

THE MUNICIPAL CORPORATION OF TOWNSHIP OF ARMOUR

Agenda

March 24, 2026

PUBLIC MEETING AT 6:00 P.M. – PRENTICE SUBDIVISION – ZONING AMENDMENT

VIDEO RECORDING DISCLAIMER & LAND ACKNOWLEDGEMENT

REGULAR MEETING AT 7:00 P.M.:

- Confirmation of the minutes of the regular council meeting of March 10, 2026 (1)
- List of proposed resolutions (2)

DECLARATION OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF:

DELEGATIONS:

- Alison McGregor, Treasurer - Review and Discussion of 2026 Draft Budget (3)
PLEASE DO NOT FORGET YOUR BINDER

ACCOUNTS FOR APPROVAL: None

APPLICATIONS:

- Consent B-005/26 – October 14th Holdings Inc – Concession 4, Part Lot 3 – Madill Road (4)

BY-LAW (S):

- 15-2026 – To amend By-law 27-95, S-01/24, Prentice – 233 Cherry Hill Road (5)

REPORTS:

- TRI Council Notes – February 23, 2026 Meeting (6)
- DSSAB – March 12, 2026 Meeting & CAO's March Report (7)
- Library Board – Meeting held on March 18, 2026 (8)
- DSSAB Housing and Homelessness Plan Update - Stakeholder Workshop (9)
- Arena – Manager's March 2026 Report & Facility Rate Review Report (10)
- Agricultural Society – March 19, 2026 Meeting
- Any other reports?

CORRESPONDENCE:

#11 TO #18

UNFINISHED BUSINESS:

- Township of Ryerson – 2026 TRI Budget Resolutions (19)
- Township of Ryerson & Village of Burk's Falls – Landfill Advisory Committee Resolutions (20)
- Township of Ryerson – Transfer of Land for Fire Hall Resolution (21)
- Village of Burk's Falls – 2026 TRI Budget Resolutions (22)
- Technical Briefing – Improving Ontario's Conservation Authority System (23)

NEW BUSINESS:

- Regional Fire Agenda – April 23, 2026 Meeting (24)

CLOSED SESSION: IF REQUIRED

ADJOURNMENT:

DATES TO REMEMBER:

- March 25, 2026 – Planning Board
- March 26, 2026 – ACED Board Meeting
- April 2, 2026 – AHHC Meeting
- April 3, 2026 – Good Friday – Office, Garage & Landfill Closed
- April 6, 2026 – Easter Monday – Office, Garage & Landfill Closed
- April 7, 2026 – Armour Recreation Advisory Committee Meeting
- April 8, 2026 – Almaguin OPP Detachment Board Meeting
- April 9, 2026 – DSSAB
- April 14, 2026 - Regular Council Meeting

Any member of the public who wishes to attend the virtual Council meeting may contact the Clerk by 4:00 pm on Tuesday, March 24, 2025 via telephone at 705-382-3332 or by email at clerk@armourtownship.ca



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THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

MINUTES

March 10, 2026

The regular meeting of the Council of the Township of Armour was held on Tuesday, March 10, 2026 at 7:00 p.m. Those in attendance were: Mayor Rod Ward; Councillors Rod Blakelock, Jerry Brandt, Wendy Whitwell and Dorothy Haggart-Davis; Delegations: Amy Tilley, Waste Management Administrator, Dave Creasor, Roads Supervisor and Danika McCann, Recreation Co-ordinator; Guests: Grace McCoy, Don Murphy and Nieves Guijarro; Staff: Charlene Watt, Municipal Clerk and Dave Gray, Chief Administrative Officer.

VIDEO RECORDING DISCLAIMER:

Participants were informed that the meeting will be recorded to provide a record of discussions and agreements held within the meeting. By staying in the meeting, virtually or in-person, participants consented to being recorded. Participants also agreed to recordings being posted to YouTube or other distribution services.

INDIGENOUS LAND ACKNOWLEDGEMENT:

Council acknowledged the traditional lands of the Anishinaabe and recognized the historical and contemporary contributions of the local First Nations and the peoples of Turtle Island.

CONFIRMATION OF THE MINUTES OF THE PREVIOUS MEETING

The minutes of the TRI Council meeting held on February 23, 2026 were approved as circulated.

The minutes of the regular Council meeting held on February 24, 2026 were approved as circulated.

DECLARATION OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF:

No pecuniary interest and general nature thereof were declared.

DELEGATIONS:

Amy Tilley, Waste Management Administrator discussed the request to Council to appoint a municipal representative to the TRI-R Landfill and Recycling Advisory Committee to provide input on the site and asset review. Council passed a resolution appointing a municipal representative.

Dave Creasor, Roads Supervisor, presented his March 2026 report. Council received an update on winter maintenance operations and tenders that have been advertised. Load restrictions are in effect on municipal roads and are expected to be in place until mid-May. Questions were asked and answered. A resolution was passed awarding the tender for the supply and application of 35% calcium chloride based on the Roads Supervisor's recommendation.

Danika McCann, Recreation Co-ordinator, presented her March 2026 report, advising that the 2026 Katrine Winter Carnival was a success, generating \$8,573.61 in event income (excluding sponsorships) with strong attendance and full sponsorship coverage of expenses. Consideration will be given to bringing in other community partners, such as the local snowmobile club, to assist in hosting meals at the event next year. Council was updated on upcoming programs and events, including the April 4 Bunny Brunch, spring sports registration, Day Camp enrollment, and discussions with the Historical Society regarding the future of the Heritage Festival. It is proposed to host the event on August 8 with a focus on self-guided tours to the heritage centres. It was noted that the selected date is also the Sunridge Sunflower Festival. Council also reviewed a draft public notice confirming the Heritage Festival will not proceed as a large-scale fairground event at this time, with alternative formats under review and further consultation planned.

ACCOUNTS FOR APPROVAL:

The list of accounts for March 2026 was approved by resolution.

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MINUTES

March 10, 2026

APPLICATIONS:

Council reviewed an application for a zoning by-law amendment submitted by Mark and Susan Armstrong as a condition in the Notice of Decision for Consent Application B-049/25. Council passed a resolution accepting the zoning by-law amendment application and directed the municipal planner to proceed with the preparation of the amending zoning by-law.

Ryan Lloyd, Consulting Planner with Planscape Inc., provided a planning report regarding tabled Motion 2026-37 and a request from Almaguin Data Inc. to purchase a portion of municipally owned land within the Highway 520 Industrial Park for the development of an AI Data and Infrastructure (AI Compute Facility). The report reviewed applicable policies under the Provincial Planning Statement, 2024, the Township of Armour Official Plan, and the Township's Zoning By-law, and outlined considerations related to employment potential, servicing requirements, environmental constraints, and land use compatibility. The planner advised that while the proposed use may generally align with the intent of the Township's employment lands, additional information is required to fully assess the proposal and potential impacts.

The Mayor advised Council that Matt Fuller was unable to attend the meeting but advised in writing that he apologized for his absence and requested his email be included in the record for Item 9 on the agenda. He noted that Almaguin Data Inc. is encouraged by the planning report prepared by Ryan Lloyd of Planscape Inc., and advised that the company will require approximately 60 days to review the required studies with consultants and obtain cost estimates and timelines before providing Council and staff with a clear path forward, while reaffirming their commitment to the project and the Township of Armour.

Council passed a resolution directing staff to request further details from the applicant in accordance with the planner's recommendations prior to considering the sale of the lands.

BY-LAWS:

By-law #13-2026 being a by-law to confirm the proceedings of Council at its February 2026 meetings was read in its entirety and passed by resolution.

By-law #14-2026 being a by-law to establish a Committee of Adjustment and repeal By-law #62-2025 was read in its entirety and passed by resolution.

REPORTS:

Council reviewed the March 2026 Planning Report.

Council reviewed the agenda for the February 25, 2026 Planning Board meeting and the minutes from the January 28, 2026 hearings and regular meeting. A verbal update was given on the Planning Board meeting.

Council reviewed the minutes from the January 22, 2026 ACED meeting and the February 26, 2026 Director of Economic Development's report. A verbal report was provided on the February 26, 2026 ACED meeting.

Council reviewed the 2026 annual levy information package and invitation to attend the AGM from Eastholme Home for the Aged. The budget includes a 3.5% increase to the 2025 levy. The Township of Armour's 2026 levy is \$150,431.

Council reviewed the draft minutes from the February 26, 2026 Town of Parry Sound EMS Advisory Committee. A resolution was passed recommending that the Council for the Town of Parry Sound authorize the Director of Development and Protective Services to enter into an MOU that outlines the process for the renovation and relocation of the South River EMS Base to 309 Hwy 124, South River.

Council reviewed the draft 2026 budget from the Almaguin Highlands OPP Detachment Board and passed a resolution approving the draft budget.

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March 10, 2026

REPORTS: cont'd.

A verbal report was given on the March 5, 2026 AHHC meeting.

A verbal report was given on the March 10, 2026 Informal TRI Council Committee meeting. The meeting focused on the new arena and landfill shared services agreements.

CORRESPONDENCE:

Council reviewed correspondence from RORAB Shrine Club requesting May 30, 2026 be reserved as Tag Day. Council passed a resolution approving the request.

Council reviewed resolutions from the Town of Kingsville, the Municipality of South Huron and the Township of Joly advising the Province of Ontario that they oppose the consolidation of Ontario's Conservation Authorities without knowing the full financial and operational impact to municipalities and conservation authorities. Council was advised that a technical briefing was provided by MOECP on March 10, 2026 and the province is moving forward with improvements to the conversation authority system.

Council reviewed a resolution from the Township of McNab/Braeside petitioning the Province of Ontario and the Minister of Tourism, Culture and Gaming to review and modernize the Heritage Organization Development Grant (HODG), including restoring its purchasing power through adjustment for inflation. Council adopted a resolution in support.

Council reviewed and discussed a letter from the Municipality of East Ferris requesting support for its plans to construct a new fire hall that would also serve as a regional fire training centre, and for its application to the Northern Ontario Heritage Fund Corporation for funding assistance. The proposed facility would provide a centrally located training hub for fire departments across Nipissing District, Parry Sound District, and Sudbury District, improving access to training and regional emergency preparedness. Council passed a resolution in support.

Council reviewed a notice from Hydro One providing information on the proposed Sudbury Barrie Transmission Line. A community open house is scheduled to learn more about the project. The line is expected to be in service in 2032.

Council reviewed an Ontario News Release advising that the province is protecting northern and rural livestock producers by expanding eligibility and modernizing the Veterinary Assistance Program to support Ontario's agriculture sector.

Council reviewed the January 2026 Monthly Jobs Report and the February 2026 Labour Focus Report published by The Labour Market Group.

Council reviewed the February 2026 TechTalk Newsletter from Blue Sky Net.

Council reviewed an Ontario News Release advising that the province has appointed an advisory body to improve student achievement. And has launched a comprehensive review of EQAO testing and student outcomes.

Council reviewed an Ontario News Release advising that the province has secured a ground-breaking national energy corridor agreement between provinces and territories to build electricity infrastructure and to transform Canada into an energy superpower.

Council reviewed a February 2026 newsletter from the North Bay Parry Sound Health Unit's Medical Officer of Health.

Council reviewed a letter and resolution from the Township of Perry petitioning the Province of Ontario to improve school bus safety initiatives and the expansion of stop-arm camera programs. The documentation supports Armour Council's resolution #2026-27.

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UNFINISHED BUSINESS:

Council reviewed a resolution from the Township of Perry encouraging the Town of Kearney reconsider their request to withdraw membership from the Southeast Parry Sound District Planning Board.

NEW BUSINESS:

Council reviewed notice from the North Bay Parry Sound District Health Unit advising that the Board of Health will be discontinuing monitoring and routine sampling of recreational water at public beaches throughout the District, effective summer 2026. Follow-up will continue to occur for complaints. All municipalities will be supplied with updated public beach signage to support public awareness of water quality risks, health precautions, and safe swimming practices. Virtual information sessions are being offered by the Health Unit for municipal representatives. Staff will participate in a session and report back to Council.

Council reviewed a flyer from the Almaguin Clerk's Group inviting municipal election candidates to an information session on April 16, 2026 at the Arena.

Council reviewed a flyer from the Almaguin Clerk's Group calling for applications to the Almaguin Area Joint Audit Compliance Committee. The committee will review audit requests related to campaign finances from candidates for municipal elections.

Council reviewed the Notice of Complete Application and Public Meeting for the Prentice Subdivision's rezoning application. The hybrid public meeting will be held on March 24, 2026 at 6:00 p.m.

RESOLUTIONS:

Resolution #2026-66 - Moved by Dorothy Haggart-Davis, seconded by Jerry Brandt; That the Council of the Township of Armour approve the minutes of the TRI Council meeting held on February 23, 2026, as circulated. Carried

Resolution #2026-67 - Moved by Rod Blakelock, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour approve the minutes of the regular council meeting held on February 24, 2026, as circulated. Carried

Resolution #2026-68 - Moved by Wendy Whitwell, seconded by Jerry Brandt; That the Council of the Township of Armour appoints Rod Blakelock as the municipal representative on the TRI-R Landfill & Recycling Advisory Waste Committee. Carried

Resolution #2026-69 - Moved by Rod Blakelock, seconded by Jerry Brandt; That the Staff Report from the Roads Supervisor dated March 10, 2026, regarding Roads Tender #2026-01 to Supply and Apply 35% Calcium Chloride be received and that Council award the contract to Pollard Distribution Inc. for a tender price of \$70,905 plus HST. Carried

Resolution #2026-70 – Moved by Rod Blakelock, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour approve the March 2026 accounts, in the amount of \$278,676.71 for payment, and the Mayor and the Treasurer are hereby authorized to sign cheques for same. Carried

Resolution #2026-71 - Moved by Jerry Brandt, seconded by Wendy Whitwell; That the Council of the Township of Armour accept the application for a zoning by-law amendment as a requirement of Consent File B-049/25, submitted by Mark and Susan Armstrong, Part Lot 21, Concession 4, described as 723 Skyline Drive and request the municipal planner proceed with drafting the zoning amendment by-law. Carried

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RESOLUTIONS: cont'd.

Resolution #2026-72 - Moved by Jerry Brandt, seconded by Rod Blakelock; WHEREAS Council of the Township of Armour has received a planning report dated March 5, 2026 from Ryan Lloyd, Consulting Planner with Planscape Inc., regarding a request from Almaguin Data Inc. to purchase a portion of municipally owned land within the Highway 520 Industrial Park for the development of an AI Data and Infrastructure (AI Compute Facility);

AND WHEREAS Council recognizes that the subject lands have been identified for future employment uses and economic development opportunities within the Township of Armour;

AND WHEREAS Council has directed the proponent to provide additional information and supporting studies to allow for a complete evaluation of the proposed development and its potential impacts;

NOW THEREFORE BE IT RESOLVED that Council of the Township of Armour expresses its willingness, in principle, to enter into negotiations for the sale of a portion of the municipally owned lands within the Highway 520 Industrial Park to Almaguin Data Inc., subject to the proponent satisfying the requirements identified in the March 5, 2026 planning report and any additional requirements of the Township;

AND FURTHER THAT Council's support in principle is conditional upon the submission and satisfactory review of the required information, studies, and technical reports, and the completion of all necessary planning approvals, including but not limited to a site-specific Zoning By-law Amendment and supporting technical studies, as required under the Township's Official Plan and applicable legislation. Specific studies include but are not limited to:

1. a conceptual site plan illustrating the full build-out of the development;
2. confirmation of the number and type of permanent local employment opportunities;
3. details regarding water supply and septic servicing requirements;
4. confirmation from Hydro One regarding electrical servicing capacity and potential impacts to the local power grid;
5. information regarding potential impacts related to noise, vibration, ventilation, and land use compatibility; and
6. a preliminary operational and emergency response plan for the proposed facility;

AND FURTHER THAT the applicant shall address the requirements identified in the Pre-Consultation Checklist dated January 26, 2026 to the satisfaction of the Township's Municipal Planner;

AND FURTHER THAT any agreement for the sale of municipal lands shall be subject to final approval by Council and the execution of a formal Agreement of Purchase and Sale on terms satisfactory to the Township. Carried

Resolution #2026-73 - Moved by Wendy Whitwell, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour have read and approve By-law #13-2026 being a by-law to confirm the proceedings of Council at its February 2026 meetings and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

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MINUTES

March 10, 2026

RESOLUTIONS: cont'd.

Resolution #2026-74 - Moved by Wendy Whitwell, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour have read and approve By-law #14-2026 being a by-law to establish a Committee of Adjustment and repeal By-law #62-2025 and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-75 - Moved by Rod Blakelock, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour approve the draft 2026 Almaguin Highlands OPP Detachment Board budget, in the net amount of \$14,872.15, with the Township of Armour's share being \$1,322.58. Carried

Resolution #2026-76 - Moved by Dorothy Haggart-Davis, seconded by Jerry Brandt; Whereas the RORAB Shrine Club has requested permission to conduct its annual Tag Day fundraising event within the Township of Armour on May 30, 2026;

And Whereas Tag Day is a charitable fundraising initiative in support of the charitable activities of Shriners International and Shriners Hospitals for Children;

Now Therefore be it Resolved that the Council for the Township of Armour hereby approves the request from the RORAB Shrine Club to designate May 30, 2026 as Tag Day within the Township of Armour. Carried

Resolution #2026-77 – Intentionally deleted.

Resolution #2026-78 - Moved by Dorothy Haggart-Davis, seconded by Wendy Whitwell; WHEREAS Ontario municipalities are legislated to preserve records of enduring and historical value, and community archives play a critical role in fulfilling this responsibility, particularly in rural and smaller municipalities; and

WHEREAS The Heritage Organization Development Grant (HODG) is the only provincial operating grant available to grassroots, non-profit heritage organizations, including community archives and historical societies across Ontario; and

WHEREAS The maximum annual HODG grant of \$1,545 per organization has remained effectively unchanged for more than 15 years, resulting in a significant erosion of its real value due to inflation, such that its current purchasing power is approximately two-thirds of what it was in 2010; and

WHEREAS Rising operating costs related to insurance, utilities, records preservation, digitization, accessibility, and volunteer coordination have increased financial pressure on heritage organizations, often requiring municipalities to absorb additional costs to ensure continuity of service; and

WHEREAS Strengthening HODG would represent a modest but high-impact provincial investment that would help stabilize community archives, reduce pressure on municipal budgets, and safeguard Ontario's public records and local heritage for future generations;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of Armour formally support a review and modernization of the Heritage Organization Development Grant, including restoring its real purchasing power through inflationary adjustment and exploring options for increased or multi-year operating stability; and

BE IT FURTHER RESOLVED THAT This resolution be forwarded to the Minister of Tourism, Culture and Gaming, local Members of Provincial Parliament, AMO, and Ontario municipalities for consideration and support. Carried

Resolution #2026-79 - Moved by Jerry Brandt, seconded by Rod Blakelock; WHEREAS the Municipality of East Ferris is planning the construction of a new fire hall that will serve as a regional fire training centre for fire departments including from across the Nipissing, East Parry Sound, and East Sudbury districts;

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

MINUTES

March 10, 2026

RESOLUTIONS: cont'd.

AND WHEREAS the closest accredited and operational training facilities are currently located in Huntsville, Haileybury, and Sault Ste. Marie, requiring significant travel, increased costs, and reduced training frequency for volunteer and composite departments in our region;

AND WHEREAS the summer 2025 storm in the Municipality of Calvin demonstrated the effectiveness of regional collaboration under a declared state of emergency, highlighting the value of joint training and coordinated emergency response;

AND WHEREAS a regional training centre in East Ferris would allow firefighters to train closer to home, reduce operational costs, foster inter-departmental collaboration, and improve readiness for future emergencies;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of Armour supports the Municipality of East Ferris in its application to the Northern Ontario Heritage Fund Corporation (NOHFC) for funding assistance to construct the East Ferris Regional Fire Training Centre;

AND FURTHER THAT that a copy of this resolution be forwarded to Municipality of East Ferris to demonstrate our municipality's support for this important regional initiative. Carried

Resolution #2026-80 - Moved by Dorothy Haggart-Davis, seconded by Wendy Whitwell; That the Council of the Township of Armour adjourn this regular council meeting at 9:00 p.m. until the next regular council meeting scheduled for March 24, 2026 or at the call of the Mayor or the Clerk. Carried

Rod Ward, Mayor

Charlene Watt, Municipal Clerk

LIST OF PROPOSED RESOLUTIONS FOR MARCH 24, 2026

2

ITEM # ON AGENDA

(1)

That the Council of the Township of Armour approve the minutes of the regular council meeting held on March 10, 2026, as circulated.

ITEM # ON AGENDA

(4)

That the Council of the Township of Armour hereby supports severance application B-005/26, Part Lot 3, Concession 4, 195 Madill Road submitted by October 14th Holdings Inc. subject to the following conditions:

- That a zoning amendment be applied and approved to rescind By-law No. 4-2023 where Rural Exception No. 106 (Ru-106) permitted a second septic system.
- That a change of use Building Permit be applied and approved to change the rural guest sleeping cabin into a single detached dwelling.
- That the Township's Roads Supervisor confirm that a suitable location for a new entrance on the proposed severed lot can be properly constructed to municipal standards, and should signage be required, such as hidden driveway sign(s), that the Applicant cover the costs of the signs and posts.
- If the reference plan or other evidence discloses that the severed property contains a road deviation maintained by the municipality as a public road, then the applicant shall survey and transfer such road deviation to the municipality.
- Cash-in-lieu of parkland dedication be paid to the Township of Armour in accordance with the current by-law.
- That should consent approval for the retained parcel be requested by the applicant, whether upon application or by amendment to the conditions/approval, then the requirement for cash-in-lieu shall apply to the retained parcel as well.

ITEM # ON AGENDA

(5)

That the Council of the Township of Armour have read and approve By-law #15-2026 being a by-law to amend Zoning By-law No. 27-95, as amended, with respect to the lands located on Part of Lot 23, Concession 2 and all of Lot 23, Concession 1 (233 Cherry Hill Road) and to rezone the subject lands to fulfill the conditions of the approved Plan of Subdivision, File S-01/24 and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto.

ITEM # ON AGENDA

(11)

That the Council of the Township of Armour approve a donation to the Almaguin 3 on 3 Meltdown Tournament, to be held from April 10 – 12, 2026, in the amount of _____ to support the local hockey tournament.

ITEM # ON AGENDA

(12)

That the Council of the Township of Armour supports the Town of Whitby and calls on the Province of Ontario to work collaboratively with the Association of Municipalities of Ontario (AMO) and Ontario Municipalities to undertake a comprehensive Social and Economic Prosperity Review to modernize the provincial–municipal fiscal framework, address the growing reliance on municipal

property taxes to fund provincial responsibilities, and establish sustainable, growth-linked revenue tools to support municipal infrastructure and housing targets.

ITEM # ON AGENDA

(13)

That the Council of the Township of Armour supports Prince Edward County and calls on the Province of Ontario to provide financial assistance to municipalities to offset the additional costs incurred through compliance with the Community Safety and Policing Act, 2019, and to review and reform provincial police grant programs to ensure a fair and sustainable distribution of funding that addresses the growing financial pressures on municipalities, particularly in rural communities.

ITEM # ON AGENDA

(14)

That the Council of the Township of Armour supports the Municipality of Strathroy-Caradoc and expresses its support for the principles and objectives of Bill 21, Protect Our Food Act, 2025, to ensure that Ontario's prime agricultural land is preserved for future generations.

ITEM # ON AGENDA

That the Council of the Township of Armour adjourn this regular council meeting at _____ p.m. until the next regular council meeting scheduled for April 14, 2026 or at the call of the Mayor or the Clerk.



STAFF REPORT

Date: March 24, 2026
To: Council
From: Alison McGregor, Treasurer
Subject: 2026 Draft Budget

RECOMMENDATION:

That Council receive the 2026 Draft Operating and Capital Budgets for information, and provide direction to staff for potential adjustments.

SUMMARY:

The 2026 Draft Budget reflects increased operating costs primarily due to inflation and rising service expenses. These pressures are partially offset by the use of external funding sources, and assessment growth. As a result, the overall proposed budget is to increase by 4.96%, which translates to an estimated 3.41% increase on the residential tax rate.

DISCUSSION:

The 2026 Draft Budget has been prepared to maintain current service levels while addressing ongoing cost pressures and infrastructure needs. The draft reflects a balance between managing operating increases and limiting the impact on the tax rate through capital planning, external funding, and reserve use.

Operating Budget

The draft operating budget reflects an increase of \$316,405, representing a 10.17% increase over the 2025 budget.

This increase is primarily attributed to:

- Inflationary increases in goods, services, and levied costs
- Increases to wages and benefits
- Higher costs for utilities, fuel, and insurance
- Increases to shared services budgets

Capital Budget

The draft capital budget reflects a decrease of \$126,033, representing a 69.18% decrease in the tax-supported capital costs.

- 2025 tax-supported capital: \$182,162
- 2026 tax-supported capital: \$56,129



This reduced impact on the tax levy is due to:

- \$49,260 decrease in capital projects for the Landfill
- Use of external funding sources, including Gas Tax funding and Ontario Community Infrastructure Fund (OCIF), for roadwork such as gravel reconstruction and slurry seal
- Financing of \$250,000 for the rubber tire excavator through debt rather than funding the full cost from taxation in a single year
- Use of reserves

Reserve Activity

- \$584,920 drawn from capital reserves
- \$25,000 drawn from election reserves
- \$603,345 contributed back into reserves

This approach supports continued investment in infrastructure while reducing the immediate burden on the tax levy.

Tax Levy and Rate Impact

The impact of the operating and capital budgets results in:

- Total Tax & School Levy increase: \$199,591 (4.96%)
- Assessment growth: 1.59%
- Residential tax rate increase: 3.41%

While the operating budget reflects a significant increase, this is offset by reduced tax-supported capital costs and growth in assessment, resulting in a more moderate tax rate impact.

FINANCIAL IMPLICATIONS:

The proposed budget will establish the municipal tax levy required to fund operations and capital projects for 2026. The use of reserves, external funding, and debt financing has been incorporated to balance affordability with long-term financial sustainability.

CONCLUSION:

The 2026 Draft Budget reflects the financial pressures facing the municipality while demonstrating a balanced approach to taxation, infrastructure investment, and long-term financial planning. Staff will continue to refine the budget based on Council input prior to final adoption.

Overall, this budget balances rising operating costs with funding and reserve use to limit the impact on taxpayers.

OTHERS CONSULTED:

Dave Gray, CAO

TOWNSHIP OF ARMOUR
2026 DRAFT BUDGET
OPERATING BUDGET

	2025	2026	2026							BUDGET
DEPARTMENT	NET	SUBMISSION	SUBMISSION	% CHANGE	BUDGET	NEW TOTAL	% CHANGE	COUNCIL	ADDITIONAL	BUDGET
	BUDGET	REVENUES	EXPENSES		MEETINGS			RECOMMENDATION	CHANGES	APPROVED
										BY COUNCIL
General taxation	(\$66,494)	(\$125,609)	\$65,539	9.66%	\$0	(\$60,070)	9.66%	\$0	\$0	(\$60,070)
GENERAL GOVERNMENT										
Council	\$137,695	\$0	\$139,890	1.59%	\$0	\$139,890	1.59%	\$0	\$0	\$139,890
General Government	(\$128,335)	(\$1,324,595)	\$1,154,700	(32.38%)	\$0	(\$169,895)	(32.38%)	\$0	\$0	(\$169,895)
Election	\$5,000	(\$25,000)	\$30,000	0.00%	\$0	\$5,000	0.00%	\$0	\$0	\$5,000
PUBLIC PROTECTION										
Fire	\$312,584	(\$1,480)	\$385,717	22.92%	\$0	\$384,237	22.92%	\$0	\$0	\$384,237
Policing	\$429,451	(\$3,200)	\$482,635	11.64%	\$0	\$479,435	11.64%	\$0	\$0	\$479,435
Building	\$4,776	(\$200,000)	\$179,500	(529.23%)	\$0	(\$20,500)	(529.23%)	\$0	\$0	(\$20,500)
By-Law Enforcement	\$11,649	(\$254,173)	\$277,050	96.39%	\$0	\$22,877	96.39%	\$0	\$0	\$22,877
Animal Control	\$2,050	(\$2,150)	\$3,650	(26.83%)	\$0	\$1,500	(26.83%)	\$0	\$0	\$1,500
Emergency Management	\$14,595	(\$12,945)	\$26,200	(9.18%)	\$0	\$13,255	(9.18%)	\$0	\$0	\$13,255
TRANSPORTATION										
Roads	\$1,082,564	(\$50,800)	\$1,167,784	3.18%	\$0	\$1,116,984	3.18%	\$0	\$0	\$1,116,984
ENVIRONMENT										
TRI R Waste Management	\$251,800	(\$208,820)	\$477,700	6.78%	\$0	\$268,880	6.78%	\$0	\$0	\$268,880
Armour's Environmental Services	(\$89,093)	(\$146,222)	\$87,310	33.88%	\$0	(\$58,912)	33.88%	\$0	\$0	(\$58,912)
HEALTH										
Public Health Services	\$190,586	\$0	\$202,049	6.01%	\$0	\$202,049	6.01%	\$0	\$0	\$202,049
Social & Family Services	\$333,841	\$0	\$354,374	6.15%	\$0	\$354,374	6.15%	\$0	\$0	\$354,374
PARKS & RECREATION										
Arena	\$123,872	\$0	\$194,380	56.92%	\$0	\$194,380	56.92%	\$0	\$0	\$194,380
Parks	\$67,000	\$0	\$68,600	2.39%	\$0	\$68,600	2.39%	\$0	\$0	\$68,600
Recreation/KCC	\$224,305	(\$136,100)	\$390,487	13.41%	\$0	\$254,387	13.41%	\$0	\$0	\$254,387
Historical Society/Museum	\$45,750	(\$15,000)	\$41,700	(41.64%)	\$0	\$26,700	(41.64%)	\$0	\$0	\$26,700
Armour's Library	\$93,960	\$0	\$96,000	2.17%	\$0	\$96,000	2.17%	\$0	\$0	\$96,000
Total Parks & Recreation	\$554,887	(\$151,100)	\$791,167	15.35%	\$0	\$640,067	15.35%	\$0	\$0	\$640,067
PLANNING & DEVELOPMENT										
Regional Economic Development	\$0	(\$241,300)	\$241,300	n/a	\$0	\$0	n/a	\$0	\$0	\$0
Planning & Development	\$62,500	(\$25,000)	\$132,290	71.66%	\$0	\$107,290	71.66%	\$0	\$0	\$107,290
Total Operating Budget	\$3,110,056	(\$2,772,394)	\$6,198,855	10.17%	\$0	\$3,426,461	10.17%	\$0	\$0	\$3,426,461

