



Building the Northern Territory Together.

dmbg.com.au

About this publication

Building the Northern Territory introduces the businesses that comprise the Darwin Major Business Group (DMBG) and the contribution they make to the Northern Territory’s economy.

The organisations featured in this publication represent a diverse cross-section of industries, including aviation, energy, workforce solutions, business events, construction, hospitality, tourism, property investment, aquaculture, mining, pearling, waste, manufacturing, restaurants and professional services. While each business has its own history and expertise, together they demonstrate a shared commitment to the Territory through long-term investment, enterprise and leadership.

This publication has been developed to introduce the businesses that comprise DMBG and the practical experience they collectively contribute to discussions about the Territory’s future.

Rather than serving as a membership directory, it highlights the breadth of capability, investment and experience that underpins DMBG’s contribution to economic development and public policy.

It forms part of DMBG’s broader publication program, which also includes Over the Horizon Opportunities Report, What the Territory Needs, Beetaloo Development Outlook, Facing North, government submissions and other strategic publications.

Business profiles have been prepared using publicly available information and reviewed by individual members prior to publication.

For further information, visit dmbg.com.au

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Building the Northern Territory

A Collective Contribution

The Northern Territory has always been shaped by businesses prepared to invest for the long term. Across generations, private enterprise has built industries, delivered infrastructure and created employment in circumstances that demanded resilience, innovation and confidence. Those investments have strengthened communities, supported economic development and helped shape the modern Northern Territory.

Today, the Territory occupies a position of growing national significance.

Its proximity to the Indo-Pacific, abundant natural resources, expanding Defence presence and strategic location present opportunities unlike any experienced in previous decades. National attention is increasingly focused on Northern Australia as governments and industry recognise its importance to Australia's economic resilience, energy security and regional engagement.

Realising those opportunities will require more than government investment alone.

Long-term prosperity depends upon businesses prepared to invest capital, develop industries, create employment and continue building capability across the Territory. It also depends upon practical public policy informed by evidence, commercial experience and constructive engagement.

The businesses featured in this publication represent a broad cross-section of the Northern Territory economy. Some build infrastructure. Others develop housing, produce food, manage airports, explore for energy, operate tourism destinations or provide the professional services that support investment and growth.

Each has its own history and each has followed its own path.

Together they demonstrate a shared confidence in the Northern Territory and a willingness to invest for the long term.

Their contribution extends well beyond financial investment. It includes developing local capability, creating employment, supporting regional communities, training apprentices, investing in innovation and helping build the industries upon which the Territory's future depends.

The following pages introduce those businesses and the contribution they continue to make to the Northern Territory's economy, communities and future prosperity.

An Independent Voice for Economic Growth

The Darwin Major Business Group brings together businesses that share a commitment to strengthening the Northern Territory economy through practical leadership, evidence-based policy and long-term investment.

Established in 2017, DMBG provides an independent business voice focused on the Territory's long-term economic development. Its members collectively contribute decades of commercial experience across many of the Territory's most significant industries.

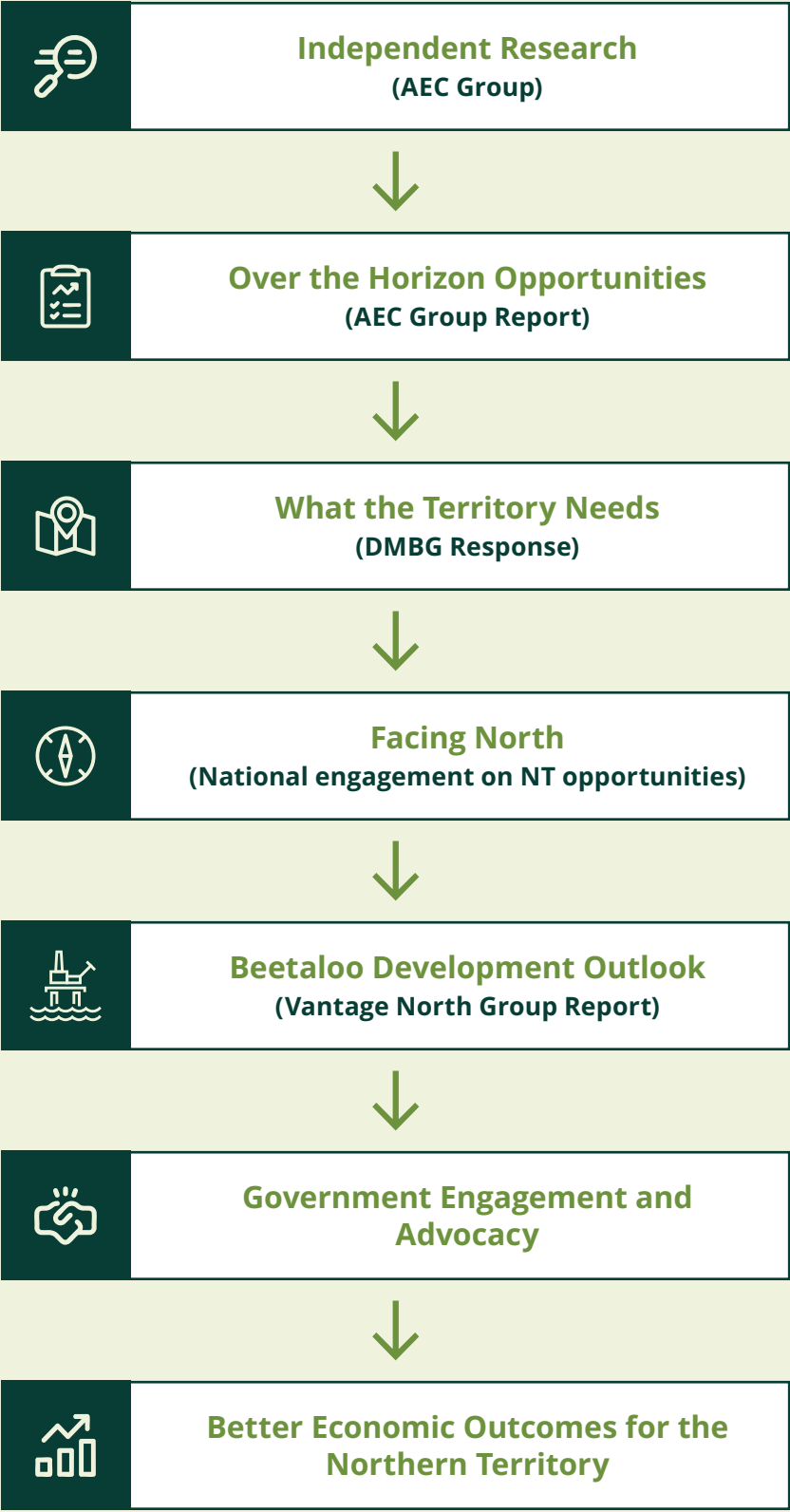
DMBG's work is founded on a simple principle: good policy begins with good evidence.

