

Bowraville and District Ex-Services Club Ltd

ABN: 92 001 062 844

Financial Statements

For the year ended 30 June 2025

Bowraville and District Ex-Services Club Ltd

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Bowraville and District Ex-Services Club Ltd

Directors' report

30 June 2025

The directors present their report on Bowraville and District Ex-Services Club Ltd for the financial year ended 30 June 2025.

Information on directors

The names of each person who has been a director during the year and to the date of the report are:

Tony Fuller

Qualifications	Retired
Experience	Continuing Director
Special responsibilities	Vice President from 31 August 2025 Treasurer from 31 August 2025

Thomas Grant - Resigned 31 August 2025

Qualifications	Farmhand
Experience	Continuing Director
Special responsibilities	Junior Vice Chairperson from 10 December 2023

Stephen Grant - Resigned 31 August 2025

Qualifications	Arborist
Experience	Continuing Director
Special responsibilities	Director

Ronald Lovering

Qualifications	Retired
Experience	Continuing Director
Special responsibilities	Director

Allan McKibbin - Appointed 11 June 2024

Qualifications	Youth Worker
Experience	Continuing Director
Special responsibilities	Director Chairperson from 31 August 2025

Grant Noble - Resigned 31 August 2025

Qualifications	Labourer
Experience	Continuing Director
Special responsibilities	Director

Bowraville and District Ex-Services Club Ltd

Directors' report

30 June 2025

Information on directors (continued)

Liam Munsie - Appointed 24 June 2024

Qualifications	Tiler
Experience	Continuing Director
Special responsibilities	Director
	Junior Vice President from 31 August 2025

Kyal Edwards - Appointed 31 August 2025

Qualifications	Labourer
Special responsibilities	Director

Tony Green - Appointed 31 August 2025

Qualifications	Labourer
Special responsibilities	Director

Meetings of directors

During the financial year, 10 meetings of directors (including committees of directors) were held.

Attendances by each director during the year were as follows:

	Number eligible to attend	Number attended
Tony Fuller	10	8
Thomas Grant	10	8
Stephen Grant	10	9
Ronald Lovering	10	8
Allan McKibbin	10	8
Liam Munsie	10	9
Grant Noble	10	5

Bowraville and District Ex-Services Club Ltd

Directors' report

30 June 2025

Principal activities

The principal activity of Bowraville and District Ex-Services Club Ltd during the financial year was to conduct the operations of a Registered Licensed Club. No significant changes in the nature of the Company's activity occurred during the financial year.

Operating results

The profit/(loss) of the Company after providing for income tax amounted to \$1,104,915 (2024: \$191,309). Note the 2025 Financial year profit includes one-off grant revenue of \$1,098,930.

Short term objectives of the Club: Building a Stronger, Welcoming Club Today

In the coming year, we are committed to delivering the heart of what makes our club special - a vibrant hub for connection, support, and fun. Our immediate priorities include:

- Serving up great food and drinks - providing quality, affordable meals and beverages that bring members and guests together for good times and great value.
- Boosting efficiency and profitability - working smarter to strengthen our operations, ensuring we can keep investing in the facilities and experiences you love.
- Giving back to our community - continuing to support local sports teams, recreational groups, and social welfare initiatives that make a real difference right here at home.
- Growing our family - welcoming new members with open arms, so more people can enjoy the camaraderie, events, and sense of belonging our club offers.

