Operating Budget
2017-2018 School Year

	16-'17 Budget	17-'18 Budget	Local 199	NSLP 240	Start Up 258	Inst Mat 410	FSP 420
REVENUE:							
Federal program revenue:							
5910 Federal distributed revenue		-					
5920 Federal revenue distributed by the State of Texas Education Agency	260,000	291,000		291,000			
5930 Federal revenue distributed by the State of Texas government agencies		-					
5940 Federal revenue distributed directly from the Federal government		-					
State program revenue:							
5810 Foundation School Program Act Revenue	4,569,600	5,492,325					5,492,325
5820 State program revenue distributed by Texas Education Agency	30,267	101,953		3,000		98,953	
Local program revenue:							
5740 Other revenue from local sources	59,700	28,713	27,013	1,700			
5750 Co-curriculum/enterprising		-					
5760 Revenue from intermediate sources		-					
Total revenue	4,919,567	5,913,991	27,013	295,700	0	98,953	5,492,325
EXPENSES:							
11 Instruction	2,406,072	3,047,277	25,213		21,848	98,953	2,901,263
13 Curriculum and Staff Development	152,380	186,503	-				186,503
21 Instructional Leadership	40,425	102,767	-				102,767
23 School leadership	569,372	578,471	1,800		4,321		572,350
31 Guidance counseling and evaluation	14,491	26,266	-				26,266
33 Health services	1,920	2,280					2,280
34 Transportation	27,000	89,683					89,683
35 Food services	373,819	399,816	-	395,696	4,120		-
41 General administration	480,543	521,666					521,666
51 Plant maintenance and operations	813,882	916,300	-				916,300
53 Data processing services	38,377	39,881					39,881
61 Community services	2,000	2,000	-				2,000
71 Debt service	200	200					200
81 Fundraising	-	-	-				
Total expenses	4,920,480	5,913,108	27,013	395,696	30,289	98,953	5,361,157
CHANGES IN NET ASSETS	-913	883	0	-99,996	-30,289	0	131,168

Arrow Academy By Campus
Operating Budget
2017-2018 School Year

		Total	SOS	Liberation	Harvest	Champions	Central Admin
Enrollment		640	80	240	170	150	640
41 6119 99 Administration Salaries	5%	$ 456	$ -	$ -	$ -	$ -	$ 456
23 6119 99 LC Director	6%	485	906	340	439	544	-
11 6119 11 Teachers	38%	3,259	4,436	3,107	3,101	3,051	-
11 6119 23 Special Education Teachers	2%	206	303	219	324	-	-
13 6119 xx Instructional Coach	0%	-	-	-	-	-	-
xx 6119 xx Stipends	0%	10	13	-	-	-	8
TOTAL 6119 Salaries or Wages -- Professional	52%	4,415	5,658	3,666	3,863	3,595	465
11 6112 11 Wages for Substitute Teachers	0%	18	26	17	18	17	-
xx 6121 xx Overtime	0%	13	25	7	14	13	-
xx 6129 xx Salaries or Wages for Support Personnel	8%	696	1,249	355	723	659	60
xx 614x xx Employee Benefits	7%	563	768	426	513	527	48
TOTAL 6100 PAYROLL COSTS	67%	5,706	7,726	4,470	5,133	4,812	573
			9.9%	9.5%	10.0%	10.9%	8%
Professional Services							
41 6212 Audit Fees	1%	45	-	-	-	-	45
41 6211 Legal Fees	0%	8	-	-	-	-	8
xx 6219 xx Professional Services	1%	97	84	51	72	42	38
13 6219 11 Professional Education	0%	3	-	-	-	-	3
xx 6219 xx Arrow Mgmt Fees	10%	815	163	163	163	163	652
34 6219 Transportation	2%	140	-	291	-	132	-
35 6219 Food Services (breakfast & lunch)	0%	-	-	-	-	-	-
xx 6239 xx Education Service Center	0%	15	6	8	2	10	8
51 6249 99 Contracted Maintenance and Repair	2%	131	63	292	24	33	-
51 6259 99 Utilities	2%	149	131	196	107	130	0
11 6269 xx Equipment Leases	1%	58	51	39	24	27	25
51 6269 Building Rent	9%	773	582	938	725	667	-
TOTAL 6200 Professional and Contracted Services	26%	2,234	1,080	1,979	1,116	1,203	779
Supplies							
51 6319 99 Maintenance & Operating Supplies	0%	27	38	25	15	33	1
11 6321 11 Textbooks	0%	5	5	5	5	5	-
11 6329 xx Reading Materials	0%	10	10	10	10	10	-
31 6339 xx Testing Materials	0%	7	7	7	7	7	-
11 6399 xx Instructional Supplies	1%	75	75	75	75	75	-
23 6399 xx Office Supplies	0%	22	20	20	20	20	2
11 6399 xx Instructional Software	1%	109	203	133	126	-	-
xx 6399 xx Other Leased Software	1%	68	16	12	14	12	56
xx 6399 xx Other Supplies	0%	8	2	4	2	4	5
TOTAL 6300 Supplies and Materials	4%	329	375	290	273	166	63
Other Operating Costs							
xx 6411 xx Travel and Subsistence -- Employee Only	0%	16	51	5	3	7	6
11 6412 xx Travel and Subsistence -- Students	0%	25	25	25	25	25	-
41 6429 99 Insurance and Bonding Costs	1%	44	-	-	-	-	44
xx 6449 xx Depreciation	1%	123	-	-	-	-	123
xx 6499 xx Marketing	0%	7	6	2	3	3	4
xx 6499 xx Miscellaneous Operating Costs	1%	73	68	44	49	51	23
TOTAL 6400 Other Operating Costs	3%	288	151	76	80	86	199
TOTAL DIRECT COSTS		8,557	9,331	6,814	6,601	6,267	1,613
Expense per Student		8,557	9,331	6,814	6,601	6,267	1,613
Revenue per Student		8,582	8,582	8,582	8,582	8,582	-