Independent research provides the foundation for informed discussion. That research is translated into practical policy through consultation with members and stakeholders before being advanced through constructive engagement with governments and decision-makers.

This integrated approach enables DMBG to contribute ideas that are commercially informed, evidence-based and focused on practical outcomes.



How We Create Impact



Our Members

The Darwin Major Business Group brings together businesses that have demonstrated confidence in the Northern Territory through patient, long-term investment.

The businesses featured in the following pages operate across construction, aviation, energy, resources, tourism, hospitality, commercial property, manufacturing, aquaculture, workforce development and professional services.

Presented alphabetically within each membership category, they reflect the breadth of experience, capability and investment that collectively underpin DMBG's contribution to the Territory.

Every business has its own story.
Together, they tell the story of businesses continuing to build the Northern Territory.





INVESTING IN ESSENTIAL INFRASTRUCTURE, STRATEGIC PROJECTS AND COMMUNITY

Northern Australia's future depends on reliable connections. Airport Development Group owns and operates the aviation infrastructure that links the Northern Territory with the rest of Australia and the Indo-Pacific, supporting the movement of people, freight and investment across the region.

Its portfolio includes Darwin International Airport, Alice Springs Airport, Tennant Creek Airport and Darwin Airport Resort. Together, these assets support residents, businesses, visitors and the Australian Defence Force while reinforcing Darwin's role as Australia's northern gateway. Darwin International Airport occupies a unique position as the nation's northernmost international airport and one of Australia's most strategically significant aviation assets.

As a long-term infrastructure investor, Airport Development Group is transforming airport precincts into integrated hubs for aviation, tourism, logistics, commercial development and essential services. Through strategic partnerships and continued investment in enabling infrastructure, the Group is supporting economic diversification, attracting private investment and creating opportunities that strengthen the Territory's long-term prosperity.

Business Snapshot



ESTABLISHED

1998



HEAD OFFICE

Darwin, Northern Territory



INDUSTRY

Airport Ownership and Operations



OPERATIONS

Northern Territory



CORE CAPABILITIES

- > Airport management
- > Aviation infrastructure
- > Infrastructure investment and precinct development
- > Commercial property
- > Freight and logistics
- > Tourism gateway
- > Strategic partnerships and economic development

Contribution

Aviation infrastructure is fundamental to economic development across Northern Australia.

Beyond operating airports, Airport Development Group invests in strategic infrastructure that unlocks economic growth, supports national resilience and creates enduring benefits for communities.

Through partnerships with government, industry and investors, the Group is delivering projects that enhance connectivity, improve supply chain capability, support Defence and emergency services, and stimulate private sector investment across Northern Australia.

With a long-term investment horizon, Airport Development Group is helping shape sustainable, connected and resilient communities while reinforcing the Northern Territory's role as Australia's gateway to the Indo-Pacific.

Learn more at: adgnt.com.au





TOGETHER WE FLY

For almost 50 years, Airnorth has played a vital role in connecting the Northern Territory with regional Australia and neighbouring countries.

Established in Darwin in 1978, the airline has grown into one of Australia's leading independently owned regional carriers, providing scheduled passenger services, charter operations and freight services across Northern Australia. Its network reflects the unique geography of the north, where aviation is often the most efficient—and sometimes the only—means of connecting communities, businesses and industries.

Operating from Darwin, Airnorth continues to invest in aircraft, people and services that strengthen regional connectivity while supporting tourism, business travel, major projects and essential services across the north.



Business Snapshot



ESTABLISHED

1978



HEAD OFFICE

Darwin, Northern Territory



INDUSTRY

Regional Aviation



OPERATIONS

Northern Territory, Western Australia, Queensland and Timor-Leste



CORE CAPABILITIES

- > Scheduled passenger services
- > Charter operations
- > Air freight
- > Regional aviation
- > Remote community connectivity

CORPORATE MEMBER

Contribution

Reliable aviation is fundamental to economic development across Northern Australia.

Airnorth connects communities with employment, education, healthcare and government services while supporting industries including tourism, resources, Defence, agriculture and construction. Its services enable businesses to operate across one of Australia's largest and most remote regions, strengthening both regional resilience and economic opportunity.

The airline also contributes to the Territory's growing engagement with the Indo-Pacific by supporting business, tourism and trade links beyond Australia's borders. Through sustained investment in regional aviation, Airnorth continues to demonstrate the important role locally based airlines play in supporting Northern Australia's long-term prosperity.

Learn more at: airnorth.com.au



THE LEADING ASX LISTED PURE NORTHERN TERRITORY HYDROCARBON COMPANY

Beetaloo Energy (ASX: BTL) is an Australian energy company focused on developing one of the world's largest undeveloped shale gas resources in the Beetaloo Basin, Northern Territory.

The company is advancing the Carpentaria Pilot Project towards first pilot gas production while positioning the Beetaloo Basin as a cornerstone of Australia's future energy security.

Building on its substantial natural gas resource, Beetaloo Energy is also developing Beetaloo Digital, a vertically integrated AI and hyperscale data centre initiative designed to leverage reliable, low-cost baseload power together with renewable energy opportunities. Strategically located in the Northern Territory, the project aims to support Australia's growing digital economy while supplying critical infrastructure to Asia-Pacific markets.

Through responsible resource development, strong partnerships with Traditional Owners, government and industry, and a commitment to environmental stewardship and innovation, Beetaloo Energy is creating long-term value for shareholders while contributing to Australia's economic growth, energy resilience and digital future.



