Operating Budget
2018-2019 School Year

	17-'18 Budget	18-'19 Budget	Local 199	NSLP 240	Start Up 258	Inst Mat 410	FSP 420
REVENUE:							
Federal program revenue:							
5910 Federal distributed revenue		-					
5920 Federal revenue distributed by the State of Texas Education Agency	375,000	420,000		420,000			
5930 Federal revenue distributed by the State of Texas government agencies		-					
5940 Federal revenue distributed directly from the Federal government		-					
State program revenue:							
5810 Foundation School Program Act Revenue	5,404,674	6,317,946					6,317,946
5820 State program revenue distributed by Texas Education Agency	100,953	99,573		2,000		97,573	
Local program revenue:							
5740 Other revenue from local sources	85,750	50,515	49,640	875			
5750 Co-curriculum/enterprising		-					
5760 Revenue from intermediate sources		-					
Total revenue	5,966,377	6,888,034	49,640	422,875	0	97,573	6,317,946
EXPENSES:							
11 Instruction	2,994,306	3,377,756	60,988		7,952	97,573	3,211,243
13 Curriculum and Staff Development	193,221	241,361	-				241,361
21 Instructional Leadership	107,958	99,694	-				99,694
23 School leadership	585,326	711,972	3,440		1,409		707,123
31 Guidance counseling and evaluation	26,291	39,691	-				39,691
33 Health services	4,078	4,465					4,465
34 Transportation	75,000	162,000					162,000
35 Food services	436,000	468,389	-	467,379	1,010		-
41 General administration	506,394	548,357					548,357
51 Plant maintenance and operations	964,381	1,086,230	-				1,086,230
53 Data processing services	39,839	42,106					42,106
61 Community services	2,000	2,000	-				2,000
71 Debt service	200	200					200
81 Fundraising	-	-	-				
Total expenses	5,934,993	6,784,220	64,428	467,379	10,371	97,573	6,144,469
CHANGES IN NET ASSETS	31,384	103,814	-14,788	-44,504	-10,371	0	173,477

Arrow Academy By Campus
Operating Budget
2018-2019 School Year

		Total	SOS	Liberation	Harvest	Champions	Central Admin
Enrollment		740	90	280	240	130	740
41 6119 99 Administration Salaries	5%	$ 404	$ -	$ -	$ -	$ -	$ 404
23 6119 99 LC Director	6%	533	806	550	333	677	-
11 6119 11 Teachers	38%	3,162	4,056	3,286	2,641	3,239	-
11 6119 23 Special Education Teachers	2%	171	-	284	196	-	-
13 6119 xx Instructional Coach	1%	46	-	-	-	261	-
xx 6119 xx Stipends	1%	55	11	104	13	15	7
TOTAL 6119 Salaries or Wages -- Professional	53%	4,371	4,873	4,224	3,183	4,192	411
11 6112 11 Wages for Substitute Teachers	0%	20	29	20	17	20	-
xx 6121 xx Overtime	0%	9	15	6	9	11	-
xx 6129 xx Salaries or Wages for Support Personnel	6%	472	742	312	459	565	16
xx 614x xx Employee Benefits	6%	533	607	502	408	531	43
TOTAL 6100 PAYROLL COSTS	65%	5,405	6,265	5,064	4,076	5,319	471
			9.7%	9.9%	10.0%	10.0%	9%
Professional Services							
41 6212 Audit Fees	0%	39	-	-	-	-	39
41 6211 Legal Fees	0%	9	-	-	-	-	9
xx 6219 xx Professional Services	1%	111	57	129	63	51	26
13 6219 11 Professional Education	0%	3	-	-	-	-	3
xx 6219 xx Arrow Mgmt Fees	10%	815	163	163	163	163	652
34 6219 Transportation	3%	219	-	321	188	208	-
35 6219 Food Services (breakfast & lunch)	0%	-	-	-	-	-	-
xx 6239 xx Education Service Center	0%	10	6	7	1	12	4
51 6249 99 Contracted Maintenance and Repair	1%	115	56	254	17	38	-
51 6259 99 Utilities	2%	131	117	168	82	150	0
11 6269 xx Equipment Leases	1%	49	45	34	17	31	19
51 6269 Building Rent	10%	848	665	1,076	695	769	-
TOTAL 6200 Professional and Contracted Services	28%	2,349	1,107	2,152	1,225	1,422	753
Supplies							
51 6319 99 Maintenance & Operating Supplies	0%	24	40	21	10	38	1
11 6321 11 Textbooks	0%	5	5	5	5	5	-
11 6329 xx Reading Materials	0%	10	10	10	10	10	-
31 6339 xx Testing Materials	0%	6	6	6	6	6	-
11 6399 xx Instructional Supplies	1%	81	82	81	80	80	-
23 6399 xx Office Supplies	0%	21	20	20	20	20	1
11 6399 xx Instructional Software	1%	91	140	74	80	113	-
xx 6399 xx Other Leased Software	1%	92	60	42	38	53	47
xx 6399 xx Other Supplies	0%	8	4	4	4	4	4
TOTAL 6300 Supplies and Materials	4%	337	366	264	253	329	53
Other Operating Costs							
xx 6411 xx Travel and Subsistence -- Employee Only	0%	13	46	4	2	5	5
11 6412 xx Travel and Subsistence -- Students	0%	25	25	25	25	25	-
41 6429 99 Insurance and Bonding Costs	0%	38	-	-	-	-	38
xx 6449 xx Depreciation	1%	47	-	-	-	-	47
xx 6499 xx Marketing	0%	32	28	32	21	38	3
xx 6499 xx Miscellaneous Operating Costs	1%	56	54	31	32	42	20
TOTAL 6400 Other Operating Costs	3%	212	153	92	80	110	113
TOTAL DIRECT COSTS		8,303	7,891	7,572	5,634	7,181	1,389
Expense per Student		8,303	7,891	7,572	5,634	7,181	1,389
Revenue per Student		8,995	8,995	8,995	8,995	8,995	-

