

The Military Wives Choirs Foundation

Year Ended: 31 December 2024

Registered Charity Numbers: England and Wales (1148302) and Scotland (SCO45217)

Registered Company Number: 08089745 (A Company Limited by Guarantee)

The Military Wives Choirs Foundation REPORT AND FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER 2024

CONTENTS

| 1. | CHARITABLE COMPANY INFORMATION | 2 |
|----|---|----------------------|
| 2. | TRUSTEES' REPORT | 3 |
| | 2a REPORT OF Chair of Trustees 2b Statement of Trustees Responsibilities | 4 9 |
| 3. | INDEPENDENT AUDITOR'S REPORT | 10 |
| 4. | STATEMENT OF FINANCIAL ACTIVITIES | 15 |
| 5. | STATEMENT OF FINANCIAL POSITION | 16 |
| 6. | STATEMENT OF CASH FLOWS | 17 |
| 7. | NOTES TO THE ACCOUNTS | 18 |

Charitable Company Information

REGISTERED COMPANY NUMBER 08089745

REGISTERED CHARITY NUMBERS England and Wales: 1148302

Scotland: SCO45217

REGISTERED OFFICE Queen Elizabeth House,

4 St Dunstan's Hill, London, EC3R 8AD

PROFESSIONAL ADVISERS

Auditor: Moore Kingston Smith

9 Appold Street London, EC2A 2AP

Solicitors: Bates Wells & Braithwaite LLP

10 Queen Street Place

London EC4R 1BE

Bankers: Coutts & Co

440 The Strand

London WC2R 0QS

The Military Wives Choirs Foundation

TRUSTEES' REPORT

CONSTITUTION

The Military Wives Choirs Foundation ('the MWCF') was incorporated as a company limited by guarantee on 30 May 2012, and it is governed by its memorandum and articles. The Foundation was registered as a charity with the Charity Commission in England and Wales on 25 July 2012 and as a charity with the Office of the Scottish Regulator on 5 November 2014.

TRUSTEES

The Trustees, who are also the Foundation's Directors, are:

J Cetti (resigned 13 January 2024)
B Morgan (resigned 20 July 2024)
C Rowcliffe (resigned 24 January 2024)
E Phillips (resigned 30 January 2025)

A Cox

S Deans

A Blount (resigned 3 April 2024) A Peck (resigned 1 June 2024)

C Paxton

C Hallatt (appointed 2 February 2024) S Lord (appointed 2 February 2024) A Peace Gadsby (appointed 2 February 2024)

J Weatherall (appointed 2 February 2024, resigned 9 April 2025)

W Tang (appointed 20 April 2024)
E McWhirter (appointed 13 July 2024)
J Foley (appointed 13 July 2024)
G Edwards (appointed 4 October 2024)

1. Report of the Chair of Trustees

Introduction

This year the Military Wives Choirs Foundation (MWC) entered its second year of operation as an independent charity. 2024 has continued the transformation journey we embarked on as we became an independent charity in January 2023. Our purpose remains to create a support network through the power of singing for women with a military connection. The mission, Sing, Share, Support, sits at the heart of everything we do. Our core offer to beneficiaries remains the opportunity to join a local Military Wives Choir and make music every week, to perform nationally as part of 'once in a lifetime opportunities' that come to us as the performing artist 'The Military Wives Choirs' and to be mentored in a variety of voluntary roles within our network that help brush up or develop skills that enhance employability. We are an upper registry network of choirs with no auditions needed to join.

We continued to drive forward our strategy while reorganising and replacing the operational team, recruiting 6 new Trustees (their predecessors having reached maximum term) and starting the search process for a new Artistic Director, to replace Hilary Davan Wetton, who retired after 6 years in role.

We have focused on maintaining the current cost base and tight cost control, while achieving some major milestones toward realising our strategy, laying the foundations for a more secure future for the charity and ensuring delivery of core services to beneficiaries.

