THE MUNICIPAL CORPORATION OF TOWNSHIP OF ARMOUR

Agenda

October 13, 2026

VIDEO RECORDING DISCLAIMER & LAND ACKNOWLEDGEMENT

REGULAR MEETING AT 7:00 P.M.:

Confirmation of the public meeting minutes held on September 22, 2026 (1)
Confirmation of the minutes of the regular council meeting held on September 22, 2026 (2)
Confirmation of the minutes of the TRI council meeting held on October 5, 2026 (3)
List of proposed resolutions (4)

DECLARATION OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF:

DELEGATIONS:

Stefan Szczerbak, Planscape – PowerBank BESS Site Plan Application – 219 Peggs Mtn. Rd. (5)
Amy Tilley, Waste Management Administrator – October 2026 report (6)
Amy Tilley, Health and Safety Co-ordinator – Used Tire Storage Policy & ToR JHSC (7)
Dave Creasor, Roads Supervisor – October 2026 Report & Award of Winter Sand Tender (8)

ACCOUNTS FOR APPROVAL:

List of accounts for approval – October 2026 (9)

APPLICATIONS: NONE

BY-LAW (S):

#60-2026 – To confirm the proceedings of Council at its September 2026 meetings (10)
#61-2026 – To appoint an Integrity Commissioner, amend By-law #72-2025 (11)
#62-2026 – To enter into an agreement for Municipal Law Enforcement Services – Magnetawan (12)

REPORTS:

Building Permit Report: August – September 2026 (13)
TRI Council Information Sub-Committee: Meeting of September 15, 2026 (14)
Historical Society: Meeting of September 21, 2026 (15)
Planning Board: Meeting of September 23, 2026 (16)
ACED Board: Meeting of September 24, 2026 and DoED September Report (17)
AHHC: Meeting of October 1, 2026 and minutes from August 6, 2026 (18)
Eastholme's Newsletter: Fall/Winter 2026 (19)
Health Unit: Medical Officer of Health – September 2026 Report (20)
MAHC Political Leaders Forum Update (21)
Financial Statement – October 2026 (22)
Any other reports?

CORRESPONDENCE: **#23 TO #32**

UNFINISHED BUSINESS:

Supporting Resolutions: Sustainable Funding for Public Libraries (33)

NEW BUSINESS:

Staff Report: Employment Committee Position Descriptiion Reviews - *Resolution* (34)
TRI Council: Draft 2027 Budgets (Arena, Fire, Landfill, Library) (35)
Call for Submissions – Community Member Appointment to the Library Board (36)

CLOSED SESSION: IF REQUIRED

DATES TO REMEMBER:

October 12, 2026 – Thanksgiving – Office/Garage Closed – Landfill Open
October 14, 2026 – OPP Board
October 15, 2026 – Agricultural Society meeting
October 19, 2026 – Historical Society meeting
October 21, 2026 – Library Board meeting
October 22, 2026 – ACED
October 26, 2026 – Municipal Election Voting Day
October 27, 2026 – Minor Variance Public Meeting – 486 Skyline Drive – 6:45 p.m.
October 27, 2026 – Regular Council meeting



Any member of the public who wishes to attend the Council meeting virtually may contact the Clerk by 4:00 pm on Tuesday, October 13, 2026 by email at clerk@armourtownship.ca

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

PUBLIC MEETING MINUTES

September 22, 2026

The Council of the Corporation of the Township of Armour held a hybrid virtual public meeting on Tuesday, September 22, 2026 at 6:45 p.m., in the Armour Township Council Chambers to consider an amendment to By-law #27-95, as amended, the Armour Township Comprehensive Zoning.

Those in attendance were: Mayor Rod Ward; Councillors Jerry Brandt, Rod Blakelock, Dorothy Haggart-Davis and Wendy Whitwell; Applicant: Jim Price, October 14th Holdings Inc., Diane Brandt, Albine Cook, Cheri Roser, Isabel Pereira; Staff: Dave Gray, CAO; Charlene Watt, Municipal Clerk and Adam Kozlowski, Planscape Inc., Municipal Planner.

VIDEO RECORDING DISCLAIMER:

Participants were informed that the meeting will be recorded to provide a record of discussions and agreements held within the meeting. By staying in the meeting, virtually or in-person, participants consented to being recorded. Participants also agreed to recordings being posted to YouTube or other distribution services.

INDIGENOUS LAND ACKNOWLEDGEMENT:

Council acknowledged the traditional lands of the Anishinaabe and recognized the historical and contemporary contributions of the local First Nations and the peoples of Turtle Island.

ZONING BY-LAW AMENDMENT:

A public meeting was held with respect to consideration of the proposed Zoning By-law Amendment under Section 34 of the Planning Act to amend By-law No. 27-95, as amended by By-law No. 23-2010. This application applies to Part of Lot 3, Concession 4, 42R-23016 Part 1, 195 Madill Road in the Township of Armour, District of Parry Sound. The purpose of this By-law is to rezone the subject lands from the existing Rural-Exception 106 (RU-106) Zone to the Rural (RU) Zone to recognize the proposed residential use of the severed lot. The rezoning is a condition of provisional Consent approval for application B-005/26 and will repeal By-law 4-2023.

Notice of the public meeting was given by prepaid first-class mail and email on August 14, 2026 to the landowners within 120 metres and to the ministries and agencies as required by the Planning Act. Notice was also published in the digital Almaguin News for 30 days, commencing on August 20, 2026 and on the Township of Armour website.

The was one submission from Bell Canada advising that there were no comments.

No members of the public spoke in support of the amendment.

No members of the public spoke in opposition to the amendment.

The Applicant spoke in support of the amendment.

The Municipal Planner provided history on the application and supported the Zoning By-law Amendment.

The public meeting for the proposed zoning by-law amendment to amend the zoning by-law to rezone the subject lands to the Rural (RU) Zone to recognize the proposed residential use on the severed lot and repeal By-law 4-2023 in the Armour Township comprehensive Zoning By-law adjourned at 6:50 p.m.

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Rod Ward, Mayor

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Charlene Watt, Municipal Clerk

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

MINUTES

September 22, 2026

The regular meeting of the Council of the Township of Armour was held on Tuesday, September 22, 2026 at 7:00 p.m. Those in attendance were: Mayor Rod Ward; Councillors Wendy Whitwell, Rod Blakelock, Dorothy Haggart-Davis and Jerry Brandt; Delegations: Dave Creasor, Roads Supervisor; Amy Tilley, Waste Management Administrator and Danika McCann, Recreation Co-ordinator; Guests: Cheri Roser, Diane Brandt, Isabel Pereira, Albine Cook, Dylan Hamilton, Nieves Guijarro and Jim Price; Staff: Charlene Watt, Municipal Clerk; Charlotte Wagar, Office Administrator and Dave Gray, CAO.

VIDEO RECORDING DISCLAIMER:

Participants were informed that the meeting will be recorded to provide a record of discussions and agreements held within the meeting. By staying in the meeting, virtually or in-person, participants consented to being recorded. Participants also agreed to recordings being posted to YouTube or other distribution services.

INDIGENOUS LAND ACKNOWLEDGEMENT:

Council acknowledged the traditional lands of the Anishinaabe and recognized the historical and contemporary contributions of the local First Nations and the peoples of Turtle Island.

CONFIRMATION OF THE MINUTES OF THE PREVIOUS MEETING:

The minutes of the public meeting held on August 25, 2026 were approved, as circulated.

The minutes of the regular Council meeting held on August 25, 2026 were approved, as circulated.

DECLARATION OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF:

No pecuniary interest and general nature thereof were declared.

DELEGATION:

Amy Tilley, Waste Management Administrator, presented the September 2026 Staff Report detailing the August 2026 bag counts, including comparisons to previous years. She also presented the draft 2027 budget and revised 10-year capital plan, including anticipated 2026 overages related to training, audit and accounting fees, fire-related expenses, hazardous waste disposal, and contracted services. The 2027 draft includes insurance proceeds, adjustments related to items damaged or lost in the fire and basement flood, and proposed capital expenditures for the new building and site design. An update was provided on the proposed 10' x 16' office building, with a quote of $19,901.58 plus applicable taxes, excluding electrical. The Administrator also provided an update on the PolyJohn washroom unit, including a standard winter jacket upgrade quoted at $2,837.20 plus HST. The washroom unit purchase will be covered under the insurance claim. Ongoing business included insurance claim discussions, site demolition and cleanup, mattress and tire programs, and continued work on policies for used tires and lithium-ion batteries. Two lithium-ion battery extinguishers were recommended for the site at a quoted cost of $743 each. Diversion updates were provided, with $5,418 in rebates received to date. E-waste volumes are expected to remain consistent with previous years, and a second mattress shipment may occur before winter. Updates were also provided regarding circular materials and recycling bin signage. Questions were raised and answered. It was suggested that the existing concrete pad from the fire-damaged building be retained if the new building is to be constructed in a different location. If the concrete pad is removed, it must be disposed of in the landfill in accordance with the requirements of the Ministry of the Environment, Conservation and Parks (MECP).

DELEGATION: cont'd.

It was also suggested that the design of the new building consider the potential future use of the lands as a transfer site within the next 10 years.

The 2027 draft TRI-R Waste Management budget totals $268,260 in net expenditures, a decrease of $59,267 (18.1%) from the 2026 budget of $327,527. The reduction in operating costs is offset by a significant $450,000 capital allocation for the new landfill building, with other capital expenditures reduced to $0. Armour's 2027 contribution is projected at $130,782, consisting of $40,239 (15% of net expenditures) plus $90,543 from the applicable share of bag revenues, representing a decrease of $8,317 (6.0%) from the 2026 draft contribution of $139,099.

Council approved the draft 2027 Waste Management Budget as presented and directed the Waste Management Administrator to forward it to the Village of Burk's Falls so it may be included in the agenda of the October 2026 TRI Council meeting.

Council passed a resolution to approve the purchase of the 10' x 16' office building, as recommended by the Waste Management Administrator.

Council passed a resolution to approve the purchase of the standard unit upgrade for the PolyJohn, as recommended by the Waste Management Administrator.

Dave Creasor, Roads Supervisor, presented the September 2026 Roads Department Report outlining ongoing Roads Department operations and infrastructure maintenance activities. His report highlighted drainage and flood-resiliency improvements on North Pickerel Lake Road, including ditching, culvert replacements, and a property access agreement to address an active beaver dam; installation of an additional 1,200 mm culvert and a designed low point on Cherry Hill Road to mitigate flooding and protect road infrastructure; ongoing ditching, shoulder removal, and grading operations on Doe Lake Road; hydro pole replacements on Skyline Drive, Melody Lane, and Three Mile Lake Road to support Cogeco fibre expansion; and Hydro One's completion of corrective work to resolve a boat-access safety hazard on Pickerel and Jack Lake Road. The report also outlined the installation of a new snow plow turnaround near 909 Cherry Hill Road, developed jointly with Perry Township to improve winter maintenance safety and reduce equipment recovery risks. The Roads Department is compiling an inventory of deficient snow plow turnarounds as part of a multi-year roads resiliency plan intended to improve operational reliability, reduce maintenance costs, and maintain consistent municipal response times during severe winter weather. Questions were asked and answered.

Council discussed agenda item #17, By-law #59-2026 regarding a road maintenance agreement with the Roads Supervisor. The Roads Supervisors for Armour and Perry Townships drafted the agreement and are supportive of the terms. By-law #59-2026 being a by-law to authorize the execution of a Road Maintenance Agreement between the Township of Perry and the Township of Armour was read in its entirety and passed by resolution.

Danika McCann, Recreation Co-ordinator, presented her September 2026 Report to Council, advising that the 2026 Summer Day Camp season was successfully completed, serving 79 individual campers with 939 attendances over 41 days and operating at 76.34% capacity, with approximately 85% of campers coming from the Almaguin area, demonstrating the program's continued regional reach. The Recreation Department also piloted reduced fees for PD Day and March Break Camps, lowering the daily rate from $65 to $40 due to reduced operating costs, with early registration indicating increased accessibility and participation. The Department partnered with the Emsdale Lions Club for a successful Fishing Tournament, hosted a well-attended Understanding Prediabetes workshop, and resumed Thursday evening Cornhole at the Katrine Community Centre. The transition to the new facility rental system continues to go smoothly, with the updated refund process being particularly well received by renters. The Recreation Department also participated in Redbrick Communications professional development training covering communications planning, plain-language communication, social media, issues management, media

DELEGATION: cont'd.

relations, crisis communications, visual communication, and working with elected officials. Following a question and answer session, Council directed the Recreation Coordinator to prepare a staff report outlining participation options and potential fee structures for non-resident program participants. Additionally, Council requested a staff report regarding swimming lessons and recommendations for a designated, roped-off swimming area at Doe Lake Beach, as well as the inclusion of financial reporting to accompany all future monthly reports.

ACCOUNTS FOR APPROVAL:

The list of accounts for September 2026 was approved by resolution.

APPLICATIONS:

Council reviewed an application from Scott Bardwell and Jenny Elliott to purchase an unopened road allowance adjacent to and a shore road allowance fronting 2318 Pickerel and Jack Lake Road. Council discussed the current public utility and recreational use of the unopened road allowance (hydro easement and active boat launch) alongside the environmental constraints of the shore road, which features Type 1 fish habitat protected from sale under By-law #33-2010. The Roads Supervisor did not support the closing of the unopened road allowance. Council defeated the resolution to support the application and the sale of the subject lands.

BY-LAWS:

By-law 51-2026 being a by-law to approve a Zoning By-law Amendment for Part of Lot 3, Concession 4, 42R-23016 Part 1, 195 Madill Road from the existing Rural-Exception 106 (RU-106) Zone to the Rural (RU) Zone to fulfill a condition of Consent File B-005/26 was read in its entirety and passed by resolution.

By-law 52-2026 being a by-law to confirm the proceedings of Council at its August 2026 meetings was read in its entirety and passed by resolution.

By-law 53-2026 being a by-law to appoint Mark Jeffrey as the Chief Building Official and to repeal By-law 11-2026 was read in its entirety and passed by resolution.

By-law 54-2026 being a by-law to establish a Committee of Adjustment and to repeal By-law 36-2026 was read in its entirety and passed by resolution.

By-law 55-2026 being a by-law to authorize an agreement with Vianet Inc. for the use of an unopened road allowance between Concessions 2 and 3, Lot 22 (Three Mile Lake Road / Chetwynd Road) was read in its entirety and passed by resolution.

By-law 56-2026 being a by-law to authorize an agreement with Vianet Inc. for the use of an unopened road allowance between Lots 15 and 16, Concession 13 (Berriedale) was read in its entirety and passed by resolution.

By-law 57-2026 being a by-law to authorize an agreement with Vianet Inc. for the use of an unopened road allowance between Concessions 12 and 13, Lot 27 (Pickerel Lake) was read in its entirety and passed by resolution.

By-law #58-2026 being a by-law to authorize the execution of a memorandum of understanding between the Township of Armour and the Magnetawan Ridge Runners Snowmobile Club for the use of municipal roads and road allowance was read in its entirety and passed by resolution.

By-law #59-2026 being a by-law to authorize the execution of a Road Maintenance Agreement between the Corporation of the Township of Perry and the Municipal Corporation of the Township of Armour was read in its entirety and passed by resolution during the Roads Supervisor's delegation.

REPORTS:

A verbal report was given on the August 26, 2026 Planning Board meeting.

Council reviewed the August 27, 2026 ACED Board's agenda, minutes from the June 25, 2026 meeting and Director of Economic Development's August Report. The final draft of the RED Strategic Plan is anticipated to be ready for review at the September 24, 2026 ACED meeting.

A verbal report was given on the September 3, 2026 AHHC meeting.

Council reviewed the draft minutes from the April 21, 2026 TRI Council Informal Sub-Committee. A verbal report was given on the September 15, 2026 meeting. Items of discussion included the sharing of fall fair tent rental costs, ownership of the existing firehall in the Village of Burk's Falls and resourcing of the Historical Society's facilities. The next meeting will be held in the new year.

A verbal report was given on the September 16, 2026 Library Board meeting.

A verbal report was given on the September 17, 2026 Agricultural Society meeting. Conflicting arena uses created multiple concerns during the Fall Rair. A report will be forwarded from the Municipal Representative to the TRI Council Informal Sub-Committee to address with the partners. The Fall Fair was successful, with overall attendance exceeding 1,500 people and more than 116 fair entries

A verbal report was given on the September 10, 2026 DSSAB meeting.

CORRESPONDENCE:

Council reviewed correspondence from the Municipality of Trent Hills requesting that the Province and the Workplace Safety and Insurance Board (WSIB) review the impacts of eliminating the Second Injury and Enhancement Fund (SIEF). The letter called for consultation with employers, municipalities, labour representatives, and other stakeholders, and recommended that the program be modernized or revised rather than eliminating employer cost relief altogether. This could include modernizing, revising, or replacing the existing program with an improved cost-relief mechanism that continues to fairly recognize the impact of pre-existing conditions. Council passed a resolution in support of the Municipality of Trent Hills' request.

Council reviewed correspondence from Addiction Medicine Canada regarding its Prescription Diversion Project and its recommendations for the College of Physicians and Surgeons of Ontario to implement a policy requiring directly observed consumption of prescribed opioids and establishing maximum daily doses for safer supply prescribing. Council passed a resolution in support of these recommendations.

Council reviewed a request from the Burk's Falls and District Historical Society on behalf of the Burk's Falls Lions Club and Branch 405 Royal Canadian Legion requesting a donation to support the annual children's Halloween Party. Council approved a donation.

Council reviewed a resolution from the Township of Machar supporting the retention of oncology services at the Huntsville Hospital.

Council reviewed a media release from FONOM providing a statement on the U.S. tariffs and Canada/U.S. trade.

Council reviewed a media release from FONOM welcoming the Prime Minister's commitment to work with Ontario on Northern Highways.

Council reviewed a notice of adoption of a new official plan and new zoning by-law for the Township of Ryerson.

Council reviewed the July 2026 monthly jobs report and the August 2026 Labour Focus report from the Labour Market Group.

CORRESPONDENCE: cont'd.

Council reviewed an Ontario News Release advising that the province welcomes Ontario Stone, Sand and Gravel Association to Ontario Corps. Ontario is building a network of partners and volunteers to help protect communities during emergencies and disasters.

Council reviewed an Ontario News Release advising that the province is funding 40,000 new postsecondary seats to prepare students for in-demand careers.

UNFINISHED BUSINESS:

Council reviewed resolutions from the Town of Laurentian Hills, Municipality of Mattice Val Cote, Municipality of East Ferris, Township of Asphodel Norwood, Town of Cochrane, City of Port Colborne and the Municipality of Magnetawan supporting the Township of Armour's resolution #2026-236 petitioning the Province of Ontario to increase funding for Ontario public libraries.

NEW BUSINESS:

Council reviewed a staff report from the CAO regarding the provision of financial services to the Burk's Falls, Armour and Ryerson Union Public Library Board. The report noted that these services, including payroll, accounts payable, journal entries, bank reconciliations, remittances, financial reporting and annual reconciliations, have historically been provided in-kind by Township staff. In accordance with the Library Agreement, the Library will assume responsibility for its bookkeeping after one year, and Council reviewed the Township's proposal to continue providing the existing services with a cost of $1,932.80. Council passed a resolution directing staff to provide the proposal to the Library Board for consideration and authorizing the CAO to proceed with the agreement, subject to the Board's approval.

Council reviewed a staff report from the Municipal Clerk regarding the 2026/2027 outdoor skating rink ice technician request for quote submissions. Council passed a resolution awarding the contract to Hamilton & Sons Property Maintenance.

Council reviewed the notice regarding the cancellation of the December 22, 2026 Council meeting and passed a resolution approving the cancellation.

Council reviewed the List of Certified Candidates for the 2026 Municipal Election.

Council reviewed the Declaration of Acclamation to Office for Jason Newman, who was acclaimed as Trustee for the English Public School, Near North District School Board, in the 2026 School Board Election.

Council reviewed the Declaration of Acclamation to Office for Jacques Begin and Matthew Van Milligen, who were both acclaimed as Trustees for the Catholic District School Board, in the 2026 School Board Election.

Council reviewed the Declaration of Acclamation to Office for Bruce Cazabon, who was acclaimed as Trustee for the French Public School Board, in the 2026 School Board Election.

Council reviewed the Township of Armour's Notice of Vote advising that the Municipal Election will be conducted by vote by mail. Voting Day is Monday, October 26, 2026.

Council reviewed the Candidates Meeting Notice that is being hosted by the Three Mile Lake Community Club on September 20, 2026.

Council reviewed a notice that the municipal office will be closed at 2:30 p.m. on October 2, 2026 for staff election training.

RESOLUTIONS:

Resolution #2026-249 – Moved by Jerry Brandt, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour approve the minutes of the public meeting held on August 25, 2026, as circulated. Carried

Resolution #2026-250 - Moved by Wendy Whitwell, seconded by Rod Blakelock; That the Council of the Township of Armour approve the minutes of the regular Council meeting held on August 25, 2026, as circulated. Carried

Resolution #2026-251 - Moved by Rod Blakelock, seconded by Jerry Brandt; That the Council of the Township of Armour approves the 2027 draft waste management budget as presented. Furthermore, that the draft waste management budget be forwarded to the Village of Burk's Falls to be included in the agenda for the Monday, October 5, 2026 TRI Council meeting. Carried

Resolution #2026-252 - Moved by Wendy Whitwell, seconded by Dorothy Haggart-Davis; WHEREAS the Council of the Township of Armour discussed the need for a permanent office structure at the TRI R Landfill and Recycling Centre during its meeting of August 25, 2026; and

WHEREAS Council has reviewed a proposal for a 10 ft. x 16 ft. Single Slope timber frame structure, fully insulated and suitable for year-round office use, including delivery and installation, at a quoted cost of $19,901.58 plus applicable taxes;

THEREFORE BE IT RESOLVED THAT the Council of the Township of Armour hereby directs the Waste Management Administrator to proceed with the purchase of the 10 ft. x 16 ft. Single Slope structure as presented to Council, at a cost not to exceed $19,901.58 plus applicable taxes;

AND FURTHER BE IT RESOLVED THAT the structure shall include the specifications presented to Council, including:

- White pine timber frame construction;
- Metal roof;
- Fully insulated walls and floor;
- Tongue-and-groove wood interior finish;
- Four thermal windows with screens and locks;
- Metal entrance door with dual locksets and deadbolt;
- Pressure-treated plywood flooring suitable for landfill office operations;
- Exterior stain colour to be determined by staff; and
- Delivery and installation at the Township Landfill Site.

AND FURTHER BE IT RESOLVED THAT the Chief Administrative Officer and Waste Management Administrator be authorized to complete all necessary arrangements and expenditures relating to the purchase and installation of the structure. Carried

Resolution #2026-253 - Moved by Rod Blakelock, seconded by Wendy Whitwell; That the Council of the Township of Armour authorize the purchase of a standard unit upgrade for the PolyJohn at the TRI R Landfill and Recycling Centre as recommended by the Waste Management Administrator. Carried

Resolution #2026-254 - Moved by Dorothy Haggart-Davis, seconded by Rod Blakelock; That the Council of the Township of Armour approve the September 2026 accounts, in the amount of $440,613.20 for payment, and the Mayor and the Treasurer are hereby authorized to sign cheques for same. Carried

RESOLUTIONS: cont'd.

Resolution #2026-255 - Moved by Rod Blakelock, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour hereby support in principle the application submitted by Scott Bardwell and Jenny Elliot to close and purchase the unopened road allowance, lying between Concession 10 and 11 and Lot 31, and the shore road allowance fronting Part Lot 31, Concession 11 to benefit 2318 Pickerel and Jack Lake Road in Armour Township, subject to the following:

- completion of the required process including payment of all applicable fees and charges. **Defeated**

Resolution #2026-256 - Moved by Dorothy Haggart-Davis, seconded by Wendy Whitwell; That the Council of the Township of Armour have read and approve By-law #51-2026 being a by-law to approve a Zoning By-law amendment for Part of Lot 3, Concession 4, 42R-23016 Part 1, 195 Madill Road from the existing Rural-Exception 106 (RU-106) Zone to the Rural (RU) Zone to fulfill a condition of Consent File B-005/26 and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-257 - Moved by Wendy Whitwell, seconded by Rod Blakelock; That the Council of the Township of Armour have read and approve By-law #52-2026 being a by-law to confirm the proceedings of Council at its August 2026 meetings and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-258 - Moved by Jerry Brandt, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour have read and approve By-law #53-2026 being a by-law to appoint Mark Jeffrey as the Chief Building Official and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-259 – Moved by Wendy Whitwell, seconded by Jerry Brandt; That the Council of the Township of Armour have read and approve By-law #54-2026 being a by-law to establish a Committee of Adjustment and repeal By-law #36-2026 and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-260 - Moved by Dorothy Haggart-Davis, seconded by Jerry Brandt; That the Council of the Township of Armour have read and approve By-law #55-2026 being a by-law to enter in a road allowance use agreement with Vianet Inc. for the property described as being between Concession 2 and 3 of Lot 22 (Three Mile Lake Road and Chetwynd Road) and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-261 - Moved by Wendy Whitwell, seconded by Jerry Brandt; That the Council of the Township of Armour have read and approve By-law #56-2026 being a by-law to enter into a road allowance use agreement with Vianet Inc. for the property described as being between Lots 15 and 16 of Concession 13 (Berriedale) and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-262 – Moved by Jerry Brandt, seconded by Dorothy Haggart-Davis, That the Council of the Township of Armour have read and approve By-law #57-2026 being a by-law to enter into a road allowance use agreement with Vianet Inc. for the property described as being between Concessions 12 and 13 of Lot 27 (Pickerel Lake) and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

RESOLUTIONS: cont'd.

Resolution #2026-263 - Moved by Dorothy Haggart-Davis, seconded by Wendy Whitwell; That the Council of the Township of Armour have read and approve By-law #58-2026 being a by-law to authorize the execution of a memorandum of understanding between the Township of Armour and the Magnetawan Ridge Runners Snowmobile Club for the use of municipal roads and road allowance and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-264 - Moved by Jerry Brandt, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour have read and approve By-law #59-2026 being a by-law to authorize the execution of a Road Maintenance Agreement between the Corporation of the Township of Perry and the Municipal Corporation of the Township of Armour and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-265 - Moved by Rod Blakelock, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour supports the Municipality of Trent Hills resolution and requests that the Province of Ontario and the Workplace Safety and Insurance Board review the impacts of eliminating the Second Injury and Enhancement Fund (SIEF), consult with employers, municipalities, labour representatives and other stakeholders, and consider modernizing or revising the program rather than eliminating employer cost relief altogether, including by modernizing, revising or replacing the current program with an improved cost relief mechanism that continues to fairly recognize the impact of pre-existing conditions. Carried

Resolution #2026-266 - Moved by Dorothy Haggart-Davis, seconded by Wendy Whitwell; WHEREAS the Council of the Township of Armour recognizes the significant community and public safety harms associated with the unauthorized distribution, sharing, sale, or other diversion of prescribed medications, including prescribed Safe Supply medications such as hydromorphone, which poses serious risks to public health and community safety, may contribute to local crime, and can place vulnerable populations, including youth, at increased risk;

AND WHEREAS, evidence from law enforcement, health professionals, and community drug strategy partners demonstrates that diverted prescription medications are contributing to substance misuse, criminal activity, and increased strain on health, social and enforcement systems throughout the province;

AND WHEREAS, we support the recommendations presented by Addiction Medicine Canada requesting that the College of Physicians and Surgeons of Ontario establish requirements for directly observed consumption and maximum daily dose limits for opioids prescribed through Safer Supply programs;

BE IT RESOLVED that the Council of the Township of Armour requests that the appropriate agencies review and give serious consideration to the project's recommendations, including regulatory, prescribing, dispensing, and prevention strategies aimed at mitigating prescription diversion while protecting patient care;

BE IT FURTHER RESOLVED that a copy of this document be forwarded to Dr. Whitmore, Registrar at the College of Physicians and Surgeons of Ontario; the Board of Directors at the College of Physicians and Surgeons of Ontario, The Honourable Minister of Health, Sylvia Jones; Patricia Cliche; and Sgt. Brad Reaume, Co-Chairs, Nipissing District Prescription Diversion Project. Carried

Resolution #2026-267 - Moved by Rod Blakelock, seconded by Wendy Whitwell; That the Council of the Township of Armour approves a donation in the amount of $300 to the Burk's Falls Lions Club to support the annual children's Halloween Party. Carried

RESOLUTIONS: cont'd.

Resolution #2026-268 - Moved by Dorothy Haggart-Davis, seconded by Jerry Brandt; That the Council of the Township of Armour receive the Staff Report from the CAO regarding the Library Financial Services Proposal and directs staff to provide the proposal to the Burk's Falls, Armour and Ryerson Union Public Library Board for their consideration.

And That Council directs the CAO to proceed with executing the agreement pending the approval of the Library Board. Carried

Resolution #2026-269 - Moved by Dorothy Haggart-Davis, seconded by Rod Blakelock; That the Staff Report from the Municipal Clerk dated September 22, 2026, regarding the 2026/27 Outdoor Skating Rink Ice Technician request for quote be received and that Council of the Township of Armour award the contract to Hamilton & Sons Property Maintenance for a proposal price of $2,456.93 plus HST per month. Carried

Resolution #2026-270 - Moved by Dorothy Haggart-Davis, seconded by Wendy Whitwell; That the Council of the Township of Armour approves the cancellation of the December 22, 2026 regular Council meeting. Carried

Resolution #2026-271 - Moved by Dorothy Haggart-Davis, seconded by Rod Blakelock; That the Council of the Township of Armour adjourns this regular council meeting at 9:45 p.m. until the next regular council meeting scheduled for October 13, 2026 or at the call of the Mayor or the Clerk. Carried

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Rod Ward, Mayor

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Charlene Watt, Municipal Clerk

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

TRI COUNCIL MINUTES

October 5, 2026

The combined in-person/virtual TRI Council meeting of the Councils of the Township of Armour, the Township of Ryerson and the Village of Burk's Falls was held on Monday, October 5, 2026 at 7:00 p.m. at the Young at Heart Community Centre and hosted by the Village of Burk's Falls.

Those in attendance were:

Township of Armour Council present included Mayor Rod Ward; Councillors Jerry Brandt (via Zoom), Wendy Whitwell, Rod Blakelock and Dorothy Haggart-Davis; Staff: Dave Gray, CAO; Charlene Watt, Municipal Clerk; Alison McGregor, Treasurer and Amy Tilley, Waste Management Administrator.

Village of Burk's Falls Council present included Mayor Chris Hope; Councillors Nancy Kyte, Ryan Baptiste and Sean Cotton; Staff: Denis Duguay, CAO/Clerk; Camille Barr, Deputy Clerk; Graham Smith, Arena Manager and Christina Merrick, Assistant Arena Manager.

Township of Ryerson Council present included Deputy Mayor Glenn Miller; Councillors Beverly Abbott, Dan Robertson and Delynne Patterson; Staff: Brayden Robinson, Treasurer; Nancy Field, CAO/Clerk and Joe Readman, Fire Chief.

In-Person Guests: Nieves Guijarro, Diane Brandt, Ruth Fenwick, Barry Burton, Melissa Marshall, Cheri Roser, Jon Hind, Marie Stitt and Doreen Monk.

The meeting was called to order by Mayor Chris Hope for the meeting at 7:00 p.m.

Mayor Chris Hope welcomed all of the participants.

LAND ACKNOWLEDGEMENT:

Mayor Chris Hope provided the land acknowledgement.

CONFIRMATION OF THE MINUTES OF THE PREVIOUS MEETING:

The notes of the regular meeting held on June 22, 2026 were approved as circulated.

DECLARATION OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF:

No pecuniary interest and general nature thereof were declared.

DISCUSSION ITEMS:

Budgets and Reports

Arena

The Arena Manager and Assistant Arena Manager presented the ARBF Memorial Arena 2027 Draft Operating and Capital Budget, along with a 2026 summary report. The budget package included the incorrect final budget numbers for 2026 as the tent rentals for the fall fair were removed for the final approved budget.

The 2026 budget continues to be monitored against actual expenditures, with increased operating costs attributed to facility usage, utilities, maintenance, insurance, and several significant refrigeration equipment repairs, including compressor, glycol pump, and dehumidifier motor failures. Increased ice and facility rental activity has also contributed to higher utility and maintenance demands.

The 2027 budget proposes total net expenditures of $516,137, compared with $550,141 in 2026, a decrease of $34,004 (6.18%). Net operating expenditures are projected at $396,037, compared with $381,818 in 2026, an increase of $14,219 (3.72%), while net capital expenditures are $120,100, compared with $168,323, a decrease of $48,223 (28.6%). Operating revenues are projected at $231,950, an increase of $6,900 (3.1%) from $225,050 in 2026. The 2027 capital request primarily addresses deferred refrigeration equipment, health and safety, facility maintenance, and equipment replacement.

The Township of Armour's 2027 contribution is projected at $172,046, a decrease of $11,334 (6.18%) from its 2026 contribution of $183,380. Staff noted that capital priorities have been established based on health and safety, mandated work, facility equipment, and building maintenance requirements, and that reductions to operating requests could affect existing service levels.

TRI Council discussed the budget. Questions were asked and answered. The Arena Manager will provide a report on recommended functional improvements and modernization of the kitchen.

Burk's Falls and District Fire Department

TRI Council reviewed the Burk's Falls and District Fire Department's draft 2027 budget. The proposed budget provides for $576,450 in operating expenditures, offset by $9,300 in operating revenue, resulting in net operating expenditures of $567,150. The draft budget reflects continued investment in firefighter wages, training, equipment, vehicle operations, building maintenance, insurance, and emergency response services.

Notable changes include increased building maintenance costs associated with the new fire hall, budgeted at $25,550, as well as increased wages and employment-related costs of $239,200 and volunteer fire response wages of $93,500. The equipment and gear budget is proposed at $59,400, including bunker gear, hoses and nozzles, SCBA cylinders, radios, hand tools, and other required firefighting equipment. Training is maintained at $18,300, supporting training props, burn building maintenance, professional memberships and conferences, and specialized water rescue/first aid training.

The draft also includes $164,820 in capital expenditures, primarily related to debt repayment, including the tanker loan and fire hall financing. No new capital purchases are proposed for 2027. The overall net 2027 expenditures are projected at $731,870, with municipal contributions allocated as follows: Armour Township – $350,127 (47.84%), Village of Burk's Falls – $209,315 (28.60%), and Township of Ryerson – $172,429 (23.56%). The total budget increase is 12.62%

TRI Council noted that the 2027 draft budget represents an increase in operating and overall expenditures compared with the 2026 budget, with the changes primarily reflecting ongoing operating requirements, the new fire hall, staffing-related costs, equipment needs, and fire hall debt obligations.

Questions were asked and answered.

Waste Management

The Waste Management Administrator presented the 2027 final draft waste management budget and the 2026 landfill operational review report. The 2027 draft TRI-R Waste Management budget totals $268,260 in net expenditures, a decrease from the 2026 draft budget of $285,320. The reduction in operating costs is offset by a significant $450,000 capital allocation for the new landfill building, with other capital expenditures reduced to $0. While the budget includes a $450,000 capital expenditure to rebuild the landfill building destroyed by the fire, this cost is fully offset by $450,000 in capital reserves from insurance proceeds. Other capital expenditures have been reduced to $0.

Armour's 2027 contribution is projected at $130,782, consisting of $40,239 (15% of net expenditures) plus $90,543 from the applicable share of bag revenues, representing a decrease of $8,317 (5.98%) from the 2026 draft contribution of $139,099. The operational review report provided details on the proposed 10' x 16' office building, quoted at $19,901.58 plus tax, and the PolyJohn winter jacket upgrade, quoted at $2,837.20 plus HST, with the washroom unit covered under the insurance claim. Ongoing work includes the insurance claim and site cleanup, used tire and lithium-ion battery management, with two lithium-ion extinguishers recommended at $743 each. Diversion rebates total $5,418 to date, with 2,941 tires and 137 mattresses processed. The 2026 bag tally is projected at 36,356 bags, with Armour accounting for 61.1%, Ryerson 33.7%, and Burk's Falls 5.2% of the total.

Burk's Falls, Armour & Ryerson Union Public Library

Prior to the delegation, a board member expressed concern that the budget was being presented to the TRI Council prior to the Library Board's review of the draft budget. It was explained that, due to the TRI Council meeting being moved to the beginning of the month, the Library Board had not yet had an opportunity to meet and review the draft budget.

TRI Council reviewed the Burk's Falls, Armour and Ryerson Union Public Library's draft 2027 budget. The proposed budget includes $277,039 in operating expenditures, an increase of $34,622 over the 2026 budget. The increase is primarily attributable to salaries and benefits, which are budgeted at $215,735, reflecting a 3.0% CPI increase and an additional 15 hours per week of staffing time. The total increase for staffing is 17.26%.

The budget maintains funding for library collections, including $10,000 for books, $1,700 for DVDs, and $200 for magazines. Program and administrative expenses include funding for children's programming, general programming, staff and board training, computer support, office supplies, internet connectivity, and annual dues and licences. Audit, accounting and bookkeeping costs are budgeted at $10,860, reflecting anticipated audit, accounting, and Armour bookkeeping expenses.

Facility-related expenses include rent of $10,185, cleaning of $2,910, insurance of $3,919, and utilities based primarily on anticipated inflationary increases. The 2027 budget also provides $6,000 for capital purchases, funded through the Future Needs Reserve, for the purchase of three computers and two monitors. A further $1,000 is budgeted for transfer to the New Library Building Reserve, representing 100% of prior-year jar donations.

The resulting net 2027 expenditures are projected at $248,871, to be funded through municipal contributions from the three partner municipalities. The proposed contributions are $114,879 from Armour, $75,333 from Burk's Falls, and $58,659 from Ryerson, based on the municipalities' population proportions. The draft budget reflects an overall increase in municipal contributions of $35,002 compared with the 2026 budget. The total budget increase is 16.37%.

Southeast Parry Sound Regional Fire Training

TRI Council reviewed the 2027 regional fire training draft budget, which totals $85,408, consistent with the 2026 approved budget. The budget includes $2,000 for administration, $2,000 for expense allowances, and $81,408 for the training program.

Costs are shared equally among the five participating municipalities, with each responsible for 20% or $17,082 of the total. The Burk's Falls and District share of $17,082 is allocated among Armour ($8,172), Burk's Falls ($4,885), and Ryerson ($4,024), with each municipality's contribution remaining unchanged from 2026.

The contract for the Regional Fire Training Officer will expire at the end of 2027. The participating Fire Departments are exploring the establishment of a full-time position to assume these responsibilities, with the position shared among the municipalities. The role would also provide relief to the Fire Chiefs during periods of vacation and other absences. Additional information will be presented at a future meeting.

Update New Fire Hall

The Fire Chief provided an update on the new fire hall project. The grand opening is anticipated to take place prior to the end of the current Council's term. Further information will be shared with the TRI Councils in the near future.

DRAFT MINUTES OF THE TRI COUNCIL SUB-COMMITTEE:

TRI Council reviewed the draft minutes of the September 15, 2026 TRI Council Sub Committee meeting. A resolution was passed to accept the minutes as presented.

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

TRI COUNCIL MINUTES

October 5, 2026

CHAIR REMARKS:

Mayor Chris Hope addressed TRI Council, recognizing the commitment and contributions of Ryerson Township's Mayor George Sterling. Mayor Hope reflected on the history and successes of the TRI Council and the TRI Council Sub-Committee, describing the collaborative approach as a wise and valuable strategy. He expressed optimism that the Sub-Committee's work could expand to address additional areas of shared interest, including environmental matters. Mayor Hope concluded by thanking all Councils for their ongoing commitment to collaboration, shared success, and mutual respect.

NEXT MEETING:

The next meeting is scheduled for February 22, 2027 and will be hosted by the Township of Ryerson.

ADJOURNMENT:

The TRI Council meeting adjourned at 8:05 p.m.

RESOLUTIONS:

Resolution #TRI-2026-9 - Moved by Dan Robertson, seconded by Dorothy Haggart-Davis; That the TRI Council of the Township of Armour, Township of Ryerson and the Village of Burk's Falls approve the notes of the TRI Council meeting held on June 22, 2026, as circulated. Carried

Resolution #TRI-2026-10 – Moved by Dorothy Haggart-Davis, seconded by Delynne Patterson; That the TRI Council of the Township of Armour, Township of Ryerson and the Village of Burk's Falls accept the draft minutes of the TRI Council Sub-Committee meeting held on September 15, 2026 as presented. Carried

Resolution #TRI-2026-11 - Moved by Wendy Whitwell, seconded by Glenn Miller; That the TRI Council of the Township of Armour, Township of Ryerson and the Village of Burk's Falls adjourn this regular TRI Council meeting at 8:05 p.m. until the next regular TRI Council meeting scheduled for February 22, 2027 to be hosted by the Township of Ryerson. Carried

_____

Rod Ward, Mayor

_____

Charlene Watt, Municipal Clerk

LIST OF PROPOSED RESOLUTIONS FOR OCTOBER 13, 2026

ITEM # ON AGENDA (1)

That the Council of the Township of Armour approve the minutes of the public meeting held on September 22, 2026, as circulated.

