



Urunga Bowling Club Limited

ABN: 77001033110

Annual Report

For the year ended 30 June 2025

Urunga Bowling Club Limited

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Urunga Bowling Club Limited

Chairperson's report

30 June 2025

Dear Members,

It is pleasing to report on another successful year for our Club. Our financial result, showing a net operating profit in excess of \$650K, demonstrates that our club is well managed and operates successfully in a very challenging financial climate.

You have a responsible and dedicated team of Directors who are ever mindful of making decisions that protect the interest of members and support the needs of both Social and Bowling members.

The future financial well-being of the Club is paramount in supporting both the delivery of facilities and activities for all members. In recent years, the Directors have supported Management in diversifying income streams to reduce the Club's reliance on gaming machine income. Whilst gaming machines are a significant source of revenue for the club, it is pleasing to note that our financial reliance on gaming is significantly below the average of many clubs in the State.

On the financial front, the investment in real-estate has served the club well and provided both opportunities for alternative income as well as capital gains. The bottleshop continues to be well supported and has proven to be a worthwhile investment.

During the year we saw the departure of our former General Manager Mark Parry who we thank for his acumen in facilitating expansion of the Club's investments in alternative income streams. We wish Mark well at his new Club in the Riverina.

We welcomed our new General Manager Troy Gale in February 2025. Troy has come to the club with an enormous amount of experience from within the Club industry. His knowledge and expertise are delivering benefits for the club. His focus on staff training and well-being, minimising wastage and using technology to its full advantage, are providing dividends for the Club. You may have noticed we now have an attractive and well supported web site.

Investment has occurred in many areas of the Club and your Directors have recently held workshops to evaluate development options that can enhance the club for future generations, whilst being mindful of the day-to-day needs of members. The introduction of a courtesy bus service, whilst expensive, has proven to be popular. Our social members have benefitted from the ongoing provision of entertainment on Friday nights, twice weekly enhanced Bingo games and the weekly game show style Trivia nights.

The Club has finally received sign off from Council on its numerous projects including gaming room modifications, the bottleshop, advertising sign, awning to greenkeepers shed and the southern pedestrian access. Negotiations are continuing with Council on the realignment of the sewer main to allow further development of the club facilities. The Board has also approved funding to replace all the light towers on the bowling greens to bring them up to current structural standards and tournament quality lighting.

Urunga Bowling Club Limited

Chairperson's report

30 June 2025

On the Bowling front, we are blessed to have such wonderful volunteers led ably by President Jo. We had success at regional level with one of our men's pennant teams and the bowlers continue to aspire to winning a State Flag. Your Board is supporting our greenkeeper with provision of new equipment and ongoing support so that he can implement his plans to take our greens to the next level.

Due to the ongoing financial success of our Club, your Board has been able to assist many community organisations throughout the year. Donations and sponsorship have assisted Bellingen High school, Cancer Council, Empowered Today, Surf Life Saving, Community Health Mental Health Services, Art Space Urunga, Valla Beach Community Defibrillation and Urunga Anglers to name a few. In all, over \$23,000 in financial support has been provided to a diverse range of organisations.

There is much more to do, and your Board will continue to focus on keeping members well informed through its electronic platforms and making decisions with the best interest of all members in mind.

A huge thankyou to our wonderful staff and we look forward to the continued support from all our members. May everyone enjoy the upcoming festive season and look forward to a New Year full of fun, good health and prosperity.

John Davis

Chairman.

Urunga Bowling Club Limited

General Manager's report

30 June 2025

Dear Members,

It is with great pleasure and gratitude that I present the General Manager's Report for the financial year ending 30 June 2025.

This past year has been one of remarkable achievement and growth for Club Urunga. We have seen strong financial performance, with a net profit of \$692,159—an increase of \$67,240 compared to the previous year. This success reflects our ongoing commitment to sound financial management, strategic investment, and, most importantly, delivering outstanding value and experiences to our members.

Our total revenue increased by 15.5%, boosted by significant growth in poker machine revenue, bar and bottleshop sales, and residential rental income. These positive results were achieved while maintaining competitive pricing and continuously enhancing the member experience.

Operationally, we have strengthened our position with cash reserves now standing at \$2.66 million, providing a solid foundation for future investments. We have continued to invest in improving our facilities, including acquiring new poker machines, upgrading our rental properties, and maintaining our clubhouse and greens to the high standard our members expect. Currently, the Club manages seven investment properties, with one property listed for sale as part of our ongoing portfolio management.

