THE MUNICIPAL CORPORATION OF TOWNSHIP OF ARMOUR

Agenda

May 12, 2026

PUBLIC MEETING: ZONING BY-LAW AMENDMENT (ARMSTRONG) – 6:30 P.M.

VIDEO RECORDING DISCLAIMER & LAND ACKNOWLEDGEMENT

REGULAR MEETING AT 7:00 P.M.:

Confirmation of the minutes of the emergency public meeting held on April 18, 2026	(1)
Confirmation of the minutes of the public meeting held on April 28, 2026	(2)
Confirmation of the minutes of the regular council meeting held on April 28, 2026	(3)
List of proposed resolutions	(4)

DECLARATION OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF:

DELEGATIONS:

Amy Tilley, Waste Management Administrator – May 2026 Report	(5)
Amy Tilley, Health and Safety Co-ordinator – Training Update	(6)
Dave Creasor, Roads Supervisor – May 2026 Report	(7)

ACCOUNTS FOR APPROVAL:

List of accounts for approval – May 2026	(8)

APPLICATIONS: NONE

BY-LAW (S):

#25-2026 – To establish fees & charges for the Township of Armour – third reading	(9)
#29-2025 – To confirm the proceedings of Council at its April 2026 meetings	(10)
#30-2026 – Zoning By-law Amendment, 723 Skyline Drive, Lot Addition – Ru-111 (Armstrong)	(11)

REPORTS:

Planning Report – May 2026	(12)
TRI Council Sub-Committee Meeting of April 21, 2026	(13)
Draft Arena Agreement	(13a)
Draft Landfill Agreement	(13b)
Almaguin OPP Board – Meeting of April 8, 2026 & Approved 2026 Budget	(14)
Health Unit – Audited 2025 Financial Statement Summary	(15)
MPAC – 2025 Financial Statements	(16)
Regional Fire – Meeting of April 23, 2026 & Memo regarding Live Fire Training Unit Agreement	(17)
AHHC – Meeting of May 7, 2026	(17a)
Almaguin Mayors – Meeting of May 7, 2026	
Almaguin Community Hatchery Program	
Other reports?	

CORRESPONDENCE: **#18 TO #29**

UNFINISHED BUSINESS:

Notice of Passing: Zoning By-law Amendment – Shipping Containers	(30)
Notice of Event Cancellation: Heritage Festival 2026	(31)
Mayor's Message: OLT Appeal – PowerBank's Battery Energy Storage System	(32)

NEW BUSINESS:

Office Closure Notices: May 18, 2026 (Victoria Day) & May 20, 2026 (Staff Training)	(33)
Staff Report: Highway 520 Industrial Park Entrance Update *(Resolution)*	(34)
Proclamation: Public Works Week *(Resolution)*	(35)
Resolution: Southeast Parry Sound District Planning Board – Sewage System Conditions	(36)

CLOSED SESSION: IF REQUIRED

DATES TO REMEMBER:

May 14, 2026 – DSSAB
May 18, 2026 – Victoria Day – Office & Garage closed / Landfill open
May 18, 2026 – Historical Society
May 19, 2026 – TRI Council Sub-Committee
May 20, 2026 – Office & Garage Closed – Staff Training
May 20, 2026 – Library Board
May 21, 2026 – Agricultural Society
May 23, 2026 – HAZMAT Day
May 26, 2026 – Regular Council Meeting

Any member of the public who wishes to attend the Council meeting virtually may contact the Clerk by 4:00 pm on Tuesday, May 12, 2026 by email at clerk@armourtownship.ca

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

EMERGENCY MANAGEMENT PUBLIC MEETING MINUTES

April 18, 2026

The Emergency Management Control Group held a public meeting on Saturday, April 18, 2026 at 1:00 p.m. at the Katrine Community Centre.

Those in attendance were: Mayor Rod Ward; Councillors, Jerry Brandt, Dorothy Haggart-Davis and Wendy Whitwell. Absent: Councillor Rod Blakelock; Emergency Support: Amy Tilley, (CEMC, Armour), Dave Gray, (Chief Administrative Officer / Deputy Clerk, Armour), Joe Readman, (Fire Chief), Jason Newman, (Alternate CEMC, Armour), Megan Yemm (Emergency Information Officer), Sergeant Lake, (OPP), and Constable Steves, (OPP). Staff: Bryan Austin (Municipal Law Enforcement Officer) and Danika McCann (Recreation Co-ordinator).

Approximately 35 residents attended the meeting.

The purpose of the meeting was to advise people of the services that are available to them during the flooding that they are experiencing.

Mayor Rod Ward called the meeting to order and provided opening remarks. He advised that the meeting would address two types of information: general information ("the big picture") and individual concerns. He explained that the public portion of the meeting would focus on the big picture, including services available during flooding and the subsequent cleanup period. Residents with individual issues were invited to speak with committee members following the meeting to discuss their specific situations and potential assistance.

The following information was provided to residents:

1. The Emergency Control Group has been enacted. No formal emergency has been declared at this time. A declaration would trigger outside assistance; however, current conditions are stable. Funding is not impacted by the absence of an emergency declaration; a common concern among residents.

2. Residents were asked to call the fire department if they believe that their electrical box is in danger of going underwater so they can contact Hydro One to disconnect the electricity for that property.

3. There is a Bell Canada main switch that is presently being protected by sandbags. Bell Canada has advised that if the water reaches a pre-determined level, they will need to move this switch. When they do, the flooding area will lose their landline phone for up to a week. There have been significant improvements to cellular infrastructure since 2019 which will improve communications in the event of a Bell Canada service disruption.

4. Township roads near the Magnetawan watershed have been affected by the flooding. An update on active road closures was provided. Residents are encouraged to report road concerns. Additionally, gravel has been placed on Brown's Drive for sandbags.

5. The MNRF has announced that the flood warning is in effect until Wednesday, April 22, 2026 with water levels expected to crest on Monday, April 20, 2026.

6. The Ministry of Municipal Affairs and Housing has been contacted and has provided information regarding relief programs. Links to these programs can be found on the Armour Township website and Facebook page. Information about the Disaster Relief Assistance for Ontarians (DRAO) is currently available in hard copy. Emergency declaration status does not affect eligibility for the DRAO Program. The Ministry of Municipal Affairs and Housing determines which areas are declared as disaster areas.

7. Residents are advised to notify the Township if they choose to evacuate their residence. This information will be relayed to emergency services. Residents who choose to evacuate will be contacted when conditions improve. The Township cannot issue evacuation orders. The Katrine Community Centre is an emergency reception centre in the event of a power outage.

8. Residents are advised not to operate generators in confined or flooded spaces nor to allow extension cords to lay in water or wet areas.

9. Residents are advised that wells in flooded areas are prone to contamination. Drinking or using contaminated water can cause significant illness. Information regarding water testing procedures is available.

10. The Township has placed disposal bins at the Katrine Community Centre to support the disposal of flood damaged materials. Residents are advised not to bring flood damaged waste to the landfill until further notice. A disposal bin will also be placed on Kent Road.

11. The Township has made sandbags and sand available to residents while supplies last. Additional supplies have been ordered and are expected to arrive on Monday, April 20, 2026. Residents were advised not to remove sandbags from the Bell Canada site and to report any such activity if observed.

Fire Chief Joe Readman expressed appreciation to residents for sharing their experiences from the 2019 flooding event, noting that this information has contributed to a more efficient response during the current situation.

He reminded residents not to obstruct closed roads. Residents in flood-prone areas were also asked to clearly identify this when contacting 911.

He further advised that additional fire stations are on standby due to road closures, should crews from Burk's Falls be unable to access certain areas.

Following the information sharing by the Emergency Management Control Group, questions were received from attendees.

1. Will there be an email or communication list for future communications? A communication system is available through CodeRED; however, residents were advised that a new system, First Due, will be coming online in 2026 and that registration was recommended.

2. Is tap water safe to drink? Residents were advised to assume that tap water in flooded areas is contaminated and to have water tested prior to resuming normal use and that fact sheets on water testing were available.

3. How high are the water levels expected to rise? It is expected that water levels may exceed 2019 levels. Various online water monitoring resources were shared.

4. Will a disposal bin be placed for residents at the North end of Pickerel Lake? Yes, this is planned.

5. Can the Township advise seasonal residents against travelling to their properties? The Township chose not to issue this direction as it does not have the authority to do so.

6. What resources are available to property owners? Support programs through the Ministry of Municipal Affairs and Housing were discussed. Fact sheet hand outs were offered.

7. Will the Township restrict future development in low-lying areas? Many affected properties are older; many policies have been updated to include additional restrictions for new development.

8. Will there be support for relocating buildings out of flood zones? This is something that Council can discuss.

9. Concerns were raised around delays experienced throughout the building process specific to rebuilding after the July 2025 flooding event. This will be reviewed.

10. Why was there no preventative action taken to control water levels? The Township cannot predict water levels; however, feedback is provided to the Ministry of Natural Resources and Forestry regarding local impacts. Residents are also encouraged to contact the Ministry directly.

11. Will tax rebates be available for affected residents? A fundraising approach may be more appropriate; Tax adjustments will likely require provincial involvement.

12. Why is the MNR not present? The MNR is actively working on the situation and remains in communication with the Township.

13. Will the Township consider providing relief for demolition/building permit fees? This matter will be brought back for review and consideration.

14. Can sand bags be prefilled in advance of flooding? Sandbags degrade over time and cannot be stored long-term. Further discussion was had regarding the purchasing of a hopper and filling system.

Adjournment

The Emergency Management Public Meeting was adjourned at 2:19 p.m.

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Rod Ward, Mayor

_____

Dave Gray, CAO/Deputy-Clerk

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

PUBLIC MEETING MINUTES

April 28, 2026

The Council of the Corporation of the Township of Armour held a virtual public meeting on Tuesday, April 28, 2026 at 6:30 p.m., in the Armour Township Council Chambers to consider an amendment to By-Law #27-95, as amended, the Armour Township Comprehensive Zoning.

Those in attendance were: Mayor Rod Ward; Councillors Jerry Brandt, Dorothy Haggart-Davis, Rod Blakelock and Wendy Whitwell; Planning Consultant: Robert Miller; Guest: Jenna Vermeulen; Staff: Dave Gray, CAO and Charlene Watt, Municipal Clerk.

VIDEO RECORDING DISCLAIMER:

Participants were informed that the meeting will be recorded to provide a record of discussions and agreements held within the meeting. By staying in the meeting, virtually or in-person, participants consented to being recorded. Participants also agreed to recordings being posted to YouTube or other distribution services.

INDIGENOUS LAND ACKNOWLEDGEMENT:

Council acknowledged the traditional lands of the Anishinaabe and recognized the historical and contemporary contributions of the local First Nations and the peoples of Turtle Island.

SHIPPING CONTAINER ZONING BY-LAW AMENDMENT:

This public meeting is with respect to consideration of the proposed Zoning By-Law amendment under Section 34 of the *Planning Act* to amend by By-Law No. 27-95, as amended. The purpose of this Amendment is to add provisions to the Zoning By-law, in parallel with the Ontario Building Code, to permit a shipping container as an accessory use if the floor area is equal to or less than 15 m2 (161.5 sq. ft.) and the height does not exceed 3m (10 ft.). Shipping containers exceeding these maximum height and floor areas will be defined as structures in the Armour Zoning By-law, subject to zoning by-law amendments. This proposed Amendment also adds provisions requiring a Zoning By-law Amendment for any structural alterations to a shipping container, including additional modification of openings, doors or windows or any addition of roofs, canopies, awnings or any attached structure. In addition, any approved structural alteration shall have been designed by a Professional Engineer. This proposed Amendment conforms with the regulations of the Armour Township Official Plan.

Notice of the public meeting was given by prepaid first class mail on March 31, 2026 to the ministries and agencies as required by the *Planning Act*. Notice was also published in the digital Almaguin News for one month, from March 31, 2026 to April 30, 2026 and on the Township of Armour website.

No written submissions were received. No one spoke in support of the amendment. No one spoke in opposition to the amendment.

The public meeting for the proposed zoning by-law amendment to amend the zoning by-law to add provisions, in parallel with the Ontario Building Code, to permit a shipping container as an accessory use if the floor area is equal to or less than 15 m2 (161.5 sq. ft.) and the height does not exceed 3m (10 ft.). Shipping containers exceeding these maximum height and floor areas will be defined as structures in the Armour Township comprehensive Zoning By-law adjourned at 6:35 p.m.

_____
Rod Ward, Mayor

_____
Charlene Watt, Municipal Clerk

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

MINUTES

April 28, 2026

The regular meeting of the Council of the Township of Armour was held on Tuesday, April 28, 2026 at 7:00 p.m. Those in attendance were: Mayor Rod Ward; Councillors Rod Blakelock, Jerry Brandt, Wendy Whitwell and Dorothy Haggart-Davis; Delegations: Danika McCann, Recreation Co-ordinator and Andrew McGee, Chief Building Official; Guests: Sarah Cooke, Carl Martin, Grace McCoy and Jenna Vermeulen; Staff: Charlene Watt, Municipal Clerk, Alison McGregor, Treasurer and Dave Gray, Chief Administrative Officer.

VIDEO RECORDING DISCLAIMER:

Participants were informed that the meeting will be recorded to provide a record of discussions and agreements held within the meeting. By staying in the meeting, virtually or in-person, participants consented to being recorded. Participants also agreed to recordings being posted to YouTube or other distribution services.

INDIGENOUS LAND ACKNOWLEDGEMENT:

Council acknowledged the traditional lands of the Anishinaabe and recognized the historical and contemporary contributions of the local First Nations and the peoples of Turtle Island.

AMENDED AGENDA:

Council passed a resolution accepting and approving the amended agenda for the April 28, 2026 Council meeting.

CONFIRMATION OF THE MINUTES OF THE PREVIOUS MEETING:

The minutes of the regular Council meeting held on April 14, 2026 were approved as amended.

The minutes of the special Council meeting held on April 22, 2026 were approved as circulated.

DECLARATION OF PECUNIARY INTEREST AND GENERAL NATURE THEREOF:

No pecuniary interest and general nature thereof were declared.

DELEGATIONS:

The Recreation Co-ordinator presented her April, 2026 report. The Easter event was well received for its relaxed atmosphere and organization, with suggestions for added activities in future. The Burk's Falls & District Historical Society advised it is too late to plan a 2026 Heritage Day event and supports Option 3 from the April 6, 2026 Staff Report to Council, while staff recommended coordinating with Fire Chief Joe Readman on timelines and budgeting for the new fire hall opening. Preparations for the Katrine Family Baseball Tournament are progressing with strong interest and new fundraising initiatives planned, and the Township has again secured support from the Jays Care Foundation. Spring programs saw strong participation, with Ball Hockey reaching capacity and Soccer enrolling 64 participants, supported by local sponsorships. Planning is also underway for the Fall Fashion Frenzy, and the next meeting is scheduled for May 3, 2026. Council passed a resolution directing staff to defer Heritage Day programming for 2026.

The Chief Building Official presented a staff report regarding the transition of sewage system authority by the Province from North Bay Mattawa Conservation Authority to the Township of Armour and the Township of McMurrich/Monteith, effective May 1, 2026. Although the CBO holds the required qualifications in on-site sewage systems, this represents a new enforcement area, with transitional support offered by Perry Township staff. A detailed review indicates the change will significantly increase workload—potentially nearly doubling current demands—adding multiple new

responsibilities per project, including additional plan reviews, inspections, consultations, and maintenance program oversight, while the department continues managing high workloads, onboarding staff, and addressing legacy enforcement issues. Despite external support, the added scope is expected to strain resources. Council passed a resolution supporting the recommendations of the Chief Building Official.

ACCOUNTS FOR APPROVAL: None

APPLICATIONS: None

BY-LAWS:

By-law #24-2026 being a by-law to enact load restrictions on municipal bridges and to repeal By-law #38-2024 was read in its entirety and passed by resolution.

By-law #25-2026 being a by-law to establish fees or charges for services by the Township of Armour and to repeal By-law #57-2025 was read a first and second time and passed by resolution.

By-law #26-2026 being a by-law to amend Zoning By-law #27-95 to restrict and control the use of shipping containers was read in its entirety and passed by resolution.

By-law #27-2026 being a by-law to establish the position of Screening Officer and Hearings Officer and to appoint persons as Screening Officers and Hearings Officers in the Township of Armour and repeal By-law #25-2025 was read in its entirety and passed by resolution.

By-law #28-2026 being a by-law to approve a long-term loan application to OILC to finance the replacement of the wheeled excavator was read in its entirety and passed by resolution.

REPORTS:

Council reviewed the Quarterly Planning Status Report from Planscape Inc.

Council reviewed the meeting minutes from the April 20, 2026 Historical Society meeting.

Council reviewed the March 5, 2026 AHHC meeting minutes. There have been a few responses to the Pegg's Mountain Road Medical Wellness Facility's expression of interest. The process will be extended for six more weeks due to the amount of recent interest in the development opportunity.

The Library Board meeting for April 15, 2026 was cancelled.

A verbal report was given on the April 16, 2026 Agricultural Society meeting.

A verbal report was given on the April 22, 2026 Planning Board meeting. Council reviewed the 2025 financial statements of the Board.

Council reviewed the South Almaguin Highlands Regional Fire Services Committee's April 23, 2026 agenda and minutes from the November 6, 2025 meeting.

Council reviewed the April 23, 2026 ACED Board's agenda, minutes from the March 26, 2026 meeting and Director of Economic Development's April Report. Council discussed the ACED resolution awarding the contract for the Almaguin Highlands Regional Economic Development (RED) Strategic Plan Review and Update. Council passed a resolution supporting the RFP award.

A verbal report was given on the Informal TRI-Committee meeting of April 21, 2026. Council reviewed a resolution from the Village of Burk's Falls supporting the change of

date of the May 25, 2026 TRI Council meeting to June 22, 2026. Council passed a resolution supporting the change of the May 25, 2026 TRI Council meeting as well.

CORRESPONDENCE:

Council reviewed a resolution from the Municipality of Magnetawan opposing the relocation of the Huntsville Cancer Clinic to Bracebridge and urged the Province, the Ministry of Health and Ontario Health to retain the local cancer care services. Council passed a resolution of support.

Council reviewed a public service announcement from the North Bay Parry Sound District Health Unit reminding residents to test private drinking water after flood events.

Council reviewed a letter the MMAH providing an update on the amendments to the Ontario Regulation 584/06 under the Municipal Act, 2001. The change will remove the authority for municipalities to impose stormwater fees and charges on portions of properties that are classified in the farm or managed forests property class, if they are not connected to a municipal storm sewer.

Council reviewed an email from Ryan Baptiste, Head Coach of the Muskoka Hornets 13U, thanking Council for their donation to the baseball team.

Council reviewed a MNRF Flood Warning Bulletin that is in effect until April 29, 2026.

Council reviewed a notice from MOECP proposing amendments to the Environmental Assessment Act to allow more flexibility in landfill service areas and fill rates, improving use of existing capacity while maintaining environmental protections, without permitting site expansions or changes to approved waste types.

UNFINISHED BUSINESS:

Council reviewed a resolution from the Township of Ryerson approving the 2026 library budget.

NEW BUSINESS:

Council reviewed a Staff Report from the Municipal Clerk detailing all of the municipal records that were lost due to the basement flooding on April 12-13, 2026. A verbal report was given on the basement restoration project.

Council reviewed the Spring Agenda for the DPSMA meeting that will be held on May 29, 2026. Council members that are interested in attending include Mayor Rod Ward and Councillors Jerry Brandt and Dorothy Haggart-Davis. Councillor Rod Blakelock will confirm by the end of the week.

Council reviewed the Flood Information Package that is being provided to residents in response to municipal flooding. The document is also available on the Township's website.

Council reviewed the draft TRI Council Landfill and Arena agreements, and a summary of revisions was reviewed and included confirmation that most previously requested wording changes have been incorporated. It was clarified that ownership of the Arena remains with Burk's Falls upon termination of the agreement, and Schedule A (Section 1.1) was revised to reflect that if one or more municipalities continue operating arena services after another withdraws, they retain an unregistered interest while Burk's Falls remains the sole legal owner; additional clarifying language was also added to Schedule A for the Arena, which could be replicated for the Landfill agreement if agreeable. Key revisions from the original Shared Services and Fire Services agreements include the addition of definitions for "Remaining Municipality" and "Withdrawing Municipality," updates to the term of the agreement, revisions to ministry names in Section 10(d), establishment of a set date and time for TRI-Council meetings

and a rotating host schedule in Section 12, and the introduction of provisions for a Shared Services Subcommittee (Sections 13–17). Cost-sharing language for the Arena was adjusted and later reversed, while Landfill wording was clarified, and Section 27 was added to the Landfill agreement regarding discretionary bag allocations. Formal dispute resolution procedures were added under Part 9, Schedule A language was expanded (primarily for the Arena), and a requirement was included that municipalities remain responsible for their share of landfill remediation costs regardless of participation status. Appendix B was fully rewritten to align with the Fire Services Agreement with additional Arena-specific language, and section references and provisions such as definitions and insurance were updated and reorganized to align with each specific service agreement. Questions were asked and answered. The finalized draft will be presented to TRI Council at the June 2026 meeting and Council comments are requested before May 19, 2026.

RESOLUTIONS:

Resolution #2026-122a - Moved by Wendy Whitwell, seconded Rod Blakelock; That the Council of the Township of Armour accepts and approves the amended agenda for the April 28, 2026 Council meeting. Carried

Resolution #2026-123 - Moved by Dorothy Haggart-Davis, seconded Jerry Brandt; That the Council of the Township of Armour approve the minutes of the regular council meeting held on April 14, 2026, as amended. Carried

Resolution #2026-124 - Moved by Rod Blakelock, seconded by Jerry Brandt; That the Council of the Township of Armour approve the minutes of the special council meeting held on April 22, 2026, as circulated. Carried

Resolution #2026-125 – Moved by Rod Blakelock, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour accepts the Staff Report from the Recreation Co-ordinator, dated April 7, 2026 and directs staff to defer Heritage Day programming for 2026 in order to undertake strategic planning and develop a sustainable, well-coordinated approach to future community events, aligned with available resources and long-term objectives. Carried

Resolution #2026-125a – Moved by Jerry Brandt, seconded by Wendy Whitwell: That the Council of the Township of Armour accepts the Staff Report from the Chief Building Official dated April 28, 2026 regarding the transfer of on-site sewage system authority from North Bay Mattawa Conservation Authority to the Township of Armour, effective May 1, 2026;

And that Council directs Staff to initiate a review of the current Shared Services Agreement with the Township of McMurrich-Monteith, with a view to exploring options that better reflect the current scope and complexity of service delivery;

And that consideration be given to transitioning Chief Building Official responsibility for McMurrich-Monteith to another party such as such as RSM Building Consultants with the Armour Township Building Department continuing to provide inspection and plans review services to McMurrich-Monteith. Carried

Resolution #2026-126 - Moved by Rod Blakelock, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour have read and approve By-law #24-2026 being a by-law to enact load restrictions on municipal bridges and repeal By-law #38-2024 and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-127- Moved by Rod Blakelock, seconded by Wendy Whitwell; That the Council of the Township of Armour have read a first and second time By-law #25-2026 being a by-law to update the fees or charges for services provided by the Township of Armour and to repeal By-law #57-2025. Carried

Resolution #2026-128 - Moved by Dorothy Haggart-Davis, seconded by Rod Blakelock; That the Council of the Township of Armour have read and approve By-law #26-2026 being a by-law to amend Zoning By-law #27-95 to restrict and control the use of shipping containers and authorize the Mayor and the Clerk to sign this by-law and affix the Seal of the Corporation thereto. Carried

Resolution #2026-129 - Moved by Wendy Whitwell, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour have read and approve By-law #27-2026 being a by-law to establish the position of Screening Officer and Hearings Officer and to appoint persons as Screening Officers and Hearings Officers in the Township of Armour and repeal By-law #25-2025 and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-130 - Moved by Wendy Whitwell, seconded by Jerry Brandt; That the Council of the Township of Armour approve By-law #28-2026 being a by-law to approve a long-term loan application to OILC to finance the replacement of the wheeled excavator and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto. Carried

Resolution #2026-131 - Moved by Wendy Whitwell, seconded by Rod Blakelock; That the Council of the Township of Armour accepts the recommendation of the Almaguin Community Economic Development (ACED) Board and approves the award of the contract for the Almaguin Highlands Regional Economic Development (RED) Strategic Plan Review and Update to Karen Jones Consulting in the amount of $15,000 plus HST. Carried

Resolution #2026-132 - Moved by Dorothy Haggart-Davis, seconded by Wendy Whitwell; That Council for the Township of Armour adopts the recommendation of the TRI Council Sub-Committee to reschedule the TRI Council meeting originally set for May 25, 2026 to June 22, 2026, to be hosted by the Township of Armour, and further approves the cancellation of the TRI Council meeting scheduled for August 24, 2026. Carried

Resolution #2026-133 - Moved by Jerry Brandt, seconded by Rod Blakelock; That the Council of the Township of Armour supports the Municipality of Magnetawan and its opposition to the relocation of the Huntsville Cancer Clinic to Bracebridge, urging the Province to retain local oncology services in Huntsville to ensure equitable, accessible care for rural residents. Carried

Resolution #2026-134 - Moved by Rod Blakelock, seconded by Dorothy Haggart-Davis; That the Council of the Township of Armour adjourn this regular council meeting at 9:03 p.m. until the next regular council meeting scheduled for May 12, 2026 or at the call of the Mayor or the Clerk. Carried

_____

Rod Ward, Mayor

_____

Charlene Watt, Municipal Clerk

LIST OF PROPOSED RESOLUTIONS FOR MAY 12, 2026

ITEM # ON AGENDA (1)

That the Council of the Township of Armour approve the minutes of the emergency management public meeting held on April 18, 2026, as circulated.

ITEM # ON AGENDA (2)

That the Council of the Township of Armour approve the minutes of the public meeting held on April 28, 2026, as circulated.

ITEM # ON AGENDA (3)

That the Council of the Township of Armour approve the minutes of the regular Council meeting held on April 28, 2026, as circulated.

ITEM # ON AGENDA (8)

That the Council of the Township of Armour approve the May 2026 accounts, in the amount of $388,508.33 for payment, and the Mayor and the Treasurer are hereby authorized to sign cheques for same.

ITEM # ON AGENDA (9)

That the Council of the Township of Armour have read a third time and approve By-law #25-2026 being a by-law to update the fees or charges for services provided by the Township of Armour and to repeal By-law #57-2025 and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto.

ITEM # ON AGENDA (10)

That the Council of the Township of Armour have read and approve By-law #29-2026 being a by-law to confirm the proceedings of Council at its April 2026 meetings and that we authorize the Mayor and Clerk to sign this by-law and affix the seal of the Corporation thereto.

ITEM # ON AGENDA (11)

That the Council of the Township of Armour approve By-law #30-2026, being a by-law to amend Zoning By-law No. 27-95, as amended, with respect to lands described as Part of Lots 21, 22, 23 and 24, Concessions 3, 4 and 5 (723 Skyline Drive), in order to fulfill a condition of approved Consent File B-049/25 (Armstrong); and further that the Mayor and Clerk be authorized to sign the by-law and affix the seal of the Corporation thereto.

ITEM # ON AGENDA (18)

That the Council of the Township of Armour supports the Municipality of Huron Shores and the Town of Northeastern Manitoulin and the Islands that the Ministry of the Environment reconsider the use of lighter-grade oils for chip-and-tar surface treatment, or develop a suitable alternative, in recognition of the reduced durability and increased maintenance costs experienced by municipalities.

ITEM # ON AGENDA (19)

That the Council of the Township of Armour supports the Township of Perry and the Association of Ontario Roads Supervisors and request provincial legislation amendments to enhance protections for municipal workers and contractors;

And That the Province of Ontario be urged to:

- Implement stronger legislative measures addressing interference with municipal workers;
- Enhance protections during declared Significant Weather Events; and

- Improve enforcement and co-ordination with police services.

ITEM # ON AGENDA (20)

That the Council of the Township of Armour approve a donation to the Women's Own Resource Centre in the amount of $_____ to support their core programming and initiatives in our community.

ITEM # ON AGENDA (21)

That the Council of the Township of Armour approve a _____ page advertisement in the Annual Military Service Recognition Book at a cost of $_____ to support the Veterans Transition Program.

ITEM # ON AGENDA (22)

That the Council of the Township of Armour supports MADD Canada by approving a _____ page advertisement in the MADD Message Yearbook at a cost of $_____ plus HST to support the work they do in our community.

ITEM # ON AGENDA (23)

That the Council of the Township of Armour supports the Municipality of Shuniah's resolution #167-26 in calling upon the Government of Ontario to extend the Ontario Community Infrastructure Fund (OCIF) beyond 2026 at a minimum of $400 million annually, indexed to inflation, with a renewed multi-year funding framework, regular formula reviews, a contingency reserve, and transparent annual reporting to ensure sustainable infrastructure funding for small and rural municipalities.

ITEM # ON AGENDA (34)

That the May 12, 2026 Staff Report from the CAO regarding the Highway 520 Industrial Park entrance be received;

And That Council direct staff to proceed with the project as originally tendered of the Highway 520 Industrial Park entrance, including completion of the paving;

And Further That any outstanding project costs be funded through the Capital Reserve.

ITEM # ON AGENDA (34)

That the May 12, 2026 Staff Report from the CAO regarding the Highway 520 Industrial Park entrance be received;

And That Council direct staff to pursue an amendment to the existing contract to remove the paving component of the Highway 520 Industrial Park entrance, subject to contractor agreement;

And Further That any outstanding project costs be funded through the Capital Reserve.

ITEM # ON AGENDA (35)

WHEREAS, public works professionals focus on infrastructure, facilities, and services that are of vital importance to sustainable and resilient communities and to public health, high quality of life, and well-being of the people of Ontario;

AND WHEREAS, the year 2026 marks the 66th annual National Public Works Week;

BE IT NOW RESOLVED, that the Council of the Township of Armour hereby designate the week of May 17–23, 2026, as National Public Works Week and urges all citizens to pay tribute to our public

works professionals, engineers, managers, and employees, and to recognize the substantial contributions they make to protecting our national health, safety, and advancing quality of life for all.

ITEM # ON AGENDA

That the Council of the Township of Armour adjourns this regular council meeting at _____ p.m. until the next regular council meeting scheduled for May 26, 2026 or at the call of the Mayor or the Clerk.

WASTE MANAGEMENT REPORT – MAY 12, 2026

NEW BUSINESS

- Meeting with H&G Control to discuss emerging technology. The system uses existing technologies including pyrolysis to process unsorted waste, producing coke and gas that can be used to generate electricity while reducing pollution.
    - Very interesting presentation, however the viability of the project would be hindered by the low population and the need for approximately 75,000 tons of waste.
    - Meeting ended with request to review with Council and H&G Controls keep us in mind should a facility go on line. With limited space left in the landfill, we could be a potential customer.

BAG TALLY – GATE INFORMATION 2026

BAG TALLY	ARMOUR		BURKS FALLS	RYERSON		TOTAL OF ALL
January 2026	1,016	213	167	739	43	2,178
February 2026	1,038	112	91	702	22	1,965
March 2026	1,145	129	79	862	12	2,227
April 2026	1,366	204	144	953	20	2,687
TOTAL 2026	5,223		481	3,353		9,057
2026 % OF TOTAL	57.668%		5.311%	37.021%		100%
January – April 2025	4,691	801	424	3,129	129	9,174
TOTAL 2025	5,492		424	3,258		9,174
2025 % OF TOTAL	59.865%		4.622%	35.513%		100%
January – April 2024	4,572	611	580	2,911	96	8,770
TOTAL 2024	5,183		580	3,007		2,022
2024 % OF TOTAL	59.099%		6.613%	34.287%		100%
January – April 2023	4,496	599	515	2,812	84	8,506
TOTAL 2023	5,095		515	2,896		1,929
2023 % OF TOTAL	59.899%		6.055%	34.047%		100%

STAFF REPORT

Date: **May 12, 2026**
To: Mayor and Council
From: Amy Tilley – Health & Safety Coordinator
Subject: WHSC Instructor Training

RECOMMENDATION:

THAT Council receive this report as information of course completion and availability of a Certified Instructor, recognizing the certification as a strategic investment that supports legislative compliance, internal training capacity, risk reduction, and workplace safety culture.

HISTORY:

The Municipality has an ongoing responsibility under the Occupational Health and Safety Act (OHSA) to ensure that all workers receive appropriate information, instruction, and supervision to protect their health and safety. Municipal operations involve a wide range of work activities that present varying levels of risk, including operational, public works, and administrative functions.

Historically, the municipality has relied on external training providers to deliver health and safety instruction. While effective, this approach can be costly, less flexible, and limited in its ability to address site-specific hazards and municipal procedures. As operational needs evolve and regulatory requirements are updated, there is a growing need for timely, consistent, and tailored training delivery.

As Ontario's government-designated occupational health and safety training centre, the Workplace Health and Safety Centre (WHSC) provides 200 ready to deliver training programs. Receiving an Instructor Certificate from WHSC allows the municipality to build internal expertise to deliver standardized, legislatively compliant health and safety training directly to staff and neighbouring municipalities. This certification supports due diligence, strengthens internal capacity, and responds to the municipality's need for sustainable and effective safety training.

FINANCIAL CONSIDERATION:

The cost associated with obtaining the WHSC Instructor Certificate included training fees and staff time required to complete the certification. These costs are considered a one-time investment with ongoing benefits.

STAFF REPORT

As the Municipality continues to grow, we edge closer to the legislated requirement for a Joint Health and Safety Committee. Joint Health and Safety Certification Level 2 was required to be completed as a prerequisite for the course.

Over time, having an in-house certified instructor is expected to generate cost savings by reducing the need for external training providers and associated travel or scheduling expenses. Additional indirect financial benefits may include reduced workplace incidents, lost-time injuries, and lower risk of Ministry of Labour, Immigration, Training and Skills Development, orders or penalties.

OTHERS CONSULTED:

- Workplace Health and Safety Centre (WHSC)
- Dave Gray, Chief Administrative Officer

ATTACHMENTS:

- Appendix A: Overview of WHSC Instructor Certification
- Appendix B: Summary of Legislative Training Obligations under OHSA

STAFF REPORT

APPENDIX A

This 8-day program is designed to prepare instructors to deliver high-quality, action-oriented health and safety training for workers across Ontario. Participants will strengthen their understanding of adult education principles and develop practical facilitation skills for both in-person and virtual learning environments.

By the end of the session, you will be equipped to apply these skills within your workplace, organization, and community to advance worker health and safety capacity.

Acceptance into this program confirms a commitment to make yourself available to instruct on behalf of your sponsoring organization and to participate in opportunities to practice and further develop your instructional skills as required.

WHSC's **hazard-based training** gives workplace representatives the **knowledge and skills** to proactively identify, assess and control, if not, eliminate hazardous working conditions.

WHSC offers

- hundreds of existing hazard-specific and industry-specific training products
- legally mandated Certification training for joint health and safety committees (JHSC)
- training programs for legally required worker training such as WHMIS, fall protection, confined spaces, workplace violence and powered lift trucks
- training programs on common issues such as stress, ergonomics and indoor air quality
- customized training on a fee-for-service basis.

Ongoing Support

Beyond training, WHSC offers a range of **research and information services** to keep you current on occupational health and safety issues. All of these information resources are available online:

- A free inquiry service
- Award winning videos
- Hazard bulletins (also known as *Resource Lines*)
- E-newsletters and bulletins.

STAFF REPORT

APPENDIX B

- Certification Part I
- Certification Part II: WHSC Hazard Modules
- Certification Part II: WHSC Sector Programs
- Certification Part II — Construction Sector Program
- Certification Part II — General Stream Program
- Certification Part II — Office and Professional
- Certification Refresher
- Certification Training: The Process
- Confined Spaces Training
- Construction Sector Training Programs
- Equipment Operator Training
- Ergonomics Training
- Globally Harmonized WHMIS Training
- Health Care Sector Training Programs
- Manufacturing Sector Training Programs
- Mining Sector Training Programs
- Office and Professional Sector Training Programs
- Road Work and Traffic Control Training
- Supervisor Health and Safety Training
- Transportation of Dangerous Goods by Road
- Why Train?
- Why Train with the WHSC?
- Worker Health and Safety Awareness
- Worker Health and Safety Representatives — Smaller Workplaces
- Working at Heights Training
- Workplace Inspections and Investigations
- Workplace Mental Health Training
- Workplace Training Programs

TOWNSHIP OF ARMOUR

OFFICE OF THE ROAD SUPERVISOR

DISTRICT OF PARRY SOUND

56 ONTARIO STREET
PO BOX 533
BURK'S FALLS, ON
P0A 1C0

(705) 382-3332
(705) 382-5982
Fax: (705) 382-2068
Email: roads@armourtownship.ca
Website: www.armourtownship.ca

STAFF REPORT

Date: **May 12th, 2026**

To: **Council**

From: **Dave Creasor, Roads Supervisor**

Subject: **May Monthly Update**

Recommendation:

That the Staff Report from the Roads Supervisor dated May 12, 2026, regarding the May Update be received for information.

1. Weather Events and Response

April proved to be a challenging month for the Roads Department due to above-average rainfall and rapid snowpack melting, which resulted in significant washouts and localized flooding across Armour Township. A "Significant Weather Event" was declared between April 13-17 to manage the crisis.

Impacted Roads: Several areas suffered damage, with primary focus needed on Ferguson Road, Doe Lake Road, Horseshoe Lane, Cherry Hill Road, Chetwynd Road, Colbourne Road, North Pickerel Lake Road, Stoney Road, and an isolated area on Skyline Drive.

Road Closures & Management: Extended multi-day closures occurred on Colbourne Road, Ferguson Road, Doe Lake Road and Deer Lake Road.