ITEM # ON AGENDA (2)

That the Council of the Township of Armour approve the minutes of the regular Council meeting held on September 22, 2026, as circulated.

ITEM # ON AGENDA (3)

That the Council of the Township of Armour approve the minutes of the TRI Council meeting held on October 5, 2026, as circulated.

ITEM # ON AGENDA (5)

That the Council for the Township of Armour acknowledge receipt of the Site Plan Application submitted by 1000234763 Ontario Inc., operating as PowerBank Corporation, and David Creasor, for Part Lot 3, Concession 6, save and except Parts 1 and 2, Plan 42R-22137, and Parts 1, 2 and 3, Plan 42R-22689, which was received and accepted by Township staff on August 27, 2026 for processing;

And That staff be directed to forward the file to the Municipal Planner and Municipal Lawyer to work with the applicant to amend, where necessary, and finalize the Site Plan(s), Site Plan Agreement, and supporting technical studies including the Firefighter Training Schedule, Emergency Response Plan, and Stormwater Management Plan following completion of the peer review process;

And That the Municipal Planner and Municipal Lawyer prepare the final Site Plan Agreement incorporating all finalized plans, studies and recommendations arising from the peer review process, with the applicant being required to implement such recommendations and provide any required securities to the satisfaction of the Township;

And That the final Site Plan Agreement be brought forward to Council for consideration and approval, prior to execution and registration of the Agreement.

ITEM # ON AGENDA (7)

That the Council of the Township of Armour approve and adopt Policy #AW-10 Used Tire Storage at the TRI R Communal Landfill and Recycling Centre, dated October 13, 2026, and incorporate the policy into the Township of Armour Health and Safety Program.

ITEM # ON AGENDA (7)

That the Council of the Township of Armour approve and adopt Policy #AC-17 Terms of Reference for the Joint Health and Safety Committee, dated October 13, 2026, and incorporate the policy into the Township of Armour Health and Safety Program.

ITEM # ON AGENDA (8)

That the Council of the Township of Armour award Roads Tender #2026-04 for Winter Sand to Fowler Construction Company Limited for a tender price of $17.63 / tonne for a total of $52,890 plus HST.

ITEM # ON AGENDA (9)

That the Council of the Township of Armour approve the October 2026 accounts, in the amount of $803,179.86 for payment, and the Mayor and the Treasurer are hereby authorized to sign cheques for same.

ITEM # ON AGENDA (10)

That the Council of the Township of Armour have read and approve By-law #60-2026 being a by-law to confirm the proceedings of Council at its September 2026 meetings and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto.

ITEM # ON AGENDA (11)

That the Council of the Township of Armour have read and approve By-law #61-2026 being a by-law to appoint an integrity commissioner and to amend By-law #72-2025 and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto.

ITEM # ON AGENDA (12)

That the Council of the Township of Armour have read and approve By-law #62-2026 being a by-law to enter into an agreement for the services of Municipal Law Enforcement with the Municipality of Magnetawan and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto.

ITEM # ON AGENDA (23)

That the Council of the Township of Armour supports the Town of Aurora and requests that the Province of Ontario and the Alcohol and Gaming Commission of Ontario support the Local Actions set out in the Recommendations section of the final report of the Cannabis Retail Review Task Force, including improved public information and reporting, targeted responses to recurring concerns, engagement with retailers and property owners, and continued monitoring of cannabis retail-related complaints and enforcement activity.

ITEM # ON AGENDA (24)

That the Council of the Township of Armour supports the Township of Ramara and requests that Transport Canada review and amend the consultation requirements respecting water aerodromes to provide municipalities, Indigenous communities and affected interest-holders with meaningful notice and an opportunity to comment on the establishment or significant expansion of water aerodromes.

ITEM # ON AGENDA (25)

That the Council of the Township of Armour supports the Municipality of South Huron and requests that the Province of Ontario establish a permanent and sustainable framework for OPP policing costs that provides predictable annual increases, recognizes the limited fiscal capacity of small and rural municipalities, and ensures that significant policing cost increases do not place an undue burden on local property taxpayers or compromise the delivery of essential municipal services.

ITEM # ON AGENDA

That the Council of the Township of Armour adjourns this regular council meeting at _____ p.m. until the next regular council meeting scheduled for October 27, 2026 or at the call of the Mayor or the Clerk.

Docusign Envelope ID: C0DF08E0-E78E-4296-90CE-CB5012252D92

56 ONTARIO STREET
PO BOX 533
BURK'S FALLS, ON

(705) 382-3332
(705) 382-2954
Fax: (705) 382-2068
Website: www.armourtownship.ca

APPLICATION FOR SITE PLAN AGREEMENT

Applicant`s Name: 1000234763 Ontario Inc. Roll No: 4919 000 002 00300

- [x] Site Plan Agreement
- [ ] Amendment to Site Plan

I/We hereby submit an application for approval of site plans and a Site Plan Agreement by the Township of Armour.

Dated this 9th day of January, 20 26.

DocuSigned by:
Andrew van Doorn
F98A1C9EB2C4436...
Signature

FOR OFFICE USE ONLY

Date Application Received: January 9, 2026

Checked By:

Fee Submitted: August 27, 2026

Cost Acknowledgement Agreement Signed: August 26, 2026

Site Plan Agreement required pursuant to:

- [x] Site Plan control, Section 41, Planning Act
- [x] Rezoning
- [x] Official Plan Amendment
- [ ] Southeast Parry Sound District Planning Board Decision
- [ ] Committee of Adjustment Decision
- [x] Ontario Municipal Board Order
- [ ] Other (specify)

RESOLUTION

Name of Registered Owner (please print) David Creasor
(If owner is a numbered company, please complete details below)

Address: 219 Peggs Mountain Road

Telephone / Fax / Cell #s: 705-380-3888

E-mail Address: creasor1@gmail.com

Numbered Company Authorization:

Please provide name and title for *two* signing officers for the company.

First Officer:

Name (Please print) Title

I have the authority to bind the Corporation.

Signature

Second Officer:

Name (Please print) Title

I have the authority to bind the Corporation.

Signature

Applicant (or authorized agent): 1000234763 Ontario Inc. c/o PowerBank Corporation

Address: 505 Consumers Road, Suite 803

Toronto, Ontario M23J 4V8

Telephone/Fax/Cell #s: (647) 835 5503

Email Address: Ina.Lila@powerbankcorp.com

Unless otherwise requested, all communication will be directed to the applicant.

Registered Owner's Authorization:

As of the date of this application, I am the registered owner of the lands described in this application, and I have examined the contents of this application and hereby certify that the information submitted with the application is correct insofar as I have knowledge of these facts, and I concur with the submission of this application by:

1000234763 Ontario Inc.

who I have appointed as my agent.

DocuSigned by:
David Crasor
92B8F047EAFC462...

Signature of Registered Owner

Jan 13, 2026

Date

Mortgagees(s): N/A

Address: _____

Telephone/Fax Numbers: _____

Location of Site

Lot 3 Concession 6 Plan Number 42R22137 Lot # in Plan _____

Frontage (Name of Lake or Road): 219 Peggs Mountain Road

Existing Zoning: Rural (Ru)

Official Plan Designation: Rural Community

Development Proposed: Battery Energy Storage System (BESS).

Docusign Envelope ID: C0DF08E0-E78E-4296-90CE-CB5012252D92

ARMOUR TOWNSHIP SITE PLAN CONTROL REQUIREMENTS

COST ESTIMATE OF SITE WORKS

On-Site Works

1.	Site grading and preparation	$325,000	$0
2.	Paving and curbs	$0	$0
3.	Landscaping and walkways	$50,000	$0
4.	Site drainage	$75,000	$0
5.	Fencing	$45,000	$0

Off-Site Works

1.	Storm drainage and culverts	$0	$0
2.	Roadwork	$0	$0
3.	Other works or services agreed to in pre-consultation	$0	$0

TOTAL VALUE OF SITE WORKS: $0

Detailed cost estimate of site works to be provided at appropriate time during Site Plan Application Review

SUBMIT LETTER OF CREDIT in the amount of the above total $ $495,00

NON REFUNDABLE ADMINISTRATION FEE:

Administration Fee: 5% of the cost of site works (Note: This fee is capped at $6,000.00) $0

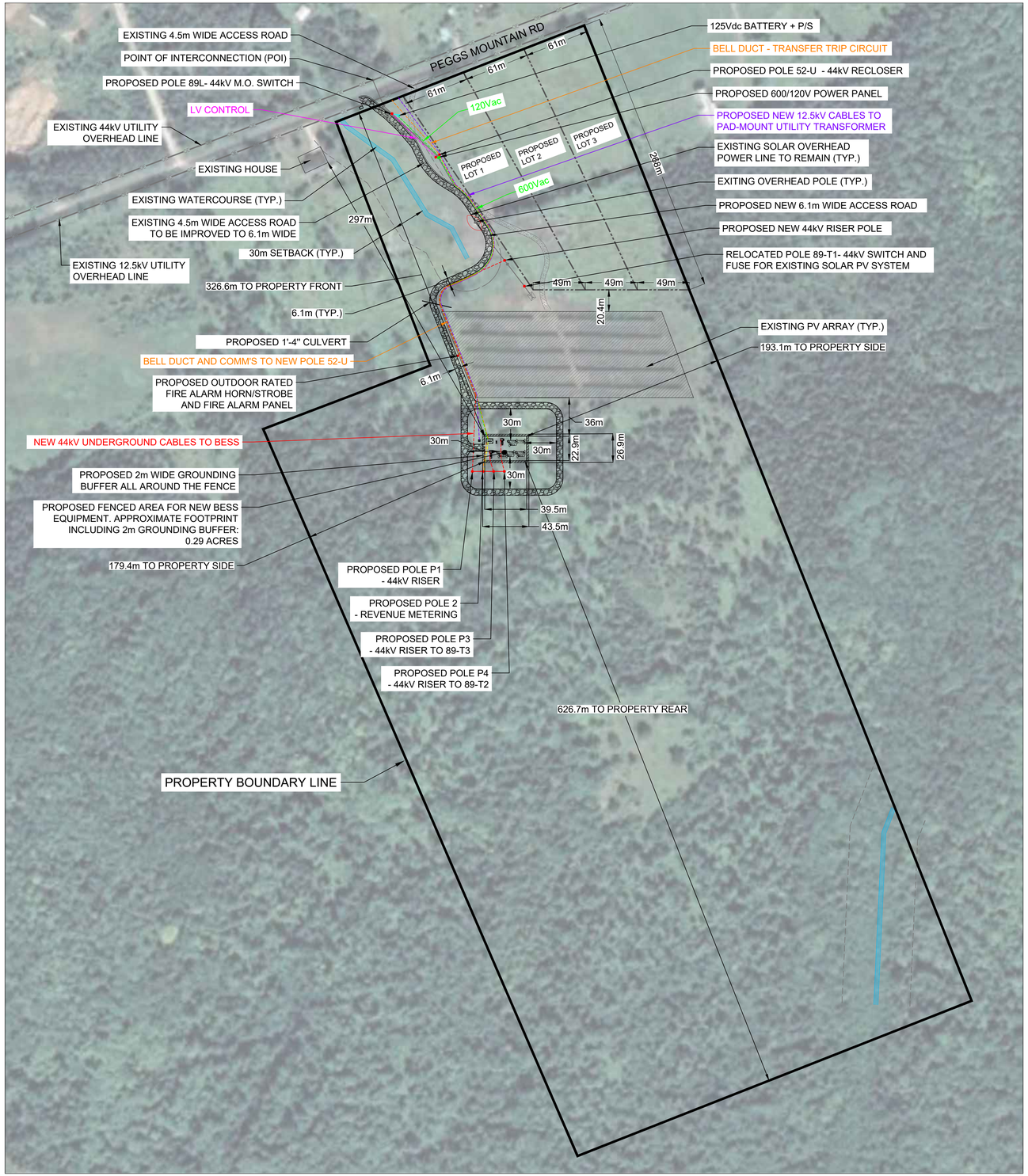
$6,000.00

TOTAL FEE: $0

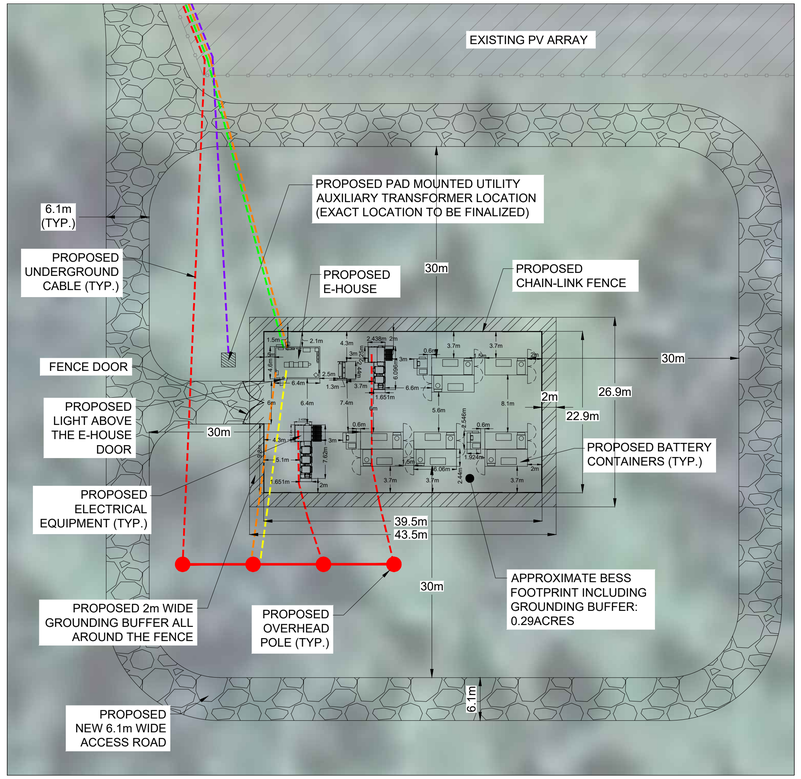
$6,000.00

Cost Estimate Completed on: Jan 13, 2026
Date

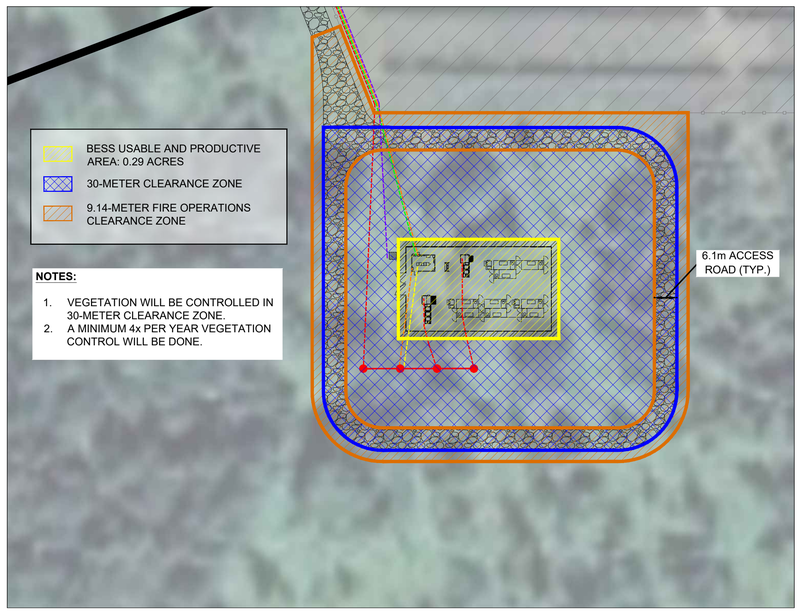
Requires Peer Review by Municipal Engineer



1 E100 KEY PLAN
SCALE: 1:2100



2 E100 EQUIPMENT LAYOUT
SCALE: 1:400



3 E100 BESS AND CLEARANCE ZONES
N.T.S.

RECEIVED
JANUARY 14, 2026
TOWNSHIP OF ARMOUR

SOLARBANK

Suite 803, 505 Consumer Road,
North York M2J 4V8
T: 416 494 9559
www.solarbankcorp.com

ISSUE STAGE:
REVIEW

THIS DRAWING IS AN INSTRUMENT OF SERVICE, IS PROVIDED BY AND IS THE PROPERTY OF ABUNDANT SOLAR ENERGY INC. THIS DRAWING CANNOT BE MODIFIED AND/OR REPRODUCED WITHOUT THE CONSENT OF THIS OFFICE

ENGINEER'S SEAL

FOR PRELIMINARY ONLY
AND NOT FOR CONSTRUCTION

REV#	DESCRIPTION	DATE	D.B.	C.B.
08	ISSUED FOR PERMIT	2025-10-15	S.Z.	
07	ISSUED FOR HONI REVIEW	2025-07-29	S.Z.	S.X.
06	ISSUED FOR PERMIT	2024-11-28	S.Z.	H.R.
05	ISSUED FOR REVIEW	2024-11-14	S.Z.	H.R.
04	ISSUED FOR REVIEW	2024-03-04	S.Z.	M.S.
03	ISSUED FOR REVIEW	2024-02-21	S.Z.	M.S.
02	ISSUED FOR REVIEW	2024-01-16	S.Z.	S.X.
01	ISSUED FOR CONSENT APPLICATION	2023-12-21	S.Z.	S.X.
00	ISSUED FOR CIA	2023-07-28	S.Z.	S.X.

DRAWING NAME:
SITE PLAN

DRAWN BY: S.Z.
CHECKED BY:
SCALE: AS NOTED
DATE: 2025-10-15

PROJECT ADDRESS:
903
219 PEGGS MOUNTAIN ROAD,
ARMOUR, ONTARIO, P0A 1C0

PROJECT NO::
E-LT1-903

DRAWING NO: E-1
REV. NO: 08

Township Of Armour
PO Box 533, 56 Ontario Street
Bur 's Falls, Ontario P0A 1C0

GENERAL RECEIPT

Solar High Yield Projects 1 Ltd.

General Receipt #: 260098-009
Receipt Date: 2026-08-27
Receipt Amount: **15,000.00**
Fifteen Thousand Dollars and Zero Cents

General Receipt Items	Amount
Deposit for Peer Reviews	8,000.00
Site Plan Deposit	7,000.00
TOTAL:	**15,000.00**

Alison McGregor
Treasurer

Paid By E-Transfer 15,000.00 Ref: C1A2tkeMDJnM

Township Of Armour
PO Box 533, 56 Ontario Street
Burk's Falls, Ontario P0A 1C0

GENERAL RECEIPT

Solar High Yield Projects 1 Ltd

General Receipt #: 260098-010
Receipt Date: 2026-08-27
Receipt Amount: **13,450.00**
Thirteen Thousand Four Hundred Fifty Dollars and Zero Cents

General Receipt Items	Amount
Deposit for Peer Reviews	13,450.00
TOTAL:	13,450.00

Paid By E-Transfer 13,450.00 Ref: C1AxGeB37HHv

Alison McGregor
Treasurer

Docusign Envelope ID: EBFB6A4B-287F-85CE-8249-BDFB2E7DEA9E

56 Ontario Street, PO Box 533,
Burk's Falls, Ontario, P0A 1C0
705-382-3332

Cost Acknowledgement Agreement

THE CORPORATION OF THE TOWNSHIP OF ARMOUR

RECEIVED
AUG 26 2026
TOWNSHIP OF ARMOUR

This Agreement made this 22 day of July, 2026.

BETWEEN:

Power Bank Corporation
(hereinafter referred to as the "Developer")

- and -

The Corporation of the Township of Armour
(hereinafter referred to as the "Township")

WHEREAS the Developer represents that it is the ~~registered owner~~ agent of the lands legally described as 219 Peggs Mountain Road, Concession 6, Part Lot 3 for which this Agreement is being entered into;

AND WHEREAS the Developer has filed for an application for approval of a:
Site Plan Application

It is a policy of the Township as expressed in this agreement that any costs beyond the ordinary processing of an application, such as review of specialized planning, legal, engineering, other professional studies, or services provided by the Township on the behalf of the Developer be borne by the Developer;

NOW THEREFORE THIS AGREEMENT WITNESSETH that in consideration of the sum of two dollars ($2.00) now paid by the Township to the Developer, the receipt of which is hereby acknowledged, the parties hereto agree as follows:

In this Agreement:

"**Application**" means the application for Site Plan Application

approval dated _____, 20_____.

"**Developer**" means the applicant for the approval to which this agreement relates to.

"**Expenses**" means:

- expenses incurred by the Township while processing the application that are above and beyond the base application fee, including, but not limited to, staff travel expenses, meeting time and second circulations;
- all consultant fees and disbursements relating to the review of the application including, without limiting the generality of the foregoing, specialized planning, legal, engineering, agency review fees or other professional expenses;

- planning, legal or other services and attendance at Ontario Land Tribunal hearings where the application as approved by the Township has been appealed by a third party.

- additional technical support (e.g. peer reviews) required at a Ontario Land Tribunal hearing in an effort to resolve issues and/or reach a settlement with an appellant.

The Township agrees to process the application and where the Township in its sole discretion deems it necessary to retain such additional consultants as are necessary to properly evaluate the application.

The Developer shall file an initial deposit with the Township along with the application in the amount of $ 7,000 which shall be credited to the Developer's account.

a. It is hereby acknowledged that all costs of processing the application shall be paid for by the Developer. The Developer shall reimburse the Township for all expenses the Township may be put to in respect of the application upon demand.

   Without limiting the foregoing, it is acknowledged and agreed that the amounts payable pursuant to this agreement are payable regardless of whether or not the application is approved or proceeded with and are not refundable.

b. At any time, the Township may, and upon request in writing by the Developer, provide the Developer with an accounting of the time changes, expenses incurred and disbursements claimed by the Township to this agreement, which are beyond the applicable planning application fee.

   In the event the Developer does not agree with any proposed charges, expenses or disbursements he/she shall immediately notify the Township in writing detailing the complaint. The issue shall thereafter be investigated and resolved before any further work is done in respect of the application. In the event that the Developer does not question the amounts proposed within fifteen (15) days of the date of the accounting, the Developer shall be deemed to have accepted the billing and shall pay the amounts due forthwith.

   The Township may, at any time, draw upon the funds on deposit to satisfy amounts due pursuant to this agreement.

   In the event that the amount on deposit in the Developer's account falls to less than $500.00, the Township may cease all work in respect of the application until all arrears are satisfied and a sum sufficient to increase the balance to $500.00 is deposited with the Township.

   At any time additional funds are requested by the Township, the Township shall provide information respecting the time charges, costs incurred and disbursement.

Upon completion, termination or withdrawal of the application, the Township shall prepare and submit a final account to the Developer. The Township may retain the deposit until such time as the final account and payment thereof has been agreed upon by both the Township and the Developer.

This Agreement shall not be construed as acceptance or approval by the Township of the application and nothing herein shall require or be deemed to require the Township to approve the application.

This Agreement shall not stand in lieu of or prejudice the rights of the Township to require such further and other agreements in respect of the application that the Township may deem necessary.

The Developer acknowledges and agrees that the Municipality may, at its sole discretion, retain one or more qualified external consultants to undertake peer review of any studies, reports,

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plans, or other materials submitted in support of the application where such review is deemed necessary, and the Developer shall be solely responsible for all costs associated with such peer reviews, including any administrative or processing fees, and shall pay all invoices issued by or on behalf of the Municipality within thirty (30) days of the invoice date

The Municipality may, at its option and without further notice, add any and all unpaid amounts or invoices related to the application or appeal to the tax roll for the subject property and collect it in the same manner as municipal taxes, together with any applicable interest and penalties, in accordance with the Municipality's applicable by-laws and the Municipal Act, 2001, as amended, and the Developer further agrees that payment of all peer review costs is a condition of the Municipality's continued processing, approval, and/or issuance of any permits related to the application.

This Agreement, together with the Township's Tariff of Fees and Charges By-law comprise the whole of the understanding and are not subject to, or in addition to, any other agreements, warranties, or understandings, whether written, oral or implied.

IN WITNESS WHEREOF the parities hereto have set their corporate seals under the hands of their duly authorized officers.

OWNER

DocuSigned by:
Ina Lila
E5A514133C7749C...
Witness

DocuSigned by:
Andrew van Doorn
E88A1C3EB2C4430...
AUTHORIZED AGENT

THE CORPORATION OF THE TOWNSHIP OF ARMOUR

Charlene Watt
Clerk

BUDGET & FINANCIAL

From discussion with DM Wills & Associates – Environmental Engineers

- The wood retaining wall has undergone significant fire damage that would make reuse of the pad difficult. The fire exposure to the concrete pad due to the high temperature raises concerns of the structural integrity of the concrete.
- Additional studies would be required to assess the integrity of the concrete and the subsurface conditions if it was to be reused – which would include a geotechnical investigation. The results of this investigation could be unfavourable and may lead to additional study requirements, which could get costly. It is our recommendation that this approach may not be the best route from a cost/benefit perspective.
- There is uncertainty whether waste is buried under the building. This adds another layer of complication to reuse the concrete pad, mitigation measures would need to be implemented in a new structure including methane gas venting and explosive protection for electrical wiring.
- There is potential that a portion of the slab could remain in place as a floor for a future structure, but additional foundation would need to be constructed around it.
- The recommendation is to remove the concrete pad and have it crushed to 1 – 2" minus, the finer the better, stockpile it, and use it as cover material.
- Operational constraints at the site were identified that include traffic flow, traffic volume, and the general layout of the site. We agree that this is good opportunity to re-evaluate the site layout to make it more efficient and safe for site users and staff.
- We recommend updating the site plan included in the Design and Operations Plan.
- Approval of the new site plan would likely be completed through a request to the Director for approval.
- A budgetary cost estimate of $100,000 that would include additional survey work, collaboration on updating the site plan, design drawing of the site, MECP consultation and sign off, geotechnical investigation for a new building, and the engineered design of a new building.

In addition, DM Wills is currently working with another Township on a landfill mining program. A test pit was conducted to assess the composition of the buried waste to allow the quantification of how much cover material there was and the percentage of each waste category (organics, plastics, metals, tires, etc.). Through this exercise, they observed that there was approximately 60% cover material in the landfill. Once the site is in the construction/mining stage, we are invited to come and observe the process.

WASTE MANAGEMENT REPORT – October 13, 2026

ONGOING BUSINESS

- Used tires continue to be discussed in the waste world. Targets were increased, and additional rules were built in to improve the movement of used tires. Many municipalities have halted their collection and are asking for others to support. In their opinion, if all municipalities pull out, the PRO's will have to sit up and take notice. Not all in the group agree, many small rural have no other option as there are no other drop off locations in the area.
    - Tire Storage Policy attached for review and discussion.
- Lithium Ion batteries causing issues with electronic waste. EPRA has provided Transport Canada approved "sleeves" for shipping damaged items (laptops, cellphones, ipads) containing Lithium Ion.
    - Still researching policy to address issues at the landfill.
    - Fire-Alert provided quote for Lithium Ion extinguisher - $743/unit.
    - Recommends two units on-site at all times.

DIVERSION UPDATES – As of September 30, 2026

DIVERSION PROGRAMS	2026	2025	2024
E-Waste	14.59 mt = $2,188	17.08 mt = $2,562	20.095 mt = $3,014
Batteries	0.61 mt = $91	0.615 mt = $92	0.87 mt = $130
Bulbs & Tubes	0.165 mt = $24	0.345 mt = $51	0.410 mt = $61
Scrap Metal	31.20 mt = $3,115	33.88 mt = $3,169	40.68 mt = $3,426
Rebate Received	**$5,418**	**$5,874**	**$6,631**
Mattresses	137 units	277 units	235 units
Tires	2,941 units	2,268 units	0

- Expecting to meet E-waste volumes from previous years.
- Potential for second load of mattresses before snow flies.

WASTE MANAGEMENT REPORT – October 13, 2026

BLUE BOX	2026		2025		2024	
PRODUCT	Metric ton	Sept 30/26	Metric ton	Amount	Metric ton	Amount
OCC/OBB	0	0	48.81	$8,765	48.81	$8,765
Mixed Container	0	0	99.63	$7,768	99.63	$7,768
TOTAL	**0**	**0**	**148.44**	**$16,533**	**148.44**	**$16,533**

CIRCULAR MATERIALS

Due to privacy & confidential business information, tonnages are no longer provided. Non-disclosure can be signed, however information could not be provided to residents due to NDA, so no real value to sign. Many municipalities still lobbying for the non-eligible to be included.

Magnets for recycling bins were provided by Emterra. Requested replacements due to fire and now being informed, Emterra will not replace them anymore due to cost. Once bins are in final position, our signs will be set up adjacent to the proper bins.

BAG TALLY – GATE INFORMATION 2026

BAG TALLY	ARMOUR		BURKS FALLS	RYERSON		TOTAL OF ALL
January 2026	1,016	213	167	739	43	2,178
February 2026	1,038	112	91	702	22	1,965
March 2026	1,145	129	79	862	12	2,227
April 2026	1,366	204	144	953	20	2,687
May 2026	1,701	277	176	1,096	28	3,278
June 2026	1,661	403	152	1,055	65	3,336
July 2026 – 3-year avg	2,398	517	234	1,330	109	4,588
August 2026	2,542	787	196	1,465	155	5,145
September 2026	1,592	480	158	894	123	3,247
October 2026 – 3-year avg	1,340	545	173	869	116	3,043
November 2026 - 3-year avg	939	417	142	686	132	2,316
December 2026 – 3-year avg	935	495	137	636	115	2,318
SUBTOTAL	17,673	4,579		11,287	940	
TOTAL 2026	22,252		1,849	12,227		36,328
2026 % OF TOTAL	61.253%		5.089%	33.657%		100%

1. PURPOSE

1.1. This Policy establishes standardized operational controls and safety baselines for the collection, handling, and outdoor storage of scrap rubber tires at the waste management facility. The objective of this policy is to mitigate public health hazards, prevent vector-borne disease, and eliminate structural fire risks associated with large-scale scrap tire accumulations.

1.2. Statutory Authority for this policy is derived from the Ontario Fire Protection and Prevention Act, 1997, S.O. 1997, c. 4, and the Municipal Act, 2001, S.O. 2001, c. 25. All operations must strictly maintain compliance with the Ontario Fire Code (O. Reg. 213/07), Division B, Subsection 3.3.1 (Outdoor Storage).

2. SPATIAL MAPPING AND STRUCTURAL PILE CONSTRAINTS

2.1. In strict compliance with Ontario Regulation 213/07, Div. B, 3.3.1.1., individual tire pile allocations at any municipal landfill footprint must conform to the following absolute geometric thresholds without exception:

Metric Control Parameter	Maximum Statutory Allowance	Operational Safety Rationale
Maximum Height	3.0 Metres (approx. 10 feet)	Prevents vertical flame tilt escalation, prevents collapse, and matches local fire ladder reach.
Maximum Base Area	100 Square Metres (m^2)	Restricts total combustible mass exposure within a localized core to contain thermal radiation.
Minimum Clear Fire Aisle	6.0 Metres (Separation Buffer)	Provides a critical thermal radiation break and accommodates emergency multi-axis fire apparatus maneuverability.

3. MANDATORY ENVIRONMENTAL & FACILITY SETBACKS

3.1. To protect municipal infrastructure, ensure perimeter integrity, and limit radiant heat ignition vectors, scrap tire piles must maintain the following separation distances from fixed landmarks:

a) Property Lines and Permanent Structures: A minimum clear distance of 15.0 metres must be maintained from all structural walls, storage sheds, active tipping faces, scales, and property boundaries.

b) Light Underbrush and Weeds: A minimum cleared buffer of 4.5 metres must be kept completely free of unmanaged grass, weeds, and light combustible ground vegetation.

RESOLUTION

c) Forested Areas and Dense Brush Lines: A minimum clearance of 30.0 metres must separate any tire pile from timberlands, woodlots, or unmaintained wildland brush zones.

d) Overhead Utility Transmission Wires: Scrap tire accumulations are strictly prohibited directly beneath, or within a 10.0-metre horizontal envelope of, high-voltage overhead electrical utility lines exceeding 750 Volts.

3.2. Where the aggregate on-site storage volume of scrap tires exceeds 300 cubic metres (m^3), the facility must implement enhanced security perimeter containment in compliance with Section 3.3.1.5 of the Fire Code:

- The storage zone must be enclosed within a continuous, heavy-gauge, chain-link security fence standing a minimum of 1.8 metres in height.
- Access gates must be locked during non-operational hours and must be fitted with a standardized lockbox containing master keys accessible exclusively by Municipal Fire Services.

3.3. Mechanical equipment, including tracked loaders and compactors, must maintain a strict 15-metre operational perimeter from the tire piles except during active, supervised sorting, loading, or transport operations.

3.4. Scrap tires represent a significant harbor for stagnant water and vector-borne insect amplification. Landfill operations should prioritize a 'first-in, first-out' rotation scheme, mandating that whole tire lots are hauled away via certified recycling partners within 3 months of the drop-off or as on-site storage areas reach capacity.

4. EMERGENCY TIRE FIRE PROTOCOL

4.1. Step 1: Recognize and Evacuate - If you see thick black smoke, an active flame, or smell burning rubber near the tire cells:

Shout/Radio -- "CODE RED – TIRE STORAGE AREA. ALL STAFF EVACUATE RESIDENTS."

Honking the Horn of Equipment – three long blasts are an indication of an emergency.

Action: Immediately order all residents to leave the site, drop any cargo, and exit through the main gate.

4.2. Step 2: Call Emergency Services Immediately - Do not attempt to fight a developed tire fire with portable fire extinguishers. Call emergency services.

READ THIS EXACT SCRIPT TO THE OPERATOR:

"This is the TRI COMMUNAL LANDFILL located at 141 CHETWYND ROAD

We have an active outdoor tire fire at our bulk storage pad. The fire involves approximately [Estimate current number, e.g., 2,000] passenger tires.

The fire is currently [Select one: Contained to the pile / Spreading to the brush / Threatening a building].

All residents are being evacuated. Landfill staff are standing by at the main entrance gate to guide emergency vehicles."

4.3. Step 3: Secure the Gate & Route Access

- **Attendant:** Lock the gate in the open position after the last resident exits so fire trucks do not experience delays. Stand at the roadside entrance wearing a high-visibility vest to flag down the arriving Fire Department.
- **Equipment Operators:** If the fire is small and it is **100% safe to do so** (no immediate risk of inhaling toxic black smoke), use tracked loader to begin dumping the dedicated clean cover soil stockpile onto the windward side of the fire to smother it.

4.4. Never use water from a standard site hose. It will create toxic oil runoff and will not extinguish the rubber.

5. TRAINING/IMPLEMENTATION

5.1. Landfill Attendants will review the Tire Storage Policy during Orientation and an annual review to ensure all site staff are aware of their role.

6. EVALUATION

6.1. At least annually, the Tire Storage Policy will be reviewed at the site to ensure all standards are being followed and storage limits are maintained. Tire Storage Areas will be reviewed during the daily inspection, recording any corrective actions necessary to remain compliant.

7. FORMS/RECORDS

7.1. Manifests and volume logs detailing the number of tires received and hauled out must be retained on file for a minimum of seven years. Daily inspections forms with corrective actions relating to the tire storage will be copied and retained on file with the appropriate manifests.

8. REFERENCES MATERIALS

- Ontario Fire Code Section 3.5 Salvage Shops and Salvage Yards
- Ontario Regulation 225/18 - Tires

SUBJECT:	TERMS OF REFERENCE – JOINT HEALTH & SAFETY COMMITTEE	POLICY #: AC-17	PAGE 1 of 3

PURPOSE OF THE COMMITTEE

The Joint Health and Safety Committee comprises worker and employer representatives who work together to promote and support a safe and healthy working environment, with a focus on prevention.

1. COMPOSITION OF THE COMMITTEE

1.1. Membership on the Committee will consist of an equal number of worker and employer representatives, with the minimum number of members determined by the Occupational Health and Safety Act (OHSA), based on the number of people employed by the Township. All members must be active employees of the Township.

1.2. At least half of the committee members must be workers, democratically selected by workers. If the workers do not select members, after being given the opportunity, the employer must seek out and assign persons to act as worker representatives. The employer selects the remaining members from the group of employees who exercise managerial functions, ideally from within each department, so that they have knowledge of operations.

1.3. Co-Chairs will be selected from the committee membership. Worker representatives will select the worker co-chair; employer representatives will select the employer co-chair. Co-chairs will:

1.3.1. Arrange the meeting venue, and prepare and circulate the agenda and other correspondence in advance of the meeting;

1.3.2. Review previous meeting reports and material prior to the meetings;

1.3.3. Prepare meeting reports and forward to the employer for distribution; and

1.3.4. Prepare written recommendations and forward to the employer for response.

2. DUTIES & FUNCTIONS OF THE COMMITTEE

2.1. Raise awareness of health and safety in the workplace, and identify situations that may be unhealthy or unsafe for workers.

RESOLUTION

2.2. Develop written recommendations for the employer that address health and safety risks, and that improve policies and training and awareness programs.

2.3. Monitor the effectiveness of recommendations.

2.4. Work with workers and the employer on changes that affect workplace health and safety.

2.5. Ensure that workplace inspections and accident investigations meet regulation requirements.

2.6. When appropriate, request information from the employer about:

2.6.1. Known or reasonably foreseeable health and safety hazards to which workers in the workplace are likely to be exposed;

2.6.2. Health and safety experience, practices, and standards in similar industries.

3. TRAINING

3.1. Committee members will receive training to help them effectively perform their duties, including workplace inspection and accident investigation.

3.2. Certification training will be provided to designated worker and employer representatives as soon as practical.

4. MEETINGS – AGENDA & MINUTES

4.1. The Committee must meet at a minimum of 4 times per year (quarterly). An annual schedule of meetings will be posted on the health and safety bulletin board within each department.

4.2. Co-Chairs will prepare the agenda and distribute it to the members a week prior to the meeting. Proposed agenda items will be given to the co-chairs at least 14 days prior to the meeting.

4.3. On a rotating basis, one co-chair will lead the meeting while the other co-chair takes notes and prepares the meeting minutes.

4.4. Unresolved items will be recorded and placed on the agenda for the next meeting.

4.5. Minutes of meetings will be reviewed by the Co-chairs, then signed and circulated to all Committee members and a copy forwarded to the Clerk for review at the next meeting of Council.

4.6. The Committee will keep accurate records of all matters that are tabled.

4.7. The Committee will post meeting minutes on the Health & Safety Board within each department.

5. RESOLUTION

5.1. Decisions will be made through consensus. If a dispute arises, a vote will be held to determine the outcome. The Chair of the meeting will not be entitled to a vote.

6. CONFIDENTIALITY

6.1. Members of the committee will, as required, keep confidential any trade secrets or personal medical information.

COMMITTEE APPROVAL

Worker Chair	**Management Chair**

(8)

TOWNSHIP OF ARMOUR

OFFICE OF THE ROAD SUPERVISOR

DISTRICT OF PARRY SOUND

56 ONTARIO STREET
PO BOX 533
BURK'S FALLS, ON
P0A 1C0

(705) 382-3332
(705) 382-5982
Fax: (705) 382-2068
Email: roads@armourtownship.ca
Website: www.armourtownship.ca

STAFF REPORT

Date: October 13, 2026

To: Council

From: Dave Creasor, Roads Supervisor

Subject: October Monthly Update

Recommendation:

That the Staff Report from the Roads Supervisor dated October 13, 2026, regarding the October Update be received for information.

Executive Summary

Armour Roads Department is currently working through a tight transition schedule as we actively wrap up seasonal works and prepare our operations, infrastructure, and fleet for the upcoming winter season.

Winter Operations & Road Preparation

Road Stabilization: The grader is actively working throughout the Township, prioritizing roads requiring maintenance and stabilization. This work will help establish a suitable road base before the ground freezes for the winter season.

Fleet Readiness: To ensure the winter fleet is safe, compliant, and ready for winter storm events, the Township's three tandem plow trucks are scheduled for their annual safety inspections this month.

Drainage & Stormwater Management

Cherry Hill Road Infrastructure: The Roads Department is active on Cherry Hill Road for ongoing drainage repairs. These works are designed to remediate known stormwater

RESOLUTION

bottlenecks, safeguarding the area against severe washouts during the upcoming spring freshet.

