

BARKLY REGIONAL COUNCIL



AGENDA

Arlparra LA Meeting

Wednesday 14 May 2025

Barkly Regional Council's Arlparra LA Meeting will be held
in Urapuntja Aboriginal Corporation Office on Wednesday 14 May 2025 at
10:00 am.

Chris Kelly

Chief Executive Officer

OUR VISION

We strive to be a responsive, progressive, sustainable council which respects, listens to and empowers the people to be strong.

The Way We Will Work

We will make it happen!

We will be engaged and have regular opportunities to listen.

We will have strong policies and budgets to ensure our programs and services are progressive and sustainable.

Respect is shown in everything we do, and we have acceptance of all cultures in the Barkly Region and their practices through a culturally competent Council.

We are a responsible Council. We will be a responsive Council.

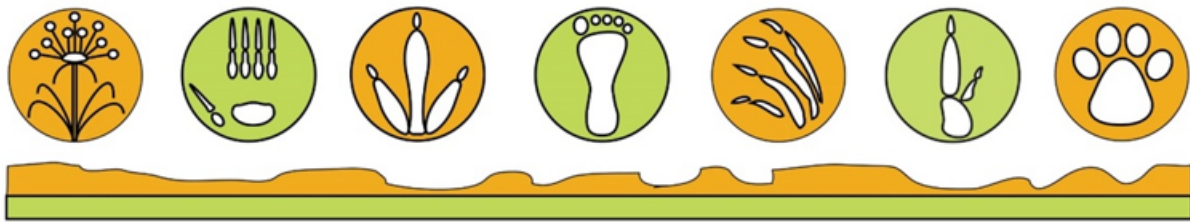
We want to empower local decision making.

We want to ensure that our services are sustainable and that our region has a standard consistent level of services.

We want to be able to sustain our environment – our communities, our physical places, our people and our organisational culture.

We will aggressively pursue additional funding from both levels of government to improve the standard of living of people across the region. We need to be realistic, transparent and accountable.

BARKLY REGIONAL COUNCIL



ACKNOWLEDGEMENT TO COUNTRY

We acknowledge the Traditional Owners of
Warumungu, Mudberra, Jingili, Wakaya,
Wambaya, Waanyi, Walpiri, Warlmanpa,
Alyawarr, Anmatyerre and Kaytetye Countries on
which Barkly Regional Council live and work,
the lands which we meet on today,
and recognise their continuing connection to
land, waters and culture. We pay our respects
to the ancestors and elders of these lands,
past, present and emerging.

May we continue to work together to
Deliver sustainable outcomes through a process
Based on mutual respect and understanding.

AUDIO RECORDING OF MEETING

An audio recording of this Local Authority meeting is being made for minute-taking purposes as authorised by Council Policy *Audio Recordings of Meetings*. Local Authority Members may request, via majority vote if required, that no recording is made where issues of legitimate cultural or spiritual significance are to be discussed.

Table of Contents

1 Opening and Attendance.....	5
1.1 Authority Members Present	5
1.2 Staff and Visitors Present.....	5
1.3 Apologies To Be Accepted	5
1.4 Absent Without Apologies	5
1.5 Resignations.....	5
1.6 Disclosure of Interests	5
1.7 Review of Disclosure of Interest	5
2 Confirmation of previous Minutes	5
2.1 Confirmation of previous Minutes.....	5
3 Actions from previous Minutes	15
3.1 Action Tracker	15
4 Officers' Reports	17
4.1 Chief Financial Officer	17
4.2 Directorate of Community Services	20
4.3 Directorate of Infrastructure/Fleet.....	25
5 Draft Regional Plan	28
5.1 Draft Regional Plan	28
6 General Business	70
6.1 De-amalgamation	70
7 Visitor Presentations	80
8 Correspondence	80
9 Close of Meeting.....	80



1 OPENING AND ATTENDANCE

- 1.1 Authority Members Present
- 1.2 Staff and Visitors Present
- 1.3 Apologies To Be Accepted
- 1.4 Absent Without Apologies
- 1.5 Resignations
- 1.6 Disclosure of Interests
- 1.7 Review of Disclosure of Interest

2 CONFIRMATION OF PREVIOUS MINUTES

Confirmation of previous Minutes

ITEM NUMBER: 2.1
TITLE: Confirmation of previous Minutes

Author Paul Hyde Kaduru (CSM – Tennant Creek)

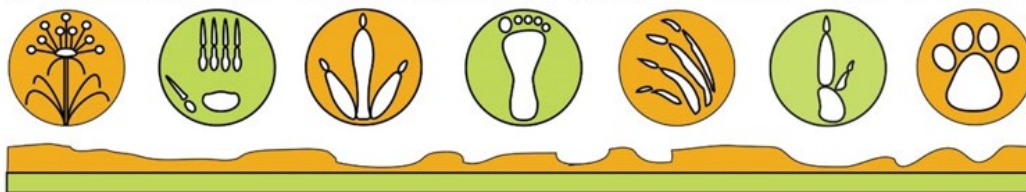
RECOMMENDATION

That the Local Authority notes and approves the minutes of the previous meeting held on 04/11/2024

ATTACHMENTS:

- 1. Arlparra Local Authority [2.1.1 - 9 pages]
-

BARKLY REGIONAL COUNCIL



MINUTES Arlparra LA Meeting

Barkly Regional Council's Arlparra LA Meeting was held in the Urapuntja Aboriginal Corporation Office on Monday 4 November 2024 at 12:40pm.

Chris Kelly
Chief Executive Officer

OUR VISION

We strive to be a responsive, progressive, sustainable council which respects, listens to and empowers the people to be strong.

The Way We Will Work

We will make it happen!

We will be engaged and have regular opportunities to listen.

We will have strong policies and budgets to ensure our programs and services are progressive and sustainable.

Respect is shown in everything we do, and we have acceptance of all cultures in the Barkly Region and their practices through a culturally competent Council.

We are a responsible Council.

We will be a responsive Council.

We want to empower local decision making.

We want to ensure that our services are sustainable and that our region has a standard consistent level of services.

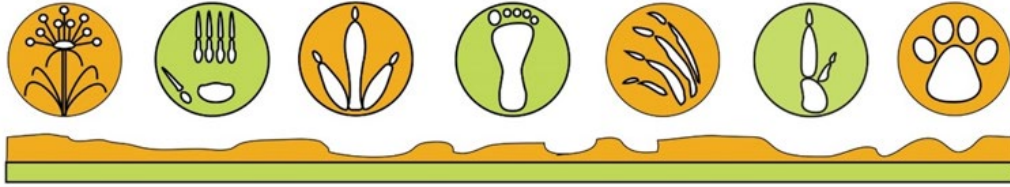
We want to be able to sustain our environment – our communities, our physical places, our people and our organisational culture.

We will aggressively pursue additional funding from both levels of government to improve the standard of living of people across the region.

We need to be realistic, transparent and accountable.



BARKLY REGIONAL COUNCIL



ACKNOWLEDGEMENT TO COUNTRY

We acknowledge the Traditional Owners of
Warumungu, Mudberra, Jingili, Wakaya,
Wambaya, Waanyi, Walpiri, Warlmanpa,
Alyawarr, Anmatyerre and Kaytetye Countries on
which Barkly Regional Council live and work,
the lands which we meet on today,
and recognise their continuing connection to
land, waters and culture. We pay our respects
to the ancestors and elders of these lands,
past, present and emerging.

May we continue to work together to
Deliver sustainable outcomes through a process
Based on mutual respect and understanding.

AUDIO RECORDING OF MEETING

An audio recording of this Local Authority meeting is
being made for minute-taking purposes as authorised by
Council Policy *Audio Recordings of Meetings*. Local
Authority Members may request, via majority vote if
required, that no recording is made where issues of
legitimate cultural or spiritual significance are to be
discussed.





1 OPENING AND ATTENDANCE

1.1 Authority Members Present

- Graham Long (Chair)
- Malcom Loy
- Joyce Jones
- Shane Loy
- Allen Kunothe
- Esau Nelsan

1.2 Staff and Visitors Present

- Chris Kelly (CEO, BRC)
- Jeff MacLeod (Official Manager, BRC)
- Brody Moore (Director of Operations, BRC)
- Surya Godavarthi (Director of Infrastructure & Fleet, BRC)
- Susan Steele (Director of Community Services, BRC)
- Adrian Chong (Regional Manager - Night Patrol, BRC)
- Paul Hyde Kaduru (Local Authority Coordinator, BRC)

1.3 Apologies To Be Accepted

- Michelle Stacey
- Kim Riley
- Jack Clubb

1.4 Absent Without Apologies

- Nil

1.5 Resignations

- Nil

1.7 Disclosure of Interests

- Nil

1.8 Review of Disclosure of Interest

- Nil

MINUTES Arlparra LA Meeting 4 November 2024



2 CONFIRMATION OF PREVIOUS MINUTES

Confirmation of previous Minutes

2.1 Confirmation of previous Minutes

MOTION

That the Local Authority receive and confirm the minutes of the previous meeting held on 13/08/2024.