Strategic Development

Through 2024 we remained focused on the three key goals of our strategy. These are:

Wellbeing - using the power of singing to reduce social isolation and improve the physical and mental wellbeing of all beneficiaries in our network by ensuring our musical strategy provides an inclusive and enriching experience. Delivering and participating in a variety of projects and opportunities designed to raise the profile of the charity, generate income, and provide 'once in a lifetime' experiences for beneficiaries to increase wellbeing and self-confidence.

Sustainability - securing the longer-term future of MWC by building a reliable funding pipeline, maintaining robust cost control, and strengthening the choir network. We are committed to maintaining and strengthening our relationship with SSAFA while looking to cultivate enduring relationships with a range of other corporate and charitable organisations and high-net-worth individuals to provide funding to cover our annual costs, replenish reserves and fund key projects and opportunities to collaborate.

Growth - growing our network to bring the benefits of singing to a wider audience within the population of women impacted by their military connection. Over the next three years MWC aims to grow the size of existing choirs by 25% to enhance their reach and sound and ensure their longer-term sustainability. There will be a focus on increasing our inclusion, diversity, and accessibility by reaching a broader demographic across the military community in terms of age, ethnicity and physical or mental ability, with a particular focus on serving and younger women and women in a variety of ethnic communities that are currently under-represented in our network.

Achievements and Performances

Throughout the year we have continued to offer our beneficiaries the opportunity to participate in both their local weekly music-making and performances and a range of performance and development opportunities with colleagues across the network. Key achievements and activities this year include:

- 1. Growing the network by 103 members
- 2. Engaging 804 members of our network, more than double the number in the prior year, in 13 national performances and 2 recordings including the DDay80 Concert in Edinburgh, two performances at the People's Tribute 'For our Tomorrow's' at the NT's Stowe Gardens, Celebrating Forces Family, London Poppy Day, Norfolk British Legion Presidents Reception, The Unforgotten Forces Conference, The Union Jack Club Carol Concert and recording sessions in London and Dundee. This is in addition to the many performances organised locally by our choirs. Wellbeing measurement before and after these events demonstrates a 1.48 uplift in wellbeing and a 4.38 uplift in feeling relaxed, one of the 7 key markers in the Warwick Edinburgh Mental Wellbeing Scale.
- 3. Being invited to Buckingham Palace to perform our new single, November Sunday, for the King and Queen. The song was written about the King's birth in 1948 and was our first single since before the pandemic. To date this performance has had 55k views on You Tube.
- 4. Recording 3 further singles, yet to be released with beneficiaries from our Scottish Choirs.
- 5. Maintaining and updating our music library providing a vital contribution to the quality of music-making across the network. This has included fixing errors in our scores and the addition of a new arrangement 'Waly, Waly', the new song written for us 'November Sunday' and starting a new Christmas song for 2025
- 6. Continuing our programme of mentoring and virtual training of 86 members of the network in committee roles to ensure good governance and consistent running of the choirs.
- 7. Piloting Mental Health First Aid training with our Scottish Choirs, which we will roll out more widely in 2025.

Network Development

Our network now consists of 70 choirs spreads across the globe, with two being added in 2024 in Kenya and Izmir. The majority of our choirs remain based in the UK and Northern Ireland, however we now have 10 choirs overseas in key military locations in the Falkland Islands, Cyprus, Kenya, Turkey, Belgium, Canada and Gibraltar. While we add new choirs where there is local demand and need, our focus is on building and strengthening existing choirs to ensure every week we have sufficient singers to cover the standard 3 parts in the arrangements in our repertoire and provide a rich singing experience.

Each of our choirs has a professional Musical Director who structures the weekly music-making experience. The quality of our Musical Directors is assured by our Musical Development and Wellbeing Manager and our Artistic Director. This year we had a 17% turnover in our MDs and recruited 12 new MDs. This year we were able to secure funding to bring our Musical Directors together in London for a one day workshop giving them better understanding of the charity, our strategy, key musical policies and some masterclasses on vocal technique and conducting to drive greater consistency in the standards across our local choirs.