Business Snapshot



ESTABLISHED

2011 as Empire Energy Group Limited
2025 rebranded as Beetaloo Energy Australia Limited



HEAD OFFICE

Sydney, New South Wales



INDUSTRY

Energy Exploration and Development



OPERATIONS

Beetaloo Basin, Northern Territory



CORE CAPABILITIES

- > Energy resource development
- > Energy and utility infrastructure
- > AI and data centre development (Beetaloo Digital)
- > Large-scale project delivery
- > Strategic partnerships and stakeholder engagement
- > Sustainable energy solutions

Contribution

Beetaloo Energy is making a significant contribution to the Northern Territory by investing in long-term energy infrastructure, creating skilled local employment, supporting Territory businesses and strengthening regional communities.

Through the development of the Carpentaria Pilot Project and the proposed Beetaloo Digital initiative, the company is helping position the Territory as a leader in energy production and next-generation digital infrastructure.

Beetaloo Energy has invested more than A\$200 million in the Territory, works closely with Traditional Owners, local contractors and government, and is committed to delivering reliable energy that supports economic growth, energy security and future industries.

By unlocking the Territory's world-class gas resources and enabling new investment opportunities, Beetaloo Energy is contributing to a more prosperous, resilient and globally competitive Northern Territory.

Learn more at: beetalooenergy.com





beilby
downing
teal.

network
RECRUITMENT GROUP

CORESTAFF



RECRUITMENT AND HUMAN RESOURCE EXPERTS

CGH Group helps businesses find, develop and retain the people needed to support economic growth across Northern Australia.

Through a portfolio of specialist workforce businesses, including CoreStaff, GOAL Indigenous Services, Beilby Downing Teal, Rimfire Resources, Southwest Personnel and Network Recruitment Group, the CGH Group provides recruitment, labour hire, executive search and workforce solutions to organisations operating across construction, resources, Defence, government, agriculture, infrastructure and professional services.

With twenty-two offices throughout Australia and its head office in the Northern Territory, CGH Group works with employers facing one of the Territory's greatest economic challenges—the ability to attract, retain and develop a skilled workforce capable of supporting long-term growth.



Business Snapshot



ESTABLISHED
2008



HEAD OFFICE
Darwin, Northern Territory



INDUSTRY
Workforce Solutions



OPERATIONS
Northern Territory, New South Wales,
Queensland, South Australia, Tasmania,
Victoria and Western Australia



CORE CAPABILITIES

- > Recruitment
- > Labour hire
- > Executive search
- > Workforce planning
- > Indigenous employment
- > Human resources

CORPORATE MEMBER

Contribution

Economic growth depends as much on people as it does on projects.

Across the Northern Territory, workforce availability influences investment decisions, project delivery, business confidence and the capacity of industries to grow. Through its daily work with employers across multiple sectors, CGH Group provides practical insight into the challenges and opportunities shaping the Territory's labour market.

The Group's experience extends beyond recruitment. It contributes to workforce planning, skills development, Indigenous employment and leadership recruitment, helping organisations build the capability needed to support long-term economic development.

As Northern Australia continues to attract new investment, businesses that strengthen workforce participation and connect employers with skilled people will remain fundamental to the Territory's future prosperity.

Learn more at: cgh.com.au





WORLD-CLASS EVENT AND FUNCTION VENUE

The Darwin Convention Centre (DCC) is one of Northern Australia's premier venues for conferences, exhibitions and business events.

Located on the Darwin Waterfront, the centre welcomes delegates from across Australia and around the world, hosting major conferences, exhibitions, industry forums and corporate events that bring together business leaders, researchers, governments and professional organisations.

Since opening in 2008, the centre has played a significant role in strengthening Darwin's position as a destination for business events while showcasing the Northern Territory's industries, investment opportunities and strategic importance to national and international audiences.

Business Snapshot



ESTABLISHED

2008



HEAD OFFICE

Darwin Waterfront, Northern Territory



INDUSTRY

Business Events and Convention Services



OPERATIONS

Northern Territory



CORE CAPABILITIES

- > Conferences
- > Exhibitions
- > Corporate events
- > Business meetings
- > Major functions

CORPORATE MEMBER

Contribution

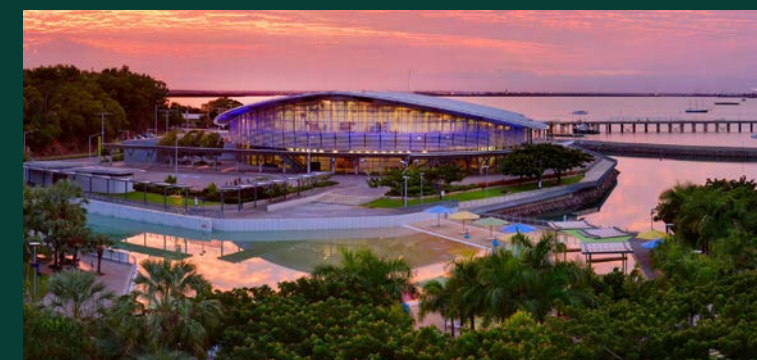
Business events generate economic benefits that extend well beyond the venue itself.

Every conference brings visitors who stay in local hotels, dine in restaurants, use transport services and support businesses throughout the Territory. More importantly, conferences introduce decision-makers, investors, researchers and industry leaders to the Northern Territory, creating opportunities for future investment, collaboration and long-term relationships.

The DCC also strengthens the Territory's ability to host national and international discussions on issues ranging from Defence and resources to tourism, health, Indigenous affairs and economic development. In doing so, it helps position the Northern Territory as a destination where important conversations take place, rather than simply one that participates in them.

By connecting people, ideas and opportunities, the Darwin Convention Centre contributes to a stronger visitor economy while supporting the Territory's reputation as a place to meet, invest and do business.

Learn more at: darwinconvention.com.au



BUILDING BETTER

For almost 40 years, DCOH has invested in the Northern Territory through development, construction, operations, hospitality and long-term asset ownership.

Established in Darwin in 1987, the business has grown into one of the Territory's most diversified privately-owned enterprises, with capabilities spanning property development, construction, Defence, hospitality and commercial investment. Its projects include large-scale residential communities, civic, health and Defence infrastructure, commercial buildings and hospitality assets that continue to contribute to the Territory economy long after construction is complete.