RESOLVED

Moved: LA Member Graham Long

Seconded: LA Member Shane Loy

CARRIED UNANIMOUSLY

Resolved ARLA-24/29

3 ACTIONS FROM PREVIOUS MINUTES

Actions from previous Minutes

3.1 Action Tracker

MOTION

That the Local Authority notes and confirms the Action tracker provided.

RESOLVED

Moved: LA Member Malcolm Loy

Seconded: LA Member Graham Long

CARRIED UNANIMOUSLY

Resolved ARLA-24/30

4 FINANCE REPORTS

Finance Reports

4.1 LAPF statement

MOTION

That the Local Authority notes and confirms the Finance statement provided.

RESOLVED

Moved: LA Member Malcolm Loy

Seconded: LA Member Shane Loy

CARRIED UNANIMOUSLY

Resolved ARLA-24/31





5 CORRESPONDENCE

- Nil

6 REPORTS FROM BARKLY REGIONAL COUNCIL

Reports from Barkly Regional Council

6.1 Report from the Director of Infrastructure and Fleet Services

MOTION

That the Local Authority notes and accepts the report from the Director of Infrastructure and Fleet.

SUMMARY

1. Project Summary: Playground Upgrade

Project Value: \$150,000

Scoping Completed: October 2024

Quotes Received: November 2024

Project Status: Awaiting initiation

Overview:

The scoping for the Playground Upgrade project has been completed. The scope of work includes repairing damaged children's play equipment, installing new equipment, repairing the surrounding fence, installing gates, and painting the entire playground unit.

Next Steps:

- The original contractor has been contacted to obtain quotes and prepare installation cost estimates.
- Once the costs are finalised, a proposal will be submitted to the local authority (LA) for approval to move forward with the project.

2. Project Summary: Unsealed Roads Grading

Funding: LRCI

Project Value: \$77,604

Scoping Completed: October 2024

Quotes Obtained: October 2024

Project Initiation: November 2024

Completion: November 2024

Scope:

The project involves grading a total of 95.5 km of unsealed roads to a crowned profile. The specific roads to be graded are:

1. Sandover Hwy to Ngkwarlerlanem – 27 km
2. Sandover Hwy to Atnarara to Mosquito Bore – 9 km
3. Sandover Hwy to Soapy Bore – 5 km
4. Sandover Hwy to Kurrajong – 5 km
5. Sandover Hwy to Apungalindum to Antiltji – 16.5 km
6. Sandover Hwy to Antiltji – 12 km



MINUTES Arlparra LA Meeting 4 November 2024



7. Sandover Hwy to Thommyhawk Swamp – 4.5 km
8. Sandover Hwy to Ankerrapw (Utopia Homestead) – 9 km
9. Ankerrapw (Utopia Homestead) to Artekerr (3 Bore Road) – 7.5 km

Total Length 95.5 km

Overview:

Quotes have been obtained, and the road grading project has been assigned to the contractor offering the best value and service. The work will be completed before the wet season begins.

Next Steps:

The grading project is scheduled to start in the first week of November and be completed by the end of the month. Close monitoring will ensure all roads are graded to the required specifications.

3. Project Summary: Visitor Park

Overview:

The project involves collaboration between the Local Authority (LA) members and the Urapuntja Aboriginal Council to secure the necessary land permissions from the Central Land Council (CLC). Once these permissions are obtained, the works for the Visitor Park can begin.

4. Chris Kelly mentioned that the Airstrip has been serviced and audited under the DIPL work order.

RESOLVED

Moved: LA Member Graham Long

Seconded: LA Member Shane Loy

CARRIED UNANIMOUSLY

Resolved ARLA-24/32

Reports from Barkly Regional Council

6.2 Report from the Director of Community services

Report from the Director of Community Services

MOTION

That the Local Authority notes and accepts the Community Services Directorate Report.

SUMMARY

1. Community Safety Program (Night Patrol):

- The Night Patrol service has faced staffing challenges but is being revitalized. The Regional Manager is working with the community to recruit staff and improve engagement.
- Ongoing efforts aim to have the Night Patrol operational in the coming weeks.

2. Youth, Sport & Recreation Program (YSR):



MINUTES Arlparra LA Meeting 4 November 2024



- The YSR program continues to offer a range of activities for youth, including sports, games, and music.
- The program is led by an experienced staff member, Andrew, and has seen large participation in recent events, including the Arlparra Sports Carnival.
- There is one part-time staff vacancy being advertised in the community.

3. Community Care Program (Aged Care & NDIS):

- Arlparra Aged Care is operating as usual with new clients added to the CHSP program.
- Ongoing staff training is taking place, and there has been coordination with the RAS team for new client assessments.
- Staff management and absenteeism remain challenges, with recruitment efforts ongoing.
- There are vehicle maintenance issues, with the aged care vehicle requiring replacement, and ongoing repairs needed for aged care premises and team leader housing.

4. Resource Allocation & Needs:

- Arlparra Aged Care requires a wheelchair-accessible bus and a new vehicle for meal delivery, laundry collection, and client services.
- Ongoing vehicle repair costs and the need for new equipment to support elderly clients are critical issues.

5. Staff Training and Development:

- Staff training continues at all levels, including certifications in food safety, first aid, and community care.
- The Regional Manager is coordinating with a training provider in Darwin to offer further professional development.

6. Community Employment Engagement:

- The Community Services teams are encouraging the local community to engage in available employment opportunities, emphasising local participation in delivering successful programs.

RESOLVED

Moved: LA Member Malcolm Loy

Seconded: LA Member Graham Long

CARRIED UNANIMOUSLY

Resolved ARLA-24/33

Reports from Barkly Regional Council

6.3 Report from the Director of Corporate Services

MOTION

That the Local Authority receives and notes the Corporate Services Directorate report.

SUMMARY

1. Governance:



MINUTES Arlparra LA Meeting 4 November 2024



- Congratulations to the newly elected Councillors for the Alyawarr Ward. With four candidates for four positions, the new Councillors were automatically elected. The announcement of the Mayor and remaining Councillors will follow shortly.

- The Governance team provides administrative support to the Local Authority, including compiling agendas and minutes.

- The 2023-24 Annual Report, outlining the year's achievements, was presented at the latest Council meeting and is available for review on the Barkly Regional Council (BRC) website.

2. Information and Communications Technology (ICT):

- No ICT issues or tasks have been identified in Arlparra at this time.

3. Records Management:

- A new Records Officer has been appointed, and a modern archival system has been implemented. The Records Officer is reassigning the structure, access, and implementation of the new records and archival system.

4. Work, Health and Safety (WHS):

- WHS remains a priority, especially given the region's vast geographic area. Local staff and the Local Authority assist in identifying any concerns for the WHS Manager.

- A region-wide Health and Safety template is being developed and will be available soon for risk identification.

5. Human Resources / People and Culture:

- Human Resources has transitioned to the Office of the Chief Executive, and a new organisational structure has been implemented.

- Staffing needs for Arlparra have been assessed, with ongoing recruitment and staff upskilling efforts focused within the Community Services Directorate.

RESOLVED

Moved: LA Member Graham Long

Seconded: LA Member Allen Kunoth

CARRIED UNANIMOUSLY

Resolved ARLA-24/34

7 GENERAL BUSINESS

General Business

7.1 Remedial works on the Basketball Court

MOTION

That the Local Authority allocates \$63,242 for the remedial works on the Basketball court.

RESOLVED

Moved: LA Member Graham Long

Seconded: LA Member Shane Loy



MINUTES Arlparra LA Meeting 4 November 2024



CARRIED UNANIMOUSLY

Resolved ARLA-24/35

General Business

7.2 Reallocation of Underspent money

MOTION

The Local Authority has agreed that any underspent funds from the Playground project will be used for the Visitor Park.

RESOLVED

Moved: LA Member Graham Long

Seconded: LA Member Allen Kunoth

CARRIED UNANIMOUSLY

Resolved ARLA-24/36

8 CLOSE OF MEETING

- The Arlparra LA next meeting date is to be confirmed.
- Meeting Closed at 01:46 PM
- THIS PAGE AND THE PRECEEDING PAGES ARE THE MINUTES OF THE ARLPARRA LOCAL AUTHORITY MEETING HELD ON 04/11/2024 AND ARE UNCONFIRMED.

3 ACTIONS FROM PREVIOUS MINUTES

Actions from previous Minutes

3.1 Action Tracker

Author Paul Hyde Kaduru (CSM – Tennant Creek)

RECOMMENDATION

That the Local Authority notes and confirms the Action Tracker provided.

ATTACHMENTS:

1. Arlparra Action Tracker [3.1.1 - 1 page]

ARLPARRA

Meet Date	Resolution #	Task/Project	Actions to be Taken	Funds	Action Leader	Status
22/05/2024	ARLA-24/13	To develop a visitor day use area	BRC to provide an updates in the next meeting	\$175,000	Dir Infrastructure	Ongoing
22/05/2024, 13/08/2024	ARLA-24/14, ARLA-24/26	To develop a playground area	BRC to provide an updates in the next meeting	\$150,000	Dir Infrastructure	Ongoing

4 OFFICERS' REPORTS

Officers' Reports

ITEM NUMBER: 4.1
TITLE: Chief Financial Officer

Author David Glover, Sunil Neupane

RECOMMENDATION

That the Local Authority receives and notes the financial information provided for the Arlparra Local Authority Projects for the period ending 30th April 2025.