Alternate Access: West Point Road (traversing the Duins Pineridge Resort property) was used to provide emergency access for residents on Colbourne Road, Lakeview Crescent, and Lakeshore Road. A big thank you to the Duins' family for all their efforts to open their property.

Flood Mitigation: Sand piles were established at Doe Lake Park and Dobbs Beach for resident use, with road crews working long hours to address washouts, sinkholes, and culvert failures. Contracted dump trucks were utilized to assist in rapid repairs.

Recovery: All year-round roads have now been reopened. Repairs to damaged shoulders and culverts are ongoing.

Emergency Signage: An order for emergency barrels and road closed signs has been placed to meet current needs.

2. Spring Operations

With the transition into spring, the department has shifted focus to regular maintenance and rehabilitation:

Road Grading: Spring grading on our gravel road network has initiated, with a focus on repairing damage from the thaw and spring rains.

Gravel Placement: Scheduled for late May on North Pickerel Lake Road, Ely Side Road, and Doe Lake Road.

Surface Treatment: Scheduled for early June on the gravel portion of Ferguson Road.

Dust Suppression: Application of calcium chloride has commenced.

Street Sweeping: Sweeping of paved roadways to remove winter sand is complete.

Culvert Replacements: With frost receding, inspections and repairs have resumed, with high priority placed on fixing infrastructure damaged by the April floods.

3. Equipment Update

New Rubber Tire Excavator: Arrival is expected mid-to-late May, which will improve our capacity for ditching and culvert maintenance.

Grader Maintenance: Our current grader is experiencing issues with the Diesel Particulate Filtration (DPF) system, resulting in excessive daily park regeneration (burn-offs). A Volvo technician has been scheduled to diagnose and repair this issue.

4. Staffing and Safety

I would like to commend the road crew for their long hours and dedication during the high-water events in April. Safety is our top priority as we manage repairs. We ask for resident patience as we complete repairs to road shoulders and address the extensive washouts.

Respectfully submitted,
Dave Creasor AS.c.t., CRS
Roads Manager
Township of Armour

Township of Armour
List of Accounts for Approval
Batch: 2026-00031 to 2026-00037

Date Printed
2026-05-06 4:21 PM

Bank Code - AP - Armour A/P

COMPUTER CHEQUE

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
19428	**2026-04-16**	**Savour This**			
		2026001	G - Candidates Session	250.00	250.00
19429	**2026-04-28**	**Almaguin Highlands**			
		2026 - Grad	G - 2026 Grad Program	300.00	300.00
19430	**2026-04-28**	**Almaguin Road Superintendents**			
		ARSA 2026	Rds - 2026 AORS Membership	160.00	160.00
19431	**2026-04-28**	**Bradshaw's Mobile Tire Service**			
		757807	Rds - Tire repair x 3 trucks	2,645.00	2,645.00
19432	**2026-04-28**	**Carol Costello**			
		Inv 003 - 2026	G/KCC - March Cleanings	2,145.00	2,145.00
19433	**2026-04-28**	**Collins YIG**			
		Apr 8/26	Tri R - Water/coffee	53.49	
		Apr 14/26	G - Council meeting	67.69	121.18
19434	**2026-04-28**	**Exl-Aire Mechanical Ltd**			
		37274	G - GEO unit inspection	151.42	
		37309	G - GEO control board/transformer	1,414.36	1,565.78
19435	**2026-04-28**	**Karis Disability Services**			
		2026 Donation	G - Donation	250.00	250.00
19436	**2026-04-28**	**Linde Canada Inc**			
		55715358	Rds - Oxygen K	160.46	160.46
19437	**2026-04-28**	**Near North Crime Stoppers**			
		2026 Donation	G - 2026 Donation	200.00	200.00
19438	**2026-04-28**	**North Bay & District Chamber of Comn**			
		7174	G - EDC 2026 RCIP annual contrit	2,500.00	2,500.00
19439	**2026-04-28**	**Ransome Well Drilling Ltd**			
		794735	KCC - UV water system controller	2,428.37	2,428.37
19440	**2026-04-28**	**Rob Poljanski**			
		2026 Winner	KCC - Karnival/Easter Draw	1,500.00	1,500.00
				Total Computer Cheque:	14,225.79

EFT

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
6441	**2026-04-24**	**AFC Inc**			
		8809	Tri R - Skid steer track repairs	423.61	423.61
6442	**2026-04-24**	**Almaguin Plumbing Ltd**			
		1358	G - Water damage inspection	412.45	
		1370	G - Water heater/treatment unit	4,542.60	4,955.05
6443	**2026-04-24**	**Amazon.com.ca Inc.**			
		CA6ABEYA3DA	G - Keyboard/mouse	79.09	
		CA6ABEY9M96	TRI R - Garbage picker	25.46	104.55
6444	**2026-04-24**	**Amilia SmartRec**			
		1595496	KCC - Subscription/Transactions	712.40	712.40
6445	**2026-04-24**	**Amy Tilley**			
		Instructor Cour	Tri R - 968km/meals Instructor Cou	847.21	847.21
6446	**2026-04-24**	**1001204734 Ontario Inc.**			
		Nov 19/25 - #5	G - Solarbank OPA/ZBA Notice	339.00	339.00
6447	**2026-04-24**	**Burk's Falls Home Hardware,**			

Township of Armour
List of Accounts for Approval
Batch: 2026-00031 to 2026-00037

EFT

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
		94615	G - Office key cut x 5	28.19	28.19
6448	**2026-04-24**	**Charlotte Wagar**			
		Apr 10/26	G - Criminal Record Check	41.00	
		Mar 30/26	G - Criminal Record Check	41.00	82.00
6449	**2026-04-24**	**ClayMar Electric**			
		5305	G - Server power outage	163.85	
		5312	KCC - Gas system/generator chec	282.50	
		5270	G - Generator main breaker	118.65	565.00
6450	**2026-04-24**	**CRD Creighton**			
		INV337130	Rds - Grader blades	3,977.43	3,977.43
6451	**2026-04-24**	**REV - D.M. Wills Associates Ltd**			
6452	**2026-04-24**	**E. Grigg & Associates**			
		1724	Rds - propane training	791.00	791.00
6453	**2026-04-24**	**Fire Alert**			
		11296	G - WF Annual Fire Inspection	316.38	
		11295	Rds - Annual Inspection	595.46	
		11294	Tri R - Annual Inspection	442.90	
		11293	G - Office Annual Inspection	160.40	1,515.14
6454	**2026-04-24**	**Glen Martin Limited**			
		433130	G - Toilet brush x 3	14.98	14.98
6455	**2026-04-24**	**Groeneveld-Beka Canada Inc.**			
		0510397592	Rds - CAT backhoe parts	274.80	
		0510439231	Rds - Plow service/parts	3,382.38	
		0510574976	Rds - Grease	384.90	4,042.08
6456	**2026-04-24**	**Hayes' Service Centre**			
		15599	G - Bylaw RVR brakes	1,052.80	
		15604	G - Bylaw Eclipse brakes	1,085.18	2,137.98
6457	**2026-04-24**	**Innov8 Office Solutions Melcarm Grou**			
		AR1140317	G - Canon Copies 4/9-5/8	143.65	143.65
6458	**2026-04-24**	**Krista Dobie**			
		Apr 20/26	KCC - Deposit Refund	65.00	65.00
6459	**2026-04-24**	**MAP Sundridge**			
		970784/3	Rds - DEF fluid 208L	337.32	
		673058/1	Rds - Sander main chain	1,065.21	
		972360/3	Rds - Sander chain links	86.51	
		972904/3	Rds - Lube element	69.94	1,558.98
6460	**2026-04-24**	**Melissa Marshall**			
		Apr/26 Cell	KCC - MM Cell 50% April	32.05	32.05
6461	**2026-04-24**	**Metroland Media Group**			
		7779180	G - Election/Public Meeting	178.54	178.54
6462	**2026-04-24**	**Mister Safety Shoes**			
		1725621	Tri R - JH Work Boots	256.24	256.24
6463	**2026-04-24**	**Moore Propane Limited**			
		163007822	G - WF 698.90L Propane	565.14	
		9021907	KCC - 902.00L propane	628.53	1,193.67
6464	**2026-04-24**	**Near North Laboratories Inc.**			
		2600928	KCC - Water sample	53.29	53.29
6465	**2026-04-24**	**Novexco**			
		94628237	G - Election binders/tabs	216.21	216.21
6466	**2026-04-24**	**Minister of Finance**			

Township of Armour
List of Accounts for Approval
Batch: 2026-00031 to 2026-00037

EFT

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
		101603261152006	G - Febraury OPP	40,043.00	
		103003261250006	G - CSPT 2026	-406.00	39,637.00
6467	2026-04-24	**Planscape**			
		477792	G - Armstrong Rezoning	1,579.18	
		477797	G - Armstrong Rezoning	1,152.60	
		477799	G - March Retainer	2,090.50	4,822.28
6468	2026-04-24	**Purolator Inc**			
		580275465	Rds -Tender cheque returns	12.56	12.56
6469	2026-04-24	**Russell Christie**			
		Apr. 6/26	G - Firehall Land Transfer	170.69	
		Apr 6/26	G - SolarBank BESS	1,374.48	1,545.17
6470	2026-04-24	**Sound Software of Parry Sound**			
		100007	G - Admin Email	42.38	42.38
6471	2026-04-24	**Tasso Lake Heating Solutions Inc.**			
		0000057119	KCC - Genorator gas leak repair	1,130.00	1,130.00
6472	2026-04-24	**Three Mile Truck and Trailer**			
		3077	Rds - Annual inspec/repairs	1,076.13	1,076.13
6473	2026-04-24	**Village Of Burk's Falls**			
		2024 AHHC Defic	G - AHHC 2024 Deficit	3,338.00	
		2025 AHHC Defic	G - AHHC 2025 Deficit	8,353.00	11,691.00
				Total EFT:	84,189.77

OTHER

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
1	2026-04-22	**Bell Mobility**			
		Mar 27/26	Cell Phones	523.56	523.56
		Apr 27/26	Cell Phones	587.29	587.29
2	2026-04-28	**Collabria Visa (KCU)**			
		Apr/26 - AM	G - Visa Expenses	4,333.33	4,333.33
2	2026-05-12	**Hydro One Networks Inc.**			
		Apr 29/26	KCC - 3/4-4/3	603.02	603.02
3	2026-04-28	**Collabria Visa (KCU)**			
		Apr/26 - AnM	G - Visa Expenses	14.68	14.68
3	2026-05-12	**Hydro One Networks Inc.**			
		Apr. 29/26	G - 12 3 Mile 3/4-4/3	35.11	35.11
4	2026-04-28	**Collabria Visa (KCU)**			
		Apr/26 - CM	G - Visa Expenses	685.20	685.20
4	2026-05-12	**Hydro One Networks Inc.**			
		April 29/26	G - Park 3/4-4/3	35.07	35.07
5	2026-04-28	**Collabria Visa (KCU)**			
		Apr/26 - CW	G - Visa Expenses	1,209.44	1,209.44
5	2026-05-12	**Hydro One Networks Inc.**			
		Apr 30/26	G - WF 3/6-4/8	56.87	56.87
6	2026-04-28	**Collabria Visa (KCU)**			
		Apr/26 - DC	Rds - Visa Expenses	168.87	168.87
6	2026-05-12	**Hydro One Networks Inc.**			
		Apr. 30/26	Tri R - 3/6-4/8	207.64	207.64
7	2026-04-28	**Canada Revenue Agency**			
		Final 2026	G - CRA Garnishment	1,498.70	1,498.70

OTHER

Payment #	Date	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
7	2026-05-12	**Lakeland Energy**			
		123-008723	KCC - Internet	175.09	175.09
8	2026-04-28	**Enbridge Uniongas**			
		Apr 14/26	Tri R - 3/11-4/9	208.51	208.51
8	2026-05-12	**Lakeland Energy**			
		123-009764	G - Office Internet	124.24	124.24
9	2026-04-28	**Francotyp-Postalia Canada Inc.**			
		RIC26013606	G - Postage meter rate change	274.59	274.59
9	2026-05-12	**Minister Of Finance**			
		April 2026	G - April EHT	2,663.04	2,663.04
10	2026-04-28	**Hydro One Networks Inc.**			
		Apr 16/26	G - Office 2/19-3/21	438.32	438.32
10	2026-05-12	**Newt Fibernetics Corporation**			
		787321	KCC - Phones	98.81	98.81
11	2026-04-28	**Hydro One Networks Inc.**			
		Apr 17/26	Rds - 2/13-3/18	437.78	437.78
11	2026-05-12	**Newt Fibernetics Corporation**			
		788259	G - Office Phones	152.31	152.31
12	2026-04-28	**Reliance**			
		Apr 13/26	G - WF Water 4/11-7/10	62.21	62.21
12	2026-05-12	**Canada Revenue Agency**			
		Apr16-30/26-001	G - CRA 001	19,922.00	19,922.00
13	2026-04-28	**Canada Revenue Agency**			
		Apr 1-15/26-001	G - CRA 001	20,321.94	20,321.94
13	2026-05-12	**The Benefits Trust**			
		May 2026	Group Benefits	14,383.64	14,383.64
14	2026-04-28	**Canada Revenue Agency**			
		Apr 1-15/26-002	G - CRA 002	1,308.40	1,308.40
14	2026-05-12	**Hydro One Networks Inc.**			
		May 1/26	G - BCC 3/7-4/9	31.14	31.14
15	2026-04-28	**Telus Health Canada Ltd**			
		2551019	G - Telus Health	65.26	65.26
16	2026-04-28	**Collabria Visa (KCU)**			
		Apr/26 - DG	G - Visa Expenses	1,841.36	1,841.36
17	2026-04-28	**Collabria Visa (KCU)**			
		Apr/26 - DM	KCC - Visa Expenses	1,704.83	1,704.83
				Total Other:	74,172.25

PROPOSED PAYMENTS

Payment #	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
PP -	**AFC Inc**			
	8839	Tri R - Skid steer tracks/parts	4,642.51	
	8840	Tri R - Skid steer track repairs	492.12	5,134.63
PP -	**Abell Pest Control Inc**			
	A7898025	KCC - Pest Control	68.32	68.32
PP -	**Amazon.com.ca Inc.**			
	CA6ABEYBCDP	G - Keyboard/HDMI/stand/burner/p	168.25	
	CA6ABEYA9II	TRI R - Garbage picker tool x 2	105.98	274.23
PP -	**Amilia SmartRec**			

PROPOSED PAYMENTS

Payment #	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
	1597263	KCC - Subscription/Transactions	916.87	916.87
PP -	**Andrew McGee**			
	Apr 13 Independ	G - Flood Lunch	38.42	38.42
PP -	**Bayshore Broadcasting Corp**			
	6946-00009-0002	KCC - Daycamp radio ad	169.50	
	6946-00011-0000	KCC - Bunny Brunch radio ad	56.50	
	6946-00008-0001	KCC - Cornhole radio ad	56.50	
	6946-00009-0001	KCC - Daycamp radio ad	113.00	395.50
PP -	**Burk's Falls Home Hardware,**			
	94649	Rds - Paint/rollers/tray	142.89	
	94676	Rds - Shovel/cleaners/cloths	74.51	217.40
PP -	**CRD Creighton**			
	INV334662	Rds - 24" plow guard curb runner	201.22	201.22
PP -	**Capstone Ventures Inc.**			
	2026 Mar - Fuel	Rds - Fuel	275.00	275.00
PP -	**Client First Canada**			
	2880	G - Sewage System addition	452.00	452.00
PP -	**Collins YIG**			
	Apr 19/26	Tri R - Water	7.00	
	Apr 28/26	G - Council meeting	48.68	55.68
PP -	**Corporate Express**			
	72600789	G - Paid stamp	54.00	
	73075519	G - Paper/banker boxes x 3 cases	329.87	383.87
PP -	**Currie Truck Centre**			
	0598063P	Rds - Air tank/mounting assy	508.73	
	0598264P	Rds - Pinion cover	45.80	
	0598268P	Rds - Clear sealant	11.72	566.25
PP -	**Cushman Stone and Gravel Inc.**			
	2509	Rds - Flood 14.5 hrs trucking	2,457.75	2,457.75
PP -	**D.M. Wills Associates Ltd**			
	30510	Tri R - Annual Monitoring	565.00	565.00
PP -	**Discovery Routes Trails**			
	2026-PP-26	G - EDC Adventure trail maps	2,000.00	2,000.00
PP -	**District of Parry Sound**			
	DPSMA 5/29/26	G - DPSMA Spring meeting x 5	250.00	250.00
PP -	**Dollywood Foundation of Canada**			
	0526522	KCC - Literacy Program	121.05	121.05
PP -	**Environmental 360 Solutions**			
	566665	KCC - Rental	268.40	268.40
PP -	**Fowler Construction Co. Ltd.**			
	93463	Rds - Cold mix - 3400t	646.45	646.45
PP -	**Glen Martin Limited**			
	433800	Rds - Cleaning supplies	72.21	72.21
PP -	**Hamilton & Sons Property**			
	2492	G - Summer Groundskeeper Contr	6,087.88	
	2511	G - WF bush hogging	339.00	6,426.88
PP -	**Home Building Centre**			

PROPOSED PAYMENTS

Payment #	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
	2270922	Rds - Nipple/bushing/coupling	16.35	
	2270952	Rds - Valve/caster	38.40	
	2271241	Rds - Paint/brushes/wire brush	64.95	
	4310514	Tri R - Tape x 2	25.97	
	2271702	Rds - Flood rope x 2	56.48	
	4310686	Tri R - Main door hangers	96.04	
	2271792	Rds - Rake/shovel x 2	84.67	
	2271915	Rds - Pipe tape	8.46	
	2271916	Rds - Tubing cutter	18.07	
	Interest Charge	G - April interest charge	2.39	411.78
PP -	**Komol Plastics Company Ltd**			
	INV/2026/62746	G - 2,000 Sand bags	1,282.55	1,282.55
PP -	**Les Phinney**			
	April 1-30/26	Rds - 4 Beavers	400.00	400.00
PP -	**Mid Ontario Disposal**			
	0000030478	KCC - Bin Rental	207.92	207.92
PP -	**Minister of Finance**			
	102304261248015	G - March OPP	40,043.00	40,043.00
PP -	**Moore Propane Limited**			
	1531037	Tri R - Cyl Rent	27.12	27.12
PP -	**Near North Industrial Solution**			
	106809	Rds - Hoses/O-rings	78.44	
	106895	Rds - Slip hook	20.81	
	106978	Rds - NPT/hex nut/brass pipe NPT	25.81	
	106987	Rds - Oxygen/acetylene refills/part	1,108.77	1,233.83
PP -	**North Bay Parry Sound District**			
	May 2026	G - May Levy	4,054.72	4,054.72
PP -	**Novexco**			
	94677180	G - Page covers/pens/folders	80.76	80.76
PP -	**OMERS**			
	April 2026	G - April OMERS	25,638.94	25,638.94
PP -	**Robert J Miller**			
	INV026-017	G - Shipping Container Zoning	700.00	700.00
PP -	**Shell Burks Falls**			
	April 2026	G/Rds - Bylaw/CBO/Rds Fuel	1,287.44	1,287.44
PP -	**Sound Software of Parry Sound**			
	100022	G - CBO Email	23.06	23.06
PP -	**TJB Construction**			
	1282	G - KCC Flood disposal bins	2,644.20	
	1283	G - Kent Rd. Flood disposal bins	2,625.71	5,269.91
PP -	**The Business Centre**			
	150843	G - EDC 2026 NPS membership	28.25	28.25
PP -	**Town of Parry Sound**			
	May 2026	G - May Land Ambulance	12,762.71	12,762.71
PP -	**W.O. Stinson & Son Ltd.**			
	25006757	Tri R - 942.6L Dyed Diesel	1,608.89	
	25006758	Rds - 1120.6L Dyed Diesel	1,912.72	
	25006759	Rds - 2700.7L Clear Diesel	4,884.39	8,406.00
PP -	**Waste Connection of Canada Inc**			
	7113-0000365456	Tri R - April Comingled	629.24	629.24
PP -	**Wurth Canada Limited**			

Township of Armour
List of Accounts for Approval
Batch: 2026-00031 to 2026-00037

PROPOSED PAYMENTS

Payment #	Vendor Name / Invoice #	Reference	Invoice Amount	Payment Amount
	26890722	Rds - Hardware/label sets/bin/9" b:	1,084.26	1,084.26
PP -	**Xerox Canada Ltd**			
	F65649235	G - 3/27-4/27 copies	658.26	658.26
			Total Proposed Payments:	126,016.88

Total AP: 298,604.69

NET April Payroll: $89,903.64

Total: $388,508.33

Certified Correct This May 6, 2026

Treasurer

Mayor

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

BY-LAW # 25-2026

Being a by-law to establish fees or charges for services provided by
The Municipal Corporation of the Township of Armour
and to rescind By-law #57-2025

WHEREAS Section 391(1) of the *Municipal Act*, S.O. 2001, c. 25, as amended, authorizes a municipality to pass by-laws to impose fees or charges on persons, for services or activities provided or done by or on behalf of it, for costs payable by it for services or activities provided or done by or on behalf of any other municipality or any local board, and for the use of its property including property under its control;

AND WHEREAS Section 1.3 of the *Building Code Act*, S.O. 1992 c. 23, as amended, authorizes a municipality to pass by-laws requiring the payment of fees on applications for and issuance of permits and prescribing the amounts thereof;

AND WHEREAS Section 69 of the *Planning Act*, R.S.O. 1990 c. P.13, as amended, authorizes a municipality to pass by-laws to establish a tariff of fees for the processing of applications made in respect of planning matters;

AND WHEREAS the Funeral Burial & Cremation Services Act, 2002, S.O. 2002, provided that C. 33 (1) Every operator shall maintain a pricelist of the licensed supplies and services that are provided by the operator in accordance with the regulation;

AND WHEREAS the Funeral Burial & Cremation Services Act, 2002, S.O. 2022 also states that (2) Every licensee shall make the price list maintained under subsection (1) available to the public;

AND WHEREAS pursuant to Section 270(1) of the *Municipal Act*, S.O. 2001, c. 25, as amended, the Council of The Municipal Corporation of the Township of Armour provided notice in accordance with the Township of Armour Provision of Notice Policy By-law. Notice was posted on the Township of Armour's website on March 27, 2026, posted at the Township of Armour's Municipal Office on March 27, 2026 and placed in the Township of Armour's Council Agenda Package of April 14, 2026.

NOW THEREFORE the Council of The Municipal Corporation of the Township of Armour enacts as follows:

1. That the fees and charges as set out in Schedule "A" attached hereto and forming an integral part of this By-law are hereby established and adopted by the Council of the Township of Armour.

2. That no request by any person for any information, service, activity or use of Municipal property will be provided unless and until the person requesting the information, service, activity or use of Municipal property has paid the applicable fee in the prescribed amount as set out in Schedule "A".

3. That in the event any part of this by-law is determined by a court of competent jurisdiction to be invalid or of no force and effect, it is the stated intention of Council that such invalid part of the by-law shall be severable and that the remainder of this by-law shall continue to operate and to be in force and effect.

4. That in the event of any conflict between any provisions of this by-law and any other by-law heretofore passed, the provisions of this by-law shall prevail.

5. The Clerk of the Township of Armour is hereby authorized to make any minor modifications or corrections of an administrative, numeric, grammatic, semantic or descriptive nature or kind to the by-law and schedule(s) as may be deemed necessary after the passage of this by-law, where such modifications or corrections do not alter the intent of the by-law.

6. That this by-law shall be known as the "Fees and Charges By-law".

7. That By-law #57-2025 is hereby repealed.

8. That this by-law shall come into force and effect on the date of passing.

Read in its entirety a first and second time in open Council on the 28th day of April, 2026.

Read a third time, approved, signed and the seal of the Corporation affixed thereto and finally passed in open Council this 12th day of May, 2026.

_____
Rod Ward, Mayor

_____
Charlene Watt, Municipal Clerk

Township of Armour

User Fees/Permits and Other Charges

Schedule "A" - By-law # 25-2026 - Index

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Township of Armour

User Fees/Permits and Other Charges

Corporate Services

Description	Effective Date	2025	2026	2027	2028	2029
Admin. fees - commissioning of documents - 1st page	Jan 1st	$17.00	$17.00	$17.00	$17.00	$17.00
- commissioning of documents - add. page	Jan 1st	$5.00	$5.00	$5.00	$5.00	$5.00
Admin. Fees - certification of documents - per page	Jan 1st	$5.00	$5.00	$5.00	$5.00	$5.00
Administration fees - returned cheques	Jan 1st	$47.00	$47.00	$47.00	$50.00	$50.00
Armour books "Making the Past Visible"	Jan 1st	$9.52	$9.52	$9.52	$9.52	$9.52
Administrative fee - Building Department	Jan 1st	5% of expenses (only charged up to the department's yearly surplus)				
Administrative fee - Replacement landfill card	Jan 1st	$11.00	$11.00	$11.00	$11.00	$11.00
Blue recycling boxes	Jan 1st	$11.00	$11.00	$11.00	$11.00	$11.00
Faxes - per page	Jan 1st	$2.00	$2.00	$2.00	$2.00	$2.00
Photocopies - per page	Jan 1st	$1.50	$1.50	$1.50	$1.50	$1.50
Photocopies - archived documents - per page	Jan 1st	$2.00	$3.00	$3.00	$3.00	$3.00
Records search - minimum fee	Jan 1st	$37.00	$50.00	$50.00	$50.00	$50.00
Records search - hourly rate	Jan 1st	$41.00	$45.00	$45.00	$45.00	$45.00
HST is to be added to all fees listed above except for Armour books which are charged 5% GST						

Township of Armour

User Fees/Permits and Other Charges

Corporate Services

Description	Effective Date	2025	2026	2027	2028	2029
License fees - lottery/raffle/bingo	Jan 1st	$5.00	$5.00	$5.00	$5.00	$5.00
Trailer license - annual renewal - By-law # 10-2023 (Years 1 to 5)	Jan 1st	$615.00	$615.00	$620.00	$620.00	$625.00
- annual renewal By-law #10-2023 (Year 6)	Jan 1st	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00
- annual renewal By-law #10-2023 (Year 7)	Jan 1st	$2,000.00	$2,000.00	$2,000.00	$2,000.00	$2,000.00
- one month - By-law # 10-2023	Jan 1st	$185.00	$185.00	$185.00	$185.00	$185.00
- two months - By-law # 10-2023	Jan 1st	$310.00	$310.00	$310.00	$310.00	$310.00
- three months - By-law # 10-2023	Jan 1st	$430.00	$430.00	$430.00	$430.00	$430.00
Civic address sign	Jan 1st	$35.00	$35.00	$35.00	$35.00	$35.00
Civic address post & hardware	Jan 1st	$35.00	$35.00	$35.00	$35.00	$35.00
Interest charge - overdue accounts - per month	Jan 1st	1.25%				
Tax certificates - per roll number	Jan 1st	$80.00	$80.00	$80.00	$85.00	$85.00
Sewage System/Building/Zoning compliance letter/per roll #	Jan 1st	$100.00	$100.00	$100.00	$110.00	$110.00
Sale of land for tax arrears - Administration fees only (excludes legal fees and disbursements) - HST to be added to fees						
Up to delivery to solicitor	Jan 1st	$680.00	$685.00	$685.00	$685.00	$685.00
Extension agreement	Jan 1st	$340.00	$345.00	$345.00	$345.00	$345.00
Processing of First Notice	Jan 1st	$205.00	$210.00	$210.00	$210.00	$210.00
Processing of Final Notice	Jan 1st	$205.00	$210.00	$210.00	$210.00	$210.00
Processing of Tax Arrears Cancellation Certificate	Jan 1st	$205.00	$210.00	$210.00	$210.00	$210.00
Processing of tax sales up to open of tenders	Jan 1st	$340.00	$345.00	$345.00	$345.00	$345.00
Tender opening	Jan 1st	$340.00	$345.00	$345.00	$345.00	$345.00
Processing of property transfer to new purchaser	Jan 1st	$340.00	$345.00	$345.00	$345.00	$345.00
Distribution of proceeds of tax sale	Jan 1st	$340.00	$345.00	$345.00	$345.00	$345.00
HST is to be added to all fees listed above						

Township of Armour

User Fees/Permits and Other Charges

Building Permit Fees

Description of Construction or Renovation	Effective Date	2025	2026	2027	2028	2029
Residential dwelling unit/addition(s), cottage, mobile home and guest sleeping cabin with services	Jan 1st	$2.00/sq.ft.	$2.02/sq.ft.	$2.04/sq.ft.	$2.06/sq.ft.	$2.08/sq.ft.
existing buildings, utility sheds, garages, boat houses, docks, fire places, swimming pools, etc.	Jan 1st	$0.59/sq.ft.	$0.60/sq.ft.	$0.62sq/ft.	$0.64/sq.ft.	$0.66/sq.ft.
Guest sleeping cabin without services and enclosed additions to trailers	Jan 1st	$235.00	$240.00	$245.00	$250.00	$255.00
Minor alteration, repair, renovation to a building structure	Jan 1st	$235.00	$240.00	$245.00	$250.00	$255.00
Major alteration, repair, renovation to a building structure	Jan 1st	$14.50 per $1,000 of estimated value of work				
Demolition	Jan 1st	$185.00	$190.00	$195.00	$200.00	$205.00
Change of use	Jan 1st	$235.00	$240.00	$245.00	$250.00	$255.00
Construction or addition of a farm building other than for human habitation - barn, drive shed, etc.	Jan 1st	$0.75/sq.ft.	$0.76/sq.ft.	$0.78/sq.ft.	$0.80/sq.ft.	$0.82/sq.ft.
Construction or addition of a building or structure for commercial, industrial or institutional purposes						
- Complete structure	Jan 1st	$1.57/sq.ft.	$1.59/sq.ft.	$1.61/sq.ft.	$1.63/sq.ft.	$1.65/sq.ft.
- Shell only	Jan 1st	$1.22/sq.ft.	$1.22/sq.ft.	$1.24/sq.ft.	$1.26/sq.ft.	$1.28/sq.ft.
Plumbing installations inside and outside, not included in a complete building package and would include, but not limited to additions and major repairs	Jan 1st	$235.00	$240.00	$245.00	$250.00	$255.00
Building without a permit - Building By-law	Jan 1st	Double the permit fee, minimum $600.00				
Orders Issued	Jan 1st	$150.00	$155.00	$160.00	$165.00	$170.00
Registering a Building Code Act Order on title (includes legal fees)	Jan 1st	$1,060.00	$1,100.00	$1,150.00	$1,200.00	$1,250.00
Tents & temporary buildings/structures for special events	Jan 1st	$150.00	$150.00	$150.00	$150.00	$150.00

Township of Armour

User Fees/Permits and Other Charges

Building Fees

Description	Effective Date	2025	2026	2027	2028	2029
Annual Permit Maintenance Fee: Year 2 & 3	Jan 1st	$235.00	$235.00	$235.00	$235.00	$235.00
Permit Maintenance Fee: Fee to maintain building permit that remains open for four (4) or more years. The fee is an annual amount based on the length of time the permit remains open	Jan 1st	Year 4 - $400.00 / Year 5 - $800.00 / Year 6+ - $1,200.00				
Permit File Maintenance Fee	Jan 1st	$125.00	$130.00	$130.00	$135.00	$135.00
Submission Fee	Jan 1st	$55.00 if paper application is accompanied by PDF version of drawings $100.00 if complete submission is paper based				
Revised Plans Review - First Revision	Jan 1st	$150.00	$150.00	$150.00	$150.00	$150.00
Revised Plans Review - Second Revision and/or Major Revision (per submission) at CBO discretion	Jan 1st	$250.00	$250.00	$250.00	$250.00	$250.00
Revised Plans Review - Beyond Second Revision and/or Major Revision (per submission) at CBO discretion	Jan 1st	$60/hr	$60/hr	$60/hr	$60/hr	$60/hr
Transfer of Permits	Jan 1st	$125.00	$125.00	$125.00	$125.00	$125.00
Re-inspection due to incomplete work or uncorrected deficiencies	Jan 1st	$130.00	$130.00	$135.00	$135.00	$140.00
Minimum permit fee	Jan 1st	$235.00	$240.00	$245.00	$250.00	$255.00
Where calculation of a permit fee on a per sq. ft. basis is unfeasible, the CBO shall determine the permit fee based on the calculated value of the works at the following rate	Jan 1st	$14.50 per $1,000 of estimated value of work Value of work to be calculated at $100.00 per sq. ft.				
Minimum charge to be retained on all applications for a building permit	Jan 1st	$130.00	$130.00	$135.00	$135.00	$140.00

Township of Armour

User Fees/Permits and Other Charges

Septic Fees

Description	Effective Date	2025	2026	2027	2028	2029
Class 2 (Greywater) & 3 (Cesspool) Sewage System Permit	Jan 1st		$300.00	$300.00	$300.00	$300.00
Class 4 Sewage System Permit (Tank & Bed)	Jan 1st		$500.00	$500.00	$500.00	$500.00
Class 5 Holding Tank	Jan 1st		$400.00	$400.00	$400.00	$400.00
Class 4 Tank Only	Jan 1st		$250.00	$250.00	$250.00	$250.00
Planning Act Proposal Desktop Review (lots > 10 acres)	Jan 1st		$150.00 + $50.00 for each additional lot	$150.00 + $50.00 for each additional lot	$150.00 + $50.00 for each additional lot	$150.00 + $50.00 for each additional lot
Planning Act Proposal Desktop Review with Site Inspection	Jan 1st		$200.00 + $75.00 for each additional lot	$200.00 + $75.00 for each additional lot	$200.00 + $75.00 for each additional lot	$200.00 + $75.00 for each additional lot
Subdivision / Plan of Condominium (10 lots max)	Jan 1st		$1,000.00	$1,000.00	$1,000.00	$1,000.00
Sewage System and Building and Zoning Compliance Letter	Jan 1st		$100.00	$100.00	$110.00	$110.00
Inspection Fee For Re-Inspection	Jan 1st		$75.00	$75.00	$75.00	$75.00
Amendment to Design	Jan 1st		$50.00	$50.00	$50.00	$50.00
Sewage System File Review / Review of Lands to be Sold/Developed	Jan 1st		$100.00	$100.00	$110.00	$110.00
Records Search (no additional charge if part of full municipal records search)	Jan 1st		$75.00	$75.00	$75.00	$75.00

Township of Armour

User Fees/Permits and Other Charges

Animal Control

Description	Effective Date	2025	2026	2027	2028	2029
Dog license - per dog - lifetime	Jan 1st	$155.00	$155.00	$155.00	$155.00	$155.00
Dog license - per dog - first dog	Jan 1st	$17.00	$17.00	$18.00	$18.00	$19.00
Dog license - per dog - second dog	Jan 1st	$22.00	$22.00	$23.00	$23.00	$24.00
Dog license - per dog - third dog	Jan 1st	$27.00	$27.00	$28.00	$28.00	$29.00
Dog license - per dog - fourth dog	Jan 1st	$32.00	$32.00	$33.00	$33.00	$34.00
Private kennel (5 - 20 dogs)	Jan 1st	$185.00	$185.00	$190.00	$190.00	$195.00
Commercial kennel (21 + dogs)	Jan 1st	$250.00	$250.00	$275.00	$275.00	$300.00
Replacement license	Jan 1st	$7.00	$7.00	$8.00	$8.00	$9.00
Pickup fee	Jan 1st	$60.00	$60.00	$65.00	$65.00	$70.00
Dog redemption - daily impound fee	Jan 1st	$35.00	$35.00	$40.00	$40.00	$45.00

Township of Armour

User Fees/Permits and Other Charges

Roads

Description	Effective Date	2025	2026	2027	2028	2029
Entrance driveway permit - non -refundable	Jan 1st	$100.00	$100.00	$125.00	$125.00	$150.00
Entrance driveway permit - refundable deposit	Jan 1st	$500.00	$500.00	$500.00	$500.00	$500.00
Shore Road/Road application - deposit	Jan 1st	$3,500.00	$3,500.00	$3,500.00	$3,500.00	$3,500.00
Shore Road/Road application - fee + HST	Jan 1st	$630.00	$700.00	$700.00	$700.00	$700.00
Shore Road/Road application - cost of land per sq. ft. + HST	Jan 1st	$0.65	$0.67	$0.69	$0.70	$0.72
Open Cut/Bore Road application - deposit	Jan 1st	$1,000.00	$1,000.00	$1,000.00	$1,000.00	$1,000.00
Open Cut/Bore Road application - fee + HST	Jan 1st	$250.00	$275.00	$275.00	$300.00	$300.00

Township of Armour

User Fees/Permits and Other Charges

Waste Management

Description	Effective Date	2025	2026	2027	2028	2029
Construction, Demolition & Agricultural Materials						
Minimal fee - waste other than non-recyclable garbage	Jan 1st	$5.00	$5.00	$5.00	$5.00	$5.00
1/2 ton truck (less than 50%)	Jan 1st	$30.00	$30.00	$30.00	$30.00	$30.00
1/2 ton truck (more than 50%)	Jan 1st	$70.00	$70.00	$70.00	$70.00	$70.00
Utility trailer based on $1.00 per cubic foot	Jan 1st	$1.00/ft^3	$1.00/ft^3	$1.00/ft^3	$1.00/ft^3	$1.00/ft^3
Tandem - dump truck	Jan 1st	$500.00	$500.00	$500.00	$500.00	$500.00
Tri-axle - dump truck	Jan 1st	$600.00	$600.00	$600.00	$600.00	$600.00
20 yard container	Jan 1st	$500.00	$500.00	$500.00	$500.00	$500.00
40 yard container	Jan 1st	$1,000.00	$1,000.00	$1,000.00	$1,000.00	$1,000.00
Non-Recyclable Waste						
Per bag - maximum 30" X 36" or 128 litres	Jan 1st	$3.00	$3.00	$3.00	$3.00	$3.00
Per bag - maximum 35" X 50 " or 205 liters	Jan 1st	$5.00	$5.00	$5.00	$5.00	$5.00
1/2 ton truck	Jan 1st	$150.00	$150.00	$150.00	$150.00	$150.00
Tandem - dump truck	Jan 1st	$500.00	$500.00	$500.00	$500.00	$500.00
Tri-axle - dump truck	Jan 1st	$600.00	$600.00	$600.00	$600.00	$600.00
20 yard container	Jan 1st	$500.00	$500.00	$500.00	$500.00	$500.00
40 yard container	Jan 1st	$1,000.00	$1,000.00	$1,000.00	$1,000.00	$1,000.00
Appliances - Refrigerator, Freezer, Air Conditioners, etc.						
Tagged and Freon removed	Jan 1st	$5.00	$5.00	$5.00	$5.00	$5.00
Untagged	Jan 1st	$25.00	$25.00	$25.00	$25.00	$25.00
Bulky Items						
Chair, loveseat, etc. (each)	Jan 1st	$7.00	$7.00	$7.00	$7.00	$7.00
Sofa (each)	Jan 1st	$10.00	$10.00	$10.00	$10.00	$10.00
Mattress, boxspring (each)	Jan 1st	$25.00	$25.00	$25.00	$25.00	$25.00
Boat - per foot	Jan 1st	$3.00/ ft	$3.00/ ft	$3.00/ ft	$3.00/ ft	$3.00/ ft

Township of Armour

User Fees/Permits and Other Charges

Waste Management

Description	Effective Date	2025	2026	2027	2028	2029
Yard Waste & Brush - Grass Clippings, Leaves, Brush, etc.						
Per bag/bin	Jan 1st	$2.00	$2.00	$2.00	$2.00	$2.00
1/2 ton truck (low 40%)	Jan 1st	$5.00	$5.00	$5.00	$5.00	$5.00
1/2 ton truck (heavy 100%)	Jan 1st	$10.00	$10.00	$10.00	$10.00	$10.00
PLEASE NOTE: This is not an all-inclusive listing. If items do not fall under categories listed above, they may be "Specialty Items", which may						
or may not be accepted. Contact the Waste Management Administrator for clarification.						