This vertically-integrated approach reflects DCOH's long-standing confidence in the Northern Territory and its commitment to creating places where people live, work, visit and invest.

Business Snapshot



ESTABLISHED
1987



HEAD OFFICE
Darwin, Northern Territory



INDUSTRY
Development, Construction, Operations,
Hospitality and Property Investment



OPERATIONS
Northern Territory and Victoria



CORE CAPABILITIES

- > Property and land development
- > Commercial, civic and Defence construction
- > Commercial and industrial roofing
- > Real estate and property management
- > Hotel accommodation and hospitality
- > Urban development

Contribution

Long-term economic development depends on businesses prepared to invest beyond the delivery of individual projects.

DCOH's strength is underpinned by a business model that combines development, construction, ownership and ongoing operations. With an emphasis on NT-first procurement and investing in local trades and professionals, DCOH continues to create employment and tourism opportunities, increase housing supply and strengthen business confidence well beyond the construction period.

Northcrest showcases this long-term approach. As one of Darwin's largest master-planned communities, the 169-hectare development is expected to deliver up to 1,500 residential lots and represents a significant investment in the city's future growth. Likewise, the company's ownership and operation of the Courtyard by Marriott Darwin and Novotel Darwin CBD contribute to the Territory's visitor economy by supporting business travel, tourism and major events.

These projects are just a glimpse of DCOH's strategic, long-term investments that help build stronger communities while creating enduring economic value for the Territory.

Learn more at: dcoh.au



THE ULTIMATE DARWIN HOTEL AND RESORT EXPERIENCE

Mindil Beach Casino Resort is one of the Northern Territory's most significant hospitality and tourism destinations, combining accommodation, dining, entertainment, conferencing and leisure within an integrated waterfront resort.

Operated by Delaware North, a global hospitality and entertainment company, the resort welcomes visitors from across Australia and overseas while serving as a destination for business travellers, conferences, major events and the local community.

Situated adjacent to Darwin's iconic Mindil Beach, the resort continues to invest in facilities and guest experiences that strengthen Darwin's visitor economy and support the Territory's growing reputation as a destination for both leisure and business.



Business Snapshot

CORPORATE MEMBER



ESTABLISHED

Owned by Delaware North since 2019



HEAD OFFICE

Melbourne, Victoria



INDUSTRY

Hospitality, Tourism and Entertainment



OPERATIONS

Northern Territory



CORE CAPABILITIES

- > Hotel accommodation
- > Conferences and events
- > Hospitality
- > Food and beverage
- > Entertainment
- > Leisure

Contribution

Tourism infrastructure plays an important role in the Northern Territory economy.

Mindil Beach Casino Resort contributes through accommodation, conferencing, hospitality and entertainment that attract visitors, support local employment and encourage broader private investment in Darwin's visitor economy. Its conference and event facilities also strengthen the city's ability to host national meetings, industry forums and corporate events that bring decision-makers to the Territory.

As one of Darwin's most recognised tourism destinations, the resort supports a wide network of local suppliers, service providers and tourism operators while contributing to the city's reputation as a welcoming destination for business, events and leisure travel.

Continued investment in the property demonstrates long-term confidence in the Territory's visitor economy and the important role hospitality plays in supporting broader economic growth.

Learn more at: mindilbeachcasinoresort.com.au





BUILDING THE TERRITORY SINCE 1960

For more than 65 years, Halkitis Brothers Group (HB Group) has helped build the Northern Territory by supplying the materials, services and industrial capability that underpin construction and infrastructure development.

Established in Darwin in 1960, the family-owned business has grown into a diversified industrial group with operations spanning quarry products, premixed concrete, concrete products, transport and heavy equipment services. Through continual investment in local capability, the Group has developed an integrated business that supports projects across the Territory.

Its long-standing commitment to local manufacturing and supply reflects a belief that strong regional economies depend on resilient local industries capable of supporting long-term growth.

Business Snapshot



ESTABLISHED

1960



HEAD OFFICE

Darwin, Northern Territory



INDUSTRY

Construction Materials and Industrial Services



OPERATIONS

Northern Territory



CORE CAPABILITIES

- > Quarry products
- > Premixed concrete
- > Concrete products
- > Transport
- > Heavy equipment services
- > Masonry and paving products

CORPORATE MEMBER

Contribution

Major infrastructure depends upon businesses capable of supplying the essential materials that make construction possible.

HB Group contributes to the Territory economy by strengthening local manufacturing capability and supporting construction supply chains that service government, industry and private sector investment. Its operations help reduce reliance on imported materials while improving the Territory's capacity to deliver infrastructure efficiently and reliably.

The Group's continued investment in industrial capability demonstrates the importance of maintaining a strong local supply base as the Northern Territory continues to grow. Businesses such as Halkitis Brothers Group help ensure that more of the economic value generated by major projects remains within the Territory, supporting local employment, regional businesses and long-term industry capability.

Learn more at: halkitis.com.au



BUILDING THE TERRITORY SINCE 1945

For more than 80 years, Hannon Group has been part of the Northern Territory's economic development, investing across multiple industries while continually adapting to the Territory's changing needs and opportunities.

Established in the 1940s, the family-owned business has developed interests over the decades in passenger transport, commercial property, media, technology, agriculture, crocodile farming and environmental services. This willingness to evolve has enabled the Group to remain an active contributor to the Territory economy across successive generations.

Today, Hannon Group continues to invest in commercial property development and management in the Northern Territory, interstate and overseas, while maintaining a strong commitment to the Northern Territory and the communities in which it operates.

Business Snapshot

CORPORATE MEMBER



ESTABLISHED
1945



HEAD OFFICE
Darwin, Northern Territory



INDUSTRY
Property Investment and Business Development



OPERATIONS
Northern Territory, interstate and overseas



- CORE CAPABILITIES
- > Commercial property
 - > Property investment
 - > Business development
 - > Private investment

Contribution

The Northern Territory has been shaped by businesses prepared to identify opportunities, invest with confidence and adapt as the economy evolves.

Hannon Group exemplifies that approach. Across multiple generations, the business has invested in emerging industries, created employment and contributed to the diversification of the Territory economy. Its experience spans periods of significant economic growth, changing markets and new industries, providing a practical understanding of the conditions that encourage long-term investment.