SUMMARY

Details of the Arlparra Local Authority Funding position:

Particulars:	Amount (\$)
Funding available (excluding PY commitments) on 1st July 2024:	213,242
Financial Year 2024-25 Budgeted Funds to Receive:	63,600
Funds committed for projects in FY 2024-25:	150,000
Funds spent for all projects to 30th April 2025:	0
Total funding available to complete current projects (inc. PY) as of 30th April 2025:	325,000
Total funding available to be committed as of 30th April 2025:	126,842

BACKGROUND

As per Guideline 1 of the *Local Government Act 2019*, under section 10.1 Council is required to present:

A report from the CEO (or delegate) on all local authority matters before Council, including a progress and financial report on local authority.

ORGANISATIONAL RISK ASSESSMENT

According to a letter received from the NTG Department of the Chief Minister and Cabinet (file reference LGR2016/00050), any LAPF balances that are older than two years and have not been formally committed are likely to be requested for repayment, unless there are extenuating circumstances beyond the Council's control that have prevented the full expenditure of LAPF funds. The Council must obtain written approval from the Department of the Chief Minister and Cabinet for any extension to carry over and spend LAPF funding that

is over two years old. A full justification must be provided explaining the reasons for the under-expenditure.

IMPACT FOR COUNCIL

Under section 10.1 of Guideline 1 of the *Local Government Act 2019*, the Local Authority must receive a progress and financial report on local authority projects.

The Local Authority Arlparra finance report for 30th April 2025 is attached to this report.

ISSUE/OPTIONS/CONSEQUENCES

Nil

STRATEGIC ALIGNMENT

This report is aligned to the Barkly Regional Council Strategic Plan 2024-2025:

OBJECTIVE	STRATEGY	KPI & MEASURE	TARGET	BY WHEN
4.1 Barkly Council will continue to foster, develop and engage with the Local Authorities in achieving local stakeholder democratic participation in the processes of Local Government	Initiate, foster, engage with and develop the capacities and capabilities of Barkly region's local authorities	Frequency of LA Meetings	Each LA meet 6 times per year	100% Participation

ATTACHMENTS:

1. LAPF Income and Expenditure Report - Arlparra [4.1.1 - 1 page]

Arlparra

Local Authority Projects - as at 30th April 2025

					Current Financial Year 2024-25					
Grant Funding - Local Authority Projects	Approved Budget	Year of Budget Approval	Resolution	Expenditure Prior Years	Prior FY Carried FW 01/07/2024	FY24/25 Approved Budget	Expenditure to date 2024-25	Cash Balance as at 30/04/2025	Status	Budget Funded FY
Upgrade the rest area into camping ground	175,000	FY 2023-24	ARLA-24/13	0	175,000	0	0	175,000	Approved at LA Meeting 22/05/2024	2023-24
Develop a playground area	150,000	FY 2024-25	ARLA -24/14 ARLA-24/16	0	0	150,000	0	150,000	Approved at LA Meeting 13/08/2024	2024-25

LOCAL AUTHORITY PROJECTS 2024-25	325,000			-	175,000	150,000	-	325,000
----------------------------------	---------	--	--	---	---------	---------	---	---------

Local Authority Projects - as at 30th April 2025

Grant Funding - Local Authority Projects	Comments	Unallocated as at 30/07/2024	Cash Received to date (inc. Carried Forward)	Budget funds to receive	New Budget allocations to 30/04/2025	Unallocated balance as at 30/04/2025	
LA Funding for 2020/21	Committed	22,442	22,442	-	22,442	-	
LA Funding for 2021/22	Committed	63,600	63,600	-	63,600	-	
LA Funding for 2022/23	Committed	63,600	63,600	-	63,600	-	
LA Funding for 2023/24		63,600	63,600	-	358	63,242	
LA Funding for 2024/25	Budget	-	-	63,600	-	63,600	*Payment has not been received yet. Signed letter has been forwarded to the Department.
Total		213,242	213,242	63,600	150,000	126,842	

Officers' Reports

4.2 Directorate of Community Services

Report from the Director of Community Services

Author Susan Steele (Director of Community Services)

RECOMMENDATION

That the Local Authority notes and accepts the Community Services Directorate Report for Arlparra, April 28th, 2025.

SUMMARY

This report outlines the Community Services Directorate overview for Arlparra.

BACKGROUND

Community Safety Program (Night Patrol)

This service is not running at full capacity due to staff shortages and other community issues impacting on service delivery.

The Regional Manager is working with the community and is actively recruiting and encouraging staff to engage in Night Patrol activities to support the community. Adrian has interviewed potential community members and is aiming to have Night Patrol functioning well in 2025 – we have one staff member, and we have two part time vacancies.

There is potential for 75 hours of patrolling per week in Arlparra.

The Regional Manager endeavours to be closely working with stakeholders in Arlparra to deliver Community Safety in the community and attending the Community Safety and Police meetings in Arlparra.

Ongoing work with Stakeholders in the community:

- Police
- Elders
- Other community stakeholders in Arlparra
- LA Members and meetings

Youth, Sport & Recreation Program

Community Context: Arlparra has experienced ongoing family pressures, which has impacted youth engagement. While a community meeting was held, some unrest remained in this reporting period. This has noticeably affected participation in youth activities.

Program Delivery: Despite these challenges, the Arlparra Youth Centre remained open and active throughout the reporting period. During the YSR Team Leaders' brief medical leave, our two local youth workers stepped in to lead the program. They did an excellent job maintaining the centre's operations, ensuring the space remained tidy and that attendance sheets were consistently completed.

Activities Delivered:

- After-school activities included arts and crafts, ball games, pool competitions, Xbox, iPad sessions, movies, music, and tennis.
- Regular engagement with local services continued, including partnerships with Urupuntja SCFC, NT Police, the Arlparra Store, and the Clinic.
- Healthy snacks and meals such as BBQ sausages, hot dogs, and pasta were provided during afternoon sessions.

Participation Snapshot:

- **Total Attendances:** 240
- **Average Daily Attendance:** 12
- **Total Female Attendances:** 100
- **Total Male Attendances:** 140
- **Attendance by Age Group:**
 - Under 6 years: 20
 - 5–8 years: 100
 - 9–12 years: 90
 - 13–19 years: 30
- **Total Program Days:** 20

Successes: The resilience of our staff and the consistent operation of the centre in challenging circumstances is a positive reflection of our team's commitment.

Challenges: Attendance has seen a drop in this reporting period, largely due to community family issues and the relocation of three families from Arlparra, each with children who previously attended regularly.

Unfortunately, due to community unrest, we've withdrawn from the 2025 CAFL season.

Looking Ahead:

With school holidays approaching and no external sporting providers scheduled to visit, we've arranged access to the school's high jump mat to run informal gymnastics activities—an initiative the young people are already looking forward to.

Community Care Program (Aged Care)



- Arlparra Aged Care is operating as usual.
- No complaints received from the clients regarding service delivery.
- Visited by Occupational Therapist, Mental Health worker, Physiotherapist and Medical specialists.
- Team leader and staff are enrolled for Food Safety supervisor and basic Food Safety course with Australian Institute for Food Safety.
- One staff is on parental leave and one staff member has resigned.
- Staff were encouraged to complete the BRC staff survey.
- In March a vehicle was stolen and caused major damage to the vehicle and the main gate of the facility. A temporary gate has been installed and waiting for permanent replacement.

Highlights and Achievements:

March 2025		Arlparra
Service Type	Activity ID	
Centre-Based Respite	Activity Total	-
	4-7W5B781	
Domestic Assistance	Activity Total	66
	4-7W5G8D1	
Meals	Activity Total	1184
	4-7W5G8KU	
Personal Care	Activity Total	16
	4-7W5B7FN	
Social Support Group	Activity Total	-
	4-7W5J1FQ	
Social Support Individual	Activity Total	10
	4-7W5J23D	
Transport	Activity Total	2

Client numbers CHSP and NATSIFAC Program

Total CHSP	14
Total NATSIFAC	6
All Total	20

Challenges:

- Staffing management is the major challenge as staff sometimes do not attend work with notification.
- Regional Manager conducting ongoing recruiting for the two vacancies in Arlparra.

Issues/ Risks:

- Unauthorised staff's absence impacting delay in service delivery.
- Vehicle repair and maintenance issues at Arlparra Aged Care as the vehicle is older, has high maintenance costs and likely need replacing.
- Ongoing repair and maintenance issues at the Aged Care premises and Team Leader housing.

Remedial Actions:

- Contingency procedure reviewed and updated to address unplanned staff absences and support processes discussed with the Team leader.

Resource Allocation

- Arlparra aged care need a wheelchair accessible bus provide direct services to the clients that included on the care plans. Also, we need a new vehicle so the team can deliver meals on wheels, to collect the laundry and deliver it to the clients, firewood collection and travel to outstations to deliver the services to the clients.
- One Aged Care client has been provided a 4WW

All reporting across Community Services is up to date.