Culvert Work: The Roads Department is actively improving infrastructure on Owl Lake Road and Garage Road. This critical work includes resetting and replacing key culverts to strengthen the roadway.

Safety & Route Deficiencies

Snow Plow Turn-Arounds: The Roads Department has finalized planning to address identified deficiencies for a number of snow plow turn-around points. Modifications will be completed on Tower Road and Cherry Hill Road to allow our winter operations vehicles to safely maneuver and clear routes efficiently.

Surplus Equipment Disposal

The Roads Department has listed decommissioned surplus equipment for sale through an online auction on GovDeals Canada. Auction information and bidding details are available through the Township of Armour's Surplus Equipment Auction webpage, listed under Public Notices.

Surplus Items Listed:

- 2007 Sterling Single-Axle Plow Truck
- 2004 Liebherr Rubber-Tire Excavator

Respectfully submitted,
Dave Creasor AS.c.t., CRS
Roads Supervisor
Township of Armour

THE CORPORATION OF THE TOWNSHIP OF ARMOUR

TENDER FOR THE SUPPLY, DELIVER, BLEND AND STOCKPILE IN SAND SHED 3,000 TONNES OF SCREENED WINTER SAND

**Sealed tenders clearly marked "2026-04 WINTER SAND"
will be received by the undersigned**

Deadline for Submission: Tender Closing at: 10:00 a.m., Thursday, October 08, 2026

**Tender opening at: 10:15 a.m., Thursday, October 08, 2026
In Armour Municipal Council Chambers**

**Awarding of tenders will be made by Council
at the regularly scheduled meeting on Tuesday, October 13, 2026**

Project completion Date: Thursday, November 19, 2026

All tenders to be presented on forms contained in this document to:

**Township of Armour
c/o Dave Creasor, Road Supervisor
PO Box 533
56 Ontario Street
Burk's Falls, ON P0A 1C0
705-382-3332 – Municipal Office
705-382-5982 – Municipal Garage**

Lowest or any tender not necessarily accepted

Please note that faxed and email tenders are not acceptable

TENDER OPENING:	Thursday, October 8, 2026 - 10:15 a.m.
TENDER NUMBER:	RDS. 2026-04 - Winter Sand
ADDENDUM(S) ISSUED:	0

Staff Present: Alison McGregor, Treasurer
Dave Gray, CAO
Dave Creasor, Roads Supervisor

Contractor	Addendum Acknowledgement	Estimated Tender price per Tonne	Estimated Tender Before Taxes	Notes
A. Miron Topsoil	N/A	$19.90/tonne	$59,700.00	Supply, deliver, mix granite screenings or winter sand
Darren Neil & Sons Excavating	N/A	$19.09/tonne	$57,270.00	Supply, deliver, mix granite screenings or winter sand
Robinson Haulage Inc.	N/A	$23.25/tonne	$69,750.00	Supply, deliver, mix granite screenings or winter sand
Fowler Construction	N/A	$17.63/tonne	$52,890.00	The price on the tender form was $53,190, the calcualted price at $17.63/tonne @ 3,000 tonnes = $52,980 - The discrepancy was treated as an apparent arithmetic error. The discrepancy does not affect the ranking of the tenders.

Date Printed
2026-10-08 3:05 PM

Township of Armour
List of Accounts for Approval
Batch: 2026-00074 to 2026-00086

Bank Code - AP - Armour A/P

COMPUTER CHEQUE

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
19536	2026-09-09	Robertson David or Stamp Janelle			
		Entrance Refund	Rds - Entrance Deposit Refund	500.00	500.00
19537	2026-09-22	Christina Worth			
		Sept 14/26	KCC - Prediabetes workshop x 7	105.00	105.00
19538	2026-09-22	Great North Arrow			
		1470	G - ODR Tech Ad	67.80	
		1498	G - Election Ads x 3	195.49	263.29
19539	2026-09-22	Les Phinney			
		Aug 1-31/26	Rds - 2 Beavers	200.00	200.00
19540	2026-09-22	2864809 Ontario Ltd.			
		Deposit Refund	Rds - Ref Ent. #1-67000	500.00	500.00
19541	2026-09-22	Township of Lake of Bays			
		4647	G - Bldg LOB CBO coverage Augu	2,496.81	2,496.81
19542	2026-09-22	Virginia Warren & Jeff Rand			
		Refund Deposit	Rds - Ref Ent. #1-29507	500.00	500.00
19543	2026-09-24	Cameo Bertrand			
		Star Party	EDC - Star Party Venue	200.00	200.00
19544	2026-09-24	Esther Willow			
		Star Party	EDC - Open Ceremony Star Party	250.00	250.00
19545	2026-09-24	Meagan Ballantyne			
		Star Party	EDC - Music for star party	400.00	400.00
19546	2026-09-24	The North Bay Astronomy Club			
		Star Party	EDC - Honorariam Star Party	250.00	250.00
				Total Computer Cheque:	5,665.10

EFT

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
6768	2026-09-21	Abell Pest Control Inc			
		A842870	G - WF storage building fly treatme	169.50	169.50
6769	2026-09-21	AFC Inc			
		9622	Tri R - Freight charge	146.90	
		9667	Tri R - Packer service	1,638.14	1,785.04
6770	2026-09-21	Amazon.com.ca Inc.			
		CA6ABEYN0VF	G - Whiteboard	64.40	
		CA6ABEYNBX2	G - USB flash drive x 20	121.12	
		CA6ABEYNBXJ	G - Pen/paper clip holders	26.55	
		CA6ABEYNIQ5	G - Dish soap/hand soap	47.69	
		CA6ABEYOB5Y	G - CEMC binder dividers x 2	34.56	
		CA6ABEYOND5	G - Forks x 12	12.87	
		CA6ABEYNNO9	G - CEMC binders/tabs/notes	68.11	
		CA68ACO663C	G - CEMC credit sticky notes	-15.81	359.49
6771	2026-09-21	Brad Kellas			
		Sept. 14/26	Tri R - BK work boots	169.49	169.49
6772	2026-09-21	Call of the Wild			
		63216	Tri R - Restroom rental	268.38	268.38
6773	2026-09-21	Capstone Ventures Inc.			
		August 2026	Rds - Fuel	150.00	150.00

Township of Armour
List of Accounts for Approval
Batch: 2026-00074 to 2026-00086

EFT

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
6774	**2026-09-21**	**Conseil Scolaire Catholique**			
		September 2026	G - 3rd Quarter	6,477.50	6,477.50
6775	**2026-09-21**	**Data Fix**			
		11777	G - 2026 Voter Kits pymt #1	4,068.00	4,068.00
6776	**2026-09-21**	**David Creasor**			
		Refund #2-05118	Rds - Ref Ent #2-05118	500.00	500.00
6777	**2026-09-21**	**D.M. Wills Associates Ltd**			
		31451	Tri R - Post Fire/Annual Monitoring	2,045.30	2,045.30
6778	**2026-09-21**	**Eastholme Home For Aged**			
		September 2026	G - 3rd Quarter	37,607.75	37,607.75
6779	**2026-09-21**	**Franziska Fueth**			
		Aug 30/26 Tips	KCC - Bartender Tips	5.00	5.00
6780	**2026-09-21**	**Grant Thornton LLP**			
		LL000025681	Tri R - 2025 Audit	492.68	
		LL000025682	G - ACED 2025 Audit	369.51	
		LL000026901	G - 2025 Audit	3,573.06	4,435.25
6781	**2026-09-21**	**Home Building Centre**			
		2274939	Rds - Rust paint x 2	20.27	
		4314354	KCC - Rope x 2	30.49	
		2274991	Rds - Calcium chloride x 2	83.60	
		2275109	Rds - Bolts/nuts x 10	42.71	
		4314624	G - Parks water sign adhesive	10.16	
		2275238	G - Parks chain x 14	102.67	
		4314885	Tri R - Secure locking cage	88.38	
		4314949	KCC - Knife/pliers	46.28	
		2275501	Rds - Chain oil/light/knife	71.74	496.30
6782	**2026-09-21**	**Jennifer Joiner**			
		August 2026	KCC - Day Camp Swimming Less	1,275.00	1,275.00
6783	**2026-09-21**	**Conseil scolaire public du**			
		September 2026	G - 3rd Quarter	2,722.34	2,722.34
6784	**2026-09-21**	**Melissa Marshall**			
		Aug 23/26 Tips	KCC - Bartender tips 8/23	27.85	27.85
6785	**2026-09-21**	**Moore Propane Limited**			
		66282	G - WF 202.8L Propane	134.20	134.20
6786	**2026-09-21**	**Munisoft**			
		2026/27-02332	G - AS Backup battery	269.04	269.04
6787	**2026-09-21**	**Muskoka Rent All**			
		516527	Rds - Mini Excavator rental	536.75	536.75
6788	**2026-09-21**	**Near North Laboratories Inc.**			
		2604486	KCC - Water sample	46.00	46.00
6789	**2026-09-21**	**Near North Dist. School Board**			
		September 2026	G - 3rd Quarter	165,992.47	165,992.47
6790	**2026-09-21**	**Near North Industrial Solution**			
		110210	Rds - Hose fittings/bushing	12.23	12.23
6791	**2026-09-21**	**Nipissing-Parry Sound Catholic**			
		September 2026	G - 3rd Quarter	11,402.15	11,402.15
6792	**2026-09-21**	**Nova Permits**			
		Deposit Refund	Rds - Overweight Deposit Ref.	250.00	250.00
6793	**2026-09-21**	**Minister of Finance**			
		392708261256006	G - July OPP	40,043.00	
		392608260859006	G - Apr-Jun Revenues	-521.06	39,521.94

Township of Armour
List of Accounts for Approval
Batch: 2026-00074 to 2026-00086

EFT

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
6794	**2026-09-21**	**Ontario Building Officials Association**			
		2026 OBOA	G - CWag Bldg Admin 2026 Memb	25.00	25.00
6795	**2026-09-21**	**Planscape**			
		478127	G - August Retainer	2,090.50	
		478128	G - Patterson ZBA	1,630.03	3,720.53
6796	**2026-09-21**	**Purolator Inc**			
		545315540	G - Lawyer shipment	6.28	6.28
6797	**2026-09-21**	**RSM Building Consultants Inc.**			
		4772	G - Bldg plans review/CWag ment	2,263.67	2,263.67
6798	**2026-09-21**	**Russell Christie**			
		Aug 31/26	G - Prentice Subdivision	1,578.56	
		Aug. 31/26	G - General Matters	1,108.80	
		Sept 8/26	G - Site Plan Gray	583.72	
		Sept. 8/26	G - Tax Arrears General	654.28	3,925.36
6799	**2026-09-21**	**Shell Burks Falls**			
		August 2026	G/Rds - Bylaw/CBO/Rds Fuel	794.96	794.96
6800	**2026-09-21**	**SignCraft Canada Inc**			
		3891	Tri R - Landfill signs	2,676.97	2,676.97
6801	**2026-09-21**	**Sophia-Rose Allen-Hall**			
		Aug 18/26 Tips	KCC - Bartender Tips 8/16	19.80	19.80
6802	**2026-09-21**	**Sound Software of Parry Sound**			
		100359	G - CBO Email	109.84	109.84
6803	**2026-09-21**	**Township Of Perry**			
		2026-054	G - CBO 8/4-9/1	2,638.32	2,638.32
6804	**2026-09-21**	**Township Of Ryerson**			
		RTO 2026-041	G - 3rd Quarter RTO	1,995.12	
		BFDFD 2026-034	G - 3rd Quarter Fire	77,725.17	79,720.29
6805	**2026-09-21**	**Township of Strong**			
		2026-00082	G - Clerks Mtg lunch x 3	30.00	
		2026-00090	G - Election Radio Ads	395.85	425.85
6806	**2026-09-21**	**Tulloch Engineering Inc.**			
		2036274	Rds - Road Needs Study update	1,695.00	1,695.00
6807	**2026-09-21**	**Village Of Burk's Falls**			
		Arena 5-26	G - 3rd Quarter Arena	45,845.00	45,845.00
6808	**2026-09-21**	**Waste Connection of Canada Inc**			
		7113-0000370351	Tri R - August Comingled	854.42	854.42
6809	**2026-09-21**	**Wilson Transportation**			
		SUN331616	KCC - Daycamp Bus 8/10	310.75	
		SUN331623	KCC - Daycamp Bus 8/11	310.75	
		SUN331617	KCC - Daycamp Bus 8/13	335.93	
		SUN331619	KCC - Daycamp Bus 8/17	310.75	
		SUN331620	KCC - Daycamp Bus 8/24	391.86	
		SUN331611	KCC - Daycamp Bus Aug. 5/12/19	422.62	
		SUN331624	KCC - Daycamp Bus 8/27	733.37	2,816.03
6810	**2026-09-21**	**W.O. Stinson & Son Ltd.**			
		25008468	Tri R - 824L Dyed Diesel	1,930.67	
		25008469	Rds - 1700.6L Dyed Diesel	3,984.59	
		25008470	Rds - 2150.3L Clear Diesel	5,256.95	11,172.21
6811	**2026-09-21**	**Xerox Canada Ltd**			
		F66111238	G - 7/27-8/28 copies	679.31	679.31
6812	**2026-09-29**	**Muskoka Amish Building Co.**			

Township of Armour
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EFT

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
		Deposit	TRI R - Deposit on Building	8,000.00	8,000.00
6813	2026-10-05	The Trailer Factory			
		Deposit	TRI R - Deposit polyjohn upgrade	500.00	500.00
				Total EFT:	448,615.81

OTHER

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
1	2026-09-22	Hydro One Networks Inc.			
		Aug 31, 2026	Tri R - 7/8-8/7	62.83	62.83
1	2026-10-13	Bell Mobility			
		Sept 27/26	Cell Phones	541.96	541.96
2	2026-09-22	Hydro One Networks Inc.			
		Aug. 31/26	G - Park 7/4-8/7	273.49	273.49
2	2026-10-13	Family Responsibility Office			
		Aug/Sept 2026	Tri R - JH FRO Aug-Sept	490.00	490.00
3	2026-09-22	Hydro One Networks Inc.			
		Sept. 1/26	G - BCC 7/9-8/8	33.07	33.07
		Sept 16/26	G - Office 7/23-8/22	519.64	519.64
4	2026-09-22	Telus Health Canada Ltd			
		2636600	G - Telus Health	65.26	65.26
4	2026-10-13	Hydro One Networks Inc.			
		Sept. 16/26	Rds - 7/23-8/21	194.86	194.86
5	2026-09-22	Village of Burks Falls			
		Sept 8/26	G - Water 7/1-8/31	128.46	128.46
5	2026-10-13	Hydro One Networks Inc.			
		Sept 28/26	KCC - 8/7-9/3	508.61	508.61
6	2026-09-22	Collabria Visa (KCU)			
		Sept/26 - AM	G - Visa Expenses	13.28	13.28
6	2026-10-13	Hydro One Networks Inc.			
		Sept. 28/26	G - Park 8/7-9/3	130.92	130.92
7	2026-09-22	Collabria Visa (KCU)			
		Sept/26 - CM	G - Visa Expenses	767.53	767.53
7	2026-10-13	Hydro One Networks Inc.			
		Sept. 28, 2026	G - 12 3 Mile 8/6-9/3	218.99	218.99
8	2026-09-22	Collabria Visa (KCU)			
		Sept/26 - CW	G - Visa Expenses	750.83	750.83
8	2026-10-13	Hydro One Networks Inc.			
		Sept. 30/26	G - WF 8/8-9/5	62.19	62.19
9	2026-09-22	Collabria Visa (KCU)			
		Sept/26 - DC	Rds - Visa Expenses	806.68	806.68
9	2026-10-13	Hydro One Networks Inc.			
		Sept 30/26	Tri R - 8/7-9/5	34.49	34.49
10	2026-09-22	Collabria Visa (KCU)			
		Sept/26 - DG	G - Visa Expenses	2,568.18	2,568.18
10	2026-10-13	Hydro One Networks Inc.			
		Oct 1/26	G - BCC 8/8-9/9	37.83	37.83
11	2026-09-22	Collabria Visa (KCU)			
		Sept/26 - DM	KCC - Visa Expenses	2,521.20	2,521.20
11	2026-10-13	Lakeland Energy			

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OTHER

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
		128-008723	KCC - Internet	175.09	175.09
12	2026-09-22	Canada Revenue Agency			
		Sept1-15/26-001	G - CRA 001	18,754.63	18,754.63
12	2026-10-13	Lakeland Energy			
		128-009764	G - Office Internet	124.24	124.24
13	2026-09-22	Canada Revenue Agency			
		Sept1-15/26-002	G - CRA 002	2,927.36	2,927.36
13	2026-10-13	Minister Of Finance			
		September 2026	G - September EHT	2,806.75	2,806.75
14	2026-10-13	Newt Fibernetics Corporation			
		807893	KCC - Phones	98.81	98.81
15	2026-10-13	Newt Fibernetics Corporation			
		808771	G - Office Phones	152.31	152.31
16	2026-10-13	Canada Revenue Agency			
		Sep16-30/26-001	G - CRA 001	17,185.72	17,185.72
17	2026-10-13	Canada Revenue Agency			
		Sep16-30/26-002	G - CRA 002	28.65	28.65
18	2026-10-13	The Benefits Trust			
		October 2026	Group Benefits	12,112.20	12,112.20
19	2026-10-13	Workplace Safety & Insurance			
		Jul-Sept 2026	G - WSIB Jul-Sept	13,575.26	13,575.26
				Total Other:	78,671.32

PROPOSED PAYMENTS

Payment #	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
PP -	ACE, Accent Electronic Control			
	26090346	Rds - Software Renewal	2,034.00	2,034.00
PP -	AFC Inc			
	9729	Rds - Hyundai HW140A repair	560.63	
	9757	Rds - CAT420 fault code	386.18	946.81
PP -	Abell Pest Control Inc			
	A8322336	KCC - Pest Control	72.86	72.86
PP -	Alison McGregor			
	Sept 17/26	G - 74.6km Clerk-Trea meeting Ah	54.46	54.46
PP -	Amazon.com.ca Inc.			
	CA6ABEYOVPY	G - Ruler	9.44	
	CA6ABEYP3FH	G - Bylaw lamp x 2	111.84	
	CA6ABEYP2NR	Rds - Window control switch	36.74	
	CA6ABEYP9VL	Tri R - Highlighters	13.55	
	CA6ABEYPEM9	G - Ruler	6.77	
	CA6ABEYQDKN	G - Scissors/lamin sheets/label tap	84.44	
	CA6ABEYQLE2	Rds - Handle kit/grease	113.20	375.98
PP -	Amilia SmartRec			
	1606104	KCC - Subscription/Transactions	460.94	460.94
PP -	Burk's Falls Home Hardware,			
	95233	Tri R - Broom/fly traps	58.74	
	95263	Tri R - Training supplies brush/tap	19.97	78.71
PP -	Burks Falls Lions Club			
	2026 Donation	G - Halloween Party Donation	300.00	300.00

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PROPOSED PAYMENTS

Payment #	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
PP -	**CGIS Centre**			
	46296	G - Oct-Dec 2026	3,355.42	3,355.42
PP -	**CN Non Freight**			
	91864579	Rds - CN Mtc Oct-Dec 2026	4,110.75	4,110.75
PP -	**Canada Post Corp.**			
	C180550456	G - 2,429 Voter Kits mailed	3,376.07	3,376.07
PP -	**Carol Costello**			
	Inv 0009	G/KCC - September Cleanings	1,397.50	1,397.50
PP -	**Collins YIG**			
	Sept 10/26	Tri R - Water	10.50	
	Sept 21/26	G - Water	31.45	
	Sept 22/26	G - Council meeting	70.97	
	Sept 22, 2026	G - Council meeting	4.80	
	Sept 28/26	Tri R - Water	10.50	128.22
PP -	**Corporate Express**			
	74327989	G - Tape/paper/batteries/tags	149.79	
	74134326	G - Paper	176.23	326.02
PP -	**Danika McCann**			
	9/22/26 - KGS	G - JHSC Training - cream	6.99	
	9/22/26 - Indep	G - JHSC Training snacks	39.42	46.41
PP -	**David Creasor**			
	Ref 9/16/26 (1)	Rds - Ref Ent #2-05102 PT 4	500.00	
	Ref 9/16/26 (2)	Rds - Ref Ent #2-05122 PT 5	500.00	
	Ref 9/16/26 (3)	Rds - Ref Ent #2-05123 PT 6	500.00	1,500.00
PP -	**David Gray**			
	Sept 27/26	G - 727.6km 6/2-9/25 + boots	700.64	700.64
PP -	**Dollywood Foundation of Canada**			
	1026522	KCC - Literacy Program	40.06	40.06
PP -	**Eagle Lake Heating & A/C**			
	Sept. 22/26	G - WF Furnace service	186.05	
	2743	G - WF Heat/humidify system	9,322.50	9,508.55
PP -	**Environmental 360 Solutions**			
	939948	G - Dobbs Beach	344.10	
	939949	G - Jack Lake	275.28	
	939950	G - Watt Farm	320.00	
	939951	G - Halcyon Beach	275.28	
	939952	G - Thompson Rapids	275.28	
	939953	KCC - Rental	275.28	
	939954	G - Doe Lake park	400.00	2,165.22
PP -	**Hamilton & Sons Property**			
	2497	G - Summer Groundskeeper Contr	6,426.88	6,426.88
PP -	**Hayes' Service Centre**			
	16470	G - CBO oil change	112.94	112.94
PP -	**Home Building Centre**			
	4315366	G - Smoke alarm	62.14	
	2275988	Rds - Post/PVC connections/suppl	377.11	
	2275989	Rds - ABS elbow/PVC coupling	25.62	
	2276068	Rds - Return adapter/bushing PVC	-92.97	371.90
PP -	**Innov8 Office Solutions Melcarm Grou**			
	AR1174714	G - Canon Copies 9/9-10/8	168.64	168.64
PP -	**Inventor Academy**			

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PROPOSED PAYMENTS

Payment #	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
	1003	KCC - Daycamp STEM program	500.00	500.00
PP -	**KPK Surveying Inc.**			
	261157-1	G - Boundary survey Cherry Hill R	2,881.50	2,881.50
PP -	**Karen Jones Consulting Inc.**			
	1093	G - EDC Strategic Plan update fina	4,237.50	4,237.50
PP -	**Kidd's Home Hardware and Building C**			
	2002336	Rds - ABS plugs/adapters	49.67	49.67
PP -	**Les Phinney**			
	Sept 1-30/26	Rds - 4 Beavers + culvert clean ou	450.00	450.00
PP -	**Linde Canada Inc**			
	58776150	Rds - Oxygen Cyl rent	80.03	80.03
PP -	**MAP Sundridge**			
	995127/3	Darin W MAP	342.30	
	K95127/3	Darin W MAP	60.86	
	992997/3	Darin W MAP credit	-16.95	
	995887/3	Rds - Tail lamp x 3	166.42	
	995623/3	Rds - DEF fluid 208L	337.32	
	J90995/3-Credit	Rds - Credit H14373 12v Terminal	-209.85	
	J88701/3-Credit	Rds - Credit H10231 V belt	-25.85	
	J88723/3-Credit	Rds - Credit H10231 V belt	-29.67	
	J64581/3-Credit	Rds - Credit G59928 blade guide	-39.58	
	F82009/1-Credit	Rds - Credit F84357 battery	-282.44	302.56
PP -	**Melissa Marshall**			
	Aug/26 Cell	KCC - MM Cell 50% August	32.05	32.05
PP -	**Mid Ontario Disposal**			
	0000034473	KCC - Bin Rental	428.27	428.27
PP -	**Minister of Finance**			
	390110260854006	G - August OPP	40,043.00	40,043.00
PP -	**Municipality of Magnetawan**			
	2026-040	G - Clerks Meeting Lunch	30.00	30.00
PP -	**Muskoka Rent All**			
	510610C	Tri R - Skidsteer rental 8/28-9/25	5,424.00	5,424.00
PP -	**North Bay Parry Sound District**			
	October 2026	G - October Levy	4,054.72	4,054.72
PP -	**Northern Communication Services Inc**			
	40660-10012026	G - Alarm monitoring	586.58	586.58
PP -	**Novexco**			
	95124991	G/Tri R - 2027 planners/calenders	233.41	
	95137862	G - CAO 2027 planner	21.46	254.87
PP -	**OMERS**			
	September 2026	G - September OMERS	24,878.36	24,878.36
PP -	**Purolator Inc**			
	535337844	AS Shipment	15.82	
	590362109	Tri R - JHSC test/forms	6.28	22.10
PP -	**Rec-Check Inspections Inc.**			
	28491	G - Playground repairs	4,008.11	4,008.11
PP -	**Rod Ward**			
	Sept 25/26	G - 189km DPSMA meeeting	137.97	137.97
PP -	**Russell Christie**			
	Sept 28/26	G - #1-30100 Tax Sale	1,031.42	
	Sept. 28/26	G - Site Plan Patterson	771.30	1,802.72

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PROPOSED PAYMENTS

Payment #	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
PP -	**Safeguard Business Systems Ltd**			
	9011975674	G - Staff jackets/shirts/hats	1,266.80	1,266.80
PP -	**Sartori Security Corp.**			
	2532A	G - Security camera install	5,277.10	
	2533A	G - Security system install	2,627.25	7,904.35
PP -	**Shell Burks Falls**			
	September 2026	G/Rds - Bylaw/CBO/Rds Fuel	733.44	733.44
PP -	**Sling-Chocker MFG.**			
	118144	Rds - BF boots/safety shirt	245.87	245.87
PP -	**Township Of Perry**			
	2026-068	G - CBO services September	2,079.18	2,079.18
PP -	**Township Of Ryerson**			
	2026-44	G - Election Ad	11.60	11.60
PP -	**Township of Lake of Bays**			
	4658	G - CBO coverage September	596.06	596.06
PP -	**Waste Connection of Canada Inc**			
	7113-0000371620	Tri R - September Comingled	822.78	822.78
PP -	**Weed Man Huntsville**			
	62871	G - Invasive weed control	261.00	261.00
PP -	**Weeks Construction Inc.**			
	112638	G - Gravel tender 2026-03	17,273.81	17,273.81
PP -	**Windsor Salt Ltd**			
	5300807943	Rds - Safe-T-Salt 69.97 TO	9,321.10	9,321.10
PP -	**Workers Health & Safety Centre**			
	O-009136-R0	G/TriR/Rds/KCC - JHSC Training	1,483.13	1,483.13
PP -	**Xerox Canada Ltd**			
	F66205257	G - 8/28-9/28 copies	638.44	638.44
			Total Proposed Payments:	170,900.55

Total AP: 703,852.78

NET September Payroll: $ 99,327.08

Certified Correct This October 8, 2026

Total: $ 803,179.86

Treasurer

Mayor

(10)

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

BY-LAW #60-2026

Being a By-law to confirm the proceedings of Council at its meeting.

WHEREAS Section 5 of the *Municipal Act*, S.O. 2001, Chapter M.25, as amended, requires a municipal Council to exercise its powers by by-law, except where otherwise required;

AND WHEREAS Council or a Committee of Council often authorizes action to be taken which does not lend itself to an individual by-law;

AND WHEREAS the Council of the Township of Armour deems it desirable to confirm the proceedings of Council at its meetings hereinafter set out.

Be it enacted as a By-law of The Municipal Corporation of the Township of Armour hereby enacts as follows:

1. Ratification and Confirmation

   That the action of this Council at its meetings set out below with respect to each motion, resolution and other action passed and taken by this Council at its meetings (except where the prior approval of The Ontario Land Tribunal (OLT) is required) is hereby adopted, ratified and confirmed as if such proceedings and actions were expressly adopted and confirmed by By-law;

   Regular Council Meeting
   - September 22, 2026

   Public Meeting
   - September 22, 2026

2. Execution of all Documents

   That the Mayor of the Council and the proper officers of the Township of Armour are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain approvals where required and except where otherwise provided, the Mayor and Clerk are hereby authorized and directed to execute all necessary documents and to affix the corporate seal of the Township of Armour to such documents.

3. Administrative Corrections

   The Clerk of the Township of Armour is hereby authorized to make any minor modifications or corrections of an administrative, numeric, grammatic, semantic or descriptive nature or kind to the by-law and schedule(s) as may be deemed necessary after the passage of this by-law, where such modifications or corrections do not alter the intent of the by-law.

4. That this by-law shall come into force and effect on the date of passing.

Read in its entirety, approved, signed and the seal of the Corporation affixed thereto and finally passed in open Council this 13th day of October, 2026.

_____
Rod Ward, Mayor

_____
Charlene Watt, Municipal Clerk

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

By-Law #61-2026

Being a by-law to appoint an Integrity Commissioner
and to amend By-law #72-2025

WHEREAS Section 223.3 of the Municipal Act 2001, S.O. 2001, as amended, authorizes municipalities to appoint an Integrity Commissioner who is responsible for acting in an independent manner to apply the Code of Conduct of Council and local boards and other such duties as may be assigned to them by the Municipality with respect to:

1. The application of the code of conduct for members of Council and members of local boards.
2. The application of any procedures, rules and policies of the municipality and local boards governing the ethical behavior of members of Council and of local boards.
3. The application of the Municipal Conflict of Interest Act to members of Council of local boards.
4. Requests from members of Council and of local boards for advice respecting their obligations under the Code of Conduct applicable to the member.
5. Requests from members of Council and of local boards for advice respecting their obligations under a procedure, rule or policy of the Municipality or of the local board, as the case may be, governing the ethical behavior of members.
6. Requests from members of Council and of local boards for advice respecting their obligations under the Municipal Conflict of Interest Act.

AND WHEREAS an Integrity Commissioner is responsible for performing in an independent manner the functions assigned by the Municipality;

AND WHEREAS Council deems it expedient to appoint ADR Chambers Inc. as the Integrity Commissioner to perform accountability services such as advisory, inquiry and reporting functions respecting matters and as may be set out in the Municipal Act, 2001;

NOW THEREFORE the Council of The Municipal Corporation of the Township of Armour enacts as follows:

1. That ADR Chambers Inc., represented by James Rowe, is hereby appointed the Integrity Commissioner for the Township of Armour.
2. That this By-law, together with the agreement from ADR Chambers Inc., shall constitute the agreement for the purchase of services between the Township of Armour and ADR Chambers Inc.
3. That this By-law amends By-law #72-2025.
4. That this By-law shall come into force and effect upon its passing.

Read in its entirety, approved, signed and the seal of the Corporation affixed thereto and finally passed in open Council this 13th day of October, 2026.

_____
Rod Ward, Mayor

_____
Charlene Watt, Municipal Clerk

THIS AGREEMENT FOR PROFESSIONAL SERVICES

made as of the 13th day of October 2026

BETWEEN:

THE TOWNSHIP OF ARMOUR
(Hereinafter called "the Township") and

ADR CHAMBERS INC.
(Hereinafter called "ADRC")

WHEREAS by agreement executed on December 16,2025 and By-law #72-2025 approved on the same date, the Township retained ADRC to provide Integrity Commissioner services for a three-year period (the Agreement) and appointed ADRC, represented by Michael Maynard, as Integrity Commissioner for the Township;

AND WHEREAS James Rowe of ADRC is proposed to act as Integrity Commissioner to the Township to replace Mr. Maynard;

NOW THEREFORE the Township and ADRC, for good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, agree as follows:

1. For the period of October 13, 2026 to December 15, 2029, ADRC will provide Integrity Commissioner services on the same terms and pricing as previously agreed to in the Agreement, with James Rowe appointed as Integrity Commissioner.

2. The Township will provide the Integrity Commissioner and any person acting under the instructions of the Integrity Commissioner with the indemnity provided for and required in section 223.3(6) of the *Municipal Act, 2001*.

3. The terms, covenants, provisos, and stipulations in the Agreement are hereby confirmed in full force save and except such modifications only as are necessary to make them applicable to this agreement.

IN WITNESS WHEREOF the parties hereto have duly executed this Agreement

THE CORPORATION OF THE TOWNSHIP OF ARMOUR

Per:

_____

Name: Rod Ward
Title: Mayor

_____

Name: Charlene Watt
Title: Clerk

We have authority to bind The Corporation of the Township of Armour

ADR CHAMBERS INC.
Per:



_____

Name: Naomi Bussin
Title: Managing Director, Dispute Resolution Services
ADR Chambers

I have authority to bind the Corporation.

(12)

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

BY-LAW #62-2026

Being a by-law to enter into an agreement for the services of a Municipal Law Enforcement Officer and Municipal Law Enforcement Manager

WHEREAS Section 20 (1) of the Municipal Act, 2001, Chapter 25, as amended, allows a municipality to enter into an agreement regarding a joint undertaking, which may include Municipal Law Enforcement Services;

NOW THEREFORE the Council of The Municipal Corporation of the Township of Armour enacts as follows:

1. That the Agreement attached hereto as Appendix "A" between The Municipal Corporation of the Township of Armour and the Municipality of Magnetawan be entered into by the municipality.

2. That the Mayor and the Clerk be authorized to execute all documentation necessary to fulfil the Agreement.

3. That the Agreement entered into between The Municipal Corporation of the Township of Armour and the Municipality of Magnetawan is hereby ratified and confirmed, when signed by all parties.

4. That the Clerk of the Township of Armour is hereby authorized to make any minor modifications or corrections of an administrative, numeric, grammatic, semantic or descriptive nature or kind to the by-law and schedule(s) as may be deemed necessary after the passage of this by-law, where such modifications or corrections do not alter the intent of the by-law.

Read in its entirety, approved, signed and the seal of the Corporation affixed thereto and finally passed in open Council this 13th day of October, 2026.

_____
Rod Ward, Mayor

_____
Charlene Watt, Municipal Clerk

Appendix "A"

By-Law #62-2026

SERVICE AGREEMENT

BETWEEN

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

AND

THE MUNICIPALITY OF MAGNETAWAN

WHEREAS the Township of Armour has hired Municipal Law Enforcement Officers to provide services as described in the job descriptions attached as Schedule "A" to this by-law;

AND WHEREAS the Township of Armour agrees to share the services of its Municipal Law Enforcement Officers with the Municipality of Magnetawan;

AND WHEREAS the Township of Armour and the Municipality of Magnetawan agree that the Municipal Law Enforcement Officers shall be employees of the Township of Armour;

AND WHEREAS the Municipality of Magnetawan agrees to pay the Township of Armour for the costs involved in retaining the services of Municipal Law Enforcement Officers, as per the terms of this agreement;

NOW THEREFORE the Township of Armour and the Municipality of Magnetawan agree as follows:

1. THAT the Municipality of Magnetawan shall use the Municipal Law Enforcement Officer/Manager for 20 hours per week during the term of this agreement. Every effort shall be made to ensure the availability of the Municipal Law Enforcement Officer/Manager, but it is recognized that the hours must remain flexible and that some hours may be required during weekends. The Municipal Law Enforcement Officer/Manager shall not perform any contract work which may place him/her in conflict. The roles and responsibilities of the Municipal Law Enforcement Officer and the Manager of Municipal Law Enforcement are set out in Schedule A to this Agreement. These job descriptions were reviewed and approved by the Council of the Township of Armour on August 26, 2025, and reflect the revised scope of duties associated with the delivery of By-law Enforcement Services under this Agreement. The revisions to the job descriptions account for expanded responsibilities, increased risk exposure, and the enhanced competencies required to effectively perform the services contemplated herein.

2. THAT the Municipality of Magnetawan shall pay the Township of Armour the current average rate at which the Township of Armour is remunerating the Municipal Law Enforcement Officer/Manager for each hour worked for their municipality, plus a 40% premium to cover the cost of benefits and vacation time, plus HST.

3. THAT the Municipality of Magnetawan shall pay for any mileage incurred by the Municipal Law Enforcement Officer/Manager while working for their municipality, at a rate listed in Schedule B of this agreement. Mileage billed shall be based on the daily log of the Municipal Law Enforcement Officer/Manager. Mileage shall be applicable from the Municipal Law Enforcement Officer/Manager's departure from the Township of Armour's municipal office at 56 Ontario Street, Burk's Falls, Ontario.

4. THAT the Municipality of Magnetawan agrees to share any other costs which may be generated by the Municipal Law Enforcement Officer/Manager positions on the same percentage basis as the number of hours the Municipal Law Enforcement Officer/Manager do for the Municipality of Magnetawan.

5. THAT the Township of Armour shall invoice the Municipality of Magnetawan a minimum of 20 hours per week on a monthly basis for the period completed.

6. THAT the Municipality of Magnetawan agrees to provide whatever administrative assistance is required in their respective office and will be responsible to provide office supplies required by the Municipal Law Enforcement Officer/Manager while working on their behalf.

7. THAT in the event of prosecution by or against a Municipal Law Enforcement Officer/Manager in the territorial jurisdiction of the each of the parties, each party shall be responsible for any costs arising from such legal proceedings, as well as legal representation of their own choosing.

8. THAT the Municipality of Magnetawan agrees to maintain an insurance policy to and covering the Municipal Law Enforcement Officer/Manager and his/her related performance or non-performance of services, within its jurisdiction, for the entire term of this agreement. Proof of such insurance policy must be forwarded to the Township of Armour.

9. THAT the Municipality of Magnetawan agrees on behalf of themselves, their successors and assigns, to indemnify and save harmless the Township of Armour, its servants and agents from and against any actions, causes of actions, damages, suits, claims and demands whatsoever which may arise, either directly or indirectly, out of the performance or non-performance of the services provided herein and in connection with the carrying out of the provisions of the agreement.

10. THAT any dispute arising from the administration of this agreement shall be resolved by the CAO and / or Clerk of the Township of Armour. If the decision of the CAO and / or Clerk is not satisfactory to one of the parties, the matter can be referred to the Council of the Township of Armour.

11. THAT this agreement shall be in place from January 1st, 2027 to December 31st, 2028. Thereafter, it may be renewed by the parties on whatever mutually acceptable basis is determined.

12. Any party may cancel their participation in this agreement by serving the other parties, written notice of their intention, ninety (90) days in advance of the date of termination.

13. This agreement constitutes the entire agreement between the parties.

IN WITNESS THEREOF THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR HAS HEREUNTO AFFIXED ITS CORPORATE SEAL ATTESTED BY THE HAND OF ITS PROPER SIGNING OFFICERS.

Dated at the Township of Armour

this ____ day of _____, 2026

_____
MAYOR

_____
CLERK

IN WITNESS THEREOF THE MUNICIPALITY OF MAGNETAWAN HAS HEREUNTO AFFIXED ITS CORPORATE SEAL ATTESTED BY THE HAND OF ITS PROPER SIGNING OFFICERS.

Dated at the Municipality of Magnetawan

this ____ day of _____, 2026

_____
MAYOR

_____
CLERK

Appendix "A"

By-Law # 62-2026

Schedule "A"

POSITION DESCRIPTION
Municipal Law Enforcement Officer
August 26, 2025

REPORTS TO:

Manager of Municipal Law Enforcement

POSITION PURPOSE:

The Municipal Law Enforcement Officer is responsible for enforcing municipal by-laws and other applicable legislation, while promoting public awareness and education to ensure the safety and protection of residents, property, and municipal employees. The position requires a flexible schedule to accommodate the varying needs of the community and enforcement activities.

This role also includes providing enforcement services to other municipalities, as outlined in agreements with the Township of Armour. The Officer will work collaboratively with the public, internal departments, and external partners to identify and address underlying factors affecting compliance and public safety, supporting a proactive and coordinated approach to municipal law enforcement.

MAJOR DUTIES & RESPONSIBILITIES:

1. Conducts a variety of inspections and enforces municipal by-laws and applicable legislation through both proactive patrols and response to complaints.

2. Designated as the Provincial Offences Officer under applicable legislation to initiate legal action on by-laws and issue administrative monetary penalties and compliance notices.

3. Promotes voluntary compliance through persuasive communication, written correspondence, and on-site education.

4. Works collaboratively with property owners, contractors, and residents to resolve non-compliance issues.

5. Investigates by-law violations and prepares detailed documentation including evidence gathering, witness interviews, registered correspondence, and court briefs. Initiates legal proceedings as required, including issuing summonses and preparing materials for prosecution.

6. Maintains thorough and accurate records of enforcement activity in compliance with municipal policy and legal standards.

7. Responds to public inquiries, complaints, and enforcement requests with professionalism and a strong customer service focus.

8. Coordinates enforcement services and shares information with internal departments, partner agencies and other municipalities through shared services agreements.

9. Attends Council meetings, community meetings and public events as required.

10. Provides after-hours field support for complex investigations and urgent public safety concerns.

11. Maintains a system to receive complaints 24/7; triages service requests and coordinates appropriate agency call-outs when safety risks are identified.

12. Assists with animal control and transports animals to an animal shelter designated by the municipality. May be required to administer medications as prescribed to sedate aggressive animals. May be exposed to emotionally distressing situations involving animal cruelty and euthanasia.