The Group's continued investment reflects a broader truth about the Northern Territory economy: enduring prosperity is built not only through major projects but also through businesses that continue to back the Territory over generations.





A PASSION FOR AUSTRALIAN SALTWATER BARRAMUNDI

For more than 30 years, Humpty Doo Barramundi has demonstrated the potential of Northern Australia to produce premium food for Australian and international markets.

Established in the Northern Territory, the business has grown into one of Australia's best-known barramundi producers, combining aquaculture, innovation and sustainable production to supply high-quality seafood nationally and internationally. Its continued investment has helped establish the Territory as a recognised centre for commercial aquaculture and premium food production.

The business reflects the opportunities that exist when Northern Australia's natural advantages are combined with scientific expertise, innovation and patient, long-term investment to create internationally competitive food industries.

Business Snapshot

CORPORATE MEMBER



ESTABLISHED
1993



HEAD OFFICE
Humpty Doo, Northern Territory



INDUSTRY
Aquaculture and Food Production



OPERATIONS
Northern Territory



CORE CAPABILITIES

- > Barramundi production
- > Aquaculture
- > Seafood processing
- > Food manufacturing
- > National distribution
- > Export capability

Contribution

Food production is an increasingly important part of the Northern Territory's economic future.

Humpty Doo Barramundi contributes through premium food production, advanced aquaculture and sustained investment in an industry that supports regional employment, manufacturing and Australia's food security. Its success demonstrates that Northern Australia can develop globally competitive agricultural industries that create value well beyond the farm gate.

The business also highlights the importance of innovation in regional industries. Through continual investment in production systems, product quality, fish health and sustainable aquaculture practices, Humpty Doo Barramundi has helped establish a modern food industry that strengthens the Territory's economy while showcasing the quality and capability of Northern Australian producers.

As demand for high-quality, sustainably produced food continues to grow, businesses such as Humpty Doo Barramundi demonstrate the important role Northern Australia can play in supplying domestic and international markets while supporting regional economic development.

Learn more at: humptydoobarramundi.com.au



BUILDING DESTINATIONS. CONNECTING COMMUNITIES. CREATING LEGACY.

For 50 years, Jape Group has invested in Darwin through commercial property, retail operations and property development.

Founded in Darwin in 1976, the family-owned Group has grown alongside the city, creating commercial and retail destinations that support local businesses, employment and community life. Across five decades, its continued investment has reflected long-term confidence in the Northern Territory and its economic future.

Today, Jape Group manages a diversified portfolio spanning property investment, retail operations and mixed-use development. Its operation across the Northern Territory demonstrates the important role private enterprise can play in creating vibrant business precincts, supporting local employment and contributing to sustainable urban growth.

Business Snapshot

CORPORATE MEMBER



ESTABLISHED
1976



HEAD OFFICE
Darwin, Northern Territory



INDUSTRY
Property Investment and Development,
Retail Operations and Commercial
Property Management



OPERATIONS
Northern Territory and Timor-Leste



CORE CAPABILITIES

- > Commercial property investment and management
- > Retail and mixed-use property development
- > Retail operations

Contribution

Private investment plays a vital role in building successful and resilient cities.

Through sustained investment in commercial property, retail destinations and business operations, Jape Group has created places where businesses grow, people work and communities access goods, services and shared spaces. Its developments support local employment, attract business activity and contribute to Darwin's continued growth as the Northern Territory's capital.

The Group's 50-year history reflects the confidence and commitment required to invest in commercial assets designed to serve communities for decades. These investments strengthen economic activity today while providing the infrastructure needed for future growth, urban renewal and greater private sector confidence.

As Darwin continues to evolve, businesses willing to make patient, long term investments will remain essential to the Territory's economic development. Jape Group's continued presence reflects its lasting commitment to building destinations, connecting communities and creating legacy for future generations.

Learn more at: japegroup.com



Kolsen

A HOME FOR BUSINESSES LOOKING TO GROW OVER MANY YEARS

Kolsen is a family-owned, Darwin-headquartered group of businesses with its origins in Sterling NT, a Darwin cleaning business established in 1985. Over the past 40 years, Kolsen has grown into one of Northern Australia's largest privately-owned employers with 17 businesses and over 1,200 staff across Australia.

With a view toward long-term ownership and sustainable growth, Kolsen provides a permanent home for more businesses while maintaining their people, culture and values. The businesses span manufacturing, construction, industrial maintenance, electrical engineering, facilities management, and electrical, mechanical, HVAC, hydraulic and lubrication services.

Over time, Kolsen has acquired new complementary businesses and expanded its capabilities. This has brought new capacity while maintaining a strong local capability, relationships and the growth of the Territory.

Business Snapshot

CORPORATE MEMBER



ESTABLISHED
1985



HEAD OFFICE
Darwin, Northern Territory



INDUSTRY
Owner of established businesses - industrial and infrastructure sectors



OPERATIONS
Northern Territory, Queensland, South Australia, Western Australia and New South Wales



CORE CAPABILITIES

- > Electrical engineering and design
- > Industrial construction/maintenance
- > Manufacturing
- > Electrical services
- > Mechanical services
- > HVAC services
- > Facilities management
- > Hydraulic and lubrication services

Contribution

Kolsen contributes to the Northern Territory economy by employing over 700 locals and keeping operations headquartered in Darwin.

Kolsen also supports and trains a large group of Indigenous employees providing long term and secure work with opportunities to learn and progress.

Its diversified business model strengthens local supply chains, provides countless training opportunities and helps retain specialist capability within the Territory.

Kolsen continues to invest in acquiring and supporting businesses, providing a long-term home for established companies while strengthening local capability.

Kolsen and its local businesses have supported many community organisations over the decades, including the Darwin Festival, Remote Laundries, Sentenced to a Job scheme, Christmas Light Trail at the Darwin Waterfront, local sporting clubs, community groups, and charitable organisations.

Learn more at: kolsen.com.au



MINING ONE OF THE WORLD'S LARGEST DEPOSITS OF ZINC AND LEAD

For more than 30 years, Glencore's McArthur River Mining (MRM) has been an important contributor to the Northern Territory's resources sector through the operation of one of Australia's largest zinc and lead mining operations.

