding and Coordinated Plans to Combat Tick Borne Diseases
 7 (E.12) Letter from Robert J. Flack, Minister of Municipal Affairs and Housing re Developer-Identified Parkland Dedication
 7 (E.13) Ontario Labour Working Group – May 2026 Report
 7 (E.14) Ontario Labour Working Group – June 2026 Report
 7 (E.15) JBC June Report
 7 (E.16) JBC Permit Summary June
 7 (E.17) 06-18-2026 Librarian's Report

8) APPROVAL OF CONSENT ITEMS

Resolution #2026-172

Moved By: Sharon Smith

Seconded By: Vicki Whitmell

THAT Items listed as Consent Items for July 15, 2026 and the recommendations contained therein be received;

AND THAT any Items for which pecuniary interest has been declared are deemed not to have been voted on or discussed by the individual making the declaration.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

9) NEW BUSINESS/ACTION ITEMS

9.1. Phragmites Working Group – 2026 Season Management Plan

Resolution #2026-173

Moved By: Sharon Smith

Seconded By: Vicki Whitmell

THAT the Council for the Corporation of The Village of Sundridge recognizes and supports the efforts of the Phragmites Working Group to eradicate phragmites from the shores of Lake Bernard and from within the communities that surround the lake,

AND THAT the Phragmites Working Group seeks Council permission to continue to manage the following sites in the Village of Sundridge for the 2026 season:

Phragmites:

1. Union Street Beach ditch area, Sundridge - monitoring for regrowth
2. Children's Garden/The Trinity - across from Sundridge Public School.
3. Sundridge Pharmacy- 107 Main Street,
4. Town Dock/Lions Building, 91 Water Street,
5. Caswell's Hotel, 77 Main Street.
6. United Church Manse, 63 Main Street.
7. Knox Presbyterian Church, 59 Main Street.
8. Sewage Pumping Station, 41 Main Street.
9. HANDS Children's Mental Health, 37 Main Street.
10. Private Roadside, Lake Bernard Drive.

Japanese knotweed herbicide application (owners permission obtained):

1. 103 Main Street -Stan Darlings lakeside (previously tarped) - second application
2. 101 Main Street - second application
3. Pharmacy - side of building - new small site
4. Park Street, Belmont Street properties and Barrie Street properties along Paddy's Creek - second application
5. High street trail - first application to 2 small stands - Japanese knotweed along trail - not yet in the creek
7. 22 and 24 Murray street lot line - first application to Japanese knotweed (owners permission)
8. 22 and 24 Main Street along lot line - first application Japanese knotweed (owners permission)
9. Union Street Beach ditch area, - Japanese knotweed - first application

AND THAT, The Invasive Phragmites Control Centre (IPCC) will manage Invasive Phragmites by Herbicide applied by backpack sprayer during the week of Aug 10 - 14 (subject to change if there are weather or scheduling issues) with permission from the Village on the following:

1. Sewage lagoons- second application to any regrowth from 2025
2. 207 Main Street Sundridge - New site beside the Union Street Beach Phragmites (owner permission obtained)
3. 8 Commerce Court - New site - by the sea-can (owner permission obtained)

4. Kidds Hardware site - behind the Mac Lang's sign/ditch area - (owners permission obtained)

AND FURTHER THAT Council agrees to the Phragmites Working Group's request to commence planning for 2027 due to the time it takes to apply for permits, with a request to have herbicide applied to two sites following years of mechanical management:

1. Children's Garden shore: The shore has been hardened with stones. Spading and cutting to drown will never eliminate the phragmites. Requesting permission to apply herbicide to the edge foliage by backpack sprayer.

2. Private Roadside, Lake Bernard Drive - Phragmites runs along the road and close to the train tracks. It is not 66 metres from the lakeshore. Dead stalks in the fall and spring are a fire hazard. We use a saw to cut it every year and spades and cane cutters on the roadside.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

9.2. Sundridge & District Medical Centre - Township of Strong Staff Report 2026-014; SDMC Proposed Voting Structure – Further Consideration

Resolution #2026-174

Moved By: Fraser Williamson

Seconded By: Sharon Smith

THAT the Council for the Corporation of The Village of Sundridge receives the Staff Report from the Township of Strong regarding the proposed voting structure for the Sundridge & District Medical Centre, in addition to Staff Report S2025-004, S2025-018 and S2025-028;

AND THAT the item be postponed to the August 19th meeting.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