Long term objectives of the Club: A Sustainable Legacy for Generations

Looking ahead, we are dedicated to:

- Safeguarding our financial strength for years to come;
- Continually enhancing the benefits and experiences of every member;
- Reducing and repaying debts responsibly;
- Upholding the proud ethics, traditions and Anzac spirit that define us in the community;
- Standing ready to support our neighbours during natural disasters and tough times

Bowraville and District Ex-Services Club Ltd

Directors' report

30 June 2025

Strategy for achieving the objectives and Key performance measures

Our Roadmap: Hands-On Leadership, Smart Decisions, and Community at the Core

To turn our short and long-term objectives into reality, your board is committed to practical, member-first strategies that keep the club strong, welcoming, and true to our values. Here's how we will get there:

- Hands-on involvement from directors, volunteers, and members - we roll up our sleeves together ! Directors and dedicated volunteers will continue pitching in with day-to-day tasks, events, and support, and ensuring every decision reflects the real needs of our community and veterans. This collaborative spirit keeps costs down and builds the camaraderie that makes our club special.
- Regular financial check-ins and smart stewardship - every month, we will closely monitor income, expenses, and performance. This keeps us operating within our means, spots opportunities early, and ensures we can invest wisely in facilities, events, and debt reduction while maintaining financial stability for the long haul.
- Exciting events, promotions, and unbeatable value - we will ramp up the fun, inclusive activities - from social nights and veteran commemorations to family-friendly gatherings, with targeted advertising to attract new faces. High-quality, low-priced meals and reasonably priced beverages will remain a cornerstone, delivering great experiences that encourage that encourage repeat visits and word-of-mouth growth.
- Always putting members and community first - every choice we make will prioritise your interests: enhancing benefits like better facilities and support programs, upholding our proud ethics and traditions, and stepping up during tough times (like natural disasters) with practical help. We will grow membership thoughtfully, welcome newcomers warmly, and continue supporting local sports, welfare groups, and causes that matter to us all.

By sticking to this straightforward roadmap - grounded in teamwork, careful planning and our shared commitment to honouring serviceman and servicewomen we will deliver real results: a thriving club that's financially sound, community connected, and ready for whatever comes next.

Bowraville and District Ex-Services Club Ltd

Directors' report
30 June 2025

Tracking our success: How we measure what matters

To make sure we are delivering real value to members, honouring our veterans, and staying strong for the future, we monitor a handful of straightforward yet powerful indicators. These help us celebrate wins, spot opportunities, and keep everything on track:

Financial Health & Sustainability

- Revenue trends - tracking total income (from bar, meals, events, and other sources) year-on-year to ensure steady growth and smart resource use.
- Profitability & efficiency - monitoring gross profit margins on beverages, plus overall operating surplus, so we can keep prices fair investing back into the club.
- Analysing results - comparing monthly and quarterly results against our plan to stay within our means and avoid surprises.

Member & Community Engagement

- Membership numbers and growth - our goal is steady growth to keep the club vibrant and welcoming.
- Member satisfaction - gathered through informal feedback, event surveys, and AGM input - we aim for high scores on value, friendliness, and community feel.
- Event & patronage participation - attendance at social nights, veteran events, sports support, and community activities - higher numbers mean we are hitting the mark on connection and fun.

Community Impact

- Support given back - dollars or in-kind contributions to local sports groups, welfare initiatives, disaster relief, and veteran causes - proof we are living our ethos.

These measures are reviewed regularly by the board, benchmarked where possible, and used to guide decisions. Last year, for example, we saw positive trends in member feedback and stable finances - thanks to everyone's support !

Significant changes in state of affairs

There have been no significant changes in the state of affairs of the Company during the year.

Bowraville and District Ex-Services Club Ltd

Directors' report
30 June 2025

Events after the reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

Property classification

In accordance with the Registered Club's Amendment Regulations 2007, the Board has determined the following Club Property Classifications:

Core Property: Club house, grounds and carpark

57 High Street Bowraville - Lot 1 DP 1285161

61 High Street Bowraville - Lots 2-4 DP 26077

Auditor's Independence Declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 30 June 2025 has been received and can be found on page 6 of the financial report.

Signed in accordance with a resolution of the Board of Directors.



Allan McKibbin
Director



Tony Fuller
Director

Dated: 20/1/2026



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(PO Box 919)
Coffs Harbour NSW 2450

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Auditor's independence declaration to the directors of Bowraville and District Ex-Services Club Ltd

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2025, there have been:

- no contraventions of the auditor independence requirements as set out in section 307C of the *Corporations Act 2001* in relation to the audit; and
- no contraventions of any applicable code of professional conduct in relation to the audit.