Located near Borroloola in the Gulf Region, the mine provides more than 1,000 jobs and produces zinc, lead and silver concentrates that are exported to international markets for use in infrastructure, manufacturing and industrial applications.

In 2025, MRM directly contributed \$633 million to the national economy and supported 880 Australian-based businesses.

Operating in one of Australia's most remote environments, MRM has developed significant expertise in regional logistics, workforce capability and large-scale resource operations.

Its continued investment reflects the important role the resources sector plays in supporting regional communities and businesses, export industries and the long-term development of Northern Australia.

Business Snapshot

CORPORATE MEMBER



ESTABLISHED
1995



HEAD OFFICE
McArthur River, Northern Territory



INDUSTRY
Mining



OPERATIONS
Northern Territory



CORE CAPABILITIES

- > Mining
- > Mineral processing
- > Export logistics
- > Regional operations

Contribution

Mining remains one of the Northern Territory's most significant industries, supporting regional employment, investment and economic activity across the Territory.

Glencore's McArthur River Mining provides more than 1,000 direct jobs and produces internationally traded mineral resources while creating demand for transport, engineering, maintenance, construction, and professional services throughout Northern Australia.

In 2025, MRM directly contributed \$633 million to the national economy and supported 880 Australian-based businesses. Operations of this scale also support the development of specialist workforce capability and regional supply chains that benefit the broader Territory economy.

Operating a major resource project in remote Australia requires long-term planning, significant infrastructure and ongoing investment. The experience developed through businesses such as MRM contributes to a broader understanding of regional development, logistics, workforce participation and the conditions needed to support responsible resource development across Northern Australia.

Learn more at: [glencore.com.au](https://www.glencore.com.au)



Margetic & Sitzler

Consolidated Holdings Pty Ltd

BUILD WITH CONFIDENCE, ANYWHERE

As the parent company of Sitzler Pty Ltd, for 50 years Margetic & Sitzler has helped shape the Northern Territory through the delivery of infrastructure that supports communities, industry and Australia's national interests.

Established in Darwin in 1976, Sitzler has grown from a locally owned contractor into one of Australia's largest privately owned construction groups, under the stewardship of Margetic & Sitzler. Whilst now operating nationwide, Sitzler's experience has been forged in the unique conditions of Northern and remote Australia, delivering projects across Defence, civil infrastructure, commercial, industrial and community sectors.

Margetic & Sitzler's continued investment in people, capability and innovation reflects a long-standing commitment to the Northern Territory and the important role local businesses play in delivering projects of national significance.

Business Snapshot

CORPORATE MEMBER



ESTABLISHED

1976 - Sitzler Pty Ltd



HEAD OFFICE

Darwin, Northern Territory



INDUSTRY

Vertical and Civil Construction, and Major Project Delivery



OPERATIONS

Northern Territory, Western Australia, Queensland, South Australia and the Australian Capital Territory



CORE CAPABILITIES

- > Defence infrastructure
- > Civil infrastructure
- > Commercial construction
- > Industrial construction
- > Remote project delivery

Contribution

Infrastructure underpins economic development.

Over almost five decades, Margetic & Sitzler has supported the delivery of projects that strengthen Defence capability, expand essential infrastructure and support the continued growth of communities across Northern Australia. Sitzler's home-grown experience demonstrates the ability of Territory-based businesses to successfully deliver complex projects in some of Australia's most challenging operating environments.

Beyond project delivery, the company contributes through investment in apprenticeships, workforce development, Indigenous participation and long-term relationships with local suppliers and subcontractors. These investments help strengthen the Territory's construction industry while ensuring skills, capability and economic value remain within the region.

As Northern Australia assumes an increasingly important role in Australia's economic and strategic future, businesses capable of delivering major infrastructure will continue to play an essential role in supporting long-term national prosperity.

Learn more at: sitzler.com.au



PASPALEY

BORN OF THE SEA. DRIVEN BY EXCELLENCE.

For more than 90 years, Paspaley has been part of the economic story of Northern Australia.

Established in Darwin in 1935, the family-owned business is the world's leading producer of Australian South Sea pearls, and remains firmly connected to the region where the business began. Today, Paspaley's interests extend beyond pearling to include marine industries, property and strategic infrastructure, reflecting a long-term commitment to building capability across Northern Australia.

From international luxury markets to major maritime investment, Paspaley demonstrates how Territory businesses can combine innovation, enterprise and patient, long-term investment to create industries of national and international significance.

Business Snapshot

CORPORATE MEMBER



ESTABLISHED

1935



HEAD OFFICE

Darwin, Northern Territory



INDUSTRY

Pearling, Marine Industries and Strategic Investment



OPERATIONS

Northern Territory, New South Wales, Victoria, Queensland, South Australia, and Western Australia.

Paspaley also has international operations in the United States of America and Hong Kong.



CORE CAPABILITIES

- > Pearling
- > Jewellery
- > Marine engineering
- > Aviation
- > Tourism
- > Pastoral
- > Viniculture
- > Properties

Contribution

Few businesses demonstrate the value of patient, long-term investment more clearly than Paspaley.

Over many decades, the company has established Australian South Sea pearls as one of the world's most respected luxury products, creating an internationally recognised export industry built on specialised expertise, innovation and sustainable marine operations.

Paspaley has also invested in the development of the Darwin Ship Lift, reflecting its long-term commitment to strengthening Northern Australia's maritime capability and supporting the future growth of Defence, commercial marine services and the regional economy. Together with its broader investments across marine industries, this demonstrates confidence in the Territory's long-term future and the opportunities emerging across Northern Australia.

Paspaley's experience illustrates how decades of investment can create enduring industries, expand regional capability and reinforce Northern Australia's reputation as a place where globally significant businesses continue to grow.

Learn more at: paspaleysgroup.com



INDUSTRY-LEADING PROPERTY INVESTMENT FIRM

Sentinel Property Group is one of the Northern Territory's largest private property investors, with a substantial portfolio spanning retail, commercial and industrial assets across Darwin.

Established in 2010, the Australian-owned property investment firm has built a national portfolio by identifying opportunities in regional and metropolitan markets. In the Territory, its investments include Casuarina Square - the Northern Territory's largest shopping centre - together with commercial offices and strategically located industrial facilities at East Arm.