Township of Armour

User Fees/Permits and Other Charges

Planning

Description	Effective Date	2025	2026	2027	2028	2029
Zoning By-law amendment - minor - deposit	Jan 1st	$2,000.00	$2,000.00	$2,000.00	$2,000.00	$2,000.00
Zoning By-law amendment - minor - fee + HST	Jan 1st	$945.00	$950.00	$950.00	$950.00	$950.00
Zoning By-law amend. - removing Holding (H) designation - fee + HST	Jan 1st	$1,000.00	$1,000.00	$1,000.00	$1,000.00	$1,000.00
Zoning By-law amend. - removing Holding (H) designation - fee + HST	Jan 1st	$475.00	$500.00	$500.00	$500.00	$500.00
Zoning By-law amendment - major - deposit	Jan 1st	$3,500.00	$3,500.00	$3,500.00	$3,500.00	$3,500.00
Zoning By-law amendment - major - fee + HST	Jan 1st	$1,785.00	$1,800.00	$1,800.00	$1,800.00	$1,800.00
Deeming By-law - deposit	Jan 1st	$1,200.00	$1,200.00	$1,200.00	$1,200.00	$1,200.00
Deeming By-law - fee + HST	Jan 1st	$325.00	$330.00	$330.00	$330.00	$330.00
Minor variance - fee + HST	Jan 1st	$735.00	$750.00	$750.00	$750.00	$750.00
Severance application (consents) - fee + HST	Jan 1st	$580.00	$600.00	$600.00	$600.00	$600.00
Subdivision/Condo applications - deposit	Jan 1st	$12,000.00	$12,000.00	$12,000.00	$12,000.00	$12,000.00
Subdivision/Condo applications - fee + HST	Jan 1st	$2,730.00	$2,775.00	$2,775.00	$2,775.00	$2,775.00
Official Plan amendment - deposit	Jan 1st	$4,500.00	$4,500.00	$4,500.00	$4,500.00	$4,500.00
Official Plan amendment - fee + HST	Jan 1st	$1,785.00	$1,800.00	$1,800.00	$1,800.00	$1,800.00
Official Plan & Zoning By-law amendment - deposit	Jan 1st	$6,000.00	$6,000.00	$6,000.00	$6,000.00	$6,000.00
Official Plan & Zoning By-law amendment - fee + HST	Jan 1st	$1,900.00	$2,000.00	$2,000.00	$2,000.00	$2,000.00
Site Plan agreements - minor - deposit	Jan 1st	$2,000.00	$2,000.00	$2,000.00	$2,000.00	$2,000.00
Site Plan agreements - minor - fee + HST	Jan 1st	$945.00	$950.00	$950.00	$950.00	$950.00

Township of Armour

User Fees/Permits and Other Charges

Planning

Description	Effective Date	2025	2026	2027	2028	2029
Site Plan agreements - major - deposit	Jan 1st	$7,000.00	$7,000.00	$7,000.00	$7,000.00	$7,000.00
Site Plan agreements - major - fee + HST	Jan 1st	5% of cost of site work	5% of cost of site work	5% of cost of site work	5% of cost of site work	5% of cost of site work
Site Plan agreements - major - minimum fee + HST	Jan 1st	$1,900.00	$2,000.00	$2,000.00	$2,000.00	$2,000.00
Site Plan agreements - major - maximum fee + HST	Jan 1st	$6,300.00	$6,400.00	$6,400.00	$6,400.00	$6,400.00
Site Plan Agreements - amendment - fee + HST	Jan 1st	$520.00	$530.00	$530.00	$530.00	$530.00
Site Plan Agreement - title release - deposit	Jan 1st	$1,200.00	$1,200.00	$1,200.00	$1,200.00	$1,200.00
Site Plan Agreement - title release - fee + HST	Jan 1st	$325.00	$330.00	$330.00	$330.00	$330.00
Solar project application and review - fee + HST	Jan 1st	$525.00	$550.00	$550.00	$550.00	$550.00
Pre-consultation - 1st meeting	Jan 1st	$0.00	$0.00	$0.00	$0.00	$0.00
Pre-consultation - 2nd & subsequent meeting(s) - fee + HST	Jan 1st	$210.00	$220.00	$220.00	$220.00	$220.00
Ontario Land Tribunal - filing fee + HST	Jan 1st	$700.00	$700.00	$700.00	$700.00	$700.00
Ontario Land Tribunal Deposit *****	Jan 1st	$5,000.00	$5,000.00	$5,000.00	$5,000.00	$5,000.00

* All fees incurred for any of the applications listed above are the responsibility of the applicant. If the deposit does not cover all of these costs, the applicant shall be billed for the difference.

** Any significant changes requiring a re-submission of the original application and supporting documents will be subject to a 50% increase to the initial administrative fee.

*** Where an approval under the *Planning Act* is sought for a development which exists or is under construction, and is in contravention of the requirements of the Township, an additional administrative/processing fee in the amount of 75% of the respective application fee, as defined herein, shall be required at the time of the submission of the application.

**** Refunds apply to the remaining deposit balance after deduction of applicable fees, including any incurred legal or planning fees. Where the application is not complete and the deposit has been totally offset by costs, an additional deposit shall be required until the application is complete. Refund administration fee: $40 + HST. Refund Breakdown: After file opened but before circulated: 90%, After file circulated but before considered at a public meeting: 50%, After file considered at a public meeting: 0%. Pre-consultation fees or fees incurred for additional reviews, site visits or recirculation of applications shall not be refundable.

***** Where the Municipality determines that peer review of any application, study, plan, or supporting material is required, all costs associated with such peer review, including any administrative fees, shall be borne by the Applicant.

****** Ontario Land Tribunal Appeal Deposit: If Council supports an application and its decision on the application is appealed to the Ontario Land Tribunal (OLT) by someone other than the applicant, the applicant will be responsible for all Municipal costs to defend the decision. These costs may include all planning fees, legal fees, engineering fees, fees of other professionals, disbursements, reproduction costs, telephone charges, facsimile charges, peer review fees and any other reasonable costs which may be incurred by the Municipality. The applicant will submit a deposit to the Municipality, upon submission of the file to the Ontario Land Tribunal (OLT), and will enter into an agreement with the Municipality to fully cover Municipal expenses with regard to the appeal. Additional funds may be requested to fully cover the Municipal expenses. Work will not be completed by the Municipality, its solicitor or consultants until such deposit has been paid by the applicant.

Township of Armour

User Fees/Permits and Other Charges

Cemetery

Description	Effective Date	2025	2026	2027	2028	2029
PLOTS						
Adult plot - Care & maintenance	Jan 1st	$250.00	$290.00	$290.00	$290.00	$290.00
Adult plot - General fund	Jan 1st	$100.00	$150.00	$150.00	$150.00	$150.00
Adult plot - Corner posts (4)	Jan 1st	$150.00	$150.00	$150.00	$150.00	$150.00
Adult plot - HST	Jan 1st	$65.00	$76.70	$76.70	$76.70	$76.70
Total cost - Adult plot	**Jan 1st**	**$565.00**	**$666.70**	**$666.70**	**$666.70**	**$666.70**
Adult plots are 4 feet X 10 feet and are for a single burial						
CREMATION						
Cremation - Care & maintenance	Jan 1st	$250.00	$290.00	$290.00	$290.00	$290.00
Cremation - General fund	Jan 1st	$100.00	$150.00	$150.00	$150.00	$150.00
Cremation - Corner posts (4)	Jan 1st	$75.00	$100.00	$100.00	$100.00	$100.00
Cremation - HST	Jan 1st	$55.25	$70.20	$70.20	$70.20	$70.20
Total cost - Cremation	**Jan 1st**	**$480.25**	**$610.20**	**$610.20**	**$610.20**	**$610.20**
Cremations are for a minimum of 1 X 1 X 3 and a maximum of 1.5 X 1.5 X 3						
OPENING & CLOSING						
Fee specified by an independent contractor						
MARKER INSTALLATION						
Flat marker - 173 square inches or more - plus HST	Fee specified by an independent contractor					
Pillow or slant slope monument - plus HST	Fee specified by an independent contractor					
Upright marker up to 4 feet in height or width - plus HST	Fee specified by an independent contractor					
Upright marker over 4 feet in height and width - plus HST	Fee specified by an independent contractor					
TRANSFER FEES						
Transfer fee - plus HST	Jan 1st	$50.00	$75.00	$75.00	$75.00	$75.00

Township of Armour

User Fees/Permits and Other Charges

By-Law Enforcement

Description	Effective Date	2025	2026	2027	2028	2029
By-Law Enforcement Administrative Fees						
Fees invoiced to property owner when an investigation confirms their property doesn't comply with a Township By-Law						
Issuance of 1st warning letter/notice	Jan 1st	no charge	no charge	no charge	no charge	no charge
Issuance of 2nd warning letter/notice	Jan 1st	$110.00	$125.00	$125.00	$125.00	$125.00
Issuance of 3rd warning letter/notice, if warranted	Jan 1st	$220.00	$250.00	$250.00	$250.00	$250.00
Fees for services and materials expended by the Township in carrying out work required in the removal or alteration of any building or structure in contravention	Jan 1st	Township's expenses + 10%	Township's expenses + 10%	Township's expenses + 10%	Township's expenses + 10%	Township's expenses + 10%
Issuance of a summons	Jan 1st	$560 + legal fees	$570 + legal fees	$570 + legal fees	$570 + legal fees	$570 + legal fees
HST is to be added to all fees listed above						

Township of Armour

User Fees/Permits and Other Charges

Katrine Community Centre

Description	Effective Date	2025	2026	2027	2028	2029
Rental fees per hour						
Main Hall - Per Hour (Min. 4 Hour Rental)	Jan 1st	$0.00	$20.00	$20.00	$20.00	$20.00
Kitchen Add On - Per Day/Rental	Jan 1st	$0.00	$120.00	$120.00	$120.00	$120.00
Lower Hall - Per Hour (Min. 4 Hour Rental)	Jan 1st	$0.00	$15.00	$15.00	$15.00	$15.00
Cleaning/Damage Deposit (Added to rental fee)	Jan 1st	$0.00	$200.00	$200.00	$200.00	$200.00
Cleaning/Damage Deposit - 5 hour short rental (Added to rental fee)	Jan 1st	$0.00	$70.00	$70.00	$70.00	$70.00
Bartender #1 (price per hour) - first 100 people for attendance	Jan 1st	$0.00	$30.00	$30.00	$30.00	$30.00
Bartender #2 (price per hour) - needed when more than 100 people in attendance	Jan 1st	$0.00	$30.00	$30.00	$30.00	$30.00
All rental fees for the Katrine Community Centre are reduced by 50% when the rental is being held by a non-profitable or charitable organization						
HST is included in all fees listed above						

Economic Development Services - Almaguin Community Economic Development (ACED)

Description	Effective Date	2025	2026	2027	2028	2029
Business Development Services - Non-ACED Members						
Administrative fee - Custom directory listing	Jan 1st	$25.00	$25.00	$25.00	$25.00	$25.00
Administrative fee - consultation (1 hour)	Jan 1st	$65.50	$68.00	$68.00	$68.00	$68.00
Business support services (hourly)	Jan 1st	$65.50	$68.00	$68.00	$68.00	$68.00
Funding application support (hourly)	Jan 1st	$74.22	$75.00	$75.00	$75.00	$75.00
Marketing & promotional support (hourly)	Jan 1st	$34.97	$35.00	$35.00	$35.00	$35.00
Site visit trip fee (per KM)	Jan 1st	$0.75	$0.75	$0.75	$0.75	$0.75
Economic & Community Development Services - Non-ACED Members						
Administrative fee - event listing	Jan 1st	$20.00	$20.00	$20.00	$20.00	$20.00
Administrative fee - council delegation	Jan 1st	$74.22	$75.00	$75.00	$75.00	$75.00
Administrative fee - project consultation (1 hour)	Jan 1st	$65.50	$68.00	$68.00	$68.00	$68.00
Communications & marketing support (hourly)	Jan 1st	$34.97	$35.00	$35.00	$35.00	$35.00
Municipal funding application support (hourly)	Jan 1st	$74.22	$75.00	$75.00	$75.00	$75.00
Regional project inclusion	Jan 1st	Determined on a case specific basis				
Site visit trip fee (per KM)	Jan 1st	$0.75	$0.75	$0.75	$0.75	$0.75
Economic & Community Development Services - ACED Members						
Municipal funding application support (hourly)	Jan 1st	$50.00	no longer charging this fee to members			
Other Services - Non-ACED Members						
General support for other services (hourly)	Jan 1st	$65.50	$68.00	$68.00	$68.00	$68.00
HST is to be added to all fees listed above						

Township of Armour

User Fees/Permits and Other Charges

Administrative Monetary Penality System

Description	Effective Date	2025	2026	2027	2028	2029
Late Payment Fee	Jan 1st	$50.00	$50.00	$50.00	$50.00	$50.00
MTO Plate Denial Fee	Jan 1st	$50.00	$50.00	$50.00	$50.00	$50.00
MTO Search Fee	Jan 1st	$50.00	$50.00	$50.00	$50.00	$50.00
Screening No Show Fee	Jan 1st	$50.00	$50.00	$50.00	$50.00	$50.00
Hearing No Show Fee	Jan 1st	$50.00	$50.00	$50.00	$50.00	$50.00
Adjudication Fee Hearing Officer Decision	Jan 1st	$25.00	$25.00	$25.00	$25.00	$25.00
HST is to be added to all fees listed above						

(10)

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

BY-LAW #29-2026

Being a by-law to confirm the proceedings of Council at its meeting.

WHEREAS Section 5 of the *Municipal Act*, S.O. 2001, Chapter M.25, as amended, requires a municipal Council to exercise its powers by by-law, except where otherwise required;

AND WHEREAS Council or a Committee of Council often authorizes action to be taken which does not lend itself to an individual by-law;

AND WHEREAS the Council of the Township of Armour deems it desirable to confirm the proceedings of Council at its meetings hereinafter set out.

Be it enacted as a By-law of The Municipal Corporation of the Township of Armour hereby enacts as follows:

1. Ratification and Confirmation

   That the action of this Council at its meetings set out below with respect to each motion, resolution and other action passed and taken by this Council at its meetings (except where the prior approval of The Ontario Land Tribunal (OLT) is required) is hereby adopted, ratified and confirmed as if such proceedings and actions were expressly adopted and confirmed by By-law;

   Regular Council Meetings
   - April 14, 2026
   - April 28, 2026

   Public Meeting
   - April 28, 2026

   Special Council Meeting
   - April 22, 2026

2. Execution of all Documents

   That the Mayor of the Council and the proper officers of the Township of Armour are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain approvals where required and except where otherwise provided, the Mayor and Clerk are hereby authorized and directed to execute all necessary documents and to affix the corporate seal of the Township of Armour to such documents.

3. Administrative Corrections

   The Clerk of the Township of Armour is hereby authorized to make any minor modifications or corrections of an administrative, numeric, grammatic, semantic or descriptive nature or kind to the by-law and schedule(s) as may be deemed necessary after the passage of this by-law, where such modifications or corrections do not alter the intent of the by-law.

4. That this by-law shall come into force and effect on the date of passing.

Read in its entirety, approved, signed and the seal of the Corporation affixed thereto and finally passed in open Council this 12th day of May, 2026.

_____
Rod Ward, Mayor

_____
Charlene Watt, Municipal Clerk

(11)

56 Ontario Street, PO Box 533,
Burk's Falls, Ontario, P0A 1C0
705-382-3332

BY-LAW NO. 30-2026

A BY-LAW TO AMEND

ZONING BY-LAW NO. 27-95 as amended

(Armstrong)

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

Planning Consultant:

PLANSCAPE INC.

EXPLANATORY NOTE

To By-law No. 30-2026

Passed by the Council of the Municipal Corporation of the Township of Armour

Lands Affected:	This By-law applies to Part Lots 21, 22, 23 and 24, Concessions 3, 4 and 5 in the Township of Armour, District of Parry Sound.
Present Zoning:	Armour Township Zoning By-law No. 27-95, as amended, currently zones the subject lands as Rural Exception No. 107 (Ru-107) with a portion zoned Flood Plan (FP) containing Russell Lake, and its outflow creek, located within the subject lands.
Proposed Zoning	This Amendment will rezone the subject lands to Rural Exception to recognize new lot configurations and repeal Rural Exception No. 107 (Ru-107)
Official Plan Designation:	This Zoning By-law Amendment conforms with the Armour Official Plan and creates no changes to the land use mapping designations.
By-Law Purpose:	The purpose of this By-law is to rezone the subject lands to a Rural Exception to recognize the minimum frontages and minimum areas as a result of a lot line adjustment approved by the Planning Board on January 28, 2026. The by-law will continue to prohibit new backlot development around Three Mile Lake.

BY-LAW NO. 30-2026

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

Being a By-law under the provisions of Section 34 of the *Planning Act, R.S.O. 1990*, to amend Zoning By-law No. 27-95, as amended, of the Municipal Corporation of the Township of Armour with respect to the lands located on Part of Lots 21, 22, 23 and 24, Concession 3, 4, and 5 in the Township of Armour, District of Parry Sound.

WHEREAS THE COUNCIL OF THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR has reviewed Zoning By-law No. 27-95 as amended and deems it advisable to amend same:

NOW THEREFORE THE COUNCIL OF THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR ENACTS as follows:

1. **THAT** Section 19 Exceptions of Zoning By-law No. 27-95, as amended, is hereby amended by adding thereto the following exception clause:

   "Ru-111 Schedule 'A-6'
   Notwithstanding the provisions of Rural (Ru) Zone Section 6.3 "Zone Requirements for Dwellings and Institutional Uses Permitted" of the Armour Township Zoning By-law No. 27-95, as amended, the Minimum Lot Frontage and Minimum Lot Area of any existing lot within the subject lands shall remain as it existed on January 28, 2026 the date of severance approval by the Southeast Parry Sound District Planning Board"; and

2. **THAT** Schedule 'A-6' of Zoning By-law No. 27-95, as amended, is hereby amended by changing the zoning classification of the subject lands forming Part of Lots 21, 22, 23 and 24, Concession 3, 4, and 5, from the Rural (Ru) Zone to the Rural Exception No.111 (Ru-111) Zone in accordance with Schedule "A" attached hereto and by this reference forming part of this By-law; and

3. **THAT** By-law No. 5-2024 be repealed; and

4. **THAT** This By-law shall come into force on the date it is passed by the Council of the Municipal Corporation of the Township of Armour subject to the provisions of the *Planning Act, R.S.O. 1990.*

Read in its entirety, approved, signed and the seal of the Corporation affixed thereto and finally passed in open Council this 12th day of May, 2026.

Rod Ward, Mayor

Charlene Watt, Municipal Clerk

MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

SCHEDULE 'A' TO BY-LAW No. By-law #30-2026

LANDS TO BE REZONED FROM RU-107 TO RU-111

THIS IS SCHEDULE 'A' TO BY-LAW No. 30-2026

PASSED THIS _____ DAY OF _____ 2026

THIS DRAWING IS PROVIDED FOR ILLUSTRATION PURPOSES ONLY AND SHOULD NOT BE RELIED UPON FOR EXACT BOUNDARY DETERMINATIONS. FOR AUTHORIZED BOUNDARY INFORMATION, PLEASE CONTACT THE TOWNSHIP OF ARMOUR.

MAYOR _____

CLERK _____

Planning Department Report

Consents

Roll #	Address	Date	File #	Status	Note
3-19700	Con 13 Part Lot 11	11/25/2022		Legal, CBO, By-law, Engineers Involved	Site Alteration / Rezoning issue / FP update
3-21300	1476 N Pickerel Lake Road	05/16/2025	B-006/25	Suitable Entrance Condition Satisfied	Create 1 new residential lot + retained
2-28300	348 Woods Road	02/13/2026	B-051/25; B-052/25 & B-053/25	Notice of Decision	Create 3 new lots + Retained
3-23800	183 Pevensey Road	02/25/2025		Pre-consultation Meeting	Sever to create 1 new lot, 1 lot addition and retained
3-17500	Con 13, Part Lot 3	01/13/2025		Awaiting Application	Create 4 new lots + retained - concerns with suitable entrances
2-17600	13 Garage Road	10/02/2025	B-015/25 & B-016/25	CIL paid	Sever to create 1 new lot, 1 rural industrial lot and retained
2-29420	123E Nicolia Drive	02/24/2026	B-032/25 & B-033/25	CIL Requested	Create 2 new lots + retained
2-29200/2-23700	Con 9 Lot 20 / Con 10 Lot 20	04/28/2025		Inquiry	Sever 2 merged lots to create 2 lots with road frontage
1-09105	809A Cherry Hill Road	06/09/2025		Inquiry	Lot addition
3-11010	273 Berriedale Road	07/31/2025		Awaiting Application	Create 3 new lots + Retained
2-23700	820 Garage Road	09/03/2025		Pre-consultation Meeting	Create 3 new lots + Retained
1-59320	195 Madill Road	03/24/2026	B-005/26	Awaiting Notice of Decision	Create 1 new lot + Retained
1-63700/1-63900	**723 Skyline Drive**	**05/12/2026**	**B-049/25**	**Public Meeting - Zoning By-law Amendment**	**Lot addition from 1-63700 to 1-63900**
3-04250	1137 Pickerel & Jack Lk Rd	01/20/2026		Awaiting PJR, lake capacity study, OPA required - backlot	Create 2 new lots, one waterfront, one backlot
1-29500	201 Three Mile Lake Road	02/26/2026		Awaiting Application	Create 1 new lot and lot addition to retained
1-63600	Con 4, Pt Lt 18 - Sunnylea Avenu	03/04/2026		Pre-consultation Meeting - Not Supported by Planner	Backlot Development - Create 4 lots plus retained - OPA too
2-12320	Industrial Park	03/11/2026		Council Resolution regarding development requirements issued	Proposed Industrial Development - AI Compute Infrastructure
2-22310	**242 Woods Road**	**05/04/2026**		**Awaiting Application - Aggregate Inquiry**	**Create 2 new lots + retained**
3-04100	Con 11 Lot 17	04/07/2026		Inquiry	Create lot addition from Lot 16 and 2 more off P & J Lk Rd.

Subdivisions

Roll #	Address	Date	File #	Status	Note
1-08900	**Cherry Hill Rd / Deer Lake**	**04/22/2026**	**S-01/24**	**Lawyer to Draft Subdivision Agreement**	**15 lot subdivision with common element road**
3-18900	Con 13 Part Lot 8	03/23/2026		Pre-consultation Meeting Completed - Studies Pending	192 lot subdivision with sewage treatment & water treatment systems.

Planning Department Report

Shore Roads / Road Allowances

Roll #	Address	Date	File #	Status	Note
1-34000	**98 Doe Lake Peninsula**	**05/05/2026**		**File Closed**	**Trf shore road - 1988 Admin Error**
1-08610	**879 Three Mile Lake Road**	**05/01/2026**		**Legal - Pending Registration**	**Purchase shore road across the road**
1-31500	78 Skyline Drive	12/18/2025		Deposit Requested	Partial Purchase shore road

Site Plans

Roll #	Address	Date	File #	Status	Note
3-23905	809 Berriedale Road	06/14/2023		File Closed - LOC File Remains Open	New rural industrial business
3-07625	Con 11 Part Lot 32	08/08/2024		By-law Officer - review regeneration	Tim Bryson sent recommendations via email
2-32200	2214 Pickerel & Jack Lake Road	11/04/2024		Road Boring to address in agreement	Demo - Rebuild in FP-48
1-34000	**98 Doe Lake Peninsula**	**05/05/2026**		**File Closed**	**Demo/Rebuild - shore road trf too**
1-69900	39 Magview Drive	01/06/2026		Invoice - Reminder to Pay	New dwelling on Mag River
Pending	303 Relative Road	01/13/2025		Pre-consultation	RC use of property
2-07002	5 Hill Top Road	09/16/2025		Require support from Village for municipal water services	Construct a car wash - site plan amendment
1-59700	80 Cove Road	03/11/2026		Inquiry	Demo/Rebuild Cottage
3-30000	390 Kent Road	04/02/2026		Pending Application	Demo/Rebuild Cottage
3-26800	264 Dobbs Road	03/13/2026		Inquiry	Demo/Rebuild Cottage
3-07446	150 Granite Hill Road	03/25/2026		Inquiry	Build on waterfront
1-47200	**233 Sunnylea Avenue**	**05/01/2026**		**Inquiry**	**Rebuild of fire damaged cottage**
1-54000	**486 Skyline Drive**	**04/27/2026**		**Pre-consultation**	**Demo/Rebuild Cottage**

Zonings

Roll #	Address	Date	File #	Status	Note
2-07015	51 Commercial Drive	02/28/2023		Pre-Consultation- PJR Required	Site Specific - Commercial w Residential units
3-19716 to 3-1972	240-268 N Pickerel Lake Road	10/21/2024		Application Refused - Engineer Disagree	FP mapping update after site alteration
Pending	303 Relative Road	01/13/2025		Awaiting Application	RC use of property
ARMOUR		**04/01/2026**		**Notice of Passing - Appeal Exp 05/18**	**ZBA - Shipping Containers**
1-63700	**723 Skyline Drive**	**04/15/2026**		**Public Meeting - May 12, 2026**	**ZBA per Consent B-049/25 - Condition of Consent**
1-08900	**Cherry Hill Rd / Deer Lake**	**04/15/2026**		**Finalized - File Closed**	**ZBA per Subdivision S-01/24 - Conditions of Subdivision**

Planning Department Report

Official Plan Amendments

Roll #	Address	Date	File #	Status	Note
SOLARBANK	**219 Peggs Mountain Road**	**04/29/2026**		**OLT - Hearing on July 9, 2026**	**Solar Battery Storage Facility (OPA/ZBA)**
1-63600	Sunnylea Ave: Con 4 Pt Lot 18	03/04/2026		Pre-consultation - Not Supported by Planner	Consents to create 4 lot - Backlot Severances

Minor Variance

Roll #	Address	Date	File #	Status	Note
1-54000	**486 Skyline Drive**	**04/27/2026**		**Inquiry**	**Demo/Rebuild: Encroachment of Deck**

TOTAL # OF TELECONFERENCE PRE-CONSULTATION MEETINGS TO DATE FOR 2026: 10

TRI COUNCIL SUB-COMMITTEE MEETING
MINUTES

Tuesday, April 21,2026 – 1:00PM
Location: Burk's Falls Senior Centre
Attendance: Armour Township: Councillor Wendy Whitwell, CAO Dave Gray
Village of Burk's Falls: Deputy Mayor Sean Cotton, CAO/Clerk Denis Duguay
Ryerson Township: Councillor Delynne Patterson, CAO/Clerk Nancy Field

Meeting called to order at 1:02PM

No changes to the March 10, 2026, minutes.

Discussion Items:

Establish procedures for Committee

Armour CAO (Dave) brought forward a discussion for the committee's consideration regarding the format and documentation of resolutions. he committee agreed that recommendations should be numbered and that all parties should retain a copy of the resolutions.

Shared Services Agreement (Arena – Landfill)

The committee reviewed the two shared service agreements and discussed next steps. It was agreed that the agreements should be circulated to the respective councils as soon as possible to allow sufficient time for feedback prior to the next tri-council meeting. The committee further agreed to target approval of the agreements by August 21, with the agreements to take effect upon passage. Any concerns or comments received in hope to be addressed at the May 19 tri sub-committee meeting.

Next steps.

- Circulate the Arena and Landfill shared service agreements to respective councils
- Provide all comments or feedback to the Tri Sub-committee on May 19th.

Arena – In-kind Donation (Non-Profit).

Burk's falls CAO brought forward a matter for consideration regarding in-kind donations from the arena to non-profit organizations, including whether the committee wished to review the annual impact. The committee discussed the donations and suggested that a detailed breakdown of donations to non-profit organizations would be beneficial to provide a clearer understanding.

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New Fire Hall Building Update

Fire chief update provided by Nancy (Ryerson CAO)- Construction of the Fire Hall is progressing well. The roof has been completed, and windows and garage doors have been installed. Temporary construction heating is in place as preparation continues for the concrete floor pour scheduled for April 27.
Electrical and plumbing work in the attic has been completed. Ceiling installation in both the apparatus bays and office areas is also complete. Attic insulation is currently being installed. A radio technician from Spectrum has completed installation of wiring for the facility's radio system. In coordination with Lakeland, a phone and internet system has been designed to support both daily operations and potential Emergency Operations Centre (EOC) activation. Following the curing of the concrete floor, the next phase will include completion of interior framing and scheduling of remaining trades.
Members of Council and staff who wish to view the site are invited to contact the fire chief to arrange a visit. Fridays are preferred.

Other Business:

Tri-Council May 25th meeting

The committee discussed and recommended rescheduling the May 25 Tri-Council meeting to June 22 to allow sufficient time to review feedback and finalize the two agreements in advance of the meeting at which they may be adopted. The committee also noted that, should the agreements be approved in June, the August Tri-Council meeting could be cancelled, in order to avoid potential "lame duck" circumstances.

Councillor D. Patterson brought forward a discussion for future consideration regarding the possibility of establishing an annual Tri-Council meeting dedicated to special training for councils, staff, and the public.

Recommendations:

> **1-2026** Committee recommends postponing the Tri-Council meeting from May 25th to June 22nd
>
> **2-2026** Committee recommend cancelling the August Tri-Council meeting.

Next Meeting:

Tuesday, May 19, 2026 @ 1:00 PM – Twp of Armour

Adjournment - Moved by W. Whitwell - Seconded by D. Patterson

Be it resolved;

That the Tri Council Sub-committee hereby adjourns at 2:41 pm.

Carried.

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13a

JOINT ARENA SERVICES AGREEMENT

This Agreement made effective this _____ day of April, 2026

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BETWEEN:

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

-and-

THE CORPORATION OF THE MUNICIPALITY OF THE VILLAGE OF BURK'S FALLS

-and-

THE CORPORATION OF THE TOWNSHIP OF RYERSON

WHEREAS the *Municipal Act, 2001*, S.O. 2001, c. 25 provides that a municipality may enter into an agreement with one or more municipalities or local bodies to jointly provide for their joint benefit any matter which all of them have the power to provide within their own boundaries;

AND WHEREAS Armour, Burk's Falls and Ryerson have jointly operated, and desire to continue to jointly operate, Arena Services;

AND WHEREAS Armour, Burk's Falls and Ryerson wish to set out their respective rights and obligations regarding the provision of such Services;

NOW THEREFORE THIS AGREEMENT WITNESSETH that in consideration of good and other valuable consideration and the sum of Two Dollars ($2.00) of lawful money of Canada now paid by each of the parties hereto to each of the other parties hereto, the receipt whereof is hereby acknowledged, the parties hereto hereby covenant, promise and agree with each other as follows:

I. DEFINITIONS

1. In this Agreement including in the recitals above,

   (a) "**Act**" means the *Municipal Act*, 2001, S.O. 2001, c.25;

   (b) "**Administer**" means to provide the Service to the public in accordance with Applicable Law, and "**Administration**" has the same meaning;

   (c) "**Administrative Services**" means those services as set out in section 10 of this Agreement;

   (d) "**Agreement**" means this Joint Arena Services Agreement and all Schedules and Exhibits attached to this Agreement;

   (e) "**Arena Services**" means all Services related to the provision of a place of recreation, known as the "Armour, Ryerson and Burk's Falls Memorial Arena and

Karl Crozier Community Centre" located at 220 Centre Street in Burk's Falls, Ontario; including an ice surface, banquet hall, kitchen, bar, and ancillary interior and exterior space, with parking;

(f) "**Applicable Law**" means any applicable statute, ordinance, decree, regulation or by-law or any rule, circular, directive, license, consent, permit, authorization, concession or other approval issued by any Government Authority which has appropriate jurisdiction;

(g) "**Armour**" means The Municipal Corporation of the Township of Armour;

(h) "**Burk's Falls**" means The Corporation of the Municipality of the Village of Burk's Falls;

(i) "**Business Days**" means any day other than a Saturday, Sunday or statutory holiday;

(j) "**Calendar Days**" means consecutive days, including Saturday, Sunday or statutory holiday;

(k) "**Capital Expenditure**" means any expenditure related to machinery, equipment, vehicles and furniture reported as a tangible capital asset on the audited financial statement of the Service;

(l) "**Capital Items**" means machinery, equipment, vehicles and furniture required to provide the Service;

(m) "**Council**" means the municipal council of each of Armour, Burk's Falls and Ryerson, or all of them together, as the context requires;

(n) "**Emergency**" means any unplanned event, activity, circumstance that constitutes a threat to the operation of the Service and/or requires the stoppage of the delivery of the Service, in whole or in part and may include both person-caused and natural-caused events, activities and circumstances;

(o) "**Expenditure**" means funds used by the Administering Municipality to obtain new assets, improve existing ones or reduce a liability;

(p) "**Government Authority**" means any government, regulatory authority, ministry, board, department, court or other law, regulation or rule-making entity, having jurisdiction or authority over the matter in issue, but excludes a municipality or any of its local boards;

(q) "**Head of Council**" means the Mayor of each Municipality, as applicable;

(r) "**Municipality**" means any of Armour, Burk's Falls or Ryerson, as the context requires, and "**Municipalities**" means all of them or any two of them, as the context requires;

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(s) "**Net Cost**" means all operating, capital and real property capital expenditures of the Service less all revenues generated by the Service including, but not limited to, government grants, user fees, rents, sales and donations and "**Net Costs**" has the same meaning;

(t) "**Real Property**" means land, land improvement and any building or buildings erected upon the land used to provide a Service;

(u) "**Real Property Capital Expenditure**" means any expenditure related to land, land improvements and buildings reported as a tangible capital asset on the audited financial statements of a Service;

(v) **"Remaining Municipality"** means one or more Municipalities which elect to continue providing Arena Services after receiving notification of withdrawal from one or more Parties to this agreement, and **"Remaining Municipalities"** has the same meaning.

(w) "**Report**" means that Report referred to in clause 10(f) of the Agreement, in the form required by the Administering Municipality and "**Reporting"** has the same meaning;

(x) "**Ryerson**" means The Corporation of the Township of Ryerson;

(y) "**Service**" means the Arena Services, and "**Services**" has the same meaning;

(z) "**Tri-Council Meeting**" means a meeting between the Councils of each of the parties, with a quorum from the Council of each party present, such quorum including the Head of Council or designate from each party.

(aa) **"Withdrawing Municipality"** means a Municipality which has provided written notice of its intent to withdraw from the Agreement, as per the notice provisions outlined in Section 3.

II. TERM OF THE AGREEMENT

2. This Agreement takes effect on January 1, 2028 and the term of this Agreement is five (5) years. For clarity, the Agreement expires at 11:59 p.m. on December 31, 2032.

3. This Agreement will be automatically renewed every five (5) years unless one of the Municipalities advises the other Municipalities, in writing one (1) year in advance of the date of expiry set out in Section 2 of this Agreement, that it wishes to withdraw or renegotiate all or part of this Agreement.

4. If one of the Municipalities has requested a renegotiation of this Agreement and the renegotiated agreement is not in place at the expiry date of this Agreement as set out in Section 2 of this Agreement, this Agreement will remain in place until a new agreement is in force and effect.

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5. Upon receipt of a notice of withdrawal from another Municipality, the Head of Council of a municipality may call a Tri-Council Meeting to discuss such notice and to consider steps that may be taken to either engage the dispute resolution provisions of this Agreement or to terminate this Agreement and prepare for dissolution related to the Service.

6. If the Council that sent notice pursuant to Section 2 of this Agreement sends further notice within the one (1) year period set out in Section 2 of this Agreement, the provisions of Sections 9 and 10 of this Agreement are no longer applicable and the Agreement renews as provided for in this Agreement as if the original notice was never given.