Arrow Academy By Campus
Operating Budget
2018-2019 School Year

		Total	SOS	Liberation	Harvest	Champions	Central Admin
Enrollment		740	90	280	240	130	740
Revenue		6,655,945	809,507	2,518,466	2,158,685	1,169,288	
41 6119 99 Administration Salaries	5%	$ 299,046	$ -	$ -	$ -	$ -	$ 299,046
23 6119 99 LC Director	6%	394,520	72,500	154,020	80,000	88,000	-
11 6119 11 Teachers	38%	2,340,141	365,070	920,035	633,946	421,090	-
11 6119 23 Special Education Teachers	2%	126,530	-	79,530	47,000	-	-
13 6119 xx Instructional Coach	1%	33,900	-	-	-	33,900	-
xx 6119 xx Stipends	1%	40,400	1,000	29,000	3,000	2,000	5,400
TOTAL 6119 Salaries or Wages -- Professional	53%	3,234,537	438,570	1,182,585	763,946	544,990	304,446
11 6112 11 Wages for Substitute Teachers	0%	14,880	2,580	5,700	4,050	2,550	-
xx 6121 xx Overtime	0%	6,753	1,335	1,746	2,202	1,469	-
xx 6129 xx Salaries or Wages for Support Personnel	6%	349,503	66,770	87,320	110,084	73,465	11,864
xx 614x xx Employee Benefits	6%	394,277	54,628	140,687	97,944	69,047	31,970
TOTAL 6100 PAYROLL COSTS	65%	3,999,950	563,884	1,418,039	978,227	691,521	348,280
	0		9.7%	9.9%	10.0%	10.0%	9%
Professional Services							
41 6212 Audit Fees	0%	29,000	-	-	-	-	29,000
41 6211 Legal Fees	0%	7,000	-	-	-	-	7,000
xx 6219 xx Professional Services	1%	81,800	5,100	36,100	15,100	6,600	18,900
13 6219 11 Professional Education	0%	2,000	-	-	-	-	2,000
xx 6219 xx Arrow Mgmt Fees	10%	603,100	14,670	45,640	39,120	21,190	482,480
34 6219 Transportation	3%	162,000	-	90,000	45,000	27,000	-
35 6219 Food Services (breakfast & lunch)	0%	-	-	-	-	-	-
xx 6239 xx Education Service Center	0%	7,300	500	2,000	300	1,500	3,000
51 6249 99 Contracted Maintenance and Repair	1%	85,096	5,000	71,096	4,000	5,000	-
51 6259 99 Utilities	2%	97,100	10,500	47,100	19,700	19,500	300
11 6269 xx Equipment Leases	1%	35,951	4,044	9,419	4,044	4,044	14,400
51 6269 Building Rent	10%	627,810	59,820	301,250	166,740	100,000	-
TOTAL 6200 Professional and Contracted Services	28%	1,738,157	99,634	602,605	294,004	184,834	557,080
Supplies							
51 6319 99 Maintenance & Operating Supplies	0%	17,800	3,600	6,000	2,500	5,000	700
11 6321 11 Textbooks	0%	3,700	450	1,400	1,200	650	-
11 6329 xx Reading Materials	0%	7,400	900	2,800	2,400	1,300	-
31 6339 xx Testing Materials	0%	4,440	540	1,680	1,440	780	-
11 6399 xx Instructional Supplies	1%	59,700	7,350	22,800	19,200	10,350	-
23 6399 xx Office Supplies	0%	15,800	1,800	5,600	4,800	2,600	1,000
11 6399 xx Instructional Software	1%	67,190	12,583	20,733	19,147	14,728	-
xx 6399 xx Other Leased Software	1%	67,732	5,419	11,835	9,147	6,900	34,432
xx 6399 xx Other Supplies	0%	5,775	338	1,050	900	488	3,000
TOTAL 6300 Supplies and Materials	4%	249,537	32,979	73,897	60,735	42,795	39,132
Other Operating Costs							
xx 6411 xx Travel and Subsistence -- Employee Only	0%	9,900	4,100	1,100	500	600	3,600
11 6412 xx Travel and Subsistence -- Students	0%	18,500	2,250	7,000	6,000	3,250	-
41 6429 99 Insurance and Bonding Costs	0%	28,000	-	-	-	-	28,000
xx 6449 xx Depreciation	1%	35,124	-	-	-	-	35,124
xx 6499 xx Marketing	0%	24,000	2,500	9,000	5,000	5,000	2,500
xx 6499 xx Miscellaneous Operating Costs	1%	41,101	4,884	8,574	7,664	5,480	14,500
TOTAL 6400 Other Operating Costs	3%	156,625	13,734	25,674	19,164	14,330	83,724
TOTAL DIRECT COSTS		6,144,269	710,230	2,120,215	1,352,129	933,480	1,028,215
Expense per Student		8,303	7,891	7,572	5,634	7,181	1,389
Net Income		511,675	99,277	398,250	806,556	235,807	(1,028,215)
Core Teachers		39	6	15	11	7	
Student:Core Teacher Ratio		19.0	15.0	18.7	21.8	18.6	
Student:All Teacher Ratio		14.9	10.5	14.7	17.8	15.3	
Student:All Staff Ratio			6.9	10.6	10.4	9.3	