Sentinel's continued investment in Darwin, including the major redevelopment of Casuarina Square, reflects long-term confidence in the Territory's growth and in the role well-managed property assets play in supporting businesses, jobs and communities.



Business Snapshot

CORPORATE MEMBER



ESTABLISHED
2010



HEAD OFFICE
Brisbane, Queensland



INDUSTRY
Property Investment and Asset Management



OPERATIONS
Northern Territory, Queensland, Victoria, New South Wales, South Australia and the Australian Capital Territory



CORE CAPABILITIES

- > Property investment
- > Funds management
- > Asset management
- > Retail property
- > Commercial property
- > Industrial property

Contribution

Long-term property investment provides the places and infrastructure in which businesses operate, people work and communities connect.

Sentinel Property Group contributes to the Northern Territory through sustained investment in major retail, commercial and industrial assets. Its portfolio supports employment, accommodates government and private-sector activity, and provides essential facilities for businesses serving Darwin and the wider region.

The Group's investment at Casuarina Square demonstrates how active ownership and redevelopment can strengthen an established community asset while creating new opportunities for retail, hospitality, services and employment. Its East Arm holdings also support the logistics and industrial capability needed by a growing northern economy.

By committing capital to long-life assets and continuing to expand its Territory portfolio, Sentinel is helping build the commercial platform required for Darwin's future growth.

Learn more at: sentinelpg.com.au



NEXT GENERATION E&P COMPANY WITH A VISION OF SUPPORTING THE NET ZERO CO2 ENERGY TRANSITION

Tamboran Resources is an exploration and production company focused on developing natural gas resources in the Northern Territory's Beetaloo Basin.

As the Basin's largest acreage holder, Tamboran is positioned to help commercialise a resource with the potential to support the Territory's energy security, industrial development and regional economic growth, while supplying Australia's domestic gas market and LNG facilities serving the Asia-Pacific.

The company has partnered with specialist shale-gas businesses including Helmerich & Payne, Liberty Energy and Baker Hughes, bringing international drilling, completions and technology capability to its Northern Territory operations. Tamboran is listed on both the New York Stock Exchange and the Australian Securities Exchange.

Business Snapshot

CORPORATE MEMBER



ESTABLISHED
2009



HEAD OFFICE
Sydney, New South Wales



INDUSTRY
Natural Gas Exploration and Production



OPERATIONS
Beetaloo Basin, Northern Territory



CORE CAPABILITIES

- > Natural gas exploration
- > Resource appraisal
- > Drilling and completions
- > Field development
- > Energy infrastructure planning
- > Regional supply-chain development

Contribution

Developing a new energy province requires substantial capital, specialist capability and a long-term commitment to the region in which it operates.

Tamboran's investment in the Beetaloo Basin is helping build technical expertise, create demand for Territory suppliers and establish the foundations for a new industry. If developed responsibly and commercially, Beetaloo gas has the potential to strengthen local energy security, enable new industrial activity and support infrastructure investment across the Territory.

The company's international partnerships also provide a pathway for advanced technology and operating experience to be applied in Northern Australia, while its dual listing connects the Territory's resource opportunity with global capital markets.

Tamboran's work illustrates the broader opportunity for the Northern Territory to convert its natural advantages into lasting local capability, jobs and nationally significant energy supply.

Learn more at: tamboran.com



HELPING TERRITORIANS CREATE A SUSTAINABLE FUTURE FOR OUR COMMUNITY

VTG Waste and Recycling is a Territory-owned and operated business delivering waste, recycling and resource-recovery services across the Northern Territory.

From its East Arm base, VTG provides integrated solutions for domestic, commercial and industrial customers, including general and recyclable waste collection, skip bins, liquid and hazardous waste, industrial services, ship and port waste, construction and demolition waste, secure document disposal and specialist treatment services. VTG Waste also provides services to the oil and gas industry as well as mining operations across the NT.

The business continues to invest in local infrastructure, including liquid-waste treatment and materials-recovery capability, to improve resource recovery and provide practical, compliant solutions suited to the Territory's scale, climate and geography.



Business Snapshot

CORPORATE MEMBER



ESTABLISHED
2016



HEAD OFFICE
East Arm, Northern Territory



INDUSTRY
Waste Management, Recycling and Resource Recovery, Mining, and Oil and Gas Services



OPERATIONS
Northern Territory



CORE CAPABILITIES

- > General waste and recycling
- > Liquid and hazardous waste
- > Industrial services
- > Ship and port services
- > Construction and demolition waste
- > Domestic collection
- > Materials recovery
- > Liquid-waste treatment

Contribution

A growing economy needs waste and recycling systems that are reliable, compliant and capable of supporting increasingly complex industries.

VTG Waste and Recycling contributes by providing essential services to households, businesses, construction projects, industrial operations and maritime activity across the Territory. Its local knowledge enables services to be designed around the realities of distance, climate and smaller regional markets.

Investment in treatment and recovery infrastructure helps retain more processing capability within the Territory, reduce reliance on interstate solutions and support a more circular economy. This strengthens environmental performance while creating local employment and specialist operational capability.

As new industries and major projects develop, locally based businesses such as VTG will be increasingly important to ensuring growth is supported by practical and sustainable waste-management infrastructure.

Learn more at: vtgwaste.com.au





ARCHWAYS TO SUCCESS

VIGR Holdings Pty Ltd is a locally owned and operated McDonald's franchise business with 7 restaurants across Greater Darwin and Katherine.

Led by Northern Territory franchisee Vicki-Leigh Lettice, the business operates within one of Australia's most recognised brands. VIGR Holdings employs over 900 staff, with over 70 employees in management positions and a mixture of full-time and casual employees. Its restaurants provide accessible food services to residents, workers and visitors and operate across extended hours in several key locations.

Behind the customer-facing business is a significant local operation involving workforce recruitment, training, logistics, food safety, property investment, building/renovations projects and community partnerships.

VIGR prides itself in mastering restaurant systems while remaining firmly connected to the communities it serves. VIGR's continued investment reflects confidence in the Territory and the capacity of locally led franchise businesses to create broad economic and social value.