Total increase in operating budget from 2025 to 2026

\$316,405

% change from 2025 to 2026

10.17%

2026 Operating Budget - List of changes

General taxation	Decrease in Payments in Lieu				\$3,964		
General taxation	Increase in Levy to MPAC				\$2,460		
Council	Increase in Salaries, Benefits, Materials, Supplies & Legal Costs				\$2,195		
General Government	Increase in OMPF grant				(\$111,900)		
General Government	Increase in Aggregate Income				(\$500)		
General Government	Increase in Rental Income				(\$2,716)		
General Government	Decrease in Investment, Penalty & Interest Income				\$45,004		
General Government	Decrease in Contribution from McMurrich - CAO				\$15,000		
General Government	Increase in Salaries - market adjustment, step increases and CPI				\$100,400		
General Government	Decrease in General Insurance, Training, Memberships, Software mtc and Audit				(\$5,927)		
Fire Department	Increase in Total Cost of Fire				\$71,653		
Policing	Increase in Total Cost of Policing				\$49,984		
Building	Decrease in Contribution from McMurrich - CBO				\$5,000		
Building	Increase in Building Permit Revenues				(\$5,000)		
Building	Decrease in Salaries - market adjustment, step increases and CPI - shared admin				(\$24,650)		
Building	Decrease in Materials & Supplies, Legal & Training				(\$626)		
By-law	Increase in Revenues from Fines				(\$1,000)		
By-law	Increase in Revenues from Other Municipalities				(\$6,908)		
By-law	Increase in Salaries - market adjustment, step increases and CPI				\$31,401		
By-law	Decrease in Materials & Supplies				(\$3,000)		
Animal Control	Decrease in Total Cost of Animal Control				(\$550)		
Emergency Management	Increase in Contributions from Other Municipalities				(\$945)		
Emergency Management	Decrease in Salaries & Benefits				(\$1,921)		
Emergency Management	Increase in Materials & Supplies				\$2,000		
Emergency Management	Decrease in Contracted Services				(\$474)		
Roads	Increase in Solar Power Revenues				(\$100)		
Roads	Increase in Internal Charges				(\$4,500)		
Roads	Increase in Pothole Prevention Program				(\$38,000)		
Roads	Decrease in Salaries - market adjustment, step increases and CPI				(\$22,590)		
Roads	Decrease in General Insurance & Vehicle Licenses				(\$1,218)		
Roads	Increase in Principal Loan & Interest				\$48,578		
Roads	Increase in Vehicle Maintenance & Repairs				\$5,000		
Roads	Increase in Sand & Salt				\$31,650		
TRI R Waste Management	Decrease in Recycling Sales				\$5,400		
TRI R Waste Management	Increase in Revenues new contract Circular Materials				\$4,330		
TRI R Waste Management	Increase in Insurance				\$400		
TRI R Waste Management	Increase in Audit/Accounting				\$3,200		
TRI R Waste Management	Increase in Freight, Processing Fees, & Equipment Maintenance				\$5,200		
Armour's Environmental Services	Decrease in Partner's Share				\$18,371		
Armour's Environmental Services	Increase in Armour Bag Fee				\$11,910		
Public Health Services	Increase in Levies				\$11,863		
Social & Family Services	Increase in Levies				\$20,533		
Arena	Decrease in Arena Reserve Contribution				\$50,000		
Arena	Increase in share of Arena Budget				\$20,508		
Recreation/KCC	Overall Increase in Recreation Budget				\$26,482		
Heritage Festival	Decrease in Budget				(\$19,250)		
Library	Increase in Shared Library Budget				\$21,000		
Planning & EDC	Overall Increase in Planning & EDC Budget				\$44,790		
	Total major increases and decreases				\$406,501		

MUNICIPAL TAX RATE CALCULATION

			Tax ratios	Assessments	Adjusted assessments	
Total net expenditures						
		\$3,482,590	Residential	1.000000	\$390,005,809	\$390,005,809
			Multi-Residential	1.024655	\$450,000	\$461,095
			Commercial - Full	1.043532	\$8,256,100	\$8,615,505
			Commercial - Excess land	0.730472	\$244,700	\$178,746
			Commercial - Vacant land	0.730472	\$387,600	\$283,131
			Pipelines	0.754843	\$12,883,000	\$9,724,642
			Farmlands	0.250000	\$1,454,700	\$363,675
			Managed Forest	0.250000	\$3,998,300	\$999,575
			Aggregate Extraction	0.822786	\$216,200	\$177,886
			Industrial - Full	1.011158	\$3,136,900	\$3,171,902
			Industrial - Excess land	0.657253	\$550,900	\$362,081
			Industrial - Vacant land	0.657253	\$19,600	\$12,882
					\$421,603,809	\$414,356,929
Average assessment increase between 2025 and 2026	2025 Municipal Tax Rates	% change 25 to 26		2026 Municipal Tax rate	Proof	
1.84%	0.00807712	4.06%	Residential	0.00840481	\$3,277,923.54	
0.00%	0.00827626	4.06%	Multi-Residential	0.00861203	\$3,875.41	
(1.68%)	0.00842873	4.06%	Commercial - full	0.00877069	\$72,411.65	
0.00%	0.00590011	4.06%	Commercial - excess land	0.00613948	\$1,502.33	
0.00%	0.00590011	4.06%	Commercial - vacant land	0.00613948	\$2,379.66	
0.02%	0.00609695	4.06%	Pipelines	0.00634431	\$81,733.74	
(19.11%)	0.00201928	4.06%	Farmlands	0.00210120	\$3,056.62	
3.87%	0.00201928	4.06%	Managed forests	0.00210120	\$8,401.23	
(31.56%)	0.00664574	4.06%	Aggregate extraction	0.00691536	\$1,495.10	
0.00%	0.00816724	4.06%	Industrial - full	0.00849859	\$26,659.22	
0.00%	0.00530871	4.06%	Industrial - excess land	0.00552408	\$3,043.22	
0.00%	0.00530871	4.06%	Industrial - vacant land	0.00552408	\$108.27	
2025 Total assessment					\$3,482,590.00	
\$415,001,809						
Average Total Increase				Total Residential & Farm taxes	\$3,374,991	
1.59%				Total Commercial & Industrial taxes	\$107,599	
				TOTAL MUNICIPAL TAXES COLLECTED	\$3,482,590	
					.../5	

SCHOOL BOARD TAXES CALCULATION

	<u>Tax ratios</u>	<u>Assessments</u>	<u>Adj. assessments</u>		<u>Tax rate</u>	<u>Proof</u>
Res. English Public	1.0000	\$379,691,595	\$379,691,595	Res. School Tax	0.00153000	\$580,928.14
Res. French Public	1.0000	\$1,734	\$1,734	Res. School Tax	0.00153000	\$2.65
Res. No Support	1.0000	\$0	\$0	Res. School Tax	0.00153000	\$0.00
Res. English Separate	1.0000	\$9,937,444	\$9,937,444	Res. School Tax	0.00153000	\$15,204.29
Res. French Separate	1.0000	\$375,036	\$375,036	Res. School Tax	0.00153000	\$573.81
Multi-Res. English Public	1.0000	\$450,000	\$450,000	Multi-Res. School Tax	0.00153000	\$688.50
Multi-Res. French Public	1.0000	\$0	\$0	Multi-Res. School Tax	0.00153000	\$0.00
Multi-Res. English Separate	1.0000	\$0	\$0	Multi-Res. School Tax	0.00153000	\$0.00
Multi-Res. French Separate	1.0000	\$0	\$0	Multi-Res. School Tax	0.00153000	\$0.00
Farm English Public	1.0000	\$1,454,700	\$1,454,700	Farm School Tax	0.00038250	\$556.42
Farm French Public	1.0000	\$0	\$0	Farm School Tax	0.00038250	\$0.00
Farm No Support	1.0000	\$0	\$0	Farm School Tax	0.00038250	\$0.00
Farm English Separate	1.0000	\$0	\$0	Farm School Tax	0.00038250	\$0.00
Farm French Separate	1.0000	\$0	\$0	Farm School Tax	0.00038250	\$0.00
Mng Forest English Public	1.0000	\$3,998,300	\$3,998,300	Mng Forest School Tax	0.00038250	\$1,529.35
Mng Forest French Public	1.0000	\$0	\$0	Mng Forest School Tax	0.00038250	\$0.00
Mng Forest No Support	1.0000	\$0	\$0	Mng Forest School Tax	0.00038250	\$0.00
Mng Forest English Separate	1.0000	\$0	\$0	Mng Forest School Tax	0.00038250	\$0.00
Mng Forest French Separate	1.0000	\$0	\$0	Mng Forest School Tax	0.00038250	\$0.00
Com. Occupied	1.0000	\$8,256,100	\$8,256,100	Com. Occ. School Tax	0.00690833	\$57,035.86
Com. Excess Land	1.0000	\$244,700	\$244,700	Com. Excess School Tax	0.00690833	\$1,690.47
Com. Vacant	1.0000	\$387,600	\$387,600	Com. Vac. School Tax	0.00690833	\$2,677.67
Pipeline	1.0000	\$12,883,000	\$12,883,000	Pipeline School Tax	0.00519019	\$66,865.22
Landfill	1.0000	\$0	\$0	Landfill School Tax	0.00880000	\$0.00
Aggregate Extraction	1.0000	\$216,200	\$216,200	Aggregate School Tax	0.00511000	\$1,104.78
Industrial Occupied	1.0000	\$3,136,900	\$3,136,900	Ind. Occ. School Tax	0.00395200	\$12,397.03
Industrial Excess Land	1.0000	\$550,900	\$550,900	Ind. Excess School Tax	0.00395200	\$2,177.16
Industrial vacant	1.0000	\$19,600	\$19,600	Ind. Vac. School Tax	0.00395200	\$77.46
		\$421,603,809	\$421,603,809	School taxes collected		\$743,508.81

Based on letter received from the Ministry of Finance on

TOTAL TAXES COLLECTED

\$4,226,099

RECEIVED

B-005/26

Consent Application Form

MAR 04 2026

TOWNSHIP OF ARMOUR

Application for Consent Under Section 53 of the Planning Act

Note to Applicants: This application form is to be used if the SOUTHEAST PARRY SOUND DISTRICT PLANNING BOARD is the consent granting authority. In this form the term "subject" land means the land to be severed and the land to be retained.

Completeness of the Application

The information in this form that MUST be provided by the applicant is indicated by black arrows on the left side of the section numbers. This information is prescribed in the Schedule to Ontario Regulation 197/96 made under the Planning Act. The mandatory information must be provided with the appropriate fee. If the mandatory information and fee are not provided, the Planning will return the application or refuse to further consider the application until the information and fee have been provided.

The application form also sets out other information that will assist the Planning Board and others in their planning evaluation of the consent application. To ensure the quickest and most complete review, this information should be submitted at the time of application. In the absence of this information, it may not be possible to do a complete review within the legislated time frame for making a decision. As a result, the application may be refused.

Submission of the Application

- One application form is required for each parcel to be severed;
The application fee;
1 original copy of the completed application form and sketch. Measurements are to be in metric units.

For Help:

For more information on the Planning Act, the consent process, Provincial and local policies, please contact the Secretary/Treasurer of the Southeast Parry Sound District Planning Board at (705) 787-5070

1. Applicant Information

Name of Owner(s). An Owner's Authorization is required in Section 11.1, if the Applicant is not the Owner.

Table with 3 columns: Name of Owner(s), Home Telephone No., Business Telephone No. and Address, Postal Code, Business Telephone No.

1.2 Name of the person who is to be contacted about the application, if different than the applicant. (This may be a person or firm acting on behalf of the applicant.)

Table with 3 columns: Name of Contact Person/Agent, Home Telephone No., Business Telephone No. and Address, Postal Code.

2. Location of the Subject Land (Complete applicable boxes in 2.1)

Table with 4 columns: District, Municipality/Unorganized Twp, Former Municipality, Concession Number(s), Lot Number(s), Registered Plan No.(Subd), Lot(s)/Block(s), Reference Plan No., Part Number(s), PIN No., Name of Street/Road, Street No., Section or Mining Location No.

2.2 Are there any easements or restrictive covenants affecting the subject land?X

X No [] Yes If yes, describe the easement or covenant and its effect.

-RESOLUTION-

3. Purpose of this Application

> 3.1 Type and purpose of proposed transaction (check appropriate box)

Creation of a new lot Addition to a lot A Right of Way An Easement

A Charge A Lease A correction of title Other Purpose

> 3.2 Name of person (s), if known, to whom land or interest in land is to be transferred, leased or charged.

Unknown

3.3 If a lot addition, identify the lands to which the parcel will be added

4. Description of Subject Land and Servicing Information (Complete each subsection).

4.1 Description	Frontage (m)	SEVERED 71.7±m	RETAINED 62±m – Road 60.5± SLF Lake
	Depth (m)	200±m	756±m Irregular
	Area (ha. or m ²)	1.62±ha	9.3±ha
4.2 Use of Property (i.e. vacant, industrial, residential)	Existing Use (s)	Dwelling – Guest Cabin	Waterfront Residential
	Proposed Use(s)	Residential	Residential
4.3 Buildings or Structures (include date of construction, type and size of bldg.)	Existing	1 Storey Vinyl Clad Dwelling – built 2023	Dwelling, Shed and Gazebo – Built 2023
	Proposed	As above -Residential	As Above
4.4 Access (Check appropriate space)	Provincial Highway		
	Public Road	X	X
	Name of Authority maintaining Road	Twp of Armour	Twp of Armour
	Common Name of Road	Madill Rd	Madill Rd
	Private Road (describe in Section 4.8)		
	Right-of-Way (describe in Section 4.8)		
	Period of Maintenance: Seasonal		
Year Round	X	X	
Water Access (Describe in Section 4.9)			
4.5 Water Supply (Check appropriate space)	Publicly owned and operated piped water system		
	Name of Authority operating and maintaining services		
	Privately owned and operated communal well (Describe in Section 9.1)		
	Privately owned and operated individual well	X	X
	Lake or other water body		
	Other means (Describe in Section 9.1)		
4.6 Sewage Disposal (Check appropriate space)	Publicly owned and operated sanitary sewage system		
	Name of Authority operating and maintaining service		
	Privately owned and operated communal septic system (Describe in Section 9.1)		
	Privately owned and operated individual septic tank	X	X
	Privy		
Other means (Describe in Section 9.1)			

4.7 Other Services (Check if the service is available)	Electricity	X	X
	School bussing	X	X
	Garbage Collection		

4.8 If access to the subject land is by private road, or "right-of-way" as indicated in section 4.4., indicate who owns the land or road, who is responsible for its maintenance and whether it is maintained seasonally or all year round.

Not Applicable

4.9 If access to the subject land is by water, as indicated in section 4.4, describe the parking and docking facilities to be used and the approximate distance of these facilities from the subject land and the nearest public road.

Not Applicable

5. Land Use (Maps are available at Municipal Offices for verification)

> 5.1 What is the existing official plan designation(s), if any, of the subject land?

Rural Community

5.2 What is the zoning, if any, of the subject land? If the subject land is covered by a Minister's zoning order, what is the Ontario Regulation Number?

Rural, Flood Plain, Wetlands and RU-106 (4-2003) (the latter will be dropping the exception and returning to RU)

5.3 Are any of the following uses or features on the subject land or within 500 metres of the subject land, unless otherwise specified. Please check the appropriate boxes, if any apply.

Use of Feature	On the Subject Land	Within 500 Metres of the Subject Land unless otherwise specified (Indicate approximate distance)
An agricultural operation, including livestock facility or stockyard	NO	NO
A landfill	NO	NO
A sewage treatment plant or waste stabilization plant	NO	NO
A provincially significant wetland (Class 1, 2 or 3 wetland?)	NO	NO
Flood Plain On Retained Lands Only	Yes - As shown on Twp mapping	As shown on Mapping
A rehabilitated mine site	NO	NO
A non-operating mine site within 1 kilometre of the subject land	NO	NO
An active mine site	NO	NO
An industrial or commercial use, and specify the use(s)	NO	NO
An active railway line	NO	NO
A municipal or federal airport	NO	NO

6. History of the Subject Land

> 6.1 Has the subject land ever been the subject of an application for approval of a plan of subdivision or consent under the Planning Act?

Yes No Unknown If yes and if Known, provide the Ministry's application file number and the decision made on the application.

Planning Act Consent on LT271663 registered January 27, 2006

6.2 If this application is a re-submission of a previous severance application, describe how it has been changed from the original application.

> 6.3 Has any land been severed from the parcel originally acquired by the owner of the subject land?

Yes No If Yes, provide for each parcel severed, the date of transfer, the name of the transferee and the land use.

6.4 How was the parcel originally acquired by the owner created?

Original Township Lot By Consent By Plan of Subdivision Other
Plan 42R-17264

7. Current Applications

> 7.1 Is the subject land currently the subject of a proposed official plan or official plan amendment?
 Yes No Unknown If Yes, and if Known, specify details and status of the application.

> 7.2 Is the subject land subject of an application for zoning by-law amendment, Minister's zoning order amendment, minor variance, consent or approval of a plan of subdivision?

Yes No Unknown If Yes, and if Known, specify the appropriate file number and status of the application.

As per the pre-consultation with the Township of Armour, a Change of Use Minor Variance is being applied for concurrently to drop the exception or RU—106 and return to RU.

8. Sketch (Use the attached Sketch Sheet) To help you prepare the sketch, refer to the attached Sample Sketch.

8.1 The application shall be accompanied by a sketch showing the following:

- the boundaries and dimensions of the subject land, the part that is to be severed and the part that is to be retained
- the boundaries and dimensions of any land owned by the owner of the subject land and that abuts the subject land
- the distance between the subject land and the nearest township lot line or landmark, such as a railway crossing or bridge
- the location of all land previously severed from the parcel originally acquired by the current owner of the subject land
- the approximate location of all natural and artificial features on the subject land and adjacent lands that in the opinion of the applicant may affect the applications, such as buildings, railways, roads, watercourses, drainage ditches, river or stream banks, wetlands, wooded areas, wells and septic tanks
- the existing use(s) on adjacent lands
- the location, width and name of any roads within or abutting the subject land, indicating whether it is an unopened road allowance, a public travelled road, a private road or a right-of-way
- if access to the subject land is by water only, the location of the parking and boat docking facilities to be used
- the location and nature of any easement affecting the subject land

9. Other Information

9.1 Is there any other information that you think may be useful to the Planning Board or other agencies in reviewing this application? If so, explain below or attach on a separate sheet.

During the meeting with the Township of Armour, contact with the Conservation Authority would not be required as both the severed and retained have had recent septic installed in the past few years.

10. Affidavit of Sworn Declaration of Applicant(s)

> Affidavit or Sworn Declaration for the Information set out in this Application

I, Edward J. Williams of the Town of Huntsville in the District

of Muskoka make oath and say (or solemnly declare) that the information contained in this application is true and that the information contained in the documents that accompany this application is true.

Sworn (or declared) before me

at the Town of Huntsville

in the District of Muskoka

this 16th day of December, 2025

Kathryn Kujala
 Commissioner of Oaths

E.J. Williams
 Signature of Agent, Edward J. Williams, B.Sc., O.L.S.

Kathryn Irene Kujala, a Commissioner, etc.,
 Province of Ontario for E.J. Williams
 Surveying Limited. Expires April 12, 2028

11. Authorizations of Owner(s)

11.1 If the applicant is not the owner of the land that is the subject of this application, the written authorization of the owner(s) that the applicant is authorized to make the application must be included with this form or the authorization set out below must be completed.

Authorization Of Owner For Agent To Make The Application

October 14 Holdings Inc, is the owner of the land that is the subject of this application for a consent and I/we authorize E.J. Williams, B.Sc., O.L.S. to make this application on my behalf.

Dec 17/25
Date

X Jim Price
Jim Price, I have authority to bind the Corporation

11.2 If the applicant is not the owner of the land that is the subject of this application, complete the authorization of the owner concerning person information set out below.

Authorization Of Owner(s) For Agent To Provide Personal Information

October 14 Holdings Inc, is the owner of the land that is the subject of this application for consent and for the purposes of the Freedom of Information and Protection of Privacy Act, I authorize E.J. Williams, B.Sc., O.L.S. as my agent for this application, to provide any of my personal information that will be included in this application or collected during the processing of the application.

Dec 17/25
Date

X Jim Price
Jim Price, I have authority to bind the Corporation

12. Consent of Owner(s)

Complete the consent of the owner concerning person information set out below.

Consent of the Owner to the Use and Disclosure of Personal Information

October 14 Holdings Inc, is the owner of the land that is the subject of this application for consent and for the purposes of the Freedom of Information and Protection of Privacy Act, I authorize the consent to the use by or the disclosure to any person or public body of any personal information that is collected under the authority of the Planning Act for the purposes of processing this application.

Dec 17/25
Date

X Jim Price
Jim Price, I have authority to bind the Corporation

Applicants must complete the following checklist to ensure that all necessary information is provided (check appropriate box):

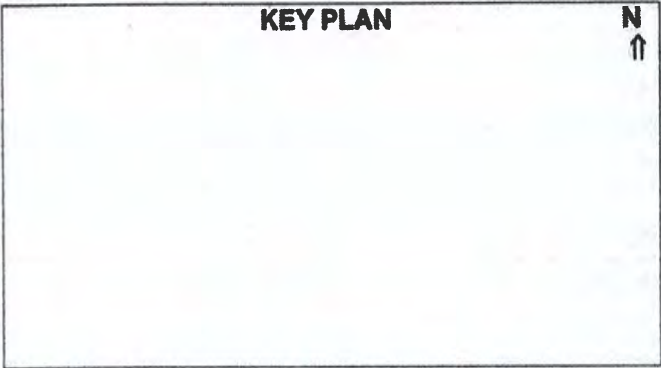
- 1 Completed application form including sketch
- Current parcel abstract (title)
- Current Reference Plan of Survey or Registered Plan (if available)
- Prescribed application fee, either as a certified cheque or money order, payable to the SouthEast Parry Sound District Planning Board. The Planning Board will assign a File Number for complete applications and this should be used in all communications.

Submit completed application and fee to: **SOUTHEAST PARRY SOUND DISTRICT PLANNING BOARD**
P.O BOX 510

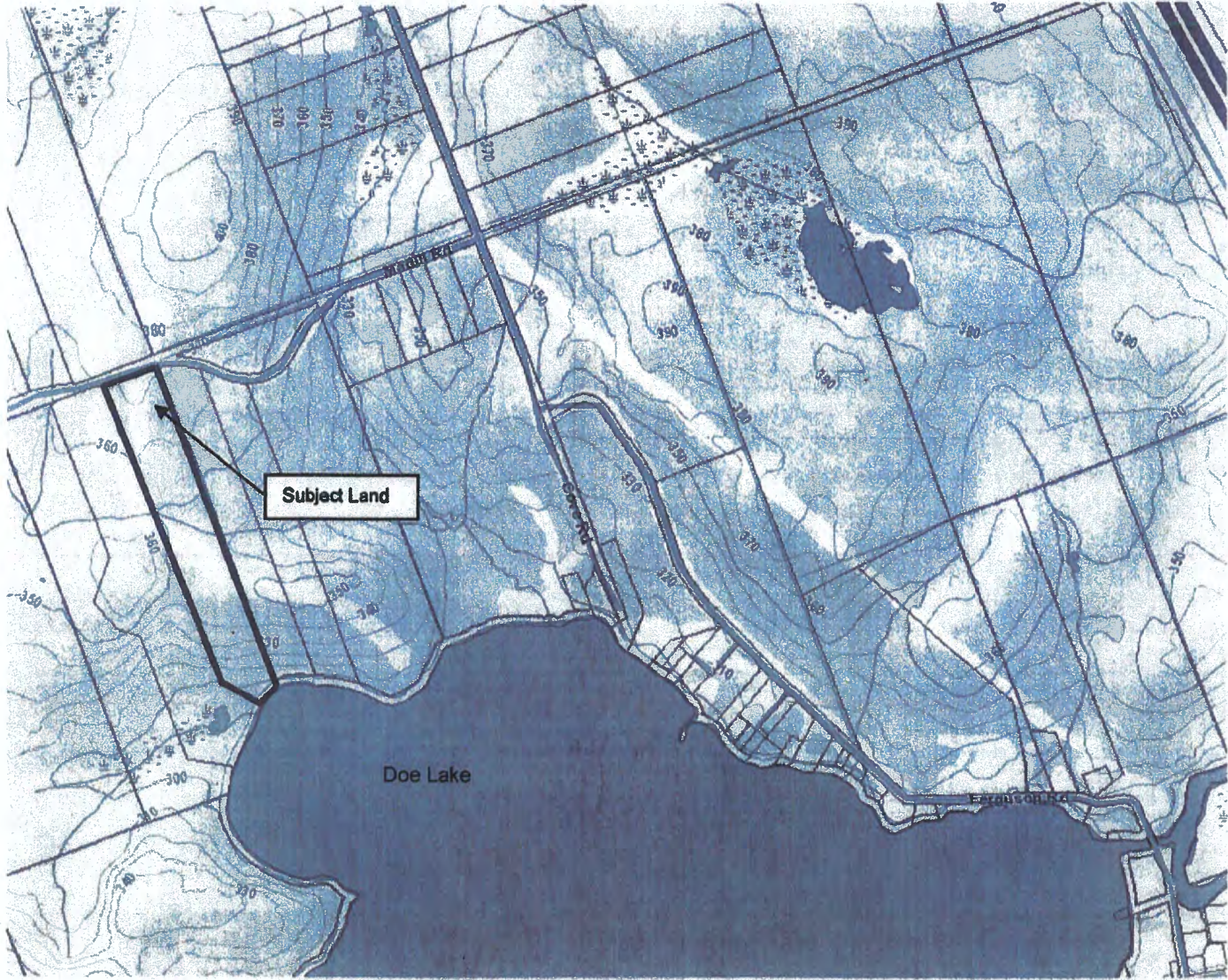
KEARNEY, ON P0A 1M0

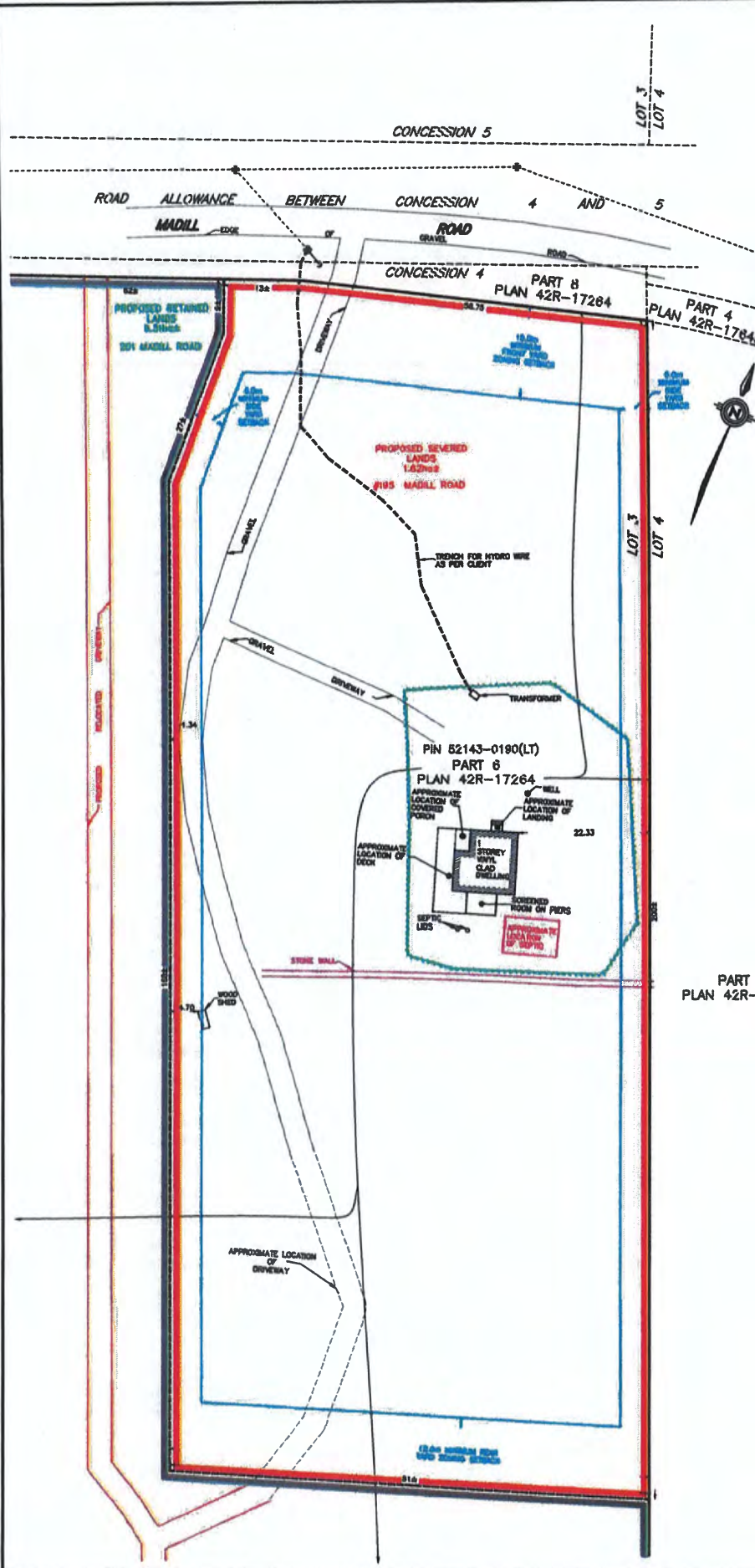
SKETCH SHEET

Sketch Accompanying Application. (Please use Metric Units) (See Section 8)



KEY PLAN





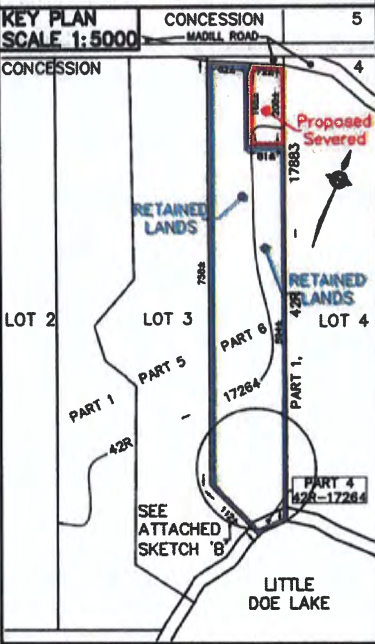
SKETCH FOR DISCUSSION PURPOSES

PREPARED FOR JIM PRICE

SCALE = 1 : 400

4 8 0 4 8 12 16 20 metres

THE INTENDED PLOT SIZE OF THIS PLAN IS 500mm IN WIDTH BY 700mm IN HEIGHT WHEN PLOTTED AT A SCALE OF 1 : 400



**PART 1
PLAN 42R-17883**

LEGAL DESCRIPTION:
 PIN 52143-0190(LT)
 -PART OF LOT 3, CONCESSION 4, DESIGNATED AS PART 6, PLAN 42R-17264
 -PART OF ORIGINAL SHORE ROAD ALLOWANCE IN FRONT OF LOT 3, CONCESSION 4, DESIGNATED AS PART 4, PLAN 42R-17264, CROWNED BY BY-LAW 20-2020 AS IN L1725088
 -TOWNSHIP OF ANGLER
 -DISTRICT OF PARRY SOUND

ZONING: RURAL (RU) AND RU-105 (4-2023)
MUNICIPAL ADDRESS: 195 MADILL ROAD

LEGEND:

- DENOTES BOUNDARY
- DENOTES PROPOSED SEVERED BOUNDARY
- DENOTES WOOD PILE
- DENOTES GUY LINE ANCHOR
- DENOTES ASBESTOS SERVICE WIRE
- DENOTES RETAINED LANDS
- DENOTES SEVERED LANDS
- DENOTES EASEMENT

DISTANCES SHOWN ON THIS SKETCH ARE IN METRES AND CAN BE CONVERTED TO FEET BY DIVIDING BY 0.3048

No.	REVISION	DATE	APPROVED
4	ADD ATTACHED SKETCH NOTE	DECEMBER 17, 2023	EAW
3	RECONFIGURE SEVERED AREA	OCTOBER 10, 2023	EAW
2	RECONFIGURE SEVERED AREA	SEPTEMBER 16, 2023	EAW
1	RELEASED FOR COMMENT	AUGUST 8, 2023	EAW

CAUTION: THIS IS NOT A PLAN OF SURVEY AND SHALL NOT BE USED EXCEPT FOR THE PURPOSES INTENDED IN THE TITLE BLOCK.