All Community Services teams would like to request the LA to encourage community members to engage with employment as there are positions available. Our focus is on local employment and assisting Arlparra community to participate in delivering all programs successfully.

ORGANISATIONAL RISK ASSESSMENT

Nil

BUDGET IMPLICATION

Nil

ISSUE/OPTIONS/CONSEQUENCES

Nil

CONSULTATION & TIMING

Nil

ATTACHMENTS:

Nil

Nil

Officers' Reports

ITEM NUMBER: 4.3
TITLE: Directorate of Infrastructure/Fleet

Author Surya Godavarthi (Director of Infrastructure and Fleet)

RECOMMENDATION

That the Local Authority

1. Notes and accepts the report from Director of Infrastructure and Fleet.
2. Allocates the funding for
- \$200,000 for Basketball refurbishment.

ATTACHMENTS:

1. Arlparra Report (2) [4.3.1 - 1 page]
 2. Community Driven LA Funding Strategy for this Financial Year Arl [4.3.2 - 1 page]
-



Arlparra										
Infrastructure Department - Project Status Report - 09/05/2025										
Playground Upgrade- Arlparra										
Sl.No	Project No	Description	Funding	Project Value (AUD)	Project Progress				Over View	Next Steps
					Scoping	Quotes	Initiation	Completion		
1	BRC 021-24	Playground Upgrade- Arlparra	LA	\$150,000	Oct-24	24-Nov	25-Feb	25-Jun	New play equipment has been delivered. Installation work has been assigned to the contractor	Contractor will finish the installation by end of May - 2025

Community Driven LA Funding Strategy for this Financial Year

1. Basketball Court Refurbishment Project (~ \$ 2,00,000)

The fencing, lighting, toilets, hoops, and floor paint at the community basketball court are significant damage. To undertake the necessary repairs and restore the facility to a safe and fully functional condition, we are seeking an allocation of **\$200,000** from your Local Authority funds.

We believe this investment will deliver meaningful benefits to the community by reinstating the court as a central space for recreation, physical activity, and local events.

5 DRAFT REGIONAL PLAN

Draft Regional Plan

5.1

Draft Regional Plan

Author Paul Hyde Kaduru (CSM – Tennant Creek)

RECOMMENDATION

That the Local Authority notes and confirms the Regional Plan project priorities for Arlparra.

ATTACHMENTS:

1. Arlparra Regional Plan [5.1.1 - 1 page]
2. Draft 1 - B J 3014 - BRC Regional Plan - bellette (2) [5.1.2 - 40 pages]

ARLPARRA: COMMUNITY INFORMATION

+ **Aliases:** Ahalpere, Angarapa, New Shop, Urapuntja Store, and Utopia New Store.

+ **Local Government Area:** Barkly.

+ **Main Language:** Alyawarr.

+ **Land Council:** Central Land Council.

+ **Electorate:** Barkly.

+ **Population:** 444 (from 2021 Census).

+ **Location:** The community is located 270km northeast of Alice Springs via Sandover Highway on the eastern perimeter of the Western Desert 'block' next to the traditional land of the Eastern Anmatyarre and Alyawarre people.

+ **Accessible by road:** Arlparra is approx. 380 km southeast from Tennant Creek and 248 km north east from Alice Springs by road. Most part of the access road is unsealed. During the wet season (December - March), the roads, the connecting Sandover highway and the river are often impassable. 20 km of the road is sealed from Arlparra north to the airstrip and Urapuntja Health Centre.

Arlparra Project Priorities for Regional Plan

Council-Led Initiatives (Requiring External Funding & Partnerships)

- Shelters at airstrip

Future Projects (Requiring External Funding & Partnerships)

- Advocacy for disaster management equipment
- Advocate for sewerage pond equipment
- Advocate for water security

Local Authority (LA) Projects (Within LA Budget & Scope)

- Visitor park
- Playground upgrades
- Vet services

Arlparra has a local store, a sealed airstrip, a health centre, a police station, and a school.

Council Services:

- Municipal Services
- Roads
- Sports Grounds
- Parks
- Playgrounds
- Waste Collection
- Council Infrastructure
- Customer Service
- Airstrip Contract
- Streetlights
- Aged Care
- Night Patrol
- Youth, Sport and Recreation
- Outside School Hours Care

Regional

PLAN

ACKNOWLEDGEMENT OF

Country

We acknowledge the Traditional Owners of Warumungu, Mudberra, Jingili, Wakaya, Wambaya, Waanyi, Walpiri, Warlmanpa, Alyawarr, Anmatyerre and Kaytetye Country on which Barkly Regional Council lives and works, and recognises their continuing connection to land, waters and culture.

We pay our respects to the ancestors and elders of these lands, past present and emerging. May we continue to work together to deliver sustainable outcomes through a process based on mutual respect and understanding.

CONTENTS

01

Strategic plan

- 05 | Lorem ipsum dolor sit amet
- 06 | Consectetur adipiscing elit
- 07 | Sed do eiusmod tempor incididunt
- 08 | Ut labore et dolore magna aliqua

03

Our Council

- 13 | Lorem ipsum dolor sit amet
- 14 | Consectetur adipiscing elit
- 15 | Sed do eiusmod tempor incididunt
- 16 | Ut labore et dolore magna aliqua

05

Budget Overview

- 21 | Lorem ipsum dolor sit amet
- 22 | Consectetur adipiscing elit
- 23 | Sed do eiusmod tempor incididunt
- 24 | Ut labore et dolore magna aliqua

02

Our Region

- 09 | Lorem ipsum dolor sit amet
- 10 | Consectetur adipiscing elit
- 11 | Sed do eiusmod tempor incididunt
- 12 | Ut labore et dolore magna aliqua

04

Our Communities

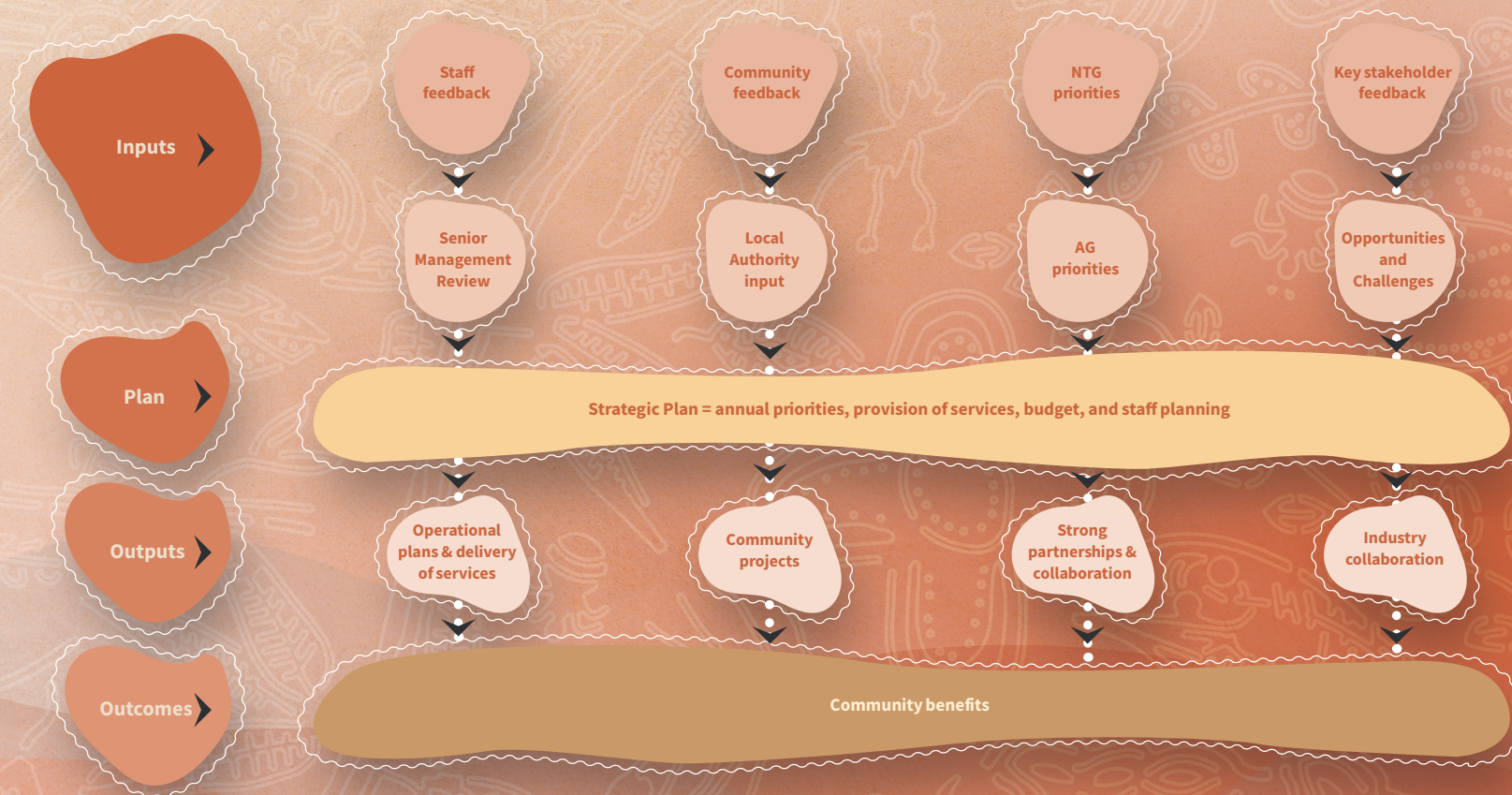
- 17 | Lorem ipsum dolor sit amet
- 18 | Consectetur adipiscing elit
- 19 | Sed do eiusmod tempor incididunt
- 20 | Ut labore et dolore magna aliqua