9.3. MFOA Request for the Permanent Doubling of the Ontario Community Infrastructure Fund (OCIF) Beyond 2026

Resolution #2026-175

Moved By: Sharon Smith

Seconded By: Vicki Whitmell

WHEREAS recent municipal infrastructure funding programs by the Government of Canada and Province of Ontario have tended to prioritize growth-related or housing-enabling infrastructure projects over infrastructure renewal needs;

AND WHEREAS the Government of Ontario has regulated municipal infrastructure asset management through O. Reg 588/17 (Asset Management Planning for Municipal Infrastructure) under the Infrastructure for Jobs and Prosperity Act, 2015;

AND WHEREAS municipal asset management plans and the Financial Accountability Office of Ontario have identified that municipalities have significant state-of-good-repair backlogs and renewal needs for infrastructure;

AND WHEREAS the Government of Ontario doubled the Ontario Community Infrastructure Fund (OCIF) from \$200M/year to \$400M/year for 2021-2026 but has not publicly committed to maintaining this level of funding beyond 2026;

AND WHEREAS the OCIF has become a vital and indispensable resource for municipalities, assisting them with improving their asset management programs and meeting community-preserving infrastructure renewal needs;

AND WHEREAS increased geopolitical uncertainty is threatening the economic prosperity of Canada, Ontario, and every municipality;

AND WHEREAS municipal infrastructure is a key enabler and preserver of economic prosperity;

AND WHEREAS the Municipal Finance Officers' Association of Ontario (MFOA) has heard from its members and their municipalities concerns regarding the potential erosion of existing municipal infrastructure and thus service levels in light of the ongoing focus on housing-enabling infrastructure by grant funding programs;

NOW THEREFORE BE IT RESOLVED that The Corporation of the Village of Sundridge supports MFOA's letter to the Ministry of Infrastructure requesting that the doubling of the Ontario Community Infrastructure Fund be made permanent in advance of the allocations for the 2027 calendar year, helping municipalities to continue building housing-enabling infrastructure while preserving the economic value provided by existing infrastructure.

Recorded Vote

Preston, Luke(absent)

For

Against

Abstain

Smith, Sharon	x
Whitmell, Vicki	x
Williamson, Fraser	x
Jackson, Shawn	x
CARRIED	

- 9.4.** Lake Bernard Property Owners' Association – Draft Source Water Protection Document

Resolution #2026-176
Moved By: Vicki Whitmell
Seconded By: Fraser Williamson

THAT Council receives the request from the Lake Bernard Property Owners' Association to place the Draft Source Water Protection Document on the Village website;

AND THAT a link to the Lake Bernard Property Owners' Association website continue to be available on the Village website under Community Groups and Organizations.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

- 9.5.** Township of Machar Resolution 86-26 – Opposing Changes to FIPPA (originally appeared as Item 7 (E.2))

Resolution #2026-177
Moved By: Sharon Smith
Seconded By: Vicki Whitmell

THAT Council receives the Township of Machar Resolution 86-26 – Opposing Changes to FIPPA,

AND THAT The Village of Sundridge supports the Township of Machar in their opposition to Changes to FIPPA,

AND FURTHER THAT this resolution be circulated to Premier Doug Ford, appropriate minister, all MPP's and Ontario municipalities.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		

Williamson, Fraser	x
Jackson, Shawn	x
CARRIED	

10) COMMITTEE REPORTS/MINUTES

Resolution #2026-178
Moved By: Fraser Williamson
Seconded By: Sharon Smith

THAT Items 10 (A.1) to 10 (B.1) be received and discussed.
 10 (A.1) May 21, 2026 - Sundridge Strong Union Public Library Board
 10 (A.2) May 28, 2026 - ACED
 10 (B.1) June 24, 2026 - Regular Council Meeting

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

11) STAFF REPORTS

11.1. *POSTPONED TO AUGUST 19 2026* - Staff Memo – Public/Private Partnership
 Exploration Status Update

11.2. Staff Report S2026-005 – Community BBQ

Resolution #2026-179
Moved By: Fraser Williamson
Seconded By: Vicki Whitmell

THAT the Council for the Corporation of The Village of Sundridge receives Staff
 Report S2026-005 dated July 15, 2026 regarding the Community BBQ

AND THAT Council proceeds with Option #1, with food and beverages purchased
 for an anticipated crowd of 150 people

AND THAT a contribution to the Lion's Club be made in the amount of \$500.00

AND THAT if children's musical entertainment is available, a contribution be
 made in the amount of \$200.00

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

12) BY-LAWS

12.1. By-Law No. 2026-031 Road Closure By-Law – Sunflower Festival

Resolution #2026-180

Moved By: Fraser Williamson

Seconded By: Sharon Smith

THAT By-Law No. 2026-031 being a By-Law to Amend By-Law No. 2019-048, being a by-law to regulate traffic and to govern and control the parking of vehicles in the village, be approved,