Our membership remains strong and vibrant, with 4,301 members, including four life members. We are proud to support local community groups, host engaging events, and promote lawn bowls as a key part of our Club's identity.

Looking ahead, we remain focused on short-term goals such as enhancing member facilities, supporting community organisations, and providing affordable entertainment and hospitality. Over the longer term, we aim to grow our membership, improve financial sustainability, and firmly establish Club Urunga as a welcoming, energetic community hub.

In the year ahead, we are excited to move forward with several capital projects, including the installation of a new Bowling Green lights, acquisition of new poker machines, and purchase of a new CRT machine. These investments will enhance both our operational efficiency and the overall member experience.

In closing, I extend my heartfelt thanks to our dedicated staff, our Board of Directors, and, most importantly, to you—our members—for your ongoing support and commitment. Together, we are building a stronger, more vibrant Club Urunga for the future.

Warm regards,

Troy Gale

General Manager

Urunga Bowling Club Limited

Directors' report

30 June 2025

The Directors present their report on Urunga Bowling Club Limited for the financial year ended 30 June 2025.

Information on Directors

The names of each person who has been a director during the year and to date of the report are:

Mr John Davis

Responsibilities: Director
Qualifications: Retired Council Administration Officer
Experience: 4 years service
Special Responsibilities: Chairperson from 24 November 2024, former Vice Chairperson
Appointed: 20 November 2016

Mr Garry John Carter

Responsibilities: Director
Qualifications: Qualified Accountant, Councillor Bellingen Shire Council
Experience: Captain/Treasurer Urunga Golf Club (veterans golf)
Special Responsibilities: Vice Chairperson from 24 November 2024, former Chairperson
Appointed: 23 November 2014

Mrs Beverley Cloake

Responsibilities: Director
Qualifications: Supervisor financial department of Australia's largest finance company
Experience: Financial and human resources and policy development relating to business requirements and improvements
Appointed: 25 November 2012

Mrs Lynne Tarrant

Responsibilities: Director
Qualifications: Manager - IT Department Coffs Harbour High School 10 years
Experience: Manager - Tarrant Building Services Pty Ltd
Special Responsibilities: Secretary - Urunga Bowling Committee
Appointed: 26 November 2018

Mr Paul Spencer

Responsibilities: Director
Qualifications: Administration and payroll. Senior staff officer State Rail NSW
Experience: 3 years Secretary/Treasurer Urunga Mens' Bowls Club
Appointed: 16 December 2019

Urunga Bowling Club Limited

Directors' report

30 June 2025

Mr Athol Grogan

Responsibilities: Director

Qualifications: Retired bank manager and company director

Experience: 23 years in Club industry

Special Responsibilities: President Zone 14 Bowls

Appointed: 16 December 2019

Mr Brian Irvin

Responsibilities: Director

Qualifications: Project Manager, Building & Construction Industry, Building Surveyor

Experience: 30 years in building and construction

Appointed: 1 March 2024

Directors have been in office since the start of the financial year to the date of the report unless otherwise stated.

Meetings of directors

Director's Name	Eligible to attend	Number attended
Mr John Davis	12	11
Mr Garry John Carter	12	9
Mrs Beverley Cloake	12	12
Mrs Lynne Tarrant	12	11
Mr Paul Spencer	12	12
Mr Athol Grogan	12	11
Mr Brian Irvin	12	11

Urunga Bowling Club Limited

Directors' report

30 June 2025

Principal activities

The principal activity of Urunga Bowling Club Limited during the financial year was to operate as a Registered Club and to conduct and promote the sport of Lawn Bowls.

No significant changes in the nature of the Company's activity occurred during the financial year.

Operating results

The profit/(loss) of the Company for the financial year amounted to \$692,159 (2024: \$624,919).

Short term objectives of the Club

The Company's short-term objectives are to:

- Provide entertainment, food and beverages for the members and visitors at reasonable prices;
- Provide support for community groups and to provide a place for these groups to meet;
- Sponsor and support local groups and community organisations;
- Continue to promote and improve member facilities.

Long term objectives

The Company's long-term objectives are to:

- Provide for and promote the game of lawn bowls
- Extend, renovate and improve the Club's facilities;
- Increase the Clubs membership;
- Improve the Clubs financial position;
- Promote the Club as the hub of the community that brings members and guests together.

Strategy for achieving the objectives

To achieve these objectives, the Company has adopted the following strategies:

- Retain and engage suitably qualified and experienced employees to provide the best possible service and maintain the Club's facilities;
- Provide entertainment, bowls tournaments and promotions to attract patronage to the Club;
- Offer high quality, reasonably priced meals and beverages;
- Conduct promotions throughout the year for the benefit of members and their guests;
- Annual development of financial budgets and monthly monitoring of financial performance and financial position to ensure the club operates within its financial capabilities.