A handwritten signature in black ink, appearing to read 'James Davis', written in a cursive style.

James Davis

Partner

HQB Accountants Auditors Advisors

Registered Company Auditor Number: 465093

13-15 Park Avenue, Coffs Harbour, NSW, 2450,

Dated: 20/01/2026

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Bowraville and District Ex-Services Club Ltd

Statement of profit or loss and other comprehensive income

For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Revenue	5.a	1,401,978	1,069,466
Cost of sales	7	(502,393)	(398,725)
Gross profit		899,585	670,741
Finance income	6	24,241	26,872
Grant income	5.c	1,098,930	385,589
Other income	5.b	28,642	22,017
Administrative expenses		(73,157)	(96,602)
Employee benefit expenses	7	(488,841)	(481,807)
Finance expenses	6	(17,946)	(8,925)
Other expenses		(271,729)	(241,830)
Depreciation and amortisation expenses	7	(94,810)	(84,746)
Profit/(loss) before income taxes		1,104,915	191,309
Income tax		-	-
Profit/(loss) from continuing operations		1,104,915	191,309
Profit/(loss) for the year		1,104,915	191,309
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year		1,104,915	191,309

The accompanying notes form part of these financial statements.

Bowraville and District Ex-Services Club Ltd

Statement of financial position

As at 30 June 2025

	Note	2025 \$	2024 \$
Assets			
Current assets			
Cash and cash equivalents	8	214,368	1,204,427
Trade and other receivables	9	3,932	(12,358)
Inventories	10	29,476	26,735
Other assets	11	62,881	73,764
Total current assets		310,657	1,292,568
Non-current assets			
Property, plant and equipment	12	2,360,789	1,323,568
Total assets		2,671,446	2,616,136
Liabilities			
Current liabilities			
Trade and other payables	13	262,495	177,258
Borrowings	14	8,271	48,993
Employee benefits	15	51,518	51,603
Contract liabilities	17	63,845	1,162,775
Lease liabilities	16	17,790	41,695
Total current liabilities		403,919	1,482,324
Non-current liabilities			
Borrowings	14	64,754	-
Employee benefits	15	1,037	15,784
Lease liabilities	16	-	21,207
Total non-current liabilities		65,791	36,991
Total liabilities		469,710	1,519,315
Net assets		2,201,736	1,096,821
Equity			
Retained earnings			
Opening balance		1,096,821	905,512
Profit for the year		1,104,915	191,309
Total Retained earnings		2,201,736	1,096,821
Total equity		2,201,736	1,096,821

The accompanying notes form part of these financial statements.

Bowraville and District Ex-Services Club Ltd

Statement of changes in equity For the year ended 30 June 2025

2024	Retained earnings \$	Total equity \$
Opening balance	905,512	905,512
Profit for the year	191,309	191,309
Closing balance	1,096,821	1,096,821

2025	Retained earnings \$	Total equity \$
Opening balance	1,096,821	1,096,821
Profit for the year	1,104,915	1,104,915
Closing balance	2,201,736	2,201,736

The accompanying notes form part of these financial statements.

Bowraville and District Ex-Services Club Ltd

Statement of cash flows
For the year ended 30 June 2025

	2025	2024
	\$	\$
Cash flows from operating activities:		
Receipts from customers	1,581,866	1,230,017
Receipts from government grants	-	500,000
Payments to suppliers and employees	(1,409,821)	(1,221,815)
Interest received	24,241	26,872
Interest paid	(17,946)	(8,925)
Net cash flows from/(used in) operating activities	178,340	526,149
Cash flows from investing activities:		
Purchase of property, plant and equipment	(1,133,346)	(437,445)
Cash flows from financing activities:		
Proceeds from borrowings	75,000	-
Repayment of borrowings	(64,942)	-
Repayment of lease liabilities	(45,111)	(40,756)
Net cash provided by/(used in) financing activities	(35,053)	(40,756)
Net increase/(decrease) in cash and cash equivalents	(990,059)	47,948
Cash and cash equivalents at beginning of year	1,204,427	1,156,479
Cash and cash equivalents at end of financial year	214,368	1,204,427

The accompanying notes form part of these financial statements.

