Operating Budget
2019-2020 School Year

	18-'19 Budget	19-'20 Budget	Local 199	NSLP 240	Start Up 258	Inst Mat 410	FSP 420
REVENUE:							
Federal program revenue:							
5910 Federal distributed revenue		-					
5920 Federal revenue distributed by the State of Texas Education Agency	470,000	503,000		503,000			
5930 Federal revenue distributed by the State of Texas government agencies	-	-					
5940 Federal revenue distributed directly from the Federal government	-	-					
State program revenue:							
5810 Foundation School Program Act Revenue	6,353,130	7,717,000					7,717,000
5820 State program revenue distributed by Texas Education Agency	99,573	87,895		2,200		85,695	
Local program revenue:							
5740 Other revenue from local sources	50,196	123,230	122,805	425			
5750 Co-curriculum/enterprising		-					
5760 Revenue from intermediate sources		-					
Total revenue	6,972,899	8,431,125	122,805	505,625	0	85,695	7,717,000
EXPENSES:							
11 Instruction	3,458,009	4,244,005	110,988			85,695	4,047,322
13 Curriculum and Staff Development	231,284	217,574	-				217,574
21 Instructional Leadership	92,294	174,210	-				174,210
23 School leadership	664,546	657,985	3,405				654,580
31 Guidance counseling and evaluation	74,091	81,359	-				81,359
33 Health services	6,250	24,420					24,420
34 Transportation	117,000	151,355					151,355
35 Food services	514,634	556,553	-	556,553			-
41 General administration	575,474	708,625	-				708,625
51 Plant maintenance and operations	1,140,672	1,230,111	-				1,230,111
52 Security and monitoring services		7,513					7,513
53 Data processing services	39,993	42,951					42,951
61 Community services	2,000	10,200	5,200				5,000
71 Debt service	200	200					200
81 Fundraising	-	-	-				
Total expenses	6,916,447	8,107,059	119,593	556,553	0	85,695	7,345,218
CHANGES IN NET ASSETS	56,452	324,066	3,212	-50,928	0	0	371,782

Arrow Academy By Student
Operating Budget
2019-2020 School Year

		Total	SOS	Liberation	Harvest	Champions	Central Admin
Enrollment		760	100	280	240	140	760
41 6119 99 Administration Salaries	6%	$ 561	$ -	$ -	$ -	$ -	$ 561
23 6119 99 LC Director	5%	415	725	286	313	629	-
11 6119 11 Teachers	38%	3,426	4,282	3,198	3,376	3,356	-
11 6119 23 Special Education Teachers	1%	136	-	200	196	-	-
13 6119 xx Instructional Coach	0%	-	-	-	-	-	-
xx 6119 xx Stipends	0%	42	-	96	-	-	7
TOTAL 6119 Salaries or Wages -- Professional	50%	4,580	5,007	3,780	3,884	3,985	568
11 6112 11 Wages for Substitute Teachers	0%	21	29	19	20	19	-
xx 6121 xx Overtime	0%	12	14	7	19	11	-
xx 6129 xx Salaries or Wages for Support Personnel	7%	665	685	339	956	559	45
xx 614x xx Employee Benefits	6%	571	614	464	525	494	62
TOTAL 6100 PAYROLL COSTS	64%	5,849	6,348	4,608	5,404	5,069	675
			9.7%	10.1%	9.7%	9.7%	9%
Professional Services							
41 6212 Audit Fees	0%	38	-	-	-	-	38
41 6211 Legal Fees	0%	9	-	-	-	-	9
xx 6219 xx Professional Services	2%	167	45	185	124	81	39
13 6219 11 Professional Education	0%	12	12	4	5	9	5
xx 6219 xx Arrow Mgmt Fees	9%	815	163	163	163	163	652
34 6219 Transportation	2%	199	-	180	210	360	-
35 6219 Food Services (breakfast & lunch)	0%	-	-	-	-	-	-
xx 6239 xx Education Service Center	0%	10	5	7	1	11	4
51 6249 99 Contracted Maintenance and Repair	2%	187	50	254	17	446	-
51 6259 99 Utilities	2%	193	105	243	82	345	0
11 6269 xx Equipment Leases	0%	45	40	36	17	29	16
51 6269 Building Rent	10%	920	770	1,129	764	877	-
TOTAL 6200 Professional and Contracted Services	29%	2,595	1,190	2,201	1,383	2,320	764
Supplies							
51 6319 99 Maintenance & Operating Supplies	0%	29	36	30	10	51	1
11 6321 11 Textbooks	0%	5	5	5	5	5	-
11 6329 xx Reading Materials	0%	5	5	5	5	5	-
31 6339 xx Testing Materials	0%	2	2	2	2	2	-
11 6399 xx Instructional Supplies	1%	96	85	82	82	159	-
23 6399 xx Office Supplies	0%	21	20	20	20	20	1
11 6399 xx Instructional Software	2%	152	225	125	135	179	-
xx 6399 xx Other Leased Software	1%	89	57	41	39	49	45
xx 6399 xx Other Supplies	0%	10	7	7	7	7	4
TOTAL 6300 Supplies and Materials	5%	411	442	317	305	477	51
Other Operating Costs							
xx 6411 xx Travel and Subsistence -- Employee Only	0%	13	16	6	6	9	5
11 6412 xx Travel and Subsistence -- Students	0%	25	25	25	25	25	-
41 6429 99 Insurance and Bonding Costs	0%	16	-	-	-	-	16
xx 6449 xx Depreciation	0%	7	-	-	-	-	7
xx 6499 xx Marketing	1%	75	50	43	50	57	26
xx 6499 xx Miscellaneous Operating Costs	1%	81	62	44	45	54	32
TOTAL 6400 Other Operating Costs	2%	216	153	117	126	144	87
TOTAL DIRECT COSTS		9,071	8,134	7,243	7,218	8,010	1,577
Expense per Student		9,071	8,134	7,243	7,218	8,010	1,577
Revenue per Student		10,154	10,154	10,154	10,154	10,154	-