AND FURTHER THAT the Mayor or signatory be authorized to sign the by-law.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

12.2. By-Law No. 2026-032 Appoint a Property Standards Committee

Resolution #2026-181

Moved By: Sharon Smith

Seconded By: Vicki Whitmell

THAT By-Law No. 2026-032 being a by-law to appoint a Property Standards Committee, be approved,

AND FURTHER THAT the Mayor or signatory be authorized to sign the by-law.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		

Williamson, Fraser x
Jackson, Shawn x
CARRIED

12.3. By-Law No. 2026-033 Appoint a Property Standards Officer

Resolution #2026-182
Moved By: Vicki Whitmell
Seconded By: Fraser Williamson

THAT By-Law No. 2026-033 being a by-law to appoint a Property Standards Officer, be approved,

AND FURTHER THAT the Mayor or signatory be authorized to sign the by-law.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

12.4. By-Law No. 2026-034 to Amend AMPS By-Law 2024-033

Resolution #2026-183
Moved By: Vicki Whitmell
Seconded By: Sharon Smith

THAT By-Law No. 2026-034 being a by-law to amend By-Law 2024-033 Being a By-law to Implement an Administrative Monetary Penalty System, be approved,

AND FURTHER THAT the Mayor or signatory be authorized to sign the by-law.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

13) ANNOUNCEMENTS

- **Shawn Jackson – Asked if any members of Council were able to attend the Live Fire event last weekend**
- **Sharon Smith – will be discussing warming/cooling centres with the EMPC on July 16th**
- **Luke Preston - absent**
- **Fraser Williamson – attended the Live Fire event, HAZMAT is August 22nd and we need a volunteer**
- **Vicki Whitmell – volunteered for HAZMAT**
- **Robyn Ferrante, Deputy Clerk/Deputy Treasurer – Building will be closed July 30th for flooring installation in the lobby, will open as soon as possible. Tax bills have been sent out as of Friday**

14) INTRODUCTION OF FUTURE MOTIONS

Mayor Shawn Jackson will be bringing forward a motion looking at creating a reserve for sewer infrastructure

15) CONFIRMING BY-LAW

Resolution #2026-184

Moved By: Sharon Smith

Seconded By: Vicki Whitmell

THAT By-Law No. 2026-035, being a by-law to confirm the proceedings of Council of the Corporation of the Village of Sundridge at its regular meeting of **July, 15, 2026**, be adopted.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

16) CONSIDERATION OF A CLOSED SESSION

Resolution #2026-185

Moved By: Fraser Williamson

Seconded By: Sharon Smith

THAT Council hold a Closed Session meeting as provided for by Section 239 (2) of the Municipal Act, 2001, as amended, and the Village of Sundridge Procedural By-law No. 2021-051, immediately following this council meeting to deal with:

1. personal matters about an identifiable individual, including municipal or local board employees.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

17) ADJOURNMENT

Resolution #2026-186
Moved By: Fraser Williamson
Seconded By: Sharon Smith

THAT we do now adjourn at 7:52 p.m. until the Regular Council Meeting on August, 19, 2026, or at the call of the Mayor.

Recorded Vote	For	Against	Abstain
Preston, Luke(absent)			
Smith, Sharon	x		
Whitmell, Vicki	x		
Williamson, Fraser	x		
Jackson, Shawn	x		
CARRIED			

Shawn Jackson, Mayor

Robyn Ferrante, Deputy Clerk/Deputy Treasurer

**CLOSED MEETING MINUTES
WEDNESDAY JULY 15 2026
HELD IN THE VILLAGE OF SUNDRIDGE
COUNCIL CHAMBERS**

Present: Mayor Shawn Jackson, Deputy Mayor Sharon Smith, Councillor Vicki Whitmell, Councillor Fraser Williamson

Staff: Robyn Ferrante, Deputy Clerk/Deputy Treasurer

Start Time: 7:54 p.m.

This closed session meeting has been called to deal with:

1. Personal matters about an identifiable individual, including municipal or local board employees.
 - Fire Department Employee - Annual Evaluation

Council discussed the information provided by the Fire Chief, via Deputy Clerk/Deputy Treasurer. Direction was given to staff, no further discussion necessary.