Urunga Bowling Club Limited

Directors' report

30 June 2025

Performance measures

The following measures are used within the Company to monitor performance:

- Comparison of monthly results to budget;
- Monthly monitoring of poker machine turnover, return per machine and clearance amounts;
- Monitoring of all balance sheet and profit and loss items;
- Gross profit percentages;
- Review of monthly report from the Greenkeeper for works tabled and acted upon.

Membership

A breakdown of members as at 30/06/2025 is as follows:

Life Members	4
Members	4,301
Total members	4,305

Members Guarantee

The Club is a not-for-profit entity, registered as a company limited by guarantee. Under its constitution the company is prohibited from the payment of dividends to its members. Any surplus on winding up will be distributed to an organisation which has similar objects as dictated by the Constitution.

If the Company is wound up, the Constitution states that each member is required to contribute a maximum of \$2 each towards any outstanding obligations of the Company. At 30 June 2025, the total amount that members of the Company are liable to contribute if the Company wound up is \$8,602 (2024: \$8,478).

Urunga Bowling Club Limited

Directors' report

30 June 2025

Property classification

In accordance with the Registered Club's Amendment Regulations 2007, the Board has determined the following Club Property Classifications:

Core Property:

- Clubhouse and bowling greens - 20 Orara St, Urunga NSW 2455
- Carpark - 37 Bonville Street, Urunga NSW 2455

Non-core Property:

- Rental Property - 81 Rosedale Drive, Urunga NSW 2455
- Rental Property - 14A and 14B Fitzroy Street, Urunga NSW 2455
- Rental Property - 1/23 Bonville Street, Urunga NSW 2455
- Rental Property - 3/23 Bonville Street, Urunga NSW 2455
- Rental Property - 5/23 Bonville Street, Urunga NSW 2455
- Rental Property - 4/22 Orara Street, Urunga NSW 2455

Significant changes in state of affairs

There have been no significant changes in the state of affairs of the Company during the year.

Events after the reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

Environmental issues

The Company's operations are not regulated by any significant environmental regulations under a law of the Commonwealth or of a state or territory of Australia.

Director's Benefits

Directors were paid out of pocket expenses and honorariums during the year.

Company Secretary

The following person held the position of company secretary at 30 June 2025:

Troy Gale

Urunga Bowling Club Limited

Directors' report

30 June 2025

Indemnification and insurance of officers and auditors

The Club has not during or since the financial year in respect of any person who is or has been an officer or auditor of the club:

1. Indemnified or made any relevant agreement for indemnifying against a liability incurred as an officer, including costs and expenses in successfully defending legal proceedings; or
2. Paid or agreed to pay a premium in respect of a contract insuring against a liability as an officer for the costs or expenses to defend the legal proceedings.

Proceedings on behalf of the Company

No person has applied for leave of court under Section 237 of the *Corporations Act 2001* to bring proceedings on behalf of the Company or intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the Company for all or any part of those proceedings. The Company was not a party to any such proceedings during the year.

Auditor's Independence Declaration

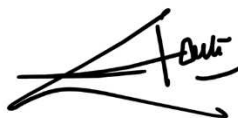
The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 30 June 2025 has been received and can be found on page 10 of the financial report.

Signed in accordance with a resolution of the Board of directors made pursuant to Section 298(2) of the *Corporations Act 2001*.



Mr John Davis
Chairman

Dated: 15 September 2025



Mr Garry Carter
Vice Chairman

15 September 2025

To the Board of Directors
Urunga Bowling Club Limited
20 Orara Street
Urunga NSW 2455

Auditor's independence declaration under Section 307C of the Corporations Act 2001

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2025, there have been:

- no contraventions of the auditor independence requirements as set out in section 307C of the *Corporations Act 2001* in relation to the audit; and
- no contraventions of any applicable code of professional conduct in relation to the audit.

A handwritten signature in grey ink that reads 'HLV Audit'.

HLV Audit Pty Ltd

A handwritten signature in grey ink that reads 'Angela Holladay'.

Angela Holladay
Director
Nambucca Heads NSW

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under Professional Standards Legislation.