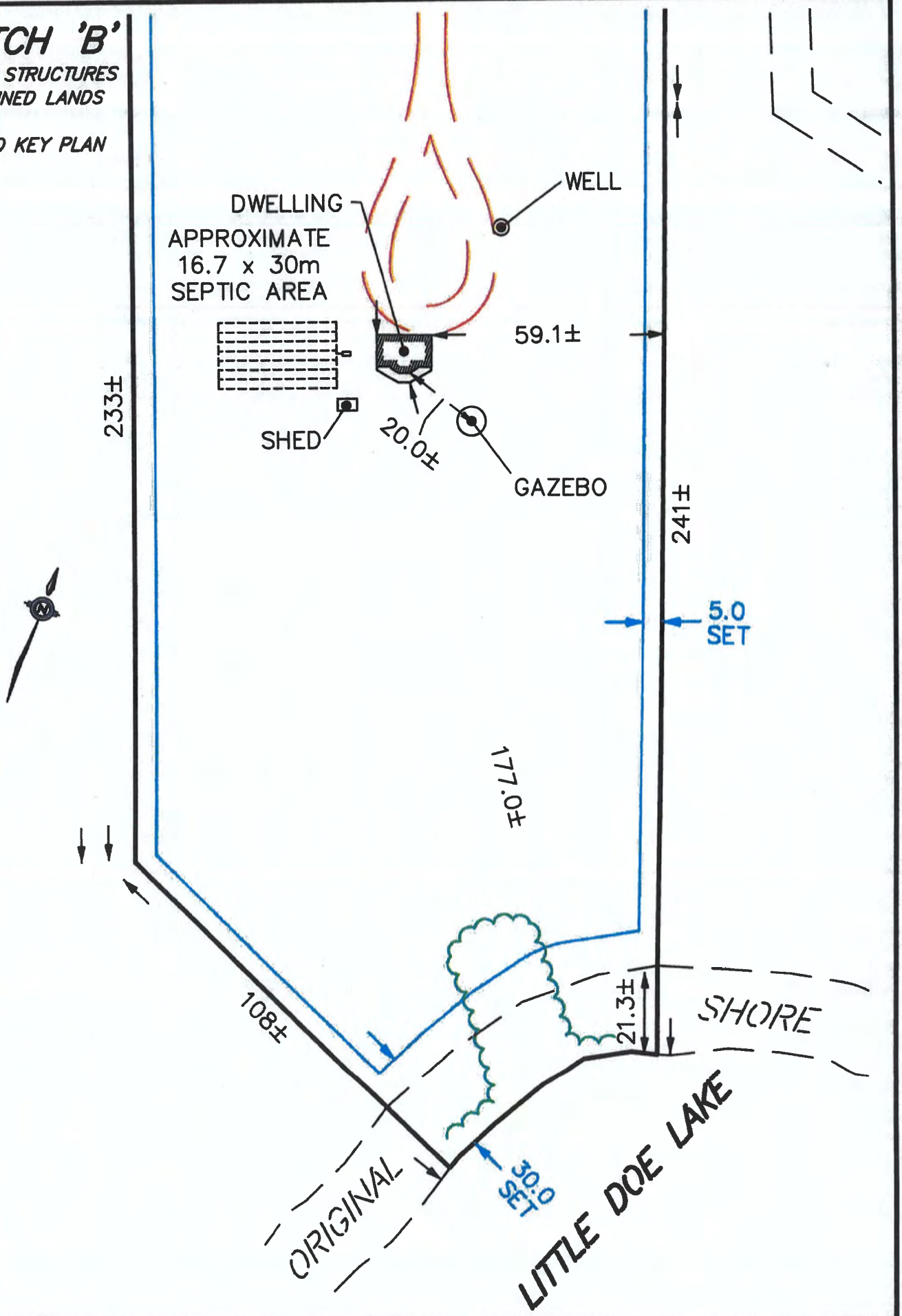
© E.A. WILLIAMS SURVEYING LIMITED. NO PERSON SHALL COPY, REPRODUCE, DISTRIBUTE OR ALTER THIS PLAN IN WHOLE OR IN PART WITHOUT THE WRITTEN PERMISSION OF E.A. WILLIAMS SURVEYING LIMITED.

E.J. WILLIAMS SURVEYING LIMITED
 ONTARIO LAND SURVEYORS
 PLANNERS
 HUNTEVILLE & SOUTH RIVER
 Main Office: 357 Huntsville Rd 3N P1H 1C5
 Huntsville, Ontario
 Phone: 705-789-4171
 Fax: 705-789-1097
 Email: info@ejwilliamsurveying.com

SKETCH 'B'

SHOWING STRUCTURES
ON RETAINED LANDS

REFER TO KEY PLAN



MAR 04 2026

NOTICE OF APPLICATION FOR CONSENT

pursuant to Ontario Regulation No. 197/96, as amended

TOWNSHIP OF ARMOUR

TAKE NOTICE that the Southeast Parry Sound District Planning Board will be considering an application for consent under Section 53 of the Planning Act (**File No. B-005/26**).

THE PURPOSE AND EFFECT of the proposed consent is to create one new lot for residential purposes.

THE SUBJECT LANDS ARE LOCATED in Part Lot 3, Concession 4 (Parts 4 & 6, 42R-17264) within the Township of Armour, as shown on the attached map(s). The parcel to be severed will have an approximate frontage of 71.7 m. (235.24 ft.) on Madill Road, an approximate depth of 200 m. (656.17 ft.), an approximate area of 1.62 ha. (4 ac.) and has a dwelling located on it. The parcel to be retained will have an approximate frontage of 62 m. (203.4 ft.) on Madill Road and 60.5 m. (198.49 ft.) on Little Doe Lake, an approximate depth of 756 m. (2,480.31 ft.), an approximate area of 9.3 ha. (23 ac.) and has a dwelling, shed and gazebo located on it.

If a person or public body has the ability to appeal the decision of Southeast Parry Sound District Planning Board in respect of the proposed consent to the Ontario Land Tribunal but does not make written submissions to Southeast Parry Sound District Planning Board before it gives or refuses to give a provisional consent, the Tribunal may dismiss the appeal.

IF YOU WISH TO BE NOTIFIED OF THE DECISION OF THE SOUTHEAST PARRY SOUND DISTRICT PLANNING BOARD IN RESPECT OF THE PROPOSED CONSENT, YOU MUST MAKE A WRITTEN REQUEST TO THE PLANNING BOARD AT THE ADDRESS BELOW.

ADDITIONAL INFORMATION AND MATERIAL on this application is available to the public for inspection at the Planning Board office. Please quote **FILE NO. B-005/26**.

DATED AT THE Southeast Parry Sound District Planning Board OFFICE THIS 3RD DAY OF MARCH, 2026.

For more information about this matter, contact:

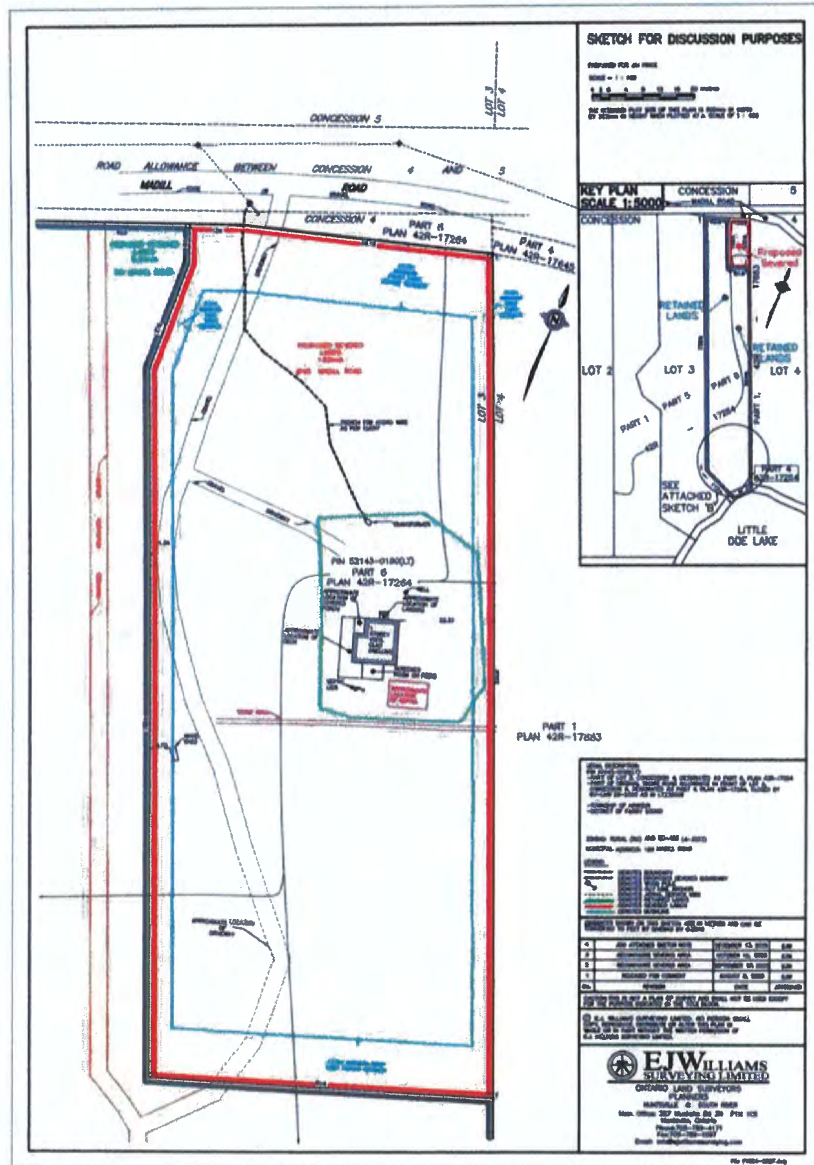
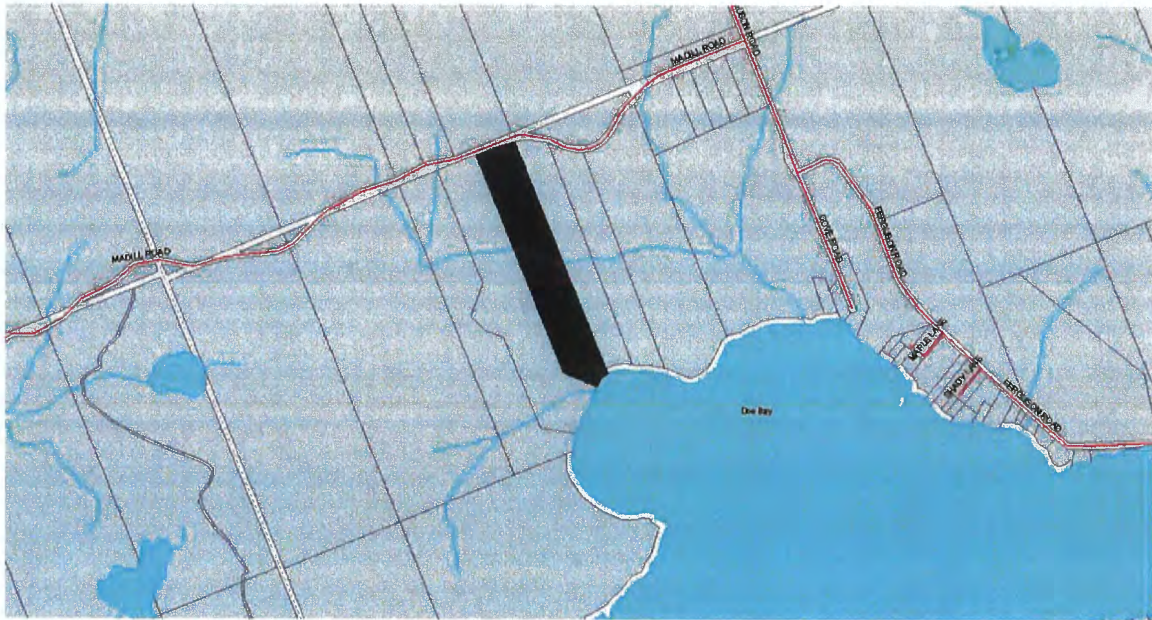
Linda Moyer, Secretary-Treasurer
Southeast Parry Sound District Planning Board
P.O. Box 310
Kearney, Ontario P0A 1M0

Office Location:

1695 Emsdale Road
Emsdale, ON

Telephone: (705) 787-5070

Email: lmoyer@sepsdplanningboard.ca





PLANNING REPORT

56 Ontario Street, PO Box 533,
Burk's Falls, Ontario, P0A 1C0
705-382-3332

THE CORPORATION OF THE TOWNSHIP OF ARMOUR

Date: March 9, 2026
To: Council
From: Ryan Lloyd, MCIP, RPP (Planscape Inc.)
File No.: B-005/26
Civic Address: 195 MADILL ROAD
Legal Address: Pt. Lot 3, Con 4; Pts 4 and 6 of Plan 42R-17264
Roll No.: 491900000159320

Origin:

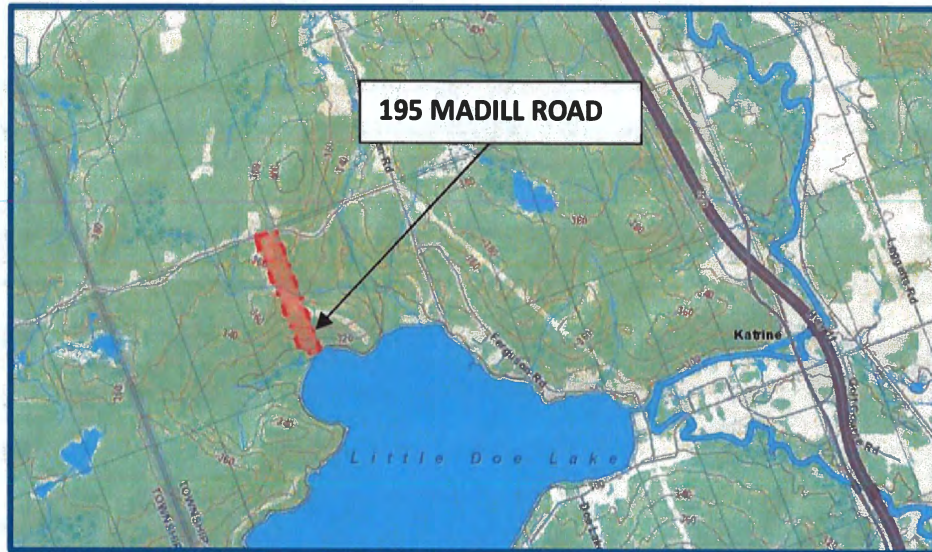
E. J. Williams Surveying Limited has applied for Consent to the Southeast Parry Sound District Planning Board on behalf of their client October 14th Holdings Inc. The Application has been circulated to the Township of Armour for comment. The Application for Consent is for the creation of one (1) new lot. A formal Pre-Consultation meeting took place on November 5, 2025.

Location and Lot Description:

The subject lands are legally described as, Part of Lot 3, Concession 4 (Armour); Parts 4 and 6 of Plan 42R-17264, in the Township of Armour, District of Parry Sound. The property is civically known as 195 Madill Road.

The location of the subject lands is shown in Figure 1.

Figure 1: Property Location



Application and Description:

The subject property is approximately 10.9 hectares (ha) in size, with approximately 60.5 metres (m) of frontage on Little Doe Lake and approximately 133.7 m on Madill Road. The proposed severed lot would have an area of approximately 1.6 ha and 71.1 m of road frontage. The retained lot would maintain approximately 9.3 ha and retain the entire frontage of approximately 60.5 m on Little Doe Lake and about 62.0 m on Madill Road.

The property has two single detached dwellings, one recognized as a guest sleeping cabin, a shed and a gazebo. Each dwelling is serviced by separate private wells and septic systems. The proposal would separate the existing dwellings with the creation of the new lot.

The subject property is designated as both Rural Community and Waterfront Community and with areas of Flood Plains in the Official Plan as shown on Schedule 'A.' The property is zoned Rural (Ru), Flood Plain (FP) and a small area of Wetland Protection. The property is also subject to By-law 4-2023 and Rural Exception No. 106 (Ru-106) that permitted a second Sewage Disposal System.

Figure 2 and Figure 3 illustrate the proposed severed lot and existing development as provided by the applicant.

Figure 2: Severance Sketch "A"

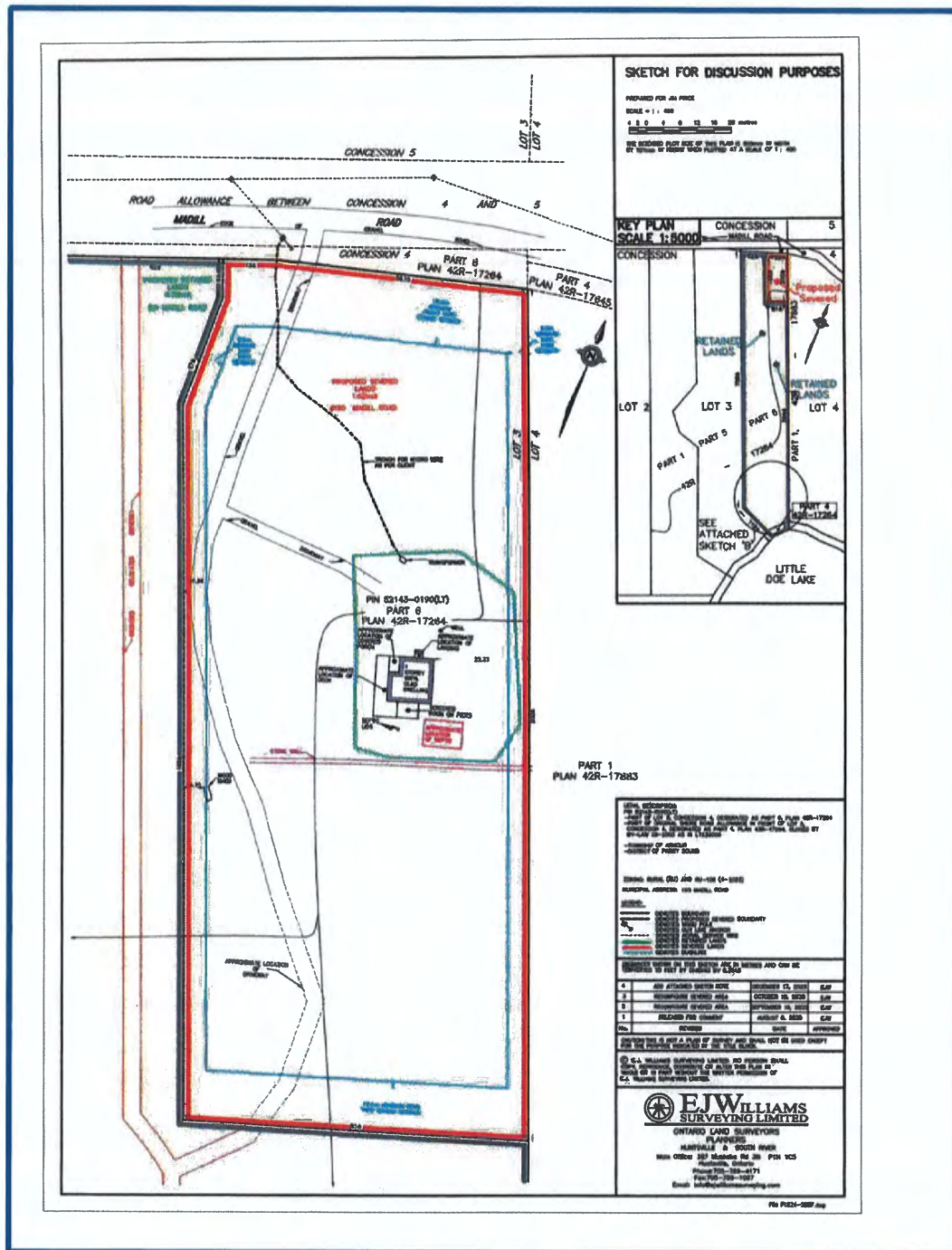
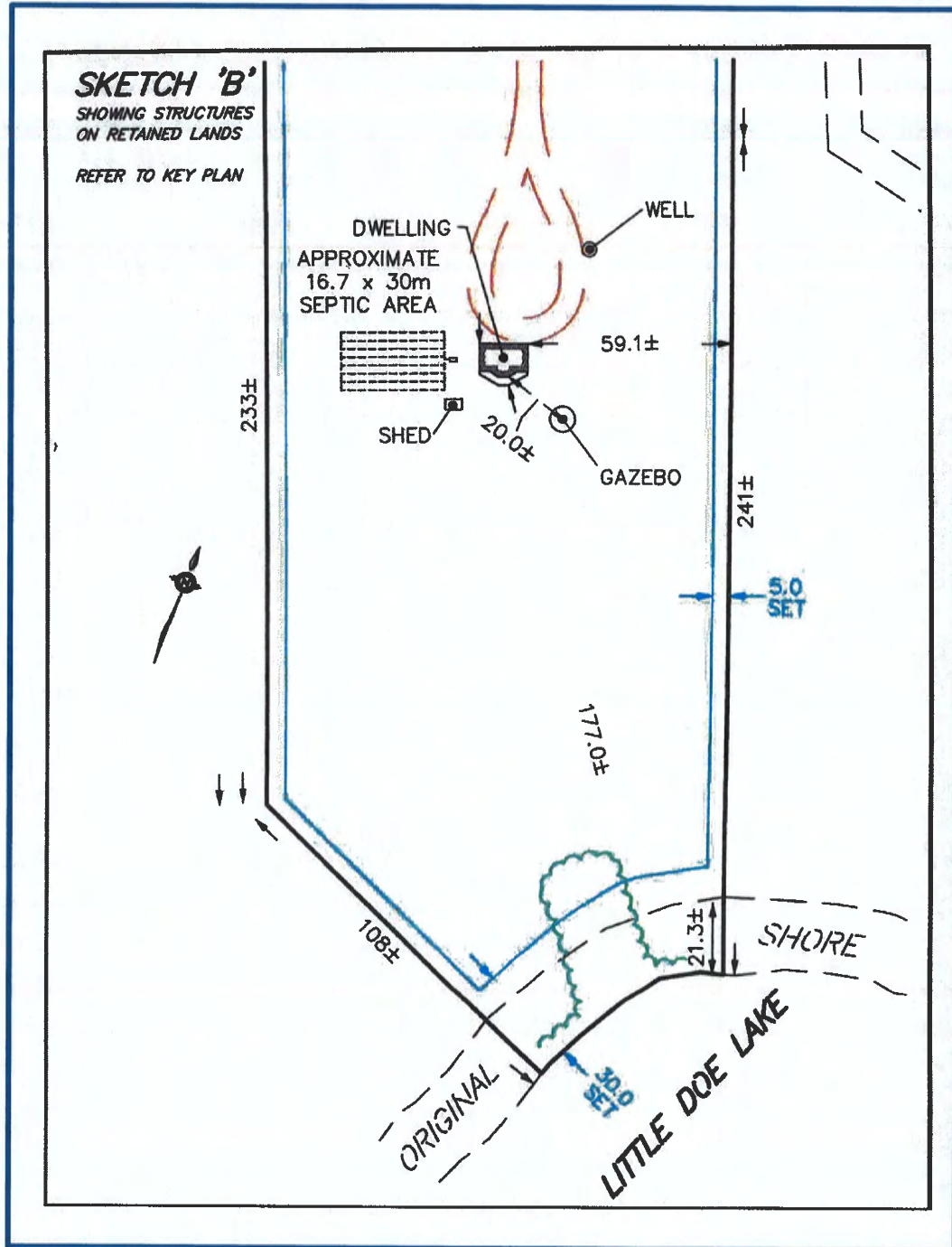


Figure 3: Severance Sketch "B"



Policy Analysis

The following policy review has been prepared for Council's consideration.

Provincial Planning Statement, 2024:

The subject property is in the Rural Area according to the Provincial Planning Statement (PPS). Using the Township's Official Plan, the subject lands would be further considered Rural Lands. Lot creation in the Rural Lands is permitted under Section 2.6.1 of the PPS.

The application has noted a small area of wetland where Section 4.1 of the policies refer to Natural Heritage, noting that natural features shall be protected and 4.1.2 states:

The diversity and connectivity of natural features in an area, and the long-term ecological function and biodiversity of natural heritage systems, should be maintained, restored or, where possible, improved, recognizing linkages between and among natural heritage features and areas, surface water features and ground water features.

The area of wetland features is small in nature and located close to the waterfront of Little Doe Lake. The wetland feature will remain on the retained lot and development is already existing.

The shoreline of Little Doe Lake is identified as Flood Plain Areas where policy of Section 5.2 of the PPS generally prohibits development on hazardous lands that include flooding hazards. The property has existing development located outside the areas identified as Flood Plain Areas.

The proposed lot creation has been reviewed against the relevant policies and is found to be consistent with the PPS.

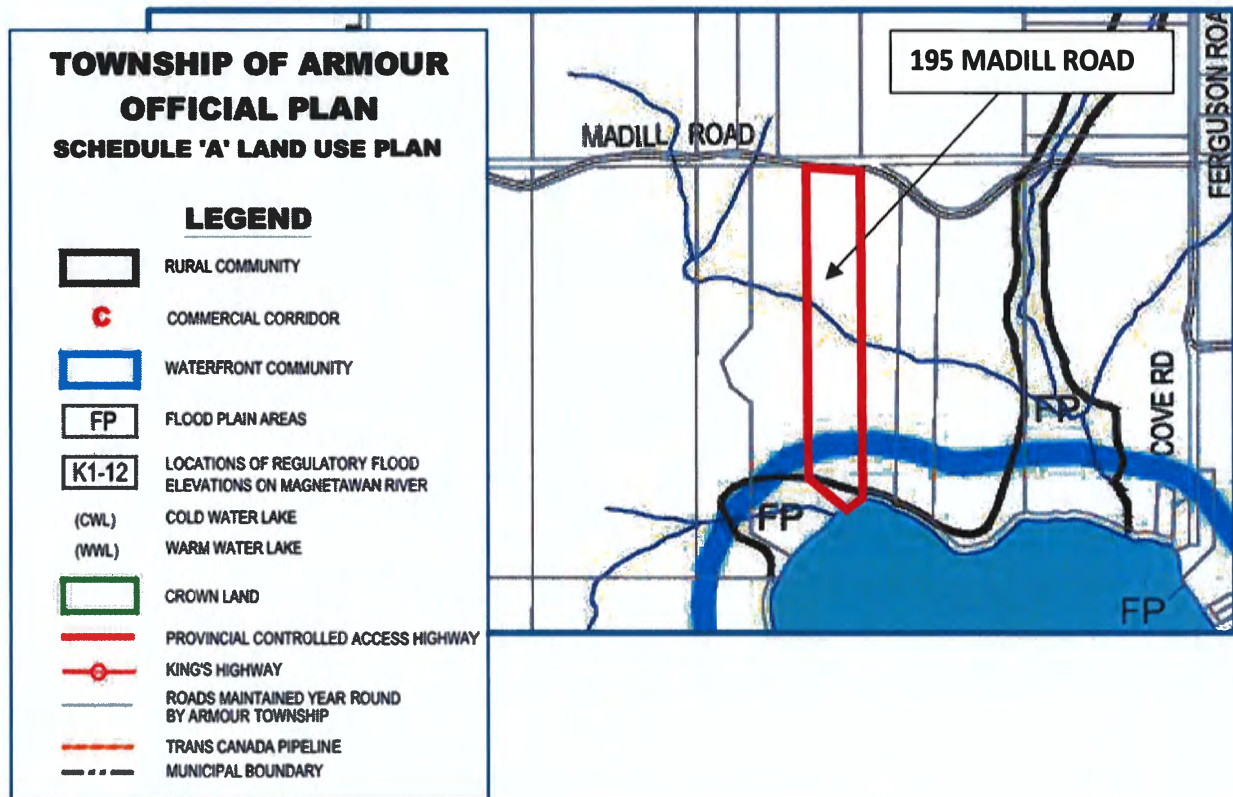
Growth Plan for Northern Ontario, 2011

The Township of Armour is located within the Growth Plan for Northern Ontario Area and thus decisions are required to conform with this Plan. The purpose and guiding principles of the plan provides a 25-year vision of growth for the northern economy, people, communities, infrastructure, environment, and aboriginal peoples. The application has been reviewed against the applicable policies of this document and has been found to conform to the intent and purpose.

Township of Armour Official Plan:

The subject property is designated as both Rural Community and Waterfront Community and with areas of Flood Plains in the Official Plan as shown on Schedule 'A.' Figure 4 below is an excerpt from the Official Plan Schedule.

Figure 4: Official Plan Schedule 'A'



The subject property has frontage on both Little Doe Lake and Madill Road; the application also indicates an existing lot depth of over 750 m explaining the split designation of Rural Community and Waterfront Community. Section 2.2.1 of the Official Plan defines the Waterfront Community as:

The Waterfront Community designation shall be defined as those lands extending inland 300 metres (1000 feet) from any waterbody or river so designated on Schedule "A" to this Plan with the exception of lands with topographic constraints (i.e. steep slopes, wetlands, creeks) or man-made constraints (i.e. highways, railways, hydro or gas line corridors, rights-of way, property boundaries) which would orient the use of such lands away from the waterbody or river.

General policies of the Waterfront Community designation generally discourage new lot creation on Township lakes and prohibit “backlot” creation. In this case as the lot creation is beyond 300 m of Little Doe Lake, the proposal is not considered a waterfront lot or a backlot where Section 2.2.3 f) states:

Backlot severances will not be permitted in the Waterfront Community. Backlot severances shall be defined as development of land by subdivision or severance or by any other means within 300 metres (1000 feet) of any lake or substantial creek or river that is separated from that waterbody by a public road or an existing lot of record having a developable area sufficient in size to legally accommodate development.

Section 2.1.3 of the Rural Community polices would apply to the lot creation for residential purposes:

- i. When evaluating applications for land division, Council and Planning Board shall consider:
 - a. whether the proposed land division represents limited residential development or resource-based recreational activities;*
 - b. the cumulative cost of providing additional municipal services to the subject lands;*
 - c. the justification of the need for the lot creation, including opportunities for it to locate within a settlement area, and the number of existing vacant lots of record of a similar type and location;*
 - d. the potential for the proposed lot creation to lead to rural sprawl; and*
 - e. the potential for the proposed lot creation to contribute to cumulative environmental impacts. Council, in collaboration with Planning Board, will monitor the type, extent, and location of lot creation and the conversion from seasonal dwellings to permanent dwellings in the Township under this Official Plan up until the time of the five-year review of the Official Plan, at which point its policies on land use and land division will be re-evaluated.**
- ii. In the case of an existing lot of record which complies with the provisions of the Armour Township Zoning By-law, a single detached dwelling may be permitted provided the lot also meets the requirements of all relevant policies of the Official Plan.*
- iii. The minimum residential lot size shall be 0.8 hectares (2 acres) unless otherwise specified by Council or any other ministry or agency with jurisdiction.*
- iv. All residential uses shall comply with the setbacks dictated by the Ontario Minimum Distance Separation Formulae except any farm dwelling located on the same lot as the subject livestock or poultry operation.*
- v. All residential uses shall comply with applicable flood protection or other environmental requirements of the Official Plan.*

-
- vi. *All residential uses shall be serviced by sustainable private water and sewage disposal located on site. Private communal services are not permitted in Armour Township.*
 - vii. *No new residential development or redevelopment shall be permitted that could adversely impact neighbouring sewage disposal systems or water supplies. Where new residential development is permitted, the approval authority shall be satisfied that a potable water supply can be located with no danger of cross contamination from sewage disposal systems and there are no adverse impacts on adjacent surface and ground water supplies...*

Section 2.3 is policy relative to Flood Plan Areas, where development should be directed away from these areas and as previously mentioned both proposed lots have existing development outside of any known hazard lands.

Section 3.1 outlines policy surrounding land division that reinforces direction for new development. The proposal meets the minimum requirements of 61 m frontage and 0.8 ha of area. The applicant will need to confirm an additional safe entrance onto Madill Road can be provided.

The proposed lot creation has been reviewed and generally meets the intentions of the Township's Official Plan.

Township of Armour Zoning By-law:

The property is zoned Rural (Ru), Flood Plain (FP) and a small area of Wetland Protection. The property is also subject to By-law 4-2023 and Rural Exception No. 106 (Ru-106) that permitted a second Sewage Disposal System.

The property has existing development including a single detached dwelling and a guest sleeping cabin where Section 6.1 of the Zoning By-law permits "one rural guest sleeping cabin" as an accessory use.