01

Strategic plan



STRATEGIC PLANNING MODEL



OUR STRATEGIC FOCUS

01 | *Our Communities*

Deliver sustainable services that meet the needs of the community

02 | *Our Employees*

Become an employer of choice within the Barkly region

03 | *Strong Relationships*

Sustain high levels of stakeholder engagement

04 | *Regional Growth*

Create opportunities for Economic Development and growth

05 | *Good Governance*

Provide effective leadership & good governance

06 | *Our Assets*

Maintain quality facilities, infrastructure and fleet

MESSAGE FROM THE MAYOR

**We need some intro text for here:
Lorem ipsum dolor sit amet,
consectetur adipiscing elit, sed do
eiusmod tempor incididunt ut labore
et dolore magna aliqua. Ut enim ad
minim veniam, quis nostrud.**

Lorem ipsum dolor sit amet, consectetur adipiscing elit, sed do eiusmod tempor incididunt ut labore et dolore magna aliqua. Ut enim ad minim veniam, quis nostrud exercitation ullamco laboris nisi ut aliquip ex ea commodo consequat. Duis aute irure dolor in reprehenderit in voluptate velit esse cillum dolore eu fugiat nulla pariatur. Excepteur sint occaecat cupidatat non proident, sunt in culpa qui officia deserunt mollit anim id est laborum.

Sed ut perspiciatis unde omnis iste natus error sit voluptatem accusantium doloremque laudantium, totam rem aperiam, eaque ipsa quae ab illo inventore veritatis et quasi architecto beatae vitae dicta sunt explicabo. Nemo enim ipsam voluptatem quia voluptas sit aspernatur aut odit aut fugit, sed quia

consequuntur magni dolores eos qui ratione voluptatem sequi nesciunt. Neque porro quisquam est, qui dolorem ipsum quia dolor sit amet, consectetur, adipisci velit, sed quia non numquam eius modi tempora incidunt ut labore et dolore magnam aliquam quaerat voluptatem. Ut enim ad minima veniam, quis nostrum exercitationem ullam corporis suscipit laboriosam, nisi ut aliquid ex ea commodi consequatur? Quis autem vel eum iure reprehenderit qui in ea voluptate velit esse quam nihil molestiae consequatur, vel illum qui dolorem eum fugiat quo voluptas nulla pariatur?"

But I must explain to you how all this mistaken idea of denouncing pleasure and praising pain was born and I will give you a complete account of the system, and

expound the actual teachings of the great explorer of the truth, the master-builder of human happiness. No one rejects, dislikes, or avoids pleasure itself, because it is pleasure, but because those who do not know how to pursue pleasure rationally encounter consequences that are extremely painful.

MESSAGE FROM THE CEO

I am pleased to present our Annual Plan, which sets out our strategic direction and priorities for the coming year. At the heart of our plan is a firm commitment to delivering sustainable services, fostering strong relationships, and driving economic growth, all while ensuring good governance and maintaining high-quality infrastructure across the Barkly region.

Our communities remain our primary focus, and we will continue to review and enhance the services we provide to ensure they meet the evolving needs of our residents. From improving disaster preparedness strategies to promoting health and wellbeing through recreational activities, we are dedicated to strengthening community resilience. Additionally, we will ensure that our services remain financially sustainable and that we provide the necessary support to all areas within the Barkly region.

As an organisation, we are committed to becoming an employer of choice in the Barkly region. We will continue to build an innovative workplace culture that values employee feedback and supports professional development. By reviewing our organisational structures and position descriptions, we aim to cultivate a workforce that is fit for purpose. Additionally, we are set to develop a comprehensive rewards and recognition framework, along with a thorough employee induction package that will reinforce

our commitment to staff engagement and retention.

Strong relationships and effective communication are key to achieving our goals. We will actively engage with Local Authorities, community stakeholders, and government agencies to ensure inclusive decision-making and improved service delivery. By establishing various communication mediums and innovative platforms, we will create more opportunities for community input and transparent dialogue.



Economic development is vital for the prosperity of our region and we will continue to advocate for the natural resource and agricultural opportunities within the region. This is parallel to our ongoing promotion of the Barkly's unique cultural and geographical identity that continues to attract tourism and investment. In collaboration with key stakeholders, we will explore property development initiatives and work towards hosting major events that showcase the best of our region.

Good governance underpins our ability to serve the community effectively. We will establish internal review committees to ensure

best practices, prepare a Long-Term Financial Plan for sustainability, and implement a user-friendly records management system to achieve governance excellence. Additionally, a full review of our policies, procedures, and by-laws will ensure our framework remains relevant and effective.

Our assets, including infrastructure and fleet, play a crucial role in supporting our operations. We will develop plans to maintain and upgrade key facilities across all communities, conduct annual audits of roads and pathways, and implement a long-term cemetery management plan. Additionally, our commitment to waste management and environmental sustainability

will drive the development of strategic initiatives to manage community waste effectively.

This Annual Plan reflects our unwavering commitment to our communities and their residents. By working together, we can achieve meaningful outcomes that enhance the liveability, sustainability, and economic growth of the Barkly region. I look forward to the year ahead and the positive impact we will create together.

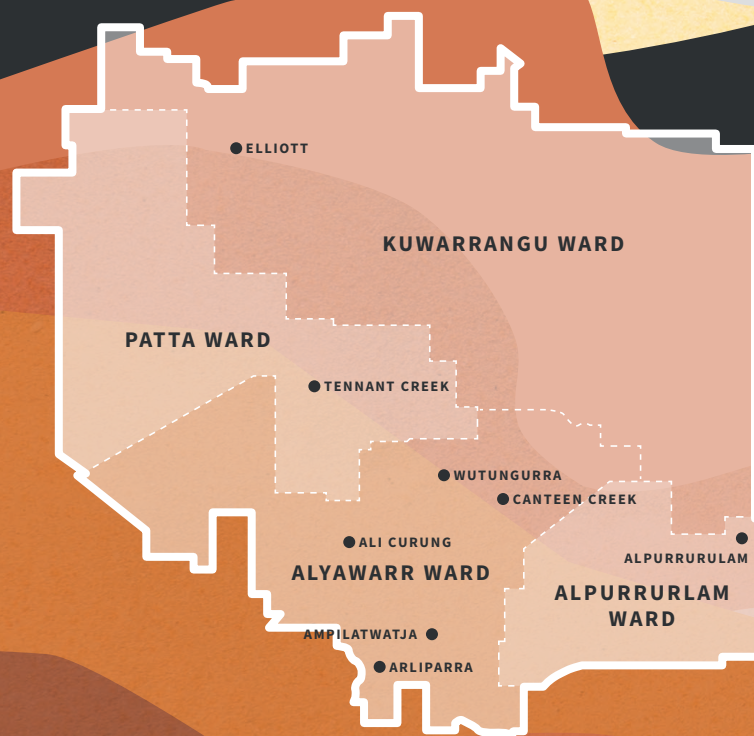
Chris Kelly
Chief Executive Officer

02

Our Region



WARDS, REGIONS, MAJOR COMMUNITIES, OUTSTATIONS



POPULATION STATISTICS

Population, median age, languages, Indigenous population

POPULATION	2021	2016	2011
Tennant Creek	2949	2991	3061
Ali Curung	394	494	535
Alpururulam	350	420	441
Ampilatwatja	439	418	365
Arlparra	444	452	517
Elliott	287	339	348
Wutunugurra	143	166	207

FAMILIES	2021	2016	2011
Tennant Creek	647	622	649
Ali Curung	91	102	115
Alpururulam	94	102	106
Ampilatwatja	89	77	65
Arlparra	95	89	86
Elliott	71	72	66
Wutunugurra	36	39	46

AVERAGE PEOPLE PER HOUSE	2021	2016	2011
Tennant Creek	2.7	2.7	2.9
Ali Curung	4.5	4.5	4.8
Alpururulam	4.3	4.8	4.8
Ampilatwatja	5.7	5.2	5.2
Arlparra	4.4	4.5	5.1
Elliott	3.8	4.1	3.9
Wutunugurra	3.9	3.7	4.5

INDIGENOUS PEOPLE	2021	2016	2011
Tennant Creek	1632	1536	1591
Ali Curung	347	451	482
Alpururulam	335	387	416
Ampilatwatja	397	386	342
Arlparra	372	401	483
Elliott	244	299	286
Wutunugurra	129	150	196

RATEABLE PROPERTIES (PRIVATE DWELLINGS)	2021	2016	2011
Tennant Creek	1108	1237	1061
Ali Curung	96	93	104
Alpururulam	79	98	97
Ampilatwatja	67	64	56
Arlparra	82	68	74
Elliott	106	88	78
Wutunugurra	42	35	45

UNEMPLOYED PEOPLE	2021	2016	2011
Tennant Creek	111	87	90
Ali Curung	45	27	36
Alpururulam	14	20	23
Ampilatwatja	6	161	27
Arlparra	47	126	19
Elliott	0	43	6
Wutunugurra	18	15	3

03

Our Council



OUR VISION, MISSION & VALUES

Our Vision describes our organisation's desired future state, while a Mission would outline our Purpose and objectives, our Values are the core principles that we want as an organisation to guide our actions and behaviours.