13. Keeps informed of by-law enforcement-related matters, including legislation, regulations, practices, and procedures, and attend seminars, workshops, conferences and training courses as required.

14. Maintains effective and cooperative liaison with staff, staff, other municipalities, government agencies, external organizations, and the public to promote a high standard of customer service and public relations at all times.

15. Wears and maintains required personal protective equipment (PPE), including body armour and biohazard protections, during field activities.

16. Works in compliance with the Township of Armour policies, and the Occupational Health and Safety Act and its regulations. Understands and adheres to established procedures of each municipality served.

17. Uses service area equipment and fleet vehicles responsibly. Reports fleet issues to the CAO.

18. Performs additional duties and special projects as assigned by the Clerks of the respective municipalities.

EDUCATION / EXPERIENCE / SKILLS:

1. Minimum two (2) year college diploma in law enforcement or a related field.

2. Minimum one-two (1-2) years experience in municipal enforcement or investigative fieldwork.

3. Certification from, or willingness to obtain certification from, the Municipal Law Enforcement Officers Association of Ontario and the Ontario Association of Property Standards Officers.

4. Excellent verbal and written communication skills; able to interact professionally with elected officials, colleagues, and the public.

5. Strong public relations skills and the ability to foster voluntary compliance through effective communication.

6. Must be able to work frequently with vulnerable sectors including youth, seniors, individuals experiencing homelessness, and those affected by mental health or addiction issues.

7. Strong working knowledge of municipal by-laws, regulatory legislation and enforcement frameworks.

8. Proficient in investigative procedures, including note-taking and evidence collection and preparation of Crown briefs.

9. Knowledge of court procedures and legal documentation requirements, including issuing summonses and preparing for testimony.

10. Ability to coordinate enforcement services across multiple municipalities and triage service requests efficiently.

11. Demonstrated conflict resolution, negotiation, and de-escalation skills, with the ability to remain calm, objective and maintain personal safety in high-stress or confrontational situations.

12. Capable of managing exposure to emotionally challenging situations including those involving trauma, grief, domestic conflict, or animal cruelty, while maintaining professionalism and emotional resilience.

13. Able to work independently and as part of an enforcement team, exercising sound judgement and discretion.

14. Experience collaborating with external agencies such as MNRF, MOECCP, PSDSSAB, NBPSDHU, NBMCA, OMFRA, Animal Welfare, and emergency services providers

15. Ability to support a proactive and integrated approach to public safety and enforcement through interagency collaboration.

16. Strong organizational, time management, and administrative skills.

17. Ability to maintain accurate records, prepare detailed reports, and manage enforcement files in compliance with municipal policies and privacy requirements.

18. Comfortable wearing PPE and able to walk long distances, climb various terrain, and work in remote or rugged conditions.

19. Visual acuity must meet acceptable standards for investigative work.

20. Able to operate Township vehicles and equipment responsibly; reports maintenance issues promptly.

21. Available to respond during municipal emergencies or emergency management activations.

22. Willing to conduct occasional after-hours patrols and investigations.

23. Valid G driver's license with a clean driver abstract required; use of personal vehicle may be required.

24. Possession of a valid Pleasure Craft Operator Card.

25. Must provide and maintain a clean criminal record check.

26. Must maintain strict confidentiality and comply with all applicable workplace safety regulations.

Independence of Action

This position requires adapting established guidelines and includes a choice of methods or procedures.

Mental Effort

Variety of duties with frequent interruptions. Mental, visual and/or aural concentration required when, investigating, making notes or going to court.

Physical Effort

Work may involve physically draining and exhausting activities, which may include aiding in emergency response situations and be involved in physically dangerous and confrontational situations.

Dexterity

The coordination of fine motor skills is required when operating office equipment, vehicles, taking notes, writing reports, and using other documentation tools.

Accountability

Actions could result in significant loss of time or resources and could affect the work of others.

This position is accountable to multiple municipalities through shared service agreements, requiring adaptability to differing community needs and by-law frameworks.

Safety of Others

Considerable degree of care required to prevent injury or harm to others during enforcement duties.

Supervision

Supervisory responsibility is not normally part of the job requirement, however there may be a requirement to show or train others how to perform tasks or duties.

Contacts

Has frequent contacts for investigations and/or discussions of a difficult, specialized or sensitive nature and needs to be able to influence and persuade a person or persons to co-operate and follow the legislation.

Working Conditions

Work is performed mostly outside with the unavoidable externally imposed conditions. Work involves dealing with difficult individuals and includes exposure to physically dangerous and confrontational situations.

The above statements are intended to describe the general nature and level of work being performed by the incumbent(s) of this job. They are not intended to be an exhaustive list of all responsibilities and activities required of the position. The Township of Armour reserves the right to amend responsibilities to reflect organizational needs.

POSITION DESCRIPTION
Manager of Municipal Law Enforcement
August 26, 2025

REPORTS TO:

Chief Administrative Officer

POSITION PURPOSE:

The Manager of Municipal Law Enforcement provides senior leadership and strategic direction for the Municipal Law Enforcement Department. This position oversees departmental operations, supervises staff, and ensures consistent, effective enforcement of municipal by-laws and other applicable legislation.

The Manager is also responsible for mentoring and supporting staff, guiding complex investigations, and resolving escalated complaints. They also review and recommend updates to by-laws to ensure relevance, legal compliance and alignment with community standards. The role supports the delivery of professional, community-focused enforcement services that promote public safety trust.

MAJOR DUTIES & RESPONSIBILITIES:

19. Oversees daily operations, scheduling, and coordination of departmental staff; ensures equitable workload distribution and promotes efficiency.

20. Provides leadership, orientation, mentoring, and debriefing support for staff well-being and professional development.

21. Performs complex inspections and enforcement duties under applicable legislation and municipal by-laws, as needed.

22. Acts as a designated Provincial Offences Officer for initiating legal action, issuing administrative monetary penalties, and overseeing compliance-related enforcement.

23. Responds to and resolves escalated complaints; conducts complex investigations and prepares Crown briefs, summonses, and compliance letters.

24. Promotes voluntary compliance through effective communication and collaboration with residents, contractors, and property owners.

25. Provides regular reports and presentations to Council regarding enforcement activities, emerging trends, and by-law recommendations.

26. Ensures accurate and complete recordkeeping for the department in accordance with municipal policies and legal requirements.

27. Oversees animal control operations and shelter coordination; may administer prescribed sedatives to aggressive animals and manage emotionally distressing cases involving cruelty or euthanasia.

28. Designated as the Animal Control Officer, Weed Inspector, Property Standards Officer and Fence Viewer. Other designations may also be required.

29. Ensures staff compliance with the Township's policies, Occupational Health and Safety Act, and relevant procedures in all served municipalities.

30. Manages after-hours enforcement procedures; triages complaints and coordinates appropriate agency or staff response.

31. Maintains effective liaison with other departments, municipalities, agencies, and the public to support collaborative enforcement.

32. Attends department head and management meetings and participates in strategic discussions.

33. Contributes to budget development for the enforcement department and monitors expenditures.

34. Represents the department at Council meetings as required, to provide information and clarity on existing, changing, or new by-laws. Attend community meetings and public events as required.

35. Stays current on enforcement-related legislation, regulations, and best practices through ongoing training and professional development.

36. Uses service vehicles and equipment responsibly; reports fleet concerns to the CAO.

37. Performs other related duties and special projects as assigned by Clerks of the respective municipalities.

EDUCATION / EXPERIENCE / SKILLS:

27. Minimum two (2) year college diploma in law enforcement or a related field.

28. Minimum one to two (1-2) years experience in a municipal law enforcement setting.

29. Certification or intent to obtain certification through the Municipal Law Enforcement Officers Association of Ontario.

30. Certification or intent to obtain certification as a Property Standards Officer through the Ontario Association of Property Standards Officers.

31. Managerial or supervisory experience is an asset.

32. Excellent verbal and written communication skills; able to interact professionally with elected officials, staff, and the public.

33. Exceptional organizational, time management and administrative skills.

34. Strong conflict resolution, negotiation, and problem-solving abilities with demonstrated integrity, initiative, and emotional maturity.

35. Ability to lead with tact, diplomacy, and sound judgment, both independently and as part of a team.

36. In-depth understanding of enforcement frameworks, by-laws, and legislation, as well as investigative best practices.

37. Knowledge of court processes and emergency response protocols.

38. Must be able to work frequently with vulnerable sectors including youth, seniors, homeless, mental health and addictions.

39. Experience working with vulnerable populations, including seniors, youth, and individuals experiencing homelessness, addiction, or mental health challenges.

40. Demonstrated resilience and healthy coping strategies for managing exposure to distressing or traumatic situations.

41. Ability to remain current in legislative developments and facilitate ongoing staff knowledge transfer.

42. Capable of coordinating enforcement services across multiple municipalities.

43. Experience working with external partners including MNRF, MOECCP, PSDSSAB, NBPSDHU, NBMCA, OMFRA, Paramedicine Program, Animal Welfare, and other services as required.

44. Able to respond to high-conflict or emergent situations calmly and effectively, with personal and team safety as a priority.

45. Physically able to walk long distances, climb various terrain, and work in remote or rugged environments, and maintain visual acuity to meet investigative standards.

46. Experienced in presenting to Council and communicating enforcement matters clearly and professionally.

47. Valid G driver's license with a clean driver abstract satisfactory to the Municipality; use of personal vehicle may be required.

48. Valid Pleasure Craft Operator Card.

49. Must provide and maintain a clean criminal record check.

50. Strict adherence to confidentiality and health and safety regulations.

Independence of Action

This position requires adapting established guidelines and includes a choice of methods or procedures.

Mental Effort

Variety of duties with almost continuous periods of intermediate mental, visual and/or aural concentration required when, managing personnel, investigating, making notes or going to court.

Physical Effort

Work may involve physically demanding and exhausting activities which may include aiding in emergency response situations and be involved in physically dangerous and confrontational situations.

Dexterity

The coordination of fine motor skills is required when operating office equipment, vehicles, taking notes, writing reports, and use other equipment.

Accountability

Actions could result in significant loss of time or resources which could affect the work of others and could cause some embarrassment within the department.

This position is accountable to multiple municipalities through shared service agreements, requiring adaptability to differing community needs and by-law frameworks.

Safety of Others

Considerable degree of care required to prevent injury or harm to others.

Supervision

This position requires the employee to assume, on a continuous basis, the normal supervisory duties over others. May perform some duties similar to those of the employee supervised.

Contacts

Has frequent contacts for investigations and/or discussions of a difficult, specialized or sensitive nature and needs to be able to influence and persuade a person or persons to co-operate and follow the legislation.

Working Conditions

Work is performed mostly outside with the unavoidable externally imposed conditions. Work involves dealing with difficult individuals and includes exposure to physically dangerous and confrontational situations.

The above statements are intended to describe the general nature and level of work being performed by the incumbent(s) of this job. They are not intended to be an exhaustive list of all responsibilities and activities required of the position. The Township of Armour reserves the right to amend responsibilities to reflect organizational needs.

Appendix "A"

By-Law # 62-2026

Schedule "B"

MILEAGE RATE POLICY

The TOWNSHIP OF ARMOUR shall be reimbursed for mileage incurred in the provision of Municipal Law Enforcement Services under this Agreement. Mileage reimbursement shall be calculated in accordance with the applicable per-kilometre rates established and published by the Canada Revenue Agency (CRA), as amended from time to time. The prescribed rate for the first 5,000 kilometres and the applicable rate for kilometres in excess of 5,000 shall apply. The reimbursement rate in effect on the date the mileage is incurred shall govern.

Reimbursement is subject to the submission of itemized mileage logs and any other supporting documentation reasonably required by the MUNICIPALITY OF MAGNETAWAN, and shall be paid in accordance with the payment terms set out in this Agreement.

Issued Permits:
August -September 2026

Permit Number	Roll Number	Category	Status
AR-2026-037	491900000330000	Residential building	Construction started
D-2026-004	491900000204600	Demolition	Permit issued
AR-2026-033	491900000104600	Residential building	Construction started
AR-2026-031	491900000147200	Sewage system	Permit issued
AR-2026-048	491900000317518	Sewage system	Permit issued
AR-2026-039	491900000317513	Sewage system	Construction started
AR-2026-050	491900000170100	Sewage system	Construction started

Completed Inspections: August – September 2026

Permit Number	Roll Number	Category	Inspection Name
AR-2026-012	491900000104612	Residential building	AIR BARRIER
AR-2026-002	491900000176300	Residential building	UNDERSLAB PLUMBING ROUGH-IN
AR-2026-002	491900000176300	Residential building	PLUMBING ROUGH-IN
D-2026-003	491900000330000	Demolition	FINAL
AR-2026-005	491900000166200	Accessory structures	FOOTINGS
AR-2026-006	491900000166200	Accessory structures	HVAC ROUGH-IN
AR-2026-009	491900000330420	Residential building	SOIL GAS BARRIER
AR-2026-002	491900000176300	Residential building	SOIL GAS BARRIER
AR-2026-002	491900000176300	Residential building	FOOTINGS
AR-2022-101	491900000131048	Residential building	CONSTRUCTION STATUS
AR-2026-012	491900000104612	Residential building	INSULATION
D-2026-001	491900000150500	Demolition	FINAL
AR-2026-008	491900000150500	Residential building	BACKFILL
AR-2024-015	491900000180700	Residential building	FINAL
D-2026-005	491900000216800	Demolition	FINAL
AR-2025-074	491900000317518	Residential building	BACKFILL
AR-2026-007	491900000220100	Residential building	INSULATION
AR-2023-071	491900000178200	Accessory structures	CONSTRUCTION STATUS
AR-2023-071	491900000178200	Accessory structures	FINAL
AR-2023-123	491900000322100	Residential building	INSULATION
AR-2023-123	491900000322100	Residential building	AIR BARRIER
AR-2026-027	491900000228208	Sewage system	REDINESS TO CONSTRUCT - ON-SITE SEWAGE
AR-2024-057	491900000304250	Residential building	OCCUPANCY PERMIT
AR-2024-057	491900000304250	Residential building	FINAL
AR-2026-037	491900000330000	Residential building	ONTARIO LAND SURVEYOR LETTER
AR-2025-045	491900000116600	Accessory structures	FOOTINGS
AR-2026-030	491900000118900	Sewage system	SITE VISIT
AR-2026-032	4919 000 003 11145	Residential building	FRAMING
AR-2026-032	4919 000 003 11145	Residential building	PLUMBING ROUGH-IN
AR-2026-039	491900000317513	Sewage system	REDINESS TO CONSTRUCT - ON-SITE SEWAGE
AR-2026-003	491900000209880	Accessory structures	BACKFILL
AR-2026-032	4919 000 003 11145	Residential building	AIR BARRIER
AR-2026-050	491900000170100	Sewage system	SUBSTANTIAL COMPLETION - ON-SITE SEWAGE
AR-2023-121	491900000325610	Residential building	FOOTINGS
AR-2023-121	491900000325610	Residential building	PLUMBING ROUGH-IN
AR-2023-121	491900000325610	Residential building	PLUMBING FINAL
AR-2024-014	491900000231400	Residential building	OCCUPANCY PERMIT
AR-2024-014	491900000231400	Residential building	FINAL
AR-2026-020	491900000162300	Residential building	SOIL GAS BARRIER

TRI COUNCIL INFORMAL SUB-COMMITTEE MEETING
MINUTES

Tuesday, September 15, 2026 – 1:00PM

Location: Armour Township Office, 56 Ontario Street, Burk's Falls
Chair: Wendy Whitwell, Armour Township

The meeting was called to order at 1:00PM.

Discussion Items

Fall Fair Rental Expenses

The Committee discussed having all expenses in one place, whether it is one municipality or the Agricultural Society. There is consensus amongst the group that this would alleviate confusion and ensure that all expenses are fairly resourced. A member inquired regarding whether a strategic plan or direction is modern and available for the Agricultural Society as to determine the needs of the organization with the fair.

There was discussion regarding the municipalities' position as either a sponsor, or a partner in hosting the annual fall fair. This could lead to the consideration of purchasing and storing event assets (tents, tables, etc.). Municipalities are contributing in various means – direct donations and arranging and paying for the rides and the tables. The committee agreed to invite a member of the Agricultural Society to a Tri Council Sub Committee Meeting. The Committee discussed using a Tri Council event application to streamline the collection of information and resourcing considerations for all shared events and functions.

Owner of Real Property of Existing Fire Hall

Burk's Falls provided updated correspondence from Russell Christie regarding Section 4 of the Interim Fire Hall Agreement. The opinion clarifies that when the Interim Fire Services Agreement is completed, the ownership of the real property and building remains with the Village of Burk's Falls with no compensation owing to the other municipalities. The term 'unregistered equitable ownership' is perceived to carry very little weight – which was of concern to the committee as it is reflected in various agreements.

There was discussion regarding the value of partnership – if the building retains significant value, that value is realised disproportionately by one municipality. Conversely, if there are asset retirement expenses for the building or land, then those costs may fall disproportionately on one municipality.

It was agreed by the committee that the new correspondence clarifies the ownership concerns as they are stated in the Interim Fire Services Agreement and that ownership of the building remains with the Village of Burk's Falls.

DRAFT

Historical Society Facilities and Resources

The Township of Armour initiated a discussion regarding Watt Farm Heritage Centre. The Township is currently accepting quotes for the installation of a heating system in the new red storage building that was completed in 2024. It was presented that the new heating system is expected to increase operating costs, which have historically been covered by Armour Township. Committee members discussed various points related to current and future operating costs, including Armour's decision to build the new facility without direct consultation with municipal partners (outside of Historical Society meetings). Armour further reported that they have engaged in discussions with the Historical Society with regard to strategic planning, fundraising, and developing an agreement that speaks to the use/stewardship of the facilities.

Armour requested that municipal partners participate in future discussions regarding costs associated with operating both Historical Society facilities to assess whether a revised resourcing plan was feasible.

DRAFT

Next Meetings

- To be determined – January, 2027.

The meeting was adjourned at 2:55PM

Resolutions

Moved By: Sean Cotton
Seconded By: Delynne Patterson

Be it resolved that the Tri Council Sub Committee approve the minutes of the April 21, 2026 meeting as circulated.

Carried.

DRAFT

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Heritage Centres
Watt Century Farm House
827 Chetwynd Road
Armour Township

Wiseman's Corner Schoolhouse
112 Midlothian Road
Ryerson Township

MINUTES
REGULAR MEETING
Burk's Falls & District Historical Society
Armour Township Council Chambers, Burk's Falls
Monday, September 21, 2026

Members Present:	Diane Brandt – President Barry Burton – Vice President Jarv Osborne – Vice President/Deputy Treasurer Charlene Watt – Deputy Treasurer/Secretary Nancy Kyte Jenny Hall Peter Hall Lynn McGregor Leo Petipas Krista Trulsen Nieves Guijarro Edythe Brickmore (New Member)
Guest:	Dave Gray, CAO, Township of Armour

The Members present constituted a quorum.

Call to Order:
The meeting was called to order at 6:54 p.m.
Diane Brandt in the Chair.

Welcome:
Diane welcomed Members and the guest. The new Member, Edythe Brickmore was acknowledged.

Approval & Amendments of the Minutes of the Last Meeting:
Acceptance of minutes and adoption of the August 17, 2026 Meeting Minutes as circulated: **Moved by Krista Trulsen, Seconded by Peter Hall. Carried**

Delegation:
Dave Gray, CAO for the Township of Armour, provided a status update regarding the heating system for the Red Building. A copy of the Township of Armour's resolution #2026-246 dated August 25, 2026 providing direction to the CAO regarding the Watt Century Farm House

Heritage Centre was circulated. A Request for Quotation (RFQ) has been issued, with a closing date of September 29, 2026, and is currently advertised on the Township's website. Bidders have also been invited to submit optional quotations for compatible air-conditioning and humidification components. The work is required to be completed by October 30, 2026. The Township of Armour will award the contract to the successful bidder.

The CAO also encouraged the Historical Society to proceed with the development of a strategic plan and offered assistance with the preparation and submission of a funding application to offset a portion of the project costs.

Expenditures related to the Watt Century Farm House since the Township of Armour assumed title to the property were also discussed. The importance of continued fundraising efforts and the organization's ability to operate in a financially self-sustaining manner was emphasized.

The possibility of entering into a lease agreement between the Historical Society and the Township of Armour is being investigated. The agreement would formalize the arrangement regarding the Historical Society's use of the property and establish the respective responsibilities of the parties.

Questions were asked and answered. Members thanked the CAO for his presentation and expressed their appreciation for his assistance and support.

Treasurer's Report:
The Treasurer's/Financial Report was presented by Jarv Osborne.

The balance of the main bank account as of August 1, 2026, was $13,605.31. During the reporting period, total expenditures amounted to $3,995.47, which included the purchase of a tent, office supplies, expenses related to the Coles Art Market, and summer staff wages.

Total revenue for the month was $5,092.28, consisting primarily of donations, including a $5,000 donation received from Ruth MacKay-Bice.

The bank account balance as of August 31, 2026, was $14,286.87, and the current balance is $15,383.68. **Motion to accept the Treasurer's report and pay the monthly invoices: Moved by Jenny Hall, Seconded by Barry Burton. Carried**

Correspondence: None

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Watt Century Farm House
827 Chetwynd Road
Armour Township

Wiseman's Corner Schoolhouse
112 Midlothian Road
Ryerson Township

Committee Reports:

Wiseman's Corner Schoolhouse Update:
Members were updated by Diane Brandt on the last month's activity at the schoolhouse. It was a successful summer season. Diane will clean up the centre's artifacts for the season and to prepare the interior for winterization after Thanksgiving.

Watt Farm House Update:
Diane Brandt provided Members with a verbal update regarding the Heritage Centre. Abell Pest Control completed an exterior treatment for cluster flies at the farmhouse, treated the interior of the new Red Building, and conducted an inspection of all previously identified areas of concern. Displays have been rearranged to accommodate recently acquired display cases and a settee. The dining room table has also been relocated to the living room. Diane advised that the Farm House will remain available to visitors by appointment throughout the winter months.

Membership Committee:
Peter Hall provided a verbal report to Members and welcomed our new Member, Edyth Brickmore. Contact details for Ben Collings will be added to the circulation listing.

Facilities and Function Committee:
Barry Burton, F&F Committee representative provided an update to Members on his discussions with the CAO from Armour Township. The next steps are to move forward with a strategic plan and to establish another committee for the project. Per the resolution from the August, 2026 meeting, Diane Brandt will work directly with the consultant. It was agreed that the plan include facility improvements, expansion of a parking area and engaging local non-profit organizations to assist where needed, such as the art club for wall painting and partnering with the Agricultural Society, Legion, Library, Lions Club etc. to host community events.

Fundraising Committee:
Nancy Kyte encouraged Members to explore opportunities to partner with local non-profit organizations on fundraising initiatives, with the goals of sharing resources, reducing costs, and minimizing volunteer fatigue. The submission period for the cookbook will remain open. Diane Brandt returned a quilt that had been proposed as a potential raffle fundraiser. Members agreed that the applicable lottery licensing requirements should be investigated before proceeding with any promotion of the raffle.

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Email: info@burksfallsdistricthistoricalsociety.com
www.burksfallsdistricthistoricalsociety.com
Like us on Facebook

Heritage Centres
Watt Century Farm House
827 Chetwynd Road
Armour Township

Wiseman's Corner Schoolhouse
112 Midlothian Road
Ryerson Township

General Business:

Donation from Mackay Estate:

Diane Brandt advised Members that a donation of $5,000 was received from the MacKay Estate in Kearney. Diane informed Members that the donation will be used to purchase a display case and plaque to recognize the donation for the war quilt to protect the artifact. **Motion to authorize the President to oversee and proceed with the purchase of an appropriate display case for the war quilt, using funds from the $5,000 donation received from the MacKay Estate: Moved by Jenny Hall, Seconded by Nancy Kyte. Carried**

Heritage Day 2027:

Diane Brandt addressed Members regarding the importance of beginning preparations for Heritage Day 2027 at the Watt Century Farm House. Various ideas and potential themes for the event were discussed. Nancy Kyte and Peter Hall will bring forward previously discussed ideas and suggestions at the October meeting to allow event planning and coordination to commence during the winter months. Parking arrangements at the Watt Century Farm House will also need to be addressed, with recommendations to be discussed prior to being presented to the Township of Armour. It was also suggested that the Historical Society explore the possibility of hosting a "Part 2" of Heritage Day in conjunction with the Fall Fair.

Fall Fair:

Diane Brandt thanked the Members who volunteered at the 2026 Fall Fair and assisted with promoting the Historical Society's programs and membership. Members agreed that the change in location to the vendor area resulted in increased foot traffic and provided a more favourable location than the previous year.

New Business:

2026 Newsletter:

Members reviewed the 2026 newsletter prepared by summer student Lily Kyte. The newsletter provides an informative overview of the Society's activities, projects, and local history initiatives, while highlighting the work undertaken throughout the year. The newsletter includes a summary of the Society's 2026 season events and activities, as well as an update on the ongoing cookbook project. A feature on the history of Ontario Street provides readers with an opportunity to learn more about the community's historical development and the people and places that have contributed to its heritage. The newsletter also highlights the Society's heritage centres and their role in preserving and sharing local history. The "Did You Know?" section presents interesting historical facts and information intended to engage readers and encourage further interest in local heritage. The "Blast from the Past" section features historic

newspaper clippings, providing a glimpse into events, people, and stories from the community's past. The newsletter concludes with information regarding Society membership and encourages community members to become involved in supporting the organization and its ongoing efforts to preserve and promote local history and heritage. Members acknowledged the work completed by Lily Kyte in preparing the newsletter and appreciated its comprehensive coverage of the Society's activities and local historical information.

Tombstone at the Schoolhouse:
Jarv Osborne provided an update to Members on last month's meeting inquiry. He consulted with the Village of Burk's Falls regarding the possibility of relocating the tombstone to the Burk's Falls Cemetery and placing it with his son's, David Burk's grave. He was advised that the father's headstone is not permitted on the site per the cemetery by-law. Jarv is continuing conversations with the municipal staff and will report back once additional information is available.

Development of a Strategic Plan:
Members discussed the strategic plan initiative and reiterated the discussion from the Facilities and Functions Committee update that was discussed earlier.

Halloween Event with the Lions Club:
Charlene Watt provided an update regarding the meeting she attended with the Lions Club on September 16, 2026, concerning this year's Halloween event. The event will be held on a Saturday, October 31 from 6:00 p.m. to 8:00 p.m. with more than 300 children expected to attend. A poster promoting the event was circulated to Members. The Lions Club plans to provide additional decorations, games, and prizes this year, and the Historical Society has committed to assisting with the annual event. The arena will be available at approximately 10:00 a.m. for set-up. The Historical Society will provide its own candy and operate the historic fishing game. Nieves will confirm whether she is available to prepare and distribute popcorn again this year. Charlene Watt contacted Collins' Independent and confirmed a donation of juice boxes and cases of water for the event. Donation request letters have also been submitted to the Township of Ryerson and the Township of Armour.

The following Members volunteered to assist in the evening for the Halloween event: Peter Hall, Jenny Hall, Diane Brandt, Lynn McGregor, Charlene Watt, and Krista Trulsen. Members were asked to be at the arena on Halloween night by 5:00 p.m.

Members volunteering to assist with set-up are Jarv Osborne, who will bring the kiddie pool for the fishing game, Nancy Kyte and her son James, and Charlene Watt. Diane Brandt will purchase 300 bags of chips for the event.

P.O. Box 463, Burk's Falls, Ontario P0A 1C0
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Barry Burton confirmed that he will once again provide a $100 donation for the 2026 event on behalf of his business, Burton Lighting Network Limited. Members expressed their appreciation to Barry for his generous contribution.

Georgian College Students Visit:
Barry Burton presented information regarding the upcoming visit on Wednesday, September 23, 2026, when students from the Museum & Archive Studies Program at Georgian College, along with the Curator from the Simcoe County Museum, will be visiting the Watts Farm House. Lunch will be provided for approximately 18 people. Barry has contacted the Legion, who has agreed to prepare and deliver the lunch at a cost of $15.00 per person, for a total estimated cost of $270.00. Barry proposed that the Society approve an expenditure of up to a maximum of $350.00 to cover the cost of lunch and any related expenses. **Motion to approve an expenditure of up to $350.00 + HST for the September 23, 2026 visit by the Georgian College Museum & Archive Studies students and the Simcoe County Museum Curator. Moved by: Jarv Osborne, Seconded by Krista Trulsen. Carried**

Municipal Election 2026 – Township of Armour Representative:
Charlene Watt addressed Members and advised that a Township of Armour municipal representative will be appointed to the Historical Society following the upcoming municipal election. This representative will serve as the Township's designated liaison with the Society. Charlene also provided formal notice of her resignation from her positions as Secretary and Deputy Treasurer, effective November 30, 2026. She explained that, due to the demands of her current role as Municipal Clerk for the Township of Armour and her increasing workload, she is no longer able to provide the level of administrative support required by the Historical Society. Charlene expressed her appreciation for the opportunity to have supported the Society and confirmed that, although she will be stepping down from her formal positions, she intends to remain involved as a volunteer. She will continue to assist with the administration of the Society's website and social media account, as these platforms are currently connected to the Township of Armour.

Adjournment:
The next meeting will be held on Monday, October 19, 2026 at the Armour Township Council Chambers. There being no further business, Peter Hall moved to adjourn the meeting at 8:46 p.m.

Recorded by
Charlene Watt, Deputy-Treasurer/Secretary

Approved by
Diane Brandt, President

(16)

SOUTHEAST PARRY SOUND DISTRICT
PLANNING BOARD
Regular Meeting

Wednesday, September 23, 2026 – 6:30 p.m.
VIA ZOOM

Hearings;

6:30 p.m.: **1)** **B-011/26** - **H. THISDELLE**
B-012/26
B-013/26

Regular Meeting:

1. Review and Approval of the Minutes
2. Business Arising from the Minutes
3. Administrative
4. Correspondence
5. Status of Applications
6. Financial Report
7. Other Business
8. Adjournment

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT

Board Meeting Agenda

Date: Thursday, September 24, 2026

Time: 6:00PM

Location: Strong Township Office – 28 Municipal Ln, Sundridge

Zoom Meeting Details Below:

https://us02web.zoom.us/j/85614488328?pwd=67HaMCurM7Vkc3cpA9qiTf0z2qaCGb.1

Meeting ID: 856 1448 8328 Passcode: 722737

One tap mobile

+13602095623, 85614488328#, *722737#

AGENDA

1. Call to Order
2. Acceptance of the August 27th, 2026 ACED Meeting Minutes (Resolution 2026-25)
3. Round Table Introductions (if required)
4. FedNor Updates
5. MND Updates
6. Staff Report
    a. Discussion Items
        i. Almaguin Trade Show Update
        ii. RED Plan Update –
            1. Approval of plan visual enhancements – (Resolution 2026-26)
            2. Acceptance of the Draft Strategic Plan – (Resolution 2026-27)
        iii. Almaguin Star Party Update
7. Round table comments or updates from Board Members
8. Next Meeting Date: October 22, 2026
9. Adjournment (Resolution 2026-28)

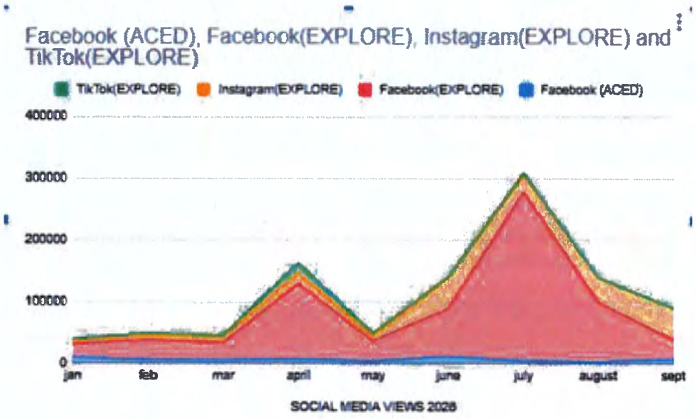
Attachments:

- Final Draft Regional Economic Development Strategic Plan Update

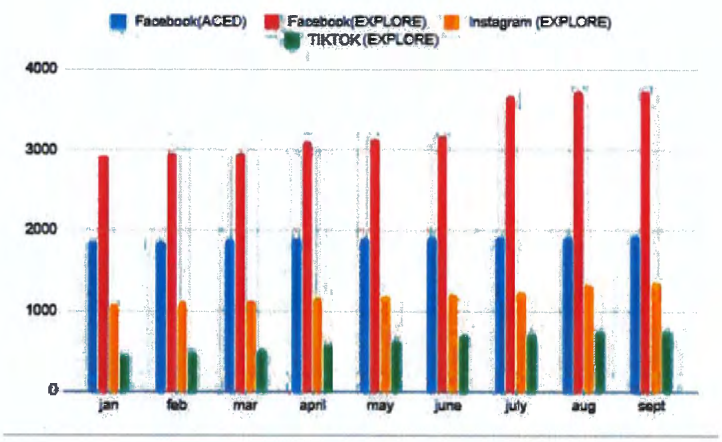
Director of Economic Development (DoED) Report
September 24, 2026

Core Activity Tracking – (Since last report)

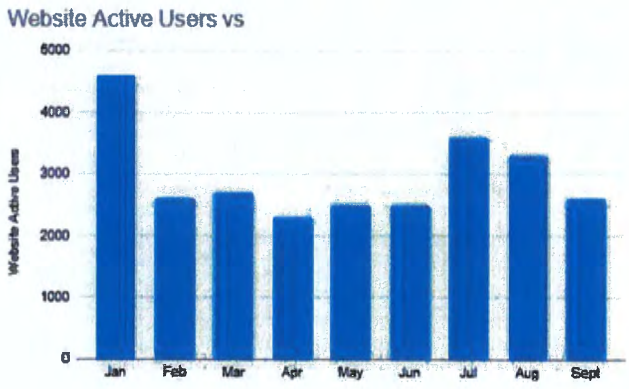
Activity:	Interactions	Description
Business Assistance		
Start Up Files	2	South River (1), Machar (1)
Expansion Files/ Funding Application Support	3	Sundridge (3)
Developer Files		
General Support	3	Sundridge (1), Kearney (1), Powassan (1)
Brand Ambassador	1	Burk's Falls
Business Visits	4	Sundridge (3), Burk's Falls (1)
Program Referrals	5	NOHFC (1), FedNor (3), NECO (1)
Non-Member Support Requests	4	South River (1), Kearney (1), Machar (1), Powassan (1)
Marketing		
ACED Website Updates	19	Events, Tourism & Lifestyle News, Business Directory Business News, Lease & Investment Properties,
Social Media Posting	12	(EXPLORE) 8 (ACED) 4
Facebook/Instagram Reach	20.3k	(EXPLORE) 13.5k (ACED)6.8k
Facebook/Instagram Views	82.1k	(EXPLORE) 82.1k (ACED) 2.8k
Facebook/Instagram Likes/Followers	7680	(EXPLORE FB) 3731 (EXPLORE Instagram) 1347 (EXPLORE TikTok) 729 (ACED Facebook) 1918
Website Tracking		
Total Users / Views	2.6k	
Most viewed pages (besides the landing page)		Events, Screaming Heads, Business Directory,
Communications		
Email Blasts	3	business monthly, Fall quarterly newsletter, Almaguin Star Party
Organization Meetings	4	RCIP, SFEP, AHHC, NECO
Partnership Projects	1	Almaguin Business Expo
Municipal Visits	4	Perry, Armour, Sundridge, McMurrich/Monteith, Strong
Member Interactions / Support Requests	1	McMurrich/Monteith
Media Comment Requests	0	



Social media views peak sharply in July across all platforms, led by Facebook Explore before declining through August and September.



Follower counts rise steadily from January to September across all platforms, with Facebook Explore maintaining the strongest growth throughout the year.



Website activity fluctuates throughout the year, with strong engagement in January and a secondary peak in mid-summer.

Current Files & Projects

Project 1A – Business Support

Almaguin Business Expo

The DoED met with the Business Expo Leadership Team on September 8 to further develop event details. The event is tentatively scheduled for Saturday, May 29, 2027, at the Sundridge Strong Joly Arena. Community Living has expressed interest in partnering on the event's carnival and family entertainment component, with a final event budget to be established once entertainment costs are confirmed.

NECO and the Labour Market Group have indicated they will assist with event funding, with additional revenue anticipated through booth fees and sponsorship packages. Marketing and booth sales to businesses and community organizations will begin in October, with a maximum of 50 vendor booths. Public marketing will begin in March 2027.

Partner responsibilities have been established, with Agilec coordinating the employment fair component, the Chamber of Commerce developing sponsorship packages, and ACED overseeing marketing, booth sales through Eventbrite, and event finances. The Communication and Recreation Coordinator from McMurrich/Monteith has also joined the Leadership Team to support collaboration and cross-promotion between the Sprucedale Business Symposium in February 2027 and the Business Expo in May. All partners have committed to promoting the event to both businesses and the public.

Individual Business Support

Individual business support has been a significant focus for the DoED this month, with considerable time dedicated to supporting three regionally impactful businesses/projects involving substantial private-sector investment. Support has included identifying and assessing funding opportunities, reviewing program eligibility, assisting with funding applications, strengthening project positioning and rationale, and working directly with businesses to address application requirements and information gaps. The DoED has also provided ongoing guidance as projects evolve to help maximize funding opportunities and position them for successful implementation. Collectively, these projects represent significant investment in the Almaguin region and have the potential to support business growth, job creation and retention, increased local economic activity, and longer-term regional economic development.

Project 2A- Community Organization Support

Agricultural Societies Across Almaguin

The CMO supported Agricultural Societies across Almaguin by promoting local fall fair events through multiple communication channels. This included creating a website article and social media posts highlighting a roundup of fall fair activities. A detailed calendar of fall fair events was also included in the Fall Quarterly Newsletter to help residents plan and participate in local events. In addition, the CMO attended the Emsdale Fall Fair and created a promotional social media video to showcase the event and encourage community participation.

Project 2B – Regional Recreation & Municipal Support

McMurrich/Montieth support

McMurrich/Monteith has requested ACED support with funding applications, including application review and Letters of Support. They have also identified opportunities for ACED to support and collaborate on the Sprucedale Business Symposium in February, adding value to the event and strengthening regional business engagement.

Project 3A Almaguin Housing task Force

No updates at this time.

A next meeting will be explored for October.

Project 3D Almaguin RED Strategic Plan Update

The final draft of the 2027RED Strategic Plan has been included in the Agenda Package for Board review. The updated Plan builds on the 2018 RED Plan while establishing a more focused direction for ACED, centred around five strategic priorities: Business Growth & Investment, Tourism & Regional Promotion, Communities Ready for Growth, Local Capacity Through Regional Collaboration, and a Sustainable & Accountable ACED. It also proposes a stronger shared-service model, increased local municipal connection, and greater emphasis on measurable outcomes and demonstrating the value of regional economic development. Board members are encouraged to review the draft in advance and come prepared with questions, feedback, and discussion points for the meeting.

Project 4A – Brand Strategy Implementation

Social Media/Explore Almaguin Website/Email Marketing/Content

The CMO created and shared a variety of digital content to promote Almaguin businesses, attractions, and seasonal activities. This included creating a promotional reel for new local business Terra Venture ATV Tours, as well as developing website articles and social media posts featuring a Fall Guide to Almaguin and a roundup of local fall fairs and events.

Three email marketing campaigns were distributed during the reporting period. The ACED Business Monthly highlighted relevant funding and business support programs, upcoming workshops, and other resources available to local businesses. The Fall Quarterly Newsletter highlighted local events and fall fairs, while also showcasing local businesses and seasonal activities across Almaguin. A dedicated Almaguin Star Party email blast was also sent to ticket holders, providing an overview of the event and a detailed agenda of the evening's activities.

Project 4B – Tourism Promotion

Almaguin Star Party

The Star Party is quickly approaching on Saturday, September 26, and tickets are officially sold out. Communication with event partners and participating businesses is ongoing to help track and assess the economic impact of the event. Leading up to the event, the ACED Team will send a final email to ticket holders highlighting participating businesses offering special promotions and providing important event reminders.

Business collaborators will also be featured through social media promotion during the week leading up to the event.

The CMO supported the promotion of the Almaguin Star Party through targeted social media and email marketing. Social media posts were created to highlight participating Almaguin businesses offering exclusive deals and discounts to Star Party ticket holders, helping to encourage attendees to explore and support local businesses during the event.

A dedicated email blast was also sent to all Star Party ticket holders, outlining the evening's events, activities, and agenda, and providing attendees with key information to help them plan their experience.