In addition to an MD, each choir has a volunteer Committee with a variety of roles depending on the size of the choir but including as a minimum a Choir Lead, Treasurer, PR and Social Media and Social Secretary. We have provided mentoring and virtual training reaching 86 members of the network in committee roles to ensure good governance and consistent running of the choirs. This upskilling increases confidence and can help those who want a gateway to employment. Attendees reported an 8.86% increase in their understanding of their role, an 8.7% increase in their confidence in their role and overall satisfaction with training as 9.25%. This year we secured grant funding to run an 'in person' Committees Day in Birmingham. This was a vital opportunity for the Foundation to connect with our choirs and for choir committee members to meet each other and share experiences. It was a valuable opportunity to update the network on progress on the strategy, to explain the implications of the strategy for choirs moving forward and to get input on some key areas of change for the future. Committee members were able to air their key concerns and get advice, particularly around handling challenging situations and helping to make choir an inclusive, safe and open space for all.

We have continued to run quarterly virtual Volunteer Forums for all of our Committee members. These sessions are an important two-way communication opportunity, providing updates on our strategy and focusing on building understanding of key policies and driving compliance across the network. In addition, we run twice yearly virtual meetings with our entire network, enabling us to reach all beneficiaries and share how we are developing and evolving the charity and the opportunities available to them.

Thanks to a grant from the Scottish Veterans Fund we have been able to put a particular focus on our Scottish Choirs this year to drive up their recruiting, wellbeing and sense of inclusion. We have brought our Scottish choirs together twice this year, first for a music making workshop in Pitlochry in March, and then to record three arrangements in Dundee in October as a 'showreel' to be used with major record companies to request investment for an album to be recorded next year. Both of these events have included the majority of members of our 7 Scottish choirs and have had an enormous impact on their sense of belonging to the network and wellbeing. Our Scottish Choirs have grown by 15% this year and the pre and post measurement of wellbeing after the recent recording in Dundee showed a 9.5% increase in confidence and an 18% increase in personal empowerment.

This year we have put significant effort into improving our PR, communication and social media presence both internally, across our network and Musical Directors, and importantly, externally. Our internal social media is aimed at creating a sense of network beyond their local choir for our beneficiaries. Our external campaign is aimed at increasing plays of our musical content, driving recruitment and increasing supporters and donations. Our Facebook following has increased by 2% hitting a peak of over 280k impressions in November when we launched our new single, November Sunday. Our Instagram and LinkedIn followers have increased by 6.3% and 6.4% respectively.

Charity Development

A second year of significant level of grant funding being secured has ensured this small charity with a national and international reach has the structure and governance appropriate for future operation.

With 4 sub committees now an established structure for board operations, key strategic areas are clearly defined as Musical Development and Wellbeing, Finance and Fundraising, Governance and PR, Communication and Social Media. Each Committee meets 4 times a year to ensure operations and initiatives are aligned with our strategy and budget and are compliant with all relevant regulation, recommending key topics for full Board approval as appropriate.

We are grateful to SSAFA for their continued operational support in some key areas and the ongoing development of this valuable partnership continues. SSAFA continue to provide accounting support, allocating income and expenditure, processing invoices and producing

monthly management accounts and we continue to use their office space. Payroll and pension are managed by MWC.

Structure, Governance, and Management

The Military Wives Choirs Foundation has its own Board of Trustees and is considered an independent charity for the purposes of charity law.

Trustees

During 2024, the second full year of independent operation for the Military Wives Choirs Foundation, the Board met 5 times. The trustees are listed on page 3. As per our governing document, the Board comprises at least three trustees, but not more than 12. A trustee can be appointed for a term of up to three years. A retiring trustee may be re-appointed for a further term of up to three years. Once a trustee has served two terms consecutively, he/she may only stand for re-election so long as they have taken a break of at least one year from membership of the Board of Trustees following their consecutive term. Each member guarantees to pay £1 in the event of the winding up of the Military Wives Choirs Foundation. The Board undertake an annual skills audit to review the skills and performance of the Board and to identify skills gaps and emerging skill needs. Our focus this year has been on a structured induction process for new Board members which covers both building both an understanding of the charity and also Charity Commission guidance on what is expected of a Trustee.