Bowraville and District Ex-Services Club Ltd

Notes to the financial statement
For the year ended 30 June 2025

1. Introduction

The financial report covers Bowraville and District Ex-Services Club Ltd as an individual entity. Bowraville and District Ex-Services Club Ltd is a for-profit proprietary Company, incorporated and domiciled in Australia.

The principal activity of the Company for the year ended 30 June 2025 was to conduct the operations of a Registered Licensed Club. The functional and presentation currency of Bowraville & District Ex-Services Club Ltd is Australian dollars.

Comparatives are consistent with prior years, unless otherwise stated.

2. Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Material accounting policy information is consistent with prior reporting periods unless otherwise stated.

a. Going Concern

The financial report has been prepared on a going concern basis, which contemplates continuity of normal business activities and the realisation of assets and the settlement of liabilities in the ordinary course of business. As at 30 June 2025 there is a net current asset deficiency, where the current liabilities exceed the current assets by \$93,263.

The ability of the Club to reduce the excess of current liabilities over the current assets is dependent on their potential to increase revenue and decrease expenses. The Club's ability to achieve this gives rise to the existence of material uncertainty of the Club to continue as a going concern.

After considering all available current information, the Directors have concluded that there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due and payable and the preparation of financial statements on a going concern basis is appropriate, based on the following:

- The Club has experienced improved trading in the 2025-2026 year to date
- The Club has been able to reduce the net current asset deficiency in comparison to the 2023-2024 year, and it has continued to improve through the 2025-2026 year to date

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

3. Material accounting policy information

a. Revenue

i. Revenue from contracts with customers

Revenue is recognised on a basis that reflects the transfer of control of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services.

Generally, the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

None of the revenue streams of the Company have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

ii. Specific revenue streams

The revenue recognition policies for the principal revenue streams of the Company are:

1) Sale of goods and provision of services

Revenue is recognised on transfer of goods to the customer as this is deemed to be the point in time when risks and rewards are transferred and there is no longer any ownership or effective control over the goods. Sales income, including bar sales, kitchen sales, net gaming revenue and other general sales are cash at point of sales and there are no specific ongoing performance obligations connected with the revenue. The revenue is recognised upon receipt.

2) Grant income

Government grants are recognised at fair value where there is reasonable assurance that the grant will be received and all grant conditions will be met. Grants relating to expense items are recognised as income over the periods necessary to match the grant to the costs they are compensating. Grants relating to assets are credited to deferred income at fair value and are credited to income over the expected useful life of the asset on a straight-line basis.

3) Membership Subscriptions

Revenue from the provision of membership subscriptions are recognised in the year in which they relate to as this is deemed to be the point in time when the risks and rewards are transferred. Payments are generally received in advance. If paid prior to the year commencing, this is shown as a liability in the balance sheet and recognised as revenue on a straight-line basis over the period of membership.

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

3. Material accounting policy information (continued)

a. Revenue (continued)

iii. Statement of financial position balances relating to revenue recognition

1) Contract assets and liabilities

Where the amounts billed to customers are based on the achievement of various milestones established in the contract, the amounts recognised as revenue in a given period do not necessarily coincide with the amounts billed to or certified by the customer.

When a performance obligation is satisfied by transferring a promised good or service to the customer before the customer pays consideration or the before payment is due, the Company presents the contract as a contract asset, unless the Company's rights to that amount of consideration are unconditional, in which case the Company recognises a receivable.