2. Adjournment at 8:00 p.m.

Shawn Jackson, Mayor

Robyn Ferrante, Deputy
Clerk/Deputy Treasurer



MEMO TO: Mayor, Deputy Mayor and Council

FROM: Nancy Millar, Clerk Administrator

DATE: August 19, 2026

SUBJECT: Public / Private Partnership Opportunity – Status Update

Background

A local business put forth a public/private partnership proposal to Council for consideration utilizing one of the lands owned by the municipality. The proposal was to create a destination venue on the Northeast side of the village near the distillery. Some of the ideas generated included a farmer's market, a local artisan gallery, and a food co-operative, and a multi-tenant space.

Partnership Proposal

The private entity met with the Director of ACED and together they put forth an initial conceptual proposal that was presented to Council during a regular meeting for discussion. Council had interest in exploring the possibility of a partnership and assigned two Council Representatives to be part of a working group; that included the Director of ACED, the Clerk Administrator, and the representatives for the private entity.

The working group met to continue the conversation as to what the partnership could entail and the needs and interest of the community and surrounding areas. The following is a non-exhaustive list of items the working group was discussing:

- Economic development and business growth
- Tourism and local artisans, crafters and small businesses
- Long term financial return to the municipality
- Retention of municipal ownership or influence over the land
- Revitalization of the surrounding downtown/Village core

After further discussions, the private entity decided to withdraw their interest in pursuing this project and may instead be exploring other opportunities and initiatives.

Although the potential partnership did not work out this time, one of the outcomes of the discussions is clear, and that is a shift away from traditional transactional approaches toward creative partnerships like shared risk and performance-based agreement.

While remaining flexible in how the solutions are executed, we must stay focused on protecting the public interest, ensuring taxpayer accountability and delivering measurable community benefits.

Further consideration should be given to long-term growth for the municipality. After evaluating current capabilities, setting specific financial and non-financial targets, and detailing an action plan; perhaps then further partnership opportunities can be explored.



Corporation of the Village of Sundridge

Report Number: S2026-006
Date: August 19, 2026
To: Mayor, Deputy Mayor and Members of Council
From: Christine Hickey, Treasurer
Report Title: RFP2026-004 - Waste Collection Services
Proposal Award

RECOMMENDATION

THAT Council receive report S2026-006 dated August 19, 2026 regarding RFP2026-004 Waste Collection Services Proposal Award;

AND THAT Council of the Corporation of the Village of Sundridge accept the proposal from Emterra Environmental for a three (3) year contract at a total cost of \$62,985.00 (plus HST) for 2027, \$65,504.40 (plus HST) for 2028 and \$68,124.58 (plus HST) for 2029.

BACKGROUND

The current contract for Waste Collection services is set to expire, Staff determined that it would be beneficial to put out an RFP for waste collection to ensure competitive rates and value.

ANALYSIS

A Request for Proposal was issued in July 2026 with a closing date of August 7, 2026. The Proposal was placed on the Village bids&tenders page. The proposal details stated that the contract commence January 1, 2027 for a 3 year term.

A total of three (3) proposals were received with total costs ranging from \$62,985 to \$158,964.

Staff, including the Treasurer and Deputy Clerk/Deputy Treasurer completed a detailed review of the proposals received. This review consisted of an evaluation on 4 categories: Vendor Qualifications and Experience, Response to Project Requirements, Service Continuity and the Cost Proposal.

The proposal by Emterra Environmental provided all the details requested in the RFP issued by the Village of Sundridge. In addition, Emterra Environmental is able to keep the same schedule (Wednesday pickup) which means that residents will not have any disruption to their current waste service schedule.

Consistent to the current contract, waste pickup would remain weekly and non-eligible recyclable material would alternate weeks with fibre material being week 1 and containers being week 2.

Staff have no concerns with awarding the contract to Emterra Environmental. They are the current provider for the eligible recycling program (administered through the Province) and to date they have maintained a professional working relationship. Any concerns that have been communicated to them have been resolved in a timely manner.

OPTIONS/ALTERNATIVES

Option 1: Accept Proposal from Emterra Environmental

Staff suggest that Council award the contract to Emterra Environmental, based on the proposal and pricing submitted.

Option 2: Accept Alternate Proposal

Council can opt to award the tender to one of the other two (2) bids received. If this option is selected the cost of the service would be higher.

Option 3: Contract not Awarded at this Time

Council can opt to defer the award of the proposal at this time. This option is not recommended as there would be no waste collection past this date if a contract is not in place.

FINANCIAL CONSIDERATION

Waste Collections is currently a line item in our budget, the recommended proposal would allow for cost savings in the 2027 budget.

CONCLUSION

Staff suggest that Council award the contract to Emterra Environmental, based on the pricing submitted.