The proposed lot configurations will meet the Ru Zone requirement of 61 m of frontage and 0.8 ha of minimum area. The sketches provided by the applicant also illustrate the existing development confirming all zone setbacks are generally being met.

The Pre-Consultation meeting held in November 2025, recommended a Minor Variance to drop the Ru-106 Exception Zone and that the applicant apply for a change of use for the existing guest sleeping cabin.

A second septic system is no longer required or appropriate for the proposed severed lot and By-law No. 4-2023 should be rescinded. Respectfully, a Minor Variance is not the

applicable tool to remove the Zoning Amendment and associated By-law; A Zoning Amendment under Section 34 of the Planning Act will be required to repeal the By-law.

The guest sleeping cabin will no longer be accessory and a change of use to a principle single detached dwelling is required.

Recommendation:

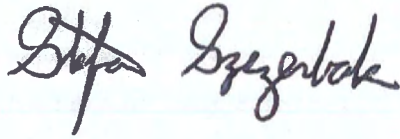
The proposed Consent Application generally meets the intentions of the 2024 Provincial Planning Statement, the Growth Plan for Northern Ontario, will conform with the Township's Official Plans and provided that By-law No. 4-2023 is repealed will meet the provisions of the Zoning By-law.

It is our recommendation that council include the following conditions:

- That a zoning amendment be applied and approved to rescind By-law No. 4-2023 where Rural Exception No. 106 (Ru-106) permitted a second septic system.
- That a change of use Building Permit be applied and approved to change the rural guest sleeping cabin into a single detached dwelling.
- That the Township's Roads Supervisor confirm that a suitable location for a new entrance on the proposed severed lot can be properly constructed to municipal standards, and should signage be required, such as hidden driveway sign(s), that the Applicant cover the costs of the signs and posts.
- If the reference plan or other evidence discloses that the severed property contains a road deviation maintained by the municipality as a public road, then the applicant shall survey and transfer such road deviation to the municipality.
- Cash-in-lieu of parkland dedication be paid to the Township of Armour in accordance with the current by-law.
- That should consent approval for the retained parcel be requested by the applicant, whether upon application or by amendment to the conditions/approval, then the requirement for cash-in-lieu shall apply to the retained parcel as well.
- That the other standard conditions of consent are met.

Respectfully Submitted,

PLANSCAPE INC.



Stefan Szczerbak, M.Sc, MCIP, RPP
Planning Consultant



Ryan Lloyd, MCIP, RPP
Planning Consultant

Reviewed By:

Dave Gray, Chief Administrative Officer
Charlene Watt, Municipal Clerk



56 Ontario Street, PO Box
533,
Burk's Falls, Ontario, P0A
1C0
705-382-3332

ZONING BY-LAW NO. 15-2026
A BY-LAW TO AMEND
ZONING BY-LAW NO. 27-95 as amended

(PRENTICE)

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

Planning Consultant:

PLANSCAPE INC.

EXPLANATORY NOTE

To Zoning By-law No. 15-2026

Passed by the Council of the Municipal Corporation of the Township of Armour

Lands Affected:	This By-law applies to Part Lot 23 Concession 2, and all of Lot 23, Concession 1 in the Township of Armour, District of Parry Sound.
Present Zoning:	Armour Township Zoning By-law No. 27-95, as amended, currently zones the subject lands as Rural (RU), Seasonal Residential – Holding (SRH), Floodplain (FP) and Wetland Protection Zones.
Proposed Zoning	This Amendment will rezone the subject lands to Rural Exception (Ru), Lakeshore Residential Exception (LR), Flood Plain (FP) and Wetlands Protection Zone.
Official Plan Designation:	This Zoning By-law Amendment conforms with the Armour Official Plan and creates no changes to the land use mapping designations.
By-Law Purpose:	The purpose of this By-law is to rezone the subject lands to fulfill the conditions of the approved Plan of Subdivision, File S-01/24 to permit year-round residential uses on Deer Lake on 15 new lots; provide a 30 m setback to Deer Lake and wetlands; provide a 15 m setback to other watercourses; prohibit development, including docks within Type 1 Fish habitat; Implement a Holding Provision on a proposed Lot 11 pending a Stage 3 (and if required Stage 4) Site-Specific Archaeological Assessment; and prohibit future residential development and land division on additional lands owned by the applicant preventing backlot development.

ZONING BY-LAW NO. 15-2026

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

Being a By-law under the provisions of Section 34 of the *Planning Act, R.S.O. 1990*, to amend Zoning By-law No. 27-95, as amended, of the Municipal Corporation of the Township of Armour with respect to the lands located on Part of Lot 23, Concession 2 and all of Lot 23, Concession 1 (233 Cherry Hill Road) in the Township of Armour, District of Parry Sound.

WHEREAS THE COUNCIL OF THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR has reviewed Zoning By-law No. 27-95 as amended and deems it advisable to amend same:

NOW THEREFORE THE COUNCIL OF THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR ENACTS as follows:

1. **THAT** Schedule 'A-6' to Zoning By-law No. 27-95, as amended, is further amended by rezoning lands known as Part of Lot 23, Concession 2 and all of Lot 23, Concession 1 (233 Cherry Hill Road) in the Township of Armour, from Rural (Ru), Seasonal Residential – Holding (SR-H), Floodplain (FP) and Wetlands Protection to Rural Exception Zone (Ru-108), Lakeshore Residential Exception Zone (LR – 109 & 110), Floodplain (FP) and Wetlands Protection as shown on Schedules A-1 and A-2 attached and hereto forming part of this By-law.
2. **THAT** Section 19 “**Exceptions**” of Zoning By-law No. 27-95, as amended is further amended by adding the following:
 - a. Notwithstanding the provisions of the Rural (Ru) Zone **Section 6.1 “Permitted Uses”**, the land identified as Rural Exception - 108 (Ru-108) on Schedule 'A-1' shall not permit residential development and further land division.
 - b. Notwithstanding the provisions of the Lakeshore Residential (LR) Zone **Section 10.2 “Zone Requirements for Waterfront Dwellings and Cottages”**, the land identified as Lakeshore Residential Exception-109 (LR-109) on Schedule 'A-1', the following new provisions shall apply:
 - i. A minimum lot frontage of 61 m
 - ii. A minimum 30 m Setback to Deer Lake and wetlands;
 - iii. A minimum 15 m Setback to other watercourses;
 - iv. No new development, including docks are permitted within Type 1 Fish Habitat, as shown on Schedule 'A-2'.
 - c. Notwithstanding the provisions of the Lakeshore Residential (LR) Zone **Section 10.2 “Zone Requirements for Waterfront Dwellings and Cottages”**, the land identified as Lakeshore Residential Exception-110 (LR-110) on Schedule 'A-1' attached, the following new provisions shall apply:
 - i. A minimum 30 m Setback to Deer Lake and wetlands
 - ii. A minimum 15 m Setback to other watercourses
 - iii. No new development, including docks are permitted within Type 1 Fish Habitat, as shown on Schedule 'A-2'.
3. No buildings, structures or site alteration shall be permitted on the land identified as Lakeshore Residential Exception 110 – Holding (LR-110H) identified on Schedule A-1, known as “Lot 11” until such time as a further By-law is passed to remove the Holding provision.

- i. The Holding (H) Symbol shall not be removed until a Stage 3 (if required Stage 4) Site-Specific Archaeological Assessment has been completed to the satisfaction of the Township.
- 4. This By-law shall come into force on the date it is passed by the Council of the Municipal Corporation of the Township of Armour subject to the provisions of the *Planning Act, R.S.O. 1990*.
- 5. **Schedules A-1 and A-2 hereby form part of this By-law.**

Read in its entirety, approved,
signed and the seal of the
Corporation affixed thereto and
finally passed in open Council
this 24th day of March, 2026.

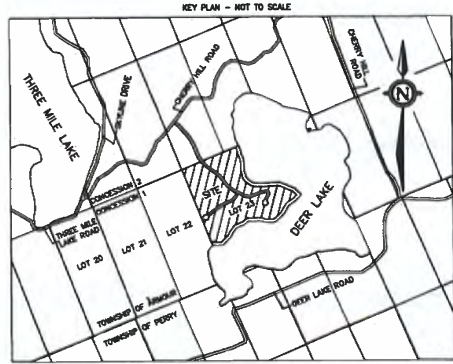
Rod Ward, Mayor

Charlene Watt, Municipal Clerk

The Corporation of the Township of Armour SCHEDULE 'A-1' TO BY-LAW No. 15-2026

2024
SCALE 1 : 2000

TOWNSHIP OF ARMOUR



BEARING NOTE:
BEARINGS ARE UTM GRID AND ARE DERIVED FROM OBSERVED REFERENCE POINTS A AND B BY BASE/ROVER GPS OBSERVATIONS, AND ARE REFERRED TO THE CENTRAL MERIDIAN FOR UTM ZONE 17 (81°07' WEST LONGITUDE), NAD83(2011.02).

METRIC:
DISTANCES AND COORDINATES SHOWN ON THIS PLAN ARE IN METRES AND CAN BE CONVERTED TO FEET BY DIVIDING BY 0.3048.

CONVERSION NOTE:
A ROTATION FACTOR OF 11°23' COUNTER CLOCKWISE HAS BEEN APPLIED TO THE ATTENDING BEARINGS OF UNDERLYING PLAN 42R-13465 TO ACCOUNT FOR DIFFERENT REFERENCE MERIDIANS.

LOT AREA MATRIX

LOT	LOT AREA ABOVE THIS AS PER BY-LAW DEFINITION	LOT AREA EXCLUDING WETLAND	AREA OF BUILDING ENVELOPE
1	1.18 ha.	1.18 ha.	0.88 ha.
2	1.36 ha.	1.36 ha.	1.18 ha.
3	1.28 ha.	1.28 ha.	1.28 ha.
4	0.92 ha.	0.92 ha.	0.72 ha.
5	1.02 ha.	1.02 ha.	0.88 ha.
6	2.42 ha.	1.92 ha.	1.18 ha.
7	2.38 ha.	1.92 ha.	0.88 ha.
8	0.82 ha.	0.82 ha.	0.72 ha.
9	1.82 ha.	1.28 ha.	0.88 ha.
10	1.18 ha.	1.18 ha.	0.88 ha.
11	0.82 ha.	0.82 ha.	0.88 ha.
12	1.82 ha.	0.92 ha.	0.32 ha.
13	1.52 ha.	0.82 ha.	0.32 ha.
14	2.82 ha.	1.28 ha.	0.88 ha.
15	3.22 ha.	1.28 ha.	0.72 ha.

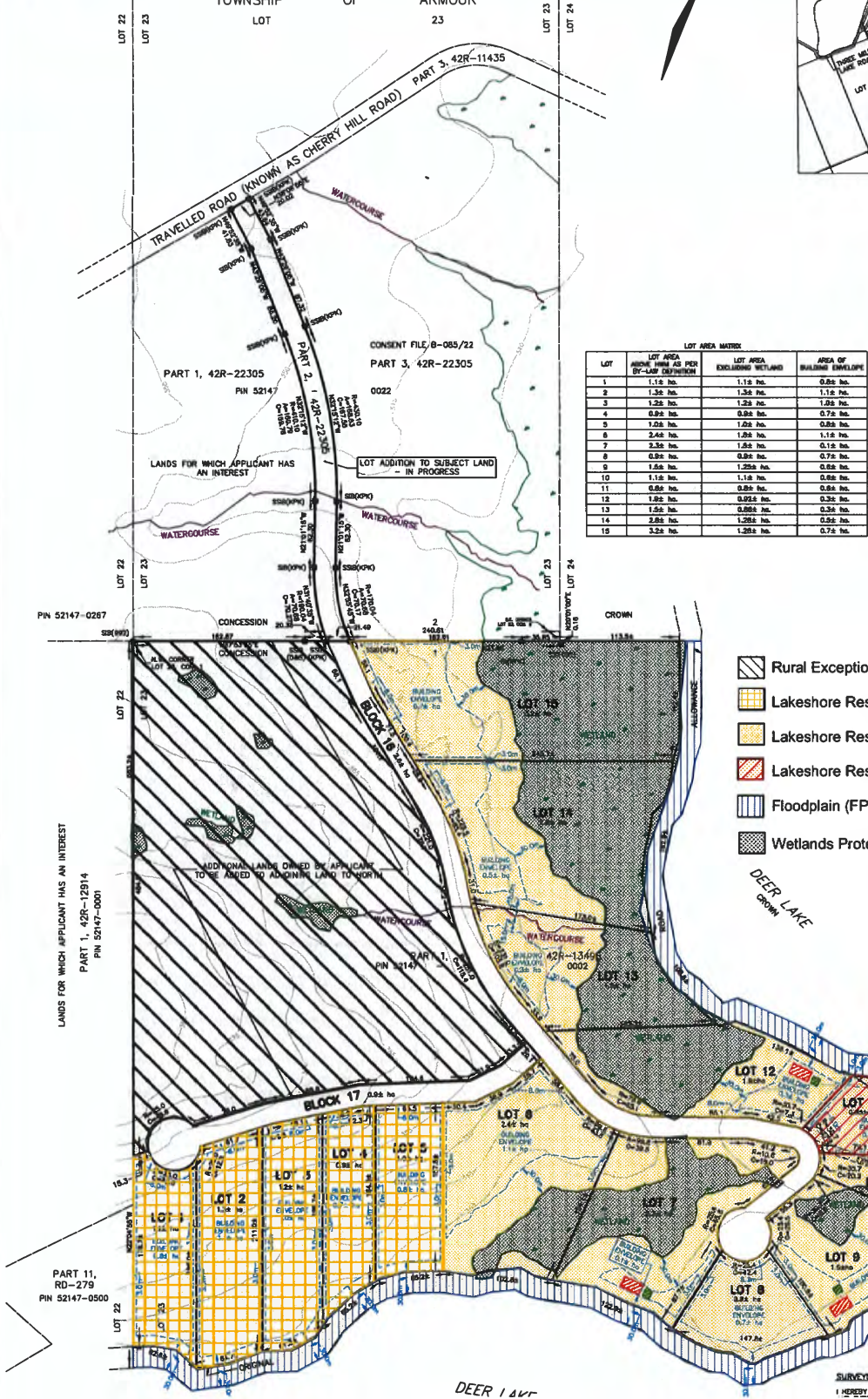
OTHER INFORMATION:

- ADDITIONAL INFORMATION REQUIRED UNDER SECTION 51(17) OF THE PLANNING ACT.
- LAND BOUNDARIES ARE AS SHOWN ON THE DRAFT PLAN AND ARE CERTIFIED BY THE PROJECT ONTARIO LAND SURVEYOR.
- EXISTING AND PROPOSED BOUNDARIES ARE AS SHOWN ON THE DRAFT PLAN AND KEY PLAN.
- KEY PLAN IS AS SHOWN ON THE DRAFT PLAN, NOT TO SCALE.
- PROPOSED LOTS ARE FOR RESIDENTIAL USE.
- ADJACENT USES: RESIDENTIAL, RURAL/OPEN SPACE.
- LOT DIMENSIONS AS SHOWN, APPROXIMATE ONLY.
- CONTOUR ARE DERIVED FROM ONTARIO BASE MAPPING AT 5m INTERVALS.
- EACH LOT IS TO BE SERVICED BY PRIVATE INDIVIDUAL WATER AND SEWAGE SYSTEMS.
- SOIL IS SANDY LAMA, BENEVOLE BASE.
- NO SURFACE WATER OR SEWER SYSTEMS ARE AVAILABLE AT THE PROPERTY.
- NO RESTRICTIONS, RESTRICTIVE COVENANTS, OR EASEMENTS AFFECT THE LAND.

- Rural Exception - 108 (Ru-108)
- Lakeshore Residential Exception - 109 (LR-109)
- Lakeshore Residential Exception - 110 (LR-110)
- Lakeshore Residential Exception - 110 - Holding (LR-110H)
- Floodplain (FP)
- Wetlands Protection

LEGEND:

- BM DOTTED FOUND MONUMENT
- SB BENTON STAINLESS BRON BAR
- SSB CHAINED STAINLESS BRON BAR
- SBW BROWN BAR
- SPK CHAINED SPK SURVEYING INC., O.L.S.
- DMS CHAINED DORRIS METERS, WITNES AND STROGMAN LIMITED, O.L.S.
- OS2 CHAINED O. DANIEL, O.L.S.
- OS1 CHAINED PLAN 42R-13465
- SE CHAINED 80 SQ M (2000 SQ FT) (TYPICAL)
- SE2 CHAINED 80 SQ M SEPTIC BED (TYPICAL)



PART 11, RD-279
PIN 52147-0500

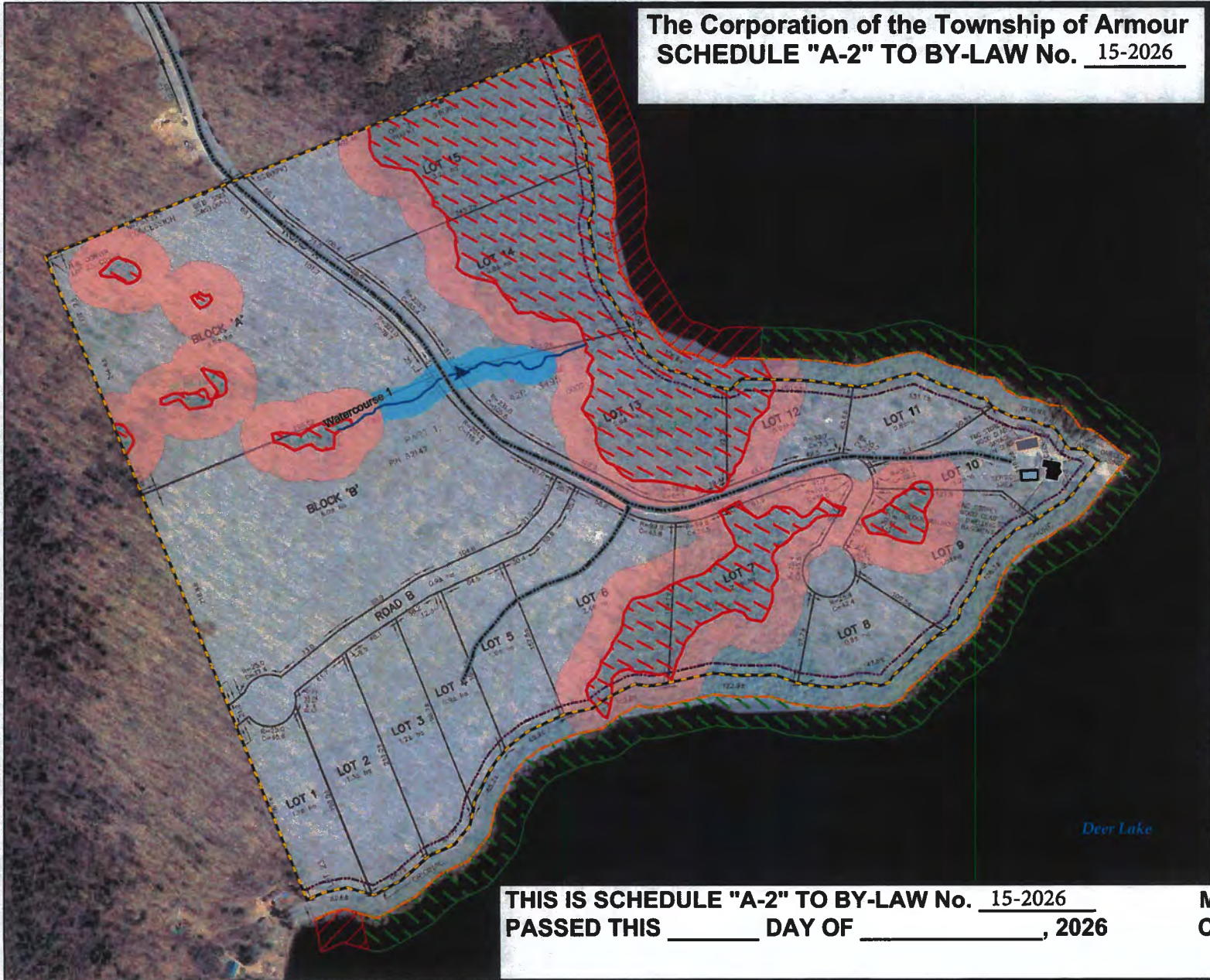
JULY 3rd, 2025 - REVISIONS
- ADDITION OF LOT AREA MATRIX
- BLOCK 17 SHOWN SHORT OF LOT LINE
- REVISION TO LOTS 10, 11, 12 & 13

THIS IS SCHEDULE "A-1" TO BY-LAW No. 15-2026
PASSED THIS _____ DAY OF _____, 2026

MAYOR _____
CLERK _____

KPK SURVEYING
KPK SURVEYING INC.
HURVILLE, ON
705.788.2701 | KPKSURVEYING.CA
DRAFTED BY: BT | FILE NO: 230550

**The Corporation of the Township of Armour
SCHEDULE "A-2" TO BY-LAW No. 15-2026**



- Legend**
- Ontario Base Mapping (OBM)**
- Planning Boundaries**
- Subject Property
- Features Taken from Existing Site Plan**
- Driveway
 - Dwelling
 - Garage
 - Septic
- Natural Heritage Features - Identified by RiverStone**
- Water's Edge
 - Permanent Watercourse
 - Wetland
 - Type 1 Fish Habitat
 - Type 2 Fish Habitat
- Development Setbacks Required by Relevant Approval Authorities**
- 30 m Setback From Water's Edge
 - 15 m Watercourse Buffer
- Measures Recommended by RiverStone to Prevent and/or Reduce Impacts**
- 30 m Wetland Buffer

Site Plan:
Draft Plan Of Subdivision Of Lot 23, Con 1,
Township Of Armour
District Of Parry Sound
KPK Surveying Inc.
File No: 230550

Orthorectified aerial photo - spring 2018

Scale	RS Project No.	Date Last Updated	By
1:3,500	2019-008	Mar 18, 2024	JG

0 50 100 Metres

Figure 3. Proposed Development And Recommendations
233 Cherry Hill Rd, Lots 23, Concession 1, Armour Township

**THIS IS SCHEDULE "A-2" TO BY-LAW No. 15-2026
PASSED THIS _____ DAY OF _____, 2026**

**MAYOR _____
CLERK _____**

TRI -COUNCIL
TOWNSHIP OF RYERSON / VILLAGE OF BURK'S FALLS /
TOWNSHIP OF ARMOUR
NOTES OF MEETING
FEBRUARY 23, 2026

The Tri-Council meeting of the Council of the Township of Ryerson, Council of the Township of Armour and the Council of the Village of Burk's Falls was held on Monday February 23, 2026, at 7:00 p.m. at the Young at Heart Seniors Centre, 136 Yonge Street, Burk's Falls.

Attendance:

Township of Ryerson: Councillors Beverly Abbott, Glenn Miller, Delynne Patterson, and Dan Robertson. Staff: Brayden Robinson, Treasurer; Kelly Morissette, Administrative Assistant; Nancy Field, Acting CAO/Clerk; Joe Readman, Fire Chief.

Township of Armour: Mayor Rod Ward, Councillors Wendy Whitwell, Jerry Brandt, and Dorothy Haggart-Davis. Staff: Dave Grey, CAO; Charlene Watt, Clerk, Allison McGregor, Amy Tilley, Waste Management Administrator.

Village of Burk's Falls: Mayor Chris Hope, Councillors Nancy Kyte, Ashley Brandt, Ryan Baptiste and Sean Cotton. Staff: Denis Duguay, Clerk-Administrator, Camille Barr, Deputy Clerk, Graham Smith, Arena Manager, Christina Merrick, Assistant Arena Manager.

Public: Doreen Mork, Diane Brandt and Nieves Guijarro, Jon Hind, Marie Stitt, Y von Dugas

Regrets: Mayor Sterling, Councillor Blakelock.

1. The meeting was called to order at 7:00 pm by Deputy Mayor Miller. Deputy Mayor Miller welcomed all the participants.
2. Adoption of Minutes. Moved by Chris Hope Seconded by Delynne Patterson. Be it resolved that the meeting notes from the Tri Council meeting of October 27, 2025, be accepted as amended. (Carried)
3. Declaration of Pecuniary Interest: None
4. Armour Ryerson and Burk's Falls Memorial Arena 2025 Budget Actual Reports:
G. Smith, Arena Manager provided Councils with a verbal overview of the 2025 budget actuals. Unexpected expenses for 2025 were reviewed and it was identified that the arena came in under budget for 2025. G. Smith provided Councils with information on the new hydro global inflation rate, Councils had concerns regarding the monthly hydro costs. It was recommended that the arena look into different ways to power the arena that would be more sustainable. G. Smith proposed charging an additional \$5 – \$10 capital surcharge on top of arena rental costs.

G. Smith went through the 2026 draft budget. Concerns were brought up in regard to the arena bookings and the revenue vs expenses; it was discussed that currently the arena has a contract until 2028 with Winning Techniques to provide summer ice for their program, summer ice can be revisited upon completion of that agreement.

C. Merrick, Assistant Arena Manager, provided Councils with the capital budget items.
5. TRIR Landfill and Recycling Report & 2026 Draft Budget:

A. Tilley, Waste Management Administrator, spoke with Councils regarding the landfill. It was highlighted that she is looking into diverting demolition materials to other landfills, as there has been an increase of this waste to the landfill. A. Tilley has secured a 3-year agreement with circular materials, and it seems to be working well so far. A request for a landfill sub-committee consisting of 1 or 2 Councillors per township would be beneficial to review the infrastructure and identify a 10-year plan for the landfill equipment. There is a 10% decrease in the budget for 2026.

6. 2026 Draft Fire Budget/ First Due Software Report/ Fire Hall Build.

J. Readman, Fire Chief provided Council with an updated draft fire budget for 2026. Items that were changed were identified to Council. R. Readman spoke on the new fire software program being proposed, key highlights of the program were presented. Updates to the fire hall build were verbally provided. It was also indicated that Ransome Well Drilling has donated a well to the Fire Department.

7. Library Lease Report:

Mayor Hope presented the library lease report. A maintenance and financial sustainability study was completed for library. The study provided what is required for the maintenance of the library building currently and moving forward in the next 10 plus years. More detailed information can be provided by reaching out to Burk's Falls staff. The library budget has not yet been finalized but will be available for the next meeting in May.

8. **Next meeting.** The next Tri-council meeting will be held on May 25, 2026, hosted by Armour Township.

9. **Adjournment**

Motion to Adjourn. Moved by Dorothy Haggart-Davis Seconded by Dan Robertson
Be it resolved that we do now adjourn this February 23, 2026, Tri-Council meeting at 8:21p.m. The next Tri-Council meeting will be held on May 25, 2026, hosted by Armour Township.

(Carried)

AGENDA

Thursday, March 12 2026 at 6:30 p.m.

Board Meeting Via Zoom Video Conference

District of Parry Sound



7

1. **CALL MEETING TO ORDER.**
2. **TRADITIONAL LAND ACKNOWLEDGMENT.**
3. **DISCLOSURE OF PECUNIARY INTEREST.**
4. **APPROVAL OF AGENDA. ®**
5. **APPROVAL OF MINUTES: ®**
 - 5.1 February 12, 2026
6. **DEPUTATIONS & PRESENTATIONS.**
7. **REPORTS:**
 - 7.1 Chair
 - 7.2 Chief Administrative Officer
 - 7.3 Director of Finance
8. **OUTSTANDING ISSUES.**
9. **NEW BUSINESS:**
 - 9.1 Window Tender ®
 - 9.2 Built for Zero Canada
10. **IN-CAMERA: 0**
11. **CORRESPONDENCE:**
 - 11.1 NBPSDHU Overdose Report
 - 11.2 Labour Market Group – Monthly Job Report – January 2026
 - 11.3 Labour Market Group – Labour Focus – February 2026
12. **ADJOURNMENT. ®**

District of Parry Sound



Social Services
Administration Board

Chief Administrative Officer's Report

March 2026

Mission Statement

To foster healthier communities by economically providing caring human services that empower and enable the people we serve to improve their quality of life.

CAO UPDATE

As we move into March, I want to begin by recognizing the significant work taking place across the DSSAB and the dedication of the staff who continue to advance our mandate to support the well-being and stability of communities across the District of Parry Sound.

This continues to be an important period of progress for our organization. We are actively moving forward on key priorities, particularly within our housing portfolio where we are exploring new opportunities to increase supply and strengthen partnerships that will support the development of additional affordable housing in our district. At the same time, we continue to expand and stabilize our child care system as we implement the Canada-Wide Early Learning and Child Care framework, working closely with operators and partners to ensure families in our communities have access to quality, affordable spaces.

These initiatives reflect the core of the DSSAB's role in this region, bringing together programs, partnerships, and resources to respond to community needs and create lasting impact.

March is also a meaningful time of year as we recognize **International Women's Day**. As a female leader, this day holds particular significance for me. I am continually reminded of the responsibility and privilege that comes with leadership, and of the many women who have paved the way for others to lead in public service.

I am especially proud to work alongside the many strong, capable, and compassionate women who serve across our organization. From frontline staff to supervisors and directors, women make up a significant part of the DSSAB workforce. Every day they bring professionalism, expertise, and deep commitment to improving the lives of the people in our communities.

Their work which is often complex and sometimes unseen, is foundational to the progress we continue to make as an organization. The impact of their dedication can be seen across our housing programs, early years services, income supports, and women's services. They are not only delivering programs; they are strengthening communities.

As we continue our work in the months ahead, I want to acknowledge and thank all staff for the care and commitment they bring to this organization and the people we serve. The progress we are making is the direct result of that collective effort.

Tammy MacKenzie
Chief Administrative Officer

'Everyday Impact' – Helena Johnson

Outreach is a critical function that extends our organization's presence in the community beyond our immediate setting and ensures services are accessible to those who may otherwise remain unserved. Effective outreach fosters trust builds meaningful relationships within the community and increases awareness of available supports.

Recently, Helena Johnson, Integrated System Navigator with our Income Support and Stability Team, demonstrated the impact of effective outreach by attending our local YMCA to support a new member to our community.



The following is the feedback received from the YMCA:

"I just want to share an experience I had with a client and Helena. This client is new to Parry Sound, a young man from Nunavut. He is looking for employment but also some stabilization needs as he has no income and is hoping to get into stable housing. It was really great having Helena here and available to speak with the client. He gained all of the information he needed to apply for assistance and Helena made a great connection with him. He left the offices feeling confident that things were looking better for him."

Helena has consistently demonstrated a high level of creativity in her approach to client engagement and reporting. She exhibits a strong understanding of the critical role that thoughtful and accurate data collection plays in effectively articulating a client's journey and outcomes. By combining innovative thinking with a disciplined focus on evidence-based documentation, she ensures that client stories are not only compelling, but also grounded in meaningful, measurable impact. Her work strengthens our ability to communicate results with clarity, credibility, and strategic insight.

She is the one of the leading ISN's in building the Homemakers Program which is a new initiative that partners Income Support and Stability with Community Support Services in Parry Sound. Her insight and forward thinking with processes and logistics will help us reach members of our community with another resource tool.

Helena, congratulations on being nominated for the Everyday Impact Award!

Licensed Child Care Programs

Total Children Utilizing Directly Operated Child Care in the District January 2026						
Age Group	Fairview ELCC	First Steps ELCC	Highlands ELCC	Waubee ELCC	HCCP	Total
Infant (0-18m)	3	2	2	3	14	24
Toddler (18-30m)	8	7	11	17	27	70
Preschool (30M-4y)	16	15	17	35	51	134
# of Active Children	27	24	30	55	92	228

School Age Programs– Jan 2026

School Age Programs January 2026	
Location	Enrollment
Mapleridge After School	25
Mapleridge Before School	11
Home Child Care	14
# of Active Children	50



Inclusion Support Services – January 2026

Age Group	Early ON	Licensed ELCC	Monthly Total	Discharges	Referrals	Waitlist
Infant (0-18m)						
Toddler (18-30m)	3	18	21		2 (LELCC)	
Preschool (30-47m)	6	37	43		2(LELCC)	
JK/SK (48m-6yr)	2	5	7			
School age (6 yr+)		1	1	5		
Monthly Total	11	61	72	5	4	
Year to Date	11	61	72	5	4	0

Approximately 57% of cases are referred for speech and language, 20% for social emotional or self-regulation while the rest are for ASD and other delays. Usually there are multiple reasons for referrals.