Urunga Bowling Club Limited

Statement of profit or loss and other comprehensive income

For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Revenue	5	5,126,262	4,436,525
Finance income		82,788	75,027
Other income	5	213,269	206,852
Total income		5,422,319	4,718,404
Cost of goods sold		(1,098,054)	(889,633)
Depreciation and amortisation		(479,322)	(502,556)
Employee benefit expenses		(1,136,381)	(1,031,261)
Lease interest expense		(111)	(559)
Rental property expenses		(63,452)	(40,258)
Poker machine tax and expenses		(578,843)	(469,125)
Bowling expenses and greens maintenance		(109,193)	(139,244)
Raffles expenses		(151,230)	(142,372)
Directors' honorarium and expenses		(17,663)	(16,819)
Security expenses		(38,000)	(37,960)
Contract cleaning		(92,708)	(88,269)
Auditor's remuneration		(26,000)	(24,000)
Repairs and maintenance		(118,308)	(120,989)
Write off of obsolete stock		(5,069)	(604)
Advertising		(66,179)	(34,017)
Rates, electricity and water		(137,668)	(131,331)
Insurance		(106,064)	(92,335)
Donations		(21,800)	(16,448)
Entertainment and promotions		(165,907)	(121,646)
Legal fees		(2,275)	(6,572)
Net loss on disposal of fixed assets		(95,729)	-
Other operating expenses		(220,204)	(187,487)
Total expenses		(4,730,160)	(4,093,485)
Profit (loss) before income taxes		692,159	624,919
Income tax	3.a	-	-
Profit (loss) for the year		692,159	624,919
Revaluation changes for property, plant and equipment		-	-
Total comprehensive income for the year		692,159	624,919

The accompanying notes form part of these financial statements.

Urunga Bowling Club Limited

Statement of financial position

As at 30 June 2025

	Note	2025 \$	2024 \$
Assets			
Current assets			
Cash and cash equivalents	6	2,655,358	2,054,893
Trade and other receivables	8	37,108	86,584
Inventories	9	179,903	218,971
Non-current assets held for sale	10	480,295	-
Other assets	13	35,082	140,323
Total current assets		3,387,746	2,500,771
Non-current assets			
Property, plant and equipment	11	7,642,159	7,731,493
Investment properties	12	2,707,062	2,742,121
Total non-current assets		10,349,221	10,473,614
Total assets		13,736,967	12,974,385
Liabilities			
Current liabilities			
Trade and other payables	15	341,891	247,602
Employee benefits	17	97,365	96,944
Lease liabilities	14	-	21,237
Deferred income	16	34,260	37,310
Total current liabilities		473,516	403,093
Total non-current liabilities		-	-
Total liabilities		473,516	403,093
Net assets		13,263,451	12,571,292
Equity			
Retained earnings		12,757,017	12,064,858
Reserves	20	506,434	506,434
Total equity		13,263,451	12,571,292

The accompanying notes form part of these financial statements.

Urunga Bowling Club Limited

Statement of changes in equity

For the year ended 30 June 2025

2024	Retained earnings \$	Revaluation surplus \$	Total equity \$
Opening balance	11,439,939	506,434	11,946,373
Profit for the year	624,919	-	624,919
Closing balance	12,064,858	506,434	12,571,292

2025	Retained earnings \$	Revaluation surplus \$	Total equity \$
Opening balance	12,064,858	506,434	12,571,292
Profit for the year	692,159	-	692,159
Closing balance	12,757,017	506,434	13,263,451

The accompanying notes form part of these financial statements.

Urunga Bowling Club Limited

Statement of cash flows

For the year ended 30 June 2025

	2025 \$	2024 \$
Cash flows from operating activities:		
Receipts from customers	5,739,698	5,049,548
Payments to suppliers and employees	(4,311,912)	(4,158,715)
Interest received	90,618	54,559
Lease interest paid	(111)	(599)
Net cash flows from/(used in) operating activities	1,518,293	944,793
Cash flows from investing activities:		
Purchase of property, plant and equipment	(399,962)	(305,855)
Purchase of investment property	(495,749)	(505,373)
Improvements to investment properties	(880)	(32,043)
Net cash provided by/(used in) investing activities	(896,591)	(843,271)
Cash flows from financing activities:		
Repayment of lease liabilities	(21,237)	(42,098)
Net cash provided by/(used in) financing activities	(21,237)	(42,098)
Net increase/(decrease) in cash and cash equivalents	600,465	59,424
Cash and cash equivalents at beginning of year	2,054,893	1,995,469
Cash and cash equivalents at end of financial year	2,655,358	2,054,893

The accompanying notes form part of these financial statements.

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

1. Introduction

The financial report covers Urunga Bowling Club Limited trading as Club Urunga as an individual entity. Urunga Bowling Club Limited is a not-for-profit Company limited by guarantee, incorporated and domiciled in Australia.