Vision

'We will strive to be a innovative and sustainable Council that listens to our communities and empowers future generations of the Barkly'.

Purpose

"Our commitment is to serve and support our communities by delivering strong local leadership, purposeful advocacy, and impactful services."

Values

Integrity:	Upholding honesty and transparency in everything we do.
Diversity:	Embracing and celebrating the unique identities, traditions, and strengths of every community.
Empathy:	Understanding and valuing the needs and experiences of others.
Accountability:	Taking ownership of our actions through a commitment to BRC and our communities.
Service:	Dedicating ourselves to excellence, putting people first, and creating a positive impact.

OUR ELECTED MEMBERS



Sid Vashist
Mayor



Cr Valerie Campbell
Member for Alpururulam



Cr Darryl Rex Morton
Member for Alyawarr



Cr Zacieus Long
Member for Alyawarr



Cr Noel Hayes
Member for Alyawarr



Cr Ben Neade
Member for Kuwarrangu



Cr Lennie Barton
Member for Kuwarrangu



Cr Dianne Stokes
Member for Patta



Cr Greg Marlow
Member for Patta



Cr Pennie Cowin
Member for Patta



Cr Sharen Lake
Member for Patta

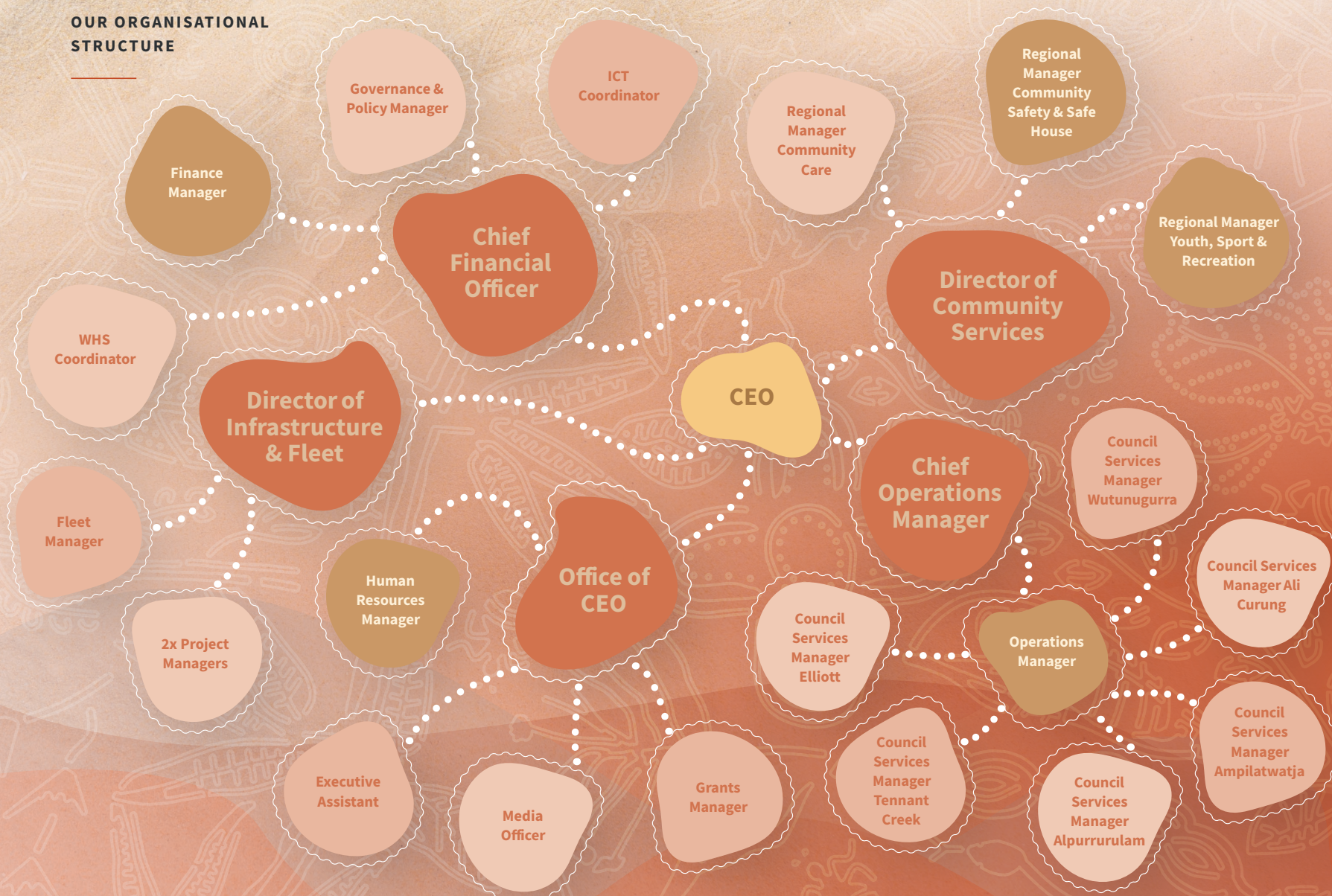


Cr Vlda Napurrula Shannon
Member for Patta

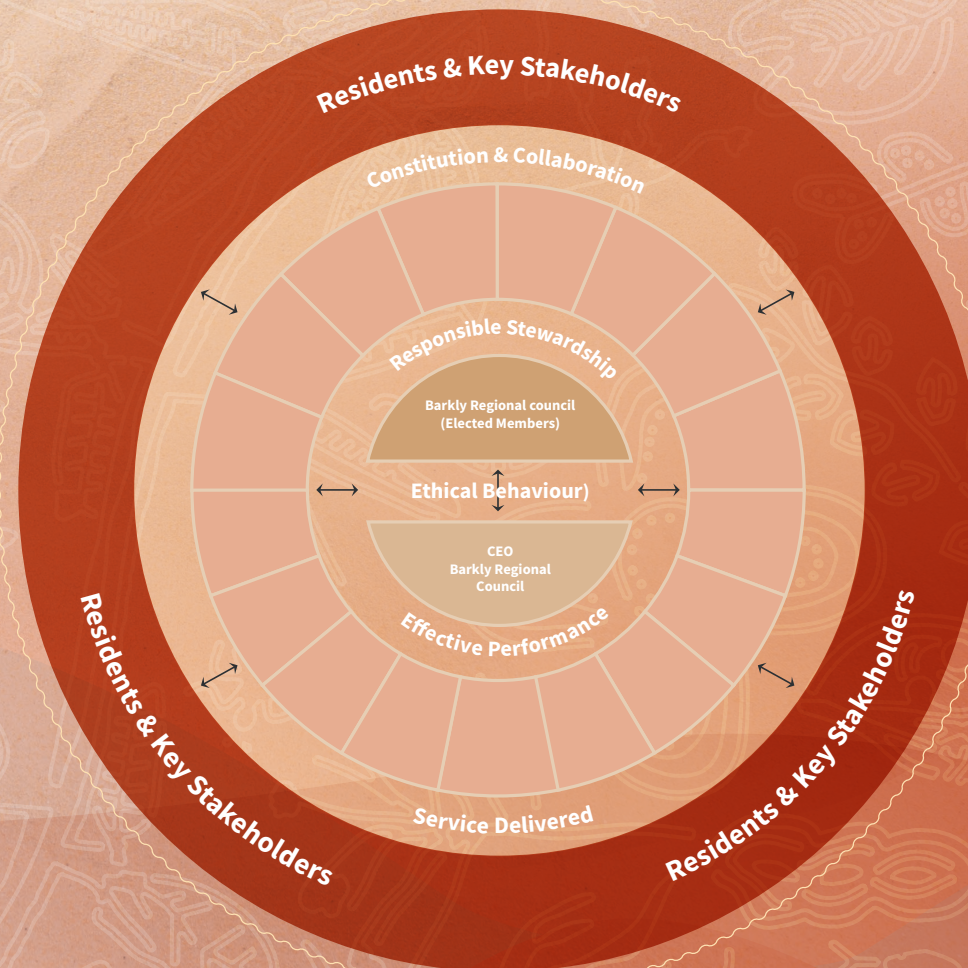


Cr Andrew Tsavaris
Member for Alyawarr

OUR ORGANISATIONAL STRUCTURE



OUR GOVERNANCE PLACED BASED DECISION MAKING PROCESS



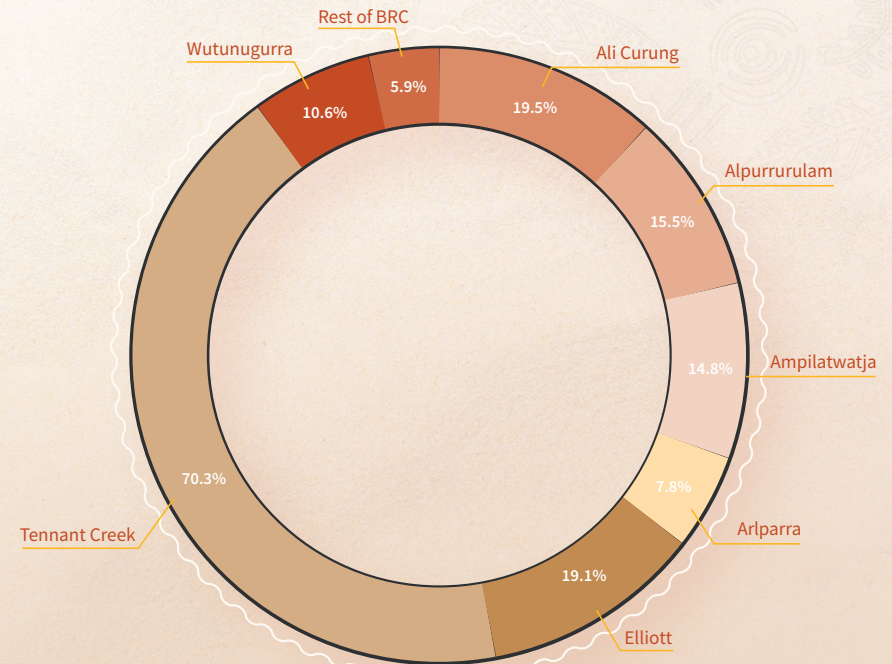
OUR EMPLOYEE STATISTICS

LOCATION	INDIGENOUS	NON-INDIGENOUS	TOTAL
Ali Curung	22	4	26
Alpurrurulam	16	4	20
Ampilatwatja	15	2	17
Arlparra	8	2	10
Elliott	23	4	27
Tennant Creek	29	73	102
Wutunugurra	17	1	18
Rest of BRC	13	0	13
Rest of BRC	100.0%	0.0%	100.0%
Wutunugurra	94.4%	5.6%	100.0%
Tennant Creek	28.4%	71.6%	100.0%
Elliott	85.2%	14.8%	100.0%
Arlparra	80.0%	20.0%	100.0%
Ampilatwatja	88.2%	11.8%	100.0%
Alpurrurulam	80.0%	20.0%	100.0%
Ali Curung	84.6%	15.4%	100.0%

BRC BY FTE	
LOCALITY	FTE
Ali Curung	19.46
Alpurrurulam	15.48
Ampilatwatja	14.82
Arlparra	7.82
Elliott	19.12
Tennant Creek	70.30
Wutunugurra	10.64
Rest of BRC	5.94
Total FTE	163.58

NUMBER OF PEOPLE EMPLOYED		233
GENDER	Male	60.9%
	Female	38.2%
	Trans/NB	0.9%
STATUS	Full Time	39.9%
	Part Time	23.2%
	Casual	36.9%

BRC BY FTE



OUR TEAMS

Operational Services
Regional Plan: Service Overview 29/03/2025

The Operational Services Directorate is responsible for delivering municipal, essential and other commercial services to the remote communities of Ali Curung, Alpururulam, Ampilatwatja, Arlparra, Wutunugurra and the towns of Tennant Creek and Elliott.

Municipal Services:

Parks and Open Spaces

Parks and open spaces are vital places for communities within the Barkly Region to connect, socialise and play. Coming from often crowded living conditions, community parks and open spaces are seen as a refuge and communal meeting places to share stories and enable culture to exist and flourish in a contemporary setting. Barkly Regional Council's municipal crews take great pride in ensuring these places are well maintained with regular mowing, spraying, irrigation and general maintenance and upgrade activities subject to available funding.

Internal Roads maintenance:

Barkly Regional Council understands the importance of maintaining our internal roads to a good level improves the overall safety of roads in our communities. Aerial mapping of all internal roads across all communities has been conducted as part of roads condition audit. Municipal staff receive training in pothole repair and installation of road furniture. BRC is working towards developing a traffic management asset plan for each community in consultation with Local Authority.

Weed control and Fire reduction management:

Barkly Regional Council follows best practice in Weed Control & Fire Hazard Reduction to improve the safety of its communities. Slashing, mowing, chemical spraying, clearing, manual control and pruning (tree lopping) operations are conducted pre-fire season across all communities.

Cemetery management:

Barkly Regional Council maintains responsibility for managing and maintaining Burial Areas across five communities, plus the Tennant Creek and Elliott Cemeteries This is coordinated under the *Burial and*

Cremation Act 2022. Council regularly maintains and upgrades these sacred and culturally significant areas with strong support from Local Authorities and Traditional Owners.

Waste management:

Barkly Regional Council provides a range of waste management services for residents, businesses and community-based organisations, including regular waste collection services, kerbside garbage collection, litter patrol, regular hard waste removal, waste management facilities management and planning. Council's waste management practices and policies are guided by the *Northern Territory Waste Management Strategy 2015-2022*, the *National Waste Policy Action Plan 2019*, and the *Waste Management and Pollution Control Act 2007*.

Animal management:

Barkly Regional Council facilitates regular and frequent veterinarian visits across all communities, providing medical sterilisation, worming and continued education with assistance from our animal companion workers. Council understands the need for a culturally sensitive and appropriate Animal Management Strategy.

Commercial Services:

Australia Post:

Barkly Regional Council contracted by Australia Post to deliver postal services to three communities in the Barkly region: Ali Curung, Alpururulam and Ampilatwatja. Council staff collect, sort, and distribute mail at each location.

Centrelink: Services

Australia contracts Council to provide Specified Personnel and access to self-service equipment across five communities in Ali Curung, Ampilatwatja, Wutunugurra, Elliott and Alpururulam. They provide culturally appropriate customer services, monitor and report on service consumption and manage service equipment on site.

Aerodrome maintenance:

Barkly Regional Council conducts inspections and facilitates maintenance work and reporting for five aerodromes at Ali Curung, Ampilatwatja, Arlparra, Elliott and Alpururulam on behalf of the Department of Logistics and Infrastructure (DLI).

Local Civic Services

Manage Fitness and Wellness Centre – Tennant Creek

Manage Pool – Tennant Creek

Manage Splash Parks – Ali Curung and Elliott

Manage Public Library – Tennant Creek

FINANCE DIRECTORATE

**We need some intro text for here:
Lorem ipsum dolor sit amet,
consectetur adipiscing elit, sed do
eiusmod tempor incididunt ut labore
et dolore magna aliqua. Ut enim ad
minim veniam, quis nostrud.**

Governance

- **Barkly Regional Council** operates under the **Local Government Act 2019** and focuses on accountable and representative decision-making.
- The Council is dedicated to open communication and encourages community involvement in planning and decision-making.
- **Council, Committees and Local Authority Meetings:**
 - o Each Meeting will be held six times a year.
 - o Meetings to be open to the public unless it's confidential as per the Act.
 - o A briefing session before each meeting.
 - o Agendas and Minutes will be made available as the Act requirement.

Finance:

- **Budget 2024-25** includes several key components:
 - o Introduction, Goals, and Objectives.
 - o Budget Assumptions, Long-Term Financial Plan, Asset Management Plan.
 - o Budget Statements and Cash Flows.
 - o Rating Policy, Declaration of Rates and Charges.
 - o Economic and Social Effects, Elected Member Allowances.
 - o Local Authority Area Budget.
 - o Capital Expenditure and Fees & Charges Schedules (Appendices A and B).

Information Technology:

- Exploring digital platforms to improve service delivery, communication, and operations.
- Researching innovative technologies to enhance decision-making for infrastructure and resource management.
- The goal is to create a more efficient workforce and reduce time spent on administrative tasks.

Records Management:

- Emphasis on managing records for business operations, ensuring that both short-term and long-term records are properly maintained and accessible.

Work, Health and Safety (WHS):

- Development of a comprehensive WHS management system with policies and procedures for risk identification and control.
- Regular risk assessments and control measures.
- Training and supervision for employees to ensure safety responsibilities are understood.
- Procedures for incident reporting and investigation to prevent recurrence.
- Continuous review of WHS systems for effectiveness and compliance with legislation.



COMMUNITY SERVICES DIRECTORATE – REGIONAL PLAN:
SERVICE OVERVIEW 19/03/25

The Community Services Directorate of Barkly Regional Council (BRC) plays a crucial role in contributing to the wellbeing of residents both individually, in groups, and across our communities.

Through a broad range of funded services and initiatives, BRC aims to foster community participation and strengthen connection to culture. Public activities, healthy lifestyles, and age-appropriate support are central to ensuring a safe and culturally appropriate living environment for all.