When an amount of consideration is received from a customer prior to the entity transferring a good or service to the customer, the Company presents the contract as a contract liability.

iv. Other income

Other income is recognised on an accruals basis when the Company is entitled to it.

b. Income tax

The tax expense recognised in the statement of profit or loss and other comprehensive income comprises of current income tax expense plus deferred tax expense.

c. Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payable are stated inclusive of GST.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

d. Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and subject to an insignificant risk of change in value.

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

3. Material accounting policy information (continued)

e. Inventories

Inventories are measured at the lower of cost and net realisable value. Cost of inventory is determined using the first-in-first-out basis and is net of any rebates and discounts received. Net realisable value is estimated using the most reliable evidence available at the reporting date and inventory is written down through an obsolescence provision if necessary.

f. Property, plant and equipment

Each class of property, plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment.

i. Land and buildings

Land and buildings are measured using the revaluation model.

ii. Plant and equipment

Plant and equipment are measured using the cost model.

iii. Depreciation

Property, plant and equipment, excluding freehold land, is depreciated on a reducing balance basis over the asset's useful life to the Company, commencing when the asset is ready for use.

Leased assets and leasehold improvements are amortised over the shorter of either the unexpired period of the lease or their estimated useful life.

The depreciation rates used for each class of depreciable asset are shown below:

Fixed asset class	Rate
Buildings	2.5%
Capital works in progress	0%
Plant and equipment	7.5% - 40%
Furniture, fixtures and fittings	7.5% - 40%

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate.

When an asset is disposed, the gain or loss is calculated by comparing proceeds received with its carrying amount and is taken to profit or loss.

g. Leases

At inception of a contract, the Company assesses whether a lease exists.

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

3. Material accounting policy information (continued)

g. Leases (continued)

i. Lessee accounting

The non-lease components included in the lease agreement have been separated and are recognised as an expense as incurred.

The Company has chosen not to apply AASB 16 to leases of intangible assets.

At the lease commencement, the Company recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Company believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model, depreciated over the lease term on a straight-line basis.

1) Exceptions to lease accounting

The Company has elected to apply the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. The Company recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

ii. Lessor accounting

When the Company is a lessor, the lease is classified as either an operating or finance lease at inception date based on whether substantially all of the risks and rewards incidental to ownership of the underlying asset have been transferred to the lessee. If the risks and rewards have been transferred then the lease is classified as a finance lease, otherwise it is an operating lease.

When the Company has a sub-lease over an asset and is the intermediate lessor then the head lease and sub-lease are accounted for separately. The classification of the sub-lease is based on the right-of-use asset which arises from the head lease rather than the useful life of the underlying asset.

If the lease contains lease and non-lease components then the non-lease components are accounted for in accordance with AASB 15 *Revenue from Contracts with Customers*.

The lease income from operating leases is recognised on a straight-line basis over the lease term. Finance income under a finance lease is recorded on a basis to reflect a constant periodic rate of return on the Company's net investment in the lease.

The leases in place where the Company is a lessor have been classified as operating leases.

h. Impairment of non-financial assets

At the end of each reporting period the Company determines whether there is evidence of an impairment indicator for non-financial assets.

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

3. Material accounting policy information (continued)

h. Impairment of non-financial assets (continued)

Where an indicator exists and regardless for indefinite life intangible assets and intangible assets not yet available for use, the recoverable amount of the asset is estimated.

Where assets do not operate independently of other assets, the recoverable amount of the relevant cash-generating unit (CGU) is estimated.

The recoverable amount of an asset or CGU is the higher of the fair value less costs of disposal and the value in use. Value in use is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in profit or loss.

i. Employee benefits

Provision is made for the Company's liability for employee benefits, those benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality corporate bond rates incorporating bonds rated AAA or AA by credit agencies, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in profit or loss.

j. Financial instruments

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs.

i. Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

1) Classification

On initial recognition, the Company classifies its financial assets into the following categories, those measured at amortised cost.

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets.