The principal activities of the Company for the year ended 30 June 2025 was operate as a Registered Club and to conduct and promote the sport of Lawn Bowls. No significant changes in the nature of the Company's activity occurred during the financial year.

The functional and presentation currency of Urunga Bowling Club Limited is Australian dollars. Comparatives are consistent with prior years, unless otherwise stated. The financial report was authorised for issue by the Directors on 15 September 2025.

2. Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian the Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. Material accounting policies adopted in the preparation of these financial statements are presented below and are consistent with prior reporting periods unless otherwise stated.

3. Material accounting policy information

a. Income tax

The Directors have assessed that the Company is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997*.

b. Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST. Cash flows in the Statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

c. Impairment of non-financial assets

At the end of each reporting period the Company determines whether there is evidence of an impairment indicator for non-financial assets. Where an indicator exists the recoverable amount of the asset is estimated.

Where assets do not operate independently of other assets, the recoverable amount of the relevant cash-generating unit (CGU) is estimated. The recoverable amount of an asset or CGU is the higher of the fair value less costs of disposal and the value in use. Value in use is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in profit or loss. Reversal indicators are considered in subsequent periods for all assets which have suffered an impairment loss.

d. Financial instruments

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument. On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

i. Financial assets

Classification

On initial recognition, the Company classifies its financial assets into those measured at amortised cost. Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets.

Amortised cost

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method (where material) less provision for impairment. Interest income and impairment are recognised in profit or loss.

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

Trade receivables and contracts assets

Impairment of trade receivables and contract assets have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses. The Company has determined the probability of non-payment of the receivable and contract asset and multiplied this by the amount of the expected loss arising from default. The amount of the impairment is (if any) is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

ii. Financial liabilities

The Company measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method (where material). The financial liabilities of the Company comprise trade payables and lease liabilities.

e. Adoption of new and revised accounting standards

The Company has adopted all standards which became effective for the first time for the reporting period ending 30 June 2025. The adoption of these standards has not caused any material adjustments to the reported financial position, performance or cash flow of the Company.

4. Critical accounting estimates and judgements

The Directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances. These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates. The significant estimates and judgements made have been described below.

a. Key estimates - impairment of property, plant and equipment

The Company assesses impairment at the end of each reporting period by evaluating conditions specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using fair value less cost to sell or value-in-use calculations which incorporate various key assumptions.

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

b. Key estimates - estimated useful lives

The Company determines the estimated useful lives and related depreciation charges for its property, plant and equipment. The useful lives could change as a result of technical innovations or some other event. The depreciation will increase where the useful lives are less than previously estimated lives or where obsolete or non-strategic assets that have been abandoned or sold and are written down or written off.

c. Key estimates - employee benefits

The Company provides for employee benefits as a liability arising from services rendered by employees to the end of the reporting period. In determining the liability, consideration is given to expected employee wage increases and the probability that the employee may satisfy vesting requirements. Changes in the measurement of the liability are recognised in the profit or loss.

5. Revenue and other income

a. Accounting policy

i. Revenue from contracts with customers

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services.

1. Identify the contract with the customer
2. Identify the performance obligations
3. Determine the transaction price
4. Allocate the transaction price to the performance obligations
5. Recognise revenue as and when control of the performance obligations is transferred

Generally, the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability. None of the revenue streams of the Company have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

ii. Specific revenue streams

The revenue recognition policies for the principal revenue streams of the Company are:

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

Sale of goods and provision of services

Revenue is recognised on transfer of goods to the customer as this is deemed to be the point in time when risks and rewards are transferred and there is no longer any ownership or effective control over the goods. Sales income, including bar sales, net poker machine takings, bowling fees and other general sales are cash at point of sales and there are no specific ongoing performance obligations connected with the revenue. This revenue is recognised upon receipt.

Grants or subsidies (including economic stimulus)

The Company assesses the specific facts and circumstances of each grant or subsidy received to determine the appropriate application of revenue recognition requirements. These will generally vary between AASB 15 Revenue from Contracts with Customers (recognised as performance obligations are satisfied) or AASB 1058 Income for Not-for-Profit Entities (recognised immediately in the profit or loss once irrevocably entitled).

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligation is satisfied. Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract.

For consideration received under agreements that are either not enforceable or do not have sufficiently specific performance obligations are recognised in accordance with AASB 1058, either as:

1. Income immediately in the profit or loss for the excess of the initial carrying amount of an asset over any related amounts recognised in accordance with other Standards; or
2. Where the transfer of those grants are to enable the acquisition or construction of a recognisable non-financial asset that is to be controlled by the entity, as income in the profit or loss when (or as) the entity satisfies its obligations under that transfer.