III. THE JOINT SERVICE

Ownership, Operation and Maintenance

7. The ownership of the Real Property upon which the Service is provided is set out in **Schedule "A"** to this Agreement.

8. The Administering Municipality shall operate and maintain the Real Property and Capital Items associated with the Service it Administers in good condition and in accordance with Applicable Law.

Administration, Cost Sharing, Oversight and Reporting

9. Burk's Falls shall serve as the Administering Municipality of the Joint Arena Service.

10. For the purposes of this Agreement, the Administrative Services to be provided by the Administering Municipality is as follows:

    (a) Operation of the Service in compliance with Applicable Law;

    (b) Staffing for the Service, through employees, contractors or agents, as the Municipality deems appropriate, in accordance with its policies and procedures and Applicable Law;

    (c) Ensure that policies and procedures are in place with respect to procurement, employment, health and safety, asset management, fees and charges, and record retention, all in compliance with Applicable Law;

    (d) Reporting to and communicating with any government ministry or agency, including but not limited to the Ontario Ministry of the Environment, Conservation, and Parks, the Ontario Ministry of Municipal Affairs, the Ontario Ministry of Sport, and the Ontario Ministry of Finance, with respect to the Service, as may be required by Applicable Law;

    (e) Maintain financial records with respect to the Service and report to the other Municipalities as required by this Agreement with respect to budgets, revenues, expenses, audits and other financial activities related to the Service; and

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(f) Reporting, on a quarterly basis, in the form required by the Administering Municipality, to the other Municipalities.

11. Burk's Falls shall not charge any additional fees to the other Municipalities to Administer the Service.

IV. TRI-COUNCIL AND SUBCOMMITTEE MEETINGS

12. Tri-Council meetings shall be held up to four (4) times each calendar year, and shall be subject to the following provisions:

(a) Meetings shall be held at 7:00 p.m. local time on the last Monday of the month.

(b) The February and October meetings shall primarily serve for the purposes of reviewing and finalizing the budget for the Joint Arena Service.

(c) Tri-Council meetings shall be hosted by each Municipality on a rotating basis, commencing with Armour, followed by Burk's Falls, and then followed by Ryerson, and shall be chaired by the Head of Council or designate of the host Municipality.

(d) Tri-Council meetings shall be open to the public except for those meetings or parts thereof that may be closed to the public pursuant to Section 239 of the *Municipal Act, 2001, as amended.*

(e) The Procedural By-law of the host Municipality shall be used to govern the Tri-Council meetings hosted by such host Municipality.

13. The Tri-Council Shared Services Sub-Committee (the "Committee") shall serve as a secondary forum for discussion regarding the joint Arena Services, and function based on the Terms of Reference established therefor.

14. This Committee exists to strengthen the partnership formed through the development and provision of Joint Arena Services, and to work collaboratively to improve service delivery and future planning regarding the Arena Service. The Committee exists to keep Partners informed on operational challenges faced by the Arena Service, service delivery issues, and provide representation from each of the Partner Councils.

15. The Arena Manager, and/or designate, may be present at select Committee meetings to provide technical input or advise relating to the Arena Service.

16. The Committee shall endeavour to meet quarterly, at a schedule to be determined amongst its members.

17. The Committee shall not direct any of the Administrative Services provided by Burk's Falls or provide direction to employees of the Arena Service.

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V. BUDGETS AND FINANCIAL REPORTING

18. The Administering Municipality shall prepare, on an annual basis, a draft operating and a capital budget for the Arena Service.

    (a) Such draft budgets shall be presented at the October Tri-Council Meeting of each calendar year and, once reviewed at such Tri-Council Meeting, shall be presented for consideration to each Municipality's Council at its next regular meeting and each Municipality shall report to the other Municipalities the outcome of such meeting.

    (b) Based on the comments received, the Administering Municipality shall prepare a final budget proposal and forward it to the other Municipalities, through the respective Municipal clerks, by the last Friday in January of each year.

    (c) Each Municipality shall bring a resolution to the February Tri-Council Meeting indicating whether or not it supports the budget for the Arena Service.

    (d) The Budget for the Arena Service shall be implemented once approved by all Municipalities subject to this Agreement.

19. Prior to the preparation and presentation of the annual budget, the Administering Municipality shall notify the other Municipalities of the user fees established for the Arena Service and shall send, on an annual basis, a copy of its by-law establishing such fees to the other Municipalities when it circulates the annual budget.

20. If any Municipality does not agree to the proposed budget, the contributions from all Municipalities to the budget shall not change from the most recently approved budget until all Municipalities agree to the proposed budget.

21. From the time the annual budget for the Service is approved by each Council, the Administering Municipality shall provide, every three (3) months thereafter, in writing, a budget to actual report to the other Municipalities, through the Clerk of each Municipality.

22. Once the budget is approved by each Municipality, the following will apply:

    (a) Any change(s) to the approved budget which would increase the net total of the approved budget shall require the approval of each of the Municipalities in order to be implemented. The Municipality requesting such change shall notify the Clerks of the other Municipalities with an explanation of the requested change and shall request that a Tri-Council meeting be held within fifteen (15) Calendar Days of such request.

    (b) An overspending of the budget does not constitute a change to the budget but shall be reported by the Administering Municipality to the other Municipalities with an explanation of and reason(s) for the overspending.

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23. If circumstances arise in any calendar year where any unbudgeted Expenditure becomes necessary, as determined by the Administering Municipality, the Administering Municipality shall provide a written explanation of the unbudgeted Expenditure, including its impact on the Administration and delivery of the Service, and shall provide an estimate of the cost of the unbudgeted Expenditure to each of the other Municipalities, through the respective Clerks, for consideration by each, to consider such item at its next regularly scheduled meeting of Council.

    (a) If all Municipalities cannot agree on proceeding with the unbudgeted Expenditure, within thirty (30) Calendar Days of the date of the written explanation, the Head of Council for the Administering Municipality shall call a Tri-Council Meeting, to be held no later than fifteen (15) Calendar Days following the call of the meeting and at that meeting the unbudgeted Expenditure shall be considered and will only go forward if approved by each Municipality. The Municipality requesting such change shall notify the Clerks of the other Municipalities with an explanation of the requested change and shall request that a Tri-Council meeting be held within fifteen (15) Calendar Days of such request.

24. The Administering Municipality is responsible to ensure that its auditor carries out an audit, on an annual basis, for the Service and shall provide a copy of its audited financial statements to the other Municipalities within ten (10) Business Days after they are received from its auditor.

VI. ADMINISTRATION OF COST SHARING

25. The Net Cost of the Services shall be shared annually as follows:

    (a) Township of Armour: 1/3

    (b) Village of Burk's Falls: 1/3

    (c) Township of Ryerson: 1/3

26. The Administering Municipality shall invoice the other Municipalities quarterly (March 1st, June 1st, September 1st and December 1st) for their share of the Service and such invoices are due within thirty (30) Calendar Days of issuance.

27. After the annual audit is complete, the Administering Municipality shall either invoice or refund to the other Municipalities the difference between the budgeted amount paid by each Municipality and the actual amount to be paid as determined by the audit.

VII. INDEMNIFICATION AND INSURANCE

28. Each Party (the "Indemnifying Party") agrees to indemnify, defend, and hold harmless the other Parties, their respective officials, employees, agents, and contractors (the "Indemnified Parties") from and against any and all claims, demands, suits, losses, liabilities, damages, and expenses (including reasonable legal fees and costs) arising out of or related to:

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(a) Any act or omission of the Indemnifying Party or its employees, agents, contractors, or representatives in the performance of their obligations under this Agreement;

(b) Any breach by the Indemnifying Party of any provision of this Agreement;

(c) The operation and funding the Arena Services during the term of this Agreement, except to the extent caused by the gross negligence or willful misconduct of the Indemnified Parties.

29. This indemnification obligation shall survive the termination or expiration of this Agreement, and each Party's indemnification obligations shall be limited to its proportional contribution to the funding and operation of the Arena Services as set out herein.

30. During the term of this Agreement, each Municipality shall obtain and maintain in full force and effect, general liability insurance issued by an insurance company authorized by law to carry on business in the Province of Ontario, providing for, without limitation, coverage for personal injury, public liability, environmental liability and property damage. Such policy shall:

(a) Have inclusive limits of not less than five million dollars ($5,000,000.00) for injury, loss or damage resulting from any one occurrence;

(b) Name the other parties as an additional insured with respect to any claim arising out of the obligations under this Agreement; and

(c) Include a Non-Owned automobile endorsement.

31. During the term of this Agreement, each Municipality shall obtain and maintain in full force and effect, automobile liability insurance in the amount of two million dollars ($2,000,000.00) for injury, loss or damage resulting from any one occurrence.

32. If any Municipality receives a notice of claim, action, application, order, or any other insurance or legal proceeding in respect of the Arena Service, it shall, within five (5) Business Days, provide a copy of such to the other Municipalities.

VIII. EMERGENCY SITUATIONS

33. From time-to-time Emergencies may arise and, in such circumstances, the Municipalities shall cooperate to the best of their abilities regarding public communication about the impact of the Emergency on the Service. The Administering Municipality shall take the lead on the response to the Emergency.

34. As soon as practical following the identification and initial handling of an Emergency, the Head of Council for the Administering Municipality shall call for a Tri-Council Meeting to address any Administration and budget issues that may have arisen due to the Emergency.

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IX. RESOLUTION OF DISPUTES

35. In the event of any dispute arising out of or in connection with this Agreement, the Chief Administrative Officer and one representative Member of Council from each of the Parties shall meet to discuss the dispute and attempt to form a resolution. Should informal discussions fail to resolve the dispute, the Parties agree to then attempt to resolve the matter through formal mediation. If mediation fails, the dispute shall be referred to arbitration in accordance with the rules of the Ontario Arbitration Act. Parties agree that all of the aforementioned steps are required to be taken, prior to issuing a notice of withdrawal.

X. TERMINATION OF AGREEMENT/WITHDRAWAL FROM SHARED SERVICES

36. If any Municipality wishes to withdraw from participation in the shared delivery of the Service and wishes to terminate the Agreement, it shall give such notice in writing, as provided for in Sections 2 and 9 of this Agreement, to the other Municipalities, accompanied by a resolution of Council indicating such decision to withdraw.

37. If notice of withdrawal is received prior to the dispute resolution procedures as established in Section 9 being engaged, said notice shall be deemed not to be in effect and the party issuing the notice shall be directed to engage in the formal dispute resolution procedures as outlined.

38. If notice to terminate this Agreement/withdraw from the shared delivery of the Services is given and the Municipality giving such reverses such decision within the notice period provided for in Section 2 of this Agreement, the shared delivery of Services and this Agreement will continue as if such notice was never given, unless the Municipalities amend or reconstitute this Agreement and then such agreement will continue on such new terms as may be memorialized in this Agreement or any successor agreement.

XI. DISSOLUTION

39. Upon the effective termination of this Joint Arena Services Agreement, the assets and liabilities shall be distributed in accordance with the provisions set out in **Schedule "B"** to this Agreement.

XII. NOTICE

40. Any notice or communication required or permitted to be given pursuant to this Agreement shall be in writing and shall be deemed to have been properly given when delivered personally, by facsimile transmission, or by electronic mail with the sender's name, address, electronic mail address and telephone number included and confirmation of receipt is provided (which confirmation shall not be unreasonably withheld by any Municipality) as follows:

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The Municipal Corporation of the Township of Armour

Attention:	Clerk 56 Ontario Street, P.O. Box 533 Burk's Falls, ON P0A 1C0
Fax:	705-382-2068
Email:	clerk@armourtownship.ca

The Corporation of the Municipality of the Village of Burk's Falls

Attention:	Clerk 172 Ontario Street, P.O. Box 160 Burk's Falls, ON P0A 1C0
Fax:	705-382-2273
Email:	clerk@burksfalls.ca

The Corporation of the Township of Ryerson

Attention:	Clerk 28 Midlothian Road Burk's Falls, ON P0A 1C0
Fax:	705-382-3286
Email:	clerk@ryersontownship.ca

41. Any notice or communication delivered personally shall be deemed to have been received by the addressee on the day upon which it is delivered. Any notice delivered or sent by facsimile or electronic mail transmission shall be deemed to have been received by the addressee on the next business day after the notice is sent by facsimile or electronic mail transmission. Any Municipality may change its notice information for the purpose of this Agreement by directing a notice in writing of such change to the other Municipalities at the above addresses and thereafter such changed information shall be effective for the purposes hereunder.

XIII. FORCE MAJEURE

42. Whenever and to the extent that any Municipality is unable to fulfil, or is delayed or restricted in the fulfilment of, any obligation hereunder in respect of the supply or provision of the Service or utility or the doing of any work or the making of any repairs, by reason of being unable to obtain the material, goods, equipment, service, utility or labour required to enable it to fulfil such obligation, or by reason of any statute, law, by-law or order-in-council or any regulation or order passed or made pursuant thereto, or by reason of the order or direction of any legislative, administrative or judicial body, controller or board, or any governmental department or any governmental officer or other authority having jurisdiction, or by reason of its inability to procure any licence or permit required therefor, or by reason of not being able to obtain any permission or authority required therefor, or by reason of any strikes, lockouts, slow-downs or other combined action of workmen, or shortages of material, or act of war, act of God, adverse weather conditions, unexpected

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soil, groundwater or other subsurface or other conditions or any other cause beyond its reasonable control, such Municipality shall be relieved from the fulfilment of such obligation so long as such cause continues. In such event the impacted Municipality will immediately notify the other Municipalities, and each will work together to communicate with the public and explore options for the provision of the Service.

XIV. GENERAL PROVISIONS

Severability and Jurisdiction

43. If any provision of this Agreement is determined by a Court of competent jurisdiction to be illegal or beyond the power, jurisdiction, or capacity of any party bound hereby, such provision shall be severed from this Agreement and the remainder of this Agreement shall continue in full force and effect and in such case, the parties agree to negotiate in good faith to amend this Agreement in order to implement the intentions as set out herein. It is agreed and acknowledged by the parties that each is satisfied as to the jurisdiction of each party to enter into this Agreement. The parties agree that they shall not question the jurisdiction of any party to enter into this Agreement nor question the legality of any portion hereof, nor question the legality of any obligation created hereunder and the parties, their successors and assigns are and shall be estopped from contending otherwise in any proceeding before a Court of competent jurisdiction or any administrative tribunal.

Legislative Change

44. References in this Agreement to any legislation (including but not limited to regulations and by-laws) or any provision thereof include such legislation or provision thereof as amended, revised, re-enacted and/or consolidated from time to time and any successor legislation thereto.

Entire Agreement

45. This Agreement constitutes the entire agreement between the parties hereto with respect to the subject matter hereof and supersedes any prior agreements, undertakings, declarations or representations, written or verbal, in respect thereof.

Laws of Ontario

46. This Agreement shall be interpreted under and is governed by the laws of the Province of Ontario.

Amendments

47. This Agreement may only be amended by a written agreement executed by all Parties.

Counterparts

48. This Agreement may be executed in counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

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Headings and Wording

49. The inclusion of headings in this Agreement are for convenience of reference only and shall not affect the construction or interpretation of this Agreement.

50. In this Agreement, unless the context otherwise requires, words importing the singular include the plural and vice versa and words importing gender include all genders.

51. Any section, clause or provision in this Agreement shall be deemed to be severable should it be declared invalid by a court of competent jurisdiction and said severed section, clause or provision shall not be taken to invalidate the remaining provisions of this Agreement.

52. The Municipalities have participated jointly in the negotiation and drafting of this Agreement. In the event an ambiguity or question of intent or interpretation arises, this Agreement shall be construed as if drafted jointly by the Municipalities, and no presumption or burden of proof shall arise favouring or disfavouring any Municipality by virtue of the authorship of any of the provisions of this Agreement.

53. This Agreement shall not be modified or amended except with the written consent of all Municipalities and no modification or amendment to this Agreement binds any Municipality unless in writing and executed by the Municipality intended to be bound.

54. No Municipality shall assign or transfer any of the rights, benefits and obligations in or under this Agreement without the prior written consent of the other Municipalities. Any such assignment shall not relieve any Municipality of its obligations herein. This agreement shall be binding upon and endure to the benefit of the parties and their successors and permitted assigns and heirs.

55. No Municipality shall call into question, directly or indirectly, in any proceedings whatsoever, in law or in equity, before any court or before any administrative tribunal, the right of the Municipalities, or any of them, to enter into this Agreement, or the enforceability of any term, agreement, provision, covenant or condition contained in this Agreement, and this clause may be pled as estoppel as against any such Municipality in such proceedings.

56. This Agreement may be executed in counterparts and delivered by facsimile transmission and each such counterpart, whether delivered executed in its original form or by facsimile transmission, shall be, and be deemed to be, an original instrument and all such counterparts when taken together, shall constitute one and the same document.

57. The Schedules attached hereto which form part of this Agreement are as follows:

Schedule "A" - Real Property Ownership

Schedule "B" - Dissolution of Assets

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IN WITNESS WHEREOF the parties hereto have hereunto executed this Agreement, made and effective as of the ____ day of April, 2026.

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

Mayor

Clerk

THE CORPORATION OF THE MUNICIPALITY OF THE VILLAGE OF BURK'S FALLS

Mayor

Clerk

THE CORPORATION OF THE TOWNSHIP OF RYERSON

Mayor

Clerk

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SCHEDULE A
REAL PROPERTY OWNERSHIP

Armour, Ryerson and Burk's Falls Memorial Arena and Karl Krozier Community Centre

- Municipally known as 220 Centre Street, Burk's Falls, Ontario.
- The Village of Burk's Falls is listed on the parcel register/title solely as registered owner of the property.
- Each Municipality holds one third (1/3) of the unregistered equitable ownership in the Real Property, which terminates immediately upon the termination or dissolution of this Agreement.

SCHEDULE B
DISSOLUTION OF ASSETS

Upon dissolution of Joint Arena Services or termination of the Agreement, the assets for the Service shall be distributed as set out below.

1.1. Ownership of the Real Property

a. **Termination of Agreement by Burk's Falls:** If Burk's Falls is the Withdrawing Municipality, the title ownership of the Real Property remains with Burk's Falls, and the equitable ownership interests of the other Municipalities revert to Burk's Falls with no compensation owing to those Municipalities.

b. **Termination of Agreement by Other Party:** If Armour or Ryerson is the Withdrawing Municipality, the title ownership of the Real Property remains with Burk's Falls, and the equitable ownership interests of the Withdrawing Municipality reverts to Burk's Falls with no compensation owing to that Municipality. The other Remaining Municipality, if any, shall continue to hold an unregistered equitable interest in the Real Property.

1.2. Dissolution of Capital Items

Upon termination of the Joint Arena Services Agreement, the dissolution of non-Real Property Capital Items shall be addressed as follows:

a. **Joint Assumption by Remaining Municipalities:** The Remaining Municipalities shall have the right of first refusal to jointly assume all Capital Items for the continued operation and funding of the Arena Service. The Withdrawing Municipality shall have no entitlement to any share of the Capital Items following its withdrawal.
b. **Sole Assumption by One Municipality**: If only one of the Remaining Municipalities elects to assume all Capital Items, that municipality shall compensate the other Remaining Municipality in accordance with their respective cost-sharing percentages. The Withdrawing Municipality shall not be entitled to any compensation in respect of the Capital Items.
c. **Disposal of Capital Items**: If neither of the Remaining Municipalities elects to assume the Capital Items, the Capital Items shall be sold or otherwise disposed of. The net proceeds of such disposal shall be distributed among all Parties in accordance with their respective cost-sharing percentages. Notwithstanding the foregoing, the Withdrawing Municipality's share of the proceeds shall be reduced by an amount equal to any costs or losses reasonably incurred by the Remaining Municipalities as a result of the withdrawal.

1.3. Long Term Debt and Capital Leases

Upon termination of the Joint Arena Services Agreement, any long-term debt or capital leases listed on the Arena Service's audited financial statements shall be assumed by the municipality or municipalities assuming responsibility for the Arena Service. No compensation shall be owed by the other municipality or municipalities for such debt or leases.

1.4. Other Recorded Assets or Liabilities

All other Assets and Liabilities recorded on the Service's audited financial statements shall be assumed by the municipality or municipalities assuming responsibility for the Arena Service. No compensation shall be owed by the other municipality or municipalities for the assumption of such assets and liabilities.

1.5. Unrecorded Assets or Liabilities

Upon termination of the Joint Arena Services Agreement, any unrecorded assets or liabilities of the Arena Service shall be the responsibility of the Remaining Municipality or Municipalities that assume the Arena Service. The Withdrawing Municipality shall have no entitlement to any share of such assets, nor shall it bear any responsibility for such liabilities, regardless of whether they relate to activities that occurred before or after termination of the Joint Arena Services Agreement.

In the event that only one of the Remaining Municipalities assumes the Arena Service, that municipality shall compensate the other Remaining Municipality for its share of any such unrecorded asset or liability in accordance with their respective cost-sharing percentages.

(13b)

JOINT WASTE MANAGEMENT SERVICES AGREEMENT

This Agreement made effective this _____ day of April, 2026

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BETWEEN:

THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

-and-

THE CORPORATION OF THE MUNICIPALITY OF THE VILLAGE OF BURK'S FALLS

-and-

THE CORPORATION OF THE TOWNSHIP OF RYERSON

WHEREAS the *Municipal Act, 2001*, S.O. 2001, c. 25 provides that a municipality may enter into an agreement with one or more municipalities or local bodies to jointly provide for their joint benefit any matter which all of them have the power to provide within their own boundaries;

AND WHEREAS Armour, Burk's Falls and Ryerson have jointly operated, and desire to continue to jointly operate, Waste Management Services;

AND WHEREAS Armour, Burk's Falls and Ryerson wish to set out their respective rights and obligations regarding the provision of such Services;

NOW THEREFORE THIS AGREEMENT WITNESSETH that in consideration of good and other valuable consideration and the sum of Two Dollars ($2.00) of lawful money of Canada now paid by each of the parties hereto to each of the other parties hereto, the receipt whereof is hereby acknowledged, the parties hereto hereby covenant, promise and agree with each other as follows:

I. DEFINITIONS

1. In this Agreement including in the recitals above,

   (a) "**Act**" means the *Municipal Act*, 2001, S.O. 2001, c.25;

   (b) "**Administer**" means to provide the Service to the public in accordance with Applicable Law, and "**Administration**" has the same meaning;

   (c) "**Administrative Services**" means those services as set out in section 10 of this Agreement;

   (d) "**Agreement**" means this Joint Waste Management Services Agreement and all Schedules and Exhibits attached to this Agreement;

   (e) "**Applicable Law**" means any applicable statute, ordinance, decree, regulation or by-law or any rule, circular, directive, license, consent, permit, authorization,

concession or other approval issued by any Government Authority which has appropriate jurisdiction;

(f) "**Armour**" means The Municipal Corporation of the Township of Armour;

(g) "**Burk's Falls**" means The Corporation of the Municipality of the Village of Burk's Falls;

(h) "**Business Days**" means any day other than a Saturday, Sunday or statutory holiday;

(i) "**Calendar Days**" means consecutive days, including Saturday, Sunday or statutory holiday;

(j) "**Capital Expenditure**" means any expenditure related to machinery, equipment, vehicles and furniture reported as a tangible capital asset on the audited financial statement of the Service;

(k) "**Capital Items**" means machinery, equipment, vehicles and furniture required to provide the Service;

(l) "**Council**" means the municipal council of each of Armour, Burk's Falls and Ryerson, or all of them together, as the context requires;

(m) "**Emergency**" means any unplanned event, activity, circumstance that constitutes a threat to the operation of the Service and/or requires the stoppage of the delivery of the Service, in whole or in part and may include both person-caused and natural-caused events, activities and circumstances;

(n) "**Expenditure**" means funds used by the Administering Municipality to obtain new assets, improve existing ones or reduce a liability;

(o) "**Government Authority**" means any government, regulatory authority, ministry, board, department, court or other law, regulation or rule-making entity, having jurisdiction or authority over the matter in issue, but excludes a municipality or any of its local boards;

(p) "**Head of Council**" means the Mayor of each Municipality, as applicable;

(q) "**Municipality**" means any of Armour, Burk's Falls or Ryerson, as the context requires, and "**Municipalities**" means all of them or any two of them, as the context requires;

(r) "**Net Cost**" means all operating, capital and real property capital expenditures of the Service less all revenues generated by the Service including, but not limited to, government grants, user fees, rents, sales and donations and "**Net Costs**" has the same meaning;

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(s) "**Real Property**" means land, land improvement and any building or buildings erected upon the land used to provide a Service;

(t) "**Real Property Capital Expenditure**" means any expenditure related to land, land improvements and buildings reported as a tangible capital asset on the audited financial statements of a Service;

(u) **"Remaining Municipality"** means one or more Municipalities which elect to continue providing Waste Management Services after receiving notification of withdrawal from one or more Parties to this agreement, and **"Remaining Municipalities"** has the same meaning.

(v) "**Report**" means that Report referred to in clause 10(f) of the Agreement, in the form required by the Administering Municipality and "**Reporting"** has the same meaning;

(w) "**Ryerson**" means The Corporation of the Township of Ryerson;

(x) "**Service**" means the Waste Management Services, and "**Services**" has the same meaning;

(y) "**Tri-Council Meeting**" means a meeting between the Councils of each of the parties, with a quorum from the Council of each party present, such quorum including the Head of Council or designate from each party.

(z) **"Waste Management Services"** means the operation, administration, and decommissioning of a landfill and recycling/re-use centre located at 141 Chetwynd Road in the Township of Armour, all in accordance with Certificate of Approval A521003, issued February 10, 1972 as amended on March 28, 2017 and as may be further amended by the Ontario Ministry of the Environment, Conservation and Parks pursuant to the *Environmental Protection Act,* R.S.O. 1990, c. E.19 or other applicable legislation.

(aa) **"Withdrawing Municipality"** means a Municipality which has provided written notice of its intent to withdraw from the Agreement, as per the notice provisions outlined in Section 3.

II. TERM OF THE AGREEMENT

2. This Agreement takes effect on January 1, 2028 and the term of this Agreement is five (5) years. For clarity, the Agreement expires at 11:59 p.m. on December 31, 2032.

3. This Agreement will be automatically renewed every five (5) years unless one of the Municipalities advises the other Municipalities, in writing one (1) year in advance of the date of expiry set out in Section 2 of this Agreement, that it wishes to withdraw or renegotiate all or part of this Agreement.

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4. If one of the Municipalities has requested a renegotiation of this Agreement and the renegotiated agreement is not in place at the expiry date of this Agreement as set out in Section 2 of this Agreement, this Agreement will remain in place until a new agreement is in force and effect.

5. Upon receipt of a notice of withdrawal from another Municipality, the Head of Council of a municipality may call a Tri-Council Meeting to discuss such notice and to consider steps that may be taken to either engage the dispute resolution provisions of this Agreement or to terminate this Agreement and prepare for dissolution related to the Service.

6. If the Council that sent notice pursuant to Section 2 of this Agreement sends further notice within the one (1) year period set out in Section 2 of this Agreement, the provisions of Sections 9 and 10 of this Agreement are no longer applicable and the Agreement renews as provided for in this Agreement as if the original notice was never given.

III. THE JOINT SERVICE

Ownership, Operation and Maintenance

7. The ownership of the Real Property upon which the Service is provided is set out in **Schedule "A"** to this Agreement.

8. The Administering Municipality shall operate and maintain the Real Property and Capital Items associated with the Service it Administers in good condition and in accordance with Applicable Law.

Administration, Cost Sharing, Oversight and Reporting

9. Armour shall serve as the Administering Municipality of the Joint Waste Management Service.

10. For the purposes of this Agreement, the Administrative Services to be provided by the Administering Municipality is as follows:

    (a) Operation of the Service in compliance with Applicable Law;

    (b) Staffing for the Service, through employees, contractors or agents, as the Municipality deems appropriate, in accordance with its policies and procedures and Applicable Law;

    (c) Ensure that policies and procedures are in place with respect to procurement, employment, health and safety, asset management, fees and charges, and record retention, all in compliance with Applicable Law;

    (d) Reporting to and communicating with any government ministry or agency, including but not limited to the Ontario Ministry of the Environment, Conservation and Parks, the Ontario Ministry of Municipal Affairs, the Ontario Ministry of Sport,

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and the Ontario Ministry of Finance, with respect to the Service, as may be required by Applicable Law;

(e) Maintain financial records with respect to the Service and report to the other Municipalities as required by this Agreement with respect to budgets, revenues, expenses, audits and other financial activities related to the Service; and

(f) Reporting, on a quarterly basis, in the form required by the Administering Municipality, to the other Municipalities.

11. Armour shall not charge any additional fees to the other Municipalities to Administer the Service.

IV. TRI-COUNCIL AND SUBCOMMITTEE MEETINGS

12. Tri-Council meetings shall be held up to four (4) times each calendar year, and shall be subject to the following provisions:

(a) Meetings shall be held at 7:00 p.m. local time on the last Monday of the month.

(b) The February and October meetings shall primarily serve for the purposes of reviewing and finalizing the budget for the Joint Waste Management Service.

(c) Tri-Council meetings shall be hosted by each Municipality on a rotating basis, commencing with Armour, followed by Burk's Falls, and then followed by Ryerson, and shall be chaired by the Head of Council or designate of the host Municipality.

(d) Tri-Council meetings shall be open to the public except for those meetings or parts thereof that may be closed to the public pursuant to Section 239 of the *Municipal Act, 2001, as amended.*

(e) The Procedural By-law of the host Municipality shall be used to govern the Tri-Council meetings hosted by such host Municipality.

13. The Tri-Council Shared Services Sub-Committee (the "Committee") shall serve as a secondary forum for discussion regarding the joint Waste Management Services, and function based on the Terms of Reference established therefor.

14. This Committee exists to strengthen the partnership formed through the development and provision of Joint Waste Management Services, and to work collaboratively to improve service delivery and future planning regarding the Waste Management Service. The Committee exists to keep Partners informed on operational challenges faced by the Waste Management Service, service delivery issues, and provide representation from each of the Partner Councils.

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15. The Waste Management Administrator, and/or designate, may be present at select Committee meetings to provide technical input or advise relating to the Waste Management Service.

16. The Committee shall endeavour to meet quarterly, at a schedule to be determined amongst its members.

17. The Committee shall not direct any of the Administrative Services provided by Armour or provide direction to employees of the Waste Management Service.

V. BUDGETS AND FINANCIAL REPORTING

18. The Administering Municipality shall prepare, on an annual basis, a draft operating and a capital budget for the Waste Management Service.

    (a) Such draft budgets shall be presented at the October Tri-Council Meeting of each calendar year and, once reviewed at such Tri-Council Meeting, shall be presented for consideration to each Municipality's Council at its next regular meeting and each Municipality shall report to the other Municipalities the outcome of such meeting.

    (b) Based on the comments received, the Administering Municipality shall prepare a final budget proposal and forward it to the other Municipalities, through the respective Municipal clerks, by the last Friday in January of each year.

    (c) Each Municipality shall bring a resolution to the February Tri-Council Meeting indicating whether or not it supports the budget for the Waste Management Service.

    (d) The Budget for the Waste Management Service shall be implemented once approved by all Municipalities subject to this Agreement.

19. Prior to the preparation and presentation of the annual budget, the Administering Municipality shall notify the other Municipalities of the user fees established for the Waste Management Service and shall send, on an annual basis, a copy of its by-law establishing such fees to the other Municipalities when it circulates the annual budget.

20. If any Municipality does not agree to the proposed budget, the contributions from all Municipalities to the budget shall not change from the most recently approved budget until all Municipalities agree to the proposed budget.

21. From the time the annual budget for the Service is approved by each Council, the Administering Municipality shall provide, every three (3) months thereafter, in writing, a budget to actual report to the other Municipalities, through the Clerk of each Municipality.

22. Once the budget is approved by each Municipality, the following will apply:

    (a) Any change(s) to the approved budget which would increase the net total of the approved budget shall require the approval of each of the Municipalities in order to

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be implemented. The Municipality requesting such change shall notify the Clerks of the other Municipalities with an explanation of the requested change and shall request that a Tri-Council meeting be held within fifteen (15) Calendar Days of such request.

(b) An overspending of the budget does not constitute a change to the budget but shall be reported by the Administering Municipality to the other Municipalities with an explanation of and reason(s) for the overspending.

23. If circumstances arise in any calendar year where any unbudgeted Expenditure becomes necessary, as determined by the Administering Municipality, the Administering Municipality shall provide a written explanation of the unbudgeted Expenditure, including its impact on the Administration and delivery of the Service, and shall provide an estimate of the cost of the unbudgeted Expenditure to each of the other Municipalities, through the respective Clerks, for consideration by each, to consider such item at its next regularly scheduled meeting of Council.

(a) If all Municipalities cannot agree on proceeding with the unbudgeted Expenditure, within thirty (30) Calendar Days of the date of the written explanation, the Head of Council for the Administering Municipality shall call a Tri-Council Meeting, to be held no later than fifteen (15) Calendar Days following the call of the meeting and at that meeting the unbudgeted Expenditure shall be considered and will only go forward if approved by each Municipality. The Municipality requesting such change shall notify the Clerks of the other Municipalities with an explanation of the requested change and shall request that a Tri-Council meeting be held within fifteen (15) Calendar Days of such request.

24. The Administering Municipality is responsible to ensure that its auditor carries out an audit, on an annual basis, for the Service and shall provide a copy of its audited financial statements to the other Municipalities within ten (10) Business Days after they are received from its auditor.

VI. ADMINISTRATION OF COST SHARING

25. The Net Cost of the Services shall be shared annually as follows:

(a) Each Municipality shall pay fifteen percent (15%) of the net costs; and

(b) The balance of net costs shall be shared based on the number of garbage bags the residents for each Municipality have deposited into the landfill in the prior calendar year.

26. Each year, at the February budget meeting, the Waste Management Administrator shall provide the final total number of garbage bags each Municipality's residents have deposited into the landfill in the prior calendar year, and these figures shall be used to allocate the remainder of the net costs between each Municipality.

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27. Each Municipality, at its discretion, may elect to provide an allocation of subsidized garbage bags to each household in its Municipality per calendar year. The Administering Municipality shall invoice the other Municipalities monthly for the cost of any subsidized garbage bags brought to the landfill in the previous month, and such invoices are due within thirty (30) Calendar Days of issuance.

28. The Administering Municipality shall invoice the other Municipalities quarterly (March 1st, June 1st, September 1st and December 1st) for their share of the net costs of the Service and such invoices are due within thirty (30) Calendar Days of issuance.

29. After the annual audit is complete, the Administering Municipality shall either invoice or refund to the other Municipalities the difference between the budgeted amount paid by each Municipality and the actual amount to be paid as determined by the audit.

VII. INDEMNIFICATION AND INSURANCE

30. Each Party (the "Indemnifying Party") agrees to indemnify, defend, and hold harmless the other Parties, their respective officials, employees, agents, and contractors (the "Indemnified Parties") from and against any and all claims, demands, suits, losses, liabilities, damages, and expenses (including reasonable legal fees and costs) arising out of or related to:

    (a) Any act or omission of the Indemnifying Party or its employees, agents, contractors, or representatives in the performance of their obligations under this Agreement;

    (b) Any breach by the Indemnifying Party of any provision of this Agreement;

    (c) The operation and funding the Waste Management Services during the term of this Agreement, except to the extent caused by the gross negligence or willful misconduct of the Indemnified Parties.

31. This indemnification obligation shall survive the termination or expiration of this Agreement, and each Party's indemnification obligations shall be limited to its proportional contribution to the funding and operation of the Waste Management Services as set out herein.

32. During the term of this Agreement, each Municipality shall obtain and maintain in full force and effect, general liability insurance issued by an insurance company authorized by law to carry on business in the Province of Ontario, providing for, without limitation, coverage for personal injury, public liability, environmental liability and property damage. Such policy shall:

    (a) Have inclusive limits of not less than five million dollars ($5,000,000.00) for injury, loss or damage resulting from any one occurrence;

    (b) Name the other parties as an additional insured with respect to any claim arising out of the obligations under this Agreement; and

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(c) Include a Non-Owned automobile endorsement.

33. During the term of this Agreement, Armour shall obtain and maintain in full force and effect an Environmental Liability Policy in an amount of not less than five million dollars ($5,000,000) per occurrence, against claims for bodily injury, including sickness, disease, shock, mental anguish, mental injury, as well as injury to or physical damage to tangible property, or the prevention, control, repair, cleanup, or restoration of environmental impairment of the lands, the atmosphere or any water course or body of water on a sudden or accidental basis and/or gradual release. The policy will be renewed for three (3) years after termination of this Agreement. Should the policy be non-renewed, ninety (90) days' notice of said cancellation or non-renewal must be provided by the Administering Municipality to the other Municipalities, and any of the Municipalities have the right to request that an extended policy period be purchased by the Administering Municipality. Said policy shall name the other parties as an additional insured with respect to any claim arising out of the obligations under this Agreement.

34. During the term of this Agreement, each Municipality shall obtain and maintain in full force and effect, automobile liability insurance in the amount of two million dollars ($2,000,000.00) for injury, loss or damage resulting from any one occurrence.

35. If any Municipality receives a notice of claim, action, application, order, or any other insurance or legal proceeding in respect of the Waste Management Service, it shall, within five (5) Business Days, provide a copy of such to the other Municipalities.

VIII. EMERGENCY SITUATIONS

36. From time-to-time Emergencies may arise and, in such circumstances, the Municipalities shall cooperate to the best of their abilities regarding public communication about the impact of the Emergency on the Service. The Administering Municipality shall take the lead on the response to the Emergency.

37. As soon as practical following the identification and initial handling of an Emergency, the Head of Council for the Administering Municipality shall call for a Tri-Council Meeting to address any Administration and budget issues that may have arisen due to the Emergency.