ALMAGUIN COMMUNITY ECONOMIC DEVELOPMENT (ACED)

MINUTES
August 27, 2026

A regular meeting of the ACED Board was held at the Strong Township on August 27, 2026 at 6:00 pm.

Present: Chris Nicholson, Township of Joly
Vicki Roeder-Martin, Township of McMurrich/Monteith
Margaret Ann MacPhail, Township of Perry
Luke Preston, Village of Sundridge
Wendy Whitwell, Township of Armour
Tim Bryson, Township of Strong
Dan Robertson, Ryerson Township
Rod Ward, Township of Armour
Sheri Norman, AHCC Representative
Noel Walker, FedNor
Trista Porter, MND

Staff: Courtney Metcalf, Director of Economic Development
Megan Yemm, Communications and Marketing Officer
Dave Gray, CAO Armour Township

Call to Order
The meeting was called to order at 6:01 pm.

Minutes

The minutes of the meeting of Thursday, June 25, 2026 were adopted as presented.

Video Recording Disclaimer:
Participants were informed that the meeting will be recorded to provide a record of discussions and agreements held within the meeting. By staying in the meeting, virtually or in-person, participants consented to being recorded.

FedNor Update
Additional tariff support is on the way, including up to $1M in non-repayable funding for targeted sectors, with further details expected next week. A $2M operational "top-up" is also being introduced to help Canadian businesses not only navigate this challenging period, but continue to grow and thrive.

MND Update

No formal updates were provided, but a key change was noted: while the programs themselves remain the same, the way eligibility is assessed is shifting, with certain projects (such as fire halls, arenas, and splash pads) no longer qualifying as the focus moves toward core infrastructure and job-growth initiatives.

Director's Report

ACED Staff covered the following items from the report:

1. An update on core activity tracking, which lists what the department has done over the past month. These included business assistance, organization meetings, marketing, ACED website updates, social media activities, and communications.
2. Some of the updates in the report included:
   A. Regional Expo update – Staff reported that the Labour Market Group and NECO will be participating, and Community Living has expressed interest in partnering. A recent update noted that the Township of Magnetawan is hosting a business symposium.
   B. Strategic Plan update – ACED staff met with Karen Jones to review key themes from interviews and surveys. Staff recommend making the final RED Plan more visual and easier to digest and requested a quote from KJCO for this additional design work. The draft is expected for the September meeting with emphasis on KPI's, implementation and improved visual communication. The board agreed to proceed with the additional work.
   C. Signage Plan Update - ROD did not approve the signage project, placing it on hold, though municipalities may continue independently using existing background work. Members emphasized the importance of gateway signage.
   D. CINNO Funding Update: Funding ends March 15, and staff will request an extension to August. ACED has reserves set aside for the Trade Show and other upcoming projects and will maintain status-quo operations. Member municipalities will be asked for letters of support.

Resolutions

1. 2026-23– Be it resolved that the Almaguin Community Economic Development Board approve the June 25, 2026 ACED meeting minutes as circulated.
   Moved by Wendy Whitwell; Seconded by Tim Bryson
   Carried

Adjournment

3. 2026-24- Be it resolved that the Almaguin Community Economic Development Board adjourn the August 27th ACED Meeting at 7:22pm.
   Moved by Tim Bryson Seconded by Wendy Whitwell
   Carried.

The next meeting will be Sept 24th, 2026, at 6:00 p.m. at the Strong Township Office. If this changes, members will be advised.

705-382-2900
www.almaguin-health.org

Minutes: August 6, 2026, 10:00 am via Zoom and at the Township of Perry Municipal Office

Present: Rod Ward (Chair), Delynne Patterson, Margaret Ann MacPhail, Vicky Roeder-Martin (Vice-Chair), Sean Cotton, Brad Kneller, Norm Hofstetter, Jim Ronholm, Cheryl Philip.

Regrets: Tom Bryson, Luke Preston

Guests: Cheryl Harrison, Deb Raynard, Sandy Zurbrigg, Courtney Metcalfe

Called to order at 10:00 a.m. by Chair R. Ward

1. 2026-19 Moved by Jim Ronholm - Seconded by Sean Cotton
   THEREFORE BE IT RESOLVED THAT the Almaguin Highlands Health Council adopt the minutes from the regular meeting of June 4, 2026, as circulated. Carried.
2. **DECLARATION OF PECUNIARY OF INTEREST**: None
3. **DELEGATIONS**: None
4. **RESOLUTIONS PASSED**: None
5. **ITEMS FOR DISCUSSION:**

   a) Muskoka Algonquin Healthcare (MAHC) Update | Cheryl Harrison

   MAHC has yet to receive notification from the province on capital redevelopment. MAHC is one of five (5) hospitals to be proposed affiliates of the new York University School of Medicine and is working with Northern Ontario School of Medicine (NOSM) to build a program in a community that residents with to work, life, and stay.

   MAHC has met with Austin & Leah Toth regarding the move of the cancer clinic. Another patient has also reached out. No changes underfoot at present but they are continuing to listen to patient voices. MAHC is also a part of two regional cancer programs and is engaged in conversations around referrals.

   b) MAOHT PFCPAC Update | Sandy Zurbrigg

   Diane Lloyd and Jim Lawrie were re-elected as PFCPAC co-chairs and engagement is an important goal of the group. One PFCPAC partner will server on the MAOHT Indigenous Engagement Advisory Committee.

Sandy shared a patient experience story that demonstrated how important it is to be attached to a primary care provider. Her son suffered a fracture in his hand, and through Almaguin Highlands FHT received excellent and collaborative care.

c) Almaguin Highlands FHT (AHFHT)Update | Deb Raynard

A nurse will be leaving to attend medical school, and it is hoped that she will return to AHFHT one day. There have been discussions on the mobile cancer clinic and the unit will be in Sundridge in 2027.

A councillor shared another positive patient experience at AHFHT.

d) Activities Related to Catchment Area for Kearney & McMurrich-Monteith Update | Rod Ward

The annual AMO conference is in Ottawa from August 16th to 19th and there will be delegations with the Ministry of Health. One item for discussion is the adding Kearney & McMurrich-Monteith to the physician catchment list.

R. Ward contacted Dr. J. Philpott who responded quickly that one of her team will address this concern. R. Ward and V. Roeder-Martin will be part of an OMA delegation with the MOH on August 17th to discuss this item. It was agreed to keep the message simple but with a big impact; a map of Almaguin Highlands will be created/printed with crayons/markers to draw and show issues.

In another delegation, it was agreed to highlight the work of the AHHC to support physicians and successes it has had. The AHHC Infographic will be shared. This reinforces the work being lead by Dr. J. Philpott, the importance of attachment, and the need for primary care providers.

e) Petition Regarding Cancer Care Services in Huntsville & Bracebridge Update | Rod Ward

Councils are addressing the situation positively. Austin & Leah Toth continue to present to councils and share the petition. Discussion on the plan for future development of services for cancer care. C. Harrison shared that MAHC is engaging with groups to understand patient need and the regional program from a clinical perspective.

f) Future X-Ray Update in Burk's Falls – Update – Rod Ward.

Discussion on the Almaguin Highlands resolution that capital development funds were to be set aside for items in the area (80/20% split) and potential use of those funds for items such as oncology facilities.

It was noted that the x-ray equipment has a limited lifespan, there will not be a new build in Armour, and the municipalities must come together regarding equipment plans.

The Armour Township EOI for development of the wellness clinic was extended to 12 weeks. No funding/support opportunities were put forward. The EOI will be released at a later date.

6. **ADJOURNMENT**

2026-20 Moved by Vicky Roeder-Martin - Seconded by Sean Cotton
THEREFORE, BE IT RESOLVED THAT the Almaguin Highlands Health Council adjourn at 10:45 a.m. to meet again on September 3, 2006, at 10:00 am at Perry Township. Carried.

Eastholme, Home for the Aged
Fall/Winter 2026

Sept 2026
Volume 3, Issue 2

Eastholme's Newsletter



EASTHOLME'S RESIDENT SUMMER HIGHLIGHTS

-By The Manager of Recreation

In August, we took 33 residents to the beach in Callander, where family and friends joined us for two fun-filled days in the sun. Our new Sunday afternoon Bible study group continues to be a huge success, thanks to the dedication of a wonderful group of volunteers.



Earlier this summer, we welcomed two additional St. John Ambulance therapy dogs to the home, Petra and Lexie, who have already become much-loved visitors. Gardening has been in full swing throughout the spring and summer months, and our annual canning season is now underway. The remaining canning activities will be completed during the first week of September.

INSIDE THIS ISSUE

BSO Team
Success in Nonviolent Crisis Intervention training and furthering education into 2027.

Food and Nutrition
Gearing up for our Annual Christmas Baking Tradition.

Environmental Services
Upgrades to our Nurse Call system are underway!

Nursing Highlights
Achievements that have strengthened the quality of care for our residents!

Administration Team
Success in Local Priority Funding!

Recreation Team
Upcoming Resident Events and Program Successes.

CSSP
Launch of a new website brings promise to community involvement!

Behavioural Support Ontario- (BSO) EXPANDED TEAM

- By BSO Support Worker

The BSO team continues to play an active role in providing enhanced education and training opportunities for staff across all departments. This year, the team participated in the pilot implementation of Nonviolent Crisis Intervention (NVCI) training within the Home, with additional training sessions already being planned for 2027.

"The goal of education is understanding; the goal of training is performance."

Two additional BSO team members have successfully completed the *Living the Dementia Journey (LDJ)* Train-the-Trainer program. This achievement will expand our in-house training capacity and increase the number of education sessions that can be offered each year.

The Home continues to leverage Local Priorities Funding to support BSO-led initiatives that enhance resident care and staff development. One key initiative currently underway is the pursuit of DementiAbility certification, an important step toward strengthening our commitment to delivering exceptional dementia care and supporting meaningful engagement for residents living with dementia.

ADMINISTRATIVE SERVICES

-By The Administrator

We are pleased to share that our application for Local Priorities funding was successful. Through this funding, we have been approved for $71,364 to support a temporary full-time BSO Activity Aide position for the 2026–2027 funding year. This position will help enhance programming and provide meaningful support for residents through the Behavioural Supports Ontario initiative.

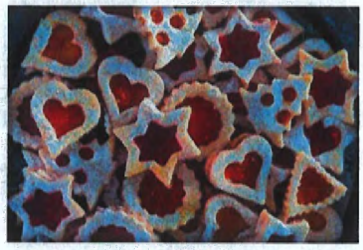
WHAT'S HAPPENING IN DIETARY

- By The Manager of Food and Nutrition

The Dietary Team is busy preparing for our annual Black-Tie Dinner, a cherished event that provides residents with an elegant dining experience and an opportunity to celebrate the holiday season together. Our staff take great pride in creating a memorable evening, complete with exceptional service, delicious meals, and a warm, restaurant-style atmosphere.

The Dietary Department is also gearing up for our annual Christmas baking tradition. The kitchen will soon be filled with the aromas of freshly baked cookies, festive squares, and other holiday treats lovingly prepared by our team. We look forward to bringing the sights, smells, and tastes of the season to residents, families, and staff.

Thank you to our dedicated Dietary Team for their hard work and commitment in making these special holiday traditions possible.



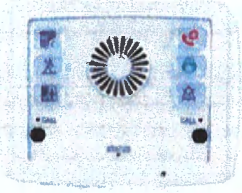




ENVIRONMENTAL SERVICES

-By The Manager of Environmental Services

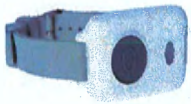
Eastholme's Environmental Services Department is pleased to announce that we will be upgrading our nurse call and wander management systems this fall.



Upgrading the nurse call system in our home is a positive and meaningful investment in resident safety, staff support, and quality of care. This modern nurse call system helps residents communicate their needs quickly and clearly, while giving nurses, personal support workers, and care teams faster access to real-time alerts. This can improve response times, and provide greater peace of mind for residents, families, and staff.

The upgrade also supports better day-to-day operations by improving communication across resident rooms, washrooms, common areas, and care stations. Features such as clearer call identification, escalation options, reporting, mobile notifications, and improved system reliability can help staff prioritize urgent needs and work more efficiently. This improvement aligns with the goal of providing safe, responsive, resident-centred care.

Demonstrating our strong commitment to continuous improvement, dignity, and safety, the MiAlert system will give residents the confidence that help is accessible when needed, supports staff with dependable tools, and helps the home prepare for future care needs with a more modern and adaptable communication system.



NURSING DEPARTMENT ACHIEVEMENTS

-By The Director of Care

One of the Nursing Department's key accomplishments this year has been our work with the Registered Nurses' Association of Ontario (RNAO) to strengthen person-centered care practices. Through staff education, quality improvement initiatives, and the adoption of best practices, we continue to enhance resident and family involvement in care planning and decision-making.

Quality improvement remains central to our work. Ongoing education, clinical audits, infection prevention measures, and regular review of resident outcomes help us maintain high standards of care while improving safety, quality, and resident experience.

As we move into the fall and winter months, our team remains focused on resident wellness through immunization programs, infection prevention, and proactive health monitoring. Working closely with residents, families, physicians, and our interdisciplinary team, we are committed to providing safe, compassionate, and resident-centered care every day.

RECREATION SERVICES

-By The Manager of Recreation

The Family Council Fall Fair is scheduled for September 12th, and the first of this season's canned goods will be available for purchase. Looking ahead, our annual Black-Tie Dinner will take place on November 24th.
New this year, the evening will be followed by a concert in the auditorium.



Planning is also underway for our 5th Annual Winter Wonderland on December 4th, and we are working hard to make it the best year yet.

We are pleased to share that the ActivityPro Family Portal is now active, and families continue to be added regularly. Currently, approximately 50% of families have been provided with access to the portal.

A CALL FOR SUPPORT

-By The CSSP Program Coordinator

CSS hosts monthly luncheons in 10 different communities where seniors pay only $10 for a hearty meal and enjoy socialization. To stay active there are 11 locations of weekly senior exercise classes, and 3 locations of a specialized 12 week fall prevention program – all of which are free to participants. Thanks to our dedicated volunteers we continue to provide affordable and accessible transportation to both local and out of town medical appointments, ensuring rural area clients have access to their medical needs.

COMMUNITY SUPPORT SERVICES

Community Support Services is excited to announce the launch of their brand-new exclusive website. This website was designed to make our services more visible and more accessible – whether you wish to refer someone or refer yourself for our services; sign up to become a volunteer; view our frozen meal order form; find out where and when our fall prevention classes and senior luncheons take place; RSVP to the luncheons; or share feedback on our services - this website is a one-stop shop for all things CSS!

In addition to the website, CSS onboarded to the Zippy Meals platform to better manage their hot and frozen meal delivery program. This has created many efficiencies when it comes to the delivery of almost 14,000 meals across the district.

We are very much in need of more volunteers who can drive clients to appointments and deliver meals to them. Those interested in making a difference in their community can reach out to us at 705-724-6028 or email lprice@eastholme.ca or send us a message on our Facebook page.





WHAT'S NEW- ACTIVITIES THIS FALL AND WINTER!



Resident Family Council in collaboration with the Recreation department will be hosting two special events for the residents, Sept 12th Fall Fair and December 4th Eastholme's Winter Wonderland.



RECRUITMENT INITIATIVES



COME JOIN OUR TEAM!

-Competitive wage and benefit package with OMERS pension
-Wonderful setting working with seniors and excellent staff
To join our team, visit eastholme.ca/careers-at-eastholme

(20)

Charlene Watt (Deputy Clerk)

From: Ashley Lecappelain <ashley.lecappelain@healthunit.ca>
Sent: September 25, 2026 8:46 AM
To: Charlene Watt; Bonfield; Burk's Falls; Callander; Calvin; Carling; Chisholm; East Ferris; Joly; Kearney; Machar; Magnetawan; Mattawa; Mattawan; McDougall; McKellar; clerk; Nipissing; North Bay; Papineau Cameron; Parry Sound; Perry; Powassan; clerk; Seguin; South River; Strong; Sundridge; The Archipelago; West Nipissing; Whitestone
Subject: Board of Health - Approved Minutes & MOH Report to BOH - September 23, 2026
Attachments: 2026 09 23 Highlights.docx

Hello,

Please be advised that the Board of Health minutes from June 24, 2026, were approved at the September 23, 2026, meeting and are now posted to the Health Unit website.

The Medical Officer of Health Report from the September 23, 2026, meeting is also posted to the website. Highlights from the September 2026 report are attached to this email.

Thank you,

Ashley Lecappelain | Executive Assistant | Office of the Medical Officer of Health/Executive Officer | Pronouns: She/Her
North Bay Parry Sound District Health Unit | 345 Oak Street West | North Bay, Ontario P1B 2T2 | Canada
705-474-1400 ext. 5272 | 1-800-563-2808
ashley.lecappelain@healthunit.ca | myhealthunit.ca
Facebook / *Instagram* / *LinkedIn* / *YouTube*

My place of work is on the lands of the Anishinaabe people; the traditional territory of Nipissing First Nation; and land that is covered by the Robinson Huron Treaty of 1850.

This message, including any attachments, is privileged and intended only for the person(s) named above. This material may contain confidential or personal information subject to the provisions of the Municipal Freedom of Information & Protection of Privacy Act. Any other distribution, copying or disclosure is strictly prohibited. If you are not the intended recipient or have received this message in error, please notify me immediately by telephone, fax or e-mail and permanently delete the original transmission, including any attachments, without making a copy. Thank you (v2)

Medical Officer of Health Update

Health and social service organizations across the districts are finding it harder to make ends meet. In this environment of fiscal restraint, the North Bay Parry Sound District Health Unit (Health Unit) is exploring how we might collaborate with partners to make public dollars go further while staying true to our mandate and strategic priorities.

Some of the ideas being explored with community partners include staff secondments to organizations whose work complements our own, as well as opportunities for community use of Health Unit spaces, such as meeting rooms or unused blocks of time in clinical areas. Below are two examples of recent collaborations:

Strengthening Partnerships and Community-Based Health Promotion

West Parry Sound OHT Work Assignment

The purpose of the Community Health Promoter (CHP) assignment with the West Parry Sound Ontario Health Team (WPS OHT) is to support WPS OHT priorities through a health promotion, community engagement, knowledge translation, and partnership approach.

The CHP assignment currently supports initiatives related to Alternate Level of Care (ALC) prevention and reduction, patient and community engagement, and knowledge translation of system and community partners.

This assignment has:

- Allowed for integration of Health Unit and OHT goals, including a focus on older adults, frailty and community service awareness.
- Offered the opportunity to support rapid literature reviews of evidence that will be of benefit to the Health Unit as well as the OHT, including how best to reach adults living in rural communities with health information.
- Built and strengthened relationships with community partners across sectors

- Allow for community engagement and relationship building among partners, municipalities, and primary care.
- Led to insights into planning for future program activities that could overlap between OHT and NBPSDHU goals.

North Bay Indigenous Hub Secondment

A Registered Dietitian (RD) secondment at the North Bay Indigenous Hub (NBIH) began in mid-May and has offered an opportunity to strengthen relationships between the NBIH and the Health Unit over the past months. Highlights of the role include the opportunity to connect internal staff at NBIH with internal staff at the Health Unit, as well as enhancing the seconded RD's knowledge of cultural safety practices. These learnings can be disseminated within the Health Unit as applicable. The opportunity to work with NBIH staff to co-create and deliver health promotion workshops for community members in a wholistic way has benefitted both Indigenous clients and the partnership between organizations.

Seasonal Respiratory Vaccines

The Health Unit is gearing up to offer seasonal immunization clinics for the general public and high-risk groups across the districts, providing convenient opportunities for people of all ages to protect themselves against respiratory viruses. These clinics will also help improve access to immunization for individuals who may face barriers to receiving vaccines through primary care or pharmacy settings. Together with community partners, the Health Unit continues to explore opportunities to make immunization services more accessible to individuals who may face barriers to accessing traditional vaccination services in the community.

Sexual Health

In response to increasing rates of gonorrhea infections across the district, a public health bulletin was distributed in August to health care providers. The bulletin highlighted the rise in cases, encouraged testing of all relevant exposed body sites, and raised awareness that gonorrhea treatment is available at no cost through the Health Unit. Public messaging has also

been enhanced through social media and other communication channels to promote sexual health services and increase awareness of testing and treatment options.

Ticks

New Tick Smart signs have been developed by the Environmental Health program to display information to the public on how to protect against ticks, check for ticks, and how to remove ticks. In partnership with Mattawa Conservation Authority the signs are being installed at Conservation Authority trails across our district.



Early Childhood Development

The Health Unit is the "backbone" organization for The Basics movement in Nipissing and Parry Sound districts. This movement creates a community ecosystem to support parents and caregivers in promoting early learning and brain development through five evidence-based, simple principles. Monthly family activity calendars based on The Basics principles have been developed and are now distributed through HBHC home visits, EarlyON Child and Family Centres, and social media channels, providing families with practical ways to support healthy child development through everyday interactions and routines.

(21)

Charlene Watt (Deputy Clerk)

From: Urbanski, Grace <grace.urbanski@mahc.ca>
Sent: September 28, 2026 3:21 PM
Subject: MAHC Political Leaders Forum Update
Attachments: Political Leaders Forum Update September 2026.pdf

Sent on behalf of Carla Clarkson-Ladd and Cheryl Harrison

Dear Municipal Leaders,

As you know, municipal elections are taking place across Ontario in the coming weeks. In recognition of the election period, Muskoka Algonquin Healthcare (MAHC) will **not** be proceeding with the Political Leaders' Forum scheduled for October 8, 2026.

While we will not be convening the forum at this time, we wanted to provide an update on several important initiatives and accomplishments across the organization. We appreciate the ongoing partnership and support of municipalities throughout Muskoka and East Parry Sound and remain committed to keeping our municipal leaders informed about the work underway at MAHC.

Capital Redevelopment

The Made-in-Muskoka Healthcare redevelopment project remains MAHC's highest strategic priority. Work continues with Ontario Health, the Ministry of Health and project partners to advance the planning process and ensure the long-term sustainability of hospital services in our region.

At present, MAHC continues to await Stage 1.3 approval from the Ministry of Health. This important milestone will enable progression to the next phase of planning and development. We remain committed to keeping our communities and municipal partners informed as the project advances.

Continued Service Stability Throughout the Summer

Despite ongoing healthcare workforce challenges across the province, MAHC successfully maintained full clinical coverage throughout the summer months, with no service interruptions across any clinical department. Through proactive planning, recruitment and collaboration with our physician partners, hospital services remained stable and accessible for residents and visitors throughout our busiest season.

Strong Physician Recruitment Momentum

Physician recruitment efforts continue to show encouraging results. Over the past four months, MAHC has successfully recruited a total of 37 physicians, including nine Associate Physicians and 28 Locum Physicians.

These recruitment successes include physicians in several high-demand specialties, including Internal Medicine and Emergency Medicine, helping to strengthen service sustainability and enhance access to care across the region.

Community Support and Foundation Success

MAHC continues to benefit from tremendous community support across Muskoka and East Parry Sound. Throughout the summer, both hospital foundations achieved significant fundraising success through community events, donor generosity, corporate partnerships and volunteer efforts.

These contributions support critical equipment, technology and patient care enhancements that directly benefit residents and visitors across the region. A portion of the funds raised will also help support the community's local share of MAHC's capital redevelopment project, helping to build the future of healthcare in Muskoka and East Parry Sound.

MAHC is deeply grateful to the South Muskoka Hospital Foundation, Huntsville Hospital Foundation, their volunteers, donors and community supporters for their ongoing commitment to strengthening local healthcare.

New Chief of Staff Appointed

MAHC is very pleased to announce the appointment of **Dr. Scott Whynot** as Chief of Staff, effective October 31, 2026.

A respected physician leader, educator, researcher and healthcare advocate, Dr. Whynot brings extensive clinical, administrative, quality improvement and governance experience to the role. Having served communities across Muskoka through MAHC since 2018, Dr. Whynot has developed a deep understanding of the region's healthcare needs and the opportunities facing rural healthcare organizations.

Dr. Whynot has provided physician leadership across numerous quality, patient safety, ethics and medical governance initiatives and is widely recognized for a collaborative approach to healthcare improvement. Dr. Whynot is also actively involved in physician education through the Northern Ontario School of Medicine University, as well as healthcare research and leadership development.

Dr. Whynot has provided physician leadership across numerous quality, patient safety, ethics and medical governance initiatives and is widely recognized for his collaborative approach to healthcare improvement. He is also actively involved in physician education, healthcare research, and leadership development, helping to strengthen healthcare capacity across Northern and rural Ontario.

As Chief of Staff, Dr. Whynot will provide medical leadership to MAHC's professional staff, support quality and patient safety initiatives, foster physician engagement, and work closely with hospital leadership and the Board of Directors to advance the organization's mission and strategic priorities.

MAHC extends its sincere appreciation to **Dr. Khaled Abdel-Razek** for his leadership and service as Chief of Staff. A thoughtful transition of responsibilities will occur through the month of October to support continuity within the Medical Affairs portfolio and ensure a seamless leadership transition.

Looking Ahead

Over the coming months, MAHC will remain focused on:

- Advancing the capital redevelopment project through the provincial approval process, including securing Stage 1.3 approval.
- Continuing physician and healthcare professional recruitment efforts.
- Supporting the leadership transition to our new Chief of Staff.
- Strengthening partnerships across the regional health system.
- Maintaining high-quality, safe, and accessible care for residents and visitors throughout Muskoka and East Parry Sound.

Thank you for your continued support of local healthcare. We look forward to reconnecting following the municipal election period and sharing further updates on the important work underway at MAHC.

Sincerely,

Carla Clarkson-Ladd,
Board Chair
Cheryl Harrison,
President & CEO

Grace Urbanski (She/Her)
Executive Assistant to VP People and Organizational Excellence

Muskoka Algonquin Healthcare
Huntsville Site | 100 Frank Miller Drive, Huntsville, ON | P1H 1H7
Bracebridge Site | 75 Ann Street, Bracebridge, ON | P1L 2E4
C: 705-706-2306
E:grace.urbanski@mahc.ca

MUSKOKA ALGONQUIN HEALTHCARE

Transforming Healthcare Together!

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MUSKOKA ALGONQUIN HEALTHCARE

September 28, 2026

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Sincerely,

Carla Clarkson-Ladd,
Board Chair

Cheryl Harrison,
President & CEO

Date Printed
2026-10-08 3:55 PM

Township of Armour
Budgetary Control - Fund ANIMAL - ANIMAL CONTROL
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-720-004 - BYLAW - Dog Tags/Kennel Licences		0.00	1,041.00	2,150.00	-1,109.00	-51.58
	Revenue Totals:	0.00	1,041.00	2,150.00	-1,109.00	
16-244-000 - ANIMAL - Materials & Supplies		0.00	0.00	100.00	100.00	100.00
16-245-000 - ANIMAL - Contracted Services		0.00	3,544.63	3,550.00	5.37	0.15
	Expenditure Totals:	0.00	3,544.63	3,650.00	105.37	2.89
	Net Surplus/Deficit:	0.00	-2,503.63	-1,500.00	-1,003.63	-66.91

Accounts Printed: 3

Township of Armour
Budgetary Control - Fund ARENA - ARENA
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
16-724-000 - ARENA - Arena Levy		0.00	137,535.33	183,380.00	45,844.67	25.00
16-725-000 - ARENA - Transfer to Armour Arena Reserve		0.00	11,000.00	11,000.00	0.00	0.00
	Expenditure Totals:	0.00	148,535.33	194,380.00	45,844.67	23.59
	Net Surplus/Deficit:	0.00	-148,535.33	-194,380.00	45,844.67	23.59

Accounts Printed: 2

Township of Armour
Budgetary Control - Fund BLDG - BUILDING DEPARTMENT
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-719-010 - BLDG - Contribution - McMurrich/Monteith		0.00	20,712.19	50,000.00	-29,287.81	-58.58
15-719-020 - BLDG - Septic Permits		0.00	8,885.00	0.00	8,885.00	0.00
15-720-000 - BLDG - Building Permits		0.00	79,026.02	150,000.00	-70,973.98	-47.32
	Revenue Totals:	0.00	108,623.21	200,000.00	-91,376.79	-45.69
16-221-000 - BLDG - Salaries & Benefits		0.00	86,011.36	150,000.00	63,988.64	42.66
16-221-003 - BLDG - Legal Fees		0.00	154.62	5,000.00	4,845.38	96.91
16-222-000 - BLDG - Vehicle Expenses		0.00	2,587.86	5,500.00	2,912.14	52.95
16-223-000 - BLDG - Training		0.00	2,926.91	3,000.00	73.09	2.44
16-224-000 - BLDG - Materials & Supplies		0.00	1,781.66	6,000.00	4,218.34	70.31
16-225-000 - BLDG - Contracted Services		0.00	29,747.53	10,000.00	-19,747.53	-197.48
	Expenditure Totals:	0.00	123,209.94	179,500.00	56,290.06	31.36
	Net Surplus/Deficit:	0.00	-14,586.73	20,500.00	-35,086.73	-171.15

Accounts Printed: 9

Township of Armour
Budgetary Control - Fund BYLAW - BY-LAW
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-720-002 - BYLAW - Trailer Permit Fees		0.00	9,420.00	6,765.00	2,655.00	39.25
15-720-003 - BYLAW - Fines		0.00	500.00	2,000.00	-1,500.00	-75.00
15-720-005 - BYLAW - OCLIF funding		0.00	0.00	2,500.00	-2,500.00	-100.00
15-720-030 - BYLAW - Contribution - Kearney		0.00	49,058.23	68,350.00	-19,291.77	-28.22
15-720-032 - BYLAW - Contribution - Sundridge		0.00	18,915.14	27,340.00	-8,424.86	-30.82
15-720-033 - BYLAW - Contribution - McMurrich		0.00	20,049.14	27,603.00	-7,553.86	-27.37
15-720-034 - BYLAW - Contribution - Magnetawan		0.00	49,611.35	68,350.00	-18,738.65	-27.42
15-720-035 - BYLAW - Contribution - Ryerson		0.00	16,606.85	23,925.00	-7,318.15	-30.59
15-720-036 - BYLAW - Contribution - Machar		0.00	16,988.97	27,340.00	-10,351.03	-37.86
	Revenue Totals:	0.00	181,149.68	254,173.00	-73,023.32	-28.73
16-231-000 - BYLAW - Salaries & Benefits		0.00	180,888.01	255,550.00	74,661.99	29.22
16-232-000 - BYLAW - Legal Fees		0.00	2,826.95	3,000.00	173.05	5.77
16-234-000 - BYLAW - Materials & Supplies		0.00	3,096.23	7,000.00	3,903.77	55.77
16-234-002 - BYLAW - Vehicle expenses		0.00	7,143.50	10,000.00	2,856.50	28.56
16-235-000 - BYLAW - Training		0.00	206.66	1,500.00	1,293.34	86.22
16-235-005 - BYLAW - Transfer to Bylaw Dept Reserve		0.00	6,000.00	6,000.00	0.00	0.00
	Expenditure Totals:	0.00	200,161.35	283,050.00	82,888.65	29.28
	Net Surplus/Deficit:	0.00	-19,011.67	-28,877.00	9,865.33	34.16

Accounts Printed: 15

Township of Armour
Budgetary Control - Fund CAP - GG - CAPITAL - GENERAL GOVERNMENT
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-780-000 - GEN GOV - Contrib from Capital Reserve		0.00	0.00	30,000.00	-30,000.00	-100.00
	Revenue Totals:	0.00	0.00	30,000.00	-30,000.00	-100.00
16-139-002 - Municipal Office Building Repairs		0.00	10,733.58	30,000.00	19,266.42	64.22
16-139-003 - Municipal Office Basement Flood		0.00	75,526.27	0.00	-75,526.27	0.00
	Expenditure Totals:	0.00	86,259.85	30,000.00	-56,259.85	-187.53
	Net Surplus/Deficit:	0.00	-86,259.85	0.00	-86,259.85	0.00

Accounts Printed: 3

Township of Armour
Budgetary Control - Fund CAP - HIST - CAPITAL - HISTORICAL SOCIETY
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-791-020 - HIST - Contribution from Capital Reserve		0.00	0.00	20,000.00	-20,000.00	-100.00
	Revenue Totals:	0.00	0.00	20,000.00	-20,000.00	-100.00
16-740-002 - WF - Storage Building		0.00	8,395.22	20,000.00	11,604.78	58.02
	Expenditure Totals:	0.00	8,395.22	20,000.00	11,604.78	58.02
	Net Surplus/Deficit:	0.00	-8,395.22	0.00	-8,395.22	0.00

Accounts Printed: 2

Township of Armour
Budgetary Control - Fund CAP - PARK - CAPITAL - PARKS
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-791-050 - CAP PARK - Contrib from Parkland Trust		0.00	16,612.15	20,000.00	-3,387.85	-16.94
15-791-051 - CAP PARK - Contrib from Capital Reserve		0.00	0.00	30,000.00	-30,000.00	-100.00
	Revenue Totals:	0.00	16,612.15	50,000.00	-33,387.85	-66.78
16-732-000 - PARK - Pickerel Beach Development		0.00	12,953.87	15,000.00	2,046.13	13.64
16-737-027 - PARK - Three Mile Lake Park		0.00	0.00	30,000.00	30,000.00	100.00
16-737-039 - PARK - Garbage Bin		0.00	3,658.28	5,000.00	1,341.72	26.83
	Expenditure Totals:	0.00	16,612.15	50,000.00	33,387.85	66.78
	Net Surplus/Deficit:	0.00	0.00	0.00	0.00	0.00

Accounts Printed: 5

Township of Armour
Budgetary Control - Fund CAP - PLAN - CAPITAL - PLANNING & DEV.
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-382-012 - PLAN - Sale of Land - Ind Parks		0.00	68,175.80	68,176.00	-0.20	0.00
15-382-013 - NOHFC - Servicing Ind. Parks Grant		0.00	-897.22	115,000.00	-115,897.22	-100.78
15-382-015 - PLAN - Contrib from capital reserve		0.00	103,522.21	147,500.00	-43,977.79	-29.82
15-382-020 - PLAN - Contrib from capital reserve		0.00	0.00	12,420.00	-12,420.00	-100.00
	Revenue Totals:	0.00	170,800.79	343,096.00	-172,295.21	-50.22
16-825-020 - PLAN -Develop Land Engineering/Site Plan		0.00	0.00	12,420.00	12,420.00	100.00
16-826-010 - PLAN - Advertising & Marketing		0.00	0.00	7,500.00	7,500.00	100.00
16-826-013 - PLAN - Engineering/Surveying		0.00	25,557.43	40,000.00	14,442.57	36.11
16-826-015 - PLAN - Construction		0.00	77,964.78	215,000.00	137,035.22	63.74
16-826-025 - PLAN - Purchase of property		0.00	32,615.30	32,615.00	-0.30	0.00
	Expenditure Totals:	0.00	136,137.51	307,535.00	171,397.49	55.73
	Net Surplus/Deficit:	0.00	34,663.28	35,561.00	-897.72	-2.52

Accounts Printed: 9

Township of Armour
Budgetary Control - Fund CAP - RDS - CAPITAL - ROADS
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-512-032 - RDS - Contrib from Capital Reserve		0.00	100,000.00	100,000.00	0.00	0.00
15-512-039 - RDS - Long Term Loan Excavator		0.00	250,000.00	250,000.00	0.00	0.00
15-531-002 - RDS - Contrib from Capital Reserve		0.00	150,000.00	150,000.00	0.00	0.00
15-534-001 - RDS - Contribution from OCIF Grant		0.00	122,284.46	149,350.00	-27,065.54	-18.12
15-790-005 - CAP RDS - Contrib from Capital Reserve		0.00	40,412.07	0.00	40,412.07	0.00
15-790-006 - CAP RDS - Contrib from Gas Tax Reserve		0.00	0.00	95,000.00	-95,000.00	-100.00
15-790-007 - CAP RDS - Contrib from Cap Res Bridges		0.00	0.00	75,000.00	-75,000.00	-100.00
	Revenue Totals:	0.00	662,696.53	819,350.00	-156,653.47	-19.12
16-314-255 - RDS - Capital - Flood Repairs - April/26		0.00	40,412.07	0.00	-40,412.07	0.00
16-349-050 - RDS - Gravelling 3 inch lift		0.00	137,840.09	149,350.00	11,509.91	7.71
16-349-061 - RDS - Surface Treatment		0.00	172,415.34	183,750.00	11,334.66	6.17
16-349-067 - RDS - Slurry Seal		0.00	120,347.12	120,000.00	-347.12	-0.29
16-349-085 - RDS - North Pickerel Bridge Engineering		0.00	1,272.00	2,800.00	1,528.00	54.57
16-349-087 - RDS - OSIM Bridge Inspections & Report		0.00	4,323.54	75,000.00	70,676.46	94.24
16-349-107 - RDS - Rubber Tire Excavator		0.00	353,627.86	350,000.00	-3,627.86	-1.04
16-349-115 - RDS - Road Needs Study		0.00	15,060.50	15,000.00	-60.50	-0.40
	Expenditure Totals:	0.00	845,298.52	895,900.00	50,601.48	5.65
	Net Surplus/Deficit:	0.00	-182,601.99	-76,550.00	-106,051.99	-138.54

Accounts Printed: 15

Township of Armour
Budgetary Control - Fund CAP - TRI - CAPITAL - LANDFILL & RECYCLING
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-343-000 - TRI R - Sale of Equipment		0.00	0.00	8,000.00	-8,000.00	-100.00
	Revenue Totals:	0.00	0.00	8,000.00	-8,000.00	-100.00
16-489-003 - TRI-R - Landfill - Compactor Repair		0.00	16,375.26	15,000.00	-1,375.26	-9.17
16-489-005 - TRI R - Landfill - Repairs Pole Barn		0.00	1,882.56	9,000.00	7,117.44	79.08
16-489-503 - TRI R - Purchase Food Cyclers		0.00	0.00	440.00	440.00	100.00
	Expenditure Totals:	0.00	18,257.82	24,440.00	6,182.18	25.30
	Net Surplus/Deficit:	0.00	-18,257.82	-16,440.00	-1,817.82	-11.06

Accounts Printed: 4

Township of Armour
Budgetary Control - Fund COU - COUNCIL
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
16-111-000 - COUNCIL - Salaries & Benefits		0.00	75,729.20	92,390.00	16,660.80	18.03
16-114-000 - COUNCIL - Materials & Supplies		0.00	6,939.35	7,500.00	560.65	7.48
16-116-000 - COUNCIL - Legal Fees - General		0.00	4,040.47	20,000.00	15,959.53	79.80
16-118-000 - COUNCIL - Legal - Integrity Commissioner		0.00	20,321.51	20,000.00	-321.51	-1.61
	Expenditure Totals:	0.00	107,030.53	139,890.00	32,859.47	23.49
	Net Surplus/Deficit:	0.00	-107,030.53	-139,890.00	32,859.47	23.49

Accounts Printed: 4

Township of Armour
Budgetary Control - Fund EDC - ECONOMIC DEVELOPMENT
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-370-000 - EDC - Municipal & Chamber Contributions		0.00	99,725.00	141,300.00	-41,575.00	-29.42
15-370-001 - EDC - Contribution from ACED surplus		0.00	16,536.03	0.00	16,536.03	0.00
15-370-008 - EDC - ACED Service Fees		0.00	25.00	0.00	25.00	0.00
15-371-000 - EDC - CIINO Funding		0.00	51,788.00	100,000.00	-48,212.00	-48.21
	Revenue Totals:	0.00	168,074.03	241,300.00	-73,225.97	-30.35
16-801-000 - EDC - Salaries & Benefits		0.00	130,996.36	196,000.00	65,003.64	33.17
16-804-001 - EDC - Office Supplies		0.00	2,336.58	3,000.00	663.42	22.11
16-804-002 - EDC - Signage		0.00	770.00	2,000.00	1,230.00	61.50
16-804-005 - EDC - Audit & Accountant Fees		0.00	0.00	4,800.00	4,800.00	100.00
16-804-010 - EDC - Advertising & Promotion		0.00	2,128.99	6,000.00	3,871.01	64.52
16-804-020 - EDC - Telephone		0.00	1,061.67	2,000.00	938.33	46.92
16-804-025 - EDC - Website & Digital Tools		0.00	1,660.07	2,300.00	639.93	27.82
16-804-030 - EDC - Events & Seminars		0.00	1,795.07	4,000.00	2,204.93	55.12
16-804-040 - EDC - Training & Workshops		0.00	2,488.63	4,500.00	2,011.37	44.70
16-804-050 - EDC - Travel Expenses		0.00	3,758.89	6,400.00	2,641.11	41.27
16-804-065 - EDC - Regional Projects		0.00	26,227.48	10,300.00	-15,927.48	-154.64
	Expenditure Totals:	0.00	173,223.74	241,300.00	68,076.26	28.21
	Net Surplus/Deficit:	0.00	-5,149.71	0.00	-5,149.71	0.00