Membership Subscriptions

The Company recognises revenue derived from membership fees over time as the performance obligations inherent in membership are deemed to be both satisfied and simultaneously consumed by the customer over the period to which the membership relates. If paid prior to the membership period commencing, this is shown as a liability in the balance sheet and recognised as revenue on a straight-line basis over the period of membership.

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

iii. Rental income

Rental revenue relates to rent received from the contract caterer and from residential investment properties. This is recognised on a straight-line basis over the period of the rental agreements.

iv. Other income

Other income is recognised on an accruals basis when the Company is entitled to it.

b. Revenue from continuing operations

	2025	2024
	\$	\$
Bar sales	1,069,062	976,729
Cafe and function sales	107,794	107,688
Bottleshop sales	747,669	558,308
Poker machine revenue	2,724,815	2,339,806
Member subscriptions	45,981	32,930
Bowling and carnival fees	61,280	69,549
Sponsorships received	5,227	6,455
Employment Subsidy	-	5,036
Poker machine tax rebate	17,180	17,180
Bingo income	30,924	22,507
Keno income	95,738	84,262
ATM, TAB and vending commission	53,667	47,887
Raffles income	138,008	140,018
Other revenue	28,917	28,170
Total revenue	5,126,262	4,436,525

c. Other income

	2025	2024
	\$	\$
Residential rental income	150,528	124,750
Bistro Rent	62,400	62,400
Greens Equipment Hire	-	3,900
Net gain on disposal of assets	-	8,620
Insurance Recoveries	341	7,182
Total other income	213,269	206,852

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

6. Cash and cash equivalents

a. Accounting policy

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

b. Cash and cash equivalent details

	2025	2024
	\$	\$
Cash at bank and on hand	944,734	391,236
Short-term deposits	1,710,624	1,663,657
Total Cash at bank and on hand	2,655,358	2,054,893

7. Cash flow information

Reconciliation of net income to net cash provided by operating activities:

	2025	2024
	\$	\$
Profit for the year	692,159	624,919
Add / (less) non-cash items:		
Loss / (profit) on disposal of assets	95,729	(8,620)
Depreciation and amortisation	479,322	502,556
Changes in assets and liabilities:		
(increase) / decrease in receivables	49,476	(30,500)
(increase) / decrease in inventories	39,068	(68,700)
(increase) / decrease in other assets	105,241	(37,909)
increase / (decrease) in payables	59,927	(52,676)
increase / (decrease) in employee benefits	421	16,766
increase / (decrease) in other liabilities	(3,050)	(1,043)
Cash flows from operations	1,518,293	944,793

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

8. Trade and other receivables

Current	2025 \$	2024 \$
Trade receivables	32,108	81,584
Deposits	5,000	5,000
Total trade and other receivables	37,108	86,584

9. Inventories

a. Accounting policy

Inventories are measured at the lower of cost and net realisable value. Cost of inventory is determined using the weighted average cost basis and is net of any rebates and discounts received. Net realisable value is estimated using the most reliable evidence available at the reporting date.

b. Inventory details

Current	2025 \$	2024 \$
Stock on hand	179,903	218,971

Write-downs of inventories to net realisable value during the year were \$5,069 (2024: \$604)

10. Assets and liabilities held for sale

a. Non-current assets held for sale

	2025 \$	2024 \$
Investment property	480,295	-

In June 2025, the investment property at 81 Rosedale Drive, Urunga was placed on the market to sell. In accordance with AASB 5 - *Non-current Asset Held for Sale and Discontinued Operations*, a non-current asset shall be classified as a non-current asset held for sale if its carrying amount will be recovered principally through a sale transaction rather than through continued use. It is measured at the lower of its carrying amount and fair value less cost to sell. The sale is expected to occur within 12 months of year end.

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

11. Property, plant and equipment

a. Accounting policy

With the exception of land which is held at fair value, each class of property, plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment.

i. Depreciation

Property, plant and equipment, excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the Company, commencing when the asset is ready for use. At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate. When an asset is disposed, the gain or loss is calculated by comparing proceeds received with its carrying amount and is taken to profit or loss.