IX. RESOLUTION OF DISPUTES

38. In the event of any dispute arising out of or in connection with this Agreement, the Chief Administrative Officer and one representative Member of Council from each of the Parties shall meet to discuss the dispute and attempt to form a resolution. Should informal discussions fail to resolve the dispute, the Parties agree to then attempt to resolve the matter through formal mediation. If mediation fails, the dispute shall be referred to arbitration in accordance with the rules of the Ontario Arbitration Act. Parties agree that all of the aforementioned steps are required to be taken, prior to issuing a notice of withdrawal.

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X. TERMINATION OF AGREEMENT/WITHDRAWAL FROM SHARED SERVICES

39. If any Municipality wishes to withdraw from participation in the shared delivery of the Service and wishes to terminate the Agreement, it shall give such notice in writing, as provided for in Sections 2 and 9 of this Agreement, to the other Municipalities, accompanied by a resolution of Council indicating such decision to withdraw.

40. If notice of withdrawal is received prior to the dispute resolution procedures as established in Section 9 being engaged, said notice shall be deemed not to be in effect and the party issuing the notice shall be directed to engage in the formal dispute resolution procedures as outlined.

41. If notice to terminate this Agreement/withdraw from the shared delivery of the Services is given and the Municipality giving such reverses such decision within the notice period provided for in Section 2 of this Agreement, the shared delivery of Services and this Agreement will continue as if such notice was never given, unless the Municipalities amend or reconstitute this Agreement and then such agreement will continue on such new terms as may be memorialized in this Agreement or any successor agreement.

XI. DISSOLUTION

42. Upon the effective termination of this Joint Waste Management Services Agreement, the assets and liabilities shall be distributed in accordance with the provisions set out in **Schedule "B"** to this Agreement.

XII. NOTICE

43. Any notice or communication required or permitted to be given pursuant to this Agreement shall be in writing and shall be deemed to have been properly given when delivered personally, by facsimile transmission, or by electronic mail with the sender's name, address, electronic mail address and telephone number included and confirmation of receipt is provided (which confirmation shall not be unreasonably withheld by any Municipality) as follows:

The Municipal Corporation of the Township of Armour

Attention:	Clerk 56 Ontario Street, P.O. Box 533 Burk's Falls, ON P0A 1C0
Fax:	705-382-2068
Email:	clerk@armourtownship.ca

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The Corporation of the Municipality of the Village of Burk's Falls

Attention:	Clerk 172 Ontario Street, P.O. Box 160 Burk's Falls, ON P0A 1C0
Fax:	705-382-2273
Email:	clerk@burksfalls.ca

The Corporation of the Township of Ryerson

Attention:	Clerk 28 Midlothian Road Burk's Falls, ON P0A 1C0
Fax:	705-382-3286
Email:	clerk@ryersontownship.ca

44. Any notice or communication delivered personally shall be deemed to have been received by the addressee on the day upon which it is delivered. Any notice delivered or sent by facsimile or electronic mail transmission shall be deemed to have been received by the addressee on the next business day after the notice is sent by facsimile or electronic mail transmission. Any Municipality may change its notice information for the purpose of this Agreement by directing a notice in writing of such change to the other Municipalities at the above addresses and thereafter such changed information shall be effective for the purposes hereunder.

XIII. FORCE MAJEURE

45. Whenever and to the extent that any Municipality is unable to fulfil, or is delayed or restricted in the fulfilment of, any obligation hereunder in respect of the supply or provision of the Service or utility or the doing of any work or the making of any repairs, by reason of being unable to obtain the material, goods, equipment, service, utility or labour required to enable it to fulfil such obligation, or by reason of any statute, law, by-law or order-in-council or any regulation or order passed or made pursuant thereto, or by reason of the order or direction of any legislative, administrative or judicial body, controller or board, or any governmental department or any governmental officer or other authority having jurisdiction, or by reason of its inability to procure any licence or permit required therefor, or by reason of not being able to obtain any permission or authority required therefor, or by reason of any strikes, lockouts, slow-downs or other combined action of workmen, or shortages of material, or act of war, act of God, adverse weather conditions, unexpected soil, groundwater or other subsurface or other conditions or any other cause beyond its reasonable control, such Municipality shall be relieved from the fulfilment of such obligation so long as such cause continues. In such event the impacted Municipality will immediately notify the other Municipalities, and each will work together to communicate with the public and explore options for the provision of the Service.

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XIV. GENERAL PROVISIONS

Severability and Jurisdiction

46. If any provision of this Agreement is determined by a Court of competent jurisdiction to be illegal or beyond the power, jurisdiction, or capacity of any party bound hereby, such provision shall be severed from this Agreement and the remainder of this Agreement shall continue in full force and effect and in such case, the parties agree to negotiate in good faith to amend this Agreement in order to implement the intentions as set out herein. It is agreed and acknowledged by the parties that each is satisfied as to the jurisdiction of each party to enter into this Agreement. The parties agree that they shall not question the jurisdiction of any party to enter into this Agreement nor question the legality of any portion hereof, nor question the legality of any obligation created hereunder and the parties, their successors and assigns are and shall be estopped from contending otherwise in any proceeding before a Court of competent jurisdiction or any administrative tribunal.

Legislative Change

47. References in this Agreement to any legislation (including but not limited to regulations and by-laws) or any provision thereof include such legislation or provision thereof as amended, revised, re-enacted and/or consolidated from time to time and any successor legislation thereto.

Entire Agreement

48. This Agreement constitutes the entire agreement between the parties hereto with respect to the subject matter hereof and supersedes any prior agreements, undertakings, declarations or representations, written or verbal, in respect thereof.

Laws of Ontario

49. This Agreement shall be interpreted under and is governed by the laws of the Province of Ontario.

Amendments

50. This Agreement may only be amended by a written agreement executed by all Parties.

Counterparts

51. This Agreement may be executed in counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

Headings and Wording

52. The inclusion of headings in this Agreement are for convenience of reference only and shall not affect the construction or interpretation of this Agreement.

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53. In this Agreement, unless the context otherwise requires, words importing the singular include the plural and vice versa and words importing gender include all genders.

54. Any section, clause or provision in this Agreement shall be deemed to be severable should it be declared invalid by a court of competent jurisdiction and said severed section, clause or provision shall not be taken to invalidate the remaining provisions of this Agreement.

55. The Municipalities have participated jointly in the negotiation and drafting of this Agreement. In the event an ambiguity or question of intent or interpretation arises, this Agreement shall be construed as if drafted jointly by the Municipalities, and no presumption or burden of proof shall arise favouring or disfavouring any Municipality by virtue of the authorship of any of the provisions of this Agreement.

56. This Agreement shall not be modified or amended except with the written consent of all Municipalities and no modification or amendment to this Agreement binds any Municipality unless in writing and executed by the Municipality intended to be bound.

57. No Municipality shall assign or transfer any of the rights, benefits and obligations in or under this Agreement without the prior written consent of the other Municipalities. Any such assignment shall not relieve any Municipality of its obligations herein. This agreement shall be binding upon and endure to the benefit of the parties and their successors and permitted assigns and heirs.

58. No Municipality shall call into question, directly or indirectly, in any proceedings whatsoever, in law or in equity, before any court or before any administrative tribunal, the right of the Municipalities, or any of them, to enter into this Agreement, or the enforceability of any term, agreement, provision, covenant or condition contained in this Agreement, and this clause may be pled as estoppel as against any such Municipality in such proceedings.

59. This Agreement may be executed in counterparts and delivered by facsimile transmission and each such counterpart, whether delivered executed in its original form or by facsimile transmission, shall be, and be deemed to be, an original instrument and all such counterparts when taken together, shall constitute one and the same document.

60. The Schedules attached hereto which form part of this Agreement are as follows:

Schedule "A" - Real Property Ownership

Schedule "B" - Dissolution of Assets

IN WITNESS WHEREOF the parties hereto have hereunto executed this Agreement, made and effective as of the ____ day of April, 2026.

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THE MUNICIPAL CORPORATION OF THE TOWNSHIP OF ARMOUR

Mayor

Clerk

THE CORPORATION OF THE MUNICIPALITY OF THE VILLAGE OF BURK'S FALLS

Mayor

Clerk

THE CORPORATION OF THE TOWNSHIP OF RYERSON

Mayor

Clerk

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SCHEDULE A
REAL PROPERTY OWNERSHIP

TRI-R Communal Landfill

- Municipally known as 141 Chetwyn Road in Burk's Falls, Ontario
- The Village of Burk's Falls is listed on the parcel register/title as sole registered owner of the Real Property.
- Unregistered equitable ownership is as follows:
    - Armour holds forty percent (40%) of the equitable ownership
    - Burk's Falls holds forty percent (40%) of the equitable ownership
    - Ryerson holds twenty percent (20%) of the equitable ownership

SCHEDULE B
DISSOLUTION OF ASSETS

Upon dissolution of Joint Waste Management Services or termination of the Agreement, the assets for the Service shall be distributed as set out below.

1.1. Ownership of the Real Property

The title ownership of the Real Property remains with Burk's Falls, and the equitable ownership interests of the other Municipalities revert to Burk's Falls with no compensation owing to those Municipalities.

1.2. Dissolution of Capital Items

Upon termination of the Joint Waste Management Services Agreement, the dissolution of non-Real Property Capital Items shall be addressed as follows:

a. **Joint Assumption by Remaining Municipalities:** The Remaining Municipalities shall have the right of first refusal to jointly assume all Capital Items for the continued operation and funding of the Waste Management Service. The Withdrawing Municipality shall have no entitlement to any share of the Capital Items following its withdrawal.
b. **Sole Assumption by One Municipality**: If only one of the Remaining Municipalities elects to assume all Capital Items, that municipality shall compensate the other Remaining Municipality in accordance with their respective cost-sharing percentages. The Withdrawing Municipality shall not be entitled to any compensation in respect of the Capital Items.
c. **Disposal of Capital Items**: If neither of the Remaining Municipalities elects to assume the Capital Items, the Capital Items shall be sold or otherwise disposed of. The net proceeds of such disposal shall be distributed among all Parties in accordance with their respective cost-sharing percentages. Notwithstanding the foregoing, the Withdrawing Municipality's share of the proceeds shall be reduced by an amount equal to any costs or losses reasonably incurred by the Remaining Municipalities as a result of the withdrawal.

1.3. Long Term Debt and Capital Leases

Upon termination of the Joint Waste Management Services, any long-term debt or capital leases listed on the Waste Management Service's audited financial statements shall be assumed by the municipality or municipalities assuming responsibility for the Waste Management Service. No compensation shall be owed by the other municipality or municipalities for such debt or leases.

1.4. Other Recorded Assets or Liabilities

All other Assets and Liabilities, with the exclusion of closure/post-closure liabilities, recorded on the Service's audited financial statements shall be assumed by the municipality or municipalities assuming responsibility for the Waste Management Service. No compensation shall be owed by the other municipality or municipalities for the assumption of such assets and liabilities.

1.5. Unrecorded Assets or Liabilities

Upon termination of the Joint Waste Management Services Agreement, any unrecorded assets or liabilities of the Waste Management Service shall be the responsibility of the Remaining Municipality or Municipalities that assume the Waste Management Service. The Withdrawing Municipality shall have no entitlement to any share of such assets, nor shall it bear any responsibility for such liabilities, regardless of whether they relate to activities that occurred before or after termination of the Joint Waste Management Services Agreement.

In the event that only one of the Remaining Municipalities assumes the Waste Management Service, that municipality shall compensate the other Remaining Municipality for its share of any such unrecorded asset or liability in accordance with their respective cost-sharing percentages.

1.6. Post Closure Liability

No immediate compensation is owing from or to any Municipality regarding the landfill closure/post-closure liability as recorded on the audited financial statements. Burk's Falls will be responsible for paying all future landfill closure/post-closure costs, and the other Municipalities will be required to pay Burk's Falls for their share of these actual costs within thirty (30) days of being invoiced. Cost shares shall be fixed as the cost-sharing percentage in effect for the 2028 calendar year.

If any financial security in respect to the post-closure costs of the Waste Management Service has been provided to the Ministry of the Environment, Conservation, and Parks, or are required to be provided to the Ministry of the Environment, Conservation, and Parks, the Municipalities agree that the financial security is to be provided in proportion to the cost-sharing percentage in effect for the 2028 calendar year.

ALMAGUIN HIGHLANDS OPP DETACHMENT BOARD
CONSEIL DU DÉTACHEMENT D'ALMAGUIN HIGHLANDS DE LA POLICE PROVINCIALE

ALMAGUIN HIGHLANDS OPP DETACHMENT
DÉTACHEMENT D'ALMAGUIN HIGHLANDS DE LA POLICE PROVINCIALE

Almaguin Highlands O.P.P. Detachment Board

Regular Meeting of the Board
Wednesday April 8th, 2026
5:00 p.m.
Electronic Attendance Only

Any and all Minutes are to be considered Draft until approved by the OPP Board at a Regular Meeting.

In Attendance:

Robert Sutherland, Chair & Community Representative, Krista Core, Vice Chair & Community Representative, Board Members: Kevin Noaik, Joe Lumley and Neil Scarlett, Dan Robertson, Acting Secretary Beth Morton, S/Sgt Detachment Commander Doug Vincer

Members of the Public: Nil

Item 2 - Disclosure of Conflict of Interest- Nil

Item 3 – Adoption of Minutes

Resolution No. 2026-12
Moved by: Dan Robertson **Seconded by: Joe Lumley**
Be it resolved that the Almaguin Highlands OPP Detachment Board hereby approves the Regular Board Meeting Minutes dated Wednesday, February 11th, 2026.

Carried

Item 4 Delegations - Nil

Item 5 Almaguin Highlands OPP S/Sgt Detachment Commander Updates and/or Reports

Resolution No. 2026-13
Moved by: Kevin Noaik **Seconded by: Neil Scarlett**
Be it resolved that the Almaguin Highlands OPP Detachment Board hereby receives the 2026 Q1 OPP Detachment Board Report from the S/Sgt Detachment Commander.

Carried

Item 6 Board Business

Resolution No. 2026-14
Moved by: Neil Scarlett **Seconded by: Kevin Noaik**
Whereas the Mayor of the Village of South River has provided the Almaguin Highlands OPP Detachment Board with a letter outlining the Village's concerns regarding additional policing costs;
Now therefore be it resolved that the Almaguin Highlands OPP Detachment Board hereby directs the Secretary to send the letter of response to the Village once amendments have been made by the Board.

Carried

Resolution No. 2026-15
Moved by: Joe Lumley **Seconded by: Dan Robertson**
Be it resolved that the Almaguin Highlands OPP Detachment Board hereby approves the 2026 Almaguin Highlands OPP Board Budget as presented.

Carried

Resolution No. 2026-16
Moved by: Krista Core **Seconded by: Neil Scarlett**
Be it resolved that the Almaguin Highlands OPP Detachment Board hereby approves Policy #2026-01 Meal Allowance Policy.

Carried

Item 7 Correspondene and General Information

Resolution No. 2026-17
Moved by: Krista Core **Seconded by: Dan Robertson**
Be it resolved that the Almaguin Highlands OPP Detachment Board hereby receives Items 7.1 to 7.4 Correspondence and General Information as outlined on the Agenda of Wednesday April 8th, 2026.

Carried

The Meeting adjourned at approximately 6:23 p.m.

Dated this 8th day of July, 2026.

_____
Robert Sutherland, *Chair*

_____
Beth Morton, *Acting Secretary*

Meal Allowance Policy

Out-of-Town Meetings, Conferences, and Conventions

1. Purpose

To establish clear and consistent guidelines for the reimbursement of meal expenses incurred by Members of the Board while attending approved meetings, conferences, or conventions outside of the Almaguin region.

2. Scope and Eligibility

This policy applies to all Members of the Board who are authorized to travel outside of the Almaguin region to attend meetings, conferences, or conventions while being appointed to the Almaguin Highlands OPP Detachment Board.

3. Meal Allowances

Reimbursement for meals will be provided up to the following maximum amounts:

- **Breakfast:** $15
- **Lunch:** $25
- **Dinner:** $50

The **maximum total daily meal allowance** shall not exceed **$90 per day**.

4. Receipts and Reimbursement

- **Original itemized receipts are required** for all meal expense reimbursement claims.
- Reimbursement will be limited to the actual cost incurred, up to the applicable meal and daily maximums.

5. Alcohol

- **Alcoholic beverages are not eligible for reimbursement** under this policy.
- Any costs related to alcohol must be clearly separated on receipts and will be the responsibility of the Board Member.

6. Expenses Exceeding Allowances

- Any meal expenses that exceed the maximum daily meal allowance of $90 **must receive approval from the Board** before reimbursement.
- Expenses incurred in excess of the allowance without Board approval will not be reimbursed.

7. Administration

Claims for reimbursement shall be submitted to the Secretary within two weeks of returning from meetings, conferences, or conventions so that they may be reimbursed by the Township of Perry Finance Department.

8. Effective Date

This policy shall come into effect **upon the passing of the applicable by-law by the Board**.

Almaguin Highlands OPP Detachment Board
2026 Budget

Description		2026 Budget	Notes
OPP Board Insurance	$	3,888.00	
Honorarium - Provincial Appointee	$	370.92	One rep at $61.82/meeting, 6 meetings
Honorarium - Community Representatives	$	741.84	Two reps at $61.82/meeting, 6 meetings
Spring Conference	$	1,975.00	Conference, hotel, meals
Zone 1A Meeting - Sudbury	$	1,200.00	Meeting, hotel, meals, mileage
Zone 1A Meeting - Sault St. Marie	$	1,700.00	Meeting, hotel, meals, mileage
Appreciation Recognition	$	2,000.00	For OPP Detachment staff appreciation
Total for General OPP Board	**$**	**11,875.76**	Split evenly into 1/12 shares
OAPSB Membership	$	2,996.39	Split by property count - $0.21 plus HST per property
Total Budget for 2026	**$**	**14,872.15**	

2026 Almaguin Highlands OPP Board Cost Distribution

2026 OPP Board Budget: $ 14,872.15

Municipality	Property Count	OAPSB Membership	General Budget	Total for 2026
Armour	1403	$ 332.93	$ 989.65	$ 1,322.58
Burk's Falls	634	$ 150.45	$ 989.65	$ 1,140.10
Joly	311	$ 73.80	$ 989.65	$ 1,063.45
Kearney	1375	$ 326.29	$ 989.65	$ 1,315.94
Machar	967	$ 229.47	$ 989.65	$ 1,219.12
Magnetawan	2219	$ 526.57	$ 989.65	$ 1,516.22
McMurrich/Monteith	922	$ 218.79	$ 989.65	$ 1,208.44
Perry	1861	$ 441.62	$ 989.65	$ 1,431.27
Ryerson	679	$ 161.13	$ 989.65	$ 1,150.78
South River	602	$ 142.85	$ 989.65	$ 1,132.50
Strong	1069	$ 253.67	$ 989.65	$ 1,243.32
Sundridge	585	$ 138.82	$ 989.65	$ 1,128.47
Total	**12627**	**$ 2,996.39**	**$ 11,875.76**	**$ 14,872.15**

North Bay Parry Sound District
Health Unit
Bureau de santé
du district de North Bay-Parry Sound

April 29, 2026

SENT ELECTRONICALLY

Ms. Charlene Watt
Township of Armour
56 Ontario Street
P.O. Box 533
Burk's Falls, ON P0A 1C0

Dear Ms. Charlene Watt,

RE: Audited Financial Statements, Financial Information Return (FIR)

The North Bay Parry Sound District Health Unit (Health Unit) Audited Financial Statements for the year ended December 31, 2025, along with your 2025 Municipal FIR Schedule 77 are enclosed for your review. Information on the Municipal Reserve as of December 31, 2025, can be found in Note 4 on page 11 of the financial statements.

We would also like to share an update regarding the Health Unit's financial outlook. The province has confirmed a 1% funding increase for mandatory cost shared programs for 2026. At this time, no information has been provided regarding potential funding increases for 2027. The new funding approach for Public Health continues to be under development at the provincial level. The release date and details are unknown currently.

Release of the final version of the Ontario Public Health Standards, which detail the work required of Public Health Units, continues to be delayed. Current protocols and standards remain in effect.

Should you have any questions, please do not hesitate to contact Paul Massicotte, Executive Director Corporate Services/Privacy Officer, at (705) 474-1400 ext 5238.

North Bay Parry Sound District
Health Unit
Bureau de santé
du district de North Bay-Parry Sound

Sincerely yours,

Carol Zimbalatti

Carol Zimbalatti, M.D., CCFP, MPH
Medical Officer of Health/Executive Officer

Enclosures (2)

Copy to: Paul Massicotte, Executive Director, Corporate Services/Privacy Officer
Board of Health

0210	Health Unit	North Bay Parry Sound District Health Unit

% of Municipality's Share of Health Unit	1.16%

	Consolidated Statement of Financial Position	Health Unit 1 $	Municipality's Share 2 $	% of Municipality's Share of Health Unit 3 %
	Financial Assets			
0410	Cash and cash equivalents	5,069,573	58,799	1.16%
0420	Accounts Receivable	841,376	9,759	1.16%
0430	Investments		0	
0496	Other		0	
0497	Other		0	
0498	Other		0	
0499	**Total Financial Assets**	5,910,949	68,558	1.16%
	Liabilities			
0610	Accounts Payable and accrued liabilities	985,420	11,429	1.16%
0620	Debt	2,046,818	23,740	1.16%
0630	Pensions and other employee benefits	391,147	4,537	1.16%
0640	Other accrued liabilities		0	
0650	Deferred Revenue	183,721	2,131	1.16%
0660	Asset Retirement Obligations			
0696	Other		0	
0697	Other		0	
0698	Other		0	
0699	**Total Liabilities**	3,607,106	41,837	1.16%
9910	**Net Financial Assets (Net Debt)**	2,303,843	26,721	1.16%
	Non-Financial Assets			
0810	Tangible capital assets	16,212,703	188,041	1.16%
0820	Inventories of supplies	126,069	1,462	1.16%
0830	Prepaid expenses	83,288	966	1.16%
0896	Other		0	
0897	Other		0	
0898	Other		0	
0899	**Total Non-Financial Assets**	16,422,060	190,469	1.16%
	Accumulated Surplus (Deficit)			
9960	Accumulated Surplus (Deficit), Before Remeasurement Gains (Losses)		0	
9970	Accumulated Surplus (Deficit), Remeasurement Gains (Losses)		0	
9920	**Accumulated Surplus/(Deficit)**	18,725,903	217,190	1.16%
	Accumulated Surplus Analysis			
1010	Equity in Tangible Capital Assets	16,212,703	188,041	1.16%
1020	Reserves and Reserve funds	2,770,407	32,132	1.16%
1030	General Surplus/(Deficit)	-257,207	(2,983)	1.16%
1040	Accumulated Surplus (Deficit), Remeasurement Gains (Losses)			
1097	Other		0	
1098	Other		0	
1099	**Accumulated Surplus/(Deficit)**	18,725,903	217,190	1.16%

1210 **Health Unit**

Consolidated Statement of Operations

			Health Unit 1 $	Municipality's Share 2 $	% of Municipality's Share of Health Unit 3 %
	REVENUES				
	Provincial				
1411	Province of Ontario		18,969,291	220,013	1.16%
1450	Land Ambulance			0	
1497	Other			0	
1498	Other			0	
1499		**Total Provincial Funding**	18,969,291	220,013	1.16%
	Federal				
1611	Government of Canada		342,376	3,971	1.16%
1698	Other			0	
1699		**Total Federal Funding**	342,376	3,971	1.16%
	Municipal Contributions				
1810	Municipal Billings		4,007,509	46,481	1.16%
1898	Other			0	
1899		**Total Municipal Contributions**	4,007,509	46,481	1.16%
	Other Revenues				
2010	Investment Income		157,836	1,831	1.16%
2020	Deferred revenue earned		29,601	343	1.16%
2097	Other	Program Revenue	325,372	3,774	1.16%
2098	Other	Cost Recovery and Other Income	323,825	3,756	1.16%
2099		**Total Other Revenues**	836,634	9,704	1.16%
9930		**Total Revenues**	24,155,810	280,169	1.16%
	EXPENSES				
	Health Services				
2410	Land Ambulance			0	
2420	Public Health		23,400,142	271,404	1.16%
2430	Other			0	
2440	DSSAB Administration			0	
2496	Other			0	
2497	Other			0	
2498	Other			0	
2499		**Total Health Services**	23,400,142	271,404	1.16%
9950		**Annual Surplus / (Deficit)**	755,668	8,765	1.16%

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Financial statements of Municipal Property Assessment Corporation

December 31, 2025

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Statement of operations	5
Statement of changes in net assets	6
Statement of cash flows	7
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Deloitte LLP
Bay Adelaide East
8 Adelaide Street West
Suite 200
Toronto ON M5H 0A9
Canada

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www.deloitte.ca

Independent Auditor's Report

To the Board of Directors of
Municipal Property Assessment Corporation

Opinion

We have audited the financial statements of Municipal Property Assessment Corporation (the "Corporation"), which comprise the statement of financial position as at December 31, 2025, and the statements of operations, changes in net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at December 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the financial statements and our auditor's report thereon. The Annual Report is expected to be available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter with those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants
Licensed Public Accountants
April 1, 2026

Municipal Property Assessment Corporation
Statement of financial position
As at December 31, 2025
(In thousands of dollars)

	Notes	2025 $	2024 $
Assets			
Current assets			
Cash		**15,233**	14,198
Accounts receivable		**8,624**	6,117
Prepaid expenses		**2,934**	3,141
		26,791	23,456
Investments	3	**154,124**	162,247
Capital assets	4	**11,021**	9,600
Long-term prepaid expenses		**67**	196
Intangible assets	5	**1**	6
		192,004	195,505
Liabilities			
Current liabilities			
Accounts payable and accrued liabilities	14	**33,109**	33,860
Deferred revenue	6	**1,371**	1,687
Current portion of capital leases	10	**473**	352
		34,953	35,899
Employee future benefits	7	**45,401**	43,227
Deferred lease inducements		**547**	785
Long-term portion of capital leases	10	**788**	761
		81,689	80,672
Commitments and contingencies	9 and 11		
Net assets			
Unrestricted		**7,965**	7,604
Internally restricted	8	**92,589**	98,736
Invested in capital and intangible assets		**9,761**	8,493
		110,315	114,833
		192,004	195,505

The accompanying notes are an integral part of the financial statements.

Approved by the Board of Directors

_____, Director

_____, Director

Municipal Property Assessment Corporation
Statement of operations
Year ended December 31, 2025
(In thousands of dollars)

		2025 $	2024 $
Revenue			
Municipal		**226,893**	219,432
Other		**31,294**	28,398
Interest and dividend income		**4,374**	4,899
		262,561	252,729
Expenses			
Salaries and benefits		**226,038**	214,243
Professional services	15	**9,822**	10,582
Information technology	15	**14,790**	12,661
Facilities		**7,643**	8,657
General and administrative		**9,189**	10,677
Royalties		**3,472**	3,258
Amortization of capital and intangible assets		**3,793**	2,755
Gain on disposal of capital assets		**(81)**	(551)
		274,666	262,282
Deficiency of revenue over expenses before change in fair value of investments		**(12,105)**	(9,553)
Change in fair value of investments		**7,476**	12,835
(Deficiency) excess of revenue over expenses for the year		**(4,629)**	3,282

The accompanying notes are an integral part of the financial statements.

Municipal Property Assessment Corporation
Statement of changes in net assets
Year ended December 31, 2025
(In thousands of dollars)

	Notes	Unrestricted $	Internally restricted $ (Note 8)	Invested in capital and intangible assets $	2025 Total $	2024 Total $
Net assets, beginning of year		**7,604**	**98,736**	**8,493**	**114,833**	112,332
(Deficiency) excess of revenue over expenses for the year		**(917)**	**—**	**(3,712)**	**(4,629)**	3,282
Remeasurements and other items on employee future benefits	7	**111**	**—**	**—**	**111**	(781)
Acquisition of capital and intangible assets		**(5,212)**	**—**	**5,212**	**—**	—
Proceeds from disposal of capital and intangible assets		**84**	**—**	**(84)**	**—**	—
Incurred lease obligations for vehicles accounted for as capital leases		**601**	**—**	**(601)**	**—**	—
(Repayment) retirement of lease obligations for vehicles accounted for as capital leases		**(453)**	**—**	**453**	**—**	—
Interfund transfers from internally restricted reserves		**6,147**	**(6,147)**	**—**	**—**	—
Net assets, end of year		**7,965**	**92,589**	**9,761**	**110,315**	114,833

The accompanying notes are an integral part of the financial statements.

Municipal Property Assessment Corporation
Statement of cash flows
Year ended December 31, 2025
(In thousands of dollars)

	Notes	2025 $	2024 $
Operating activities			
(Deficiency) excess of revenue over expenses for the year		**(4,629)**	3,282
Employee future benefits payments	7	**(1,080)**	(974)
Add (deduct): items not affecting cash			
Change in fair value of investments		**(7,476)**	(12,835)
Reinvested investment income		**(3,587)**	(3,629)
Employee future benefits expense	7	**3,365**	2,969
Amortization of capital assets		**3,788**	2,750
Amortization of intangible assets		**5**	5
Gain on disposal of capital assets		**(81)**	(551)
Amortization of deferred lease inducements		**(238)**	(335)
		(9,933)	(9,318)
Changes in non-cash working capital			
Accounts receivable		**(2,507)**	(1,581)
Prepaid expenses		**336**	(379)
Accounts payable and accrued liabilities		**(751)**	4,029
Deferred revenue		**(316)**	204
		(13,171)	(7,045)
Investing activities			
Proceeds from sale of investments, net of fees		**19,186**	10,354
Purchase of capital assets		**(4,611)**	(4,388)
Proceeds on disposal of capital assets		**84**	738
		14,659	6,704
Financing activity			
Repayment of lease obligations		**(453)**	(345)
Increase (decrease) in cash during the year		**1,035**	(686)
Cash, beginning of year		**14,198**	14,884
Cash, end of year		**15,233**	14,198
Supplementary cash flow information			
Non-cash transactions			
Acquisition of leased vehicles		**(601)**	(430)
Incurrence of lease obligations		**601**	430

The accompanying notes are an integral part of the financial statements.

1. Description of business

Municipal Property Assessment Corporation (the Corporation), formerly the Ontario Property Assessment Corporation, was incorporated effective January 1, 1998 and is a special act corporation under the Municipal Property Assessment Corporation Act, 1997 (Ontario). The Corporation is responsible for providing property assessment services for municipalities in the Province of Ontario, as well as providing other statutory duties and other activities consistent with such duties as approved by its board of directors. All municipalities in Ontario are members of the Corporation.

2. Summary of significant accounting policies

The financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations.

The significant accounting policies are summarized as follows:

Fund accounting

The financial statements include the following funds:

- The unrestricted fund comprises mainly amounts available for immediate use for the general purpose of the Corporation.
- The reserve for board-appropriated working fund is set aside by the board of directors in accordance with the Corporation's reserve strategy for contingencies and funding for identified one-time expenditures.
- The reserve for employee future benefits is the portion of net assets consisting of internally restricted investments set aside to settle employee future benefits.
- The reserve for enumeration was established to fund the costs associated with the preparation of preliminary voters' lists for municipal and school board elections. This function was transferred to the Elections Ontario in January 2024. MPAC will maintain the municipal and school board election support going forward, and the balance of this reserve will be used to pay for those activities.
- The reserve for assessment update was established to fund the costs associated with the assessment update. The Corporation contributes annually to the reserve but may vary the annual contribution with approval from the board of directors. The unspent reserve balance will be maintained to finance the next Assessment Update.
- Invested in capital and intangible assets represents assets that have been invested in long-lived capital and intangible assets which are not readily converted to cash, net of any liabilities related to the acquisition of those assets.

Financial instruments

The Corporation records cash, accounts receivable, accounts payable and accrued liabilities initially at fair value and subsequently at amortized cost. Financial assets are tested for impairment at the end of each reporting period when there are indications the assets may be impaired.

Investments are recorded at fair value. Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred.

2. Summary of significant accounting policies (continued)

Capital assets

Capital assets are recorded at cost and are amortized using the straight-line method as follows:

Office equipment	5 years
Furniture and fixtures	5 to 10 years
Computer equipment	3 to 4 years
Small boats and vessels	3 to 8 years
Vehicles under capital lease	5 years

Leasehold improvements are also amortized on a straight-line basis over the term of the lease or ten years, whichever is less.

Assets under construction are recorded in the applicable asset class in the year they are put into service and are not amortized until they are put into service.

Impairment of long-lived assets

The Corporation reviews the carrying amount, amortization and useful lives of its long-lived assets on an annual basis. If the long-lived asset no longer has any long-term service potential to the Corporation, the excess of the net carrying amount over any residual value is recognized as an expense in the statement of operations.

Intangible assets

Intangible assets consist of computer software, which is recorded at cost and is amortized over three years.

The costs of developing in-house software are expensed as incurred.

Revenue recognition

Municipal revenue relates to assessment services and is recognized in the year in which the services are provided, and collection is reasonably assured.

Other revenues are comprised of services sold and products delivered from business development. These revenues are recognized when the services have been provided and/or the product is delivered, and collection is reasonably assured.

Interest income is recognized when earned.

The Corporation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Employee future benefits

The Corporation has defined benefit plans that provide for post-retirement medical and dental coverage and special termination benefits for defined eligible employees. Certain investments have been internally restricted but not segregated to pay for post-retirement benefits.

2. Summary of significant accounting policies (continued)

Employee future benefits (continued)

The Corporation has the following policies:

- The Corporation accrues its obligations under defined benefit plans and the related costs when the benefits are earned through current service using the accounting valuation method.
- The cost of post-employment benefits earned by employees is actuarially determined using the projected benefit method pro-rated on service and management's best estimates of retirement ages of employees, expected health-care costs and dental costs. The accrued benefit obligation related to employee future benefits is discounted using market rates on high-quality debt instruments.
- Remeasurements and other items are composed of actuarial gains (losses) on the accrued benefit obligation and arise from differences between the actual and expected experience and from changes in the actuarial assumptions used to determine the accrued benefit obligation, past service costs and gains and losses arising from settlements and curtailments. Actuarial gains and losses arise when the accrued benefit obligations change during the year. The actuarial gains and losses and other remeasurements including plan amendments are recorded in the statement of changes in net assets when incurred.

In addition, all employees of the Corporation are part of a defined benefit multi-employer benefit plan providing both pension and other retirement benefits. Contributions made to this plan are expensed as paid as the plan is accounted for as a defined contribution plan.

Deferred lease inducements

Lease liabilities include deferred lease inducements, which represent the free rent and improvement allowances received from landlords and are amortized over the term of the lease, and step-rent liability, which represents the difference between the average annual rent over the term of the lease agreement and actual rent paid in the year.

Use of estimates

In preparing the Corporation's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. Accounts requiring significant estimates include accounts payable and accrued liabilities, useful lives of capital assets and employee future benefits.

3. Investments

Investments are held within third party managed accounts, which invest independently. The breakdown of total investments by category is outlined below:

	2025	2024
	$	$
Cash to be reinvested	**171**	270
Fixed income	**83,593**	88,069
Equity	**51,215**	55,786
Real assets	**19,145**	18,122
	154,124	162,247

3. Investments (continued)

The Corporation internally restricts certain securities to fund employee future benefits. The breakdown of total investments by intended use is outlined below:

	2025 $	2024 $
Working capital	74,487	86,756
Employee future benefits	79,637	75,491
	154,124	162,247

4. Capital assets

	Cost $	Accumulated amortization $	2025 Net book value $	2024 Net book value $
Office equipment	320	320	—	—
Furniture and fixtures	7,351	5,851	1,500	1,184
Computer equipment	18,515	15,965	2,550	2,224
Small boats and vessels	398	374	24	24
Leasehold improvements	21,682	16,478	5,204	4,210
Vehicles under capital lease	3,727	2,516	1,211	1,080
Assets under construction	532	—	532	878
	52,525	41,504	11,021	9,600

5. Intangible assets

	Cost $	Accumulated amortization $	2025 Net book value $	2024 Net book value $
Computer software	3,031	3,030	1	6

6. Deferred revenue

	2025 $	2024 $
Business development unearned revenue and customer down payments	1,155	1,479
Other deferred amounts	216	208
	1,371	1,687

7. Employee future benefits

The Corporation has accrued an obligation for its post-employment benefits as follows:

Employees who transferred to the Corporation from the Government of Ontario on December 31, 1998

- Employees who transferred to the Corporation with less than ten years of service with the province will receive post-retirement group benefit coverage through the Corporation for themselves and for their dependents' lifetimes. The cost of these benefits is shared equally between the Corporation and the employee for those employees who retire after January 1, 2018.

The Government of Ontario continues to provide post-retirement benefits for employees who transferred to the Corporation with ten or more years of service with the province.

Employees hired by the Corporation after December 31, 1998

- These employees will receive post-retirement group benefit coverage for themselves and for their dependents through the Corporation until age 65.

All employees

- The Corporation is a Schedule II employer under the Workplace Safety and Insurance Act (Ontario), 1997 and follows a policy of self-insurance for all its employees. The obligation as at December 31, 2025 is $1,589 ($1,158 in 2024) and is included in the total obligations below.

Information about the Corporation's accrued benefit obligations and accrued benefit liabilities is as follows:

	2025	2024
	$	$
Accrued benefit obligations, beginning of year	**43,227**	40,451
Current service costs	**1,333**	1,106
Interest on accrued obligations	**2,032**	1,863
Actuarial loss (gain)	**(111)**	781
Contributions	**(1,080)**	(974)
Accrued benefit obligations, end of year	**45,401**	43,227

The employee future benefits expense recorded in the statement of operations during the year is as follows:

	2025	2024
	$	$
Current service costs	**1,333**	1,106
Interest on accrued obligations	**2,032**	1,863
	3,365	2,969

Remeasurements and other items, consisting of curtailments, settlements, past service costs and actuarial gain of $111 (loss of $781 in 2024), have been recognized directly in the statement of changes in net assets.