Military Wives Choirs Foundation Structure

The turnover of the previous team provided an opportunity to restructure the organisation to better align with delivery of our strategy. Using a combination of full and part-time roles with different skills and experience we now have a better delivery focus for the same cost base. In particular, we have brought leadership of Musical Development and Wellbeing together in a single role to ensure a focus on maintaining clear linkage between singing and the delivery of wellbeing benefits and a temporary role to boost our social media. The team now has 4 FTE including the CEO, Wellbeing and Musical Development, Fundraising and Event Management and then 'liquid' resource with part-time hours as required covering Finance and Data, IT and Social Media.

Choir Governance

Each choir committee in our network elected annually from the choir members, each of whom are appointed by nomination and a choir vote at each choir's Annual General Meeting. Each choir appoints, as a minimum, a Chair, a Secretary, and a Treasurer. Each choir member signs our charter when they join binding them to our code of conduct and the rules and procedures of the charity.

Every choir maintains its own bank account, but all choirs are wholly part of the Military Wives Choirs Foundation and submit their annual accounts for scrutiny at the end of each financial year. We are in the process of migrating all choir bank accounts to Holt's to make changeover of signatories easier for choirs and to give greater transparency of local choir funding.

Financial Review

A summary of the results for the Military Wives Choirs Foundation for the year is given on page 15 of the financial statements. 2024 was a year that saw the total surplus of funds increase from £137,857 to £157,370. Unrestricted trading in the year had a surplus of £45,611, and overall unrestricted reserves at the end of 2024 increased to £111,382.

It is with grateful thanks that we acknowledge the support of our key funders;

Adrian Swire Charitable Trust SSAFA Scottish Veterans Fund The Army Benevolent Fund The Army Central Fund The Veterans' Foundation Neville Abraham Foundation The Big Give John McLaren

Reserves Policy

The trustees have agreed a policy of maintaining free reserves to ensure operational expenditure of three to six months is covered. This target is met in the centre, with the regional choir network raising sufficient finds through performances and subscriptions.

Risk Management

The trustees have considered the key risks affecting the Military Wives Choirs Foundation and will continue to record these in a risk register that is reviewed by both the Governance Committee and the main board to ensure relevance and appropriate mitigating responses. The financial viability of the Foundation has been addressed through cost-cutting and agreement with the organisation's Social Investor SSAFA.

Public Benefit

The trustees are confident that they comply with the Charity Commission's guidance on public benefit.

Going Concern

SSAFA has loaned £262,261 in the Foundation as a social investment furthering its charitable objects of providing welfare to current and former members of the British Armed Forces and their families. SSAFA has signed a letter of support and undertaken not to demand repayment of its investment until at least 30 June 2026. Furthermore, SSAFA has undertaken to make a grant of £100,000 over the course of 2025 to enable it to meet its liabilities on the understanding that MWC makes a payback of 1% on unrestricted funds at 31st December 2024 with interest on 0.005% of that to be added. The Trustees have prepared budgets and forecasts for the 12 months following the approval of these financial statements and believe the Foundation will have sufficient resources to operate for the foreseeable future.

On this basis the Trustees consider that the Foundation is a going concern. Accordingly, the financial statements have been prepared on a going concern basis.

Small Company Exemption

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and the Directors have also taken advantage of the small company exemption not to prepare a Strategic Report.

Auditor

In accordance with Section 485 (4) of Companies Act 2006 a resolution to reappoint Moore Kingston Smith LLP will be proposed at the Annual General Meeting.

Statement of Trustees' responsibilities

The Trustees (who are also directors of The Military Wives Choirs Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the incoming resources and application of resources, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the accounts on a going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006, They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees confirm that:

- so far as each Trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved and authorised for issue by the Trustees on 30June 2025

Signed by:

Caroline Paxton

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llexandra Cox

Trustee Trustee

Opinion

We have audited the financial statements of The Military Wives Choirs Foundation (the 'charitable company') for the year ended 31 December 2024 which comprise the Statement of Financial Activities, the Statement of Financial Position, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the charitable company's affairs as at 31 December 2024 and of the charitable company's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 (as amended), regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended) and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' annual report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' annual report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report.