EarlyON Child and Family Programs— Jan 2026

EarlyON Child and Family Centre Reporting Month: January 2026		
Activity	Monthly Total	Year to Date
Number of Child Visits	796	796
Number of Unique Children served this month	252	
Number of Adult Visits	592	592
Number of Unique Adults served this month	200	
Number of Professionals (New stat of July 1, 2025)	17	17
Number of Virtual Programming Events	2	2
Number of engagements Through social media	491	491
Number of views Through social media	26,994	26,994

The District of Parry Sound Child Care Application Portal was launched on July 24, 2024. Since implementation, operators and child care service management staff have been working to "clean" the Application Portal by removing duplicates, training staff and assisting families with updating their profiles.

Data for January 2026

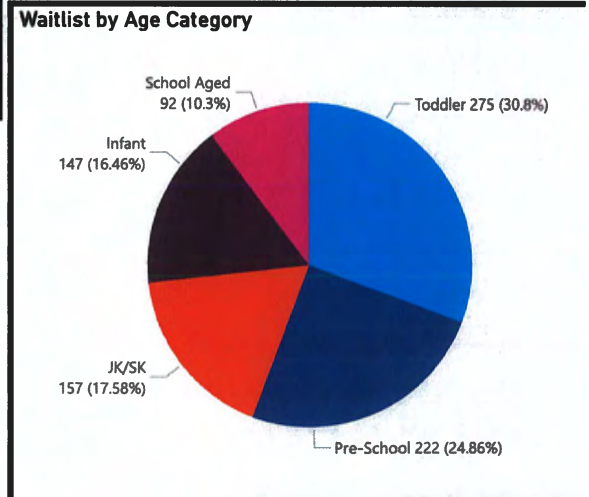
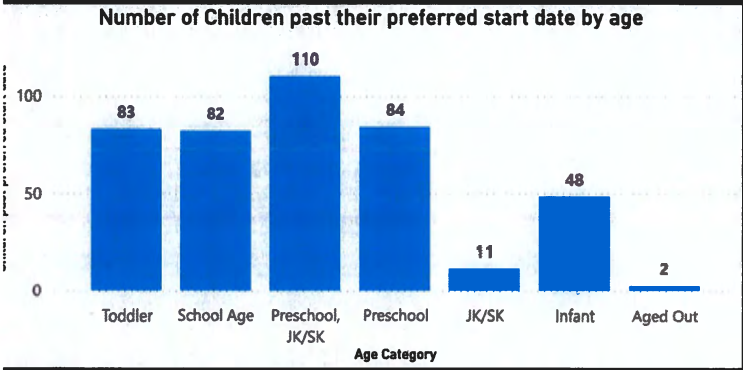
Number of Unique Children on the Application Portal		
797		
Children who Identify as Indigenous	Children Identifying Francophone Relatives	Prenatal Children
85	51	138

Unique Children Waiting for Care
450
Waiting for Care - This number represents the unique children who are currently applied for care. This includes children who may already be placed in a program and have applied to another. This also includes the number of children pre-registered for future care.

Year, Month	Multiple selections
Month	January
Additions to Application Portal	
66	

Unique Children - includes children waiting for care and those who are placed in care but have applied to other child care centres/programs. (ie: currently in an infant space and have also applied for JK/SK after school program) - Or - includes all children who have completed an application for child care

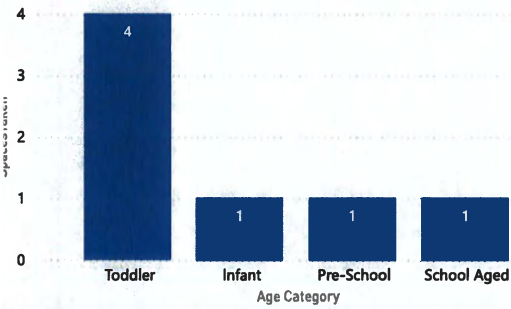
Total Number of Children past preferred start date (Unique)
427



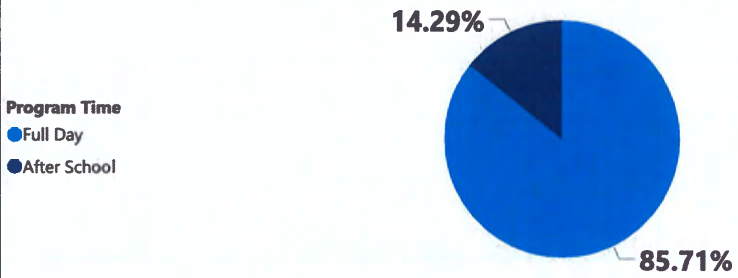
Year
2026

Month
January

Spaces Filled by Age Category



Spaces Filled by Program Time



Children Placed

Spaces Filled

7

7

Expectation of Future Care

Number of children with a preferred start date within 1 month, 2-6 months, 6 months to a year, or more than a year.



Children Placed - The number of unique children placed in a program.

Spaces Filled - The number of spaces filled by a child. A child may be placed in more than one space, ie: before school space and after school space.

Funding Sources for District Wide Childcare Spaces – Jan 2026

Child Care Service Management

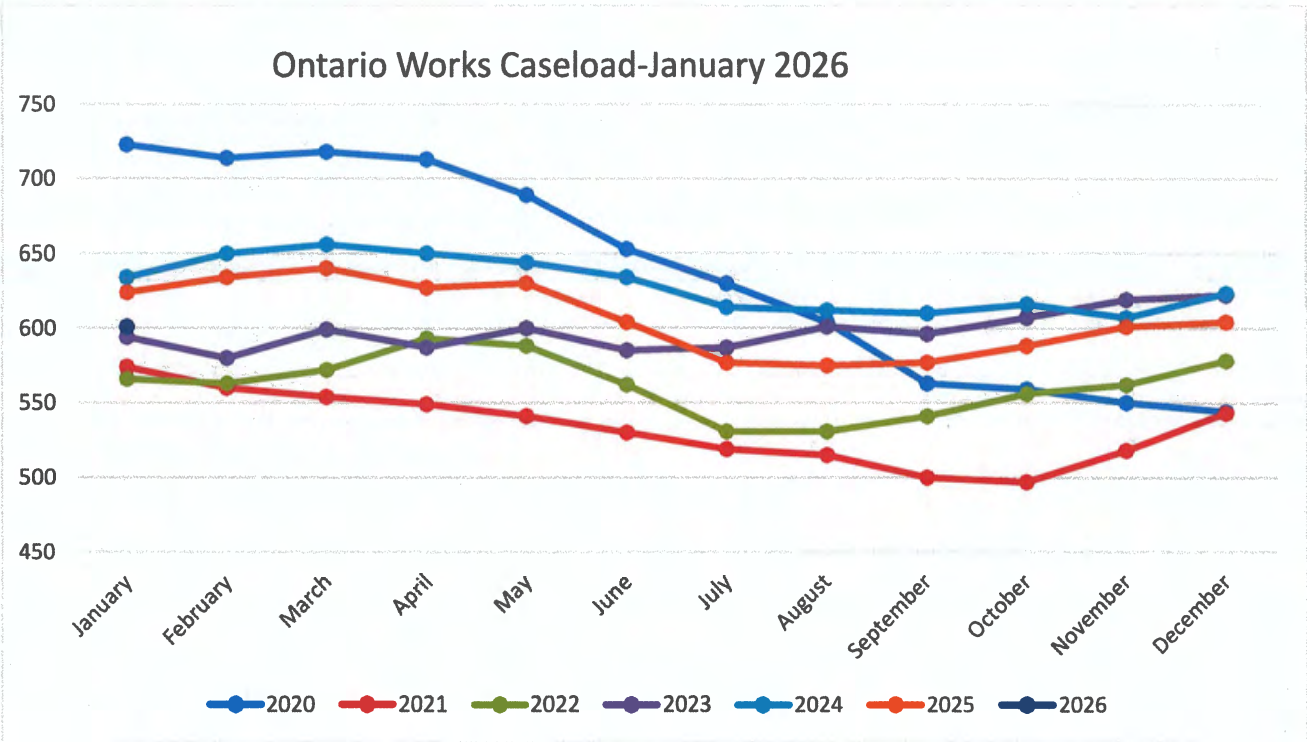
Total Children by Funding Source

January 2026

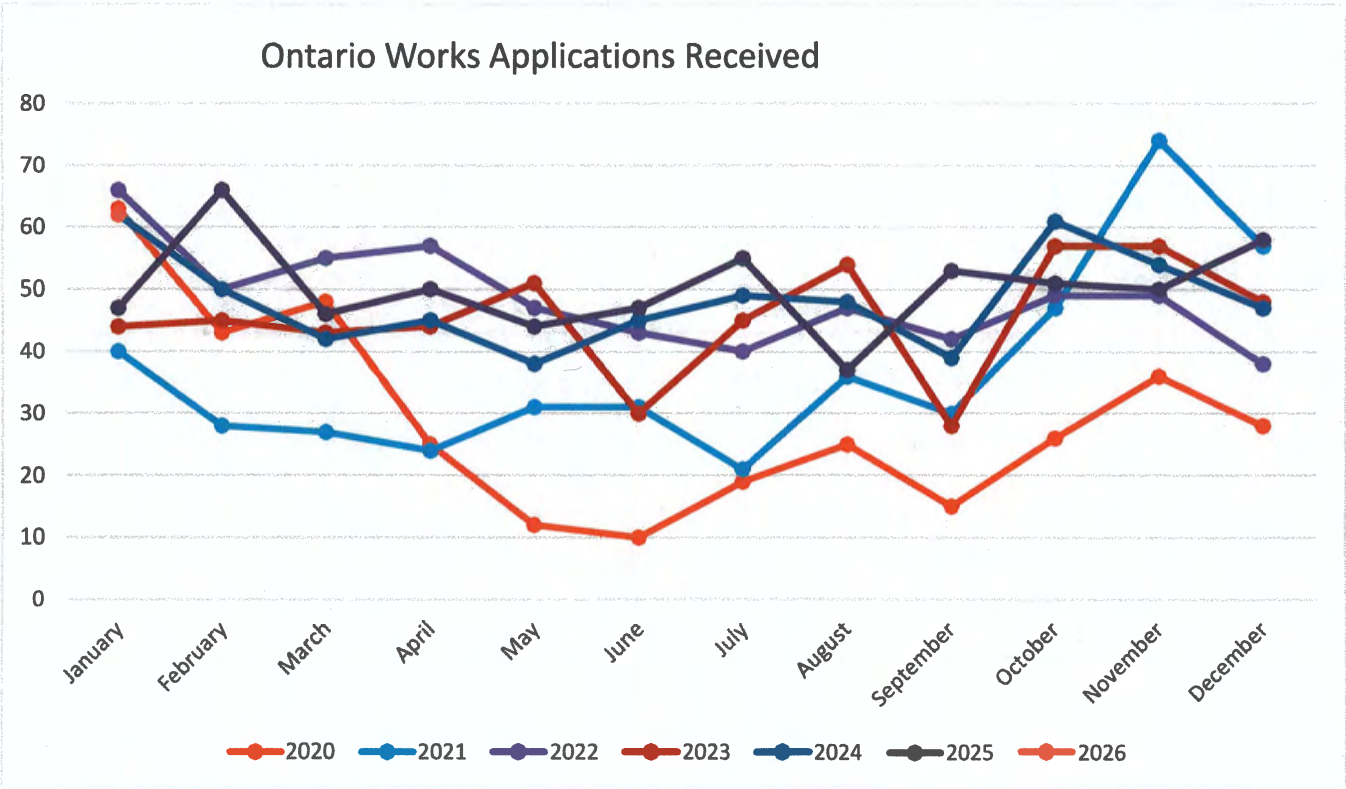
ACTIVE		
Funding Source	# of Children	# of Families
CWELCC	36	35
CWELCC Full Fee	228	224
Extended Day Fee Subsidy	1	1
Fee Subsidy	17	15
Full Fee	19	18
Ontario Works	4	4
Total Active:	305	297

NEW		
Funding Source	# of Children	# of Families
CWELCC	4	4
CWELCC Full Fee	6	6
Extended Day Fee Subsidy	0	0
Fee Subsidy	1	1
Full Fee	0	0
Ontario Works	2	2
Total New:	13	13

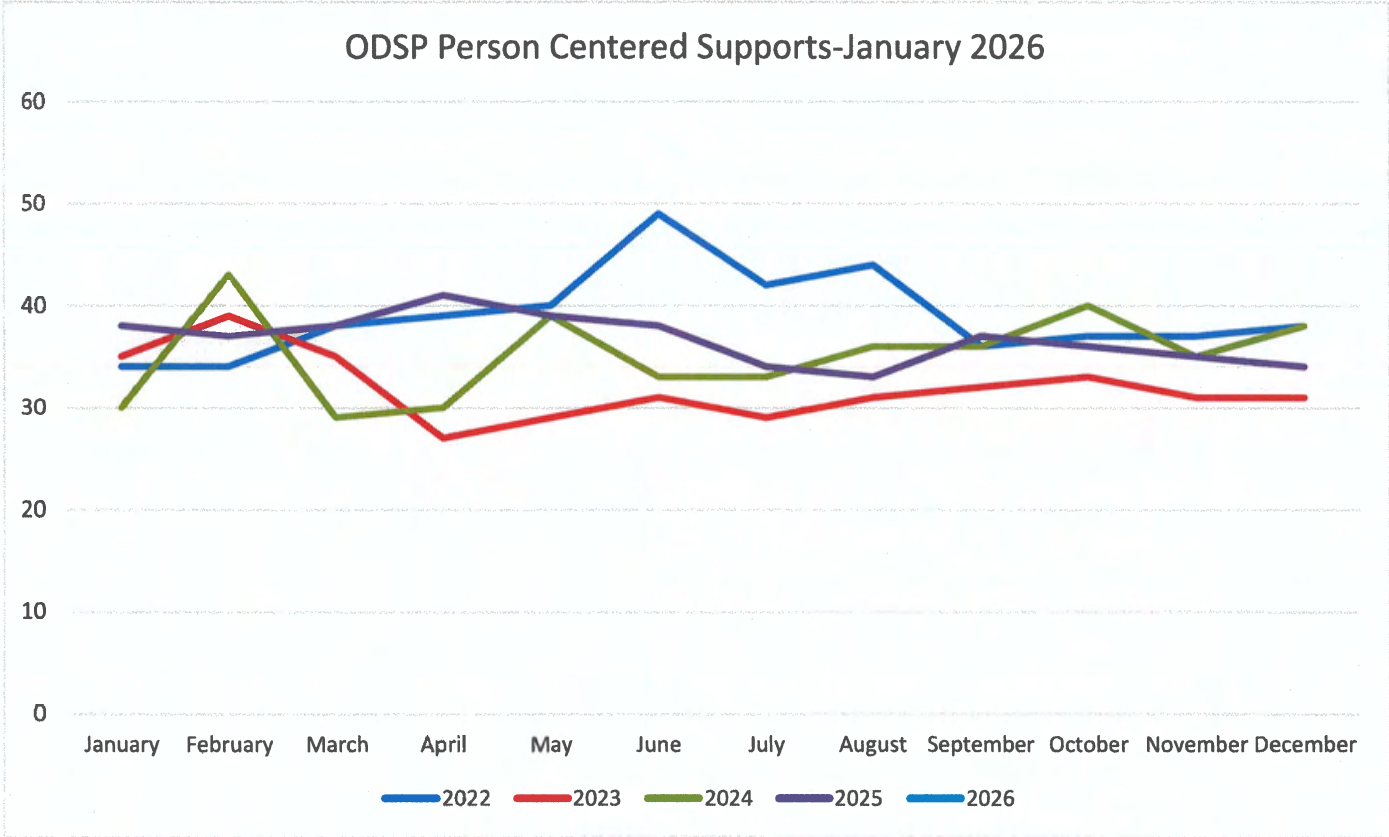
EXITS		
Funding Source	# of Children	# of Families
CWELCC	0	0
CWELCC Full Fee	0	0
Extended Day Fee Subsidy	0	0
Fee Subsidy	0	0
Full Fee	0	0
Ontario Works	0	0
Total Exits:	0	0



Ontario Works Intake - Social Assistance Digital Application (SADA) & Local Office Ontario Works Applications Received



ODSP Participants in Ontario Works Employment Assistance



The OW Caseload continues to hold steady at **601** cases. We are providing **34** ODSP participants Person-Centred Supports. We also have **58** Temporary Care Assistance cases. **62** applications were received through the province’s Ontario Works Intake Unit (OWIU).

Ontario Works (OW) Performance Measures

On March 1st, 2025, as part of the province's Employment Services Transformation, we officially entered Integrated Employment Services model (IES) along with our Northeast DSSAB partners with our new Service System Manager College Boreal. This means that employment assistance for Social Assistance recipients now moves under the Employment Ontario umbrella. We are responsible for providing Person Centered Supports to SA Recipients in 4 Support Pillars.

- Crisis & Safety-homelessness, personal safety
- Health-medical, mental health counselling, addiction treatment
- Life Skills-Literacy and Basic Skills such as budgeting, time management
- Community Supports-Housing, transportation and legal support

*NDA-Non-Disabled Adult

Percentage of OW + NDA Members with mandatory participation requirements that have created a Social Assistance Action Plan (Cumulative Year-to-Date)*



Provincial Value for Latest Month in Selected Range



Percentage of OW + NDA Members with mandatory participation requirements that are referred to EO (Cumulative Year-to-Date)



Provincial Value for Latest Month in Selected Range



Percentage of Ontario Works cases exiting to employment (Cumulative Year-to-Date)



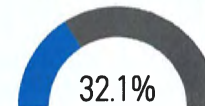
Provincial Value for Latest Month in Selected Range



Percentage of Ontario Works cases who exit the program and return within one year (Cumulative Year-to-Date)

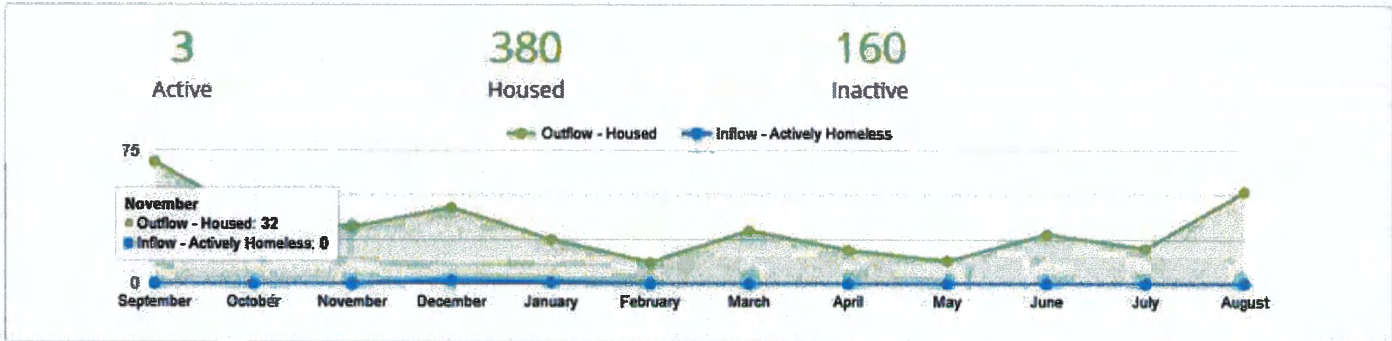


Provincial Value for Latest Month in Selected Range



By Name List

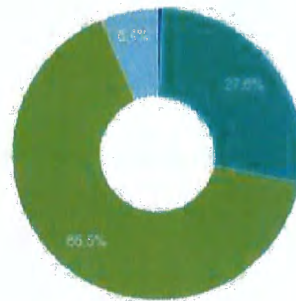
The By Name List is real-time list of all known people who are experiencing homelessness in our community that are willing to participate in being on the list and connecting with our agency for ongoing support to obtain affordable and sustainable housing. The individuals who are connected to this program are provided Intense Case Management supports with the foundations from Coordinated Access towards housing focused solutions.



BNL INFLOW & OUTFLOW

[Print](#)

Type	Clients
Inflow - Newly Identified	3
Inflow - Returned from Housing	0
Inflow - Returned from Inactive	0
Outflow - Moved to Inactive	160
Outflow - Housed	380
Declined	37



ACTIVE CLIENTS BY HOMELESS PRIORITY

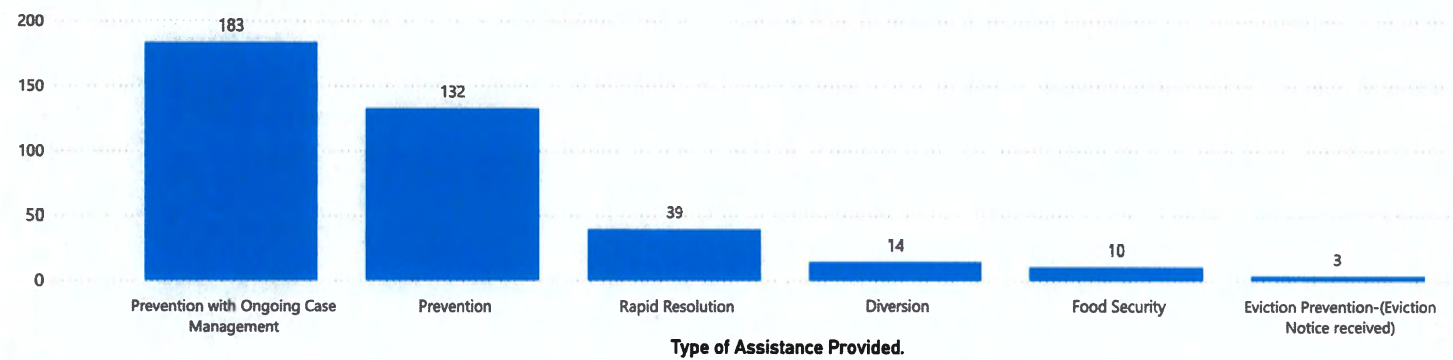
[Print](#)

Type	Clients
Chronic	0
Approaching Chronic	0
Temporary	3
N/A	0

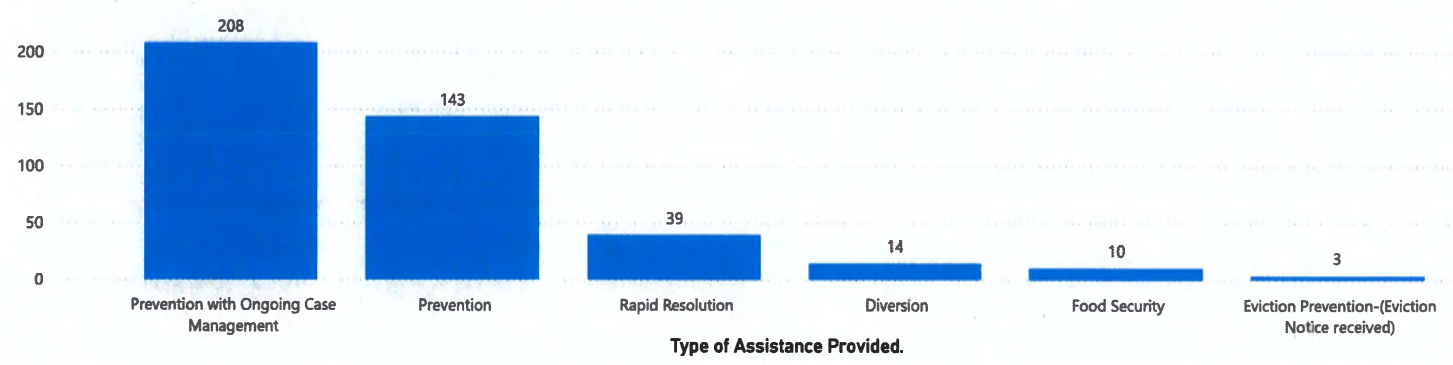


Month, Year
Multiple selections

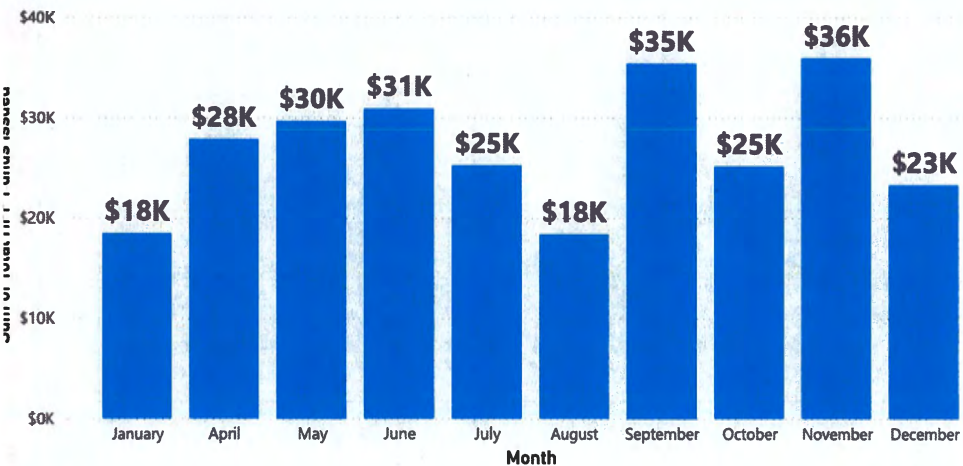
Distinct Household Service Count by Type of Assistance Provided.



Total Household Service Count by Type of Assistance Provided.



Total HPP Funds Issued by Month



Type of Assistance-HPP

All

Month, Year

Multiple selections

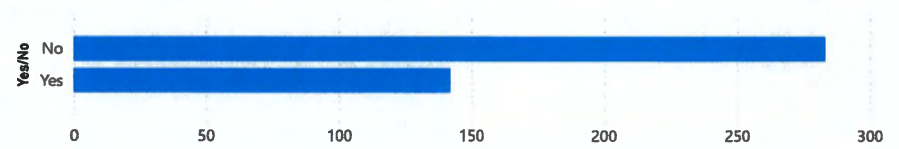
\$269,660.19
Sum of Total HPP Funds Issued

Provincial Priority Groups	Unique Households Served
Chronic Homelessness	20
Indigenous	10
Transitioning from Provincial Institution	2
Youth aged 16-25	20
Total	52

Income Source	Unique Households Served	Sum of Total HPP Funds Issued
OW	133	\$120,928.38
ODSP	108	\$94,182.79
Low Income Senior	51	\$33,802.76
Low Income	70	\$20,746.26
Total	347	\$269,660.19

Housing Status	Unique Households Served
At Risk of Homelessness	293
Experiencing Homelessness (and not currently on BNL)	43
On BNL	22
Total	347

Has the client been issued HPP in the past?



Type of Assistance Provided.	Low Income	Low Income Senior	ODSP	OW	Total
Intervention with Ongoing Case Management	16	14	52	121	201
Eviction	44	39	59	14	152
Dispute Resolution	13	5	7	17	42
Financial Counselling	5	1	4	5	15
Food Security	1		1	8	10
Eviction Prevention-(Eviction Notice received)	1	1	1		3
Total	80	60	124	164	422

Month, Year

Multiple selections

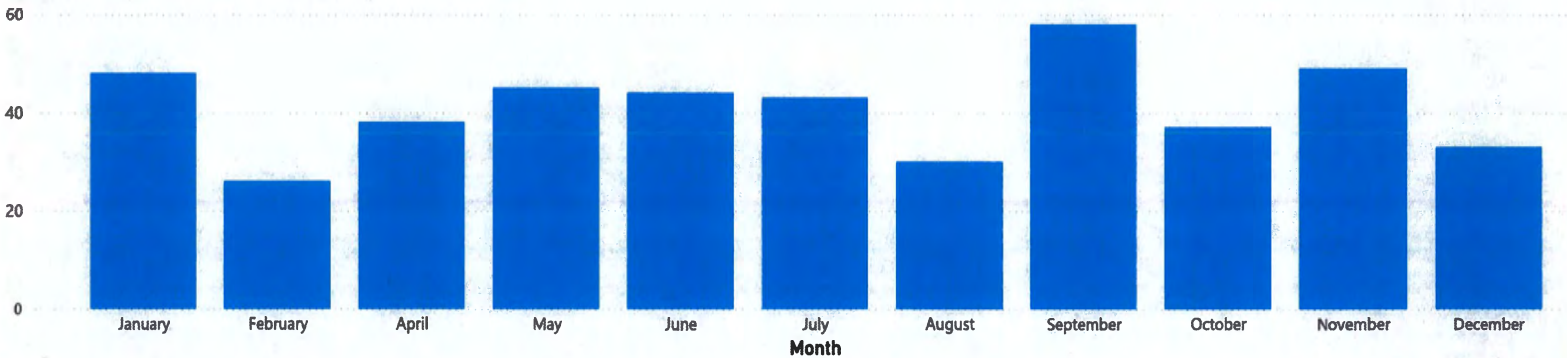
347

Unique Households Served

425

Total Households Served

Total Households Supported through HPP by Month-All



Housing Programs Update—January 2026

Social Housing Centralized Wait List Report			
	East	West	TOTAL
	Parry Sound	Parry Sound	
January 2026			
Seniors	53	136	189
Families	181	510	691
Individuals	570	175	745
TOTAL	804	821	1625
Total Wait List Unduplicated			445

Social Housing Centralized Wait List (CWL) 2025-2026 Comparison Applications and Households Housed from the CWL

Month 2025	New APP	New SPP	Cancelled	Housed	SPP Housed	Month 2026	New App	New SPP	Cancelled	Housed	SPP Housed
Jan	9			2		Jan	6	0	9		
Feb	8		2	3		Feb					
Mar	9	1	4	1		Mar					
Apr	6	1	10			Apr					
May	11		1	2		May					
June	12	2	1	2		June					
Jul	14			2	1	Jul					
Aug	9	1	1	2	1	Aug					
Sept	7	4	1	2	2	Sept					
Oct	8		1	1		Oct					
Nov	1	1	1			Nov					
Dec	7		5	2	1	Dec					
Total	101	10	27	19	5	Total	6	0	9	0	0
						SPP = Special Priority Placement					

- Housing Programs approved 6 new applications to the Centralized Waitlist in the month of January.
- There were 9 cancelled applications; 4 applicants requested, one applicant deceased, 3 were approved for the Canada-Ontario Housing Benefit, and one applicant had assets in excess.

HOUSING OPERATIONS AND SERVICE MANAGEMENT

January 2026 Statistical Information

Activity for Tenant Services

	CURRENT MONTH	YEAR TO DATE
Move-Outs	1	1
Move In (Centralized Waitlist along with Internal transfers)	1	1
L1/L2 Hearings	3	3
N4 Delivered to tenant or filed with the LTB- Notice of eviction for non-payment of rent	0	0
N5 Filed with the LTB- notice of eviction disturbing the quiet enjoyment of the other occupants	2	2
N6 Filed with the LTB -notice of eviction for illegal acts or misrepresenting income for RGI housing	0	0
N7 Filed with the LTB - notice of eviction for willful damage to unit	0	0
Repayment Agreements (new) (Formal & informal)	0	0
No Trespass Order	0	0
Mediation/Negotiation/Referrals	34	34
Tenant Home Visits/Wellness checks	39	39
Tenant Engagements/Education	0	0

Activity for Property Maintenance

Pest Control		Monthly pest control inspections were completed at 8 buildings. 32 units were inspected. Of the 32 units, 2 units required treatment.
Vacant units	6	5 one-bedroom, 1- multiple bedrooms (asbestos abatement, and significant repair contributes to longer vacancy times)
Vacant units: TMV	0	NO VACANCY
After Hours Calls	12	monitoring station offline, lock out, frozen exterior door lock, heater not turning on, EMS requiring access (did not have access code with them)
Work Orders	126	Work orders are created for our staff to complete routine maintenance repairs for all DSSAB/LHC Buildings
Purchase Orders	176	Purchase Orders are for services, and materials required outside of the Housing Operations Department scope of work for the LHC/DSSAB properties
Fire Inspections	3	3 Fire inspections completed on properties in January with Huronia Alarms/FPO's. Monthly inspections continue at every building.
Annual Inspections	0	Annual inspections will be planned for early spring.
Inspections (Other)	0	Housing keeping, Fire Prevention Officer follow up, and preconstruction/postconstruction
Incident Reports	1	Slip and fall. No reported injuries.