7. Employee future benefits (continued)

All employees (continued)

The significant actuarial assumptions adopted in measuring the Corporation's accrued benefit obligations are as follows:

	2025	2024
Discount rate	**5.00%**	4.75%
Health care inflation	**6.0% grading down to 3.8% by 2040**	5.2% grading down to 4% by 2040
Vision care inflation	**6.0% grading down to 3.8% by 2040**	5.1% grading down to 4% by 2040
Dental care inflation	**3.8% per annum**	5.1% grading down to 4% by 2040

The date of the most recent actuarial valuation of the accrued benefit obligations was December 31, 2025.

The Corporation paid $34,577 ($32,519 in 2024) of employer and employee contributions to the defined benefit multi-employer benefit plan.

8. Internally restricted net assets

	2025	2024
	$	$
Reserve for board-appropriated working fund	**44,884**	52,157
Reserve for employee future benefits	**34,236**	32,264
Reserve for enumeration	**—**	846
Reserve for assessment update	**13,469**	13,469
	92,589	98,736

Interfund transfers are approved by the board of directors. During the year, the board of directors approved the transfers between the unrestricted fund and the internally restricted net assets as follows: $7,274 from ($3,044 to in 2024) the board-appropriated working fund reserve to pay for future one-time expenditures; nil to (nil in 2024) the assessment update reserve to set aside funds for the property assessment process, and $846 from ($295 from in 2024) the enumeration reserve.

The purpose and use of the employee future benefit reserve was approved by the board of directors at initial setup, and an annual approval for transfers is not required. A transfer of $1,972 to ($3,845 to in 2024) the employee future benefit reserve was made during the year.

Refer to Note 2 for a description of the reserves.

9. Commitments

The Corporation has commitments under various operating leases for properties. Minimum lease payments due in each of the next five years and thereafter are as follows:

	$
2026	3,006
2027	2,407
2028	2,022
2029	1,752
2030	1,365
Thereafter	6,483
	17,035

The Corporation is also committed to paying operating costs and property taxes on its various property leases.

10. Capital leases

The Corporation entered into several vehicle leases with an interest rate of between 3.82% and 6.98%, with lease terms up to 60 months. On termination of the lease, the Corporation has guaranteed a certain residual value of the vehicle to the lessor, depending on the ultimate lease term.

As at December 31, 2025 the current portion of the capital leases is $473 ($352 in 2024) and the long-term portion is $788 ($761 in 2024).

Future minimum annual lease payments required under capital lease arrangements are as follows:

	$
2026	535
2027	374
2028	241
2029	235
2030	9
Total lease payments	1,394
Less: amount representing interest	(133)
	1,261
Less: current portion	473
	788

11. Contingent liabilities and guarantees

The Corporation has been named as a defendant in certain legal actions in which damages have either been sought or, through subsequent pleadings, could be sought. Where the outcome of these actions is determinable and considered significant as at December 31, 2025, a provision was made in these financial statements for any liability that may result. Any losses arising from these actions will be recorded in the year the related litigation is settled.

11. Contingent liabilities and guarantees (continued)

In the normal course of business, the Corporation enters into agreements that meet the definition of a guarantee, as outlined in the Chartered Professional Accountants of Canada Handbook. The Corporation's primary guarantee subject to disclosure requirements is as follows:

- The Corporation enters into agreements that include indemnities in favor of third parties, such as purchase agreements, confidentiality agreements, leasing contracts, information technology agreements and service agreements. These indemnification agreements may require the Corporation to compensate counterparties for losses incurred by the counterparties as a result of breaches of contractual obligations, including representations and regulations, or as a result of litigation claims or statutory sanctions that may be suffered by the counterparty as a consequence of the transaction. The terms of these indemnities are not explicitly defined, and the maximum amount of any potential reimbursement cannot be reasonably estimated.

The nature of the above indemnifications prevents the Corporation from making a reasonable estimate of the maximum exposure due to the difficulties in assessing the amount of liability, which stems from the unpredictability of future events and the unlimited coverage offered to counterparties. Historically, the Corporation has not made any significant payments under such or similar indemnification agreements and, therefore, no amount has been accrued in the statement of financial position with respect to these agreements.

12. Risk management

Market risk

The Corporation's investments are susceptible to market risk, which is defined as the risk the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Corporation's market risk is affected by changes in the level or volatility of market rates or prices, such as interest rates, foreign currency exchange rates and equity prices. The Corporation is subject to cash flow interest rate risk due to fluctuations in the prevailing levels of market interest rate sensitive investments. The risk is mitigated through the Corporation's investment policy, which requires investments to be held in high grade, low risk investments.

Credit risk

Credit risk arises from the potential a counterparty will fail to perform its obligations. The Corporation is exposed to credit risk from banks and debtors. The risk is mitigated in that the Corporation conducts business with reputable financial institutions and its debtors are mainly entities within a level of the provincial government.

Liquidity risk

Liquidity risk is the risk the Corporation will not be able to meet its financial obligations as they come due. The Corporation manages liquidity through regular monitoring of forecasted and actual cash flows.

13. Credit facility

The Corporation has an unsecured credit facility of $10,000 to be used for its operations, which is renewable annually.

14. Government remittances

Government remittances consist of workplace safety insurance costs, sales taxes and payroll withholding taxes required to be paid to government authorities when the amounts come due. In respect of government remittances, $2,504 ($2,325 in 2024) is included in accounts payable and accrued liabilities.

15. Cloud computing

The Corporation incurred $1,872 ($1,576 in 2024) in cloud computing costs, included within Professional services and within Information technology in the Statement of operations.

Southeast Almaguin Highlands Regional Fire Services Committee (RFSC)

MINUTES

Thursday, April 23, 2026

Perry Township Council Chambers
(see Sign-in sheet)

1. Call to Order

Rod Ward, Mayor of Armour Township was Acting Chair and opened the meeting at 7:00 p.m.

Terms of Reference was reviewed for Quorum and confirmed.

2. Minutes

Resolution No. 2026-01
Moved by: Joe Lumley **Seconded by: Mike Rickward**
Be it resolved that the Regional Fire Services Committee hereby approves the Minutes of the November 6, 2025 Meeting as presented.

Carried

3. Live Fire Training Unit Agreement

The RFSC reviewed the comments provided by the Fire Chiefs, Clerks and Treasurers, along with those Councils that submitted their comments. There was discussion on capital and operating expenditures, as well as the terms for withdrawal (reimbursement and other costs). The majority supported including a buyout with schedule and a clause to address if Perry were to withdraw from the agreement.

$1,500 reserves to be established for each of the five fire departments to cover maintenance of the Live Fire Unit. Perry will manage the maintenance costs and bill out annually to each of the five fire departments.

It was requested that a clause be placed into the agreement that there be no new parties included into the agreement.

The unit was purchased at a deep discount. It is recommended that municipalities consider placing money into their capital reserves for future replacement of the unit in 25-30 years.

4. Updates on Recruitment and Retention

The recruit class is now completed. The class started with 21, and as of today they are at 19, with 2 on-board and 17 testing on April 27, 2026. This number is spread evenly across the 5 fire departments.

5. Regional Training – Update and Discussion

The Regional Training Officer (RTO) provided an update on current training being provided. They are focusing on Instructor Level 2 course and creating curriculum, NFPA 1001 and 1002 and Level 1 and 2 Pump Ops. Also 1006 Water Rescue training.

6. New FirePro program, management of training records

The FirePro program cannot import documents as they had originally been advised. The RTO provides hard copy in company training folder and sends Adobe document as well to the Fire Chiefs. RTO has a secure back-up process in place to protect records. Should there ever be an investigation by Ministry of Labour, RTO can ensure that the Fire Chief is provided required electronic documents within their usual 72 hour requirement. RTO contract is specific that RTO manages the records. Joe Readman, Fire Chief for Burk's Falls/Armour/Ryerson is looking into a new electronic system "First Due". It is more costly than FirePro so the other Fire Chiefs are going to wait until he has tested the program and its capabilities before looking further into changing from FirePro.

7. GPS / camera systems on Fire Vehicles

The GPS / camera systems are very successful for Public Works and other municipal departments, however it is not recommended for Fire Services. There are concerns for privacy when attending medical calls and there are also liability concerns around their use in the Fire Department. Returning from a call, firefighters will 'debrief' and that discussion should not be recorded. It was also noted that when a responder is debriefing following a call, when recorded, they may not always let go of everything they need to. Debriefing is very important for firefighter mental health.

8. Other Business

The Committee would like to coordinate a meeting in September so that they may discuss a succession plan for regional training for the future. RTO Agreement will expire one year after new Council is in place.

9. Next Meeting

The next meeting will be scheduled for a date in September 2026.

10. Adjourn

The meeting adjourned at 8:10 p.m.

Dated this _____ day of _____, 2026.

_____
Rod Ward, *Acting Chair*

DATE: April 30, 2026

TO: Jennifer Biggar, Russell, Christie

FROM: Beth Morton, Clerk-Administrator

RE: Comments and responses on "Draft" Live Fire Training Unit Agreement

---

Hi Jennifer:

The Clerks, Fire Chiefs, Councils and Regional Fire Services Committee have all reviewed the draft Agreement.

The following are the responses and comments for inclusion into the Agreement:

Fire Chief comments:

- The intent of Schedule 'A' is if a partner would like to leave, that they be paid out their share, never leaving a municipality without their fair share as per the Schedule. ***Agreed by the majority of the parties***
- Item 3 Term – hard to define the unit, suggest that the Agreement be indefinitely. ***The majority of the parties agree that a term is require and it was suggested that the term be 20 years, with further renewals of 10 years as required.***
- Item 5 – The Fire Chiefs have advised that documents have been created for use of the Training Unit, procedure and guidelines and plan and the title is OP 0021 Live Fire Training Unit.
- Item 6 c – maintenance – Just the 5 chiefs as budget moneys would be needed. ***See below Clerk's comments for budget.***

The Almaguin Clerks and Treasurers provided the following comments:

- The Agreement should have a term of 20 years, with a clause for a further renewal of 10 years. Following that time an assessment can be determined for renewal, replacement, closure, etc. ***majority of parties agreed to this item.***
- All parties commit to the first 5 years with no option for withdrawal. Following the 5 years, the sliding scale would be put in place for reimbursement should a fire department withdraw. ***Majority of parties agreed to this item.***
- Establish a maintenance reserve with each Fire Department placing $1,500 in their 2026 budgets to start. The Township of Perry will invoice

out at the end of each year for all expenses related to the Live Fire Training Unit. ***Parties agreed to this item.***

- If a Fire Department is looking to withdraw from the Fire Unit, there will be an annual deadline date in which a Fire Department may withdraw for the following year (ie June 30, 2031) for January 2032 of the next year. ***Majority of parties agreed to this item.***
- Item 6 c) rather than it be the consent of all parties for maintenance, it is suggested that it be the majority. (Not always will everyone agree) ***majority of parties agreed to this item.***
- It is being further suggested that if there is a specific item to be voted upon, all votes are to be provided within 30 days by resolution. If not responded to within 30 days, it will be considered a 'yes' vote. ***Majority of parties agreed to this item.***
- The Live Fire Unit is owned by all parties, but is located on lands owned by the Township of Perry. The Unit is moveable, therefore revisions to the Agreement may be made to set the parameters for a possible future move of the unit if those circumstances arise. The unit was a joint purchase by the parties (with the cost shared 5 ways) and that needs to also be more explicitly confirmed in the Agreement. There would be costs for a pad for the move, that would have to be shared with the other 4 parties should removal and relocation ever be required. ***Parties agreed to include this item within the Agreement.***
- Township of Perry has noted the Insurance amount to be $5,000,000.00
- The RFSC has also requested that a general statement be included that no new parties be permitted to enter into Agreement for the Live Fire Training Unit.

Although not a requirement, it is being recommended that all Councils consider placing funds into their reserves/maintenance funds for the future replacement of the building in 25-30 years. The region received a deep discount when buying this unit, so the replacement will be much higher in the future.

We support your comment that the "Agreement" is a more appropriate name for the document rather than a MOU.

The signing authorities for the Agreement will be the Mayor and Clerk for each municipality.

ALMAGUIN HIGHLANDS HEALTH COUNCIL

TURNING VISION INTO HEALTH FOR ALL

The Almaguin Highlands Health Council works to represent community healthcare needs, promote existing services, and advocate for improved and expanded care across the region. Through collaboration with partners and decision-makers, the Council strengthens healthcare delivery, supports new initiatives, and drives progress toward high quality, accessible care.

AT A GLANCE

10 — Municipal Partners in Regional Healthcare Planning

15 — Years of Coordinated Healthcare Leadership & Advocacy

20+ — Heathcare & Community Partners Collaborating

1 — Unified Vision for Almaguin-Wide Healthcare, Strategy & Roadmap

FUNDING & INVESTMENT IMPACT - COMBINED ALMAGUIN PARTNERSHIP

$12 M — Total Healthcare Investment Committed over 12 years.

- 9.5M → Hospital Redevelopment (MAHC)
- 2.5M → Local Almaguin Services

- $600,000 New Annual Primary Care Funding Secured From the Province
- MAHC Local Share Goal Achieved

EMERGENCY AND ACUTE CARE

~1,200 — Residents on Primary Care Waitlist

400-600 Patients targets for immediate attachment

Goal: Zero Waitlist for Primary Care

RURAL HEALTHCARE INNOVATION

Expanding Access Through Technology:

- Virtual Care Solutions
- E-Referrals & Online Booking
- Integrated Paramedicine Services

Addressing rural challenges: Many residents live 30-45 minutes from hospital care

BUILDING A STRONGER SYSTEM

- Almaguin Family Health Team expanded
- Regional funding coordination strengthened
- Integrated care model advancing
- Almaguin-wide healthcare strategy renewed (2024)

PARTNERSHIPS & SYSTEM INTEGRATION

- Muskoka Algonquin Healthcare (MAHC)
- Muskoka Almaguin Ontario Health Team
- Almaguin Highlands Family Health Team
- Sundridge & District Medical Team

Leadership Roles in:

- OHT Steering Committee
- Health Human Resources Working Group
- Digital Health Working Group

STRATEGIC PRIORITIES

1. Expand hospital-linked services.
2. Integrate primary care seamlessly.
3. Advance technology & virtual care.
4. Reduce waitlists.
5. Enhance patient navigation.
6. Deliver Health for All.

FIND MORE INFORMATION:

Muskoka Almaguin Ontario Health Team - maoht.ca

Muskoka Almaguin ONTARIO HEALTH TEAM

ALMAGUIN HIGHLANDS HEALTH COUNCIL

TIMELINE OF AHHC KEY ACHIEVEMENTS

2009 — Reduction in services in Burk's Falls sparked regional action

2011 — AHHC Established

2012 — Business Plan & Community Health Centre model defined

2014 — Lab/X-ray kept; transport added; facility upgrades done

2017-19 — Telemedicine growth, stronger membership, new pillars, OHT planning starts

2020-21 — COVID Centre opened; joined OHT; leadership in working groups

2023-24 — $600k primary care provincial funding secured, $12M healthcare investment target

DID YOU KNOW?

Almaguin residents can access a wide range of healthcare services, even when they're offered outside the region

PRIMARY CARE

- Family Health Teams
- Physician Clinics
- Nurse Practitioner-Led Care

EMERGENCY AND ACUTE CARE

- Regional Hospital Access (outside Almaguin)
- Paramedic Services

MENTAL HEALTH & ADDICTIONS

- Counselling Services
- Community Mental Health Programs
- Addictions Supports

SENIORS & LONG-TERM CARE

- Long-Term Care Homes
- Home & Community Care
- Assisted Living Supports

COMMUNITY SUPPORT SERVICES

- Transportation Programs
- Meals on Wheels
- Caregiver & Social Supports

VIRTUAL CARE

- Telemedicine (OTN)
- Virtual Appointments
- Digital Health Tools

Embrace Our Nature, Empower Our Health

Almaguin — Embrace our Nature

Our Municipal Partners:

Township of Armour · The Village of Burk's Falls · Joly · Kearney · Municipality of Magnetawan · Township of McMurrich/Monteith · Perry Township · Sundridge

MUNICIPALITY OF HURON SHORES

Municipality of Huron Shores
7 Bridge Street, PO Box 460
Iron Bridge, ON P0R 1H0
Tel: (705) 843-2033 Fax: (705) 843-2035

May 1, 2026

Subject: *Tar and Chip*

The Council of the Corporation of the Municipality of Huron Shores passed Resolution #26-08-16 at the Regular Meeting held Wednesday, April 8th, 2026, as follows:

"BE IT RESOLVED THAT the Municipality of Huron Shores supports the request of the Town of Northeastern Manitoulin and the Islands that the Ministry of the Environment reconsider the use of lighter-grade oils for chip-and-tar surface treatment, or develop a suitable alternative, in recognition of the reduced durability and increased maintenance costs experienced by municipalities;

AND THAT a copy of this resolution be forwarded to the Ministry of the Environment, the Association of Municipalities of Ontario (AMO), the Federation of Northern Ontario Municipalities (FONOM), Good Roads, the local MPP, and all Ontario municipalities for their awareness and support."

Should you require anything further in order to address the above-noted resolution, please contact the undersigned

Yours truly,

NRoberts

Natashia Roberts

CAO/Clerk
NR/KN

Cc: Ministry of the Environment, the Association of Municipalities of Ontario (AMO), the Federation of Northern Ontario Municipalities (FONOM), Good Roads, the local MPP, and all Ontario municipalities

NORTHEASTERN MANITOULIN & THE ISLANDS

Box 608, Little Current, P0P 1K0
705-368-3500

Please see below a Resolution passed by the Council of Northeastern Maniotulin and the Islands.

If your Council supports this motion please share with the appropriate Ministries and Organizations.

Thank You

Resolution No. 75-03-2026
Moved by: B. Wood
Seconded by: P. Aelick

Whereas the Town of Northeastern Manitoulin and the Islands, like many municipalities, utilizes chip-and-tar surface treatment on a significant portion of its road network; and

Whereas the Town has observed a substantial decrease in the length of time these treated roads remain in acceptable condition; and

Whereas the quality and durability of the oil used in the surface treatment appears to be a contributing factor; and

Whereas the Ministry of the Environment amended its regulations several years ago, permitting only lighter-grade oils for environmental considerations; and

Whereas the reduced durability of the lighter-grade product has resulted in more frequent resurfacing cycles and has consequently led to increasing maintenance costs;

Now therefore be it resolved that the Town of Northeastern Manitoulin and the Islands respectfully requests that the Ministry of the Environment reconsider its decision regarding the lighter grade of oil, taking into account the increased number of applications required, as well as the associated additional time, energy, and financial burden placed on municipalities or develops a better alternative oil.

And Further that this motion be forwarded to the Ministry of Environment, AMO, Good Roads, FONOM, MPP Bill Rosenburg, and all other municipalities.

Carried

(19)

The Corporation of the Township of Perry

Box 70 1695 Emsdale Road Emsdale, Ontario P0A 1J0

Date: April 29, 2026

Resolution No.: **2026-** 168

Moved By: Margaret Ann MacPhail **Seconded By:** Paul Sowrey

WHEREAS municipal workers and contractors play a critical role in maintaining essential infrastructure and ensuring public safety, particularly during significant weather events;

AND WHEREAS there has been a documented increase in incidents involving harassment, threats, and dangerous interference with municipal workers across Ontario;

AND WHEREAS the Association of Ontario Road Supervisors (AORS) has formally requested provincial legislative amendments to strengthen protections for these workers;

AND WHEREAS the Township of Oro-Medonte has passed a resolution supporting these requests, which has been endorsed by other municipalities including the Township of East Zorra-Tavistock;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Township of Perry hereby supports the AORS request for provincial legislation amendments to enhance protections for municipal workers and contractors;

AND THAT the Province of Ontario be urged to:

- Implement stronger legislative measures addressing interference with municipal workers;
- Enhance protections during declared Significant Weather Events;
- Improve enforcement and coordination with police services;

RESOLUTION

AND THAT a copy of this resolution be forwarded to:

- Doug Ford, Premier of Ontario
- Michael Kerzner, Solicitor General of Ontario
- Hon. Jill Dunlop, Minister of Emergency Preparedness and Response
- Hon. Rob Flack, Minister of Municipal Affairs and Housing
- Hon. Prabmeet Singh Sarkaria, Minister of Transportation
- Hon. Graydon Smith, MPP Parry Sound - Muskoka
- Association of Municipalities of Ontario (AMO)
- Association of Ontario Roads Supervisors (AORS)
- All Ontario municipalities

Carried: ✓ **Defeated:** _____

Joe Lumley, Acting Mayor

RECORDED VOTE		
Council	**For**	**Against**
Councillors Jim Cushman		
Margaret Ann MacPhail		
Paul Sowrey		
Acting Mayor **Joe Lumley**		

Women's Own Resource Centre

The Township of Armour

April 23rd, 2026

Dear Mayor and Council,

I am writing to you on behalf of the Women's Own Resource Centre (WORC), which is a non-profit, registered charitable organization. We provide information, referral and support to women, girls and families of the Almaguin Highlands to assist them in working toward their economic goals. Our Rural Outreach Program Endeavour (ROPE) provides workshops in self-employment, networking, mentoring and life skills.

The Women's Own Resource Centre was established in 2000, is centrally located in the Almaguin Highlands district and has been successfully helping women and their families for over twenty years. We serve a rural population of approximately 30,000 permanent residents that include many working poor families that are unable to qualify for current forms of government assistance and services. WORC serves northern, low-income, rural women who may have experienced violence or abuse in their lives. Many of these women have poor self esteem, few assets and limited family support. These women face numerous barriers which are worsened by their isolation and increased financial cost of basic social inclusion. The support of WORC is essential in working with them on a plan for recovery and growth.

The Rural Outreach Program Endeavor encompasses workshops which are offered free of charge with financial support being available for transportation and childcare costs to increase accessibility and remove as many barriers as possible. In addition to supporting women in creating sustainable livelihoods through achieving economic independence, WORC provides business services, business plan assistance, one to one consultations, information sharing, support, referrals, resources and hosts a large donation network.

From April 1st, 2025 to March 31st, 2026, our Centre recorded 3,213 drop-ins, 733 phone calls, 3,095 emails and 68 one to one consultations for business development, personal and crisis calls throughout the year. 508 individual clients had direct engagement with one of our programs throughout the year. Our Entrepreneurial Skills Training workshop supported 16 women in 2025/26 through the process of starting a small business with 10 of these women launching businesses throughout the Almaguin Highlands and an additional 4 hoping to launch within the next year. Our Life Skills Training workshop supported 18 women in 2025/26 and 286 individual women participated in local Resource & Business Network Luncheons. WORC responded to 12 crisis calls which includes 7 in regards to violence against women. 1,652 interactions with our donation network this past year which encompasses both donation pickups and dropoffs – the Donation Network continues to be a growing resource in the Almaguin Highlands for those struggling to afford the basic necessities of life. We keep a dedicated room at our office for donated items which includes clothing, linens, household items, shoes, boots, winter jackets, hygiene products and more which anyone can access at anytime with no requirement to prove eligibility.

In addition to core programming, WORC partnered with local organizations including ACED, AHCC, NECO, The Labour Market Group and others to organize and host the RED Gala in December of 2025. WORC also organized and hosted our third annual International Women's Day Celebration in March of 2025. The event was sold out with 125 women attending from across Almaguin. We carried forward our program to support Almaguin children in going back to school – we were able to sponsor 67 local children with backpacks, lunch kits, running shoes and

105 Ottawa Ave., Box 155, South River, ON P0A 1X0
Phone: (705) 386-9672 Toll Free: 1-888-640-8668
Fax: (705) 386-7111 [illegible]ownresource.org
www.w[illegible]rg

RESOLUTION

Women's Own Resource Centre

school supplies to help foster a successful start to the new school year. WORC was also able to support 16 families from across the region for our annual Christmas Sponsorship Program with grocery gift cards and toys for children. These sponsorships were made possible through fundraising initiatives at our office along with support from individuals in the community.

In 2023, WORC received a grant from the Ontario Trillium Foundation to launch a Travelling Community Kitchen Program in response to the increasing struggle we are seeing across the region with food insecurity due to the increase in the price of living. The program was focused on creating affordable homemade meals, budgeting, kitchen skills and reducing social isolation by helping participants to foster connections in their communities. This two-year program was hugely successful with over 600 people participating over the course of 24 full day workshops. This Travelling Community Kitchen Program visited municipalities across the Almaguin Highlands including Powassan, South River, Sundridge, Burk's Falls, Emsdale, Whitestone, Magnetawan and Kearney – every round had full registration with a waiting list. In April of 2026, WORC successfully acquired a Grow Grant through the Ontario Trillium Foundation to continue running these programs throughout the region for the next two years. In addition, a two-year Soup Kitchen Program was included in the new grant which encompasses a volunteer driven program to prepare and distribute ready-to-eat meals to local food banks across the Almaguin Highlands during the months that the Community Kitchen is not running. On April 15th, our first Soup Kitchen saw 675 meals distributed, bringing food supports to those that need it most.

WORC`s services continue to be needed in our region, as indicated by engagement numbers, to foster growth and ensure that the most vulnerable are not left without the supports they need to build sustainable livelihoods. As always, we will continue to be there for the residents of the Almaguin Highlands and are continually striving to address needs and create programming that helps to build the resiliency of women and their families in the Almaguin Highlands. These free workshops and programs are helping to create valuable community connections and ease some of the social isolation that is often felt heavily in rural regions such as the Almaguin Highlands.

In order to continue to offer these free programs and supports, the Women's Own Resource Centre is dependent upon funding from several sources. Donations help to ensure that we can continue to make important services and supports available to the women and families of the Almaguin Highlands. Donations also help us to provide outreach to those clients who are made increasingly vulnerable by their severe isolation due to the sheer size of our region.

We are asking for support from each municipality in the amount of .50 cents per capita to support new and continuing initiatives in 2026/27. We thank those who have supported us in the past and look forward to new working relationships and opportunities. Should you wish WORC to make a presentation to your council to discuss upcoming projects, or if you have any questions, please call 705-386-9672 or email jessica@womensownresource.org

We thank you for your time and consideration in this matter and we look forward to continuing our efforts to help women and their families in the Almaguin Highlands thrive.

J. Busch

2025 - $750

2025: 1459 @ $0.50 = $730

Jessica Busch
Program Manager

105 Ottawa Ave., Box 155, South River, ON P0A 1X0
Phone: (705) 386-9672 Toll Free: 1-888-640-8668
Fax: (705) 386-7111 Email: info@womensownresource.org
www.womensownresource.org

Charlene Watt (Deputy Clerk)

From: John Richards <jrichards@campaign-office.com>
Sent: May 4, 2026 10:26 AM
To: Charlene Watt
Cc: Charlene Watt
Subject: The Royal Canadian Legion Ontario Command- 14th Annual Military Service Recognition Book
Attachments: rates.pdf

Hello Charlene, Alison & Council,

Thank you for your time to review about the printing of our Annual **Military Service Recognition Book**. Please find the attached information outlining the Command Legion's important remembrance project this year on behalf of our Veterans.

This unique remembrance publication includes past and present-day Veterans biographies and photographs. With the help of our Veterans, their families and friends, submissions are collected at local legion branches and our next edition is scheduled for release in 2027, in advance of our Annual Remembrance Day Ceremonies.

Proceeds raised from this annual project are used to support the **Veterans Transition Programs** that help Veterans who suffer from PTSD, Mental Illness and other such challenges. These programs assist them in transitioning from military life to civilian life.

It is available for all to see at local legion branches and online at the Ontario Command Legion's website: Military Service Recognition Book – Ontario Legion It helps us, and our younger generations, appreciate and never forget the Sacrifices made by our Veterans for the freedoms we enjoy today.

We would be honoured to count on **TOWNSHIP OF ARMOUR** to support and show appreciation for our Veterans by purchasing the **¼ PAGE COLOR AD FOR $650 AGAIN** in our next edition.

Here is a copy of your ¼ page color ad from the book to review.

2025 - $650
2024 - $650

RESOLUTION
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The Royal Canadian Legion Ontario Command
Campaign Office
(1-855-241-6967)
oncl@fenety.com

www.on.legion.ca

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www.on.legion.ca

The Royal Canadian Legion
Ontario Command

"Military Service Recognition Book"

Dear Sir/Madam:

Thank you for your interest in **The Royal Canadian Legion Ontario Command,** representing **Ontario's Veterans.** Please accept this written request for your support, as per our recent telephone conversation.

The Royal Canadian Legion Ontario Command is very proud to be once again printing over **10,000 copies of our 14th annual "Military Service Recognition Book"**, scheduled for release by October 2027. This unique remembrance publication recognizes and honours our Province's Veterans and helps us fulfill the Legion's role as the **"Keepers of Remembrance"**. Proceeds raised from this annual appeal are also used to support Veterans Transition Programs to help modern day Veterans that suffer from PTSD and other challenges.

The Legion is recognized as one of Canada's largest Veterans Support Organizations and we are an integral part of the communities we serve. This project helps ensure the Legion's continued success. We would like to have your organization's support for this Remembrance project by sponsoring an advertisement space in our **"Military Service Recognition Book."**

Please find enclosed a rate sheet for your review. Whatever you are able to contribute to this worthwhile endeavor would be greatly appreciated. For further information please contact **Ontario Command Campaign Office** toll free at **1-855-241-6967**.

Thank you for your consideration and/or support.

Sincerely,

Lynn McClellan
President

SCAN ME!

MSR Guide

www.on.legion.ca

The Royal Canadian Legion
Ontario Command

"Military Service Recognition Book"

Advertising Prices

Ad Size		Cost		HST		Total
Full Colour Outside Back Cover		$2,579.65	+	$335.35	=	$2,915.00
Inside Front/Back Cover (Full Colour)		$2,243.36	+	$291.64	=	$2,535.00
2 Page Spread (Full Colour)		$3,588.50	+	$466.50	=	$4,055.00
Full Page (Full Colour)	7" X 9.735"	$1,765.49	+	$229.51	=	$1,995.00
½ Page (Full Colour)	7" X 4.735"	$969.03	+	$125.97	=	$1,095.00
¼ Page (Full Colour)	3.375" X 4.735"	$575.22	+	$74.78	=	$650.00
1/10 Page (Full Colour b/card)	1.735" X 4.735"	$349.56	+	$45.44	=	$395.00

H.S.T. Registration # 10686 2824 RT0001

All typesetting and layout charges are included in the above prices.

A complimentary copy of this year's publication will be received by all advertisers purchasing space of 1/10 page and up, along with a Certificate of Appreciation from the Ontario Command.

PLEASE MAKE CHEQUE PAYABLE TO:
The Royal Canadian Legion
Ontario Command
(RCL ON)
(Campaign Office)
P O Box 8055, Station T CSC
Ottawa, ON K1G 3H6

Visa/Mastercard Accepted

adcopy can be emailed to: oncl@fenety.com

Charlene Watt (Deputy Clerk)

From: MADD Message Magazine <message@maddmessage.ca>
Sent: April 27, 2026 11:49 AM
To: Charlene Watt
Subject: MADD Message yearbook Advertising Proof
Attachments: 98908.pdf

Dear Mayor Ward & Council,

Thank you again for your many years of kind support and I hope that everyone is doing well. I wanted to re-connect with you for our 2026 campaign. Please accept this email as our official sponsorship renewal request. Thank you for your time and consideration. We hope to have the Township of Armour join us again in support of MADD Canada. Together, we can make a lasting impact and help prevent impaired driving. I look forward to hearing from you soon. Have a wonderful day!

Thank you to the Township of Armour for placing your 1/4 page sized supportive ad ($699.00 for the year) in our last edition of the annual MADD Message Yearbook. For your consideration, please find attached a copy of your previous ad. To explore our sponsorship *RATES* please visit www.maddmessage.ca.

Your ad not only highlighted your commitment to stopping impaired driving but also helped fund life-saving educational seminars in schools, designed to reach young and new drivers with critical information about the dangers of impaired driving. MADD Canada's School Presentation is a powerful dramatization about the tragic consequences of impaired driving. The video ends with testimonials from real-life victims who share their heartbreaking stories with the audience. MADD Canada's School Presentation targets students in grades 7 through 12. (https://maddyouth.ca/school-program)

By renewing your sponsorship ad, your company will:

*Demonstrate Leadership: Showcase your commitment to public safety and community well-being.
*Gain Visibility: Your ad will be featured in a widely distributed, free publication available in high-profile public locations and mailed directly to all advertisers.
*Make an Impact: Directly contribute to programs that educate youth and save lives.

Please don't hesitate to reach out if you have any questions or would like to discuss sponsorship further. You can contact me via email or at 1-866-767-1736.

Yours truly,
Stacey Biekx
T: (866) 767-1736 Ext. 101
E: message@maddmessage.ca
W: www.maddmessage.ca

2025: 1/4 page @ $699 + HST

RESOLUTION
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madd MESSAGE

Rate Information
MADD Message Yearbook

Mission

MADD Canada's mission is to stop impaired driving and to support victims of this violent crime.

What is MADD Canada Doing About Impaired Driving?

MADD Canada is appealing all levels of government for more effective legislation and better enforcement of the law. These measures must include:

- Lowering the legal blood-alcohol limit
- Enhancing police enforcement powers
- Legislating stiffer penalties for repeat offenders

Educating and informing Canadians about the dangers and consequences of impaired driving is an important part of MADD Canada's work. Information alone will not end impaired driving, but the majority of people – when fully informed of the risks, both to themselves and others – will make the right choices and never get behind the wheel impaired.

Ad Sizes	Rates
Back Cover (8.25" x 10.625")	$2200
Inside Covers (8.25" x 10.625")	$1600
Full Page (8.25" x 10.625")	$1300
Half Page (7.5" x 4.75")	$899
Quarter Page (3.625" x 4.75")	$699
Banner (7.5" x 1.75")	$599
Eighth Page (3.625" x 2.25")	$419
Business Card (2.33" x 1.5")	$319

applicable taxes extra. All ads are full colour on gloss paper

Fast Facts

In Canada approximately 1,800 people are killed and 150,000 are injured, (approximately 10,000 seriously), and costs society $40.7 billion (2.1% of Canadian GDP) annually * *cctma*

Motor vehicle crashes are the leading cause of death among 16 to 25 year olds, and alcohol and/or drugs are a factor in 55% of those crashes

MADD Canada will show its School Assembly Program to over 1 million students in Grades 7 to 12 every year!

I want to support MADD Canada with an ad in The MADD Message Yearbook:

Ad Size: ☐ Back Cover ☐ Inside Cover ☐ Full Page ☐ Half Page ☐ Quarter Page ☐ Banner ☐ Eighth Page ☐ Business Card

Payment: ☐ E-Transfer to: message@maddmessage.ca ☐ Invoice Me ☐ Visa/MasterCard/Amex

Credit Card #: _____ Exp. Date: ____/____ CVV: _____

Company: _____ Date: _____

Authorized Signature: _____ Print Name: _____

Thank you for your support!

Tel: 1-866-767-1736 Fax: 1-866-293-3068 Email: message@maddmessage.ca
www.maddmessage.ca

MUNICIPALITY OF
SHUNIAH

COUNCIL RESOLUTION

Resolution No.: 167-26

Date: Apr 14, 2026

Moved By: S Blunt

Seconded By: D Blunt

WHEREAS the Municipality of Shuniah acknowledges that municipal infrastructure - including roads, bridges, and water and wastewater systems - underpins public safety, economic vitality, and quality of life in Ontario's rural and small urban communities; and

WHEREAS the Ontario Community Infrastructure Fund (OCIF) was created in 2015 to assist small and rural municipalities facing infrastructure deficits that exceed their local revenue capacities; and

WHEREAS in 2022, the Government of Ontario committed to increase the annual OCIF envelope from $100 million to $400 million over a five-year term, with that commitment scheduled to expire at the end of fiscal 2026; and

WHEREAS fixed funding levels amid rising labour, materials, and climate resilience costs have eroded the purchasing power of the $400 million envelope, jeopardizing municipalities' ability to deliver and sustain essential services without incurring unsustainable debt; and

WHEREAS predictable, multi-year funding indexed to real-world cost drivers is critical for municipalities to develop, finance, and execute long-term asset management plans, reduce emergency repairs, and leverage complementary federal and private infrastructure financing; and

WHEREAS the Municipality of Shuniah requires a steadfast provincial partner to extend and enhance OCIF beyond 2026, ensuring infrastructure resilience, fiscal sustainability, and equitable access for all small and rural municipalities;

NOW THEREFORE BE IT RESOLVED THAT:

1. The Municipality of Shuniah calls upon the Government of Ontario to extend the annual OCIF envelope at not less than $400 million beyond its current five-year term ending in 2026, with no reductions in subsequent provincial budgets.

2. The Province be requested to index the total annual OCIF envelope—and each individual municipal allocation—to the Ontario Consumer Price Index (CPI), calculated on

a calendar-year basis and disbursed in the first quarter of each fiscal year.

3. The Ministry of Infrastructure establish a new five-year OCIF funding framework that guarantees annual envelopes and allocation percentages by municipality, enabling long-term capital planning and stable cash-flow management.

4. The Province undertake a formal review of the OCIF allocation formula at least once every four years, incorporating current municipal asset management data, demographic projections, climate resilience metrics, and rural equity considerations

5. A dedicated contingency reserve equal to 5 percent of the annual OCIF envelope be created within the fund to address extraordinary cost escalations, emergency repairs, or project overruns without reallocating core funding.

6. The Ministry of Infrastructure publish an annual OCIF performance report—including program disbursements, allocation adjustments, and reserve expenditures—in a transparent, publicly accessible online dashboard.