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

3. Material accounting policy information (continued)

j. Financial instruments (continued)

i. Financial assets (continued)

2) Amortised cost

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, foreign exchange gains or losses and impairment are recognised in profit or loss. Gain or loss on derecognition is recognised in profit or loss.

3) Impairment of financial assets

Impairment of financial assets is recognised on an expected credit loss (ECL) basis for the following assets:

- financial assets measured at amortised cost
- debt investments measured at FVOCI.

When determining whether the credit risk of a financial assets has increased significant since initial recognition and when estimating ECL, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on the Company's historical experience and informed credit assessment and including forward looking information.

Where the simplified approach to expected credit loss (ECL) is not applied, the Company uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Company uses the presumption that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Company in full, without recourse to the Company to actions such as realising security (if any is held); or
- the financial assets is more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the Company in accordance with the contract and the cash flows expected to be received. This is applied using a probability weighted approach.

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

3. Material accounting policy information (continued)

j. Financial instruments (continued)

i. Financial assets (continued)

4) Trade receivables and contracts assets

Impairment of trade receivables and contract assets have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses.

The Company has determined the probability of non-payment of the receivable and contract asset and multiplied this by the amount of the expected loss arising from default.

The amount of the impairment is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

5) Other financial assets measured at amortised cost

Impairment of other financial assets measured at amortised cost are determined using the expected credit loss model in AASB 9. On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

ii. Financial liabilities

The Company measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Company comprise trade payables, bank and other loans and lease liabilities.

k. Adoption of new and revised accounting standards

The Company has adopted all standards which became effective for the first time at 30 June 2025, refer to the Change in accounting policy note, for details of the changes due to standards adopted.

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

4. Critical accounting estimates and judgements

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

a. Key estimates - impairment of property, plant and equipment

The Company assesses impairment at the end of each reporting period by evaluating conditions specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

b. Key estimates - revenue recognition - long term contracts

The Company undertakes long term contracts which span a number of reporting periods. Recognition of revenue in relation to these contracts involves estimation of future costs of completing the contract and the expected outcome of the contract. The assumptions are based on the information available to management at the reporting date, however future changes or additional information may mean the expected revenue recognition pattern has to be amended.

c. Key estimates - depreciation and estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

d. Key estimates - employee benefits

The Company provides for employee benefits as a liability arising from services rendered by employees to the end of the reporting period. In determining the liability, consideration is given to expected wage increases and the probability that the employee may satisfy vesting requirements. Changes in measurement of the liability are recognised in the profit or loss.

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

5. Revenue and other income

a. Revenue from continuing operations

	2025	2024
	\$	\$
Revenue from contracts with customers		
Sale of goods	724,629	566,338
Other revenue from contracts with customers	593,982	427,982
	1,318,611	994,320
Revenue from other sources		
Other revenue from other sources	83,367	75,146
	1,401,978	1,069,466

b. Other income

	2025	2024
	\$	\$
Commissions	28,642	22,017

c. Grant income

	2025	2024
	\$	\$
Grant income - Bushfire disaster relief and recovery	1,098,930	385,589

6. Finance income and expenses

Finance income	2025	2024
	\$	\$
Interest income		
Bank interest	24,241	26,872
	24,241	26,872
Finance expenses	2025	2024
	\$	\$
Interest expense	17,946	8,925

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

7. Result for the year

The result for the year includes the following specific expenses:

	2025	2024
	\$	\$
Cost of sales	502,393	398,725
Employee benefit expenses	488,841	481,807
Depreciation expenses	94,810	84,746

8. Cash and cash equivalents

	2025	2024
	\$	\$
Cash at bank	164,969	664,206
Cash on hand	49,399	37,820
Short-term deposits	-	502,401
	214,368	1,204,427

9. Trade and other receivables

Current	2025	2024
	\$	\$
Trade receivables	3,932	(12,358)
	3,932	(12,358)

The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable in the financial statements.