ATTACHMENTS

N/A



Corporation of the Village of Sundridge

Report Number: S2026-007
Date: August 19, 2026
To: Mayor, Deputy Mayor and Members of Council
From: Christine Hickey, Treasurer
Report Title: Emergency Road Work – Main Street

RECOMMENDATION

THAT Council receives Staff Report S2026-007, Emergency Road Work – Main Street;

AND THAT Council approve the required road work at an approximate cost of \$60,000;

AND FURTHER THAT the required funds be taken from one or more of the following funding sources: Canada Community-Building Fund, Pothole Prevention and Repair Program or Northern Ontario Resource Development Support Fund.

BACKGROUND

Staff noted a sink hole forming on Main Street (near James Street). Although the sink hole was repaired, a more detailed inspection of the area was completed to determine the cause and it was noted that the culvert has deteriorated which is causing the road surface to weaken in this area.

ANALYSIS

As determined from the inspection, the culvert located on Main Street (near James Street) has deteriorated and needs immediate replacement. Staff have determined that the culvert replacement and required road work must be completed in the next few weeks or the risk of catastrophic infrastructure failure will occur.

This portion of Main Street has not had any rehabilitation work completed in over 50 years, the compromised culvert is steel, compared to cement which has a longer lifespan. The repair works includes removal of existing pavement around the impacted area, replacement of six sections of two-foot boss culverts, subgrade rehabilitation and application of surface pavement to area.

Based on the compromised state of the culvert, the work falls under Section 9 – Extraordinary Circumstances of the Village Procurement By-Law. Staff have secured the services of TEC Services to complete the work. TEC Services has done exceptional and reliable work in the past and are able to complete this project in a timely manner.

Main Street will need to be closed for two-way traffic for at least one full day.

OPTIONS

N/A

FINANCIAL CONSIDERATION

This emergency repair work has an approximate cost of \$60,000, staff are recommending that the funds required for the repair work be taken from one or more of the following funding sources: Canada Community-Building Fund, Pothole Prevention and Repair Program or Northern Ontario Resource Development Support Fund.

This will not have an impact to the 2026 budget.

CONCLUSION

This report is to advise Council of a necessary emergency repair work to a small portion of Main Street. Staff noted a sink hole forming on Main Street (near James Street). Although the sink hole was repaired a more detailed inspection of the area was completed to determine the cause. The culvert has deteriorated which is causing the road surface to weaken in this area. Staff have determined that the culvert replacement and required road work must be completed in the next few weeks or the risk of infrastructure failure will occur.

ATTACHMENTS

N/A

THE CORPORATION OF THE VILLAGE OF SUNDRIDGE

BY-LAW NO. 2026-036

Being a By-Law to confirm the proceedings of the Council of the Corporation of the Village of Sundridge at its Regular Meeting August 19, 2026.

WHEREAS pursuant to Section 5(1) of the Municipal Act, 2001, S.O. 2001, c.25 as amended, the powers of a municipality shall be exercised by its Council; and

WHEREAS pursuant to Section 5(3) of the Municipal Act, 2001, S.O. 2001, c.25 as amended, a municipal power, including a municipality's capacity rights, powers and privileges under Section 9 of the Municipal Act, 2001, S.O. 2001, c.25 as amended, shall be exercised by by-law unless the municipality is specifically authorized to do otherwise; and

WHEREAS it is deemed expedient that the proceedings of the Council of the Corporation of the Village of Sundridge at this session be confirmed and adopted by by-law.

NOW THEREFORE the Council of the Corporation of the Village of Sundridge hereby enacts as follows:

1. That the actions of the Council of the Corporation of the Village of Sundridge in respect of all recommendations in reports and minutes of committee, all motions and resolutions and all actions passed and taken to the Council of the Corporation of the Village of Sundridge, documents and transactions entered into during the August 19, 2026 meeting of council, are hereby adopted and confirmed, as if the same were expressly embodied in this by-law.
2. That the Mayor and proper officials of the Corporation of the Village of Sundridge are hereby authorized and directed to do all the things necessary to give effect to the action of the Council of the Corporation of the Village of Sundridge during the said meeting referred to in paragraph 1 of this by-law.
3. That the Mayor and the Clerk Administrator are hereby authorized and directed to execute all documents necessary to carry out the action taken by this council as described in Section 1 of this by-law and to affix the Corporate Seal of the Corporation of the Village of Sundridge to those documents requiring the Corporate Seal referred to in said paragraph 1.

PASSED THIS 19th DAY OF AUGUST, 2026.

Shawn Jackson, Mayor

Robyn Ferrante, Deputy Clerk/Deputy Treasurer