Accounts Printed: 15

Township of Armour
Budgetary Control - Fund EDU - SCHOOL BOARDS
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
14-310-000 - School Tax - English Public		0.00	662,398.12	662,377.00	21.12	0.00
14-310-001 - Supplementaries - English Public		0.00	3,851.64	9,500.00	-5,648.36	-59.46
14-310-010 - PIL's - English Public		0.00	35.19	35.00	0.19	0.54
14-310-020 - Railways - English Public		0.00	1,536.27	1,536.00	0.27	0.02
14-410-000 - School Tax - English Separate		0.00	45,026.40	43,997.00	1,029.40	2.34
14-410-001 - Supplementaries - English Separate		0.00	0.00	300.00	-300.00	-100.00
14-410-020 - Railways - English Separate		0.00	582.18	562.00	20.18	3.59
14-510-000 - School Tax - French Public		0.00	10,680.88	11,165.00	-484.12	-4.34
14-510-001 - Supplementaries - French Public		0.00	0.00	75.00	-75.00	-100.00
14-510-020 - Railways - French Public		0.00	208.46	218.00	-9.54	-4.38
14-710-000 - School Tax - French Separate		0.00	25,424.86	25,993.00	-568.14	-2.19
14-710-001 - Supplementaries - French Separate		0.00	0.00	175.00	-175.00	-100.00
14-710-020 - Railways - French Separate		0.00	485.12	496.00	-10.88	-2.19
	Revenue Totals:	0.00	750,229.12	756,429.00	-6,199.88	-0.82
14-310-002 - Tax Refunds - English Public		0.00	1,277.65	2,500.00	1,222.35	48.89
14-410-002 - Tax Refunds - English Separate		0.00	136.93	100.00	-36.93	-36.93
14-510-002 - Tax Refunds - French Public		0.00	49.03	50.00	0.97	1.94
14-710-002 - Tax Refunds - French Separate		0.00	114.11	50.00	-64.11	-128.22
18-911-000 - School Board Levy - English Public		0.00	497,977.39	670,948.00	172,970.61	25.78
18-912-000 - School Board Levy - English Separate		0.00	34,206.45	44,759.00	10,552.55	23.58
18-913-000 - School Board Levy - French Public		0.00	8,167.01	11,408.00	3,240.99	28.41
18-914-000 - School Board Levy - French Separate		0.00	19,432.50	26,614.00	7,181.50	26.98
	Expenditure Totals:	0.00	561,361.07	756,429.00	195,067.93	25.79
	Net Surplus/Deficit:	0.00	188,868.05	0.00	188,868.05	0.00

Accounts Printed: 21

Township of Armour
Budgetary Control - Fund ELE - ELECTION
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-790-002 - ELE - Contrib from Election Reserve		0.00	0.00	25,000.00	-25,000.00	-100.00
	Revenue Totals:	0.00	0.00	25,000.00	-25,000.00	-100.00
16-123-000 - Election Expenses		0.00	10,062.29	30,000.00	19,937.71	66.46
	Expenditure Totals:	0.00	10,062.29	30,000.00	19,937.71	66.46
	Net Surplus/Deficit:	0.00	-10,062.29	-5,000.00	-5,062.29	-101.25

Accounts Printed: 2

Township of Armour
Budgetary Control - Fund EMER - EMERGENCY MANAGEMENT
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
15-721-000 - CEMC Contribution - Village of BF	0.00	4,319.55	4,315.00	4.55	0.11
15-721-001 - CEMC Contribution - McMurrich/Monteith	0.00	4,319.55	4,315.00	4.55	0.11
15-721-002 - CEMC Contribution - Ryerson	0.00	4,319.55	4,315.00	4.55	0.11
Revenue Totals:	0.00	12,958.65	12,945.00	13.65	0.11
16-261-000 - CEMC - Salaries & Benefits	0.00	11,633.58	18,000.00	6,366.42	35.37
16-262-000 - CEMC - Training	0.00	0.00	1,000.00	1,000.00	100.00
16-264-000 - CEMC - Materials & Supplies	0.00	13,878.76	7,000.00	-6,878.76	-98.27
16-265-000 - CEMC - Contracted Services	0.00	189.34	200.00	10.66	5.33
Expenditure Totals:	0.00	25,701.68	26,200.00	498.32	1.90
Net Surplus/Deficit:	0.00	-12,743.03	-13,255.00	511.97	3.86

Accounts Printed: 7

Township of Armour
Budgetary Control - Fund ENV - ENVIRONMENTAL SERVICES
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-645-000 - TRI R Operating Burk's Falls		0.00	37,646.25	50,195.00	-12,548.75	-25.00
15-646-000 - TRI R Operating Ryerson		0.00	72,020.25	96,027.00	-24,006.75	-25.00
	Revenue Totals:	0.00	109,666.50	146,222.00	-36,555.50	-25.00
16-449-000 - ENV - Water Testing		0.00	281.38	600.00	318.62	53.10
16-449-001 - ENV - Per bag fee - Armour		0.00	43,377.00	67,410.00	24,033.00	35.65
16-450-000 - ENV - Hazardous Waste		0.00	9,272.88	9,300.00	27.12	0.29
16-458-001 - ENV -Transfer to Armour Landfill Reserve		0.00	10,000.00	10,000.00	0.00	0.00
	Expenditure Totals:	0.00	62,931.26	87,310.00	24,378.74	27.92
	Net Surplus/Deficit:	0.00	46,735.24	58,912.00	-12,176.76	-20.67

Accounts Printed: 6

Township of Armour
Budgetary Control - Fund FIR - FIRE
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-510-000 - FIR - Condtional Grant - Province		0.00	1,482.58	1,480.00	2.58	0.17
	Revenue Totals:	0.00	1,482.58	1,480.00	2.58	0.17
16-215-000 - Ryerson Fire Department		0.00	233,175.51	310,901.00	77,725.49	25.00
16-215-001 - Principal - Fire Truck Loan		0.00	13,763.91	27,776.00	14,012.09	50.45
16-215-002 - Interest - Fire Truck loan		0.00	5,553.53	10,860.00	5,306.47	48.86
16-215-006 - Transfer to Armour Fire Reserve		0.00	25,000.00	25,000.00	0.00	0.00
16-215-007 - Transfer to MNR Reserve		0.00	1,482.58	1,480.00	-2.58	-0.17
16-215-009 - Transfer to Armour Fire Mtc Reserve		0.00	1,500.00	1,500.00	0.00	0.00
16-216-000 - Regional Training Program		0.00	6,033.20	8,200.00	2,166.80	26.42
	Expenditure Totals:	0.00	286,508.73	385,717.00	99,208.27	25.72
	Net Surplus/Deficit:	0.00	-285,026.15	-384,237.00	99,210.85	25.82

Accounts Printed: 8

Township of Armour
Budgetary Control - Fund GEN - GENERAL GOVERNMENT
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
13-888-000 - Prior Year Surplus/Deficit	0.00	0.00	-199,003.00	199,003.00	100.00
15-310-000 - GEN GOV - Revenue	0.00	1,964.03	2,000.00	-35.97	-1.80
15-310-001 - GEN GOV - Tax Sale Fees	0.00	6,640.32	5,000.00	1,640.32	32.81
15-310-003 - Over/Under	0.00	-0.18	0.00	-0.18	0.00
15-310-004 - GEN GOV - Sale of Land	0.00	1,042.11	8,500.00	-7,457.89	-87.74
15-312-000 - TRI R - Rent	0.00	2,000.00	2,000.00	0.00	0.00
15-520-000 - OMPF - Province	0.00	693,000.00	924,000.00	-231,000.00	-25.00
15-525-005 - MDRA Grant/Transfer from Reserve	0.00	0.00	450,000.00	-450,000.00	-100.00
15-532-000 - Aggregate Resources Royalty	0.00	6,383.81	7,500.00	-1,116.19	-14.88
15-720-001 - Lottery Licences	0.00	5.00	10.00	-5.00	-50.00
15-730-000 - GEN GOV - Rentals	0.00	5,932.62	7,716.00	-1,783.38	-23.11
15-740-000 - GEN GOV - Civic Addressing	0.00	1,365.00	500.00	865.00	173.00
15-750-000 - Penalty & Interest on Taxes	0.00	38,954.79	55,000.00	-16,045.21	-29.17
15-760-000 - Investment Income	0.00	72,724.28	79,421.00	-6,696.72	-8.43
15-770-000 - Tax certificates/Bldg/Zoning Letters	0.00	5,320.00	4,500.00	820.00	18.22
Revenue Totals:	0.00	835,331.78	1,347,144.00	-511,812.22	-37.99
16-121-000 - GEN GOV - Salaries & Benefits	0.00	423,393.36	613,400.00	190,006.64	30.98
16-122-000 - General Insurance	0.00	43,072.08	43,073.00	0.92	0.00
16-124-000 - Office expenses	0.00	19,206.81	25,000.00	5,793.19	23.17
16-124-001 - Donations	0.00	10,735.57	15,000.00	4,264.43	28.43
16-124-002 - Training & Workshops	0.00	8,690.04	16,000.00	7,309.96	45.69
16-124-003 - Memberships	0.00	6,183.22	6,700.00	516.78	7.71
16-124-004 - Regional Healthcare	0.00	13,191.00	13,200.00	9.00	0.07
16-124-005 - Utilities	0.00	9,541.81	12,000.00	2,458.19	20.48
16-124-006 - Advertising	0.00	1,944.86	2,100.00	155.14	7.39
16-124-007 - Postage expenses	0.00	5,617.74	8,000.00	2,382.26	29.78
16-124-008 - Donation to Agricultural Society	0.00	3,000.00	3,000.00	0.00	0.00
16-124-009 - Principal Capital Lease Photocopier	0.00	1,895.04	2,305.00	409.96	17.79
16-124-010 - Interest Capital Lease Photocopier	0.00	0.00	222.00	222.00	100.00
16-124-011 - Secondary School Bursary	0.00	0.00	500.00	500.00	100.00
16-125-000 - Contracted Services	0.00	8,480.91	14,000.00	5,519.09	39.42
16-126-000 - Computer Software	0.00	10,746.77	12,000.00	1,253.23	10.44
16-127-000 - Transfer to Capital Reserve	0.00	192,000.00	192,000.00	0.00	0.00
16-127-003 - Transfer to Hospital Reserve	0.00	120,000.00	120,000.00	0.00	0.00
16-127-005 - Transfer to Parks Reserve	0.00	1,042.11	8,500.00	7,457.89	87.74
16-129-004 - Office Bldg/Equip Maintenance	0.00	6,370.27	6,500.00	129.73	2.00
16-132-000 - Audit & Accountant Fees	0.00	3,621.29	36,000.00	32,378.71	89.94

Township of Armour
Budgetary Control - Fund GEN - GENERAL GOVERNMENT
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
16-136-000 - Bank Charges		0.00	1,725.63	3,000.00	1,274.37	42.48
16-266-000 - 911 Posts		0.00	0.00	2,000.00	2,000.00	100.00
16-266-001 - 911 Solar Posts		0.00	0.00	200.00	200.00	100.00
	Expenditure Totals:	0.00	890,458.51	1,154,700.00	264,241.49	22.88
	Net Surplus/Deficit:	0.00	-55,126.73	192,444.00	-247,570.73	-128.65

Accounts Printed: 39

Township of Armour
Budgetary Control - Fund HEALTH - PUBLIC HEALTH SERVICES
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
16-518-000 - HEALTH - Public Health Unit		0.00	40,184.56	48,294.00	8,109.44	16.79
16-520-000 - HEALTH - Land Ambulance		0.00	114,864.39	153,155.00	38,290.61	25.00
16-554-000 - HEALTH - Cemeteries		0.00	0.00	600.00	600.00	100.00
	Expenditure Totals:	0.00	155,048.95	202,049.00	47,000.05	23.26
	Net Surplus/Deficit:	0.00	-155,048.95	-202,049.00	47,000.05	23.26

Accounts Printed: 3

Township of Armour
Budgetary Control - Fund HIST - HISTORICAL SOCIETY/MUSEUM
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-747-000 - WF -Contribution from Historical Society		0.00	2,433.53	15,000.00	-12,566.47	-83.78
	Revenue Totals:	0.00	2,433.53	15,000.00	-12,566.47	-83.78
16-765-000 - WF - Salaries & Benefits		0.00	11,555.95	15,000.00	3,444.05	22.96
16-767-000 - WF - Materials/Supplies/Mileage		0.00	284.91	200.00	-84.91	-42.46
16-768-000 - WF - Heritage Festival		0.00	0.00	7,500.00	7,500.00	100.00
16-769-000 - WF - Repairs and Maintenance		0.00	3,574.85	7,000.00	3,425.15	48.93
16-769-001 - WF - Utilities		0.00	4,456.35	7,000.00	2,543.65	36.34
16-770-000 - WF -Historical Society/Museum - Donation		0.00	0.00	5,000.00	5,000.00	100.00
	Expenditure Totals:	0.00	19,872.06	41,700.00	21,827.94	52.35
	Net Surplus/Deficit:	0.00	-17,438.53	-26,700.00	9,261.47	34.69

Accounts Printed: 7

Township of Armour
Budgetary Control - Fund PARKS - PARKS
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
16-732-003 - PARK - Outdoor Rink		0.00	8,144.02	9,600.00	1,455.98	15.17
16-732-004 - PARK - Materials & Supplies		0.00	6,435.96	3,000.00	-3,435.96	-114.53
16-732-005 - PARK - Contracted Services		0.00	52,421.49	56,000.00	3,578.51	6.39
16-798-000 - Armour Library		0.00	98,722.00	98,722.00	0.00	0.00
16-799-001 - Transfer to Library Reserve		0.00	4,300.00	4,300.00	0.00	0.00
	Expenditure Totals:	0.00	170,023.47	171,622.00	1,598.53	0.93
	Net Surplus/Deficit:	0.00	-170,023.47	-171,622.00	1,598.53	0.93

Accounts Printed: 5

Township of Armour
Budgetary Control - Fund PLAN - PLANNING & DEVELOPMENT
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-381-000 - PLAN - Planning & Zoning Fees		0.00	10,834.47	25,000.00	-14,165.53	-56.66
	Revenue Totals:	0.00	10,834.47	25,000.00	-14,165.53	-56.66
16-814-000 - PLAN -South East District Planning Board		0.00	0.00	4,000.00	4,000.00	100.00
16-815-000 - PLAN - Planning, Development & Zoning		0.00	24,080.20	32,000.00	7,919.80	24.75
16-815-001 - PLAN - OLT - Powerbank/Creasor		0.00	13,228.39	20,000.00	6,771.61	33.86
16-816-000 - PLAN - Industrial Parks - Principal Loan		0.00	9,048.39	18,300.00	9,251.61	50.56
16-816-001 - PLAN - Industrial Parks - Interest Loan		0.00	7,584.27	10,200.00	2,615.73	25.64
16-817-001 - PLAN - GIS Maintenance		0.00	12,086.68	13,000.00	913.32	7.03
16-818-000 - PLAN - Economic Development		0.00	20,087.25	26,790.00	6,702.75	25.02
16-819-000 - PLAN - Trans to Economic Develop Reserve		0.00	10,000.00	10,000.00	0.00	0.00
	Expenditure Totals:	0.00	96,115.18	134,290.00	38,174.82	28.43
	Net Surplus/Deficit:	0.00	-85,280.71	-109,290.00	24,009.29	21.97

Accounts Printed: 9

Township of Armour
Budgetary Control - Fund POL - POLICING
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-611-000 - Court Security Prisoner Transportation		0.00	406.00	1,200.00	-794.00	-66.17
15-612-000 - OPP Detachment Revenue		0.00	1,429.93	2,000.00	-570.07	-28.50
	Revenue Totals:	0.00	1,835.93	3,200.00	-1,364.07	-42.63
16-220-000 - Ontario Provincial Police - Levy		0.00	321,162.50	481,335.00	160,172.50	33.28
16-220-005 - Almaguin OPP Detachment Board		0.00	0.00	1,300.00	1,300.00	100.00
	Expenditure Totals:	0.00	321,162.50	482,635.00	161,472.50	33.46
	Net Surplus/Deficit:	0.00	-319,326.57	-479,435.00	160,108.43	33.40

Accounts Printed: 4

Township of Armour
Budgetary Control - Fund RDS - ROADS MAINTENANCE
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-330-000 - RDS - Roads Revenue		0.00	5,450.00	5,000.00	450.00	9.00
15-330-003 - RDS - Internal charges		0.00	5,127.86	4,500.00	627.86	13.95
15-330-004 - RDS - Contribution from PPRP		0.00	38,000.00	38,000.00	0.00	0.00
15-330-010 - RDS - Solar power		0.00	0.00	3,300.00	-3,300.00	-100.00
	Revenue Totals:	0.00	48,577.86	50,800.00	-2,222.14	-4.37
16-311-000 - RDS - Salaries & Benefits		0.00	376,665.09	591,500.00	214,834.91	36.32
16-312-012 - RDS - Sand & Salt		0.00	12,063.34	76,650.00	64,586.66	84.26
16-313-010 - RDS - Principal - 2016 Bridge Loan		0.00	16,928.44	35,000.00	18,071.56	51.63
16-313-011 - RDS - Interest - 2016 Bridge Loan		0.00	5,982.26	12,000.00	6,017.74	50.15
16-313-012 - RDS-Principal N Pickerel Lk Bridge Loan		0.00	14,296.27	28,900.00	14,603.73	50.53
16-313-013 - RDS - Interest N Pickerel Bridge Loan		0.00	11,982.98	18,500.00	6,517.02	35.23
16-314-001 - RDS - Vehicle & Equipment Maintenance		0.00	73,653.54	65,000.00	-8,653.54	-13.31
16-314-002 - RDS - Safety Supplies & Training		0.00	2,951.11	6,500.00	3,548.89	54.60
16-314-003 - RDS - Shop Tools & Supplies		0.00	6,619.54	6,000.00	-619.54	-10.33
16-314-004 - RDS - Fuel		0.00	62,038.61	90,000.00	27,961.39	31.07
16-314-005 - RDS - Overhead		0.00	15,764.85	17,000.00	1,235.15	7.27
16-314-006 - RDS - Building Maintenance		0.00	2,042.69	10,000.00	7,957.31	79.57
16-314-007 - RDS - Bridges & Culverts		0.00	21,125.05	20,000.00	-1,125.05	-5.63
16-314-008 - RDS - Roadside Maintenance		0.00	39,369.80	38,000.00	-1,369.80	-3.60
16-314-009 - RDS - Hardtop Maintenance		0.00	10,378.82	18,000.00	7,621.18	42.34
16-314-010 - RDS - Dust Control/Loosetop Maintenance		0.00	57,867.53	75,000.00	17,132.47	22.84
16-314-011 - RDS - Railway Crossings Maintenance		0.00	15,624.00	15,500.00	-124.00	-0.80
16-314-012 - RDS - Insurance		0.00	27,433.53	27,434.00	0.47	0.00
16-314-013 - RDS - Road Signs		0.00	5,963.94	5,500.00	-463.94	-8.44
16-314-014 - RDS - Vehicle Licensing		0.00	0.00	8,000.00	8,000.00	100.00
16-314-020 - RDS - Transfer to Working Reserve		0.00	0.00	3,300.00	3,300.00	100.00
	Expenditure Totals:	0.00	778,751.39	1,167,784.00	389,032.61	33.31
	Net Surplus/Deficit:	0.00	-730,173.53	-1,116,984.00	386,810.47	34.63

Accounts Printed: 25

Township of Armour
Budgetary Control - Fund REC - RECREATION
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
15-365-003 - REC - Rentals		0.00	9,033.19	6,000.00	3,033.19	50.55
15-365-013 - REC - Fundraising		0.00	23,990.25	20,200.00	3,790.25	18.76
15-365-014 - REC - Literacy Program		0.00	95.00	2,000.00	-1,905.00	-95.25
15-365-015 - REC - Various Programs		0.00	15,323.07	20,600.00	-5,276.93	-25.62
15-365-019 - REC - Registration fees - Day Camps		0.00	64,887.27	81,900.00	-17,012.73	-20.77
15-365-023 - REC - Donations		0.00	6,087.54	5,400.00	687.54	12.73
	Revenue Totals:	0.00	119,416.32	136,100.00	-16,683.68	-12.26
16-734-003 - REC - Salaries & Benefits		0.00	159,018.57	229,500.00	70,481.43	30.71
16-734-005 - REC - Insurance		0.00	8,886.87	8,887.00	0.13	0.00
16-734-006 - REC - Contracted Services		0.00	21,133.49	38,500.00	17,366.51	45.11
16-734-007 - REC - Advertising		0.00	1,642.53	5,000.00	3,357.47	67.15
16-734-008 - REC - Training		0.00	953.92	5,000.00	4,046.08	80.92
16-734-009 - REC - Building Maintenance		0.00	5,484.82	10,000.00	4,515.18	45.15
16-734-010 - REC - Materials & Supplies		0.00	13,202.89	15,000.00	1,797.11	11.98
16-734-012 - REC - Literacy Program		0.00	967.71	1,500.00	532.29	35.49
16-734-013 - REC - Various Programs Supplies		0.00	35,218.79	55,100.00	19,881.21	36.08
16-734-015 - REC - Bank Fees		0.00	2,268.83	4,000.00	1,731.17	43.28
16-734-020 - REC - Utilities		0.00	11,552.74	18,000.00	6,447.26	35.82
16-734-030 - REC - Transfer to Recreation Reserve		0.00	5,100.00	5,100.00	0.00	0.00
	Expenditure Totals:	0.00	265,431.16	395,587.00	130,155.84	32.90
	Net Surplus/Deficit:	0.00	-146,014.84	-259,487.00	113,472.16	43.73

Accounts Printed: 18

Township of Armour
Budgetary Control - Fund SOCIAL - SOCIAL & FAMILY SERVICES
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
16-618-000 - SOCIAL - Social Services	0.00	101,971.40	203,943.00	101,971.60	50.00
16-628-000 - SOCIAL - Home For Aged	0.00	112,823.25	150,431.00	37,607.75	25.00
Expenditure Totals:	0.00	214,794.65	354,374.00	139,579.35	39.39
Net Surplus/Deficit:	0.00	-214,794.65	-354,374.00	139,579.35	39.39

Accounts Printed: 2

Township of Armour
Budgetary Control - Fund TAX - GENERAL TAXATION
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description		Current	Year to Date	Budget	Variance	%
14-110-000 - General Taxation		0.00	3,481,950.62	3,481,463.00	487.62	0.01
14-110-010 - Railways - General Taxation		0.00	12,482.80	12,483.00	-0.20	0.00
14-120-000 - Supplementaries - General Taxation		0.00	20,970.00	70,000.00	-49,030.00	-70.04
15-230-000 - Payments In Lieu		0.00	13,205.06	43,126.00	-29,920.94	-69.38
	Revenue Totals:	0.00	3,528,608.48	3,607,072.00	-78,463.52	-2.18
16-120-000 - Tax Refunds		0.00	5,799.52	10,000.00	4,200.48	42.00
16-138-000 - Assessment Charges - MPAC		0.00	41,654.07	55,539.00	13,884.93	25.00
	Expenditure Totals:	0.00	47,453.59	65,539.00	18,085.41	27.59
	Net Surplus/Deficit:	0.00	3,481,154.89	3,541,533.00	-60,378.11	-1.70

Accounts Printed: 6

Township of Armour
Budgetary Control - Fund TRI R - TRI R WASTE MANAGEMENT
For the Period 2026-01-01 - 2026-12-31
Cash Budget

Account #/Description	Current	Year to Date	Budget	Variance	%
15-341-000 - TRI R - Tipping Fees	0.00	64,010.40	75,000.00	-10,989.60	-14.65
15-341-001 - TRI R - Sale of Equipment	0.00	50.00	250.00	-200.00	-80.00
15-341-002 - TRI R - Tipping fees - Municipal	0.00	68,390.00	85,000.00	-16,610.00	-19.54
15-341-003 - TRI R - Short Term Rental Kits	0.00	505.00	300.00	205.00	68.33
15-342-000 - TRI R - Recycling Sales	0.00	6,022.03	5,600.00	422.03	7.54
15-541-000 - TRI R - Circular Materials Contract	0.00	25,388.51	42,670.00	-17,281.49	-40.50
Revenue Totals:	0.00	164,365.94	208,820.00	-44,454.06	-21.29
16-451-000 - TRI R - Salaries & Benefits	0.00	223,424.73	340,000.00	116,575.27	34.29
16-451-001 - TRI R - Landfill Training, Health&Safety	0.00	5,166.93	4,500.00	-666.93	-14.82
16-452-000 - TRI R - Landfill Supplies/Bag Tags	0.00	2,214.12	2,000.00	-214.12	-10.71
16-454-000 - TRI R - Landfill Packer Fuel	0.00	8,728.85	9,000.00	271.15	3.01
16-455-000 - TRI R - Insurance	0.00	9,531.32	9,600.00	68.68	0.72
16-455-002 - TRI R - Audit & Accountant Fees	0.00	19.33	8,100.00	8,080.67	99.76
16-455-003 - TRI R - 2026 Insurance Claim - Fire	0.00	86,527.02	0.00	-86,527.02	0.00
16-456-000 - TRI R- Landfill Hazardous Waste Disposal	0.00	0.00	2,500.00	2,500.00	100.00
16-460-000 - TRI R - Landfill Dozer/Site Maintenance	0.00	1,777.37	2,000.00	222.63	11.13
16-460-005 - TRI R - Landfill - Contracted Services	0.00	28,813.40	5,000.00	-23,813.40	-476.27
16-461-000 - TRI R - Landfill Office & Advertising	0.00	5,232.73	2,500.00	-2,732.73	-109.31
16-461-001 - TRI R - Landfill Bank Charges	0.00	3,048.87	4,200.00	1,151.13	27.41
16-462-000 - TRI R - Payment In Lieu of Taxes	0.00	3,532.81	3,800.00	267.19	7.03
16-464-000 - TRI R - Landfill Monitoring	0.00	15,589.97	22,000.00	6,410.03	29.14
16-465-000 - TRI R - Landfill Equipment Mtc.	0.00	20,443.98	35,000.00	14,556.02	41.59
16-476-000 - TRI R - Recycling Freight	0.00	9,911.78	12,000.00	2,088.22	17.40
16-476-005 - TRI-R - Recycling - Processing Fee	0.00	1,656.00	5,500.00	3,844.00	69.89
16-478-000 - TRI R - Recycling Building Maint.	0.00	779.58	1,000.00	220.42	22.04
16-480-000 - TRI R - Recycling Natural Gas	0.00	1,067.81	3,000.00	1,932.19	64.41
16-481-000 - TRI R - Recycling Hydro & Telephone	0.00	1,334.74	3,000.00	1,665.26	55.51
16-486-000 - TRI R - Recycling Winter Maint.	0.00	5,127.86	3,000.00	-2,127.86	-70.93
Expenditure Totals:	0.00	433,929.20	477,700.00	43,770.80	9.16
Net Surplus/Deficit:	0.00	-269,563.26	-268,880.00	-683.26	-0.25

Accounts Printed: 27

Total Revenues:	0.00	6,894,738.55	8,303,281.00	-1,408,542.45	-16.96
Total Expenditures:	0.00	6,206,272.28	8,303,281.00	2,097,008.72	-25.26
Total Net Surplus/Deficit:	0.00	688,466.27	0.00	688,466.27	0.00

(23)

Legislative Services
Anne Kantharajah
905-726-4771
clerks@aurora.ca

Town of Aurora
100 John West Way, Box 1000
Aurora, ON L4G 6J1

September 30, 2026

Delivered by email

Executive Director
York Regional Police Services Board
psb@yrp.ca

The Honourable Doug Ford
Premier of Ontario
premier@ontario.ca

The Honourable Rob Flack
Minister of Municipal Affairs and Housing
minister.mah@ontario.ca

Alcohol and Gaming Commission of Ontario (AGCO)
municipal@agco.ca

Re: Town of Aurora Council Resolution of September 22, 2026
Report No. CS26-022 - Cannabis Retail Review Task Force - Findings and Recommendations

Please be advised that this matter was considered by Council at its meeting held on September 22, 2026, and in this regard, Council adopted the following resolution:

1. **That Report No. CS26-022 be received; and**
2. **That the Local Actions set out in the Recommendations section of the final report of the Cannabis Retail Review Task Force be implemented; and**
3. **That the final report of the Cannabis Retail Review Task Force be circulated to York Regional Police, the Premier of Ontario, the Minister of Municipal Affairs and Housing, the Alcohol and Gaming Commission of Ontario (AGCO), Local Members of Provincial Parliament, the Association of Municipalities of Ontario (AMO), and all municipalities in Ontario for consideration and support.**

The above is for your consideration and any attention deemed necessary.

Sincerely,

Anne Kantharajah

Anne Kantharajah
Town Clerk
The Corporation of the Town of Aurora

RESOLUTION

AK/lb

Attachments (Council meeting extract and final report of the Cannabis Retail Review Task Force)

Copy: Dawn Gallager Murphy, MPP Newmarket—Aurora (dawn.gallaghermurphy@pc.ola.org)
Hon. Michael Parsa, MPP Aurora—Oak Ridges—Richmond Hill (michael.parsaco@pc.ola.org)
Association of Municipalities of Ontario (AMO) (resolutions@amo.on.ca)
All Ontario Municipalities

100 John West Way
Aurora, Ontario
L4G 6J1
(905) 727-3123
aurora.ca

Town of Aurora

Council Meeting Extract

Tuesday, September 22, 2026

8. Committee of the Whole Meeting Report of September 8, 2026

Moved by Councillor Thompson
Seconded by Councillor Gallo

That the Committee of the Whole Meeting Report of September 8, 2026, be received and the recommendations carried by the Committee approved, with the exception of sub-items 8.4.1, 8.4.2, and 8.9.1, which were discussed and voted on separately as recorded below.

Yeas (7): Mayor Mrakas, Councillor Weese, Councillor Gilliland, Councillor Gaertner, Councillor Thompson, Councillor Gallo, and Councillor Kim

Carried (7 to 0)

8.4 Corporate Services Committee Agenda

8.4.4 CS26-022 - Cannabis Retail Review Task Force - Findings and Recommendations

1. That Report No. CS26-022 be received; and
2. That the Local Actions set out in the Recommendations section of the final report of the Cannabis Retail Review Task Force be implemented; and
3. That the final report of the Cannabis Retail Review Task Force be circulated to York Regional Police, the Premier of Ontario, the Minister of Municipal Affairs and Housing, the Alcohol and Gaming Commission of Ontario (AGCO), Local Members of Provincial Parliament, the Association of Municipalities of Ontario (AMO), and all municipalities in Ontario for consideration and support.

Carried

Attachment 1 to Report No. CS26-022

Cannabis Retail Review Task Force

Final Findings and Recommendations

August 27, 2026

1. Purpose

The Cannabis Retail Review Task Force was established by Council to review the Town of Aurora's experience since opting in to Ontario's retail cannabis framework and to report back to Council with findings and recommendations.

The Task Force reviewed the provincial regulatory framework, previous Council decisions and reports, information from Town staff and York Regional Police, enforcement and complaint information, community concerns, the experience of neighbouring residents and businesses, and feedback received through the 2026 Cannabis Retail Review Survey.

The Task Force recognizes that legal cannabis retailers are legitimate businesses operating within a provincially regulated framework. The purpose of this review is not to reconsider the legalization of cannabis or Aurora's decision to opt in, but to determine what has been learned from Aurora's experience and identify opportunities to better address community impacts.

2. Background

Aurora Council opted in to permit private cannabis retail stores on January 21, 2019.

At the same time, Council recognized potential concerns regarding the location and concentration of cannabis retail stores and requested that the Alcohol and Gaming Commission of Ontario consider additional location restrictions.

Specifically, Council requested:

- A minimum 150-metre separation between cannabis retail stores; and
- A minimum 150-metre separation between cannabis retail stores and specified sensitive uses, including daycares, nurseries, parks, group homes, addiction and

counselling facilities, recreation facilities, the Aurora Public Library, Town Hall and similar public gathering uses.

Despite Council's request, these additional criteria were not adopted by the AGCO.

The Province currently requires a 150-metre separation from schools and private schools. Municipalities do not have authority to license private cannabis retailers or regulate cannabis retail as a separate land use. Cannabis stores are otherwise subject to the same applicable municipal zoning requirements as other permitted retail uses.

The Town's 2023 Retail Cannabis Update subsequently confirmed that the number or proximity of cannabis stores is not an objectionable criterion under the provincial framework and that municipalities have no control over their locations beyond the zoning requirements applicable to retail uses generally.

3. Community Survey

Council authorized a Cannabis Retail Review Survey to provide the Task Force with current community feedback.

The survey was conducted from July 14 to August 9, 2026 and was promoted through Town communication channels.

The survey received:

- 479 visits; and
- 154 completed responses.

The survey should be considered an important source of community feedback rather than a statistically representative referendum of all Aurora residents.

Overall, the survey indicates that the principal concern among respondents is not simply the existence of legal cannabis retail stores. Concerns are more strongly associated with:

- The number of cannabis retail stores;
- Concentration and clustering;
- Store locations;
- Proximity to sensitive uses;

- Youth exposure; and
- Neighbourhood impacts.

The Task Force also recognizes that a segment of respondents supports cannabis retail and considers these businesses legitimate and appropriately regulated retail operations.

These results generally reinforce the location and concentration concerns identified by Aurora Council when it opted in to cannabis retail in 2019.

4. Task Force Findings

Finding 1: Cannabis retail has not created a significant town-wide enforcement problem

The available information does not demonstrate widespread public safety, crime or municipal enforcement problems associated with cannabis retail stores across Aurora.

Town staff have historically reported relatively few complaints associated with legal cannabis retailers, and proactive By-law inspections conducted in March 2026 did not identify violations.

The Task Force therefore does not find evidence supporting a conclusion that cannabis retail stores, as a class of business, represent a significant town-wide enforcement problem.

Finding 2: Town-wide statistics do not necessarily reflect localized impacts

While aggregate complaint and enforcement numbers are relatively low, the Task Force heard concerns regarding impacts experienced by residents and businesses neighbouring certain cannabis retail locations.

Issues identified during the Task Force's work included:

- Litter and discarded cannabis packaging;

- Parking;
- Signage;
- Patron behaviour;
- Loitering or prolonged gathering;
- Neighbourhood compatibility; and
- Other nuisance and quality-of-life concerns.

The Task Force finds that a relatively small number of locations can generate significant impacts for immediate neighbours without producing large town-wide complaint statistics.

Accordingly, aggregate complaint data should not be the sole measure used to determine whether a localized problem exists.

Finding 3: Location and concentration are central concerns

The Task Force finds that one of the most consistent concerns is the location and concentration of cannabis retail stores rather than the existence of legal cannabis retail itself.

This finding is reinforced by the 2026 community survey, which identified the perceived number, concentration and location of stores as primary concerns.

The existing provincial framework provides Aurora with little ability to address these concerns.

Finding 4: Aurora anticipated these concerns in 2019

The Task Force finds it significant that Aurora Council identified location and concentration as potential concerns before cannabis retail stores began operating in the Town.

Council's 2019 request for:

- 150-metre separation between cannabis retail stores; and
- 150-metre separation from specified sensitive uses

was intended to provide reasonable safeguards while allowing legal cannabis retail businesses to operate in Aurora.

Seven years of experience and the results of the 2026 review demonstrate that many of the concerns identified by Council in 2019 remain relevant.

Finding 5: The provincial framework significantly limits municipal control

The Task Force finds that there is a significant gap between municipal responsibility for responding to community concerns and municipal authority to prevent or address the underlying location issues.

Aurora can enforce generally applicable municipal bylaws, including parking, signage and property-related regulations.

However, Aurora cannot:

- License cannabis retail stores;
- Regulate cannabis retail as a separate land use;
- Establish cannabis-specific zoning;
- Establish mandatory separation distances between cannabis stores; or
- Establish additional cannabis-specific setbacks from sensitive uses.

The ultimate authority respecting retail cannabis authorizations rests with the Province through the AGCO.

Finding 6: Localized problems require targeted responses

Given the relatively low level of town-wide complaints but more significant concerns associated with particular locations, the Task Force finds that targeted intervention is preferable to blanket enforcement.

Where persistent problems are identified, the Town should coordinate available resources and work with retailers, property owners, neighbouring businesses, residents, By-law Services, YRP and the AGCO, as appropriate, to address the specific circumstances.

Finding 7: Residents need clearer information about where and how to report concerns

Responsibility for cannabis-related concerns is divided among several organizations.

Depending upon the issue, residents may need to contact:

- Town of Aurora By-law Services;
- York Regional Police;
- The AGCO;
- York Region; or
- A property owner or business operator.

The Task Force finds that clearer public information would improve reporting, allow concerns to be directed to the appropriate authority and improve the quality of information available for future monitoring.

5. Recommendations

The Cannabis Retail Review Task Force recommends that Council endorse the following actions.

A. Local Actions

1. Improve public information and reporting

That the Town develop clear public information identifying where residents and businesses should report cannabis retail concerns, including the respective responsibilities of the Town, AGCO, York Regional Police and other appropriate agencies.

2. Establish a targeted response approach

That where recurring concerns are identified around a cannabis retail location, appropriate Town departments coordinate a targeted response using existing municipal

enforcement authorities and engage the retailer, property owner, neighbouring residents and businesses, YRP and AGCO where appropriate.

3. Encourage retailer and property-owner engagement

That the Town encourage cannabis retailers and property owners to proactively address legitimate neighbourhood concerns, including litter, parking, property maintenance and patron behaviour occurring on their properties.

4. Continue monitoring

That the Town periodically monitor cannabis retail-related complaints and enforcement activity to identify emerging trends or recurring locations of concern and report significant developments to Council as appropriate.

B. Provincial Advocacy

5. Reaffirm Aurora's 2019 position

That Council reaffirm its January 21, 2019 position respecting cannabis retail store locations and advocate to the Province of Ontario and the AGCO for implementation of those principles.

Specifically, Aurora should continue to advocate for authority to establish:

- A minimum 150-metre separation between cannabis retail stores; and
- A minimum 150-metre separation between cannabis retail stores and appropriate sensitive uses, including daycares, nurseries, parks, group homes, addiction and counselling facilities, recreation facilities, libraries and other appropriate public gathering places.

6. Provide municipalities greater authority over location and clustering

That Council request that the Province amend the cannabis retail regulatory framework to provide municipalities with meaningful authority to address the location, density and clustering of cannabis retail stores within their communities.

Any expanded municipal authority should allow municipalities to develop locally appropriate standards while maintaining reasonable opportunities for legal cannabis retailers to operate.

7. Strengthen municipal input into AGCO decisions

That Council request that the Province strengthen the municipal role in the AGCO retail store authorization process, including requiring meaningful consideration of municipal concerns regarding location, concentration, sensitive uses and documented community impacts.

8. Review operating conditions where neighbourhood impacts exist

That the Province and AGCO be requested to examine whether additional regulatory tools are appropriate where a cannabis retail operation generates repeated, documented impacts on neighbouring residential or commercial properties, including whether operating conditions or hours may be considered where warranted.

9. Coordinate advocacy with other Ontario municipalities

That Aurora's final Task Force report and Council resolution be forwarded to:

- The Premier of Ontario;
- The appropriate Provincial Ministers;
- The AGCO;
- The Association of Municipalities of Ontario;
- York Region;
- All Ontario municipalities,

with a request for support for greater municipal authority over cannabis retail location and clustering.

6. Conclusion

Aurora's experience with legal cannabis retail is nuanced.

The Task Force did not find evidence that cannabis retailers generally represent a significant town-wide public safety or enforcement problem. Legal cannabis retailers

are regulated businesses that contribute to Aurora's economy and should be treated fairly.

At the same time, the review demonstrates that legitimate localized impacts can occur and that the current provincial framework leaves municipalities with limited tools to address one of the community's principal concerns: where cannabis stores locate and how closely they may be concentrated.

Importantly, Aurora anticipated these issues in 2019.

When Council opted in to cannabis retail, it supported reasonable separation distances between stores and from sensitive uses. Those recommendations were not incorporated into the provincial framework. The concerns identified through the Task Force's work and the 2026 community survey demonstrate that those principles remain relevant today.

The Task Force therefore recommends a balanced approach.

Locally, Aurora should improve reporting, monitoring, communication and targeted responses where problems occur.

Provincially, Aurora should renew and strengthen its advocacy for the principles Council established in 2019 and request meaningful municipal authority over cannabis retail location, concentration and neighbourhood compatibility.

This approach recognizes cannabis retailers as legitimate businesses while also recognizing the responsibility of municipal government to protect the quality of life of residents and neighbouring businesses.