Bowraville and District Ex-Services Club Ltd

Notes to the financial statement

For the year ended 30 June 2025

10. Inventories

Current	2025	2024
	\$	\$
Inventory - at cost	29,476	26,735

Write-downs of inventories to net realisable value during the year were \$0 (2024: \$0).

11. Other assets

Current	2025	2024
	\$	\$
Prepayments	52,797	60,405
Other assets	10,084	13,359
	62,881	73,764

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

12. Property, plant and equipment

a. Property, plant and equipment details

Summary	2025 \$	2024 \$
Freehold land and buildings		
Land and buildings - at cost	720,214	712,761
Less: accumulated depreciation	(186,778)	(174,996)
Total Freehold land and buildings	533,436	537,765
Capital works in progress	1,545,439	507,554
Plant and equipment		
Plant and equipment - at cost	670,746	678,968
Less: accumulated depreciation	(538,636)	(504,763)
Total Plant and equipment	132,110	174,205
Furniture, fixtures and fittings		
Furniture and fixtures - at cost	144,610	130,386
Less: accumulated depreciation	(109,746)	(107,653)
Total Furniture, fixtures and fittings	34,864	22,733
Motor vehicles		
Motor vehicles - at cost	152,902	90,457
Less: accumulated depreciation	(37,962)	(9,146)
Total Motor vehicles	114,940	81,311
	2,360,789	1,323,568

2025	Buildings \$	Capital works in progress \$	Plant and equipment \$	Furniture, fixtures and fittings \$	Motor vehicles \$	Total \$
Opening balance	537,765	507,554	174,205	22,733	81,311	1,323,568
Additions	7,453	1,037,885	6,039	19,524	62,445	1,133,346
Disposals	-	-	(1,315)	-	-	(1,315)
Depreciation	(11,782)	-	(46,819)	(7,393)	(28,816)	(94,810)
Closing balance	533,436	1,545,439	132,110	34,864	114,940	2,360,789

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

13. Trade and other payables

Current	2025	2024
	\$	\$
Trade payables	207,819	63,986
GST payable	15,600	57,295
Superannuation payable	12,490	10,428
Accrued expenses	17,298	33,807
PAYG payable	7,756	8,695
Keno and TAB payables	1,532	3,047
	262,495	177,258

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

14. Borrowings

Current	2025	2024
	\$	\$
Secured		
Bank loans	8,271	-
Loan - Insurance premium funding	-	48,993
	8,271	48,993
Non-current		
Non-current	2025	2024
	\$	\$
Secured		
Bank loans	64,754	-
Non-current		
Non-current	2025	2024
	\$	\$
Unsecured	-	-

a. Defaults and breaches

During the current and prior year, there were no defaults or breaches on any of the loans.

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

15. Employee benefits

a. Employee benefit details

Current	2025	2024
	\$	\$
Long service leave	30,470	3,331
Annual leave	21,048	48,272
	51,518	51,603
Non-current	2025	2024
	\$	\$
Long service leave	1,037	15,784

16. Leases

a. Company as a lessee

The Company has leases over gaming machine equipment and the related licenses.

i. Terms and conditions of leases

Lease liabilities relate to the purchase of gaming machines and the related Type 4 licenses for a term of 36 months effective January 2023. The liability is secured by the underlying assets.

ii. Lease liabilities

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

	2025	2024
	\$	\$
< 1 year	17,790	42,696
1 - 5 years	-	21,348
Total undiscounted lease liabilities	17,790	64,044
Less: unexpired interest	-	(1,142)
Lease liabilities included in the statement of financial position	17,790	62,902

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

17. Contract liabilities

The Company has recognised the following contract liabilities from contracts with customers:

Current contract liabilities	2025	2024
	\$	\$
Grant monies received in advance	63,845	1,162,775

18. Financial risk management

Financial assets	2025	2024
	\$	\$
Held at amortised cost		
Cash and cash equivalents	214,368	1,204,427
Trade and other receivables	3,932	(12,358)
	218,300	1,192,069

Financial liabilities	2025	2024
	\$	\$
Trade and other payables	(262,495)	(177,258)
Lease liabilities - current	(17,790)	(41,695)
Lease liabilities - non-current	-	(21,207)
	(280,285)	(240,160)

19. Auditor's remuneration

	2025	2024
	\$	\$
Remuneration of the auditor of the Company, HQB Accountants		
Auditors Advisors, for:		
Auditing the financial statements	13,000	24,000

20. Contingencies

In the opinion of the directors, the Company did not have any contingencies at 2025 (2024: None).