Arrow Academy By Campus
Operating Budget
2019-2020 School Year

		Total	SOS	Liberation	Harvest	Champions	Central Admin
Enrollment		760	100	280	240	140	760
Revenue		7,717,000	1,015,395	2,843,105	2,436,947	1,421,553	
41 6119 99 Administration Salaries	6%	$ 426,027	$ -	$ -	$ -	$ -	$ 426,027
23 6119 99 LC Director	5%	315,500	72,500	80,000	75,000	88,000	-
11 6119 11 Teachers	38%	2,603,812	428,170	895,502	810,245	469,895	-
11 6119 23 Special Education Teachers	1%	103,030	-	56,030	47,000	-	-
13 6119 xx Instructional Coach	0%	-	-	-	-	-	-
xx 6119 xx Stipends	0%	32,150	-	26,750	-	-	5,400
TOTAL 6119 Salaries or Wages -- Professional	50%	3,480,519	500,670	1,058,282	932,245	557,895	431,427
11 6112 11 Wages for Substitute Teachers	0%	15,630	2,880	5,250	4,800	2,700	-
xx 6121 xx Overtime	0%	9,421	1,371	1,896	4,588	1,567	-
xx 6129 xx Salaries or Wages for Support Personnel	7%	505,506	68,540	94,790	229,399	78,329	34,448
xx 614x xx Employee Benefits	6%	433,811	61,382	129,961	125,900	69,147	47,421
TOTAL 6100 PAYROLL COSTS	64%	4,444,887	634,843	1,290,180	1,296,932	709,637	513,296
	0		9.7%	10.1%	9.7%	9.7%	9%
Professional Services							
41 6212 Audit Fees	0%	29,000	-	-	-	-	29,000
41 6211 Legal Fees	0%	7,000	-	-	-	-	7,000
xx 6219 xx Professional Services	2%	126,800	4,450	51,700	29,800	11,350	29,500
13 6219 11 Professional Education	0%	8,800	1,200	1,200	1,200	1,200	4,000
xx 6219 xx Arrow Mgmt Fees	9%	619,400	16,300	45,640	39,120	22,820	495,520
34 6219 Transportation	2%	151,355	-	50,445	50,455	50,455	-
35 6219 Food Services (breakfast & lunch)	0%	-	-	-	-	-	-
xx 6239 xx Education Service Center	0%	7,300	500	2,000	300	1,500	3,000
51 6249 99 Contracted Maintenance and Repair	2%	142,496	5,000	71,096	4,000	62,400	-
51 6259 99 Utilities	2%	146,700	10,500	67,900	19,700	48,300	300
11 6269 xx Equipment Leases	0%	34,199	4,044	9,947	4,044	4,044	12,120
51 6269 Building Rent	10%	699,268	77,028	316,250	183,240	122,750	-
TOTAL 6200 Professional and Contracted Services	29%	1,972,318	119,022	616,178	331,859	324,819	580,440
Supplies							
51 6319 99 Maintenance & Operating Supplies	0%	22,400	3,600	8,400	2,500	7,200	700
11 6321 11 Textbooks	0%	3,800	500	1,400	1,200	700	-
11 6329 xx Reading Materials	0%	3,800	500	1,400	1,200	700	-
31 6339 xx Testing Materials	0%	1,520	200	560	480	280	-
11 6399 xx Instructional Supplies	1%	73,260	8,450	22,980	19,640	22,190	-
23 6399 xx Office Supplies	0%	16,200	2,000	5,600	4,800	2,800	1,000
11 6399 xx Instructional Software	2%	115,250	22,535	35,095	32,515	25,105	-
xx 6399 xx Other Leased Software	1%	67,975	5,741	11,533	9,361	6,909	34,432
xx 6399 xx Other Supplies	0%	7,940	650	1,820	1,560	910	3,000
xx 6399 36 Early Education	3%	224,000	30,000	82,000	70,000	42,000	-
TOTAL 6300 Supplies and Materials	5%	312,145	44,176	88,788	73,256	66,794	39,132
Other Operating Costs							
xx 6411 xx Travel and Subsistence -- Employee Only	0%	9,575	1,600	1,675	1,500	1,200	3,600
11 6412 xx Travel and Subsistence -- Students	0%	19,000	2,500	7,000	6,000	3,500	-
41 6429 99 Insurance and Bonding Costs	0%	12,000	-	-	-	-	12,000
xx 6449 xx Depreciation	0%	5,689	-	-	-	-	5,689
xx 6499 xx Marketing	1%	57,000	5,000	12,000	12,000	8,000	20,000
xx 6499 xx Miscellaneous Operating Costs	1%	61,243	6,232	12,182	10,818	7,511	24,500
TOTAL 6400 Other Operating Costs	2%	164,507	15,332	32,857	30,318	20,211	65,789
TOTAL DIRECT COSTS		6,893,858	813,373	2,028,003	1,732,365	1,121,461	1,198,656
Expense per Student		9,071	8,134	7,243	7,218	8,010	1,577
Net Income		823,142	202,021	815,102	704,583	300,092	(1,198,656)
Core Teachers		41	7	14	13	7	
Student:Core Teacher Ratio		18.5	14.3	20.0	18.5	20.0	
Student:All Teacher Ratio		14.6	10.4	16.0	15.0	15.6	
Student:All Staff Ratio			6.1	11.5	9.3	9.9	