We have nothing to report in respect of the following matters where the Companies Act 2006, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the Charities Act 2011 require us to report to you if, in our opinion:

- the charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' Annual Report and from preparing a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on pages 9-10, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under Section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005, the Companies Act 2006 and Section 151 of the Charities Act 2011 and report to you in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 The risk of not detecting a material misstatement resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charitable company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charitable company to cease to continue as a going concern.

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charitable company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the
 charitable company and considered that the most significant are the Companies Act 2006,
 the Charities and Trustee Investment (Scotland) Act 2005 (as amended), regulations 6 and
 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended), the Charities Act
 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial
 Reporting Council.
- We obtained an understanding of how the charitable company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.

 Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006; and to the charity's trustees, as a body, in accordance with Section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005, and in respect of the consolidated financial statements, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charitable company, the charitable company's members, as a body, and the charity's trustees, as a body for our audit work, for this report, or for the opinion we have formed.

Adam Fullerton (Senior Statutory Auditor) for and on behalf of Moore Kingston Smith LLP, Statutory Auditor

9 Appold Street London EC2A 2AP

Date:

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2024

| | Note | Unrestricted Fund £ | Restricted Funds £ | Total 2024 £ | Total 2023 £ |
|---|--------|--------------------------------------|--------------------------|--------------------------------------|--------------------|
| INCOME | | - | - | _ | - |
| Voluntary income: | | | | | |
| Donations and contributions Grants receivable | 5 5 | | 133,020 | | 256,794 |
| Total voluntary income Income from charitable activities: | | 235,206 | 133,020 | 368,226 | 360,068 |
| Subscriptions Performance related income Other charitable income Royalty income | | 254,557 86,548 2,224 11,597 | - | 254,557 86,548 2,224 11,597 | 74,919 1,299 |
| Total income from charitable activities | | 354,926 | | | 303,005 |
| Total income | | 590,132 | 133,020 | 723,152 | 663,073 |
| EXPENDITURE Costs of raising funds | | | | | |
| Fundraising and promotion | | | 2,119 | | 25,408 |
| Charitable activities | | | | | |
| Choir welfare, support and development | 6 | | 154,268 | | |
| Total charitable activities | | 523,109 | 154,268 | | |
| Total expenditure | | 547,252 | 156,387 | 703,639 | 600,829 |
| Net income/(expenditure) | | 42,880 | (23,367) | 19,513 | 62,244 |
| Total funds brought forward at 1 January | | 68,502 | 69,355 | 137,857 | 75,613 |
| Total funds carried forward at 31 December | 13 | 111,382 | 45,988 | 157,370 | 137,857 |
| | | | | | |

All amounts relate to continuing activities. The company has no gains or losses other than the result for the year. The accompanying accounting policies and notes on pages 18 to 24 form an integral part of these financial statements.

STATEMENT OF FINANCIAL POSITION Registered Company Number 08089745 AS AT 31 DECEMBER 2024

| | <u>Notes</u> | <u>2024</u> £ | 2023 £ |
|--|--------------|-------------------|-------------------|
| FIXED ASSETS | | | |
| Tangible fixed assets | 10 | 800 | 1,000 |
| CURRENT ASSETS | | | |
| Debtors Cash at Bank and in Hand | 11 | 5,353 435,491 | 16,692 398,833 |
| | | 440,844 | 415,525 |
| Creditors: Amounts falling due within one year | 12 | (284,274) | (278,668) |
| Net current assets | | 156,570 | 136,857 |
| Total assets less current liabilities | | 157,370 | 137,857 |
| NET ASSETS | | 157,370 | 137,857 |
| THE FUNDS OF THE CHARITY: | | | |
| Unrestricted income funds Restricted income funds | 13 13 | 111,382 45,988 | 68,502 69,355 |
| TOTAL CHARITY FUNDS | | 157,370 | 137,857 |

The financial statements have been prepared in accordance with section 44 of the Charities and Trustee Investment (Scotland) Act 2005, the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual accounts required by the Companies Act 2006 and are for circulation to the members of the company.

The notes on pages 18 to 24 form part of these accounts.