21. Related parties

a. The Company's main related parties are as follows:

Related parties include key management personnel and those charged with governance (the Directors of the Club). The total remuneration paid to key management personnel of the Company is \$143,432 (2024: \$137,835).

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

21. Related parties (continued)

a. The Company's main related parties are as follows: (continued)

Other related parties include close family members of key management personnel and entities that are controlled or significantly influenced by those key management personnel or their close family members.

b. Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

22. Cash flow information

Reconciliation of net income to net cash provided by operating activities:

	2025	2024
	\$	\$
Profit for the year	1,104,915	191,309
Add / (less) non-cash items:		
(Profit) / loss on sale of assets	1,316	996
Depreciation and amortisation	94,810	84,746
Changes in assets and liabilities:		
(increase) / decrease in receivables	11,068	(3,904)
(increase) / decrease in inventories	(2,741)	(360)
(increase) / decrease in other assets	(2,502)	51,125
increase / (decrease) in payables	85,236	66,756
increase / (decrease) in employee benefits	(14,833)	21,069
increase / (decrease) in contract liabilities	(1,098,930)	114,412
Cash flows from operations	178,339	526,149

Bowraville and District Ex-Services Club Ltd

Notes to the financial statements

For the year ended 30 June 2025

23. Events occurring after the reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations, or the state of affairs of the Company in future financial years.

24. Statutory information

The registered office and principal place of business of the Company is:

Bowraville and District Ex-Services Club Ltd
57 High Street
Bowraville NSW Australia
2449

Bowraville and District Ex-Services Club Ltd

Directors' declaration

In the directors opinion:

1. the financial statements and notes for the year ended 30 June 2025 are in accordance with the *Corporations Act 2001* and:
 - comply with Australian Accounting Standards - Simplified Disclosures; and
 - give a true and fair view of the financial position as at 30 June 2025 and of the performance for the year ended on that date of the Company.
2. there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable with the continuing support of creditors.

This declaration is made in accordance with a resolution of the Board of Directors.



Allan McKibbin
Director



Tony Fuller
Director

Dated: 20/01/2026



Tel: (02) 6652 2333

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Independent audit report to the members of Bowraville and District Ex-Services Club Ltd

Report on the audit of the financial report

Opinion

We have audited the accompanying financial report, being a simplified disclosure financial report of Bowraville and District Ex-Services Club Ltd (the Company), which comprises the statement of financial position as at 30 June 2025, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes to the financial statements and the directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

1. giving a true and fair view of the Company's financial position as at 30 June 2025 and of its financial performance for the year ended; and
2. complying with Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Entity in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (the Code)* that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

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Emphasis of matter - Going concern

We draw attention to Note 2 of the financial report - Going concern. At 30 June 2025 the Company's current liabilities exceeded its current assets by \$93,263. As stated in Note 2, these events or conditions indicate that a material uncertainty exists that may cast doubt on the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Responsibilities of directors for the financial report

The directors of the Company are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*, and for such internal control as the directors determine is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

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Auditor's responsibilities for the audit of the financial report(continued)

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:

https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

This description forms part of our auditor's report.

A handwritten signature in black ink, appearing to read 'James Davis', written over a light blue horizontal line.

James Davis

Partner

HQB Accountants Auditors Advisors

Registered Company Auditor Number: 465093

13-15 Park Avenue, Coffs Harbour, NSW, 2450,

Dated: 20/01/2026

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