Arrow Academy By Campus
Operating Budget
2017-2018 School Year

		Total	SOS	Liberation	Harvest	Champions	Central Admin
Enrollment		640	80	240	170	150	640
Revenue		5,492,325	686,541	2,059,622	1,458,899	1,287,264	
41 6119 99 Administration Salaries	5%	$ 292,046	$ -	$ -	$ -	$ -	$ 292,046
23 6119 99 LC Director	6%	310,220	72,500	81,520	74,600	81,600	-
11 6119 11 Teachers	38%	2,085,491	354,905	745,729	527,136	457,721	-
11 6119 23 Special Education Teachers	2%	131,755	24,225	52,530	55,000	-	-
13 6119 xx Instructional Coach	0%	-	-	-	-	-	-
xx 6119 xx Stipends	0%	6,400	1,000	-	-	-	5,400
TOTAL 6119 Salaries or Wages -- Professional	52%	2,825,912	452,630	879,779	656,736	539,321	297,446
11 6112 11 Wages for Substitute Teachers	0%	11,772	2,052	4,050	3,105	2,565	-
xx 6121 xx Overtime	0%	8,137	1,998	1,704	2,459	1,977	-
xx 6129 xx Salaries or Wages for Support Personnel	8%	445,419	99,904	85,176	122,948	98,846	38,544
xx 614x xx Employee Benefits	7%	360,546	61,465	102,122	87,289	79,025	30,646
TOTAL 6100 PAYROLL COSTS	67%	3,651,786	618,049	1,072,830	872,537	721,733	366,636
	0		9.9%	9.5%	10.0%	10.9%	8%
Professional Services							
41 6212 Audit Fees	1%	28,500	-	-	-	-	28,500
41 6211 Legal Fees	0%	5,000	-	-	-	-	5,000
xx 6219 xx Professional Services	1%	62,000	6,750	12,250	12,250	6,250	24,500
13 6219 11 Professional Education	0%	2,000	-	-	-	-	2,000
xx 6219 xx Arrow Mgmt Fees	10%	521,600	13,040	39,120	27,710	24,450	417,280
34 6219 Transportation	2%	89,683	-	69,927	-	19,756	-
35 6219 Food Services (breakfast & lunch)	0%	-	-	-	-	-	-
xx 6239 xx Education Service Center	0%	9,300	500	2,000	300	1,500	5,000
51 6249 99 Contracted Maintenance and Repair	2%	84,096	5,000	70,096	4,000	5,000	-
51 6259 99 Utilities	2%	95,600	10,500	47,100	18,200	19,500	300
11 6269 xx Equipment Leases	1%	37,283	4,044	9,419	4,044	4,044	15,731
51 6269 Building Rent	9%	494,800	46,560	225,000	123,240	100,000	-
TOTAL 6200 Professional and Contracted Services	26%	1,429,862	86,394	474,912	189,744	180,500	498,311
Supplies							
51 6319 99 Maintenance & Operating Supplies	0%	17,000	3,000	6,000	2,500	5,000	500
11 6321 11 Textbooks	0%	3,200	400	1,200	850	750	-
11 6329 xx Reading Materials	0%	6,400	800	2,400	1,700	1,500	-
31 6339 xx Testing Materials	0%	4,160	520	1,560	1,105	975	-
11 6399 xx Instructional Supplies	1%	48,000	6,000	18,000	12,750	11,250	-
23 6399 xx Office Supplies	0%	13,800	1,600	4,800	3,400	3,000	1,000
11 6399 xx Instructional Software	1%	69,618	16,251	31,990	21,377	-	-
xx 6399 xx Other Leased Software	1%	43,790	1,258	2,788	2,321	1,859	35,565
xx 6399 xx Other Supplies	0%	4,865	160	840	340	525	3,000
TOTAL 6300 Supplies and Materials	4%	210,833	29,989	69,578	46,343	24,859	40,065
Other Operating Costs							
xx 6411 xx Travel and Subsistence -- Employee Only	0%	10,400	4,100	1,100	500	1,100	3,600
11 6412 xx Travel and Subsistence -- Students	0%	16,000	2,000	6,000	4,250	3,750	-
41 6429 99 Insurance and Bonding Costs	1%	28,000	-	-	-	-	28,000
xx 6449 xx Depreciation	1%	78,826	-	-	-	-	78,826
xx 6499 xx Marketing	0%	4,500	500	500	500	500	2,500
xx 6499 xx Miscellaneous Operating Costs	1%	46,446	5,444	10,536	8,349	7,617	14,500
TOTAL 6400 Other Operating Costs	3%	184,172	12,044	18,136	13,599	12,967	127,426
TOTAL DIRECT COSTS		5,476,653	746,476	1,635,455	1,122,223	940,060	1,032,438
Expense per Student		8,557	9,331	6,814	6,601	6,267	1,613
Net Income		15,672	(59,935)	424,166	336,676	347,204	(1,032,438)
Core Teachers		35	6	12	9	8	
Student:Core Teacher Ratio		18.3	13.3	20.0	18.9	18.8	
Student:All Teacher Ratio		14.7	10.5	16.0	14.8	15.8	
Student:All Staff Ratio			6.4	11.4	8.7	9.7	