Capital Projects Monthly Report—January 2026

This monthly report provides an overview of capital project activities undertaken during January 2026. January was a busy month focused on receiving approved budgets, organizing the capital work plan for the year, and beginning the first stages of tendering and procurement for the 2026 construction season.

Hazardous Material Remediation and Water Damage Repairs

Remediations continued as normal throughout January, with several remediation projects underway or completed during the month. Work progressed through clearance, reinstatement, and closeout sequencing as required, with completed scopes continuing to follow required inspection and environmental clearance protocols.

Plumbing, HVAC, and Duct Maintenance

Winter HVAC maintenance and inspections continued as normal during January. Duct insulation installation is underway at an office building, and mechanical systems continue to be monitored closely to support reliable winter operations.

Doors, Siding, Painting, and Cosmetic Upgrades

No new door work, siding projects, painting, or cosmetic upgrades occurred during January. These scopes remain subject to prioritization within the broader 2026 capital work plan as seasonal conditions and procurement timelines advance.

Generator and Electrical Work

No major new generator-related activity occurred during January. Investigation and planning for electrical panel replacements in townhomes has begun, with scope development and sequencing underway to support future procurement and delivery.

Roofing and Eavestrough Projects

No major new changes occurred under active roof or eavestrough projects during January. However, ice damming events resulted in localized interior damage requiring response and repairs. Identifying and implementing measures to reduce recurring ice damming risk will be a key focus within the 2026 work program.

Structural Repairs, Infrastructure and Foundation Assessments

Structural repairs in Callander remain underway under active management. Inspections are scheduled for an office building to inform next steps, and a damaged roof canopy serving a residential building was inspected with repairs now underway.

Security Enhancements

No new security enhancements were undertaken during January. Existing measures remain in place and operational, with ongoing monitoring to support building safety and access control.

Consulting and Engineering Contracts

Consultant and engineering activity remained active in support of the 2026 capital program. One tender mandatory site visit occurred in January, with tender close scheduled for February. Two additional projects, siding replacement and septic replacements, are currently in the investigation phase to support scope definition, cost planning, and future sequencing.

Childcare Capital Acceleration

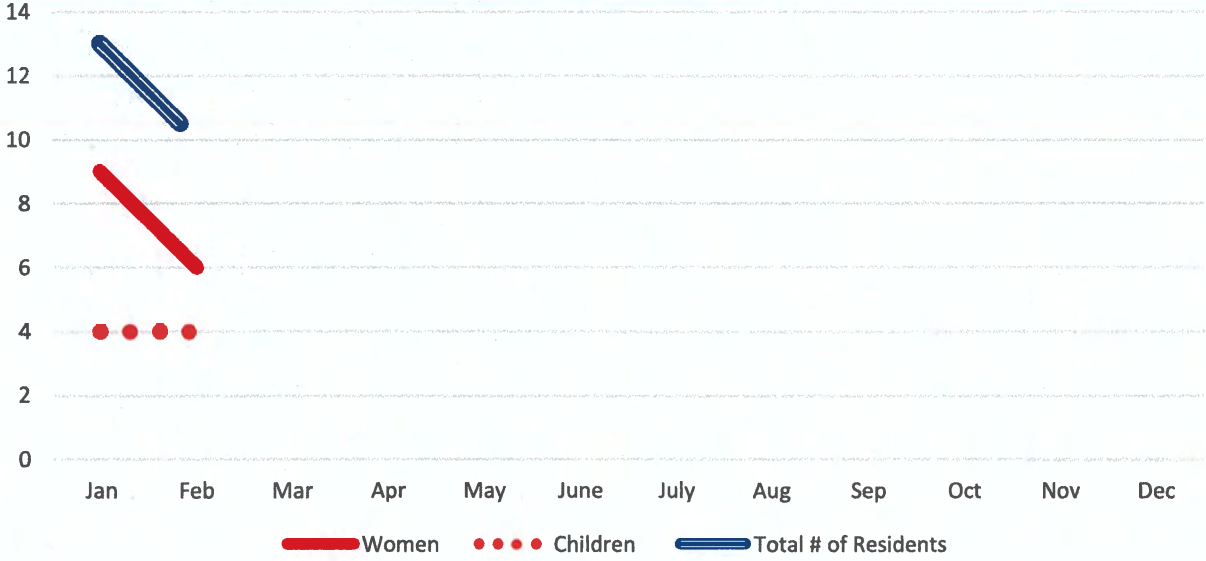
No childcare capital acceleration work occurred during January. Childcare-related capital activity will continue to be reviewed alongside the broader 2026 program as priorities and funding opportunities arise.

Completion Highlights (January 2026)

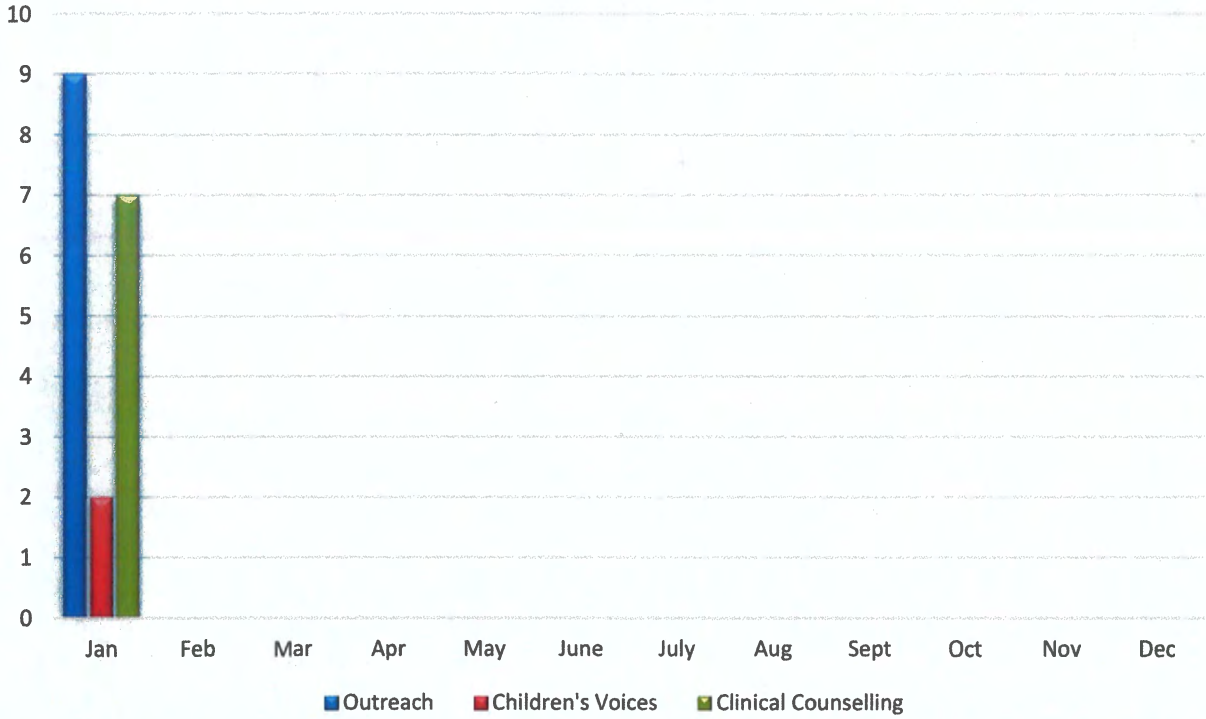
January marked the transition from budget approval into active implementation of the 2026 capital work program. The month focused on organizing approved budgets into deliverable work plans, maintaining active winter operations/projects, advancing investigations, and initiating early tendering and procurement activities. The next reporting period will focus on tender closings, project mobilization, and continued progression of 2026 capital priorities as scopes move from planning into execution.

Esprit Place Family Resource Centre Update – January 2026

Residential Program Participants



New Program Enrollments



Social Media Stats

Facebook –District of Parry Sound Social Services Administration	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026	FEB 2026
Total Page Followers	780	786	791	797	819	837
Post Reach this Period (# of people who saw post)	33,114	18,590	23,572	5332	26,803	56,115
Post Engagement this Period (# of reactions, comments, shares)	211	138	178	132	913	1,760

Facebook -Esprit Place Family Resource Centre	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026	FEB 2026
Total Page Followers	229	229	248	249	250	251
Post Reach this Period (# of people who saw post)	424	313	17,684	2136	884	308
Post Engagement this Period (# of reactions, comments, shares)	2	3	189	34	10	3

DSSAB LinkedIn Stats https://bit.ly/2YvFHIE	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026	FEB 2026
Total Followers	561	561	579	585	594	598
Search Appearances (in last 7 days)	122	113	170	147	154	80
Total Page Views	26	27	77	23	44	50
Post Impressions	235	1092	2,953	1124	1521	1735
Total Unique Visitors	14	15	29	16	21	20

Instagram - Esprit Place Family Resource Centre https://www.instagram.com/espritplace/	SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026	FEB 2026
Total Followers	109	112	115	115	117	120
# of accumulated posts	67	69	81	81	81	81

BURK'S FALLS, ARMOUR & RYERSON UNION PUBLIC LIBRARY

March 18, 2026

1. Call to order (5)

We want to begin by recognizing that we are on the traditional territory of the Anishinaabe Peoples, in the Robinson-Huron and Williams Treaties areas. We wish to acknowledge the long history of First Nations and Métis Peoples in Ontario, and show respect to the neighbouring indigenous communities.

2. Approval of the Meeting Agenda (M)

3. Declaration of any conflicts of interest

4. Approval of consent agenda (M)

- a) Minutes – FEBRUARY 2026
- b) Financial Statement – FEBRUARY 2026
- c) CEO Report – FEBRUARY 2026

5. Business arising from the minutes (30 min)

- Tri Council Meeting update
- Tri Advisory Committee update
- Pay Equity clarification – Ruth

Looking To Increase STAFF HOURS

6. Committee Reports (15 min)

FINANCE/BUDGET (Ruth, Patty, Joe)

- Letter to MP to support summer student funding application
- Future Needs Reserve to fund summer student
- 2026 Library Budget Review (M)

PERSONNEL (Bob, Bev, Patty)

- Staff Questionnaire

BUILDING/FUNDRAISING (Joe, Ruth, Bev, Rod, Tiffany)

APRIL 7 6pm

- March 5th, 2026 committee meeting notes - Tiffany

POLICY/PLANNING (Ruth, Bev, Vicky, Bob)

- F-VI-4 Workplace Harassment - Review (M)
- F-VI-5 Workplace Violence - Review (M)
- F-IV-14 Health & Safety - Adopt (M)

7. Correspondence and Information Items (15 min)

- No Report

8. New Business (15 min)

- Library/Youth Group collaboration
- Ontario Operating Grant – started

DONATION

*100.00 → CREDIT UNION
9814.82 → LIBRARY SERVICE*

9. Adjournment (M)

"A Visit Will Get You Thinking" CENTRE

Burk's Falls, Armour & Ryerson Union Public Library

CEO Report FEBRUARY 2026

Circulation: (598) items (1951) ephemeral

Website hits: (187)

Interlibrary loans – received: (77) (129) searches

Wireless Internet: (57)

Interlibrary loans – shipped: (26) (33) requests

Libby (eBooks/Audio Books): (518)

Public Computers: (135)

Internet Usage by Township

A (20) BF (135) R (11) M/M (-) N/R (5)

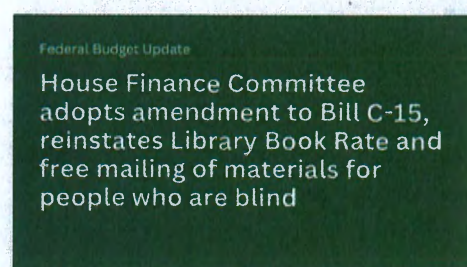
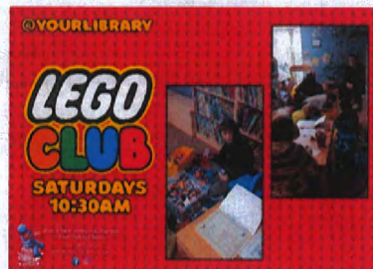
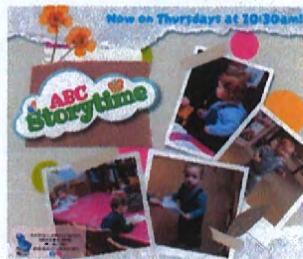
Inter-Library Loan Usage by Township

A (16) BF (26) R (5) M/M (2) N/R (-)

Membership:

Burk's Falls	(567) card holders	(207) items borrowed
Armour	(521)	(131)
Ryerson	(306)	(87)
McMurrich/Monteith	(97)	(24)

Library Programs & Events



Charlene Watt (Deputy Clerk)

From: jodi@jconsultinggroup.ca
Sent: March 12, 2026 12:02 PM
To: jodi@jconsultinggroup.ca
Cc: Cassandra Vink
Subject: Parry Sound DSSAB Housing and Homelessness Plan Update - Stakeholder Workshop

Good afternoon,

As you are aware, the **Parry Sound DSSAB is currently undertaking an update to the District’s Housing and Homelessness Plan**, which will guide housing and homelessness priorities, partnerships, and investments across the District over the coming years.

Over the past several months, the project team has completed a range of research and engagement activities, including stakeholder focus groups, interviews, and community outreach, to better understand current housing needs, system pressures, and opportunities for improvement.

As the project moves into the next phase, we are inviting stakeholders to participate in a **virtual Validation Workshop** to review key findings and help refine the emerging directions for the Plan.

Workshop Details

Date: March 30, 2026

Time: 1:00 – 3:00 PM

Location: Virtual (Zoom)

<https://us02web.zoom.us/meeting/register/XLzn30E7Q-SRg4eyj2gO2Q>

The purpose of the session is to:

- Share some key findings and themes from the research and engagement phase
- Present draft goals, objectives, and actions for the updated Housing and Homelessness Plan
- Provide an opportunity for stakeholders to confirm priorities and offer feedback before the Plan is finalized

Your perspective as a community partner is valuable in helping ensure the Plan reflects local realities and supports a coordinated, effective housing and homelessness system across the District.

If you are able to attend, please click on the Zoom link to register:

<https://us02web.zoom.us/meeting/register/XLzn30E7Q-SRg4eyj2gO2Q>

Thank you for your ongoing interest in this important work.

All my best
Jodi



Jodi Ball MES, RPP, MCIP, CPF (she/her)
Director, J Consulting Group
905-399-5634
jodi@iconsultinggroup.ca
www.iconsultinggroup.ca



The Municipality of the
VILLAGE OF BURK'S FALLS

172 Ontario Street • PO Box 160 • Burk's Falls ON P0A 1C0
P 705-382-3138 • F 705-382-2273 • www.burksfalls.net

ARBFMA Manager's Report – March 2026

Date: March 17th, 2026

RECOMMENDATION

Accept this report as information.

BACKGROUND

February and the first ½ of March have been good and fairly steady for the facility rentals. The total ice rentals have not surpassed last year but are close. As previously reported to Council the facility rentals reached a peak in 2025, and it will be hard to reach those numbers again in the upcoming months and years. The weather impacted some rentals with some cancellations. Family Day was a good day, and staff secured sponsorship for public skating which was well attended. The ARBFMA hosted the Ontario 55+ winter games; the group here was the men's 75 plus hockey tournament. The beginning of March started with a 2-day Almaguin Minor Hockey finals event which was very busy at the facility. There is the BFHL final tournament at the end of March Break. Staff have secured full sponsorship for the Public Skating during the March Break.

The January Karl Crozier Room was busy in February and into March. The types of room rentals included the normal monthly rentals being Seniors exercise, Friends, Bingo, and Cadets. The extra room rentals in January included 3 birthday parties, pancake breakfast, Psychic Tea, and the Bible Study Group.

ANALYSIS

- The Zamboni Room hot water tanks red tag was cleared and the electrical work to clear the tag as completed by the facility electricians
- The red tag was cleared for stove and the gas for the stove was capped
- Staff have arranged for the Stove to be removed from the facility so an electric stove can be purchased
- Staff were also made aware that a counter may need to be purchased to fill the void in the space. Staff are investigating a simple aluminum counter.
- The AMHA finals March 7th and 8th was a very good, exciting tournament and was well organized. The facility was packed both days of the tournament.
- The last day of Public skating is March 29th
- The last day of the 2025/26 ice season is April 12th
- The facility will be closed on Good Friday, and staff have made the necessary steps to ensure the compressors are checked while the facility is closed.
- Staff have a worklist for the ice out period, this includes ice removal, arena board scrubbing, arena glass cleaning, floor painting, dressing rooms scrubbing (walls and floors), Washroom scrubbing (mats and walls), ice surface boards repair, painting arena nets and restringing the netting, full sweep and clean up of arena ice surface area, wall paint touch ups, rubber mat replacement on the



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players benches, rubber mats and tables scrubbing, grounds maintenance and other facility maintenance & cleaning.

- During Shutdown most of the capital work will also be completed as well as the Zamboni annual maintenance, compressor shutdown and annual service, parking lot sweeping, parking lot painting, and roof top annual service.
- Staff still have facility rentals to manage from April to the end of June that have to be staffed. Some of the rentals are ball hockey, cadets, roller derby, Bingo meetings, Senior exercise, Chess tournament, school trip, Bible meetings, and a Buck and Doe.
- The ice making will begin June 13th or 14th and the ice surface will officially open on June 28th.

FINANCIAL IMPACT

N/A

HUMAN RESOURCE IMPACT

N/A

OPTIONS

The Council accepts this report as information and discussion

Graham Smith

Graham Smith RRFA/CIT
ARBFMA Manager



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ARBFMA Manager's Report – Rates Report – March 2026

Date: March 17th, 2026

RECOMMENDATION

Accept this report as information and discussion

BACKGROUND

During the Tri-Council meeting on February 23rd, 2026, the Arena Management staff presented the 2026 budget for the ARBFMA. There was some discussion about facility rates and some ideas discussed about the rates. The arena management staff were tasked to look into the rates and report back to Council

ANALYSIS

- During budget discussions staff mention that operational costs rise annually anywhere from 5% to 15% annually
- Staff also mention annually that facility rates only go up 2% to 3% per year.
- Considering that operational costs annually are higher than revenues annually it makes sense that the deficit increases every budget year.
- Municipal Community Centre's are departments like Public Works, Fire, Landfill, Library and Local Government. Each of these departments operates an annual budget and need taxpayer dollars to operate. The community centre's do have ability to offset their budget with facility rental revenues.
- The ice and building rentals are steady at the ARBFMA. There were over 4,000 hours of total facility use in 2025.
- Increased facility rentals do increase revenues but also increase operational costs.
- Council needs to be aware of facility use that is given away at no charge or at a reduction in facility fees. The organizations that receive reduced or no charge rentals are AMHA, Winning Techniques banked time, ARBFAS, Public Skating (small number of admissions to offset ice costs), Friends, Cadets, Seniors Exercise, Seniors Groups, Council donations, VoB Recreation Bookings, and Village of Burk's Falls & Tri-Council Bookings.
- The value of these reduced fees and no-charge use is over \$65,700.
- Council needs to be aware that the no charge and reduced fee use is not only a loss of revenues but a cost to facility operations. These costs include staffing for the use, staff to clean after the use, utilities, garbage disposal, toiletries, cleaning supplies and building maintenance.



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- Council needs to understand the value of the time given at no charge plus operational costs of that time before asking paying customers to offset those costs & lost revenues.
- The ARBFMA is in competition with the 2 other rinks in our area being South River and Sundridge. The 3 local arenas host the local Almaguin Minor Hockey Association for games and practices.
- **Note:** Sundridge and South River arenas also operate their facility offering clients a full hour on the ice and the ice resurfacing flood is not charged as part of the ice rental. The ARBFMA uses a 50-minute hour plus the flood which is the case in most ice rinks.
- The ARBFMA is small-town community centre. The upgrades to the ARBFMA were funded by the Wintario Grant money from the late 1970's. The grants were given to small communities in order to offer community centre's at an affordable rate for their community.
- It is recommended to keep the facility rates competitive with the other local small community rinks. Increases in rates come with a risk of losing clients to the other local arenas like Baysville, Sundridge and South River.
- There are options that may help increase a small amount of revenue for the facility by charging a Capital surcharge on facility rentals or having an out-of-town rate. The issue with the out-of-town rate is its easy for clients to work around that issue by having someone local book their facility use.
- The Capital surcharge was only found at 1 rink in the arena closest to Burk's Falls. North Bay has a rate of \$2.00 per hour capital surcharge on their ice rental. Gravenhurst has a reinvestment charge which was \$47 per hour in 2025.
- If a capital surcharge is to be put in place, it is recommended that the facility users are made aware well in advance of the additional charge if they are unwilling to pay. Some of the contracted users may opt out of their rental contract.
- It is also important to remember that a surcharge cannot be added to Winning Techniques, Town Recreation facility use, Council Rentals, No-charge users and the weekly public skating hours. A capital surcharge would likely result in loss of ice rentals as it changes the overall rate of renting that facility.
- Charging an out-of-town rate seems to be a trend in the bigger municipalities but not the small community rinks. The out-of-town rate varies from town to town in the rinks that do apply the out-of-town rate..
- The small-town rinks like Sundridge, South River, Baysville, Powassan and Trout Creek have not implemented an out-of-town rate. They consider their lower ice rental rates appealing to customers willing to travel to fill ice times the local residents don't utilize. The ARBFMA ice rental hours would likely decline and be lost to these other small-town arenas if an out-of-town rental rate was implemented.
- Staff have worked hard to increase rentals at the ARBFMA and feel it would be a shame to risk losing that hard work to add the possibility of a few more dollars in revenues.



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See attached the rentals rates document that shows the rental rate in similar arenas and the bigger facilities around Burk's Fall.

FINANCIAL IMPACT

N/A

HUMAN RESOURCE IMPACT

N/A

OPTIONS

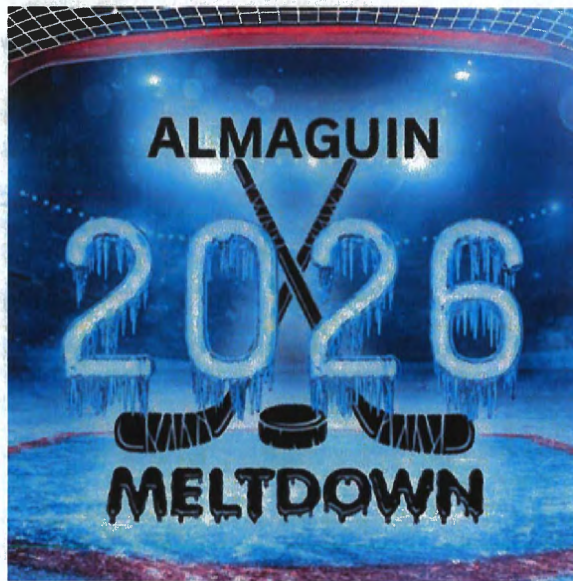
Council received the Arena Managers rate report and direct the manager to continue using the current Council approved rates and ask the manager to report back annually if rates need to be adjusted more than the annual 2% to 3%

Graham Smith

**Graham Smith RRFA/CIT
ARBFMA Manager**

Arena Rates Comparison 2026/27

Arena	Winter Prime Ice per hour	Prime time 1 to 4 skaters	Non Prime Rate per hour	Non-Prime limited skaters	Non-Prime Youth	Out od Town Rate	Summer ice per hour	Minor Sports per hour	Commercial Rate per hour	Industrial Hockey Leagues	Insurance Charge Per/Hr	Extra or Capital Surcharge per/hr
ARBFMA	\$ 126.00	\$ 87.00	\$ 84.00	\$44 to \$74	No rate	No rate	\$ 158.00	\$ 99.94	\$ 211.00	\$ 168.10	No rate	No rate
Trout Creek	\$ 166.00	No rate	\$ 112.00	No rate	No rate	No rate	NA	\$ 132.00	No rate	No rate	No rate	No rate
Powassan Sportsplex	\$ 185.00	No rate	\$ 115.00	No rate	No rate	No rate	\$ 213.00	\$ 175.00	No rate	No rate	No rate	No rate
South River Arena	\$ 140.00	No rate	\$ 95.00	No rate	No rate	No rate	\$ 140.00	\$ 110.00	\$ 205.00	No rate	No rate	No rate
Sundridge Arena	\$ 120.00	No rate	\$ 75.00	No rate	No rate	No rate	NA	\$ 100.00	No rate	No rate	No rate	No rate
Gravenhurst	\$ 206.00	No rate	\$ 100.00	No rate	\$ 74.00	\$ 224.00	\$ 230.00	\$ 145.00	\$ 224.00	No rate	No rate	\$ 52.00
Bracebridge	\$ 211.15	No rate	\$ 185.40	No rate	\$ 126.07	\$ 253.38	NA	\$ 143.58	\$ 295.61	No rate	No rate	No rate
North Bay Memorial	\$ 267.83	No rate	\$ 160.71	No rate	\$ 128.56	No rate	NA	\$ 214.97	No rate	No rate	No rate	\$ 2.00
North Bay P. Palangio	\$ 243.48	No rate	\$ 160.71	No rate	\$ 116.48	No rate	NA	\$ 194.79	No rate	No rate	No rate	\$ 2.00
North Bay Sam Jacks	\$ 225.09	No rate	\$ 160.71	No rate	\$ 116.48	No rate	NA	\$ 194.79	No rate	No rate	No rate	\$ 2.00
Seguin Arena	\$ 142.38	No rate	\$ 133.93	No rate	No rate	No rate	\$ 186.45	\$ 84.75	No rate	No rate	\$ 5.40	No rate
Port Carling Arena	\$ 180.00	No rate	\$ 90.00	No rate	No rate	No rate	NA	NA	No rate	No rate	No rate	No rate
Huntsville	\$ 237.30	No rate	\$ 205.66	No rate	No rate	\$ 285.89	\$ 205.66	\$ 150.00	\$ 305.10	No rate	No rate	No rate
MacTeir Arena G.B	\$ 122.40	No rate	\$ 81.60	No rate	No rate	\$ 173.40	NA	\$ 81.60	No rate	No rate	No rate	No rate
Lake of Bays - Baysville	\$ 146.00	No rate	\$ 95.00	No rate	No rate	No rate	NA	\$ 130.00	\$ 225.00	\$ 146.00	No rate	No rate
Parry Sound	\$ 162.00	No rate	No rate	No rate	\$ 68.00	\$ 142.00	NA	\$ 102.00	No rate	No rate	No rate	No rate



Seeking Sponsors and Door Prize Donations

3rd Annual Almaguin Meltdown 3 on 3 Hockey Tournament - April 10-12 - Armour Ryerson & Burk's Falls Memorial Arena

Hello

My name is Adam Keetch. Myself and another Couple, Noel and Nicole Hogan, have started an annual Hockey Tournament at the Armour, Ryerson and Burk's Falls Arena.

Last year, we had a very successful event. We had 11 teams compete in a 2 day tournament. That included 110 local players. We had many sponsors for Ice Rental, food, drinks, etc. we had door prizes from local businesses.

This year, we have yet again increased the size of the tournament. We have 14 teams with over 140 players competing in a 3 day event. We already have sponsors for the entire Ice Rental, the food and other things. We already have a lot of local businesses ready to provide door prizes again. We are looking for more sponsors and door prizes.

We keep the cost as low as possible, while providing Jerseys, multiple games, player of the game pucks, trophy per age group and lunch. We are aiming for \$30 per player to register. (The jerseys are approximately \$18/each).

All left over funds the first year were donated to the Burk's Falls arena Zamboni and Score Clock Fund. Last year we were supporting two local teenagers on the road to the World High School Fishing Tournament. We are doing this again this year. This is a zero profit event, we do this for the local youth hockey players and the love of the game.

We are reaching out to see if anyone or any businesses would like to support or sponsor as well? Anything would be appreciated.

Thank you

Adam Keetch

Noel Hogan

Nicole Hogan

2025 - \$200

- RESOLUTION -

Town of Whitby
575 Rossland Road East,
Whitby, ON L1N 2M8
905.430.4300
whitby.ca



March 13, 2026

Via Email

The Honourable Doug Ford
Premier of Ontario
premier@ontario.ca

Re: Request for a Comprehensive Review of the Provincial-Municipal Fiscal Framework

Please be advised that at its meeting held on March 9, 2026, the Council of the Town of Whitby adopted the following as Resolution # 41-26:

Whereas current provincial–municipal fiscal arrangements are undermining the Town of Whitby’s economic prosperity and the quality of life of its residents;
Whereas nearly one third of all municipal spending in Ontario is directed toward services in areas of provincial responsibility, with expenditures outpacing provincial contributions by approximately \$4 billion annually;

Whereas the Association of Municipalities of Ontario (AMO) has emphasized that the ongoing requirement for municipalities to fund provincial responsibilities—such as social housing, health related capital obligations, and social services—results in at least \$1.5 billion annually in net municipal expenditures for social housing alone, a problem unique to Ontario;

Whereas municipalities are further required to contribute 10% of capital funding for new provincial hospitals, diverting local revenue away from essential municipal infrastructure;

Whereas municipal revenue sources, primarily property taxes, do not grow at the same rate as the economy or inflation, yet municipalities—including the Town of Whitby—are responsible for managing major growth related infrastructure such as roads, transit, water, sewer, fire, and parks;

Whereas only 34 cents of every residential property tax dollar collected in Whitby remains with the Town, while 55 cents flows to the Region of Durham and 11 cents to school boards;

Whereas AMO has highlighted that provincial housing related revenues—including \$5.8 billion in Land Transfer Tax revenues in 2021/22, which exceeded the provincial budget plan by \$2 billion, as well as billions in HST revenue from new home construction—are not currently shared with municipalities, despite being generated by housing activity that requires significant local infrastructure investment;

Whereas AMO has stated that allocating a portion of these housing related provincial revenues to municipalities would provide a predictable, growth linked revenue stream necessary to support housing targets and the expansion of critical public infrastructure;

Whereas AMO has cautioned that proposals to reduce or limit development charges shift costs away from growth and onto existing property taxpayers, threatening the ability of municipalities to finance essential infrastructure, given that most municipal reserves are already allocated to specific projects or required for responsible asset management practices; and,

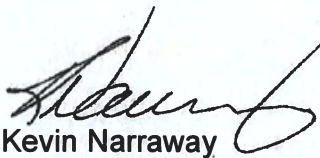
Whereas municipal staff have already identified \$2.5 million in expenditure reductions for 2026 and continue to identify efficiencies through the ongoing 2026 Core Services Review.

Therefore, be it resolved that:

1. The Council of the Town of Whitby once again calls upon the Province of Ontario to work collaboratively with the Association of Municipalities of Ontario (AMO) and Ontario Big City Mayors (OBCM) to undertake a comprehensive Social and Economic Prosperity Review to modernize and realign the provincial–municipal fiscal framework, ensuring that municipal revenues are aligned with the actual costs of today’s service delivery and growth;
2. The Town of Whitby requests that this review specifically address the \$4 billion annual gap where municipal property taxes are currently used to fund provincial responsibilities, including social housing, health, and transit, and further evaluate:
 - the \$1.5 billion annual municipal burden created by the provincial download of social housing costs;
 - the requirement for municipalities to fund 10% of provincial hospital capital projects; and,
 - the opportunity to allocate a portion of provincial Land Transfer Tax and HST revenues generated by housing activity to municipal infrastructure supporting growth.