Councillor John Gallo
Town of Aurora
Cannabis Retail Review Task Force Chair

TOWNSHIP OF RAMARA

2297 Highway 12,
PO Box 130
Brechin, Ontario L0K 1B0
p.705-484-5374
f. 705-484-0441

October 2, 2026

Via Email

Transport Canada
Hon. Steven MacKinnon, Minister of Transport
Adam Chambers, MP Simcoe North

Re: Request for Transport Canada Review and Amendment of Water Aerodrome Public Consultation Requirements

At its meeting held on September 28, 2026, the Council of the Township of Ramara adopted the following resolution:

Resolution Number CR.234.2026
Moved by Dana Tuju
Seconded by Sherri Bell

WHEREAS the Aeronautics Act defines an aerodrome as any area of land water (including frozen surfaces thereof), or other supporting surface used, designed, prepared, equipped, or set apart for use either in whole or in part for the arrival, departure, movement, or servicing of aircraft and includes any buildings, installations, and equipment situated thereon or associated therewith;

AND WHEREAS Transport Canada's public consultation framework for the establishment and operation of aerodromes, as reflected in Canadian Aviation Regulation 307, recognizes the importance of public interest considerations, including compatibility with surrounding land uses, community impacts, and aviation safety;

AND WHEREAS the current regulatory framework expressly excludes water aerodromes from certain public consultation requirements that apply to land aerodromes;

AND WHEREAS the impacts associated with aerodrome operations, including aviation safety, noise, environmental considerations, compatibility with existing land and water uses, and community well-being, are equally relevant to water aerodromes and may, in some circumstances, be more significant due to the shared use of waterways by residents, recreational users, commercial operators, and emergency services;

AND WHEREAS municipalities possess critical local knowledge regarding land use planning, navigation patterns, environmental constraints, recreation, tourism, community safety, and potential conflicts with existing transportation infrastructure that may not otherwise be available during federal decision-making processes;

AND WHEREAS a regulatory framework that requires public consultation for land aerodromes but not water aerodromes creates an inconsistency that may limit opportunities for affected municipalities, Indigenous communities, interest-holders, and residents to provide meaningful input regarding proposed aviation operations within their communities;

AND WHEREAS municipalities should have a formal opportunity to identify potential safety concerns, including conflicts between proposed water aerodrome operations and established aircraft flight paths, existing airport traffic circuits, heavily used waterways, and other local operational considerations;

NOW THEREFORE BE IT RESOLVED THAT the Council of The Corporation of the Township of Ramara respectfully requests that Transport Canada undertake a review of the consultation requirements contained within Canadian Aviation Regulation 307 and related policies and guidance documents respecting the exclusion of water aerodromes from public consultation requirements;

BE IT FURTHER RESOLVED THAT Transport Canada be requested to amend the applicable regulations and policies to require an appropriate public consultation process for the establishment or significant expansion of water aerodromes, particularly where commercial operations are proposed or where there may be impacts on surrounding communities, public safety, navigation, or existing aviation infrastructure;

BE IT FURTHER RESOLVED THAT Transport Canada be requested to ensure that municipalities, Indigenous communities, airport authorities, conservation authorities where appropriate, and affected interest-holders receive meaningful notice and opportunity to comment on proposed water aerodrome developments before operational approvals or registrations are finalized;

BE IT FURTHER RESOLVED THAT the Council of the Township of Ramara requests that the federal government recognize the importance of municipal input in assessing the suitability of water aerodrome locations and the potential cumulative impacts of aviation activity on local communities and waterways;

AND BE IT FURTHER RESOLVED THAT a copy of this resolution be forwarded to:

- Transport Canada;
- The Honourable Minister of Transport;
- The local Member of Parliament;
- The Federation of Canadian Municipalities (FCM);
- The Association of Municipalities of Ontario (AMO);
- The Rural Ontario Municipal Association (ROMA);
- All Ontario municipalities; and
- The Chippewas of Rama First Nation.

CARRIED.

The Township of Ramara respectfully requests your consideration and support of the enclosed resolution, which calls upon Transport Canada to review the current regulatory framework governing water aerodromes and establish appropriate public consultation requirements to ensure meaningful municipal, Indigenous, stakeholder, and public input.

Respectfully submitted,

Nate Harrington
Assistant Clerk

Cc. Federation of Canadian Municipalities (FCM)
Association of Municipalities of Ontario (AMO)
Rural Ontario Municipalities Association (ROMA)
The Chippewas of Rama First Nation

Bcc. All Ontario Municipalities

CORPORATION OF THE MUNICIPALITY OF SOUTH HURON
322 Main Street South P.O. Box 759
Exeter Ontario
N0M 1S6
Phone: 519-235-0310 Fax: 519-235-3304
Toll Free: 1-877-204-0747
www.southhuron.ca

September 25, 2026

Via email; doug.fordco@pc.ola.org

Premier Doug Ford
Room 281
Main Legislative Building, Queen's Park
Toronto ON M7A 1A5

RE: OPP 2027 Policing Costs

Please be advised that South Huron Council passed the following resolution at their September 21, 2026, Regular Council Meeting:

Motion: 367-2026
Moved: W. McLeod-Haggitt
Seconded: T. Oke

Whereas the Municipality of South Huron is policed by the Ontario Provincial Police and has budgeted $2,140,181 for its 2026 annual OPP policing contract; and Whereas this represents approximately 15% of South Huron's 2026 tax levy supported operating costs; and

Whereas the Municipality has received correspondence dated August 14, 2026 from the Honourable Michael S. Kerzner, Solicitor General, advising that for the 2027 calendar year no OPP-policed municipality will experience an increase of more than 11% in its total amount payable for OPP policing compared with 2026, excluding services separately acquired through an agreement with the OPP; and

Whereas a projected increase of 11% in 2027 would result in an additional municipal cost of up to $235,420 increasing South Huron's annual OPP cost to as much as $2,375,601; and

Whereas this projected increase in 2027 would result in annual OPP policing costs changing significantly over the past two years, with total costs rising from 2025 to 2027 by approximately $447,510, or 23%, placing sustained pressure on the Municipality's property tax supported operating budget; and

RESOLUTION

Whereas municipalities must balance legislated infrastructure, service-delivery, affordability and fiscal-responsibility obligations, while having limited revenue tools and a primary reliance on property taxation;
NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of South Huron:

1. **Acknowledges the Province of Ontario's action to limit the 2027 OPP municipal policing cost increase to no more than 11%;**

2. **Expresses concern that an increase of up to 11% in a single year remains significant for small and rural municipalities and is not, by itself, a sustainable long-term solution;**

3. **Requests that the Province of Ontario establish a permanent, transparent and sustainable multi-year framework for OPP municipal policing costs that :**

- **includes a reasonable and predictable maximum annual increase in municipal OPP policing costs, taking into consideration municipal revenue growth, inflation, assessment growth, population growth, fiscal capacity and the affordability impacts on local property taxpayers, including cost of living; and,**
- **that municipalities receive a clear and itemized annual explanation of changes to their OPP policing costs, including, where applicable, changes attributable to staffing levels, salaries, benefits, calls for service, time standards, fleet, accommodation, support services, detachment administration and other provincial cost allocations; and**
- **that the permanent framework recognize the limited fiscal capacity of small, rural and OPP-policed municipalities and ensure that municipal policing cost increases do not disproportionately affect property taxpayers or compromise the municipality's ability to deliver other essential services and infrastructure; and**
- **that the Province recognize that municipalities have limited ability to control policing costs arising from provincial legislation, regulatory, staffing, compensation, collective bargaining, operational or policy decisions and that the Province provide appropriate provincial funding or cost-sharing where significant policing cost pressures arise primarily from such provincial decisions; and**

4. **that this resolution be circulated to the Premier of Ontario; the Solicitor General; the Minister of Municipal Affairs and Housing; MPP Lisa Thompson; the Association of Municipalities of Ontario; Rural Ontario Municipal Association; all Ontario municipalities policed by the OPP; and the Huron OPP Detachment Board.**

Disposition: Carried

CORPORATION OF THE MUNICIPALITY OF SOUTH HURON
322 Main Street South P.O. Box 759
Exeter Ontario
N0M 1S6
Phone: 519-235-0310 Fax: 519-235-3304
Toll Free: 1-877-204-0747
www.southhuron.ca

Please find attached the originating correspondence for your reference.

Respectfully,

Sue Johnson, Administrative Assistant
Municipality of South Huron
sjohnson@southhuron.ca
519-235-0310 x. 225

Encl.

cc: Minister.solgen@ontario.ca ; minister.mah@ontario.ca ; lisa.thompson@pc.ola.org resolutions@amo.on.ca ; roma@roma.on.ca ; jdietrich@southhuron.ca ; manderson@centralhuron.ca ; avanhittersum@northhuron.ca ; frayne@hay.net ; glamport@municipalityofbluewater.ca ; jaredpetteplace@me.com; jasmine.clark@torontomu.ca; jwalker@bmross.net jennettewalker@hay.net ; john.steffler@huroneast.com ; tbazinet@goderich.ca and all Ontario municipalities policed by OPP.

Staff Memo

To: South Huron Council

From: Rebekah Msuya-Collison, CAO

Date: September 21, 2026

Re: 2027 OPP Policing Costs – Request for Resolution expressing Concerns

Purpose:
For information and consideration.

Background and Analysis:

Council received correspondence from the Ministry of Solicitor General at the September 8, 2026 Council meeting regarding the 2027 OPP Municipal Policing Costs. Council passed the following resolution:

> **"That a staff memo be brought back to the September 21, 2026 Council meeting with a proposed resolution regarding concerns to the proposed increase in OPP municipal policing costs."**

Please see attached draft resolution regarding concerns to the proposed increase in OPP municipal policing costs.

Link to Correspondence - Ministry of Solicitor General - 2027 OPP Municipal Policing Costs

Resolution: Sustainable and Predictable OPP Municipal Policing Costs

Whereas the Municipality of South Huron is policed by the Ontario Provincial Police and has budgeted $2,140,181 for its 2026 annual OPP policing contract; and

Whereas this represents approximately 15% of South Huron's 2026 tax levy supported operating costs; and

Whereas the Municipality has received correspondence dated August 14, 2026 from the Honourable Michael S. Kerzner, Solicitor General, advising that for the 2027 calendar year **no OPP-policed municipality will experience an increase of more than 11% in its total amount payable for OPP policing compared with 2026**, excluding services separately acquired through an agreement with the OPP; and

Whereas a projected increase of 11% in 2027 would result in an additional municipal cost of up to $235,420 increasing South Huron's annual OPP cost to as much as $2,375,601; and

Whereas this projected increase in 2027 would result in annual OPP policing costs changing significantly over the past two years, with total costs rising from 2025 to 2027 by approximately $447,510, or 23%, placing sustained pressure on the Municipality's property tax supported operating budget; and

Whereas municipalities must balance legislated infrastructure, service-delivery, affordability and fiscal-responsibility obligations, while having limited revenue tools and a primary reliance on property taxation;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of South Huron:

1. Acknowledges the Province of Ontario's action to limit the 2027 OPP municipal policing cost increase to no more than 11%;
2. Expresses concern that an increase of up to 11% in a single year remains significant for small and rural municipalities and is not, by itself, a sustainable long-term solution;
3. Requests that the Province of Ontario establish a permanent, transparent and sustainable multi-year framework for OPP municipal policing costs that:
    - limits year-over-year municipal cost increases to a level aligned with municipal revenue growth and affordability;
    - clearly identifies the cost drivers behind annual changes, including salaries, benefits, fleet, accommodation, detachment administration, calls for service and other provincial cost allocations;

- recognizes the limited fiscal capacity of small, rural and OPP-policed municipalities; and
- considers enhanced provincial funding or cost-sharing for provincially directed policing cost pressures;

4. Directs that this resolution be circulated to the Premier of Ontario; the Solicitor General; the Minister of Municipal Affairs and Housing; MPP Lisa Thompson; the Association of Municipalities of Ontario; Rural Ontario Municipal Association; all Ontario municipalities policed by the OPP; and the Huron OPP Detachment Board.

ALMAGUIN HIGHLANDS OPP DETACHMENT BOARD
CONSEIL DU DÉTACHEMENT D'ALMAGUIN HIGHLANDS DE LA POLICE PROVINCIALE

Almaguin Highlands OPP Detachment Board

Call for Community Representatives to the Board

If you reside in Almaguin Highlands and would like to support community wellbeing, we invite you to apply to join the Almaguin Highlands OPP Detachment Board. This opportunity offers a chance to actively participate in shaping local law enforcement and safety initiatives!

Board Composition

The Board is composed of 4 Council Representatives from the 12 municipalities within the Almaguin Highlands catchment area, **2 Community Representatives**, and 1 Provincial Appointee.

- Township of Armour
- Village of Burk's Falls
- Township of Ryerson
- Municipality of Magnetawan
- Town of Kearney
- Township of Joly
- Township of Machar
- Village of South River
- Township of Strong
- Township of Perry
- Village of Sundridge
- Township of McMurrich/Monteith

Honorarium

The Community Representative position is an honorarium position ($61.82 per meeting, up to 6 meetings per year).

Eligibility

You must be an eligible elector in one of the above member municipalities.

For all other eligibility requirements and further details or to download the application form, visit www.townshipofperry.ca under Municipal Services – Employment Opportunities.

The **Township of Perry** is managing the intake of **all** applications. Please submit your completed application form, along with your cover letter, by **4 p.m. on Monday November 2, 2026** to:

Township of Perry
c/o Erica Cole, Deputy Clerk
1695 Emsdale Road, PO Box 70, Emsdale, ON P0A 1J0
E: deputyclerk@townshipofperry.ca
F: 705-636-5759

Almaguin Highlands Municipalities are committed to an inclusive, barrier-free environment. Accommodations will be provided in all steps of the hiring process. Please advise the Township of Perry if you require accommodations to ensure you can participate fully and equally during the recruitment and selection process. We thank all applicants that apply and advise that only those to be interviewed will be contacted. Personal Information gathered through this advertisement is collected in accordance with the Municipal Freedom of Information and Privacy Act and will only be used for candidate selection for this position.

Join us in your costume for a spooktacular event



TRICK OR TREAT

Saturday
31 ST
OCTOBER
6 - 8 pm

GAMES & PRIZES
CANDIES & TREATS

Burk's Falls Arena,
Karl Crozier Room
220 Centre Street

FREE ADMISSION

LIONS INTERNATIONAL

Legion Branch 405

BURK'S FALLS & DISTRICT HISTORICAL SOCIETY

(28)

Burk's Falls and District Food Bank
Serving Almaguin South
P.O. Box 694
Burk's Falls, ON P0A 1C0

Since 1992

Serving

Township of Armour

Village of Burk's Falls

Town of Kearney

Municipality of Magnetawan

Township of McMurrich/ Monteith

Township of Perry

Township of Ryerson

Memberships

Feed Ontario

Food Banks Canada

September 18, 2026

Township of Armour
56 Ontario Street
PO Box 533
Burk's Falls, ON P0A 1C0

To whom it may concern,

The Burk's Falls and District Food Bank is extremely grateful for your generous donation, it will help us to continue our *mission to relieve hunger in Almaguin South.*

Many thanks for your financial assistance, we could not do what we do without the support of our community.

Yours truly,

Jan Lake

Jan Lake
Executive Director/Treasurer
Burk's Falls and District Food Bank

NEWS RELEASE

Ontario Protecting Drivers by Improving Northern Highway Safety

Province building new truck inspection station in Hearst and adding new passing lanes on Highway 11

October 01, 2026

Transportation

HEARST — The Ontario government is replacing the Hearst truck inspection station and adding 14 kilometres of new passing lanes on Highway 11, protecting drivers and improving commercial vehicle safety in northern Ontario while keeping goods moving efficiently and safely along a vital transportation corridor.

"Keeping northern highways safe and reliable is a priority for our government," said Prabmeet Sarkaria, Minister of Transportation. "That is why we're building the infrastructure needed to protect drivers and support economic growth. The new inspection station will be a game changer for strengthening commercial vehicle enforcement, while new passing lanes will improve traffic flow, and support the safe and efficient movement of people and goods across northern Ontario."

The scope of work for the new inspection station includes demolition of the existing structure, which is currently underway, scale replacement and the addition of a new pre-engineered building. The project is expected to be completed in December 2026. New passing lanes on Highway 11 will be located near Benoit Township, Calder Township, Gill Township, Grenfill Township and Kendrey Township, allowing faster traffic to safely pass slower moving vehicles, reducing the likelihood of collisions.

"Highway safety in northern Ontario is a top priority for our government. That is why we are making investments that will help keep drivers safe today and well into the future," said George Pirie, Minister of Northern Economic Development and Growth. "By adding new passing lanes and replacing the inspection station in Hearst, our government is improving safety for passenger and commercial vehicles along Highway 11. This vital corridor supports the movement of people and goods across northern Ontario and connects communities throughout the province and the country."

Ontario operates 35 truck inspection stations across the province, including multiple locations that operate 24 hours a day. The province is currently running a commercial vehicle enforcement initiative and vehicle safety blitz across northern Ontario to ensure commercial vehicle operators and drivers adhere to the stringent safety standards and requirements.

Quick Facts

- Villeneuve Construction has been awarded the contract to replace the Hearst Truck Inspection Station on Highway 11.
- In 2024, the province opened a state-of-the-art, $30 million commercial vehicle inspection facility on Highway 11/17 in Thunder Bay.
- Every day, truck drivers transport an estimated $3-billion worth of goods on provincial highways.

Quotes

"The new passing lanes and replacement of the Hearst truck inspection station are welcome investments that will help improve safety and traffic flow along Highway 11. NOMA appreciates the province's continued focus on commercial vehicle enforcement and safer travel across Northern Ontario. As these improvements move forward, we will continue working with the province toward the long-term goal of expanding and twinning Highways 11 and 17 wherever possible."

- Rick Dumas
President, Northwestern Ontario Municipal Association

"The new truck inspection station in Hearst and additional passing lanes are welcome investments for the people and businesses that rely on Highway 11 every day. Stronger enforcement and safer opportunities to pass will benefit northern communities and help keep goods moving. Investments like these also support the broader work ahead: four-laning Highways 11 and 17 to give Northern Ontario the safe, reliable transportation network it needs for the future."

- Dave Plourde
President, Federation of Northern Ontario Municipalities

NEWS RELEASE

Ontario Protecting Workers by Raising Minimum Wage

Minimum wage increasing to $17.95 an hour effective October 1, 2026, marking the second-highest rate among provinces

October 01, 2026

Labour, Immigration, Training and Skills Development

TORONTO — As of today, Ontario is increasing its minimum wage from $17.60 to $17.95 an hour, benefiting more than 700,000 workers across the province. This annual increase is tied to the Ontario Consumer Price Index (CPI) of 1.9 per cent and marks the second-highest rate among provinces. A worker earning the general minimum wage and working 40 hours per week will see an annual pay increase of approximately $728. This balanced approach puts more money into workers' pockets while helping businesses plan for the future, delivering on the government's plan to protect Ontario and build a stronger, more competitive economy that can withstand global economic uncertainty.

"Ontario's workforce is our greatest advantage, and their hard work, skill and dedication keep our province moving forward every day," said Trevor Jones, Minister of Labour, Immigration, Training and Skills Development. "As families and workers face higher costs and businesses navigate changing trade environments, today's minimum wage increase will help workers keep pace with global economic uncertainty while maintaining a predictable approach that businesses can plan for."

Under the *Employment Standards Act, 2000* (ESA), Ontario's minimum wage is adjusted each year on October 1 based on the Consumer Price Index (CPI), ensuring that wages keep pace with inflation and employers have a measured, predictable framework to plan for annual increases.

Today's announcement marks one more way the government is supporting workers while continuing to invest in skills training and employment supports that prepare people for in-demand jobs, connect businesses with the talent they need, and help workers and employers adapt to a changing economy. Through Skills Advance Ontario, the federal and provincial governments are supporting industry-led partnerships that help jobseekers and workers gain in-demand skills while helping employers address workforce and skills needs in key sectors of the

economy. The province has also expanded POWER Centres and Better Jobs Ontario to provide improved retraining and employment assistance for people seeking a rewarding, in-demand job.

Together, these measures are strengthening Ontario's domestic workforce and building an economy that can withstand future challenges, remain competitive and create lasting opportunities across the province.

Quick Facts

- The specialized minimum wages for students, homeworkers and hunting and fishing guides are also increasing.
- About 35 per cent of minimum-wage workers are employed in retail trade and 24 per cent in accommodation and food services.
- Over the past eight years, Ontario's minimum wage has increased from $14 per hour in 2018 to $17.95 as of today.

Additional Resources

- New minimum wage rates.
- Learn about rights and responsibilities under the ESA.
- Ontario's Poverty Reduction Strategy

Related Topics

Business and economy

Information about Ontario's economy and how to do business here. Includes economic development opportunities, research funding, tax credits for business and the Ontario Budget. Learn more

Courts, justice and law

Ontario's laws and related information about our legal system, emergency services, the Ontario Provincial Police and victim services. Learn more

Jobs and employment

Find resources and supports for job seekers and employers. Learn more

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Media Contacts

Melissa Candelaria
Minister's Office
Melissa.Candelaria@ontario.ca

NEWS RELEASE

Province Welcomes Waste to Resource Ontario to Ontario Corps

Ontario building network of partners and volunteers to help protect communities during emergencies and disasters

October 06, 2026

Emergency Preparedness and Response

TORONTO — The Ontario government is expanding Ontario Corps by welcoming its latest partner Waste to Resource Ontario (W2RO) to leverage its waste management expertise before, during and after an emergency. Through Ontario Corps, the province is delivering on its plan to protect Ontario by creating a network of partners and dedicated volunteers ready to respond to local emergencies and deploy critical resources at a moment's notice.

"When floods, spills or other incidents occur, planning for the safe disposal of materials and debris is a critical part of emergency preparedness," said Jill Dunlop, Minister of Emergency Preparedness and Response. "Partnering with W2RO strengthens our response capacity with the tools, expertise and coordination needed to manage materials efficiently and help protect people, property and the environment."

During an emergency, W2RO can advise on processes for sorting, reducing and disposing hazardous materials and organic debris, and on costing for transportation, material processing and disposal. They can also identify opportunities to streamline emergency Environmental Compliance Approval permits so that waste management facilities can operate with extended hours or accept more waste to help dispose of it in a timely manner.

The Ontario Corps network can be mobilized within 24 to 72 hours to help communities hit hard by emergencies, deploying resources such as personnel, debris removal tools, supplies, flood barriers and drones.

People of all skill levels and professional backgrounds are encouraged to volunteer for Ontario Corps. Volunteers will be provided with training and matched with partner organizations based on their skill levels, interests and availability.

Quick Facts

- Ontario Corps has been deployed on several occasions to support emergency response efforts. Most recently, Ontario Corps volunteers were deployed during the response to summer flooding in Niagara region and during the 2026 wildland fire season.
- W2RO joins Chartered Professional Accountants of Ontario, The Home Depot Canada, Labatt Breweries of Canada, Niagara College, Ontario Chamber of Commerce, Ontario Mine Rescue, Ontario Road Builders' Association, Ontario Stone, Sand and Gravel Association and Uber Canada as Ontario Corps' latest partners.
- A new, state-of-the-art Emergency Preparedness and Response Headquarters will serve as the future home of Ontario Corps. This facility will be equipped with cutting-edge technology needed to protect Ontario as the 24/7, year-round emergency command centre.
- W2RO represents over 240 organizations across the waste, recycling and resource management sector in Ontario. Together they manage over 85% of the province's waste and 90% of the province's recycling.

Quotes

"Waste to Resource Ontario members have extensive experience supporting our local communities with emergency planning and responding to emergencies such as floods, ice storms, tornadoes, hazardous waste spills and fires across Ontario. Our members are able to assist communities with debris removal, equipment, labour, emergency permitting and community clean-up efforts. The waste, recycling and resource recovery sector is proud to join Ontario Corps and support the communities where they operate. W2RO and its members value our partnership with Ontario Corps and stand ready to respond when needed."

- Ashley De Souza
CEO, W2RO

Additional Resources

- Ontario Corps

NEWS RELEASE

Ontario Clarifies Longstanding Out-of-Country Drug Funding Process

Regulatory amendment will protect Ontario patients' access to affordable, life-saving medication here at home

October 06, 2026

Health

TORONTO — In order to protect the province's ability to provide affordable, publicly funded medication for Ontario patients here at home, the government has aligned Regulation 552 of the Health Insurance Act with Ontario's long-standing out-of-country drug funding policy, which has been in place since 2011. This policy only funds drug treatments that have undergone Ontario's rigorous, consistent, transparent, evidence-based and expert-led process that would otherwise be funded in the province but are subject to an unacceptable delay. Maintaining the policy without clarifying it in regulation could cost the Ontario Health Insurance Plan $5.2 billion each year and would create a back door for global pharmaceutical companies to avoid negotiating directly with the province to achieve more competitive pricing.

"We're protecting Ontario patients and taxpayers from price-gouging and protecting their access to life-saving medications that would otherwise only be available in the United States or overseas," said Sylvia Jones, Deputy Premier and Minister of Health. "This change supports a consistent, fair and transparent approach to funding decisions, protects the integrity of Ontario's world-class drug approval process and will help avoid up to $5.2 billion in additional costs to Ontario's health-care system every year."

With respect to the recent decision of the Ontario Divisional Court concerning out-of-country drug funding, the government is exploring all available options, including an appeal and/or seeking a mutually satisfactory resolution of the matter with the applicant to the court. At the same time, the province has aligned Regulation 552 to its longstanding policy on out-of-country drug funding in order to protect and reinforce the importance of several critical objectives for Ontario's health-care system, including:

- Ensuring pharmaceutical companies are incentivized to launch new products here in Ontario, rather than choosing to only market them outside of Canada, charging U.S. prices and in U.S. currency, which would dramatically increase the cost of treatment for Ontario patients who would only be able to access these drugs out of country.
- Protecting pan-Canadian negotiating leverage over pharmaceutical companies, which allows Canadian provinces and territories to work together to access life-saving drugs quickly and incentivizes pharmaceutical companies to lower medication costs for Canadian patients.
- Protecting the integrity of Ontario's current drug approval process by ensuring any drugs funded in Ontario are fully tested and authorized by Health Canada to be administered here in Ontario.
- Limiting the significant increase in requests for out-of-country treatments that has occurred over the past few years, which would otherwise incur up to $170 million in additional annual costs.

Collectively, this decision will avoid up to $5.2 billion in additional annual costs for Ontario's health-care system, preserving patients' access to life-saving medications here at home and ensuring drugs administered in Ontario have been rigorously tested and approved in the province.

The amendments to Regulation 552 of the Health Insurance Act clarify that funding for out-of-country drug treatments would only be available when specific conditions are met, including that:

- The treatment is performed in Ontario
- The drug and the administration of the drug are publicly funded in Ontario
- Access to the drug in Ontario is temporarily unavailable,
- The delay in access to the drug makes it necessary that the insured person travel out of Canada to avoid death or medically significant irreversible tissue damage

Decisions about which drugs will be publicly funded will continue to be informed by Ontario's established review process, which includes regulatory approval, health technology assessment, negotiation and final funding decision.

Quick Facts

- Since 2011, Ontario's Out-of-Country Prior Approval Program has required recommendations from the Executive Officer of the Ontario Public Drug Programs when considering requests related to out-of-country drug treatments.

- Ontario's Funding Accelerated for Specific Treatments (FAST) pilot program encourages companies to bring new drugs and therapies to Canada and make them available to patients here. To date, access to nine innovative cancer therapies has been accelerated through the FAST pilot.
- The Ontario Drug Benefit (ODB) Program is one of the most generous drug benefit programs in Canada, providing coverage for approximately 5,900 drug products and therapeutic treatments on the ODB Formulary for approximately 9 million Ontarians in the community setting.
- Drugs that are not listed in the ODB Formulary may be considered for coverage on a case-by-case basis through the Exceptional Access Program, which includes nearly 1,500 drugs, upon meeting specified criteria.

Additional Resources

- Your Health: A Plan for Connected and Convenient Care

Related Topics

Government

Learn about the government services available to you and how government works. Learn more

Health and wellness

Get help navigating Ontario's health care system and connecting with the programs or services you're looking for. Learn more

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Media Contacts

Lily Barnes
Minister Jones' Office
Lily.Barnes@ontario.ca

Media Relations
Communications Branch
media.moh@ontario.ca

The Municipality of the

VILLAGE OF BURK'S FALLS

Moved By: RB Date: September 15, 2026

Seconded By: NK Resolution # 2026-256

Be it resolved;

WHEREAS public libraries provide essential services including literacy, education, technology access, employment resources, and community programming;

AND WHEREAS the Burk's Falls, Armour & Ryerson Union Public Library serves the residents of the Village of Burk's Fall and surrounding communities;

AND WHEREAS the provincial funding received by the Burk's Falls, Armour & Ryerson Union Public Library has remained at $13,914 annually since 1990, despite significant increases in the cost of providing library services;

AND WHEREAS the Village of Burk's Falls contribution to library services has increased from $11,788.00 in 2001 to $64,738 in 2026, placing an increasing financial burden on municipal taxpayers;

AND WHEREAS the Ontario Library Association and Federation of Ontario Public Libraries have called for increased and sustainable provincial funding for public libraries;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Village of Burk's Falls petitions the Government of Ontario, through the Ministry of Tourism, Culture and Gaming, to substantially increase and provide sustainable, predictable operating funding for Ontario's public libraries;

AND BE IT FURTHER RESOLVED THAT copies of this resolution be forwarded to the Premier of Ontario, the Minister of Tourism, Culture and Gaming, the local Member of Provincial Parliament, the Association of Municipalities of Ontario (AMO), the Ontario Library Association (OLA), and the Federation of Ontario Public Libraries (FOPL) for their support and advocacy;

AND BE IT FURTHER RESOLVED THAT this resolution be circulated to municipalities across Ontario for their consideration and support.

Recorded Vote requested by: _____

Ryan Baptiste	*for / opposed*
Ashley Brandt	*for / opposed*
Sean Cotton	*for / opposed*
Chris Hope	*for / opposed*
Nancy Kyte	*for / opposed*

Carried *Defeated* *Deferred*

Pecuniary Interest declared by:

_____

_____

Mayor

"A Place For All Seasons"
8 Hastings Heritage Way, P. O. Box 790, Bancroft, Ontario K0L 1C0
Tel: (613) 332-3331
Fax: (613) 332-0384
info@bancroft.ca
www.bancroft.ca

September 21, 2026

Township of Armour
56 Ontario St.
PO Box 533
Burk's Falls, ON P0A 1C0

Dear Ms. Watt,

Re: Township of Armour Motion # 2026-236 – Provincial Funding for Public Libraries

Please be advised that at the Regular Council Meeting on September 8, 2026, Council passed Resolution #290-2026, supporting the Township of Armour in petitioning the Government of Ontario and the Ministry of Tourism, Culture and Gaming, to substantially increase and provide sustainable, predictable operating funding for Ontario's public libraries. Please find enclosed a copy of Resolution #290-2026 for your records.

Should you have any questions with respect to this matter, please feel free to contact me either by phone at (613) 332-3331 ext. 208 or by email at clerk@bancroft.ca.

Sincerely,

Amber Wannamaker, Dipl. M.A.
Clerk

AW/rt

Encls. (1)

Regular Meeting of Council
September 8, 2026

Resolution #290-2026

Motion Details
Moved by Valerie Miles, Seconded by George Eastman

BE IT RESOLVED THAT: the Council of the Corporation of the Town of Bancroft does hereby support the Township of Armour in petitioning the Government of Ontario and the Ministry of Tourism, Culture and Gaming, to substantially increase and provide sustainable, predictable operating funding for Ontario's public libraries.

		RECORDED VOTE	YES	NO
		Mayor Paul Jenkins		
		Deputy Mayor Wayne Wiggins		
		Councillor Tracy McGibbon		
CARRIED:	✓	Councillor Valerie Miles		
TABLED:		Councillor George Eastman		
DEFEATED:		Councillor Kevin Lawrence		
RECORDED VOTE (SEE LEFT):		Councillor Charles Mullett		

PAUL JENKINS, MAYOR	AMBER WANNAMAKER, CLERK

THE CORPORATION OF THE TOWN OF THESSALON

187 Main Street. P.O. Box 220 Thessalon, ON. P0R 1L0

Phone: (705)842-2217 **Fax: (705)842-2572**
Email: townofthess@thessalon.ca **Website: www.thessalon.ca**
Mayor: Jordan Bird **Clerk-Treasurer: Debbie Rydall**

September 22, 2026

The Honourable Stan Cho
Minister of Tourism, Culture, and Gaming
Via Email: stan.cho@pc.ola.org

Dear Minister Cho,

At the September 21, 2026 regular meeting of the Council of the Town of Thessalon, the following resolution was passed:

2026-16-02: Kevin King – Randy Rankin: "Be it resolved that WHEREAS public libraries provide essential services including literacy, education, technology access, employment resources and community programming;

AND WHEREAS the Thessalon Public Library serves the residents of the Town of Thessalon, surrounding First Nations and Local Communities;

AND WHEREAS the provincial funding received by the Thessalon Public Library has remained at $2,954 annually since 2007, despite significant increases in the cost of providing library services;

AND WHEREAS the Town of Thessalon's contribution to library services has increased from $21,000 in 2007 to $60,000 in 2026, placing an increasing financial burden on municipal taxpayers;

AND WHEREAS the Ontario Library Association and Federation of Ontario Public Libraries have called for increased and sustainable provincial funding for public libraries:

NOW THEREFORE BE IT RESOVED THAT, the Council of the Town of Thessalon supports the Council of the Township of Armour to petition the Government of Ontario, through the Ministry of Tourism, Culture and Gaming, to substantially increase and provide sustainable, predictable operating funding for Ontario's public libraries and further, that this resolution be forwarded to the appropriate parties for their consideration and support." **CARRIED**

Thank you for giving the above your attention.

Sincerely,

Debbie Rydall
Clerk-Treasurer
dr/hc

cc- Premier – Doug Ford
MPP – Bill Rosenberg
MPP – Graydon Smith
Ontario Library Association (OLA)
Federation of Ontario Public Libraries (FOPL)
Association of Municipalities of Ontario (AMO)
Rural Ontario Municipal Association (ROMA)
Township of Armour

TOWNSHIP OF MACHAR
Always in Season

www.townshipofmachar.ca
Res End

Sep 25, 2026

Honourable Doug Ford, Premier of Ontario
Legislative Building, Queen's Park
Toronto ON
M7A 1A1

Via Email: premier@ontario.ca

Dear Premier Doug Ford:

Re: Support Resolution – Sustainable and predictable operating funding for Ontario's public Libraries

The Council of the Township of Machar passed the following Resolution at their Regular meeting Sep 14, 2026:

138-26 Scarlett, Flowers

THAT the Council for the Corporation of the Township of Machar supports the Resolution from the Council for the Corporation of the Township of Armour regarding sustainable and predictable operating funding for Ontario's public Libraries. CARRIED.

Yours truly,

Angela Loney
Clerk Administrator

TOWNSHIP OF MACHAR

Resolution Number: 138-26

Moved by:	Ron McLaren ☐	Blair Flowers ☐	Pearl Ivens ☐	Neil Scarlett ☑
Seconded by:	Ron McLaren ☐	Blair Flowers ☑	Pearl Ivens ☐	Neil Scarlett ☐

Sep 14, 2026

THAT the Council for the Corporation of the Township of Machar supports the Resolution from the Council for the Corporation of the Township of Armour regarding sustainable and predictable operating funding for Ontario's public Libraries.

Carried by: Lynda Carleton

THE CORPORATION OF THE
TOWNSHIP OF ARMSTRONG
35 - 10th Street , Earlton , Ontario ,
P0J 1E0
Tel: (705) 563-2375
https://www.armstrongtownship.com/

September 23, 2026

RESOLUTION

Resolution # 2026-246

Agenda Item # 14.2 Support: Increase Provincial Public Library Funding (Mayor Boileau)

Moved By : Daniel Perreault

Seconded By : Michèle Rivard

BE IT RESOLVED THAT Council support the Township of Armour in requesting that the Government of Ontario substantially increase and provide sustainable, predictable operating funding for Ontario public libraries;
AND THAT a copy of this resolution be forwarded to the Premier of Ontario, the Minister of Tourism, Culture and Gaming, John Vanthof MPP for Timiskaming-Cochrane, and the Association of Municipalities of Ontario.

Carried

Mayor
The Corporation of the Township of Armstrong

TOWNSHIP OF
GREATER MADAWASKA

Council Resolution Form

Date: 17 September 2026
Moved By: Councillor Thomson
Seconded By: Councillor Popkie

Resolution #: 155-26
Disposition: CARRIED
Item #: 12.1

Description: Sustainable Provincial Funding for Ontario Public Libraries

RESOLUTION:

That Council support Resolution #2026-236 carried by the Council of the Township of Armour on August 11, 2026, calling upon the Government of Ontario, through the Ministry of Tourism, Culture and Gaming, to substantially increase and provide sustainable, predictable operating funding for Ontario's public libraries; and

That a copy of this resolution and a copy of the Township of Armour's resolution be forwarded to the Ministry of Tourism, Culture and Gaming; Doug Ford, Premier of Ontario; Billy Denault, MPP; the Ontario Library Association; the Federation of Ontario Public Libraries; the Association of Municipalities of Ontario; and the Township of Armour.

Recorded Vote Requested by:

.....NA.....

	Yea	Nay
J. Levesque	____	____
T. Popkie	____	____
L. Thomson	____	____
R. Tripp	____	____
R. Weir	____	____

MAYOR

Declaration of Pecuniary Interest:

.....NA.....
Disclosed his/her/their interest(s), vacated he/her/their seat(s), abstained from discussion and did not vote

Village of South River
Support – Funding for Ontario Public Libraries

Date: September 22, 2026 Motion Number: 313-2026

Moved By: Brandt Scott

Seconded By: Robert Brooks

BE IT RESOLVED THAT the Council of the Village of South River does hereby support the Township of Armour Resolution 2026-236 calling for the Province of Ontario to permanently increase funding to sustainable levels for Ontario Public Libraries; and that this resolution be forwarded to the Premier of Ontario, the Minister of Tourism, Culture and Gaming, the local Member of Provincial Parliament, the Association of Municipalities of Ontario (AMO), the Ontario Library Association (OLA), and the Federation of Ontario Public Libraries (FOPL).

Carried By: Jim Coleman

Lost By: _____

Name of Council Member	Yeas	Nays	Abstention	Pecuniary Interest	Recorded Vote
Mayor Coleman					
Councillor Brandt					
Councillor Brooks					
Councillor O'Hallarn					
Councillor Scott					

Township of Addington Highlands

September 21, 2026

Township of Armour
56 Ontario St., PO Box 533
Burk's Falls ON P0A 1C0
Email: admin@armourtownship.ca

Re: Letter of Support – Library OPL Funding

To Whom It May Concern,

Please be advised that at their September 1, 2026, meeting, the Council of the Corporation of the Township of Addington Highlands resolved to support the resolution from the Township of Armour petitioning the Government of Ontario, through the Ministry of Tourism, Culture and Gaming, to substantially increase and provide sustainable, predictable operating funding for Ontario's public libraries.

I trust you will find this letter of support satisfactory.

Sincerely,

Christine Reed

Christine Reed
CAO/Clerk-Treasurer

cc. Hon. Doug Ford – Premier of Ontario – premier@ontario.ca
Hon. Zee Hamid – Minister of Tourism, Culture, & Gaming – zee.hamid@ontario.ca
Ric Bresee – MPP Hastings & Lennox and Addington – ric.bresee@pc.ola.org
The Association Municipalities of Ontario – resolutions@amo.on.ca
Ontario Library Association – info@accessola.com
Federation of Ontario Public Libraries – admin@fopl.ca

TOWN OF SHELBURNE

COUNCIL RESOLUTION

No. 2026-177

Date: 9/28/26

Moved: Councillor Wegener

Seconded by: Councillor Guchardi

BE IT RESOLVED THAT the Town of Shelburne supports the motions from the District of Parry Sound, the Township of Armour, and the City of Port Colborne regarding support for sustainable and predictable operating funding for Ontario's Public Libraries.

CARRIED, W. Mills

Requested Vote to be Recorded ☐ Yes ☑ No

	Yea	Nay
Mayor Mills	☐	☐
Deputy Mayor Hall	☐	☐
Councillor Benotto	☐	☐
Councillor Fegan	☐	☐
Councillor Guchardi	☐	☐
Councillor Sample	☐	☐
Councillor Wegener	☐	☐

STAFF REPORT

Date: October 13, 2026

From: Dave Gray, CAO

Subject: Position Description Reviews - Employment Committee

Recommendation:

THAT the Staff Report from the CAO regarding the Employment Evaluation Committee review of various position descriptions be accepted and that staff be directed to finalize the results of the evaluation and implement the changes effective January 1, 2027.