Business Snapshot



ESTABLISHED
2007



HEAD OFFICE
Darwin, Northern Territory



INDUSTRY
Quick-Service Restaurants and Hospitality



OPERATIONS
Northern Territory



CORE CAPABILITIES

- > Restaurant operations
- > Customer service
- > Workforce training and development
- > Food safety and quality systems
- > Supply-chain management
- > Community partnerships

CORPORATE MEMBER

Contribution

Large local employers play an important role in introducing people to the workforce and building the practical skills that support a strong service economy.

VIGR McDonald's contributes through employment and structured training across its restaurant network, providing entry-level opportunities, transferable workplace skills and pathways into supervision and management. For many young Territorians, hospitality businesses provide a first job and an important foundation for future employment.

The business also supports local economic activity through ongoing investment in restaurant facilities, demand for maintenance and professional services, and participation in community initiatives. Its operations serve both the resident population and the Territory's visitor economy.

VIGR demonstrates how a nationally recognised brand, when operated by committed local owners, can generate jobs, develop people and reinvest in the Northern Territory community over the long term.





BOLD VISION. LASTING VALUE.

For almost 60 years, KPMG Darwin has supported businesses, governments, Indigenous organisations and community organisations across the Northern Territory through professional advisory, audit and taxation services.

As part of KPMG Australia's national network, the Darwin office combines local knowledge with access to specialist expertise from across the country. This enables Territory organisations to draw upon nationally recognised capability while working with advisers who understand the unique opportunities and challenges of Northern Australia.

The office's long-standing presence reflects the important role professional services play in supporting investment, governance and informed decision-making across the Territory economy.

Business Snapshot

ASSOCIATE MEMBER



ESTABLISHED
1967



HEAD OFFICE
Darwin, Northern Territory



INDUSTRY
Professional Services



OPERATIONS
Northern Territory



CORE CAPABILITIES

- > Technology, data, AI and cyber security (services and integration)
- > Tax, business, infrastructure assets and deal advisory
- > Management and risk consulting
- > Managed services
- > Business transformation
- > Human capital risk and compliance
- > Audit and assurance
- > KPMG Indigenous services

Contribution

Strong economies depend upon informed decisions.

KPMG Darwin supports organisations across the Territory by providing independent advice that strengthens governance, financial management, investment planning and organisational capability. Working across both the private and public sectors, the office contributes practical insight into the economic issues influencing business confidence, productivity and long-term growth.

KPMG continues to invest and grow its local presence as one of the largest and most diversified offices in the NT. Through its local presence and access to national specialist expertise, KPMG Darwin helps Territory organisations navigate increasingly complex commercial and regulatory environments while supporting investment, economic development and stronger institutional capability.

As an Associate Member of the DMBG, KPMG contributes specialist expertise that complements the practical commercial experience of DMBG's Corporate Members and strengthens the organisation's policy development and strategic thinking.

Learn more at: kpmg.com/au

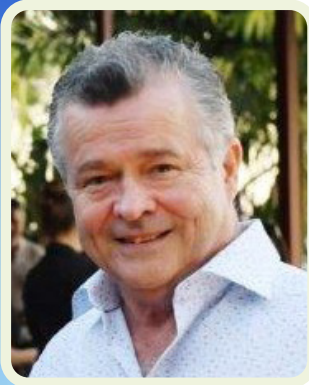


Honorary Members

Recognising Distinguished Service

The Darwin Major Business Group recognises individuals who have made an outstanding contribution to the organisation and to the economic development of the Northern Territory through the award of Honorary Membership.

Honorary Membership acknowledges leadership, service and the willingness to contribute experience and insight in support of a stronger Territory economy.



Ian Kew
FOUNDER & INAUGURAL CHAIR

Ian served as the inaugural Chair of the Darwin Major Business Group, providing the leadership and vision that helped establish the organisation as an independent voice for economic growth in the Northern Territory.

Drawing on decades of experience across aviation, tourism, infrastructure and major project development, Ian brought together business leaders around a shared commitment to practical advocacy, evidence-based policy and constructive engagement with government.

His leadership established many of the principles that continue to guide DMBG today, including collaboration, independence and a long-term focus on strengthening the Territory's economy. As an Honorary Member, Ian continues to provide valued strategic advice and support to the organisation.



Dave Malone

Dave guided the Darwin Major Business Group through an important period of growth, strengthening its governance, strategic direction and reputation as a respected voice for the Northern Territory business community.

A highly regarded business leader with extensive executive experience, David helped broaden DMBG's influence through practical advocacy, thoughtful leadership and a strong commitment to evidence-based policy development.

His contribution has helped position DMBG as a trusted contributor to discussions about investment, economic development, the Defence industry and the Territory's future. As an Honorary Member, Dave continues to support the organisation through his experience, leadership and ongoing commitment to its purpose.

A Shared Legacy

The leadership of Ian Kew and Dave Malone spans the formative years of the Darwin Major Business Group.

Together, they helped establish an organisation that brings businesses together to contribute independent research, practical policy and informed advocacy in support of the Northern Territory's long-term prosperity.

Their contribution continues to shape DMBG's work today.

The Conversation Continues

The businesses featured in this publication contribute to the Northern Territory every day through investment, innovation, employment and leadership.

Collectively, they also contribute to the work of the Darwin Major Business Group by sharing practical experience that informs independent research, policy development and advocacy.

This publication is one part of DMBG's broader program of work designed to strengthen understanding of the Territory's opportunities and support informed public policy.

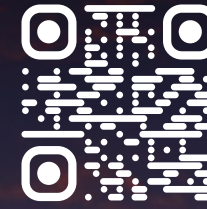
Continue Exploring

The Darwin Major Business Group publishes a growing suite of research, events, policy and advocacy publications, including:

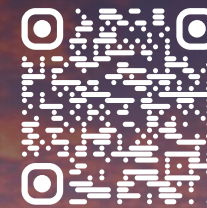
- Over the Horizon Opportunities report
- What the Territory Needs
- Beetaloo Development Outlook report
- Facing North
- Independent research
- Policy development
- Commonwealth engagement

Additional Publications

- Government submissions
- Discussion papers
- Position statements
- Research publications
- Economic commentary



For the latest publications and updates, visit: **dmbg.com.au**



Follow the Darwin Major Business Group on **LinkedIn**





Building the Northern Territory Together.

- ✓ Independent research.
- ✓ Practical policy.
- ✓ Informed advocacy.