3. The Province be urged to establish a predictable, housing linked revenue stream for municipalities that reflects the economic, social, and infrastructure demands associated with growth, including addressing the financial impacts of changes to development charges; and,
4. A copy of this resolution be forwarded to:
 - The Honourable Doug Ford, Premier of Ontario
 - The Honourable Sylvia Jones, Deputy Premier and Minister of Health;
 - The Honourable Peter Bethlenfalvy, Minister of Finance;
 - The Honourable Rob Flack, Minister of Municipal Affairs and Housing
 - The Honourable Kinga Surma, Minister of Infrastructure;
 - The Honourable Michael Parsa, Minister of Children, Community and Social Services;
 - Lorne Coe, MPP (Whitby);
 - The Region of Durham;
 - The Association of Municipalities of Ontario (AMO);
 - The Federation of Canadian Municipalities (FCM); and,
 - All Ontario Municipalities.

Should you require further information, please do not hesitate to contact the Office of the Town Clerk at 905.430.4300.



Kevin Narraway
Sr. Manager of Legislative Services/Deputy Clerk
clerk@whitby.ca

Copy: C. Harris, Director of Legislative Services/Town Clerk - clerk@whitby.ca
F. Wong, Commissioner of Financial Services/Treasurer - wongf@whitby.ca

The Honourable Sylvia Jones, Deputy Premier and Minister of Health - Sylvia.Jones@ontario.ca
The Honourable Peter Bethlenfalvy, Minister of Finance - minister.fin@ontario.ca
The Honourable Rob Flack, Minister of Municipal Affairs and Housing - minister.mah@ontario.ca
The Honourable Kinga Surma, Minister of Infrastructure - Minister.MOI@ontario.ca
The Honourable Michael Parsa, Minister of Children, Community and Social Services - MinisterMCCSS@ontario.ca
Lorne Coe, MPP (Whitby) - lorne.coe@pc.ola.org
Alexander Harras, Regional Clerk, The Regional Municipality of Durham - clerks@durham.ca
Lindsay Jones, Executive Director, Association of Municipalities of Ontario (AMO) - ljones@amo.on.ca
The Federation of Canadian Municipalities (FCM) – info@fcm.ca
All Ontario Municipalities



From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

March 13, 2026

Please be advised that during the regular Council meeting of March 10, 2026 the following resolution regarding OPP - Sustainable Police Services Funding was carried.

RESOLUTION NO. 2026-111

DATE: January 29, 2026

MOVED BY: Councillor Roberts

SECONDED BY: Councillor Hirsch

WHEREAS Ontario municipalities are required to maintain a police service or detachment board; and

WHEREAS policing is a provincially legislated responsibility, yet municipalities are bearing the brunt of rising costs to implement provincial mandates;

WHEREAS the Association of Municipalities of Ontario (AMO) has asserted that the fiscal framework enabling municipalities provided critical policing and public safety services is broken, and AMO requests an urgent update of the provincial-municipal fiscal relationship;

WHEREAS double digit increases in municipal annual Ontario Provincial Police (OPP) budgets are unsustainable, especially as Ontario municipal police services tackle provincial responsibilities such as mental health, addictions, and homelessness challenges that place police resources under enormous financial strain;

WHEREAS municipalities across Ontario are experiencing increased police operating and capital costs directly related to new compliance and operational standards required under the Community Safety and Policing Act, 2019 (the Act);

WHEREAS the costs of other measures such as providing provincial court security are increasing and are not part of providing core, adequate and effective municipal policing; and

WHEREAS rural municipalities are especially negatively impacted by these developments;

NOW THEREFORE BE IT RESOLVED THAT the Council of the County of Prince Edward (Council) requests that the Province provide financial assistance to municipalities to offset all additional costs directly and demonstrably incurred as a result of compliance with the Act and not general increases to police budgets; and

THAT Council urges the Province of Ontario to expeditiously review and reform its current police grant programs to ensure a more equitable distribution of funding to municipalities, so that communities with changing populations and expanding service demands receive fair and sustainable provincial support; and



From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

THAT this resolution of Council be forwarded to the Premier of Ontario, the Solicitor General of Ontario, the Minister of Municipal Affairs and Housing, the Association of Municipalities of Ontario (AMO), the Rural Ontario Municipal Association (ROMA), Eastern Ontario Wardens' Caucus (EOWC), the Ontario Association of Police Services Boards (OAPSB), and all Ontario municipalities for endorsement.

CARRIED

Yours truly,

Catalina Blumenberg, **CLERK**

cc: Mayor Steve Ferguson, Councillor Roberts, Councillor Hirsch



MUNICIPALITY OF STRATHROY-CARADOC

The Corporation of the Municipality of Strathroy-Caradoc
52 Frank Street, Strathroy ON N7G 2R4

**Municipality of Strathroy-Caradoc Council Resolution
Support for Bill 21, Protect Our Food Act, 2025
Date: Monday, March 16, 2026**

**Moved by: Councillor Willsie
Seconded by: Councillor Derbyshire**

WHEREAS the Municipality of Strathroy-Caradoc is a community deeply rooted in agriculture, with a significant portion of our local economy and heritage dependent on the sustainability of farming and food production;

AND WHEREAS Ontario is losing an estimated 319 acres of farmland daily to non-agricultural development, posing a significant threat to the province's long-term food security and the viability of the agri-food sector;

AND WHEREAS Bill 21, the *Protect Our Food Act, 2025*, currently before the Legislative Assembly of Ontario, seeks to preserve productive agricultural land by requiring Agricultural Impact Assessments before zoning changes can occur and by establishing a Foodbelt Protection Plan;

AND WHEREAS the protection of prime agricultural land is not only a matter of food sovereignty but also of fiscal responsibility, as low-density residential sprawl on farmland frequently incurs higher long term infrastructure and service costs for municipalities compared to agricultural land use;

AND WHEREAS providing certainty regarding the agricultural land base encourages long-term investment by farmers in their operations, soil health, and local businesses, thereby strengthening the rural economy of Strathroy-Caradoc;

AND WHEREAS low-density urban sprawl increases the per-capita cost of municipal infrastructure and service delivery—including roads, water, wastewater, and emergency services—creating a long-term financial burden on the Municipality that often exceeds the tax revenue generated by such development;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of Strathroy-Caradoc hereby expresses its support for the principles and objectives of Bill 21, *Protect Our Food Act, 2025*,

Contact Us:

Phone: 519-245-1070 | Fax: 519-245-6353 | www.strathroy-caradoc.ca



MUNICIPALITY OF STRATHROY-CARADOC

The Corporation of the
Municipality of Strathroy-Caradoc
52 Frank Street, Strathroy ON N7G 2R4

to ensure that Ontario's prime agricultural land is preserved for future generations;

AND THAT Council directs the Clerk to send a letter of support for Bill 21 to the Honourable Doug Ford, Premier of Ontario; the Honourable Trevor Jones, Minister of Agriculture, Food and Agribusiness; the Honourable Rob Flack, Minister of Municipal Affairs and Housing; the Honourable Lisa Thompson, Minister of Rural Affairs and the leaders of the Opposition parties;

AND THAT a copy of this resolution be sent to the Association of Municipalities of Ontario (AMO), the Rural Ontario Municipal Association (ROMA), and all municipalities within the County of Middlesex to encourage broader municipal support.

Carried.

Contact Us:

Phone: 519-245-1070 | Fax: 519-245-6353 | www.strathroy-caradoc.ca

Ontario Taking Next Steps to Improve Conservation Authorities

Province consolidating 36 CAs into nine to deliver more consistent services, strengthen watershed management and better protect communities

March 10, 2026

[Environment, Conservation and Parks](#)

TORONTO — The Ontario government is taking the next step to improve the province’s conservation authority system with our plan to create nine regional conservation authorities. This follows extensive consultation on how conservation authorities can help get shovels in the ground faster on homes and other local infrastructure projects, while strengthening their vital role in managing watersheds and protecting communities from floods and natural hazards.

The consolidated regional conservation authorities would reduce administrative duplication, redirect resources to front-line conservation and modernize permitting to help the province deliver on its plan to protect Ontario by cutting red tape and building an economy that is more competitive, resilient and self-reliant, to help keep workers on the job in the face of tariffs and economic uncertainty.

“Ontario’s improved approach would feature watershed-based regional conservation authorities operating under consistent provincial standards, modern tools and strengthened capacity – delivering stronger watershed management, flood resilience and better support for housing and infrastructure growth,” said Todd McCarthy, Minister of the Environment, Conservation and Parks. “We listened and used feedback from last fall’s consultations to refine and strengthen our plan, including optimizing regional boundaries to better reflect local needs, knowledge and relationships.”

Ontario's current system includes 36 independent conservation authorities with varying policies, processes and capacity, which has created a fragmented system with inconsistent standards and timelines. This has created uncertainty and delays for builders, landowners and farmers, and has made it more challenging for conservation authorities to carry out their role in protecting communities from floods and natural hazards. To address this, the province created the new Ontario Provincial Conservation Agency (OPCA) last fall and began consulting with conservation authorities, municipalities and other partners on proposed boundaries for consolidating the province's conservation authorities.

Based on the extensive feedback received, the government amended its proposed conservation authority boundaries and intends to introduce amendments to the *Conservation Authorities Act* in the coming weeks that, if passed, will set out a path to consolidate Ontario's 36 conservation authorities to create nine new regional conservation authorities. Under this plan, the OPCA would coordinate a clear and successful transition targeting early 2027 for consolidation, and to deliver on its goal of improving customer service, enabling more consistent decision-making and strengthening watershed management across the province.

With centralized leadership and independent oversight of conservation authorities by the OPCA, Ontario's plan for a regional conservation authority system will reduce administrative duplication across the system and allow conservation authorities to redirect resources to front-line services, operate with greater consistency and transparency and deliver strengthened services to municipalities and permit applicants. This would better position conservation authorities to support the building of new homes and infrastructure while continuing to protect communities from flooding and other natural hazards. Programs and services delivered by conservation authorities would remain the same, including watershed management, natural hazard management and source water protection.

To ensure local knowledge and input continue to guide watershed management, the province would require regional conservation authorities to create one or more local watershed councils that help identify local priorities for watershed-based conservation programs and services. Regional conservation authorities would remain municipally governed, with regional municipalities, counties and cities

appointing members to conservation authorities. Lower-tier municipalities in counties, such as towns and townships, will no longer be participating municipalities of a conservation authority under this approach.

“Today marks a milestone for conservation in Ontario. By building a modern, more unified system, we’re protecting local expertise while supporting front-line programs that communities rely on,” said Hassaan Basit, Ontario’s Chief Conservation Executive. “The Ontario Provincial Conservation Agency would lead a smooth, well-supported transition, ensuring conservation authorities have the tools and resources they need every step of the way to deliver effective watershed management programs, meeting the needs of today and the future.”

To support regional conservation authorities throughout the transition process, the province is providing annual funding to the OPCA in the amount of \$3 million, beginning in 2026. This funding would be used by the agency to support conservation authorities as needed during the transition period. Following transition, this annual funding would go toward helping regional conservation authorities achieve program improvements.

These changes are part of the government’s plan to protect Ontario by improving the province’s fragmented and inconsistent conservation authority system to deliver more consistent services and more efficient resource and information sharing, ensuring conservation authorities are more responsive to the needs of the communities they serve.

Quick Facts

- The Ontario Provincial Conservation Agency would coordinate the transition to ensure conservation authorities can continue to manage flooding and other natural hazards, drinking water source protection, permitting and the management of their lands and recreational trails.
- Conservation authorities issue permits for development activities such as housing and the installation of supporting infrastructure in areas affected by risks of natural hazards such as floodplains, shorelines and wetlands.

- In November 2025, the government amended the *Conservation Authorities Act* to establish the Ontario Provincial Conservation Agency to provide efficient governance, strategic direction and independent oversight of Ontario's conservation authorities.
- From November 7 to December 22, 2025, the province led a 45-day consultation on the proposed boundaries for the regional consolidation, with conservation authorities, municipalities, general stakeholders, and Indigenous communities, which included six regional workshops that engaged directly with conservation authority and municipal leadership. All input received was considered and helped to inform the government's plans.

Additional Resources

- [Improving Ontario's Conservation Authority System](#)
- [Learn more about conservation authorities](#)
- [Read about the new Ontario Provincial Conservation Agency](#)
- [Read the decision notice on the proposed boundaries for the regional consolidation of conservation authorities](#)

Related Topics

Environment and energy

Learn more about how Ontario protects and restores wildlife and the environment. Includes information on conservation and the electricity system. [Learn more](#)

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NEWS RELEASE

Ontario Launching Classroom Supplies Fund to Support Elementary School Teachers and Students

Province providing \$750 for each homeroom teacher to ensure every classroom has the supplies students need to succeed

March 11, 2026

[Office of the Premier](#)

[Education](#)

[Finance](#)

ETOBICOKE — The Ontario government is launching the Classroom Supplies Fund to provide elementary school homeroom teachers with direct access to \$750 in funding each school year for classroom supplies. The new fund, which will be launched as part of the province's 2026 budget, will ensure teachers have the materials they need in their classrooms without paying up front and is part of the government's ongoing work to ensure the provincial education system is supporting student success and helping them reach their full potential.

"Our government is making record investments so that our students have the support and supplies they need to succeed and grow in school," said Premier Doug Ford. "The new \$750 Classroom Supplies Card will give teachers across the province access to the resources they need, without forcing them to cover the costs themselves or wait to be reimbursed. It's just one of the ways we are supporting our students and teachers while ensuring Ontario's education system is focused on student success."

Beginning in September 2026, homeroom teachers will have access to \$750 each school year through a new provincial website, allowing them to order classroom supplies directly, with materials delivered to their schools. Each teacher will receive a Classroom Supplies Card directing them to the website, with instructions on how

to access the site. The website will offer a grade-by-grade selection of commonly used classroom items, including writing supplies, notebooks, calculators, chalk, arts and crafts materials, tissues and paper towels. This will make it easier for elementary teachers to order what they need without paying up front and waiting for reimbursement, ensuring consistent access to supplies in every classroom across the province.

“Our government continues to make record investments to build an effective and strong education system. We are committed to protecting student learning and ensuring teachers have the support they need for every student to thrive,” said Peter Bethlenfalvy, Minister of Finance. “We will continue to strengthen accountability across the system and ensure that every investment is focused on student success and reaches the classroom where it matters most.”

Input from elementary teachers and school boards will inform the selection of supplies available to support both educators and students. The Classroom Supplies Fund reflects the government’s ongoing work to build a strong, consistent and well-supported public education system with a back-to-basics approach that is focused on improving student outcomes.

“We know that many teachers have been paying out of pocket for supplies. That isn’t fair for teachers or students,” said Paul Calandra, Minister of Education. “While school boards receive funding for classroom resources, we have not always seen those dollars consistently reach every classroom. That is why we are putting funds directly in the hands of teachers to ensure their classrooms are equipped to support student achievement.”

More information about how the government continues to make progress on its plan to protect Ontario, by making Ontario one of the most competitive places to invest and do business in the G7 by building a more competitive, more resilient and more self-reliant economy, will be included in the *2026 Budget*, to be released on March 26, 2026.

NEWS RELEASE

Ontario Permitting “Bring-Your-Own” Alcoholic Beverages at Outdoor Public Events

Province supporting local festivals, small businesses and tourism

March 17, 2026

[Attorney General](#)

TORONTO — To help support local tourism and drive economic growth, the Ontario government is expanding “bring-your-own” (formerly tailgate) event permits for municipally designated cultural or community outdoor public events, including farmer’s markets, movie screenings, art exhibits and neighbourhood festivals. The expanded permit will allow people who attend these events to bring their own alcohol for consumption in designated areas.

“Starting this spring, Ontario is giving communities more flexibility to safely and responsibly enjoy cultural and outdoor events,” said Attorney General Doug Downey. “The ‘bring-your-own’ event permits will help save attendees money, lower overhead costs for event organizers and contribute to local economies.”

Municipalities will be required to pass a bylaw authorizing the use of alcohol in public, if they do not already have one in place, and establish a local process that would determine whether an event qualifies as community or cultural. Starting April 30, 2026, event organizers in participating municipalities will be able to apply for bring-your-own permits through the [Alcohol and Gaming Commission of Ontario \(AGCO\)](#).

“Our government is always working to find new ways to empower local communities, boost economic activity and increase tourism,” said Peter Bethlenfalvy, Minister of Finance. “By giving Ontario municipalities the choice to make use of this new initiative, our government is directly contributing to their economic well-being while ensuring adults can continue to safely and responsibly enjoy their favourite products.”

The “bring-your-own” permit change will be enabled by an amendment to a regulation under the *Liquor Licence and Control Act*, giving community and cultural organizations greater flexibility ahead of the spring and summer event season.

Quick Facts

- Previously, only organizers of live sporting events were able to obtain this type of permit.
 - Only individuals 19 years of age and older will be allowed to bring alcohol to events holding a “bring-your-own” event permit.
 - The province will continue working closely with the AGCO to uphold existing rigorous standards for licensing, regulation and social responsibility, ensuring events are safe and reflect community priorities.
 - The bring-your-own initiative builds on the recent amendment to the *Liquor Licence and Control Act* [to allow alcohol sale and consumption on pedal pubs](#).
 - In 2024, Ontario’s tourism industry supported more than 300,000 jobs and nearly 104,000 tourism-related businesses. That same year, the sector contributed \$34 billion to Ontario’s GDP.
-

Quotes

"Allowing safe and responsible alcohol consumption at outdoor public events helps support local festivals, small businesses and tourism, while giving people more opportunities to come together. By modernizing outdated rules and keeping public safety front and centre, our government is protecting Ontario’s hospitality and tourism sectors, and giving communities the flexibility they need to host high-quality events that residents and visitors can enjoy."

- Stan Cho
Minister of Tourism, Culture and Gaming

"These permitting changes represent a meaningful step forward—bringing communities together and supporting the growth of tourism-related businesses across the province. I’m proud to support this common-sense measure."

- Graham McGregor
Minister of Citizenship and Multiculturalism

NEWS RELEASE

Ontario Creating New Provincewide Primary Care Medical Record System

Province increasing Primary Care Action Plan funding to \$3.4 billion, on track to exceed 2025-26 attachment target

March 19, 2026

[Health](#)

[Finance](#)

[Labour, Immigration, Training and Skills Development](#)

TORONTO — The Ontario government is [taking the next steps](#) to deliver its Primary Care Action Plan, which is on track to connect everyone in the province to a family doctor or primary care provider by 2029. As part of its plan, Ontario is advancing a new provincewide Primary Care Medical Record system that will integrate patient records, reduce paperwork for doctors and improve the quality of care received by patients. Through the 2026 Budget, the province is also increasing overall funding for the plan to a total of \$3.4 billion between 2025 and 2029.

“Through our Primary Care Action Plan, we are connecting more people to care and have already exceeded our 2025-26 attachment target,” said Sylvia Jones, Deputy Premier and Minister of Health. “By launching a provincewide Primary Care Medical Record system, we are making care more connected and convenient so patients don’t have to repeat their medical history and clinicians can focus on providing excellent patient care, instead of unnecessary paperwork.”

The province also announced today that it has exceeded its 2025-2026 attachment goal under the Primary Care Action Plan, which was to connect 300,000 patients to a primary care provider by March 31, 2026. As of January 1, 2026, the province has already attached 330,000 people to care in 2025-2026, surpassing its goal by more than 30,000 with three months still to go.

Finally, the province announced that 124 successful applicants have been selected to launch a new or expanded primary care team as part of the latest [call for proposals](#) under the Primary Care Action Plan. These teams are expected to connect another 500,000 patients to primary care across Ontario, with successful

applicants to be announced in the coming weeks. Each team established a plan to attach a high proportion of unattached people in their community, including those on the Health Care Connect waitlist.

“Building a modern, connected primary care system is essential to improving the health of Ontarians,” said Dr. Jane Philpott, Chair of the Primary Care Action Team. “We are adding clinical capacity with more funding for team-based care. Now we are adding the Primary Care Medical Record system which will give clinicians the tools they need to deliver more coordinated, patient centred care, while reducing administrative burden and improving outcomes.”

Electronic medical records are secure digital versions of patients’ medical charts that allow primary care clinicians to capture and access medical histories, diagnoses, medications, test results and more. While approximately 90 per cent of Ontario family physicians use electronic medical records, the current system is fragmented, disconnected and unable to support effective information sharing. This means that when patients move between health-care providers, they are often forced to repeat their health history to different clinicians and pay fees that can range into the hundreds of dollars to transfer their files or undergo costly and unnecessary repeat medical testing.

The proposed provincewide Primary Care Medical Record system will be an interoperable, secure system, accessible from across Ontario that will provide clinicians with a more complete view of a patient’s health history, improving coordination across the health system while reducing delays caused by missing records. For patients, this means more seamless care and hundreds of dollars in savings on fees required to transfer medical records between doctors, as well as improved medical record security. The new system will allow clinicians to quickly and securely access patients’ medical history (with patient consent), so they can have rapid access to the information they need to provide the best possible care. Family physicians will be able to choose to transition to the new system and the government is exploring options to support related costs of family physicians who choose to take part.

To support the rollout of this system, the province will begin an open competitive procurement process to establish a Vendor of Record arrangement. The market sounding announcement is available today via the Ontario Tenders Portal. The Ministry of Health is partnering with the Workplace Safety and Insurance Board on this initiative, recognizing that access to a regular primary care provider plays a crucial role in keeping workers healthy and helping injured workers get back on the job faster.

“When injured workers cannot access care quickly, it can delay recovery, create stress for families and keep people out of the workforce longer than necessary,” said David Piccini, Minister of Labour, Immigration, Training and Skills Development. “That is why our government is supporting smarter, more connected care and helping workers access timely care, reducing delays, and supporting a safe return to work.”

Through [Your Health: A Plan for Connected and Convenient Care](#), the Ontario government continues to take bold and decisive action to grow the province’s highly skilled health-care workforce and ensure people and their families have access to high-quality care, closer to home, for generations to come.

“Our government will continue to support a health-care system that is comprehensive, convenient and connected for every single person in Ontario to close the gap for people in need of primary care,” said Peter Bethlenfalvy, Minister of Finance. “This is how we protect Ontario today, while building the province efficiently and sustainably for future generations.”

More information about how the government continues to make progress on its plan to protect Ontario, by making Ontario one of the most competitive places to invest and do business in the G7 by building a more competitive, more resilient and more self-reliant economy, will be included in the *2026 Budget*, to be released on March 26, 2026.

Quick Facts

- Interested parties can participate in the market sounding exercise being conducted by [Supply Ontario](#).
- Ontario’s [Primary Care Action Team](#) is drawing on best-in-class models of care to implement its action plan, supported by the government’s investment of more than \$3.4 billion to connect approximately two million more people to primary care by 2029, which will achieve the government’s goal of connecting everyone in the province to primary care.
- The government is making significant progress on its goal of clearing the Health Care Connect waitlist as of January 1, 2025. As of this week, that waitlist has been reduced by more than 87 per cent as the plan continues to hit its targets and deliver faster access to high-quality care.
- Ontarians looking to find a family doctor or nurse practitioner can register with [Health Care Connect](#) or call 811.
- Interprofessional primary care teams connect people to a range of health professionals that work together under one roof, including family physicians,

nurse practitioners, registered nurses, registered practical nurses, physician assistants, physiotherapists, social workers, dieticians and pharmacists, helping patients to receive more connected and convenient care.

- Since 2018, Ontario has added nearly 20,000 additional physicians to its health-care workforce, including an over 14 per cent increase in family doctors.

Quotes

"This investment will enable the Schulich FMTU at Humber River Health, in partnership with Unison Health and Community Services, to expand and continue to deliver high-quality care for the communities of northwest Toronto. We are grateful to the Government of Ontario for its continued support of our hospital and for recognizing the importance of strengthening care for one of the fastest-growing and most diverse communities in the province."

- Barb Collins
President and CEO of Humber River Health

"We know that access to health care can lead to a faster recovery and safe return to work. This is an important step to improve access to care and give everyone the information they need to focus on providing care as early as possible."

- Jeffery Lang
President and CEO of the Ontario Workplace Safety and Insurance Board

"Today's announcement is a meaningful step forward for primary care in Ontario. Family physicians have long called for more connected and user-friendly digital systems that reduce unnecessary administrative work and help them focus on patient care. A more integrated approach to patient records can help simplify day-to-day practice and improve how care is coordinated. We look forward to working with the government as this moves forward to ensure the solution is practical, supports real-world practice and sets family physicians and their patients up for success."

- Dr. Jobin Varughese
Ontario College of Family Physicians



CORPORATION OF THE TOWNSHIP OF RYERSON

Date: March 10, 2026

Resolution Number: R- 35 - 26

Moved by: Councillor Abbott,

Seconded by: Councillor Patterson,

Be it resolved that Ryerson Township Council approves the 2026 net Armour, Ryerson, Burk's Falls Memorial Arena budget, in the amount of \$550,141, with Ryerson's share to be \$183,380. Two percent of Ryerson's share of the total operating expenditures in the amount of \$4,045, will be put into an arena reserve.

Carried Defeated

Glenn Miller

(Chair Signature)

Declaration of Pecuniary Interest by: _____

RECORDED VOTE					
Vote called by Clerk in random order, Chair to vote last					
Members of Council		Yea	Nay	Abstention	Absent
Councillors	Beverly Abbott				
	Glenn Miller				
	Delyne Patterson				
	Dan Robertson				
Mayor	George Sterling				



CORPORATION OF THE TOWNSHIP OF RYERSON

Date: March 10, 2026

Resolution Number: R- 36 - 26

Moved by: Councillor Robertson,

Seconded by: Councillor Abbott,

Be it resolved that Ryerson Township Council approves the 2026 net fire budget in the amount of \$649,876, with Ryerson's share to be \$153,111. Two percent of Ryerson's share of the total operating expenditures in the amount of \$2,522 will be put into a fire reserve.

Carried **Defeated**

(Chair Signature)

Declaration of Pecuniary Interest by: _____

RECORDED VOTE					
Vote called by Clerk in random order, Chair to vote last					
Members of Council		Yea	Nay	Abstention	Absent
Councillors	Beverly Abbott				
	Glenn Miller				
	Delynne Patterson				
	Dan Robertson				
Mayor	George Sterling				



CORPORATION OF THE TOWNSHIP OF RYERSON

Date: March 10, 2026

Resolution Number: R- 37 -26

Moved by: Councillor Patterson,

Seconded by: Councillor Robertson,

Be it resolved that Ryerson Township Council approves the 2026 net Tri-R Waste Management budget in the amount of \$285,320 with Ryerson's share to be \$96,027. Two percent of Ryerson's share of the total operating expenditures in the amount of \$3,215 will be put into a landfill reserve.

Carried Defeated

(Chair Signature)

Declaration of Pecuniary Interest by: _____

RECORDED VOTE					
Vote called by Clerk in random order, Chair to vote last					
Members of Council		Yea	Nay	Abstention	Absent
Councillors	Beverly Abbott				
	Glenn Miller				
	Delynne Patterson				
	Dan Robertson				
Mayor	George Sterling				



CORPORATION OF THE TOWNSHIP OF RYERSON

Date: March 10, 2026

Resolution Number: R- 38 - 26

Moved by: Councillor Patterson,

Seconded by: Councillor Abbott,

Be it resolved that Ryerson Township Council approve the 2026 RTO budget in the amount of \$85,408 with Ryerson's share to be \$4,024.

Carried Defeated

(Chair Signature)

Declaration of Pecuniary Interest by: _____

RECORDED VOTE					
Vote called by Clerk in random order, Chair to vote last					
Members of Council		Yea	Nay	Abstention	Absent
Councillors	Beverly Abbott				
	Glenn Miller				
	Delyne Patterson				
	Dan Robertson				
Mayor	George Sterling				



CORPORATION OF THE TOWNSHIP OF RYERSON

Date: March 10, 2026

Resolution Number: R- 40 -26

Moved by: Councillor Abbott,

Seconded by: Councillor Patterson,

Be it resolved that Ryerson Township Council supports the appointment of DAN ROBERTSON + to the TRI-R Waste Committee.

GLENN MILLER
Carried Defeated

(Chair Signature)

Declaration of Pecuniary Interest by: _____

RECORDED VOTE					
Vote called by Clerk in random order, Chair to vote last					
Members of Council		Yea	Nay	Abstention	Absent
Councillors	Beverly Abbott				
	Glenn Miller				
	Delynne Patterson				
	Dan Robertson				
Mayor	George Sterling				



The Municipality of the
VILLAGE OF BURK'S FALLS

Moved By: NK. Date: March 17, 2026

Seconded By: AB. Resolution # 2026-81

Be it resolved;

That the Council of the Village of Burk's Falls hereby appoints Councillor Cotton ^{Mayor} Hope to represent Council as a member of the TRI-R Landfill & Recycling Advisory Waste Committee.

Recorded Vote requested by: _____

Ryan Baptiste	for / opposed
Ashley Brandt	for / opposed
Sean Cotton	for / opposed
Chris Hope	for / opposed
Nancy Kyte	for / opposed

<u>6</u>	_____	_____
Carried	Defeated	Deferred

Pecuniary Interest declared by:

[Signature]

Mayor



CORPORATION OF THE TOWNSHIP OF RYERSON

Date: March 10, 2026

Resolution Number: R- 42 - 26

Moved by: Councillor Abbott,

Seconded by: Councillor Patterson,

Be it resolved that Ryerson Township Council receives the Township of Armour's By-law 10-2026 to transfer Part of Lot 5, Concession 7, Part 1 of Reference Plan 42R-22866 into Joint ownership.

And further; the Council direct staff to pay Ryerson's share, in the amount of \$16,062.22.

Carried Defeated

(Chair Signature)

Declaration of Pecuniary Interest by: _____

RECORDED VOTE					
Vote called by Clerk in random order, Chair to vote last					
Members of Council		Yea	Nay	Abstention	Absent
Councillors	Beverly Abbott				
	Glenn Miller				
	Delynne Patterson				
	Dan Robertson				
Mayor	George Sterling				



The Municipality of the
VILLAGE OF BURK'S FALLS

Moved By: NK Date: March 17, 2026

Seconded By: AB Resolution # 2026- 82

Be it resolved;

That the Council for the Village of Burk's Falls approves the 2026 ⁹net Armour, Ryerson, Burk's Falls Memorial Arena budget in the amount of \$550,141.00, with Burk's Falls share to be \$183,380.00.

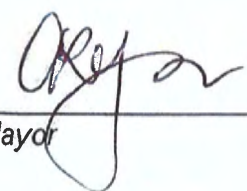
Recorded Vote requested by: _____

- Ryan Baptiste for / opposed
- Ashley Brandt for / opposed
- Sean Cotton for / opposed
- Chris Hope for / opposed
- Nancy Kyte for / opposed

 x

Carried
Defeated
Deferred

Pecuniary Interest declared by:



 Mayor



The Municipality of the
VILLAGE OF BURK'S FALLS

Moved By: SC Date: March 17, 2026
Seconded By: RIB Resolution # 2026- 83

Be it resolved;

That the Council for the Village of Burk's Falls approves the 2026 net Tri-R Waste Management budget in the amount of \$285,322.00 with Burk's Falls share being \$50,195.00.

Recorded Vote requested by: _____

- Ryan Baptiste for / opposed
- Ashley Brandt for / opposed
- Sean Cotton for / opposed
- Chris Hope for / opposed
- Nancy Kyte for / opposed

<u>6</u>	<u> </u>	<u> </u>
Carried	Defeated	Deferred

Pecuniary Interest declared by:

[Signature]
Mayor



The Municipality of the
VILLAGE OF BURK'S FALLS

Moved By: SC Date: March 17, 2026

Seconded By: NK Resolution # 2026- 84

Be it resolved;

That the Council for the Village of Burk's Falls approves the 2026 net Fire Department budget in the amount of \$649,876.00 with Burk's Falls share being \$185,865.00.