FURTHER THAT the Council of the Municipality of Shuniah supports the February 23rd, 2026 resolution of the Township of North Glengarry regarding the Ontario Community Infrastructure Fund (OCIF); and

FURTHER THAT this supporting resolution and the originating correspondence be circulated to the Premier of Ontario, the Leader of the Official Opposition, the Minister of Infrastructure, the Minister of Municipal Affairs and Housing, Local MPP's, the Association of Municipalities of Ontario (AMO), and all Ontario municipalities. NOMA

☑ **Carried** ☐ **Defeated** ☐ **Amended** ☐ **Deferred**

Windy Landry

Signature

Municipality of Shuniah, 420 Leslie Avenue, Thunder Bay, Ontario, P7A 1X8

Highlights from the April 2026 Medical Officer of Health Report to the Board of Health

Medical Officer of Health Update:

Canadian Public Health Week 2026

This month, the North Bay Parry Sound District Health Unit marked Canadian Public Health Week (April 6 - 10, 2026) with the release of its 2025 Annual Report. The creation of this report was led by the Communications team, with contributions from all programs and services across the Health Unit. Together, they provided statistics and stories to shine a light on the often invisible yet vital work of public health over the past year. The report is available on our website.

Also in time for Canadian Public Health Week, the Health Unit recognized individuals and organizations who have demonstrated extraordinary efforts promoting public health. Healthy communities are the result of collective action, no single organization can achieve this alone.

- **The AIDS Committee of North Bay and Area (ACNBA)** for their compassionate, client-centered approach to care, commitment to reducing barriers to service, and strong collaboration with public health to support vulnerable populations.
- **Georgian Bay Biosphere – Mnidoo Gamii** for their leadership in climate action, sustainable transportation and food systems, and community development initiatives that promote health, environmental stewardship, and community connection.
- **Kirk Hewitt** for his compassionate, non-judgemental, and client-centred support of individuals with complex health and social needs, and for his strong collaboration with Health Unit programs to improve access to care and strengthen community partnerships.
- **True Self – Debwewendizwin** for their peer-led outreach and harm reduction initiatives, commitment to culturally informed care, and collaboration with public health to expand access to services and improve health outcomes for vulnerable populations.

The Health Unit values all contributions to community health, large and small, and sincerely appreciates the ongoing partnerships that strengthen our communities.

HPV Awareness Day 2026

The month of March included HPV Awareness Day on March 4. Human papillomavirus (HPV) is a group of over 200 viruses that, without vaccination, will infect about 75% of Canadians at some point in their lives. Infections are often asymptomatic, meaning most individuals are unaware

they are infected. However, persistent infections can cause various cancers, which tend to occur many years after the initial infection.

HPV is responsible for nearly[1]:

- 100% of cervical cancers
- 90% of anal cancers
- 60% to 73% of throat (oropharyngeal) cancers
- 40% to 50% of penile cancers
- 40% of vaginal and vulva cancers

HPV can also cause anogenital warts.

The good news is that a publicly funded vaccine is available for students in grades 7 to 12, as well as for individuals who meet high-risk criteria. The vaccine protects against nine strains of HPV, seven associated with cancer and two that most commonly cause genital warts, significantly reducing the risk of infection.

Despite this, HPV Immunization coverage remains lower than for many other routine vaccines. In the 2024-2025 school year, only 50% of Grade 7 students in North Bay Parry Sound received two doses of the vaccine, and 70% received at least one dose, which is comparable to coverage rates across Ontario[2].

To coincide with HPV Awareness Day, the Health Unit launched a HPV vaccine campaign. Teams from Vaccine Preventable Diseases, Sexual Health, Oral Health, and Community Health, along with staff from other programs, collaborated with Communications and Foundational Services to create and deliver a robust video campaign designed to educating the public on the HPV vaccines.

The campaign was intended for parents/guardians, students, and teachers, and included six videos organically shared throughout March on the Health Unit's social media platforms. Ads also ran throughout the month on Instagram, Facebook, YouTube, and Google Ads.

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[1] Government of Canada (Health Canada). Human papilloma virus (HPV): symptoms and treatment [internet]. 2025 [cited 2026 Mar 20]. Available from: Human papillomavirus (HPV): Symptoms and treatment - Canada.ca

[2] Ontario Agency for Health Protection and Promotion (Public Health Ontario). Immunization data tool [Internet]. Toronto, ON: King's Printer for Ontario; 2026 [cited 2026 Mar 20]. Available from: https://www.publichealthontario.ca/en/Data-and-Analysis/Infectious-Disease/Immunization-Tool

The goal of the campaign was to reduce stigma associated with HPV, emphasize the critical role vaccination in cancer reduction, and highlight the importance of vaccinating early, before exposure to the virus.

HPV vaccination *is* cancer prevention.

Program and Services Highlights

Communicable Disease Control

- Influenza activity has been downgraded from 'localized' to 'sporadic' in recent weeks. This means some influenza cases continue to be reported, but there are currently no ongoing laboratory-confirmed outbreaks in institutions or public hospitals.

Oral Health

- The Oral Health program is providing education sessions in low-income seniors' housing complexes to reduce barriers to oral health care.
- The sessions provide oral health education and support seniors in navigating publicly funded dental programs, including the Ontario Seniors' Dental Care Program (OSDCP) and the Canadian Dental Care Plan (CDCP).

Sexual Health

- Public Health Nurses from Sexual Health and Communicable Disease Control delivered an education session to physicians and nurses at North Bay Regional Health Centre focused on current rates and treatment guidelines for sexually transmitted and blood-borne infections.

Harm Reduction

- The Health Unit has launched an updated version of its Safe Sharps Handling and Disposal Campaign, **"Community Safety. That's the Point."**
- The campaign equips community members with the knowledge and skills to confidently and properly pick up and dispose of sharps found in the community, while reducing the potential health and safety risks associated with handling them.

Vaccine Preventable Diseases

- The Health Unit is concluding its *Immunization of School Pupils Act* activities for the 2025-26 school year.
- Out of over 17,000 students, only 79 secondary and 174 elementary school students experienced a suspension, which was only of brief duration for most.

- Immunization coverage rates for school-aged children in the district remain above the provincial average, as reported by the Public Health Ontario Immunization Data Tool.

Environmental Health

- Three information sessions, presented by Brent Allen (Acting Program Manager, Environmental Health) and Dr. Zimbalatti (MOH/EO) were provided to municipal representatives regarding the upcoming changes to the beach water sampling program.

Healthy Families

- Healthy Babies Healthy Children staff launched a new initiative to read a short book at every home visit.
- The goal is to give children a strong start by modelling reading and encouraging families to make reading part of their routine from the very beginning.

Community Health

- Planet Youth Nipissing released the results of the sticker design contest which had the goal of strengthening youth engagement and uplifting youth voices.
- Hard copy stickers featuring the winning designs are being distributed across the community by partner organizations.

Communications

- A tick awareness campaign has been launched.
- Six humorous informational videos have been produced for weekly release, along with static informational posts reinforcing key messages and providing supplementary education.

Population Health Assessment & Surveillance

- The Mental Health and Wellbeing Dashboard was recently launched on the Health Unit's website.
- Based on the Mental Health Promotion Framework, the dashboard presents local data on protective and risk factors at the individual, family, and community levels.
- A study summary on Kidney Cancer in the City of North Bay was also recently published.
- The analysis aimed to better understand the potential impact of higher levels of per- and polyfluoroalkyl substances (PFAS) in North Bay's drinking water on kidney cancer rates.

Health Equity – Food and Housing Affordability

- At the January Board of Health meeting, a resolution was passed related to food and housing affordability, calling for higher social assistance rates based on findings in a recent study by the Health Unit.
- Information from this study is being shared provincially and locally, including through:
  - a provincial budget consultation submission; and
  - several presentations across the districts, including one at the Housing Solutions Forum hosted by Ontario Health and the North Bay Regional Health Centre.
- Municipalities were invited to amplify the Board of Health's resolution through their own resolutions of support. The following municipalities have done so to date:
  - Township of Mattawan
  - Municipality of East Ferris
  - Municipality of West Nipissing
  - Township of Armour
  - Township of Magnetawan
  - Town of Parry Sound

MONTHLY JOBS REPORT

March 2026

The Labour Market Group
Guiding partners to workforce solutions.

NIPISSING DISTRICT

There were 571 job postings recorded in March for the Nipissing District, a significant month-over-month increase of 22.3% (+104 postings) compared to February. This surge brought activity 14.2% higher than March 2025 (500 postings) and placed the volume roughly in line with the previous four-year March average (+0.8%). Employer participation also saw a healthy rebound, with 245 unique employers posting vacancies. This is a 21.3% increase (+43 employers) from February, suggesting a broad regional ramp-up as the second quarter approaches.

571 TOTAL NUMBER OF JOB POSTINGS

↑104 from February

OF THE 571 JOB POSTINGS

245 unique employers posted jobs.

14.9% (85) Requiring a bilingual individual.

14.7% (84) Criminal Record Check.

For postings that listed an annual salary. **$78,583.38/year** AVERAGE

$28.31 HOURLY WAGE — The average hourly wage in March for those postings which listed one.

Of the 300 postings which listed an hourly wage **0%** (0) were listed at the **provincial minimum wage of $17.20/hour.**

PARRY SOUND DISTRICT

There were 130 job postings recorded in March for the Parry Sound District, representing a minor month-over-month decrease of 2.3% (-3 postings) compared to February. While volume was relatively stable month-to-month, it remains significantly below historical norms, sitting 26.4% below the previous four-year March average and 29.3% lower than March 2025 (184 postings). Interestingly, employer participation grew despite the lower posting volume, with 81 unique employers active in the market, a 9.5% increase (+7 employers) from February.

130 TOTAL NUMBER OF JOB POSTINGS

↓3 from February

OF THE 130 JOB POSTINGS

81 unique employers posted jobs.

2.3% (3) Requiring a bilingual individual.

7.7% (10) Criminal Record Check.

For postings that listed an annual salary. **$84,062.13/year** AVERAGE

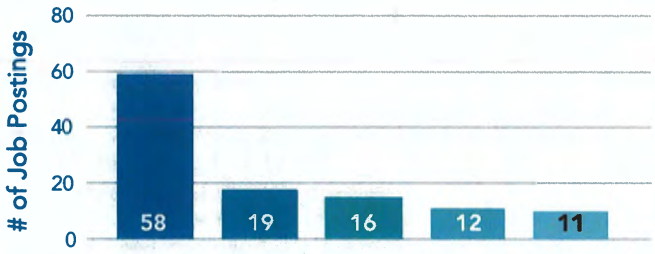
$26.55 HOURLY WAGE — The average hourly wage in February for those postings which listed one.

Of the 88 postings which listed an hourly wage **none** were listed at the **provincial minimum wage of $17.20/hour.**

* North American Industry Classification System (NAICS) is the system utilized by the governments of Canada, Unites States and Mexico in order to classify companies based on their primary functions/objectives.

TOP 5 EMPLOYERS POSTING JOBS

- North Bay Regional Health Centre
- Ontario Northland
- Nipissing University
- West Nipissing General Hospital
- Cementation Canada



TOP 5 INDUSTRIES HIRING (NAICS)

1 **28.7%** of all job postings — Health Care & Social Assistance (NAIC 62)

Top 5 Positions

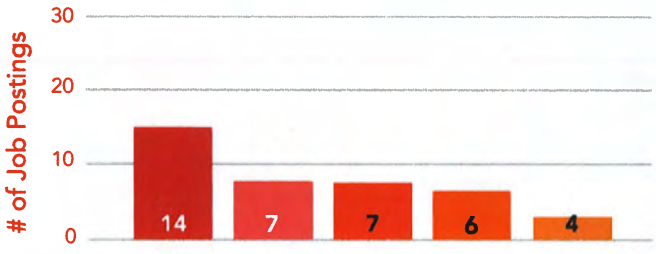
- 26 Registered Nurse
- 16 Social and community service workers
- 12 Registered Practical Nurse
- 8 Home Support Workers
- 7 Nurse aides, orderlies and patient service associates

2. **13.1%** Retail Trade (NAICS 44–45)
3. **9.6%** Educational Services (NAICS 61)
4. **8.9%** Transportation and Warehousing (NAICS 48–49)
5. **6.7%** Professional, Scientific and Technical Services (NAICS 54)

The Health Care and Social Assistance (NAICS 62) sector remained the largest contributor in March, accounting for 28.7% (164) of all postings. The largest month-over-month increase in volume occurred in Construction (NAICS 23), which added 14 postings (2.1%). Conversely, Health Care saw the largest month-over-month decrease in market share (dropping 1.0%).

TOP 5 EMPLOYERS POSTING JOBS

- West Parry Sound Health Centre
- Northridge Inn and Resort
- Walmart
- Home Depot
- Municipality of Magnetawan



TOP 5 INDUSTRIES HIRING (NAICS)

1 **26.2%** of all job postings — Health Care & Social Assistance (NAIC 62)

Top 5 Positions

- 6 Social and community service workers
- 4 Registered Nurse
- 3 Registered Practical Nurse
- 3 Cook
- 2 4 tied with

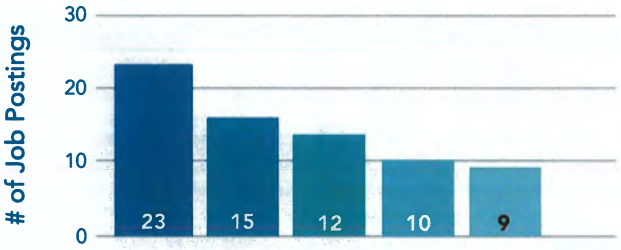
2. **22.3%** Accommodation and Food Services (NAICS 72)
3. **20.0%** Retail Trade (NAICS 44–45)
4. **7.7%** Public Administration (NAICS 91)
5. **4.6%** Manufacturing (NAICS 31-33)

The Health Care and Social Assistance (NAICS 62) sector remained the largest contributor in March, accounting for 26.2% (34) of all postings. The largest month-over-month increase in share occurred in Accommodation and Food Services (NAICS 72), which climbed by 5.8% (+7 postings). Conversely, Public Administration (NAICS 91) saw the largest month-over-month decrease in volume, dropping by 5.8% (-8 postings).

* National Occupation Classification (NOC) is the system utilized by the Government of Canada to organize occupations based on the primary job requirements and skill level.

TOP 3 OCCUPATIONAL CATEGORIES (NOC)

1 24.7% Sales & Service (NOC 6)



- Retail Salesperson
- Food Counter Attendant
- Other customer and information services representatives
- Cleaner
- Cook

2 17.0% Trades, Transportation, and Equipment Operators (NOC 7)

- Truck Drivers **(12)**
- Building Maintenance Workers **(12)**
- Residential and commercial installers and servicers **(6)**
- Material Handler **(6)**
- 3 tied with **(5)**

3 15.9% Health Care & Social Assistance (NAIC 62)

- Registered Nurse **(27)**
- Registered Practical Nurse **(12)**
- Nurse aides, orderlies and patient service associates **(7)**
- Nurse Practitioners **(5)**
- Audiologists and speech-language pathologists **(5)**

Sales and Service (NOC 6) remained the largest occupational group, making up 24.7% (141) of postings. The largest month-over-month increase in volume and share was seen in Trades, Transportation and Equipment Operators (NOC 7), which added 28 postings (2.2%). Conversely, Health occupations (NOC 3) saw the largest month-over-month decrease in share, dropping 2.3%. 33 managerial postings were recorded in February, with the highest concentration in Sales and Service (11 roles), and Business, Finance and Administration (11 roles). There were 3 senior management positions, 1 in Finance and Insurance and the other two in Health Care and Social Assistance.

TOP 3 OCCUPATIONAL CATEGORIES (NOC)

1 40.0% Sales & Service (NOC 6)

- Retail Salesperson
- Cook
- CleanerCook
- 3 tied with

2 14.6% Trades, Transportation, and Equipment Operators (NOC 7)

- Material Handler **(6)**
- Building Maintenance Workers **(3)**
- Truck Drivers **(2)**
- Bus drivers, subway operators and other transit operators **(2)**
- 6 tied with **(1)**

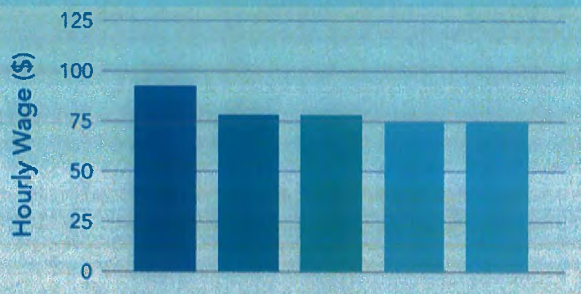
3 13.1% Education, Law and Social, Community and Government Services (NOC 4)

- Social and community service worker **(7)**
- Early Childhood Educators / Assistants **(3)**
- Home Support Worker **(3)**
- 4 tied with **(1)**

Sales and Service (NOC 6) remained the dominant occupational group, making up 40% (52) of postings. The largest month-over-month increase in market share was seen in Business, Finance and Administration (NOC 1), which rose by 1.7% (+2 postings). The largest decrease in share occurred in Health Occupations (NOC 3), which fell by 2.8% (-4 postings). 6 managerial positions were advertised in March of which, 4 were in Sales and Service. There was 1 senior manager roles posted this month, in the Information and Culture industry

TOP 5 HOURLY WAGE VACANCIES

$79.75 Psychologist
@ North Bay Regional Health Centre



$74.46 Nurse Practitioner
@ North Bay Regional Health Centre

$74.46 Nurse Practitioner
@ West Nipissing General Hospital

$66.40 Project Coordinator
@ North Bay Regional Health Centre

$64.17 Financial Controller
@ Hands, TheFamilyHelpNetwork.ca

TOP 3 ANNUAL SALARY VACANCIES

$138,106.00
Structural Engineer - Senior
@ Ontario Ministry of Transportation

$129,226.00
Director - Indigenous Primary Health Care
@ North Bay Indigenous Hub

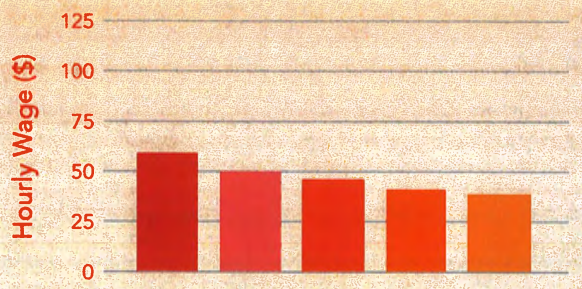
$126,074.00
Human Resources Business Partner
@ Ontario Northland

Lowest Annual Salary $36,000.00
Kitchen Helper
@ Aramark Canada Ltd.

75.8% of job postings (433) in March were for full-time positions. This represents a decrease of 2.1% from February (77.9%), as the district saw a rise in part-time (19.8%) and casual (4.4%) offerings.

TOP 5 HOURLY WAGE VACANCIES

$60.00 Carpenter
@ Lakeside Contracting



$57.68 Registered Nurse - Acute Care
@ West Parry Sound Health Centre

$47.33 Dental Hygienist
@ North Bay Parry Sound District Health Unit

$45.00 Dental Hygienist
@ Powassan Dental Centre

$40.00 Commercialization Manager
@ Crofters Food Ltd

TOP 3 ANNUAL SALARY VACANCIES

$200,000.00
Sales Associate - Automotiver
@ Parry Sound Chevrolet Buick GMC

$110,000.00
Chief Building Official
@ Town of Kearney

$100,000.00
Sales Manager - Retail
@ Mosquito Busters Inc.

Lowest Annual Salary $34,580.00
Collections Assistant
@ West Parry Sound District Museum

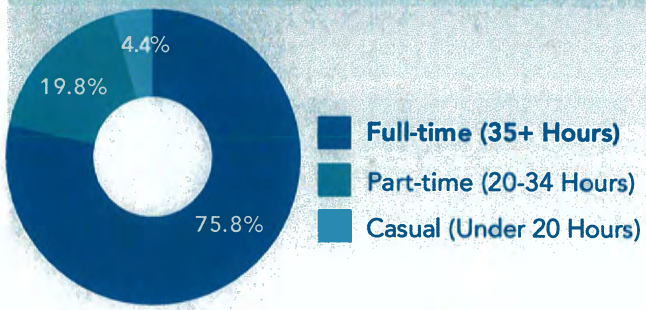
67.7% (88 postings) listed an hourly wage in March, with an average of $26.55/hour. This is $0.97/hour lower (-3.5%) than the 12-month average of $27.52/hour. 0 postings were listed at the provincial minimum wage. For postings listing an annual salary, the average was $84,062.13, which is 11.3% higher (+$8,528.90) than the 12-month average of $75,533.23.

FULL-TIME / PART-TIME BREAKDOWN

75.8% of listings in March

2.1% from February

75.8% of job postings (433) in March were for full-time positions. This represents a decrease of 2.1% from February (77.9%), as the district saw a rise in part-time (19.8%) and casual (4.4%) offerings. This trend mirrors the early seasonal shifts where employers add flexible staffing to manage the spring increase in consumer activity.



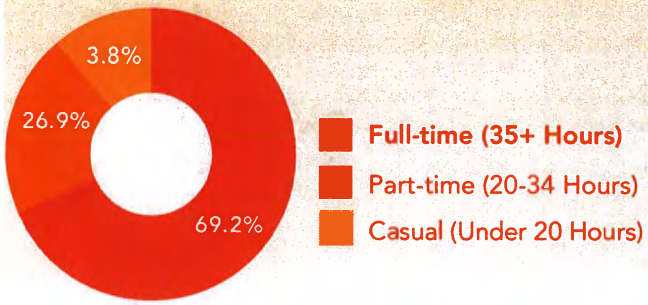
571 Postings listed hours offered **(100%)**

FULL-TIME / PART-TIME BREAKDOWN

69.2% of listings in March

0.8% from February

69.2% of job postings (90) in March were for full-time positions. This represents a slight increase of 0.8% from February (68.4%).



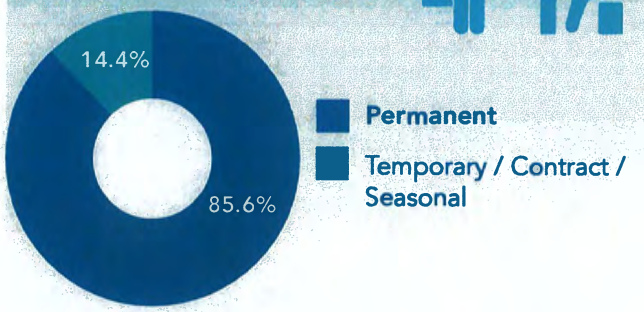
130 Postings listed hours offered **(100%)**

TERM OF EMPLOYMENT

85.6% of listings in March

1.3% from February

85.6% (489) of postings in March were for permanent positions, an increase of 1.3% from February. This suggests that despite the slight uptick in part-time and casual hours, the vast majority of new roles are intended as long-term placements.



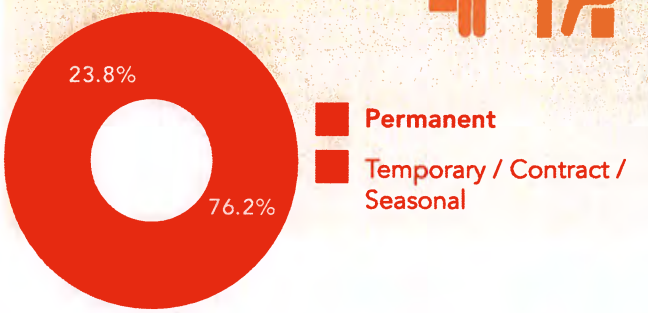
571 Postings listed hours offered **(100%)**

TERM OF EMPLOYMENT

76.2% of listings in March

4.3% from February

76.2% (99) of postings in March were for permanent positions, a decrease of 4.3% from February. This shift suggests that Parry Sound employers are heavily leaning into seasonal contract hiring, particularly in hospitality and retail.



130 Postings listed hours offered **(100%)**

ALL EMPLOYERS WITH POSTINGS IN MONTH

NIPISSING DISTRICT

401 Auto - North Bay Chrysler
A&W Restaurant
A1 Blasting Mats
AIDS Committee of North Bay and Area
AIM Kenny U-Pull
AR Mechanical
AWOL BARBER SHOP
Ableton Electrical Services
Aecom
Alex McKillop Tax Ltd.
Algonquin Nursing Home of Mattawa
Alzheimer Society Sudbury-Manitoulin North Bay and Districts
Aramark Canada Ltd.
Aziwell Canada
Bath & Body Works
Battano Construction Limited
Bay Truck Stop Family Restaurant
Bayshore Health Care
Bayside Grounds
Beatty Printing
Bee-Clean Building Maintenance
Bell Canada
Best Western North Bay Hotel & Conference Centre
Beyond Sushi
Bin City Liquidation
Binx Professional Cleaning
Bioped Footcare
Black & McDonald Limited
Blanchfield Roofing Co. Ltd.
Blue Sky Family Health Team
Boart Longyear Inc.
Body Back in Motion
Bradwick Property Management
Brandt Industries
Burger World - Hammond
CARQUEST Canada
CTS Canadian Career College
Caisse Alliance
Campus Living Centres
Canada Post
Canadian Forces Morale and Welfare Services
Canadian Mental Health Association
Canadian Shield Health Care Services Inc.
Canadian Tire - North Bay
Canadore College
Cannabis Jacks
Canor Construction
Canpar express
CarePartners
Cascades Casino
Casey's Grill Bar
Cassellholme Home for the Aged
Cassells Animal Hospital
Cementation Canada
Chatters
Closing the Gap Healthcare
Columbia Forest Products Ltd
Comfort Inn - Airport
Comfort Inn - Lakeshore
Commissionaires
Community Counselling Centre of Nipissing
Community Living North Bay
Complete Landscaping
Conseil scolaire catholique Franco-Nord
Conseil scolaire public du Nord-Est de l'Ontario
Contrans Flatbed Group
Cosmoprof Canada
Crisis Centre North Bay
Currie Truck Centre
DECO Windshield Repair
Dairy Queen
Defence Construction Canada
District School Board Ontario North East
District of Nipissing Social Services Administration Board
Dominos Pizza
Dr. Clean
Dyno Nobel
EMCO Corporation
Eclipse Stores Inc
Elizabeth Fry Society of Northeastern Ontario
Empire Living Centre
Enbridge Inc.
Englobe Corp.
Evergreen Landscaping
Executive Aviation
Express Parcel
First Choice Haircutters
First Student / First Transit
Foundation Health Canada
G Force Security
GardaWorld
Gateway Optometry
GeoVerra Inc.
Giant Tiger
Gincor Werx
Goulet Contracting
GreenFirst Forest Products Inc.
Guy Dentistry
Guy's Tire Sales Inc
HOSE TECH
Hair Designers
Hands, TheFamilyHelpNetwork.ca
Hart Stores
Haskins Industrial Inc.
Hillcrest Cabinets
Holiday Inn Express Suites
Holiday Inn Express Suites North Bay
Home Depot
Home Instead
Home Instead Senior Care
Homewood Suites by Hilton North Bay
IG Wealth Management
Intelcom | Dragonfly
J.G. Fitzgerald & Sons Ltd.
J.L. Richards & Associates Limited
Kal Tire
Kaltech Mining Services Ltd.
Kia North Bay
Klean and Shine Detailing
Kognitive Marketing
La Voyager Inc
Legal Aid Ontario
Linde Plc.
Loblaw Companies Limited
Mac Lang
MacLean Engineering & Marketing Co Limited
Magnera Corporation
Manitoulin Group of Companies
Marina Point Village
Mattawa Hospital
Maurices
McDougall Insurance and Financial
Metal Fab Ltd.
MetricAid
Metro
Miller Paving
Miller Technology Incorporated
Milmine Exteriors
Ministry of the Attorney General
Ministry of the Environment, Conservation and Parks
Ministry of the Solicitor General
Motion
Mr Seamless Eavestroughing ltd
National Veterinary Associates
Near North District School Board
Neddy's North Bay Hyundai
Nipissing Serenity Hospice
Nipissing Transition House
Nipissing University
Nipissing-Parry Sound Catholic District School Board
No Frills - Stacie and Troy's
Nordic Minesteel Technologies Inc.
North Bay Animal Hospital
North Bay BVD Travel Centre
North Bay Cycle and Sports
North Bay Hydro
North Bay Indigenous Hub
North Bay Mazda
North Bay Parry Sound District Health Unit
North Bay Police Service
North Bay Regional Health Centre
North Bay Stamp & Coin Ltd.
North Bay-Mattawa Conservation Authority
North Care Dental
Northern Brick
Northern Credit Union
Northern Honda
Northern Smiles Dental
Northwood Window and Door Centre
Nova Stone
Ojibway Family Lodge
Old Dutch Foods
One Kids Place Children's Medical Treatment Center of North East Ontario
Ontario Health
Ontario Ministry of Transportation
Ontario Northland
Ontario Provincial Police
Ontario Public Service
Oxford Learning Centres, Inc.
PHARA
ParaMed Home Health Care
Paterson Group Inc.
Pet Valu
Pilot Diamond Tools Ltd.
Premier Mining Products
Professional Respiratory Home Care Service Corp. / ProResp
Redpath Mining Contractors and Engineers
Regal Overhead Doors / Maintenance
Reliance Home Comfort
Responsible Gambling Council
Robinson's Pharmasave
Royal Bank of Canada
Royal LePage Real Estate
SPEEDY GLASS
SafeSight Exploration Inc.
Sally Beauty
Sally Beauty Canada
Science North
Seaboard Transport Group
Shoppers Drug Mart
Sienna Senior Living
Spencer Gifts
Staples Canada
Subway - Lakeshore Drive
Subway - Pinewood Park Drive
Subway - Shirreff Ave.
Subway - Sturgeon Falls
Sword Managment
Syl's Neighbourhood Kitchen
TC Energy
TD Bank
Talize
Tank Traders
The Block Public House
The Brick North Bay
The Children's Aid Society of the District of Nipissing and Parry Sound
The Corporation of the City of North Bay
The Erb Group of Companies
The Miller Group

Continued on next page

The PADDLE Program
The Sisters of St. Joseph of Sault Ste. Marie
The Skyline Group of Companies
The Submarine Place
Thermo Coustics Limited
ThinkOn
Tim Hortons
Tj's Custom Welding
Top Picks Auto Sales
Transport Training Centres of Canada
True North Chevrolet Cadillac Ltd / Fix Auto North Bay
Tulloch Engineering
Tutor Match
Twiggs - Sturgeon Falls
Twiggs Coffee Company Inc
Victorian Order of Nurses / VON
Voyageur Aviation Corp
Voyago
WIRELESSWAVE
Walmart
Walmart - North Bay
West Ferris Day Nursery
West Nipissing General Hospital
Wine Rack
YMCA of Northeastern Ontario
ZEDD Customer Solutions

PARRY SOUND DISTRICT

Adams Bros. Construction
Air Liquide
Almaguin Highlands Community Living
Aramark Canada Ltd.
Bayshore Health Care
Bernard's Bistro On The Lake
Best Western Plus Parry Sound
Callander Bay Heritage Museum
Camp Manitou
Canadian Mental Health Association
Cedarland Homes Ltd.
Clear Springs Golf Course
Closing the Gap Healthcare Commissionaires
Community Living Parry Sound
Copperhead Distillery and Spirits
Country Haven Acres Residential Services Inc
Crofters Food Ltd
DayCon Limited
District of Parry Sound Social Services Administration Board
Dynacare Inc.
Eastholme Home for the Aged
Edgewater Park Lodge
Gardens of Parry Sound Retirement Home
Giesler Marine Limited
Glen Bernard Camp
Gomoll Timber Mart
Grand Tappattoo Resort
Great North Homes
Harvest Share Community Food Programs
Home Depot
Home and Community Care Support Services
Jolly Roger Inn & Resort
Kawartha Credit Union
Killbear Marina Inc.
Lakeside Contracting
Little Gardens
Lofthouse Manufacturing (a Division of Brawo Brassworking Limited)
Log Cabin Inn & Catering
Mac Lang
McDonald's
Mosquito Busters Inc.
Municipality of Magnetawan
Nails by Siri
Near North District School Board
Nipissing-Parry Sound Catholic District School Board
North Bay Parry Sound District Health Unit
Northridge Inn and Resort
Ontario Public Service
Parry Sound Chevrolet Buick GMC
Parry Sound Friendship Centre
Parry Sound KOA Holiday
Phoenix Building Components Inc
Pizzaville
Powassan Dental Centre
Powassan Home Hardware
Powassan Public Library
RONA - Parry Sound
Royal Bank of Canada
SMRT Computer Solutions
Shawanaga First Nation
Stacked Pancake and Breakfast House
Starbucks
Subway - Parry Sound
Swift Canoe and Kayak
Terrace Suites
The Friends
The Kart
The Salvation Army
Tim Hortons Foundation Camps
Town of Kearney
Town of Parry Sound
Valu-Mart
Value Buds
Walmart
Wasauksing First Nation
West Parry Sound District Museum
West Parry Sound Health Centre
Wilson Transportation LTD
Wine Rack
YMCA of Simcoe/Muskoka

WHAT IS THE LMG MONTHLY JOBS REPORT?

This Jobs Report is a monthly publication produced by the Labour Market Group. Each month we compile this report based on our job portal **readysethired.ca**. **Readysethired.ca** is an online job portal that provides and collects real time job postings within the districts of Nipissing and Parry Sound. These postings are updated daily and provide job seekers with a one stop shop for local current employment opportunities.

FOR MORE INFORMATION & FURTHER DETAILS ABOUT LOCAL JOBS, PLEASE CONTACT :

The Labour Market Group
readysethired.ca
info@thelabourmarketgroup.ca

The Labour Market Group
Guiding partners to workforce solutions.

April 2026

LABOURFOCUS

The Labour Market Group

JOBS REPORT MARCH 2026

TOTAL NUMBER OF JOB POSTINGS

571 NIPISSING — ▲ 104 from February

130 PARRY SOUND — ▼ 3 from February

TOP INDUSTRY WITH VACANCIES

NIPISSING
Health Care & Social Assistance (28.7%)

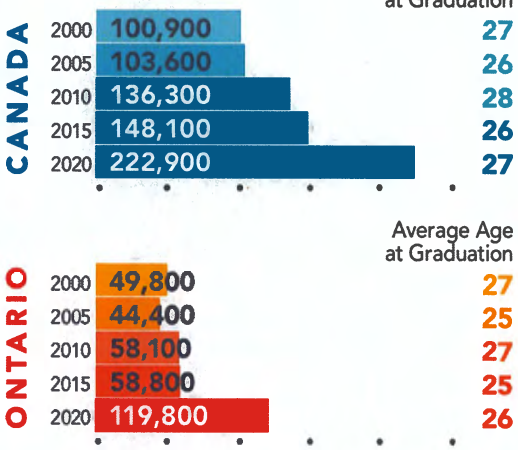
PARRY SOUND
Health Care & Social Assistance (26.2%)

To view the full report, visit our website
www.thelabourmarketgroup.ca
readysethired.ca

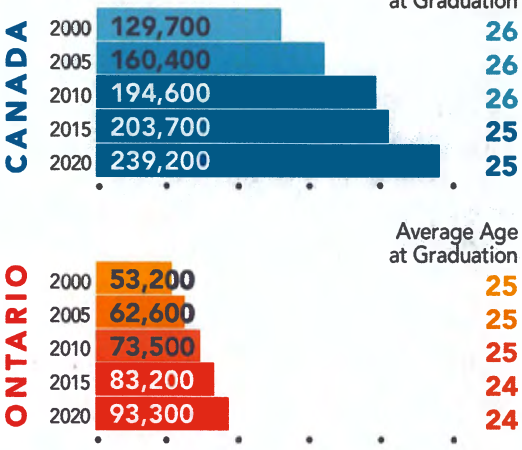
Graduate numbers for College and Bachelors degrees in Canada and Ontario from 2000-2020

On the whole, over the 20 years shown, graduate numbers have steadily increased across the board. 2020 is notable for Ontario college graduates in that the number doubled in just a 5-year span. Ontario graduates are also younger than the Canadian average.

COLLEGE GRADUATES



BACHELOR GRADUATES



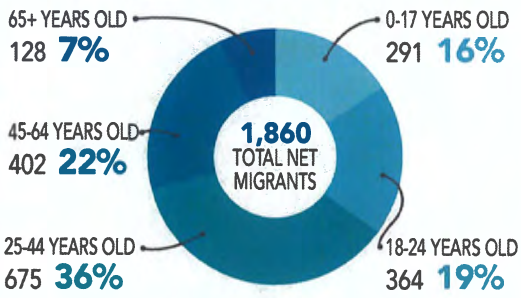
Source: Statistics Canada

NET MIGRATION BY AGE GROUP 2022-2023

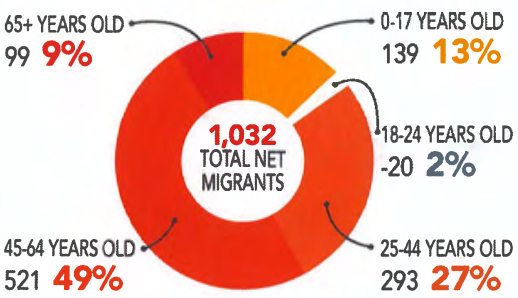
Nipissing has had net migration in all age categories, with the largest category being those aged 25-44 years old with 36%, followed by 45-year olds at 22%.

For Parry Sound, by far the biggest category of net in-migrants are those aged 45-64 years old with 49%. In-migrants to Parry Sound tend to be older compared to Nipissing.