The financial statements were approved and authorised for issue by the Trustees on 30 June 2025 and signed on 30 June 2025 by:

A Cox Trustee Trustee Trustee Signed by:

Signed by:

Caroline Parton

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STATEMENT OF CASH FLOWS Registered Company Number 08089745 AS AT 31 DECEMBER 2024

| | <u>Notes</u> | <u>2024</u> £ | <u>2023</u> £ |
|---|--------------|------------------------|-----------------------|
| Cash flows from operating activities | | | |
| Operating profit for the year | | 19,513 | 62,244 |
| Adjustments for: Depreciation Decrease in debtors Increase in creditors | | 200 11,339 5,606 | 200 1,127 7,374 |
| Net cash from operating activities | | 36,658 | 70,945 |
| Cash at beginning of year | | 398,833 | 327,888 |
| Cash at end of year | | 435,491 | 398,833 |

There is no net debt.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2024

1 COMPANY INFORMATION

The company was incorporated on 30 May 2012 as a company limited by guarantee.

The key objective of the MWCF is to relieve the need, suffering and distress of members and former members of the armed forces, their partners, spouses and other family members, principally through the formation, support and development of choirs (predominantly military wives choirs). We are first and foremost a welfare organisation.

2 BASIS OF PREPARATION

These financial statements have been prepared in accordance with applicable United Kingdom accounting standards, including Financial Reporting Standard 102 - 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' ('FRS 102'), the Charities SORP (FRS 102) and with the Companies Act 2006. The financial statements have been prepared on the historical cost basis.

The company was controlled by its ultimate parent undertaking, the Soldiers, Sailors, Airmen and Families Association - Forces Help, a charity incorporated under Royal Charter, until it resigned its sole membership at 31st December 2022 with all then serving trustees being appointed members of the MWCF under paragraph 12.5 of its Articles of Association.

The Charity constitutes a public benefit entity as defined by FRS 102.

The financial statements are presented in Sterling (£).

Going Concern

The MWCF became an independent charity on 31 December 2022 when its previous parent charity, SSAFA, resigned its sole membership of the MWCF. SSAFA has invested £262,261 in the Foundation as a social investment furthering its charitable objects of providing welfare to current and former members of the British Armed Forces and their families.

Furthermore, SSAFA has undertaken to grant the charity up to £100,000 over the course of 2025 to enable it to meet its liabilities. The Trustees have prepared budgets and forecasts for the following 12 months and believe the Foundation will have sufficient resources to operate for the foreseeable future. SSAFA has signed a letter of support and has undertaken not to demand repayment of its investment until at least twelve months from the approval of these financial statements.

On this basis the Trustees consider that the Foundation is a going concern. Accordingly, the financial statements have been prepared on a going concern basis.

3 SIGNIFICANT JUDGEMENTS AND ESTIMATES

Preparation of the financial statements requires management to make significant judgements and estimates. Income includes voluntary donations from performances and the Charity recognises these in the period in which the event occurs even if the amounts are not paid until the following year.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2024

4 ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are as follows:

4.1 Tangible fixed assets

Tangible fixed assets are stated at cost and depreciated in equal instalments from the year of purchase. Music equipment is depreciated over 5 years except for pianos which are depreciated over 10 years. Additions valued at less than £2,000 are written off in the year of purchase.

4.2 Income

All income is included in the Statement of Financial Activities (SOFA) when the MWCF is legally entitled to the income, there is probability of receipt and it can be measured with sufficient reliability.

Grants receivable are recognised when the foundation has an entitlement to the funds, the amounts can be quantified reliably, and it is probable that the income will be received. Voluntary subscriptions from members are recognised when paid.

Government grants relating to revenue are recognised in income on a systematic basis over the periods in which the entity recognises the associated costs for which the grant is intended to compensate.

4.3 Expenditure

Expenditure is recognised in the year in which it is incurred and includes attributable VAT which cannot be recovered. Expenditure is recognised when the MWCF has entered into a legal or constructive obligation. Support costs are those functions which assist the charity but do not directly undertake charitable activities. These include back office costs, finance, costs incurred by the Choirs and governance costs.