History:

During the August 25th, 2026 Regular Council Meeting, Council approved a revised position description for the Chief Building Official Position and directed staff to forward the position to the Employment Evaluation Committee (EEC) for evaluation. Further, at the February 10th, 2026 Regular Council Meeting, Council approved revisions to two positions in the Waste Management Department that had not been re-evaluated following their approval. On Tuesday, October 6th, the EEC met to evaluate all three positions using the Job Evaluation Manual in the Township of Armour Employment Policy.

Evaluation Results

The CBO position moved from grade 8 to Grade 9.

The Landfill and Recycling Attendant – Lead Hand position moved from Grade 3 to Grade 4. Various administrative adjustments were made to the position description to ensure alignment with the provisions set out in the Job Evaluation Manual. These adjustments included the rewording of descriptions listed under the following headings:

- Experience, Education, and Skills
- Dexterity
- Safety of Others
- Working Conditions

The rewording was required as the previous descriptions contained information that created confusion during the evaluation process. It should be noted that the Waste Management Administrator was consulted to ensure the accuracy of the rewording.

The Landfill and Recycling Attendant moved from Grade 1 to Grade 2. The same administrative adjustments were made to this position, as they were mirrored in both descriptions.

RESOLUTION

The CAO recommends that these changes be implemented on January 1, 2027 to allow for them to be included in the 2027 budget.

Financial Considerations

The re-evaluation of these positions and subsequent grade changes will affect the 2027 budget. Exact increases are not available at the time of this report due to the September 2026 CPI not being available.

Others Consulted:

Alison McGregor, Treasurer
Amy Tilley, Waste Management Administrator

Attachments:

BURK'S FALLS, ARMOUR AND RYERSON MEMORIAL ARENA
2026 DRAFT BUDGET

x	Account #	Description	2024 Actuals	2025 Actuals	2026 Budget	2026 Actuals Aug 31st	2027 Draft	NOTES
1	**OPERATING ACTIVITIES**							
2	15-372	**OPERATING REVENUE**						
3		User fees, Sign Rentals	171,440	216,403	195,350	114,427	200,750	new rates effective Sept 1st
4		Concessions, Public Skate, Skate Sharpening	33,732	25,284	27,000	12,736	28,500	P.S/Vending/S.S and snack bar
5		Donations/Other Revenue	500	3,334	2,700	1,296	2,700	Cadets, Chair usage, & PS donations
6								
7		**TOTAL OPERATING REVENUE**	**205,672**	**245,021**	**225,050**	**128,459**	**231,950**	
		OPERATING EXPENDITURES						
8	16-721	Arena-Wages & Benefits	256,556	291,552	326,053	197,594	337,465	Wages set by VofBF Treasurer
9	16-723	Arena Bad Debt Expense						
10	16-724-1	Audit & Accounting	5,300	5,625	5,750	4,360	4,800	Based on 2026 + 10% increase
11	16-724-10	Insurance	45,096	50,251	50,855	50,855	55,940	Based on 2026 + 10% increase
12	16-724-2	Telephone	2,861	1,897	2,500	1,313	2,650	Landline and Cell phone
13	16-724-3	Hydro	65,906	87,009	91,360	38,221	84,882	Based on 2026 Average per month
14	16-724-4	Natural Gas	16,054	7,264	8,500	3,489	8,800	Based on 2026 Average per month
15	16-724-5	Water & Sewer	7,965	5,820	6,600	2,490	6,750	Based on 2026 Average per month
16	16-724-6	Ice Plant	25,328	32,179	22,500	24,497	27,500	Increased equipment maintenance
17	16-724-7	Building/Equipment/Garbage Maintenance	26,322	18,189	26,500	16,066	27,750	Based of 2026 facility maintenance
19	16-724-8	Cleaning Supplies	7,768	6,472	7,000	4,701	7,350	Based on current Facility use
20	16-724-9	Zamboni Maintenance, Fuel and Blade Sharpening	11,285	14,681	16,500	6,759	17,250	Annual Maint., propane/blades
21	16-724-91	Office supplies/uniform/Tech support/software	6,381	12,193	14,500	7,829	14,500	based on 2026 + program equipment
22	16-724-92	Fire Safety	3,263	3,705	3,750	2,421	3,750	Annual Contract
	16724+99	First Aid Supplies		68	250	13	250	*Defib Batteries $750* - 2029
23	16-724-93	Snow Removal and Grounds Maintenace	2,197	5,003	6,750	2,903	7,250	Includes parking lot sweeping
24	16-724-94	Elevator	1,727	1,640	2,500	1,685	2,500	Maint.Contract with Savaria
25	16-724-95	Skate Sharpener	171	99	600	509	600	Stones, parts, diamond dresser
26	16-724-96	Booth Supplies	17,038	13,684	9,900	8,944	13,500	estimate of sales
27	16-724-97	Training	2,075	4,603	4,500	1,382	4,500	Staff & succession training
28	16-724-98	Ag-Society - Fall Fair Tents	4,856	5,434	5,500	0	0	Tri-Council Expense
	16-724-98-1	Asbestos Survey	5,500					
29		**TOTAL OPERATING EXPENDITURES**	**513,649**	**567,368**	**612,368**	**376,031**	**627,987**	
30								
31		**NET OPERATING EXPENDITURES**	**307,977**	**322,347**	**387,318**	**247,572**	**396,037**	

Arena Revenue Budget Break Down

	2025	2026	2027
Ice Rentals	149,400	175,500	180,000
Hall Rentals	8,250	10,250	11,500
Sign Rentals	8,850	8,850	8,500
Floor Rentals	750	750	750
Public Skate	3,650	3,650	3,650
Skate Sharpening	1,350	1,350	1,350
Concessions	28,500	22,000	23,500
Donations	300	2,700	2,700
Totals	201,050	225,050	231,950

	Account #	Description	2024 Actuals	2025 Actuals as of August 31	2026 Draft	2026 Actuals	2027 Draft	
	CAPITAL TRANSACTIONS							
32	15-372	**CAPITAL REVENUE**						
33		Exhaust Fan inspection/repairs	0	0	0		0	
34			0	0	0		0	
35		**TOTAL CAPITAL REVENUE**	**0**	**0**	**0**		**0**	
36								
37	16-725	**CAPITAL EXPENDITURES**						
38		Capital Expense	109,981	86,539	168,323	160,457		
39								
		Compressor #1 Replacement					43,000	
40		Chiller Plate and Frame - Re-Gasket					38,000	
41		Spare Compressor Motor					11,000	
42		Spare Brine Pump Motor					8,600	
46		Spare Dessicant Dehumidifier Motor					4,200	
47		Generator Capital Contract					3,500	
48		Karl Crozier Room - Floor Refinishing					3,500	
49		Goal Net Replacement					3,800	
50		Karl Crozier Room Window Blinds					4,500	
51								
52		**TOTAL CAPITAL EXPENDITURES**	**109,981**	**86,539**	**168,323**	**160,457**	**120,100**	
53								
54		**NET CAPITAL EXPENDITURES**	**109,981**	**86,539**	**168,323**	**160,457**	**120,100**	
55								
56	**NET EXPENDITURES**		**417,958**	**408,886**	**555,641**	**408,029**	**516,137**	
57								
58	**MUNICIPAL CONTRIBUTIONS**							
59	15-672	Armour	139,319	136,295	185,214	183,380	172,046	
60	15-6721	Ryerson	139,319	136,295	185,214	183,380	172,046	
61		Burk's Falls	139,319	136,295	185,214	183,380	172,046	
62			**417,958**	**408,886**	**555,641**	**550,140**	**516,137**	

ARBF Memorial Arena
10 year Capital Plan

Departme	Item	2,026	2,027	2,028	2,029	2,030	2,031	2,032	2,033	2,034	2,035
Ice Plant	condenser cleaning			2,150		2,450		2,700		3,000	
	top end overhaul (6000 hours) Comp #1 & #2				10,000		10,000				
	Safety Valves Inspected/Replaced								5,500		
	Plate/Frame Chiller Regasket		38,000								
	Compressor #1 overhaul (6000 hours)					10,000			10,000		
	Compressor #2 overhaul (6000 hours)				10,000				10,000		
	Compressor #1 Replacement		43,000								
	Compressor #2 Replacement										
	Spare Brine Pump Motor		8,600								
	Spare Compressor Motor Replacement		11,000								
	Compressor Oil Separators (2)			45,000							
	Spare Dehumidifier Dessicant Wheel Motor		4,200								
	Evaporator Condenser Replacement	146,323									
	Upgrade Relief Pipe/Stack/Size			30,000							
Building	Structure report			15,000					11,000		
	Replace Dishwasher			7,750							
	Floor Machine Scrubber										
	Man Gate Handle Replacement	7,500									
	Man-gate Replacement							25,500			
	Puck Board Upgrade/Ice Surface							60,000			
	Karl Crozier Room Window Blinds		4,500								
	Battery Operated Edger & Lawn Equipment										
	Zamboni Replacement					145,000					
	Generator Repairs and Capital Contract	3,500	3,500	3,500	9,000	4,000	4,000	4,000	4,000	4,300	4,300
	Generator Demand Regulators and Solenoids	7,500									
	Condensor Water Tank Level Control										
	Karl Crozier Room Floor Refinishing	3,000	3,500	3,600	3,800	3,800	4,000	4,000	4,200	4,200	4,200
	Arena Roof						225,000				
	Remove and replace Lintel & Overhead Door Jams										
	Goal nets replacement		3,800								
	Replace damaged masonary blocks										
	In depth Inspection of Steel Members			15,000							
	HVAC Replacement				50,000						
	Lobby Washroom Rubber Flooring			13,000							
	Washroom Partitions and Counter Upgrades			17,500							
	Dressing Room & Players Benches Replacement				40,000						
	Totals	**167,823**	**120,100**	**152,500**	**122,800**	**165,250**	**243,000**	**96,200**	**44,700**	**11,500**	**8,500**

	A	B	Y	AA	AB	AC	AD	AE
1	BURK'S FALLS AND DISTRICT FIRE DEPARTMENT							
2	2027 DRAFT BUDGET							
3	September 16, 2026							
4	Account #	Description	2024 Actual	2025 Actual	2026 Budget	2026 YTD (08/31)	2027 DRAFT BUDGET	Comments
6	**OPERATING ACTIVITIES**							
7		**OPERATING REVENUE**						
8	15-321	MVC	9,713	571	6,800	1,166	3,800	3-year average
9	15-321-01	Inspections	620	600	500	499	600	
10	15-321-03	Miscellaneous Revenue	2,910	13,086	6,900	19,004	4,900	Fines, Fire Marque, Fire Protection grant (2026)
12	15-321-05	Fire Chief Shared Services	38,761	50,685	-	-	-	Agreement terminated in 2025
14		**TOTAL OPERATING REVENUE**	**52,004**	**64,941**	**14,200**	**20,669**	**9,300**	
15								
16		**OPERATING EXPENDITURES**						
17	16-202	Vehicle Expense	27,634	23,222	27,500	33,283	30,700	
18	16-203	Equipment/Comm Repair	15,520	10,962	11,900	5,258	13,100	
21	16-206	Fire Prevention Supplies	4,445	1,836	4,700	-	4,700	
23	16-208	Training	8,473	6,707	18,300	6,376	18,300	
25	16-209	WSIB	9,234	8,677	9,600	4,792	12,000	
26	16-210	Response Wages	102,121	83,339	94,000	76,445	93,500	
27	16-211	Wages & Employment Related Costs	229,022	221,770	229,000	157,130	239,200	
28	16-212	Insurance	37,291	37,944	40,700	37,824	40,600	
29	16-213	Building Repairs/Maintenance	5,061	1,144	4,000	738	25,550	Increased costs at new fire hall
30	16-214	Office Expense	18,455	19,293	18,300	12,502	21,250	
34	16-215	Air Station Fill and Maintenance	808	268	1,400	637	1,400	
35	16-216	PPE	217	-	-	-	-	
36	16-217	New Equipment/Gear	36,381	42,223	58,600	27,664	59,400	Portable radios, bunker gear, helmets, boots, station wear
37	16-218	Miscellaneous	3,210	24	1,000	5	1,000	
38	16-219	Snow Removal	1,510	3,333	2,100	2,249	3,600	
39	16-222	Recharge Fire Extinguishers	136	-	500	-	500	

AGENDA

	A	B	Y	AA	AB	AC	AD	AE
1	BURK'S FALLS AND DISTRICT FIRE DEPARTMENT							
2	2027 DRAFT BUDGET							
3	September 16, 2026							
4	Account #	Description	2024 Actual	2025 Actual	2026 Budget	2026 YTD (08/31)	2027 DRAFT BUDGET	Comments
40	16-223	Radio License	1,745	1,792	1,850	1,932	2,000	Increase in fees
41	16-224	Answering Service	1,286	1,330	1,350	-	1,350	
42	16-225	Legal	2,089	2,180	2,000	-	2,000	
43	16-226	Office Space Rental	3,242	3,242	3,242	2,161	-	
44	16-229	Audit/Accounting	4,384	6,788	4,200	(450)	4,300	Audit fees $3,800 per contract + $500 for external accounting
46	16-248	Defib/Medical Supplies	1,376	-	1,000	53	2,000	glove use, equipment replacement
47		**TOTAL OPERATING EXPENDITURES**	**513,639**	**476,072**	**535,242**	**368,601**	**576,450**	
48								
49		**NET OPERATING EXPENDITURES**	**461,636**	**411,131**	**521,042**	**347,932**	**567,150**	
50								
52	**CAPITAL TRANSACTIONS**							
53		**CAPITAL REVENUE**						
54	15-321-02	Donations	2,000	-	100	-	100	
55	15-323	Transfer to Unfunded Capital	-	211,760	-	-	-	
56	15-326	Proceeds on sale of Capital Assets	10,000	-	-	-	-	
58	15-325	Capital Grant Revenues	-	211,760	1,850,000	-	-	
59	15-328	Loan Proceeds	-	-	1,850,000	1,788,000	-	
61		**TOTAL CAPITAL REVENUE**	**12,000**	**423,521**	**3,700,100**	**1,788,000**	**100**	
62								
63		**CAPITAL EXPENDITURES**						
64	16-221	Capital Purchase	761,517	476,752	3,717,150	1,997,678	-	
69		**Debt Repayment**						
70	16-212-1	Tanker Loan - interest	3,733	2,905	2,052	2,052	1,174	
71	16-212-2	Tanker Loan - principal	27,303	28,120	28,961	28,961	29,828	
72	16-212-3	Fire Hall Construction Loan - interest	-	-	60,100	5,912	-	Interest on construction financing
73	16-212-4	Fire Hall Loan - interest			14,017	-	94,868	25 years @ 5.04%

AGENDA

	A	B	Y	AA	AB	AC	AD	AE
1	BURK'S FALLS AND DISTRICT FIRE DEPARTMENT							
2	2027 DRAFT BUDGET							
3	September 16, 2026							
4	Account #	Description	2024 Actual	2025 Actual	2026 Budget	2026 YTD (08/31)	2027 DRAFT BUDGET	Comments
74	16-212-5	Fire Hall Loan - principal	-	-	6,654	-	38,950	
75								
76		**TOTAL CAPITAL EXPENDITURES**	**792,553**	**507,777**	**3,828,934**	**2,034,604**	**164,820**	
77								
78		**NET CAPITAL EXPENDITURES**	**780,553**	**84,257**	**128,834**	**246,604**	**164,720**	
79								
80	**NET EXPENDITURES**		**1,242,188**	**495,387**	**649,876**	**594,536**	**731,870**	
81								
82	**MUNICIPAL CONTRIBUTIONS**							
83	15-621 A	Armour (47.84%)	594,263	236,993	310,901	284,426	350,127	
84	15-621 B	Burk's Falls (28.6%)	355,266	141,681	185,865	170,037	209,315	
85		Ryerson (23.56%)	292,660	116,713	153,111	140,073	172,429	
86			**1,242,188**	**495,387**	**649,876**	**594,536**	**731,870**	

BREAKDOWN OF DRAFT 2027 FIRE BUDGET				
2026-09-16				
Account #	**Heading**	**Item Description**	**Cost**	**Total**
16-202	**Vehicle Expense**	Safety Inspection	$6,000	
		Undercoating	$1,200	
		Fuel	$15,000	
		Emergency light replacement/windshield	$3,000	
		ATV Tracks on & Tires Off	$1,500	
		Miscellaneous (batteries, tires, lights, etc)	$4,000	
				$30,700
16-203	**Equip/Comm Repair**	Pump and ladder/aerial testing	$4,400	
		Bunker gear cleaning/cleaner	$2,500	
		Annual flow testing	$1,900	
		Annual Fit testing	$1,000	
		Maintenance on comm tower	$300	
		Miscellaneous (radio batteries, etc)	$3,000	
				$13,100
16-208	**Training**			
		Training props	$2,000	
		Burn building maintenance	$1,500	
		Professional memberships (OAFC, FPO)	$800	
		Conferences registration (Chiefs and FPO)	$8,000	
		2 FFs to water rescue course at an RTC/firstaid	$6,000	
				$18,300
16-210	**Volunteer Fire Wages**	COLA adjustment to 2026 firefighter pay grid	$93,500	
				$93,500
16-213	**Building Maintenance**	Cleaning supplies	$1,000	
		Hydro	$7,000	
		Propane	$7,000	
		Contracted cleaning services	$3,000	
		Floor mat	$850	
		Alarm	$600	
		Pest control	$1,000	
		Garage door service	$600	
		Grease trap cleanout	$500	
		Plumbing Maintenance	$1,500	
		Generator services	$1,000	
		HVAC Maintenance	$1,500	
				$25,550

16-214	Office Expenses			
		First Due contract fee	$13,150	
		Printer	$1,000	
		Phone and internet	$5,500	
		Supplies including FPO	$1,600	
				$21,250
16-215	Air Station Fill & Maint	Service contract on air station (1/4 share) Hydro	$1,400	
				$1,400
16-217	New Equipment/Gear	Bunker gear- 4 sets/helmets	$14,000	
		Structural/auto-x gloves, balaclavas	$3,000	
		Hats, t-shirts, and station wear, Tunic for DC	$4,500	
		Hoses and nozzles	$15,000	
		Hand tools	$2,500	
		SCBA cylinders	$8,000	
		Foam	$2,500	
		Smoke alarms and CO2 detectors	$1,000	
		Radios	$5,400	
		Other miscellaneous	$3,500	
				$59,400
16-221	Capital Purchases			
				$0

South East Parry Sound Regional Fire Training Committee

2027 Draft Budget

2026-09-16

	Expenses	2026 Budget	2026 YTD (08/30)	2027 Draft Budget
	Administration	2,000	2,000	2,000
	Expense Allowance	2,000	-	2,000
	Training Program	81,408	54,272	81,408
	Total	**85,408**	**56,272**	**85,408**

		Percentage	Share of 2026 Budget	Share of 2027 Budget
Burk's Falls and District		20%	17,082	17,082
Kearney		20%	17,082	17,082
Magnetawan		20%	17,082	17,082
McMurrich/Monteith		20%	17,082	17,082
Perry		20%	17,082	17,082
			85,408	**85,408**

Burk's Falls and District	2026 Budget	2027 Budget
Armour (47.84%)	8,172	8,172
Burk's Falls (28.6%)	4,885	4,885
Ryerson (23.56%)	4,024	4,024
	17,082	**17,082**

AGENDA

2027 TRI R WASTE MANAGEMENT BUDGET - DRAFT

	Account #	Description	2025 ACTUAL	2026 DRAFT BUDGET	2026 To September 30	2026 PYE	2027 DRAFT BUDGET
TRI R WASTE MANAGEMENT OPERATING REVENUE							
1	15-340-005	TRI R Insurance Proceeds	$0	$0	$0	$75,242	$450,000
2	15-341-000	TRI R Landfill Tipping Fees	$88,241	$75,000	$56,384	$69,000	$75,000
3	15-341-001	TRI R - 2023 Filters - Foodcycler	$70	$250	$50	$50	$0
4	15-341-002	TRI R - Landfill Tipping Fees - Municipal Payments	$87,042	$85,000	$59,219	$87,000	$85,000
5	15-341-003	TRI R - Short -Term Rental Kits	$390	$300	$505	$550	$500
6	15-342-000	TRI R - Recycling - Diversion Rebates	$11,372	$5,600	$4,431	$8,200	$6,000
7	15-344-000	TRI R - Recycling - Sale of Blue Boxes	$50	$0	$0	$0	$0
8	15-541-000	TRI R - Circular Materials Contract	$49,451	$42,670	$21,762	$42,670	$42,670
9	**TRI R WASTE MANAGEMENT TOTAL REVENUE**		**$236,616**	**$208,820**	**$142,350**	**$282,712**	**$659,170**
	TRI R WASTE MANAGEMENT OPERATING EXPENDITURES						
10	16-451-000	TRI R - Salaries & Benefits	$354,080	$340,000	$197,865	$325,000	$340,000
11	16-451-001	TRI R - Training, Health & Safety	$4,162	$4,500	$4,767	$5,200	$4,500
12	16-452-000	TRI R - Supplies	$2,254	$2,000	$2,214	$2,500	$2,000
13	16-454-000	TRI R - Skid & Packer Fuel	$7,624	$9,000	$6,990	$8,000	$9,000
14	16-455-000	TRI R - Insurance	$9,198	$9,600	$9,531	$9,521	$10,530
15	16-455-002	TRI R - Audit & Accountant Fees	$8,100	$8,100	$19	$9,000	$10,000
16	16-455-003	TRI R - 2026 Insurance Claim - Fire	$0	$0	$75,242	$79,000	$0
17	16-456-000	TRI R - Hazardous Waste Disposal	$3,554	$2,500	$0	$2,500	$2,500
18	16-460-000	TRI R - Dozer/Site Maintenance	$3,218	$2,000	$1,777	$2,000	$2,000
19	16-460-005	TRI R - Contracted Services	$28,680	$5,000	$23,929	$35,000	$5,000
20	16-461-000	TRI R - Office & Advertising	$3,478	$2,500	$5,208	$5,300	$2,500
21	16-461-001	TRI R - Bank Charges	$4,436	$4,200	$2,681	$4,690	$5,000
22	16-462-000	TRI R - Payment in Lieu of taxes	$3,656	$3,800	$3,536	$3,536	$3,900
23	16-464-000	TRI R - Monitoring	$21,694	$22,000	$13,748	$22,000	$20,000
24	16-465-000	TRI R - Equipment Maintenance	$36,791	$35,000	$18,969	$35,000	$35,000
25	16-476-000	TRI R - Freight	$14,024	$12,000	$7,252	$11,500	$12,000
26	16-476-005	TRI R - Processing Fee	$5,446	$5,500	$1,656	$3,500	$5,500
27	16-478-000	TRI R - Building Maint.	$216	$1,000	$649	$1,000	$0
28	16-480-000	TRI R - Natural Gas	$2,237	$3,000	$1,116	$1,116	$0
29	16-481-000	TRI R - Hydro & Telephone	$2,032	$3,000	$1,233	$3,000	$3,000
30	16-486-000	TRI R - Winter Maintenance	$3,577	$3,000	$5,128	$3,500	$5,000
31	**TRI R WASTE MANAGEMENT TOTAL OPERATING EXPENDITURES**		**$518,458**	**$477,700**	**$383,509**	**$571,863**	**$477,430**
32	**TRI R WASTE MANAGEMENT NET OPERATING EXPENDITURES**		**$281,842**	**$268,880**	**$241,159**	**$289,151**	**($181,740)**

AGENDA

2027 TRI R WASTE MANAGEMENT BUDGET - DRAFT

	Account #	Description	2025 ACTUAL	2026 DRAFT BUDGET	2026 To September 30	2026 PYE	2027 DRAFT BUDGET
	TRI R WASTE MANAGEMENT CAPITAL REVENUE						
33	15-343-000	TRI R - Sale of Equipment - COMPACTION BIN	$0	$8,000	$0	$0	$0
34	15-649-001	TRI R - Food Cycler Sales	$0	$0	$0	$0	$0
35	**TRI R WASTE MANAGEMENT TOTAL CAPITAL REVENUE**		**$0**	**$8,000**	**$0**	**$0**	**$0**
	TRI R WASTE MANAGEMENT CAPITAL EXPENDITURES						
36	16-489-003	TRI R - Landfill - Landfill Compactor Repair	$42,643	$15,000	$16,375	$16,375	$0
37	16-489-002	TRI R - Landfill - Mattress Shred & Disposal	$0	$0	$0	$0	$0
38	16-489-004	TRI R - Recycling - Compaction bins	$0	$0	$0	$0	$0
39	16-489-005	TRI R - Recycling - Site Design	$8,834	$9,000	$1,883	$22,000	$0
40		TRI R - Landfill - NEW BUILD	$0	$0	$0	$0	$450,000
41	16-489-503	TRI R - Food Cycler (2022 Pilot) (2023 Filters)	$700	$440	$0	$0	$0
42	**TRI R WASTE MANAGEMENT TOTAL CAPITAL EXPENDITURES**		**$52,177**	**$24,440**	**$18,258**	**$38,375**	**$450,000**
43	**TRI R WASTE MANAGEMENT NET CAPITAL EXPENDITURES**		**$52,177**	**$16,440**	**$18,258**	**$38,375**	**$450,000**
44	**TRI R WASTE MANAGEMENT NET EXPENDITURES**		**$334,019**	**$285,320**	**$259,417**	**$327,527**	**$268,260**
45	**TRI R WASTE MANAGEMENT CONTRIBUTIONS BY MUNICIPALITY**		**2025 ACTUAL 15% Plus % of Bags**	**2026 Draft budget 15% Plus % of Bags**	**2026 To September 30 15% Plus % of Bags**	**2026 PYE 15% Plus % of Bags**	**2027 DRAFT BUDGET 15% Plus % of Bags**
46	**Armour**	**15% of Net Expenditures**	$50,103	$42,798	$38,912	$49,129	$40,239
47		**2025 total bags 36,616 - 22,470 = 61.367% OF TOTAL BAGS**	$110,757	$96,301	$87,558	$110,546	$90,543
48		**TOTAL CONTRIBUTION**	**$160,860**	**$139,099**	**$126,470**	**$159,675**	**$130,782**
49	**Burks Falls**	**15% of Net Expenditures**	$50,103	$42,798	$38,912	$49,129	$40,239
50		**2025 total bags 36,616 - 1,726 = 4.714% OF TOTAL BAGS**	$12,408	$7,397	$6,726	$8,492	$6,955
51		**TOTAL CONTRIBUTION**	**$62,511**	**$50,195**	**$45,638**	**$57,621**	**$47,194**
52	**Ryerson**	**15% of Net Expenditures**	$50,103	$42,798	$38,912	$49,129	$40,239
53		**2025 total bags 36,616 - 12,420 = 33.920% OF TOTAL BAGS**	$60,545	$53,229	$48,397	$61,103	$50,047
54		**TOTAL CONTRIBUTION**	**$110,648**	**$96,027**	**$87,309**	**$110,232**	**$90,286**
55		**TOTAL OF ALL CONTRIBUTIONS**	**$334,019**	**$285,322**	**$259,418**	**$327,528**	**$268,259**
56	Final 2025 Garbage bag count for total contribution by municipality. 2025 total bags = 36,616 (Armour = 22,470 (61.367%) Burks Falls = 1,726 (4.714%) Ryerson = 12,420 (33.920%)						

DE:PoT ASSETS

Description	Type of Equipment	Year of Purchase	Quantity	Cost per Unit
Quonset Hut	Building	2006	1	$65,000
Steel Collection Cage - FIRE LOSS	Rolling Stock	2006	19	
Stationary Compactor	Equipment - STRANDED	2017	1	$19,184
Three phase converter - FIRE LOSS	Building	2017	1	
Self-Contained Compactor	Equipment - STRANDED	2018	1	$14,600
35 yard Compaction Bin	Rolling Stock - STRANDED	2023	1	$12,000

MATERIAL RECOVERY FACILITY ASSETS

Description	Type of Equipment	Year of Purchase	Quantity	Cost per Unit
Mtcr Building - FIRE LOSS	Building	1979	1	$262,000
Baler 1 - FIRE LOSS	Equipment - STRANDED	1990	1	$7,500
Baler 2 - FIRE LOSS	Equipment - STRANDED	1990	1	$25,000
Magnetic Separator - FIRE LOSS	Equipment - STRANDED	1990	1	$2,500
Baler 3 - FIRE LOSS	Equipment - STRANDED	2010	1	$12,684
Pallet Scale - FIRE LOSS	Building -STRANDED	2011	1	$2,500
TCM Forklift - FIRE LOSS	Equipment - minimal use ewaste	2012	1	$27,219

LANDFILL ASSETS

Description	Type of Equipment	Year of Purchase	Quantity	Cost per Unit
816F CAT Landfill Compactor	Equipment	2009	1	$201,000
333E Skid Steer	Equipment	2014	1	$56,500

PLANNED CAPITAL EXPENDITURES-10 YEAR

Description	Type of Equipment	Expected Project Date	Quantity	Total Cost
CAT Compactor fire suppression	Equipment	2026	1	$15,000
Site Design - Pole Barn	Building	2026	1	$9,000
Forklift	Equipment	2027	1	$78,000
Building and Site Design	Building	2027		$375,000
Skid Steer rebuild/replace	Equipment	2027	1	$100,000
		2028		
Landfill Mining - Option 3	Capacity	2029	1	$250,000
CAT Compactor REPLACE	Equipment	2030	1	$1,000,000
Landfill Mining - Option 1	Capacity	2031	1	$400,000

BURK'S FALLS, ARMOUR AND RYERSON UNION PUBLIC LIBRARY
September 27, 2026

	Account #	Description	2025 Actual	2026 Final Budget	2026 YTD at September 8, 2026	2027 Budget	Budget Increase (Decrease) vs. 2025 Actual	Budget Increase (Decrease) vs. 2026 Budget	Comments
1	**OPERATING ACTIVITIES**								
2		**REVENUE**							
3		**GRANTS**							
4	15-375-003	McMurrich/Monteith	2,589	2,589	0	2,589	0	0	
5	15-375-013	Gov't of Ontario annual funding	13,814	13,814	0	13,814	0	0	
6	15-375-015	Student Grants	2,000	2,300	0	2,500	500	200	Canada Summer Jobs grant budgeted re 1 summer student position for July and August 2027. Summer student position budgeted for 4 months.
7		Miscellaneous grants:							
8	15-375-016	Federal YCW Grant	0	0		0	0	0	Applied for 2 student grants in 2025 but didn't receive either. Only applicable if 2 students hired.
9	15-375-018	Miscellaneous grants:	2,636	1,020	184	1,795	(841)	775	Internet Connectivity, ILL postage and Volunteer Income Tax Program grants in 2025. Status of income tax program grant for 2027 is unknown. Budget = internet connectivity (1,020) and ILL (475) and Income Tax Program (300).
10		**DONATIONS**							
11	15-375-020	Student fund	0	0	9,815	0	0	0	Library Services Centre Liquidation donation.
12	15-375-023	Donations - Library Project (Jar donations)	1,676	1,200	1,934	1,000	(676)	(200)	
13	15-375-025	Donations - Miscellaneous	0	0	250	0	0	0	
14	15-375-027	Donations - Adopt-a-book	1,051	700	669	700	(351)	0	
15	15-375-028	Donations - Earmarked (Senior Programs)	750	750	0	0	(750)	(750)	
16	15-375-029	Donations - Earmarked (Children Programs)	1,625	1,000	300	1,000	(625)	0	
17		**OTHER REVENUE**							
18	15-375-043	Faxes sent	475	350	295	350	(125)	0	
19	15-375-053	Used book sales	712	600	400	500	(212)	(100)	
20	15-375-063	Photocopies	2,134	1,000	1,550	1,500	(634)	500	.
21	15-375-073	Investment interest	2,676	2,575	953	2,720	44	145	GIC earning 3.0% and is locked in until May 24/27. Assuming 3.0% at time of renewal.
22	15-375-083	Non-resident memberships	413	350	513	400	(13)	50	
23	15-375-093	Miscellaneous revenues	167	0	170	0	(167)	0	Includes lost card fees, reimbursement of button - maker supplies.
24	15-375-103	Transfer from Bursary Reserve	300	300	0	300	0	0	Any bursary-related costs to be transferred from related reserve.
25		**TOTAL OPERATING REVENUE**	**33,016**	**28,548**	**17,033**	**29,168**	**(3,848)**	**620**	

BURK'S FALLS, ARMOUR AND RYERSON UNION PUBLIC LIBRARY
September 27, 2026

	Account #	Description	2025 Actual	2026 Final Budget	2026 YTD at September 8, 2026	2027 Budget	Budget Increase (Decrease) vs. 2025 Actual	Budget Increase (Decrease) vs. 2026 Budget	Comments
26									
27		**OPERATING EXPENDITURES**							
28		**WAGES**							
29	16-800-000	Salaries & Benefits	171,502	183,982	134,905	215,735	44,233	31,753	2027 draft budget is based on 3.0% CPI increase (Bank of Canada published CPI as of September 27/26) and 15 hrs/week additional staff time.
30		**ACQUISITIONS**							
32	16-800-001	DVDs	1,424	1,700	742	1,700	276	0	
31	16-800-002	Books	8,690	10,000	3,641	10,000	1,310	0	
33	16-800-003	Magazines	190	200	164	200	10	0	
34		**FACILITIES**							
35	16-800-012	Telephone	269	270	202	270	1	0	No change in current rate anticipated.
36	16-800-014	Hydro	2,002	2,180	1,194	2,120	118	(60)	3% annual inflationary increase over 2025 actual.
37	16-800-016	Heat	835	1,040	566	890	55	(150)	3% annual inflationary increase over 2025 actual.
38	16-800-018	Water	840	545	273	560	(280)	15	3% inflationary increase over current monthly charge.
39	16-800-022	Cleaning supplies	529	500	482	500	(29)	0	
40	16-800-024	Weekly cleaning	2,650	2,650	1,750	2,910	260	260	
41	16-800-032	Insurance	3,641	3,710	3,805	3,919	278	209	3% inflationary increase over 2026 actual.
42	16-800-042	Repairs & maintenance	25	500	69	500	475	0	
43	16-800-052	Rent	7,788	9,700	7,275	10,185	2,397	485	Per 2025 lease renewal.
44		**ADMINISTRATIVE AND PROGRAM EXPENSES**							
45	16-800-072	Computer support	153	1,000	474	1,000	847	0	
44	16-800-080	Senior Programming Expense (from earmarked donations)		750	384	0	0	(750)	
45	16-800-081	Children Programming Expense (from earmarked donations)		1,000	1,348	1,000	1,000	0	
46	16-800-082	Program expenses	1,163	2,000	873	2,000	837	0	
47	16-800-084	Bursary Program	300	300	0	300	0	0	Bursary funded from bursary reserve created in 2016.
48	16-800-092	Staff Training	1,630	1,400	351	1,600	(30)	200	2025, 2026 and 2027 includes Little Branches 2-day conference
49	16-800-094	Board Training		500	56	500	500	0	New account in 2026
50	16-800-102	Bank charges	244	200	86	250	6	50	$12.50 CAFT fees monthly + square deposit/non-recurring bank charges
51	16-800-112	Office & clerical supplies	1,927	2,000	1,896	2,300	373	300	
52	16-800-114	Postage	642	500	431	650	8	150	
53	16-800-122	Annual dues & licences	4,512	4,000	3,380	4,000	(512)	0	

BURK'S FALLS, ARMOUR AND RYERSON UNION PUBLIC LIBRARY
September 27, 2026

	Account #	Description	2025 Actual	2026 Final Budget	2026 YTD at September 8, 2026	2027 Budget	Budget Increase (Decrease) vs. 2025 Actual	Budget Increase (Decrease) vs. 2026 Budget	Comments
54	16-800-132	Internet connectivity	2,078	2,090	1,542	2,090	12	0	Basic internet (112/m) plus square connection (62/m). No change in current rates anticipated.
55	16-800-142	Audit, accounting & bookkeeping	7,970	8,200	400	10,860	2,890	2,660	Estimated Audit (7,460), accounting (1,400) and Armour bookkeeping (2,000)
56	16-800-152	Advertising/Social Media Marketing	0	500	0	500	500	0	
57	16-800-162	Miscellaneous expenses	573	500	76	500	(73)	0	
58	16-800-172	Contingency	0	500	0	0	0	(500)	
59		**TOTAL OPERATING EXPENDITURES**	**221,574**	**242,417**	**166,363**	**277,039**	**55,465**	**34,622**	
60									
61		**NET OPERATING EXPENDITURES**	**188,558**	**213,869**	**149,330**	**247,871**	**59,313**	**34,002**	
62									
63	**CAPITAL TRANSACTIONS**								
64		**FROM OPENING SURPLUS**							
65	15-375-001	Previous year surplus (deficit)	15,083	5,482	5,482	0	(15,083)	(5,482)	2026 year-end surplus (excluding jar donations) if any, to be transferred to bursary reserve (10% of prior year surplus up to $300) and future needs reserve (balance of 2026 surplus). Jar donations received in prior year to be transferred to New Library Building Reserve.
66	15-375-010 15-375-011 15-375-012	Municipal contributions re new build	18,915	0	0	0	(18,915)	0	Municipal contributions re new Library Building Project omitted from 2027 budget.
67	15-375-105	Transfer from Future Needs Reserve	3,935	2,000	0	6,000	2,065	4,000	Transfer for budgeted capital expenditures re computers.
68		**TOTAL CAPITAL REVENUE**	**37,933**	**7,482**	**5,482**	**6,000**	**(31,933)**	**(1,482)**	
69									
70		**CAPITAL EXPENDITURES**							
71	16-800-182	Capital purchases	20,115	2,000	5,541	6,000	(14,115)	4,000	2025 expenditures include Tulloch costs re new library building project paid by the municipalities and the replacement of 2 public and 1 cataloguing computer. 2026 expenditures include the purchase of 1 new computer, set-up and purchase of 3 monitors and new Microsoft licensing. 2027 budget includes purchase of 3 new computers and 2 new monitors. Funded from future needs reserve.
72	16-800-192	Transfer to Bursary Reserve	300	300	0	0	(300)	(300)	10% of prior-year surplus up to $300
73	16-800-2XX	Transfer to New Library Building Reserve	0	1,676	0	1,000	1,000	(676)	100% of jar donations received in prior year to be transferred to building reserve.

BURK'S FALLS, ARMOUR AND RYERSON UNION PUBLIC LIBRARY
September 27, 2026

	Account #	Description	2025 Actual	2026 Final Budget	2026 YTD at September 8, 2026	2027 Budget	Budget Increase (Decrease) vs. 2025 Actual	Budget Increase (Decrease) vs. 2026 Budget	Comments
74	16-800-202	Transfer to Future Needs Reserve	14,783	3,506	0	0	(14,783)	(3,506)	Balance of prior-year surplus if any (after transfer to other reserves) to be transferred to future needs reserve.
75		**TOTAL CAPITAL EXPENDITURES**	**35,198**	**7,482**	**5,541**	**7,000**	**(28,198)**	**(482)**	
76									
77		**NET CAPITAL EXPENDITURES**	**(2,735)**	**0**	**59**	**1,000**	**3,735**	**1,000**	
78									
79	**NET EXPENDITURES**		**185,824**	**213,869**	**149,389**	**248,871**	**63,047**	**35,002**	
80									
81	**MUNICIPAL CONTRIBUTIONS**								
82	15-375-009	Armour	71,950	98,722	98,722	114,879	42,929	16,157	
83	15-375-005	Burk's Falls	77,154	64,738	64,738	75,333	(1,821)	10,595	
84	15-375-007	Ryerson	42,202	50,409	50,409	58,659	16,457	8,250	
85			**191,306**	**213,869**	**213,869**	**248,871**	**57,565**	**35,002**	
86			Population per 2021 census: Armour 1,459; Burk's Falls 957; Ryerson 745						Based on population: BF 30.27% R 23.57% A 46.16% (2026 Census results to be released in February 2027)
87	**OPERATING SURPLUS (DEFICT)**		**5,482**	**0**	**64,480**	**0**	**(5,482)**	**0**	

Committee Appointment

Residents of Armour interested
in volunteering on the below committee
from December 2026-November 2030
are invited
to submit a letter of interest.

Burk's Falls Union Public Library Board

Submission Deadline

Until position has been filled

To:

Charlene Watt, Municipal Clerk
56 Ontario Street, PO Box 533
Burk's Falls, ON P0A 1C0
Phone: (705) 382-3332
Email: clerk@armourtownship.ca