The estimated useful lives used for each class of depreciable asset are shown below:

Fixed asset class	Depreciation rate
Land	N/A
Buildings & Land Improvements	2.5% to 15% PC
Plant and equipment	3% - 50% PC & DV

b. Property, plant and equipment details

Summary	2025 \$	2024 \$
Land at valuation	789,794	804,487
Buildings and Land Improvements		
At Cost	7,934,309	7,984,357
Accumulated depreciation	(2,008,696)	(1,836,045)
Total Buildings and Land Improvements	5,925,613	6,148,312
Plant and equipment		
At cost	3,099,421	4,581,885
Accumulated depreciation	(2,226,669)	(3,871,515)
Total Plant and equipment	872,752	710,370
Capital works in progress	54,000	68,324
Total Property plant and equipment	7,642,159	7,731,493

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

Movements in the carrying amounts of property, plant and equipment:

2025	Land \$	Buildings & land improvements \$	Plant and equipment \$	Capital works in progress \$	Total \$
Opening balance	804,487	6,148,312	710,370	68,324	7,731,493
Additions	-	13,565	391,955	28,804	434,324
Disposals	(2,803)	(13,176)	(79,750)	-	(95,729)
Depreciation	-	(198,766)	(229,163)	-	(427,929)
Reclassification	(11,890)	(24,322)	79,340	(43,128)	-
Closing balance	789,794	5,925,613	872,752	54,000	7,642,159

12. Investment properties

a. Accounting policy

Investment property is measured using the cost model option under AASB 140 *Investment Property*.

b. Investment property details

Description	2025 \$	2024 \$
81 Rosedale Drive, Urunga	-	508,828
14 Fitzroy Street, Urunga	957,526	956,701
1/23 Bonville Street, Urunga	450,684	450,684
3/23 Bonville Street, Urunga	505,373	510,775
5/23 Bonville Street, Urunga	387,494	382,697
4/22 Orara Street, Urunga	495,749	-
Less accumulated depreciation	(89,764)	(67,564)
Total	2,707,062	2,742,121

As disclosed in Note 10 of this financial report, the investment property at 81 Rosedale Street was placed on the market to sell in June 2025. In accordance with AASB 5 - *Non-current Asset Held for Sale and Discontinued Operations*, the carrying amount of this investment property has been reclassified as a non-current asset held for sale.

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

Movements in carrying amounts of investment property:

2025	Owne property \$	Total \$
Opening balance	2,742,121	2,742,121
Acquisitions	495,749	495,749
Improvements	880	880
Depreciation	(51,393)	(51,393)
Reclassification to asset held for sale	(480,295)	(480,295)
Closing balance	2,707,062	2,707,062

13. Other assets

Current	2025 \$	2024 \$
Prepayments	35,082	140,323

14. Leases

a. Accounting policy

At inception of a contract, the Company assesses whether a lease exists.

i. Lessee accounting

At the lease commencement, the Company recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Company believes it is reasonably certain that the option will be exercised. The lease liability is initially measured at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Company's incremental borrowing rate is used. Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method.

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

Exceptions to lease accounting

The Company has elected to apply the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. The Company recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

ii. Lessor accounting

When the Company is a lessor, the lease is classified as either an operating or finance lease at inception date based on whether substantially all of the risks and rewards incidental to ownership of the underlying asset have been transferred to the lessee. If the risks and rewards have been transferred then the lease is classified as a finance lease, otherwise it is an operating lease.

If the lease contains lease and non-lease components then the non-lease components are accounted for in accordance with AASB 15 *Revenue from Contracts with Customers*. The lease or rental income from operating leases is recognised on a straight line basis over the lease term.

The leases in place where the Company is a lessor have been classified as operating leases.

b. Company as a lessee

The Company has leases over poker machine equipment that has been purchased Type 4 agreements with monthly payments over a period of 3 years. The carrying amount of the underlying right of use assets at 30 June 2025 was \$55,089. This carrying amount is recognised in the total of plant and equipment disclosed in Note 11 of these financial statements.

i. Lease liabilities

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

	2025	2024
	\$	\$
< 1 year	-	21,348
Less unexpired interest	-	(111)
Lease liabilities in the statement of financial position	-	21,237

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

15. Trade and other payables

Current	2025 \$	2024 \$
Trade payables	260,854	187,041
Accrued expenses	81,037	60,561
Total trade and other payables	341,891	247,602

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days.