4.4 Debtors

Short term debtors are measured at transaction price, less any impairment.

4.5 Creditors

Short term trade creditors are measured at the transaction price. Other financial liabilities are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

4.6 Fund accounting

Unrestricted funds are those freely available for use in pursuance of the MWCF's general objects of the charity.

Restricted funds are funds to be used only for the purposes specified by the donor.

4.7 Gift Aid

The Company has adopted a policy of recognising donations from fellow group undertakings when received.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2024

4.8 Pension costs

The Company operates a defined contribution scheme. Contributions to the Company's pension scheme are charged to profit and loss in the period to which they relate.

5 DONATIONS AND GRANTS

| Donations and contributions | 2024 £ | 2023 £ |
|---|------------------|------------------|
| Donations collected by Choirs Other donations | 83,311 21,793 | 73,702 29,572 |
| Other donations | 105,104 | 103,274 |
| All donations and contributions in both years are unrestricted. | | |
| Grants receivable | | |
| | | |
| Restricted grants | 133,020 | 126,028 |
| Unrestricted grants | 130,102 | 130,766 |
| | 263,122 | 256,794 |

6 CHARITY WELFARE, SUPPORT AND DEVELOPMENT

| | Unrestricted | Restricted | Total | |
|---|--------------|------------|---------|---------|
| | | | 2024 | 2023 |
| | | | £ | £ |
| Supporting choirs with their development | 15,181 | 15,060 | 30,241 | 45,581 |
| Fees - Directors, Artists and Music | 197,058 | - | 197,058 | 180,032 |
| Other music and performance costs | 107,216 | 80,847 | 188,063 | 101,415 |
| Website development, IT and hosting costs | 13,209 | - | 13,209 | 10,467 |
| Recruitment | 3,400 | - | 3,400 | 567 |
| Salaries (recharged - Note 9) | 141,306 | 39,246 | 180,552 | 208,313 |
| Travel, meeting costs and other expenses | 12,192 | 19,115 | 31,307 | 5,091 |
| Legal and professional fees | 3,621 | - | 3,621 | 2,397 |
| Depreciation and loss on disposals | 200 | - | 200 | 200 |
| Support costs | 20,145 | - | 20,145 | 11,245 |
| Governance costs (see Note 7) | 9,581 | - | 9,581 | 10,113 |
| | 523,109 | 154,268 | 677,377 | 575,421 |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2024

7 GOVERNANCE COSTS

| | 2024 | 2023 |
|--------------------|-------|--------|
| | £ | £ |
| Audit fees | 9,179 | 9,372 |
| Trustees' expenses | 291 | 544 |
| Other | 111 | 197 |
| | 9,581 | 10,113 |

Trustee expenses relate to reimbursement and costs in respect of attendance of Trustees' meetings for 5 Trustees during the year (2023: 3 Trustees).

8 NET EXPENDITURE FOR THE YEAR

Net expenditure for the year is after charging:

| | 2024 | 2023 |
|--------------|-------|-------|
| | £ | £ |
| Audit fees | 9,178 | 9,372 |
| Depreciation | 200 | 200 |

9 STAFF COSTS AND TRUSTEES REMUNERATION

None of the trustees received any emoluments in respect of services to the MWCF.

| | 2024 £ | 2023 £ |
|---|--|--|
| Wages and salaries National Insurance Employers Pension costs | 158,841 11,497 10,214 180,552 | 180,397 16,839 11,077 208,313 |
| Staff numbers | 4 | 4 |

There were no higher-paid staff in either 2024 or 2023 receiving emoluments of £60,000 per annum or more. The key management personnel comprises the managing director. The cost of employing management personnel was £70,145 (2023 - £64,895)