NIPISSING



PARRY SOUND



Source: Statistics Canada, Tax filer (T1FF) – Migration Estimates, 2016/17 to 2022/23

Questions or concerns? Feel free to contact us at info@thelabourmarketgroup.ca

T. 705.478.9713

150 First Ave. West
Suite 103, North Bay, ON
P1B 3B9

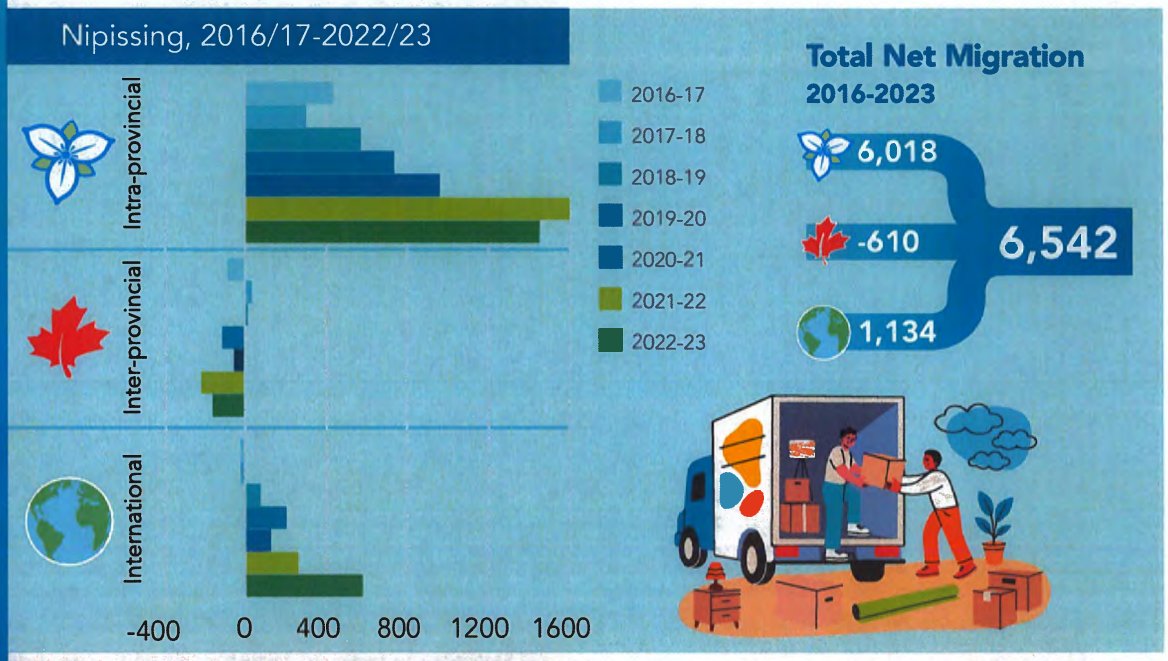
The Labour Market Group is funded by:

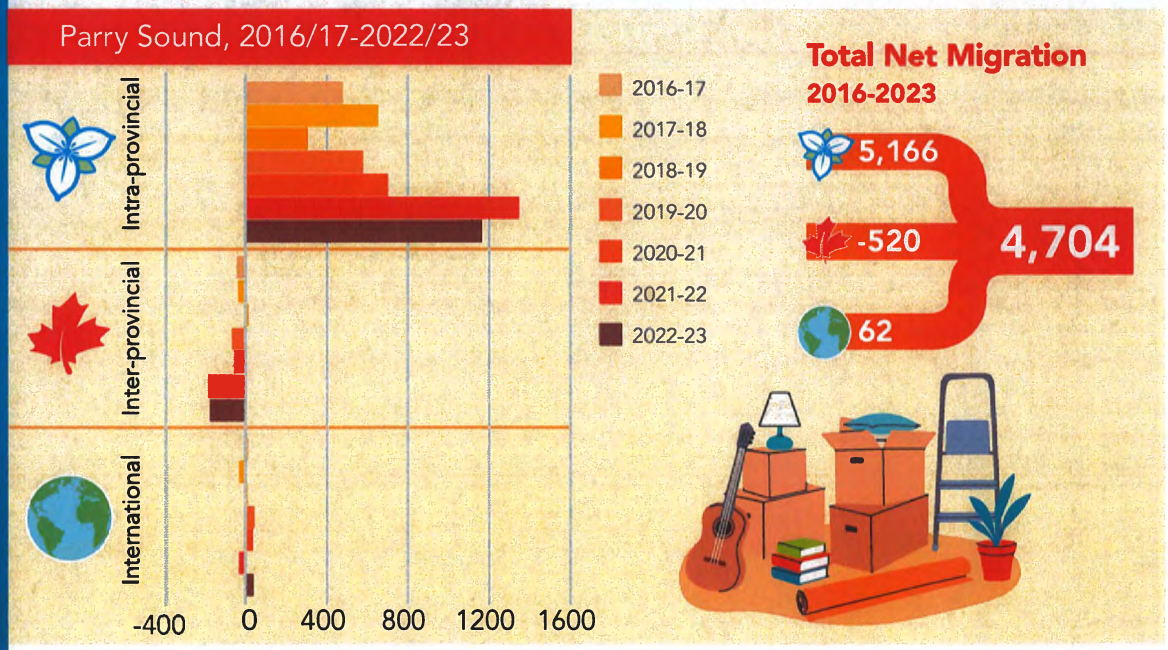
Ontario

The Source and Destination of MIGRATION IN OUR AREA

A very significant net number of residents arrive in **Nipissing** from other parts of Ontario, and that number has been increasing, rising considerably in 2021-22, and staying high in 2022-23; and there is a small but increasing number of net migrants from international sources, especially in 2022-23.

For **Parry Sound** migrants from the rest of Ontario represent almost all of the net total migrants to Parry Sound, that number stayed steady for most of these years, but had a large increase in 2021-22, which continued in 2022-23; and there is a very small net migration from international sources, less than in the case of Nipissing.





Source: Statistics Canada, Tax filer (T1FF) – Migration Estimates, 2016/17 to 2022/23

MORE FROM THE MARCH JOBS REPORT:

TOP OCCUPATIONS

NIPISSING

Sales & Services (24.7%)

Trades, Transportation, and Equipment Operators (17%)

Health Care & Social Assistance (15.9%)

PARRY SOUND

Sales & Services (40%)

Trades, Transportation, and Equipment Operators (14.6%)

Education, Law & Social, Community & Gov (13.1%)

To view the full report, visit our website
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readysethired.ca

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Ontario

NEWS RELEASE

Ontario Investing $15 Million to Protect and Support Northern Communities

Annual funding will help 144 northern municipalities repair roads, bridges and build long-term resilience

April 24, 2026

Northern Economic Development and Growth

THUNDER BAY — The Ontario government is investing $15 million in ongoing annual funding through the Northern Ontario Resource Development Support (NORDS) Fund to help northern municipalities continue to improve local infrastructure and support responsible economic growth in the North. As part of its plan to protect Ontario, this funding is one more way the province is supporting good-paying jobs and building stronger northern communities and a more competitive, resilient and self-reliant economy.

"Ontario's northern communities are an essential part of our province," said George Pirie, Minister of Northern Economic Development and Growth. "Making NORDS an ongoing fund means northern municipalities can plan, invest with confidence and maintain the critical infrastructure that resource development operations rely on and ensure benefits are shared close to home."

The NORDS Fund helps municipalities across northern Ontario invest in vital infrastructure such as roads and bridges, access new economic opportunities through resource development and mitigate the impacts of resource development on local infrastructure. Resource development operations, such as mining, forestry and agriculture, are an important part of the provincial economy, yet they can also disproportionately impact northern municipal infrastructure. NORDS helps these municipalities strengthen local infrastructure, invest in long-term community growth and support sustainable development.

All 144 northern Ontario municipalities, as defined under the Places to Grow Act, 2005, are eligible to receive NORDS funding. Municipalities will have an opportunity to submit projects through Transfer Payment Ontario later this summer. The Ministry of Northern Economic Development and Growth will contact municipalities to provide assistance with next steps and funding details.

Since its inception in 2021, NORDS has provided $75 million to fund municipal infrastructure projects across the North. In 2025-26, 144 municipalities received NORDS funding, including:

- The City of Timmins, which received $400,000 to reconstruct a 16-kilometre section of Highway 101 to mitigate the impacts caused by the transportation of resources extracted by nearby forestry and mining operations.
- The Municipality of Shuniah, which received $129,994 to rehabilitate Lakeshore Drive, a vital roadway used by mining and forestry industries in the region.
- The Town of Smooth Rock Falls, which received $76,797 for a water main extension project to increase water pressure, allowing for future community, business and resource developments.

"Strong municipalities are the backbone of Ontario. This $15 million annual investment through the NORDS Fund will help northern communities build modern, critical infrastructure and ensure families and businesses in the North have what they need to grow and succeed," said Peter Bethlenfalvy, Minister of Finance. "This is part of our plan to protect Ontario and build the most competitive, resilient and self-reliant economy in the G7."

The 2026 Budget: A Plan to Protect Ontario outlines how the government is advancing its plan to protect Ontario by making the province one of the most competitive places to invest and do business in the G7, while building a more resilient and self-reliant economy.

Quick Facts

- All 144 northern Ontario municipalities, as defined under the Places to Grow Act, 2005, are eligible to receive NORDS funding.
- NORDS funding allocations are determined using household counts in each municipality.
- NORDS will fund infrastructure projects, such as road rehabilitations or bridge improvements, related to resource-related development, such as in mining, forestry and agriculture.
- NORDS was initially created as a five-year program ending in 2026.
- Since 2021, our government has invested $675 million through combined programs, such as NORDS, the Ontario Community Infrastructure Fund and the Municipal Housing Infrastructure Program, to help revitalise infrastructure in northern Ontario.

NEWS RELEASE

Ontario Introducing Legislation to Support Implementation of HST Relief on New Homes

Proposed legislation would help deliver on Ontario's promise to remove the HST on most new homes in partnership with the federal government

May 05, 2026

Finance

TORONTO — Today, the Ontario government introduced the *HST Relief Implementation Act (Residential Property Rebates), 2026* to support the implementation of the province's 13 per cent HST relief on eligible new homes, which is being delivered in partnership with the federal government. This initiative would provide buyers of most new homes in Ontario with up to $130,000 in relief and could stimulate an additional 8,000 housing starts in Ontario next year, support up to 21,000 jobs and boost Ontario's GDP growth by $2.7 billion.

"We're already seeing the positive impact of our commitment to remove the HST from most new homes, with more shovels in the ground on new homes across Ontario," said Peter Bethlenfalvy, Minister of Finance. "Our government will continue fighting to lower costs for homebuyers, keep the dream of homeownership alive in Ontario and keep workers in our construction sector on the job."

Buyers of eligible new homes valued at $1 million or less would receive the full 13 per cent relief on their home, to a maximum value of $130,000, while buyers of eligible homes valued at $1 million to $1.5 million would see relief of $130,000. The HST relief on eligible homes valued above $1.5 million would decline gradually to a maximum of $24,000 for homes valued at $1.85 million or more.

These legislative changes are required due to the nature of the federal government's participation in this relief initiative, which requires the province to amend the *Retail Sales Tax Act* to enable a provincial top-up program of up to $50,000, equivalent to the five per cent federal portion of HST on a new home valued at $1 million. The federal government is compensating the province for this top-up program through a transfer of $875 million. This top-up builds on the up to $80,000 that would be available to eligible buyers under the enhanced New

Housing Rebate and New Residential Rental Property Rebate for the eight per cent provincial portion of HST. Together this would provide up to $130,000 in HST relief for eligible buyers.

While applications for HST relief are not open at this time, those who meet the relevant eligibility criteria can apply for the relief once applications open. For example, purchasers of an eligible home acquired on or after April 1, 2026, and on or before March 31, 2027, would be able to apply at a later date to receive the HST relief, even though the application process has not yet opened.

The proposed legislation also includes provisions that would enable buyers to assign this top-up to builders so that sellers can take the full HST relief amount off the price of a new home up front. The government continues to work with the federal government to implement the HST relief through necessary federal regulatory changes and has asked the federal government to administer the full HST relief program through the Canada Revenue Agency. Further details on how home buyers will be eligible for the relief will be made available at the earliest possible opportunity.

These measures build on existing provincial housing tax supports to help increase the supply of affordable homes, support housing development and foster a robust housing industry across Ontario. This includes removing the full eight per cent provincial portion of the HST on qualifying purpose-built rental housing. The province is also providing historic housing-enabling infrastructure funding through the $4 billion Municipal Housing Infrastructure Program and the $1.2 billion Building Faster Fund, which rewards eligible municipalities that make real progress in getting shovels in the ground to build new homes.

Quick Facts

- Implementation of the enhancements to the rebates on the eight per cent provincial portion of the HST requires federal regulatory amendments.
- The *HST Relief Implementation Act (Residential Property Rebates), 2026* would create regulation-making authority and audit authority regarding the five per cent top-up program. Regulations outlining additional details would follow once federal regulations for the rebate on the eight per cent provincial portion of the HST are in place.
- Technical information related to additional program and administration details is available online, and will be updated as needed.

North Bay Parry Sound District Health Unit
Bureau de santé du district de North Bay-Parry Sound

NEWS RELEASE

For immediate release: May 5, 2026

Health Unit Extends Drug Alert a Second Time as Overdose Activity Exceeds Pandemic Levels

NORTH BAY, ON — Drug-related overdose activity has surpassed levels seen during the COVID-19 pandemic, with 42 opioid-related overdoses reported to the North Bay Parry Sound District Health Unit (Health Unit) over the course of April 2026, compared to 38 in September 2020. Of the 42 overdoses, four resulted in death. This is the highest number of opioid-related overdoses reported to the Health Unit since the launch of their surveillance program in 2019. The Health Unit has extended the April 7 Community Drug Alert a second time.

"This level of overdose activity is deeply concerning and reflects an ongoing, unstable drug supply in our communities," says Shannon Mantha, chief nursing officer and executive director of clinical services at the Health Unit. "Extending the drug alert is a necessary step to raise awareness, prevent further harm, and help people know how to protect themselves and others."

The Health Unit is reminding the public to carry naloxone and look out for their loved ones. "We encourage everyone to check in on their friends, family and neighbors who may be at risk, and to learn how to recognize and respond to an opioid overdose," says Mantha. "Carrying naloxone, making sure your kit is well stocked and knowing how to use it could help save a life."

The recent substances being reported are fentanyl, prescription opioids, and unknown opioids. Depending on the type of substance consumed, symptoms of poisoning may look different.

Opioid poisoning symptoms

- bluish, purple, or greyish skin, lips, or nails (depending on skin tone)
- dizziness, confusion, or inability to stay awake
- choking, gurgling, or snoring sounds
- slow, weak, or no breathing

North Bay Parry Sound District
Health Unit
Bureau de santé
du district de North Bay-Parry Sound

Benzodiazepines (benzos) poisoning symptoms

Poisoning due to benzodiazepines may last for hours and may include:

- extreme sleepiness or passing out
- poor balance or movement control
- slurred speech
- blackouts and memory loss

How to respond to poisonings

- Call 911. Stay with the person. Monitor their breathing until help arrives.
- Give Naloxone. The person may not wake up right away due to sedation. More doses may be needed.
- If the person is unconscious, place them in the recovery position.

For those who use substances, the Health Unit advises:

- Check your drug with a testing strip, if available.
- Have naloxone on-hand and ensure your kit is well stocked.
- Use in a safe space with people you trust, and who are able to respond with multiple doses of naloxone, if needed.
- If using alone, call or text the National Overdose Response Line at 1-888-688-6677 or have a friend check-in on you.
- If your high feels unusual or if you are with someone who is experiencing an overdose, call 911.

Drug testing kits for fentanyl, xylazine, and benzodiazepines, as well as naloxone kits are available at the Health Unit or participating Needle Syringe Programs, which can be located using the Find Supplies map. Community members can also access naloxone kits at participating pharmacies.

The Health Unit continues to work with community partners, have conversations with clients, and monitor reported overdoses through their Early Warning System. The alert will stay in place while overdose activity remains elevated.

For more information, visit myhealthunit.ca/naloxone.

Quick Facts

- In April 2026, a total of 20 drug alerts were sent out by public health units in Ontario. The most common substance reported was fentanyl and other opioids, although the substance(s) causing drug poisonings/overdoses in most communities are unknown.
- Public Health units across Ontario continue to report the new variants of high-potency fentanyl. These observations highlight the continued unpredictability and toxicity of the unregulated drug supply in our communities.
- Public health units across the province have also reported contamination with veterinary tranquilizer, medetomidine (a previously identified contaminant that can decrease level of consciousness). Drug checking services have confirmed samples expected to be fentanyl were heavily contaminated with medetomidine.
- Several public health units have also reported detection of a "new" family of non-fentanyl synthetic opioids – "orphines" in Ontario's unregulated supply, including etodezitramide and cychlorphine in samples collected in Toronto and Thunder Bay.

Media Inquiries

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P: 705-474-1400, ext.5221 or 1-800-563-2808
E: communications@healthunit.ca

FONOM
Federation of Northern Ontario Municipalities

noma
Northwestern Ontario Municipal Association

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Ontario Trucking Association

FOR IMMEDIATE RELEASE

May 6, 2026

Northeastern & Northwestern Ontario – Northern Leaders and Industry Call for Coordinated Investment in Highways 11 and 17

Northeastern & Northwestern Ontario – Municipal leaders and industry partners are joining forces to call on the provincial and federal governments to accelerate investment in Highways 11 and 17, recognizing the corridor as essential to public safety, economic stability, and national connectivity.

The Northwestern Ontario Municipal Association, the Federation of Northern Ontario Municipalities and the Ontario Trucking Association have announced a strengthened partnership to advance this shared priority, building on long-standing advocacy efforts across Northern Ontario.

As the only continuous east–west highway connection linking Eastern and Western Canada, Highways 11 and 17 play a critical role in the movement of goods and people. The corridor supports billions in annual trade and remains a vital link for communities across the North.

"The OTA applauds NOMA and FONOM's leadership on this matter, and we look forward to working together to make this a reality," said OTA president Stephen Laskowski. "Ten years after the Nipigon Bridge got wiped out, severing the Trans-Canada and exposing the corridor's vulnerability, we're still waiting for a meaningful federal and provincial response that matches the scale of this risk.

"However, we believe it is a new day with Prime Minister Carney and Premier Ford's shared commitment to nation-building," Laskowski continued. "With the federal government's recent focus on strategic infrastructure and the province's push for growth, we are hopeful that 10 years of inaction are finally over. We need a nation-building investment that reflects the corridor's role as a lifeline for our economy and national security."

FONOM
Federation of Northern Ontario Municipalities

noma
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Ontario Trucking Association

Despite its importance, the highway system continues to face safety challenges. Long stretches of two-lane roadways, combined with high volumes of commercial traffic and northern driving conditions, increase the risk to motorists and disrupt Canada's supply chain.

"This alignment between municipal leaders and industry reinforces what Northerners already know that Highways 11 and 17 are critical to our safety and to Canada's economy," said Dave Plourde, President of the Federation of Northern Ontario Municipalities. "With momentum building, now is the time for governments to work together and move practical improvements forward."

Industry leaders echoed the need for coordinated action, pointing to both economic impacts and ongoing safety concerns.

"Highways 11 and 17 are more than just roads; they are lifelines that connect Northern Ontario to the rest of the country," said Rick Dumas, President of the Northwestern Ontario Municipal Association. "Working together ensures that both municipal priorities and industry realities are reflected as governments consider next steps."

The corridor has also been identified as increasingly important to Canada's economic security and future growth, particularly as demand for natural resources and critical minerals from Northern Ontario rises.

Municipal and industry leaders continue to advocate for a phased approach to improvements, including targeted widening projects such as four-laning and the two-plus-one model, alongside enhanced safety and enforcement measures.

Together, they are calling on both levels of government to coordinate funding, streamline approvals, and recognize Highways 11 and 17 as a shared national priority.

—30—

Media contacts below

FONOM
Federation of Northern Ontario Municipalities

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Rick Dumas, President, NOMA
807-683-6662 | admin@noma.on.ca

56 Ontario Street, PO Box 533,
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705-382-3332

Notice of Passing of Zoning By-law No. 26-2026

THE CORPORATION OF THE TOWNSHIP OF ARMOUR

TAKE NOTICE that the Council of the Corporation of the Township of Armour passed By-law No. 26-2026 on the 28th day of April, 2026, to Amend Zoning By-law 27-95 under Section 34 of the *Planning Act*, to add provisions comparable with the Ontario Building Code, that accessory shipping containers with floor areas greater than 15 m2 (161.5 sq. ft.) and/or exceeding a height of 3m (10 ft.) are defined as structures in the Armour Zoning By-law and subject to Zoning By-law Amendments, accordingly. The Amendment also adds provisions requiring a Zoning By-law Amendment for any structural alterations to a shipping container, including additional modification of openings, doors or windows or any addition of roofs, canopies, awnings or any attached structure. In addition, any approved structural alteration shall have been designed by a Professional Engineer.

AND TAKE NOTICE that an appeal to the Ontario Land Tribunal (OLT) in respect to all or part of this Zoning By-law Amendment may be made by filing a notice of appeal with the Clerk either via the Ontario Land Tribunal e-file service (first-time users will need to register for a My Ontario Account) at **olt.gov.on.ca/e-file-service** by selecting Township of Armour as the Approval Authority or by mail to 56 Ontario Street, P.O. Box 533, Burk's Falls, Ontario, P0A 1C0 no later that 4:30 p.m. on the 18th day, of May, 2026. The filing of an appeal after 4:30 p.m., in person or electronically, will be deemed to have been received the next business day.

The appeal fee of $1,100 can be paid online through e-file or by certified cheque/money order to the Minister of Finance, Province of Ontario. If you wish to appeal to the OLT or request a fee reduction for an appeal, forms are available from the OLT website at **olt.gov.on.ca**. If the e-file portal is down, you can submit your appeal to clerk@armourtownship.ca. Any appeal must be accompanied by a certified cheque/money order in the amount of $700.00 made payable to the Municipal Corporation of the Township of Armour.

AND TAKE NOTICE that any only specific stakeholders, including the applicant, registered owners, the Minister, public bodies or specified persons may appeal the Zoning By-law Amendment to the OLT. A notice of appeal may not be filed by an unincorporated association or group. However, a notice of a appeal may be filed in the name of a specified person or registered owner who is a member of the association or the group on its behalf.

NO PERSON OR PUBLIC BODY shall be added as a party to the Hearing of the appeal unless, before the By-law was passed, the person or public body made oral submissions at the public meeting or written submissions to the Council or, in the opinion of the OLT, there is reasonable grounds to add the person or public body as a party.

AN EXPLANATION of the purpose and effect of the by-law passed is provided below.

ADDITIONAL INFORMATION is available for review at the Armour Township office during regular business hours or by phone 705-382-3332. A copy of this Notice, email links, and additional information can also be found on the Armour website at www.armourtownship.ca or via email at deputyclerk@armourtownship.ca

Dated at the Township of Armour this 29th day of April, 2026.
Mrs. Charlene Watt, Clerk
Township of Armour
56 Ontario Street, Box 533
Burk's Falls, ON P0A 1C0

BY-LAW NO. 26-2026
PURPOSE AND EFFECT

Explanatory Note:

Lands Affected: This By-law applies to all lots of record in Armour Township zoned Rural (Ru), Commercial (C), Recreational Commercial (RC), Rural Industrial (M), and Industrial Extractive (MX) Zones under the provisions of the comprehensive Armour Township Zoning By-law No. 27-95 as amended.

Present Zoning: Armour Township Zoning By-law No. 27-95, as amended, currently contains provisions requiring a building permit for any shipping container (known locally as sea cans) proposed as an accessory use to a permitted principal use, already existing on the same lot.

Proposed Zoning: The Ontario Building Code (OBC) no longer requires a building permit for a shipping container as an accessory use equal to or less than 15 m2 (161.5 sq. ft.). This proposed Amendment clarifies the maximum floor area for shipping containers as accessory uses and thereby brings the provisions of Armour Zoning By-law in parallel with the OBC.

By-Law Purpose: The purpose of this Amendment is to add provisions comparable with the Ontario Building Code, that accessory shipping containers with floor areas greater than 15 m2 (161.5 sq. ft.) and/or exceeding a height of 3m (10 ft.) are defined as structures in the Armour Zoning By-law and subject to Zoning By-law Amendments, accordingly.

This proposed Amendment also adds provisions requiring a Zoning By-law Amendment for any structural alterations to a shipping container, including additional modification of openings, doors or windows or any addition of roofs, canopies, awnings or any attached structure. In addition, any approved structural alteration shall have been designed by a Professional Engineer.

Official Plan: This proposed Amendment conforms with the regulations of the Armour Township Official Plan.

TOWNSHIP OF ARMOUR

HERITAGE FESTIVAL UPDATE

After careful consideration, the Township of Armour will not be proceeding with the Heritage Festival this year.

We recognize the importance of this event within our community and appreciate the support it has received over the years.

At this time, the Township is exploring alternative community events and programming that are more sustainable and cost-effective, while still bringing residents together.

More information will be shared as plans develop.

Thank you for your understanding.

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DISTRICT OF PARRY SOUND

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OFFICE OF THE MAYOR

May 2, 2026

Re: Ontario Land Tribunal Appeal – "BESS" Application (Pegg's Mountain Road)

DELIVERED VIA EMAIL

The Council of the Township of Armour understands fully that emotions and opinions run high with respect to the recent battery energy storage system ("BESS") application, an application that was denied by Council on January 13, 2026 in light of specific concerns centering around public safety, firefighter safety, and protection of the environment. I would like to highlight some key points in order to provide full perspective, and also provide updates which the Township of Armour has received since Council opposed the planning application in January.

I will summarize some of the background below, followed by key points which Armour Township Council has had to recently consider.

- The BESS application on its own is not unusual nor should it have been unexpected – the province is backing these sorts of initiatives, which is encouraging private organizations to act. The fact that energy storage systems are specifically mentioned in the Provincial Planning Statement (PPS), 2024 should make this clear. There is nothing nefarious about what PowerBank is trying to do.
- To point one above, we as a municipality are creatures of the province. Part of our mandate is to support policy set at that level.
- Considerable effort in understanding all aspects of this application has been spent by township staff, members of Council, related departments such as Fire, and partners such as our planners and legal counsel. New facts or considerations have come up frequently (including recent information from our legal counsel – see below). As decisions have had to be made, Council has made the best decision it can make at the time, with the facts we have at the time.
- Council opposed the planning application at its January 13, 2026 council meeting on the basis of public safety, firefighter safety, and environmental concerns. PowerBank appealed this decision to the Ontario Land Tribunal (OLT), as is their right. Note that the OLT is a provincial planning authority – this is not a "civil case" but a case related to disputes with respect to land use planning.

- Based on expert opinion, costs associated with continuing to oppose this planning application at OLT would be the equivalent of putting a special tax levy on every single ratepayer in Armour of 5% for 1 or 2 straight years – in order to fight one battle. Which, again based on the opinion of our experts, is likely futile. See further information under the "Key Points" below.

Simply put, it's one thing to sign a piece of paper in opposition to a singular issue. It's another thing entirely to sign a cheque on behalf of every single taxpayer in Armour, which effectively imposes a full 5% tax levy over the course of 1 to 2 years.

Summary of Key Points from Recent Updates

Council recently received legal advice
Council received advice from its solicitor concerning the conduct of OLT hearings and the scope and breadth of evidence that is required to successfully defend decisions of Council before the Tribunal.

OLT Hearings are Largely Decided Upon the Basis of Expert Evidence
Expert evidence from qualified land use planners, engineers, environmental consultants etc. is required and in the absence of such evidence there is little to no chance of mounting a successful case before the OLT.

The Township's Own Consultants Have Concluded that the Requested Approvals Meet the Statutory Tests and thus the Township Has No Expert Evidence to Rely Upon to Defend the Appeal
The Township retained a significant number of experts to review and critique all of the supporting expert reports submitted by PowerBank and with limited exceptions, all of the expert reports submitted by PowerBank and all of the peer review reports obtained by the Township supported a conclusion that the applications for the Official Plan Amendment and Zoning By-law Amendment met the statutory tests (Planning Act).

The Township Essentially Has No Expert Evidence to Rely Upon to Defend the Appeal and its Peer Reviews Would Be Introduced by Power Bank to Confirm their Own Expert Evidence
Simply stated, the Township would be unable to rely upon the experts it originally retained to conduct the review to defend its decision to deny approval of the amendments. In addition, all of the Township's own expert reports would be introduced as evidence by PowerBank to supplement and confirm the evidence provided by PowerBank's experts. Thus, the Township would have to seek out new experts, at its sole cost and expense, to determine **whether they might** express contrary opinions.

The Allocation of Tax Dollars to Defend the OLT Appeal Must be Reasonably Justified and Balanced in the Context of Potential Outcomes
The process of seeking out new experts and attempting to counteract the significant documentary record that already exist would require the allocation of significant financial resources which when placed in the context of property tax bills would amount to at least a 5% increase on every tax bill in the Township. Council owes a duty to all tax payers in the Township to utilize those tax revenues with great care.

Council Does Have Remaining Concerns Which are Operational in Nature that are to be Addressed before Site Plan Approval and/or Building Permits are Issued
Based upon the input from senior staff and the peer reviews, Council does have remaining concerns, which although significant in nature, are matters that are operational in nature and that Council and PowerBank are endeavouring to address at the site planning and building permit stage.

With this additional information, our goal should be to negotiate in good faith with the applicant to have things put into place which protect the municipality, our citizens, our firefighters across the region, and our environment, as best we can. We will use our energy and resources to find solutions which are in the best interests of all stakeholders. We remain committed to our key areas of concern and we will ensure this through the on-going planning process. It is key to understand that Armour is, by no means, giving up its ability to negotiate agreements which maximize protection of our citizens, our regional firefighters, and the environment.

Yours truly,

Rod Ward
Mayor, Township of Armour

TOWNSHIP OF ARMOUR

DISTRICT OF PARRY SOUND

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(33)

NOTICE

The Municipal Office will be

CLOSED

Monday, May 18, 2026

In recognition of Victoria Day.

We apologize for any inconvenience.

DISTRICT OF PARRY SOUND

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NOTICE

The Municipal Office will be

CLOSED

Wednesday, May 20, 2026

for staff training.

We apologize for any inconvenience.

STAFF REPORT

Date: May 12, 2026

To: Council

From: Dave Gray, CAO

Subject: Highway 520 Industrial Park Entrance Update

Recommendation

THAT the May 12, 2026 Staff Report from the CAO regarding the Highway 520 Industrial Park entrance be received;

AND THAT Council direct staff to pursue an amendment to the existing contract to remove the paving component of the Highway 520 Industrial Park entrance, subject to contractor agreement;

AND FURTHER THAT any outstanding project costs be funded through the Capital Reserve.

History:

The Township, in partnership with the Northern Ontario Heritage Fund Corporation (NOHFC), committed to extending critical services and improving access to the Highway 11 and Highway 520 industrial parks. These efforts are intended to increase the investment readiness through the creation of shovel-ready lands capable of supporting new economic opportunities and job creation. The establishment of the new Waveform Plastics facility on Lot B of the Highway 11 park serves as an example of the value in having such lands in the municipal inventory.

Through the current funding agreement with NOHFC, funds have been awarded to support the extension of electricity, natural gas, and fibre-optic telecommunications services to both lots. Eligible project components also included the construction of an engineered entrance and property preparations at the Highway 11 industrial park. However, this entrance was not completed as the owner of Lot A has yet to confirm the scope of their development.

Throughout June of 2025, the CAO proposed shifting the entrance improvements to the Highway 520 industrial park, rather than the Highway 11 industrial park. Discussions with

the NOHFC project officer indicated that this adjustment fit the scope of the overall project and intent of the funding program, as such, planning and resourcing of the work proceeded with the expectation that these changes would be reflected in the change request to the funding agreement in December of 2025.

At the October 14th, 2025 meeting, Council awarded the contract for the construction of the Highway 520 industrial park entrance to the successful bidder Fowler Construction in the amount of $207,109.88. Tulloch was retained to manage the project.

The final change request to amend the funding agreement was submitted in December 2025. On April 28, 2026, the Township was advised that this request was not approved. As a result, the anticipated external funding will not be received.

While a significant portion of the work has been completed, the paving component of the entrance remains outstanding.

Options for Consideration

Option 1 – Stop Work Prior to Paving
Tulloch has advised that it may be possible to request that the Contractor stop work prior to completion of the paving component. This would result in a gravel entrance that is easier to modify to accommodate future development and lot creation. This will also reduce the overall project costs, and limit the impact on the Capital Reserve. This option would be subject to the Contractor's agreement.

Option 2 – Proceed as Tendered
Under this option, the Township would proceed with the project as originally tendered, including completion of the paving. This would result in a fully completed, engineered entrance, avoiding potential relationship risks with the Contractor. This option will also result in higher overall project costs, and an increased pressure on the Capital Reserve.

It should also be noted that the extension of NORDs funding for 2026 was recently announced and that economic infrastructure is an eligible expense under this program. Staff will be reviewing whether these funds can be applied to cover outstanding expenses.

Financial Considerations

The total approved Capital Reserve contribution for the 2026 phase of this project is $147,500. The following reflects 2026 project costs only, and does not include expenses incurred in 2025.

As of the date of this report, this project has incurred the following costs in 2026:

- Construction: $69,363.51
- Engineering: $17,590.88

Total spent: $86,954.39

This leaves $60,545.61 remaining in the 2026 project budget.

Option 1 - Stop Work Prior to Paving

The remaining 2026 budget of $60,545.61 is currently allocated as follows:

- Construction costs $30,636.49
- Engineering costs $22,409.12
- Marketing costs $ 7,500.00

  Total remaining: $60,545.61

If the Contractor agrees to stop work prior to paving, a portion of the remaining construction and engineering costs may be avoided. This would reduce the overall project expenditures, and allow the project to remain closer to, or within the approved budget of $147,500.

Final costs and potential savings will depend on negotiations with the Contractor.

Option 2 – Proceed as Tendered

If the project proceeds as tendered, the remaining costs are estimated as follows:

- Construction: $77,887.07
- Engineering: $12,266.18
- Marketing: $ 7,500.00

  Total spend: $97,653.25

This exceeds the remaining 2026 project budget by $37,107.64.

As external funding is no longer available, the additional costs would need to be funded through the Capital Reserve.

Conclusion:

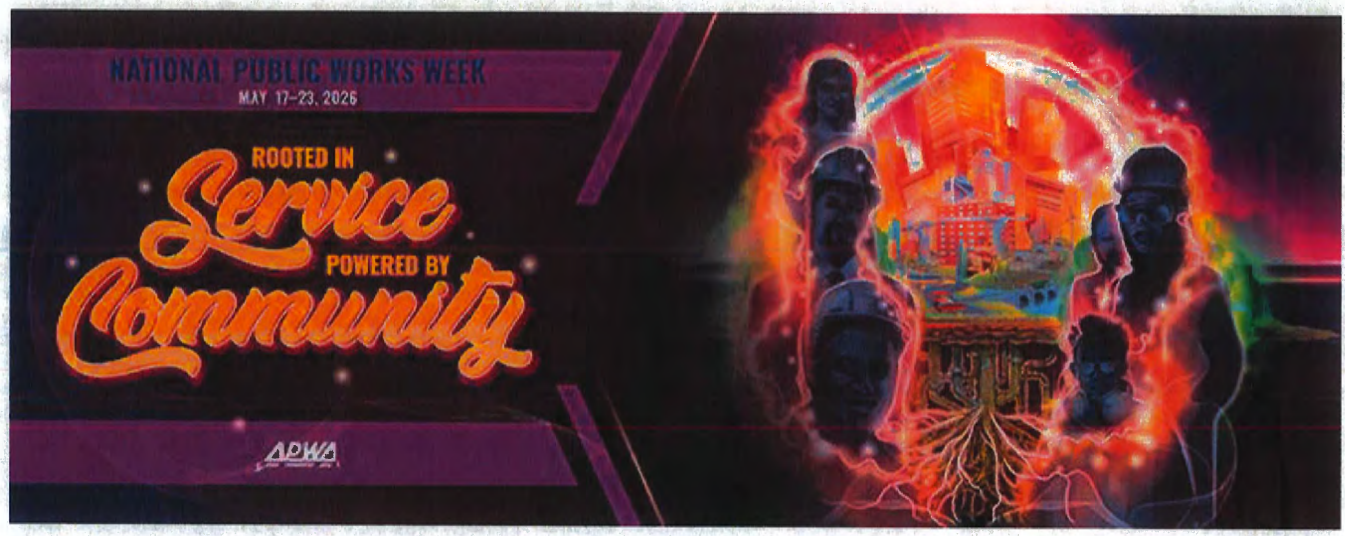
Given the loss of anticipated funding and the opportunity to reduce costs while maintaining flexibility for future development, Option 1 is recommended, subject to confirmation from the Contractor.

Others Consulted:

Alison McGregor, Treasurer
Tulloch Engineering

Attachments:

None



2026 National Public Works Week

This year's theme, "**Rooted in Service, Powered by Community**" acknowledges that the roots of service run deep in public works. It's what has propelled public works innovations that have helped our communities evolve into places where people can lead lives of purpose and possibility. Some work—like building roads and bridges—is highly visible, while other public works contributions—like maintaining water and sewer systems—are sometimes hidden from view. Together, these efforts form the foundation of thriving communities, reminding us that every project, seen or unseen, powers the connection between service and the people it supports.

This National Public Works Week is May 17–23. For National Public Works Week, many cities/towns, and municipalities from across North America come together to celebrate with official government proclamations and resolutions in honour of the contribution public works makes to their communities: in planning, building, managing, and operating the heart of our local communities and in advancing the quality of life.

SOUTHEAST PARRY SOUND DISTRICT PLANNING BOARD

April 22, 2026 NO. 31

MOVED BY: D. O'Halloran

SECONDED BY: J. Lumley

BE IT RESOLVED that the conditions of approval on all previously approved applications requiring comment on sewage disposal systems within the Townships of Perry, Armour and McMurrich/Monteith are amended to reflect the municipality as the Septic Approval Authority as of May 1, 2026.

CARRIED: ✓