Recorded Vote requested by: _____

Ryan Baptiste	for / opposed
Ashley Brandt	for / opposed
Sean Cotton	for / opposed
Chris Hope	for / opposed
Nancy Kyte	for / opposed

<u>2</u>	<u> </u>	<u> </u>
Carried	Defeated	Deferred

Pecuniary Interest declared by:

Chris Hope
Mayor

TECHNICAL BRIEFING

Improving Ontario's Conservation Authority System



**PROTECT
ONTARIO**

Ministry of the Environment, Conservation and Parks
March 10, 2026



Table of Contents

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2 The need for action; Actions to date

3 Why consolidation

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10 Summary

1. Overview: Ontario's conservation authority system

The Ministry of the Environment, Conservation and Parks (MECP) administers the *Conservation Authorities Act* (CAA) and is responsible for overseeing Ontario's 36 existing conservation authorities (CAs).

CAs play a vital role in **watershed management** and protecting communities from **natural hazards** like floods. They also deliver programs and services that further the conservation, restoration, and management of natural resources.

CAs issue **permits** to builders, municipalities, and property owners for development activities such as housing developments and installation of sewage systems in areas affected by risks of natural hazards such as floodplains, shorelines, river and stream valleys, and wetlands. Permitting helps to ensure that development does not happen in unsafe areas and that it does not worsen the impacts of flooding or erosion in surrounding areas.

What is a watershed?

A watershed is an area of land that drains all the streams and rainfall into a common outlet, such as a lake, bay or river.

2. The need for action

The Ontario government is taking action to protect Ontario's economy, workers, and communities by making the province the best place in the G7 to invest, create jobs, and do business. To achieve this, the government is making investments to build local infrastructure and taking action to bring more consistency and transparency to the cost and timelines of building homes.

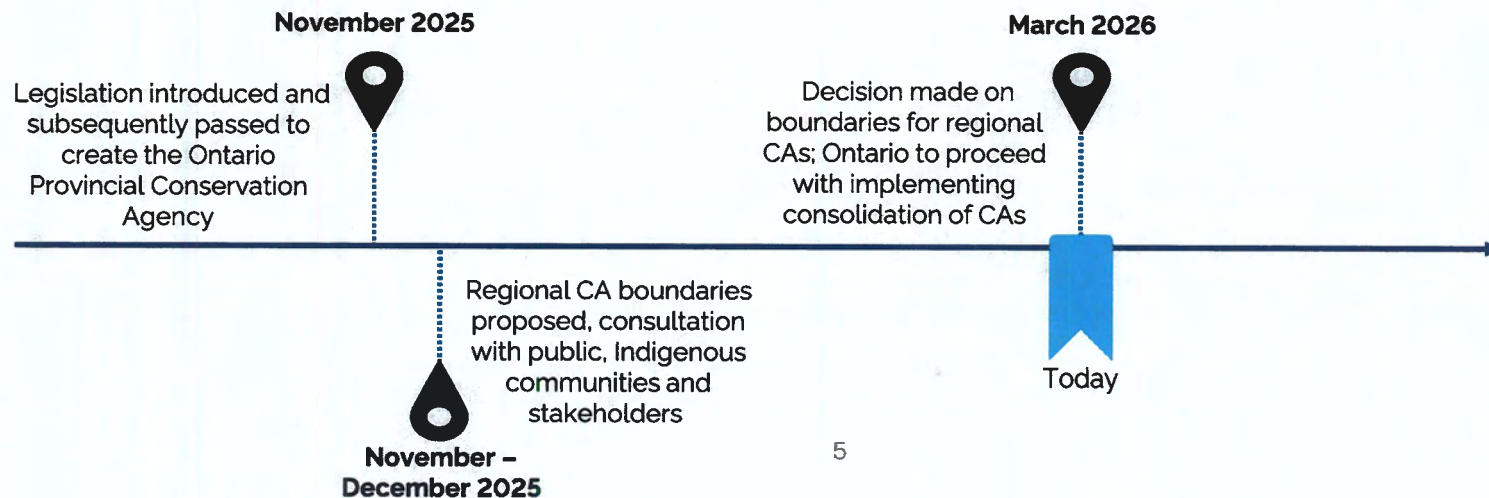
CAs are independent, local public sector organizations with significant variation in capacity, governance, transparency, and reliance on municipal funding. Over time, this has created a fragmented system with inconsistent standards and timelines.

Key challenges under the current framework that this proposal seeks to address include:

- **A patchwork of standards, service delivery:** Each CA has different policies, customer service standards, fees, processes and staffing, and technical capacity leading to unpredictable and inconsistent turnaround times for approvals across all CAs. This can result in uncertainty and delays for builders, landowners, and farmers seeking permits.
- **Outdated and fragmented data systems:** Lack of resources has led to discrepancies in the tools and technology that CAs use, leading to varying types and quality of technology and data management. This can compromise effective provincewide flood risk management and evidence-based decision making.
- **Administrative duplication:** Under the current framework, municipalities are forced to fund duplicate corporate functions (e.g., procurement, communications), diverting costs away from front-line conservation and service delivery.
- **Need for more accountability and transparency:** Lack of transparent asset management and inconsistent performance monitoring and reporting.

2. Actions to date

- Ontario is making progress on its commitment to enhance the effectiveness of conservation authorities, creating more consistency and modern standards and ensuring CAs remain strong, effective and ready to meet today's challenges. Since announcing our plan in fall 2025, we have passed legislation to create the Ontario Provincial Conservation Agency (OPCA) to provide centralized leadership and oversight of regional CAs, including coordinating a smooth and organized consolidation and key initiatives to improve the CA system, and we consulted extensively on the proposed regional CA boundaries.
- Consultations included virtual sessions with CAs, municipalities, stakeholders, and Indigenous communities, and regional workshops with CA and municipal leadership led by the Chief Conservation Executive and the Minister. More than 500 people participated, and 14,000+ comments were submitted on the proposed boundaries. We listened and used this feedback to strengthen the plan.
- The government is now moving forward with a framework for the regional consolidation of Ontario's 36 CAs into 9 optimized regional CAs that would deliver more consistent, more efficient, and more cost-effective outcomes for the communities that they serve. In the coming weeks, the government plans to introduce amendments to the CAA that would set out and enable the framework for consolidation of Ontario's CAs.



3. Why consolidation

Under the current system, more than half of all municipalities in areas served by CAs fall within the jurisdiction of two or more CAs, resulting in unnecessary duplication that diverts resources from front line conservation work and service delivery. Individual CAs have significant disparities in size and resources, with some lacking access to the latest tools and technology that support flood risk management and evidence-based decision making.

Consolidation would enable more consistent service delivery and more efficient resource and information sharing, making CAs more responsive to the needs of the communities they serve.

What these changes would mean:

- More resources for front-line services
- Improved flood management and erosion prevention
- Strong environmental protections maintained
- Faster permit approvals
- Modern service delivery
- Consistent standards and use of modern technology

What's not changing:

- Where CAs operate (areas currently served by CAs will continue to be served by CAs)
- The programs and services CAs provide, including the responsibility for source water protection, natural hazard and watershed management
- CA management of their lands and trails, providing access to green spaces, recreation and education programs
- Where and how CAs receive funding
- CA relationships with municipalities, developers, landowners
- Each CA being an independent, municipally-governed organization

4. Guiding principles

- The following principles informed the actions the province is taking to improve CAs, in addition to feedback heard during consultation:
 - **Retain local influence** – ensure local knowledge, expertise and interests inform the watershed management and conservation work of CAs
 - **Maintain CA watershed-based jurisdictions** – align with natural hydrological boundaries to support flood/water management. Align with drinking water source protection regions
 - **Reduce administrative overlap and duplication** – streamline requirements and processes for municipalities and conservation authorities
 - **Strengthen CA capacity** – improve and standardize the level of expertise and resources across CAs. Seek to balance the needs and interests of urban, rural, northern and southern watersheds
 - **Continuity of services** – minimize disruptions to CA operations and staffing, ensuring uninterrupted delivery of key programs such as permits, watershed management and trails and recreation for public use
 - **Improve customer service** – enhance consistency and clarity in process and timelines

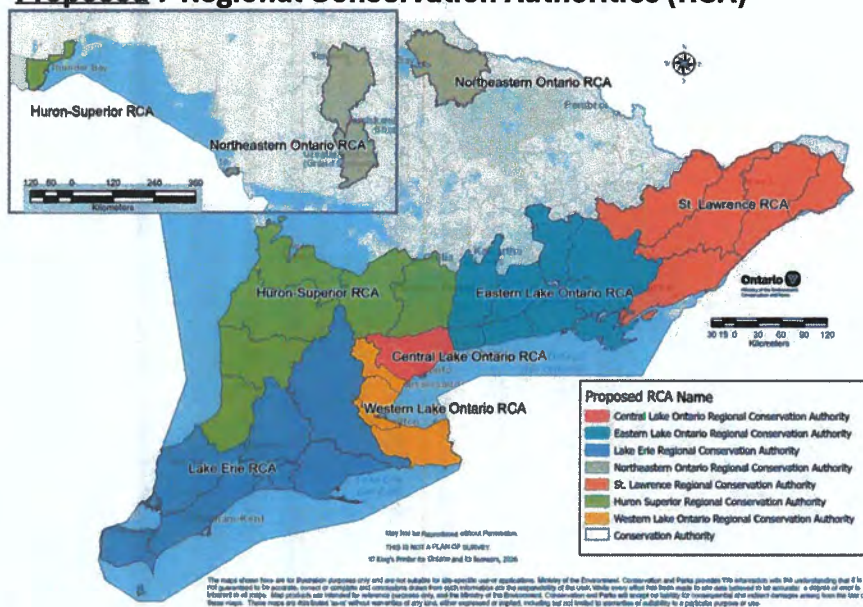
5. Our plan: Improving Ontario's CA system

- The government plans to introduce amendments to the *Conservation Authorities Act* (CAA) that would set out the consolidation of Ontario's CAs in accordance with the framework described in this presentation.
- The plan is for CA consolidation to take effect early 2027, allowing for transition planning to occur throughout 2026. Over time, OPCA will further transform Ontario's CA system, including by developing a single digital permitting platform to provide a faster, more predictable approvals process and improved customer service
- To support regional CAs throughout the transition, the province is providing annual funding to OPCA in the amount of \$3 million, beginning in 2026. This funding will be used by OPCA to support regional CAs as needed during transition. Post-transition, this annual funding will support OPCA to help regional CAs achieve improvements and program standards set by OPCA.

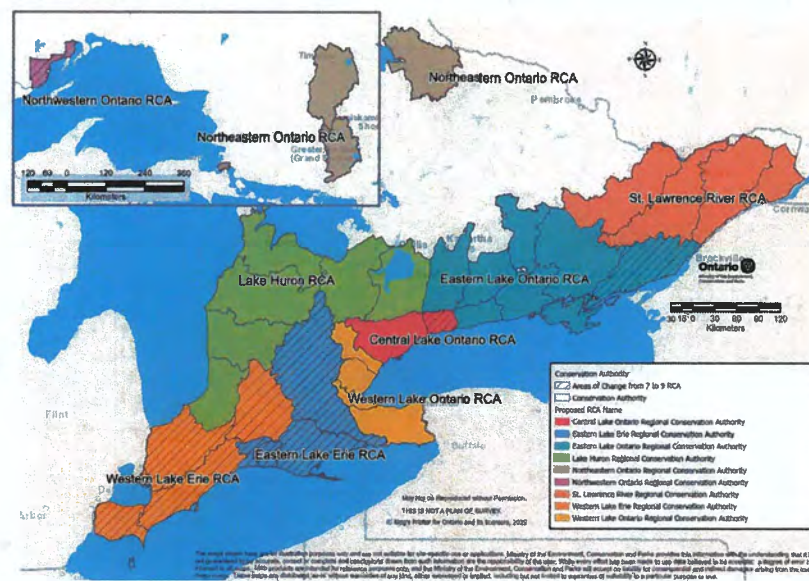
6. Regional CA boundaries

- The regional CA boundaries have been adjusted and refined (from 7 to 9). The feedback received during consultation directly informed the adjustments made to the final regional CA boundaries, which have been optimized to:
 - Accommodate areas with distinct geographies and development contexts
 - Balance differing priorities across rural, urban and northern areas
 - Better align with watersheds and with source protection regions

Proposed 7 Regional Conservation Authorities (RCA)



Final Optimized 9 Regional Conservation Authorities (RCA)



Maps for illustrative purposes

6. Regional CA boundaries: current corresponding CAs

Proposed Regional CAs	List of predecessor (i.e., existing) CAs being consolidated	
Central Lake Ontario Regional Conservation Authority	<ul style="list-style-type: none"> Central Lake Ontario CA 	<ul style="list-style-type: none"> Toronto and Region CA
Eastern Lake Erie Regional Conservation Authority	<ul style="list-style-type: none"> Catfish Creek CA Grand River CA 	<ul style="list-style-type: none"> Kettle Creek CA Long Point Region CA
Eastern Lake Ontario Regional Conservation Authority	<ul style="list-style-type: none"> Cataraqui Region CA Crowe Valley CA Ganaraska Region CA Kawartha Region CA 	<ul style="list-style-type: none"> Lower Trent RegionCA Otonabee Region CA Quinte Region CA
Lake Huron Regional Conservation Authority	<ul style="list-style-type: none"> Ausable Bayfield CA Grey Sauble CA Lake Simcoe Region CA 	<ul style="list-style-type: none"> Maitland Valley CA Nottawasaga Valley CA Saugeen Valley CA
Northeastern Ontario Regional Conservation Authority	<ul style="list-style-type: none"> Mattagami Region CA Nickel District CA 	<ul style="list-style-type: none"> North Bay Mattawa CA Sault Ste. Marie Region CA
Northwestern Ontario Regional Conservation Authority	<ul style="list-style-type: none"> Lakehead Region CA 	
St. Lawrence River Regional Conservation Authority	<ul style="list-style-type: none"> Mississippi Valley CA Raisin Region CA 	<ul style="list-style-type: none"> Rideau Valley CA South Nation River CA
Western Lake Erie Regional Conservation Authority	<ul style="list-style-type: none"> Essex Region CA Lower Thames Valley CA 	<ul style="list-style-type: none"> St. Clair Region CA Upper Thames River CA
Western Lake Ontario Regional Conservation Authority	<ul style="list-style-type: none"> Credit Valley CA Halton Region CA 	<ul style="list-style-type: none"> Hamilton Region CA Niagara Peninsula CA

7. Regional CA Governance

- Consistent with previous commitments and feedback heard, regional CAs will continue to be municipally governed organizations.
- Under our plan, participating municipalities that are responsible for appointing members (i.e. "the board") and for paying CA levies would be at the upper-tier (i.e., regional municipalities and counties) and single-tier levels (e.g. cities, towns etc.) This change would mean that lower-tier municipalities (e.g. towns and townships, etc.) within a county would no longer be participating municipalities, as is currently the case where there is a county as the upper-tier municipality.
- Rules for how members are to be selected would be set out in regulation based on each participating municipality's percentage of the population in the regional CA's jurisdiction . Small municipalities are ensured representation by requiring that each participating municipality appoint at least one member. Rules for the number of members may also include:
 - Capping the total number of members on a CA board.
 - Limiting any one municipality's number of members (e.g., to 5) to ensure balanced representation.
- Following the municipal elections on October 26, 2026, newly-elected upper tier municipal councils would select the first members (i.e., "board") for the new regional CAs prior to the targeted amalgamation date.

7. Regional CA Governance: CAs and municipalities

Regional consolidation of CAs would result in a reduction in the number of municipalities that belong to multiple CAs. This would empower Ontario's CAs in delivering more consistent, more efficient, and more cost-effective outcomes for the communities they serve.

	Current State Regions, single-tier, lower-tier	Consolidated Regions, counties, single-tier	% Change
Number of CAs	36	9	75.0%
Municipalities part of 1 CA	126	57	54.8%
Municipalities part of ≥ 2 CAs	60	16	73.3%
Municipalities part of ≥3 CAs	19	4	78.9%
Municipalities part of ≥4 CAs	3	1	66.7%
Municipalities part of ≥5 CAs	2	0	100%

- Note: Municipalities and associated numbers represent 'participating municipalities' for CAs both in the current state and once consolidated. There is no change in the total number of municipalities that are within a CA's jurisdiction.

7. Regional CA Governance: Watershed Councils

Watershed Councils

- In response to feedback that emphasized the need for regional CAs to continue to rely on the deep local expertise, knowledge, and relationships built, the province plans to mandate that regional CAs create one or more local Watershed Councils to ensure watershed management continues to be informed by local knowledge and input.
- Watershed Councils would assist the CA in identifying local priorities for programs and services to ensure that local interests are considered as part the board's decision-making process.
- Specific requirements for membership composition of Watershed Councils may be set out in regulation (e.g., Indigenous representatives to enable considering Indigenous knowledge, as well as agriculture and development representation to consider other local watershed perspectives),

8. Transition process

Statutory Amalgamation

- With the proposed statutory amalgamation that would create the regional CAs, on the transition date, the former CAs would be amalgamated creating the regional CA, and legal continuation is provided for:
 - All assets and liabilities of the predecessor CAs
 - All rights and obligations of the predecessor CAs
 - All partnerships, agreements and funding obligations of the predecessor CAs
 - Employees of the predecessor CAs (all rights, duties and liabilities)
 - Permit applications made before the transition date
 - Any hearings underway or hearing requests
- In other words, after the consolidation date, the new Regional CAs would replace the former CAs as legal entities. This approach is intended to avoid disruptions to existing partnerships and agreements with municipalities, Indigenous communities, or others.
- The amalgamation of the predecessor CAs in the new regional CAs would be governed by the *Public Sector Labour Relations Transition Act*, which sets out a clear, structured and neutral framework for dealing with labour relations issues following restructuring of public sector organizations (e.g. the need to rationalize bargaining units).



8. Transition process

To ensure service continuity and limit disruptions, and as informed by consultation feedback, under our plan OPCA will coordinate consolidation by establishing a transition committee and providing resources, tools and guidance to support transition efforts for each regional CA being consolidated.

Transition committees

- Transition committees for each regional CA would prepare for the amalgamation of the predecessor CAs into the new regional CA. Each predecessor CA will appoint one municipally elected member and its CAO or GM (or an alternate if they are not available) to the Transition Committee.
- OPCA will appoint a Project Executive to chair each Transition Committee and who would become the inaugural Chief Administrative Officer of the regional CA for up to 24 months.
- Committees would be dissolved following regional consolidation.

Transition plans

- With guidance from OPCA—including a transition playbook with templates and best practices—Transition Committees would develop and implement transition plans to guide each new regional CA through an orderly, step-by-step integration of its predecessor CAs across key functions such as HR, finance, assets, and IT.

8. Transition process

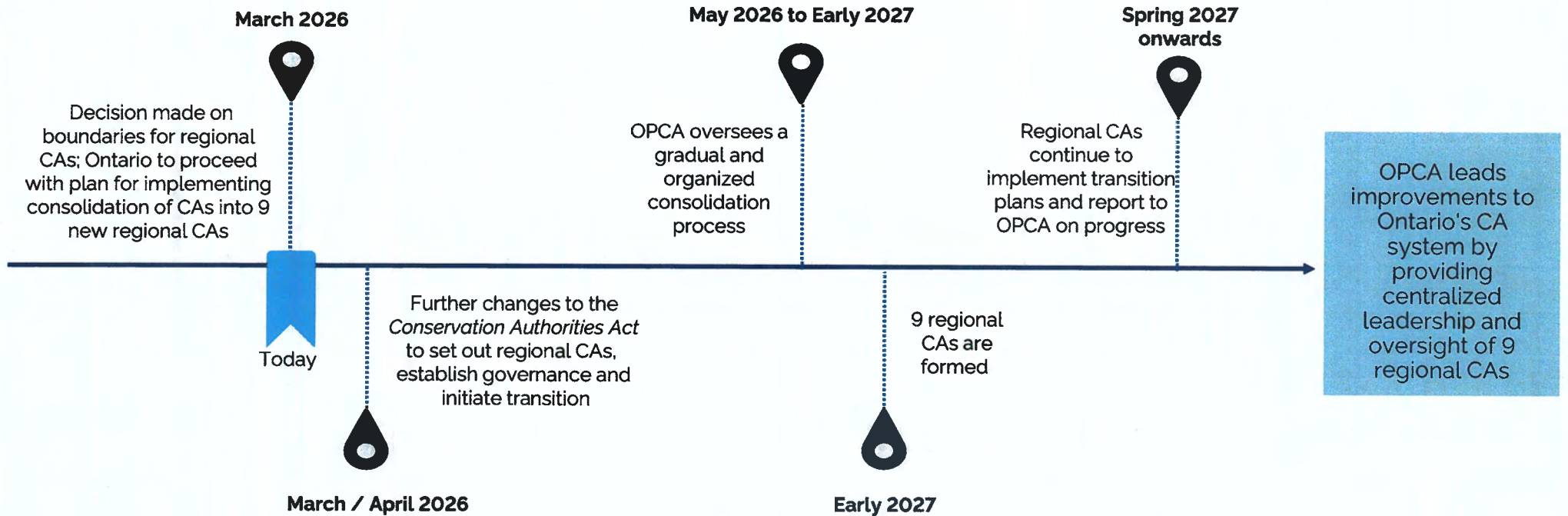
Temporary guardrails

- Our plan includes that temporary guardrails would be applied to extraordinary financial, asset, or employment decisions to mitigate risk and ensure a stable transition to the new regional structure and mitigate risk
- The Minister would be enabled to issue temporary directions to support an orderly CA consolidation. This is not intended to disrupt regular CA business and operations.
- For example, this power could be used to temporarily halt activities such as major land dispositions, significant procurements or material changes to management or organizational structures without review and authorization by the Agency or the Transition Committee.

2027 CA Budgets

- The minister would also be able to issue directions to manage the 2027 budget process for the 36 predecessor CAs, which could be used to provide clarity around timelines (e.g., direct that CA budgeting be completed by December 31, 2026 and levies be issued to the current participating municipalities).

8. Transition process: Timeline



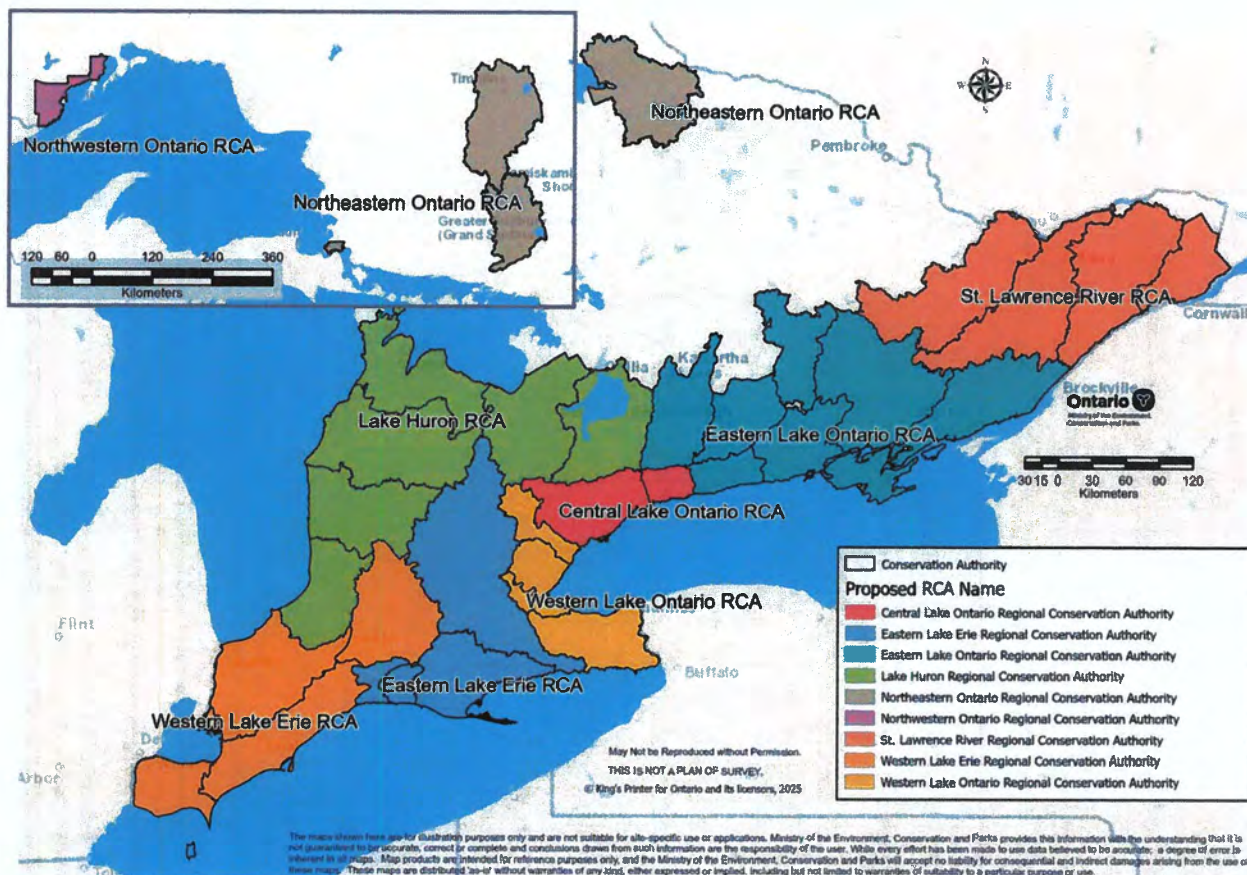
9. Next Steps

- In the coming weeks and months, the provincial government plans to:
 - Propose further amendments to the *Conservation Authorities Act* (CAA) that, if passed, sets out the provincially led amalgamation of the 36 existing conservation authorities to create 9 regional CAs, including transitional governance and activities to be coordinated by the OPCA .
 - Invite you to technical briefings to provide further information on the next steps in the planned transition process.
 - Engage with CAs, municipalities, Indigenous communities and other interested partners to provide updates about the government's plans and consolidation.
 - Support the OPCA to coordinate transition planning for consolidation to take effect early 2027, with minimal disruptions/interruptions to CAs' services and staffing.
- The Office of the Chief Conservation Executive would lead CA transition activities as OPCA becomes fully operational. For questions regarding the plans for consolidation, please contact CCEO@ontario.ca.
- If you have questions about the planned legislative amendments and day-to-day CA business, please reach out to MECP staff via ca.office@ontario.ca.

10. Summary

- Ontario's current CA system is fragmented, with inconsistent standards and timelines across 36 individual CAs that can slow down development approvals and risks hampering CAs' abilities to protect their communities from floods and other natural hazards.
- Since announcing our plan in fall 2025, we have consulted extensively. We listened and used this feedback to strengthen our plan, and we are now ready to move forward with plans to introduce amendments to the CAA that would set out and enable the consolidation of Ontario's 36 CAs to create 9 consolidation of Ontario's 36 CAs to create 9 new regional CAs, targeted to take effect in early 2027.
- With centralized leadership and independent oversight of CAs by the new Ontario Provincial Conservation Agency, Ontario's CA system will provide streamlined, consistent, and improved service delivery without any reduction in environmental standards. These changes will better position CAs to support needed housing and infrastructure projects more efficiently while continuing to protect communities from flooding and other natural hazards, fulfilling provincially mandated programs such as drinking water source protection under the *Clean Water Act*, and managing CA-owned lands and recreational trails so that Ontarians have access to local natural areas and outdoor activities.

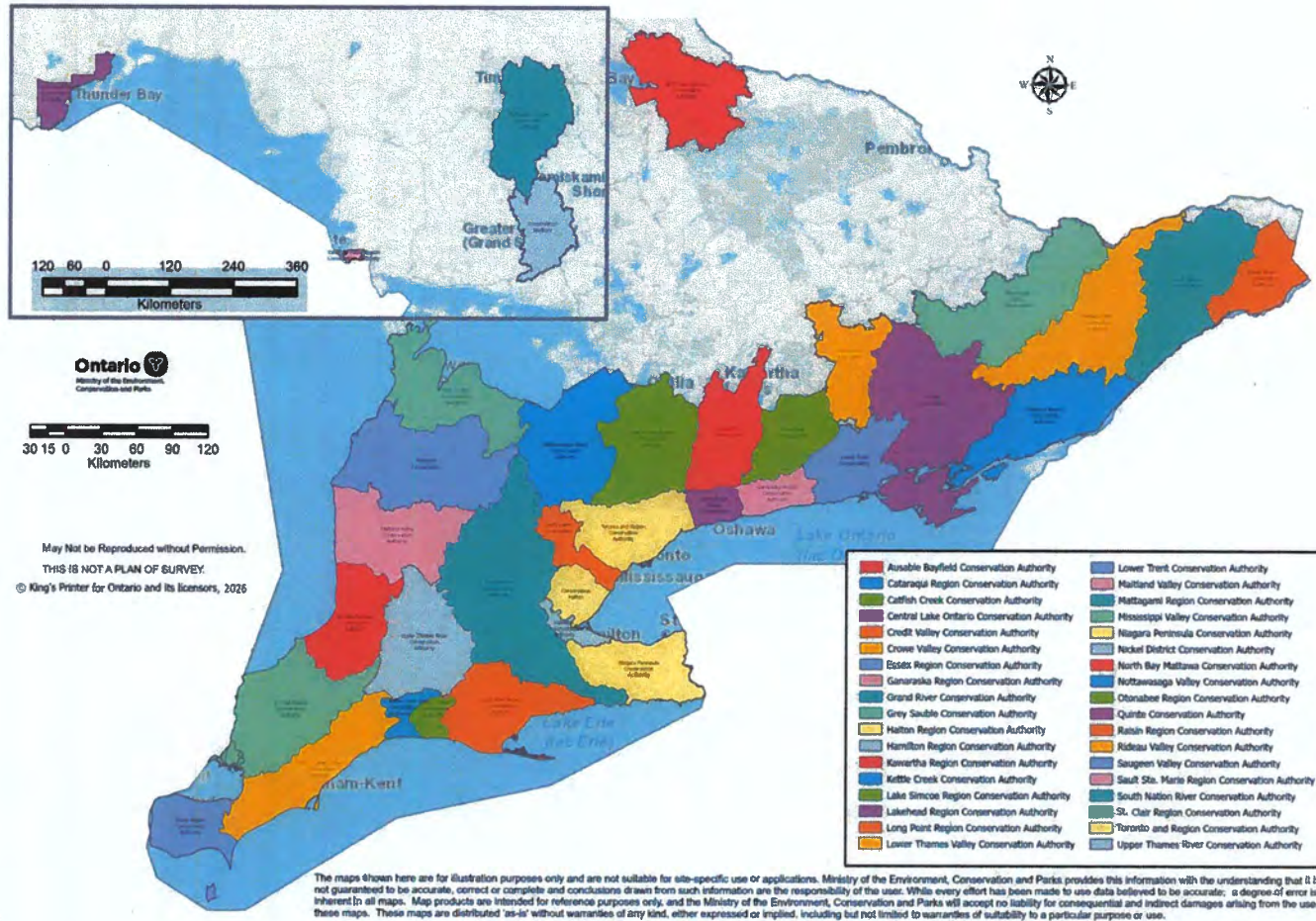
Appendix: Boundaries for Ontario's 9 new regional CAs*



*Plan is for this to take effect in early 2027, subject to amendments being proposed to the *Conservation Authorities Act*

Map for illustrative purposes

Appendix: Ontario's Current 36 CAs



The South Almaguin Highlands Regional Fire Services Committee (RFSC)

Meeting Agenda

Thursday, April 23, 2026 7:00 P.M.
Perry Township Council Chambers

- 1. Call to Order**
- 2. Minutes – November 2025 Meeting {Res}**
- 3. Live Fire Training Unit Agreement - Discussion**
- 4. Recruitment and Retention – Update**
- 5. Regional Training – Update**
- 6. New FirePro program, management of training records – Discussion**
- 7. GPS / camera systems on Fire Vehicles - Discussion**
- 8. Any other business**
- 9. Next Meeting (if required)**
- 10. Adjourn**