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2024

10 TANGIBLE FIXED ASSETS

| | Equipment £ | Piano £ | Total £ |
|-------------------------------------|----------------|------------|------------|
| Cost | | | |
| Brought forward at 1 January 2024 | 2,460 | 2,000 | 4,460 |
| Carried forward at 31 December 2024 | 2,460 | 2,000 | 4,460 |
| Depreciation | | | |
| Brought forward at 1 January 2024 | 2,460 | 1,000 | 3,460 |
| Charge for the year | - | 200 | 200 |
| Carried forward at 31 December 2024 | 2,460 | 1,200 | 3,660 |
| Net Book Value at 31 December 2024 | | 800 | 800 |
| Net Book Value at 31 December 2023 | - | 1,000 | 1,000 |
| 11 DEBTORS | | | |
| II DEDIOKS | | | |
| | 20 | 24 | 2023 |
| | | £ | £ |
| Other debtors | 5,: | 353 | 16,692 |
| | | 353 | 16,692 |

12 CREDITORS: Amounts falling due within one year

| | 2024 £ | 2023 £ |
|--------------------------------|-----------|-----------|
| Trade creditors | 3,225 | 1,873 |
| Amounts due to social investor | 262,261 | 262,444 |
| Tax and social security | 2,215 | 4,715 |
| Accruals and deferred income | 16,573 | 9,636 |
| | 284,274 | 278,668 |

Amounts due to the social investor are repayable on demand and interest-free.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2024

13 ANALYSIS OF RESTRICTED FUNDS

| | At 1 Jan 2024 | Income | Expenditure | At 31 Dec 2024 |
|--|------------------|-------------------|-----------------------|----------------------|
| | £ | £ | £ | £ |
| Government funding Other restricted grants | 16,355 53,000 | 43,260 89,760 | (44,357) (112,030) | 15,258 30,730 |
| Total restricted funds | 69,355 | 133,020 | (156,387) | 45,988 |
| | At 1 Jan 2023 | Income | Expenditure | At 31 Dec 2023 |
| | £ | £ | £ | £ |
| Government funding Other restricted grants | 32,064 1,557 | 26,028 100,000 | (41,737) (48,557) | 16,355 53,000 |
| Total restricted funds | 33,621 | 126,028 | (90,294) | 69,355 |

There are no endowment funds. Other restricted funds include funds from benevolent funds to enable training, support and develop regional choirs and to support the Regional Voices Group, the organisation's representative body.

| | At 1 Jan 2024 | Income | Expenditure | At 31 Dec 2024 |
|--------------------|------------------|---------|-------------|----------------------|
| | £ | £ | £ | £ |
| | | | | |
| Unrestricted funds | 68,502 | 590,132 | (547,252) | 111,382 |
| | At 1 Jan 2023 | Income | Expenditure | At 31 Dec 2023 |
| | £ | £ | £ | £ |
| | | | | |
| Unrestricted funds | 41,992 | 537,045 | (510,535) | 68,502 |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2024

14 ANALYSIS OF NET ASSETS BETWEEN FUNDS

| | Unrestricted Funds | Restricted Funds | 2024 Total Funds |
|-----------------------|-----------------------|---------------------|------------------------|
| | £ | £ | £ |
| Tangible fixed assets | 800 | - | 800 |
| Current assets | 394,856 | 45,988 | 440,844 |
| Current liabilities | (284,274) | - | (284,274) |
| Total funds | 111,382 | 45,988 | 157,370 |
| | Unrestricted Funds | Restricted Funds | 2023 Total Funds |
| | £ | £ | £ |
| Tangible fixed assets | 1,000 | - | 1,000 |
| Current assets | 346,170 | 69,355 | 415,525 |
| Current liabilities | (278,668) | , - | (278,668) |
| Total funds | 68,502 | 69,355 | 137,857 |

15 RELATED PARTY TRANSACTIONS

There were no related party transactions during the year.

16 ULTIMATE CONTROLLING PARTY

The Trustees, who are also the members, consider there to be no ultimate controlling party at 31 December 2024 or at 31 December 2023.

17 FUTURE COMMITMENTS

The MWCF had no formal agreed commitments or contractual obligations, or contingent liabilities as at 31 December 2024 (2023: Nil).

18 CORPORATION TAXATION

The MWCF is exempt from tax on income and gains falling within Section 505 of the Taxes Act 1988 or section 252 of the Taxes and Chargeable Gains Act 1992 to the extent that these are applied to its charitable objectives.