16. Deferred income

Current	2025 \$	2024 \$
Memberships in advance	34,260	37,310

17. Employee benefits

a. Accounting policy

Provision is made for the Company's liability for employee benefits, those benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

b. Employee benefit details

Current	2025 \$	2024 \$
Long service leave	25,301	22,156
Annual leave	72,064	74,788
Total employee benefits	97,365	96,944

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

18. Financial risk management

Financial assets	2025 \$	2024 \$
Cash and cash equivalents	2,655,358	2,054,893
Trade and other receivables	37,108	86,584
Total financial assets	2,692,466	2,141,477

Financial liabilities	2025 \$	2024 \$
Trade and other payables	(341,891)	(247,602)
Lease liabilities	-	(21,237)
Total financial liabilities	(341,891)	(268,839)

19. Auditor's remuneration

	2025 \$	2024 \$
Auditing of the financial statements	19,000	21,200
Other remuneration of the auditor	7,000	2,800
Total remuneration of the auditor	26,000	24,000

Other remuneration of the auditor included assistance with the conversion of fixed assets to Xero, assistance with the preparation of the financial report, and ASIC compliance.

20. Reserves

	2025 \$	2024 \$
Revaluation surplus	506,434	506,434

a. Revaluation surplus

The asset revaluation reserve records fair value movements on land held under the revaluation model, which includes the Club's land.

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

21. Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 30 June 2025 (2024: None).

22. Capital Commitments

Since the end of the year and up until the date of this report, the Directors have committed to the following capital expenditure:

- The purchase of the updated Aristocrat S7000 server for \$27,117 plus GST in July 2025.
- The purchase of six poker machines totaling \$173,940 plus GST to be paid in 12 monthly instalments beginning in October 2025.
- Completion of the LED sign with additional costs of \$26,417 plus GST.
- The purchase of a new CRT machine with a cost of \$32,000 plus GST.
- The supply and installation of new lights for the bowling greens with an estimated cost of \$75,000.
- The relocation of the sewer main with an estimated cost of \$300,000.
- The subdivision of the investment property at 14A and 14B Fitzroy Street, Urunga, with an estimated cost of \$110,000.

23. Related parties

a. The Company's main related parties are as follows:

Related parties include key management personnel and those charged with governance (the Directors of the Club). The remuneration paid to key management personnel of the Company is \$277,164 (2024: \$237,914).

Other related parties include close family members of key management personnel and entities that are controlled or significantly influenced by those key management personnel or their close family members.

b. Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

During the year, the following related party transactions occurred:

- Invoices totaling \$27,000 plus GST from Tarrant Building Services Pty Ltd for the supply of labour and materials in relation to building repairs and maintenance projects to the Clubhouse and Greenkeeper shed. At 30 June 2025 a balance of \$8,545 plus GST was due to Tarrant Building Services Pty Ltd, which was paid in July 2025. Lynne Tarrant is a Director of Urunga Bowling Club Ltd and also a shareholder of Tarrant Building Services Pty Ltd.

Urunga Bowling Club Limited

Notes to the financial statements

For the year ended 30 June 2025

24. Events occurring after the reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations, or the state of affairs of the Company in future financial years.

25. Statutory information

The registered office and principal place of business of the Company is:

Urunga Bowling Club Limited
20 Orara Street
Urunga NSW Australia
2455

Urunga Bowling Club Limited

Directors' declaration

The directors of the Company declare that:

The financial statements and notes for the year ended 30 June 2025 are in accordance with the *Corporations Act 2001* and:

- comply with the Australian Accounting Standards - Simplified Disclosures; and
- give a true and fair view of the financial position as at 30 June 2025 and of the performance for the year ended on that date of the Company.

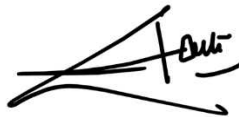
In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.



Mr John Davis
Director

Dated: 15 September 2025



Mr Garry Carter
Director

Independent audit report to the members of Urunga Bowling Club Limited

Report on the audit of the financial report

Opinion

We have audited the accompanying financial report, being a simplified disclosure financial report of Urunga Bowling Club Limited (the Company), which comprises the statement of financial position as at 30 June 2025, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes to the financial statements and the Directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

1. giving a true and fair view of the Company's financial position as at 30 June 2025 and of its financial performance for the year then ended; and
2. complying with the Australian Accounting Standards - Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Directors are responsible for the other information. The other information obtained at the date of this auditor's report includes the Chairman's Report, the General Manager's report and the Director's Report, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

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In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of directors for the financial report

The Directors of the Company are responsible for the preparation and fair presentation of the financial report in accordance with the Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*, and for such internal control as the Directors determine is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

A handwritten signature in grey ink that reads 'HLV Audit'.

HLV Audit Pty Ltd

A handwritten signature in grey ink that reads 'Angela Holladay'.

Angela Holladay

Director

Nambucca Heads NSW

15 September 2025