Aged Care remains a key focus, with BRC committed to supporting older residents in maintaining their independence and quality of life. Services are delivered across five remote communities - Ali Curung, Alpururulam, Elliott, Ampilatwatja, and Arlparra - as well as several homelands/outstations, with funding from Commonwealth Home Support Program (CHSP) and the National Aboriginal

and Torres Strait Islander Flexible Aged Care Program (NATSIFAC). BRC will continue to identify potential aged care clients while enhancing their social wellbeing through expanded day respite, community events, and access to traditional bush medicines. Increased collaboration with health clinics, aged care advocates, and other health providers will ensure a holistic approach to care, while an audit of aged care facilities will identify funding opportunities to enhance services.

Youth Services and engagement remains a priority, with funding from National Indigenous Australians Agency (NIAA) and the Northern Territory Government (NTG), BRC support culturally safe

and inclusive youth activities across six remote communities - Ampilatwatja, Arlparra, Ali Curung, Alpururulam, Elliott, and Wutunugurra - as well as through the Tennant Creek Youth Centre (TCYC). In collaboration with local stakeholders, BRC will develop a Youth Strategy that reflects the needs and aspirations of young people. The establishment of the TCYC Advisory Group will strengthen community input, while partnerships with schools, police, and other organisations aim to address local youth support. BRC aims to increase participation of 12 to 24-year-olds in youth programs and encourage young adults under 25 to become involved in Local Authority discussions,



fostering leadership and civic engagement. An audit of youth facilities will also be conducted to identify service gaps and inform future funding proposals.

Community Safety is a cornerstone of BRC's Community Services. Night Patrol teams operate across our remote communities to provide culturally safe support and intervention with funding from NIAA. BRC will continue to consult with communities to identify emerging patrolling needs, work collaboratively with police and education services, and undertake regular safety

audits of patrol facilities and assets. Strengthening these measures ensures a safer and more cohesive community environment.

Safe Houses in Ali Curung and Elliott provide essential crisis accommodation and case management through NTG funding. BRC is committed to increasing awareness and support for individuals and families affected by domestic and family violence (DFV). Collaboration with Tennant Creek-based and Territory-wide DFV services will strengthen safety planning. The role of a DFV Specialist Coordinator will be embedded

to ensure continuity of funding and service delivery. Additionally, DFV education sessions will be developed for remote community members to increase awareness and promote early intervention.

Through these initiatives, BRC's Community Services Directorate remains committed to fostering culturally safe, connected, and thriving communities across the Barkly region.

Susan Steele
19.03.25

INFRASTRUCTURE AND FLEET

The Infrastructure & Fleet Services team is committed to delivering high-quality infrastructure projects that enhance community well-being and regional development. We focus on managing and executing Local Authority (LA), State and Federal grant-funded, and Council-funded projects while actively identifying new funding opportunities that align with community needs and infrastructure priorities. Our work directly impacts the safety, functionality, and liveability of the community.

Key Areas of Service Delivery:

Project Delivery – We manage infrastructure projects from planning to completion, ensuring they are delivered on time, within budget, and to a high standard.

Roads & Footpaths – Upgrading and maintaining roads and footpaths, to improve accessibility and safety.

Council Asset Maintenance – Ensuring the upkeep and repair of Council-owned and leased buildings, community facilities, and essential infrastructure.

Fleet & Machinery – Overseeing the Council's vehicles, heavy plant & machinery, and equipment to support operational efficiency.

Development Applications – Assessing and approving development applications in line with BRC guidelines to support sustainable regional growth.

Our Approach:

- **Proactive & Strategic** – We actively seek funding and plan projects that address long-term infrastructure needs in the region.
- **Community-Focused** – We prioritize infrastructure projects that meet community needs and enhance daily life.
- **Efficient & Cost-Effective** – We ensure all projects and services are delivered in a financially responsible and sustainable manner.
- **Collaboration** – We work closely with local authorities, contractors, and funding bodies to deliver quality services.
- **Compliance & Best Practices** – Our team follows industry standards and regulatory requirements to ensure safe and effective service delivery.

By focusing on infrastructure development, asset management, and operational efficiency, our team plays a critical role in supporting the region's growth and sustainability. We remain dedicated in improving infrastructure, managing resources efficiently and ensuring resilient communities across Barkly.



BARKLY REGIONAL COUNCIL

10 YEAR ASSET REPLACEMENT COST

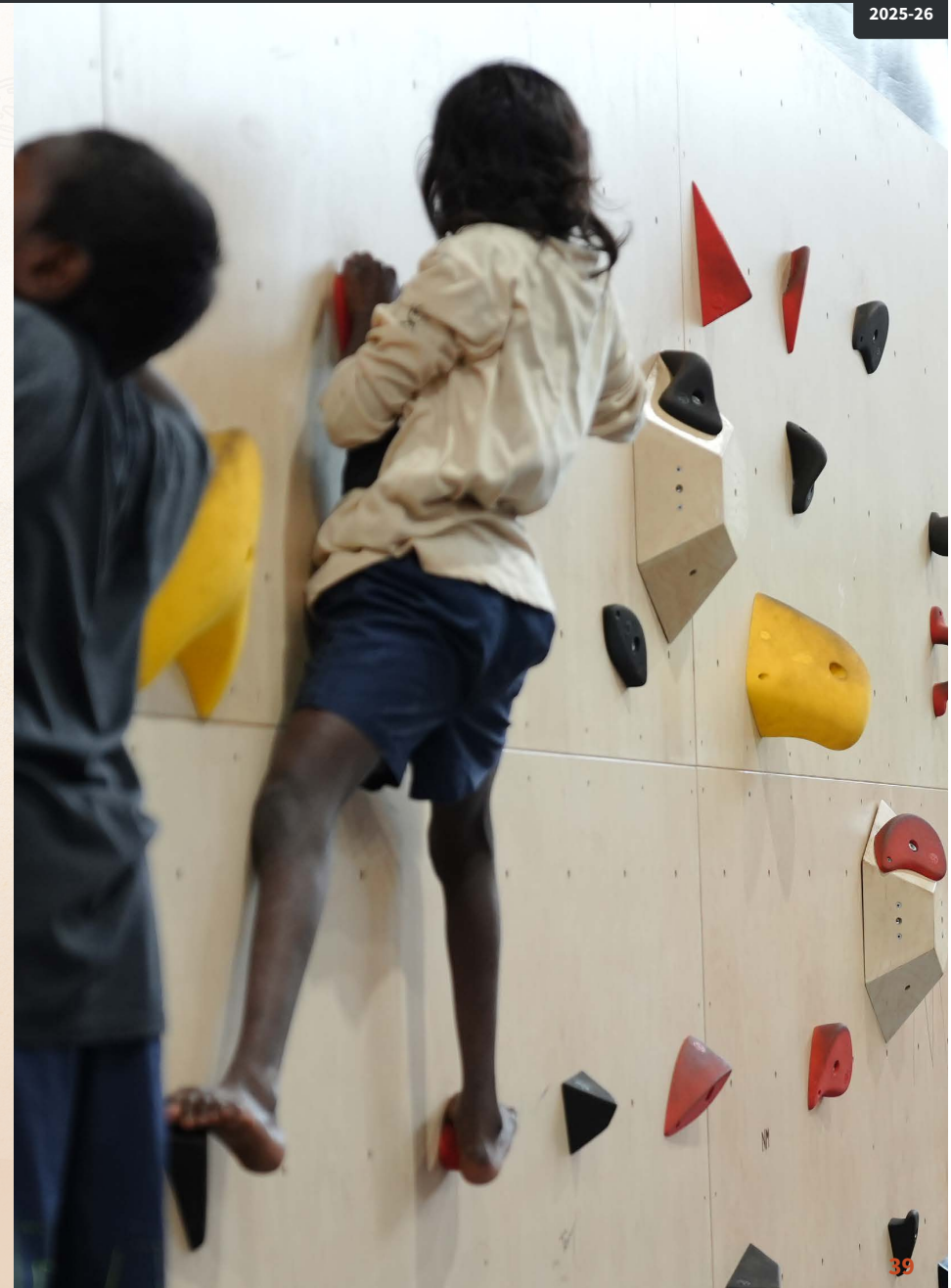
LIFE CYCLE COSTS - COST SUMMARIES

BUILDINGS PERIODIC REPLACEMENT COST	YEAR 1 2025	YEAR 2 2026	YEAR 3 2027	YEAR 4 2028	YEAR 5 2029	YEAR 6 2030	YEAR 7 2031	YEAR 8 2032	YEAR 9 2033	YEAR 10 2034
CAT 1 = Replace with Design Element	\$2,417,687	\$2,421,727	\$3,440,579	\$2,995,860	\$1,398,752	\$294,507	\$5,154,992	\$6,971,460	\$8,647,135	\$4,820,784
CAT 2 = Standard Replacement w/o Design Element	\$224,113	\$0	\$447,812	\$1,089,359	\$558,410	\$490,949	\$812,036	\$1,254,596	\$2,512,025	\$1,227,345
See CAT 1 & CAT 2 Cost Breakdown as Attached										
Total	\$2,641,800	\$2,421,727	\$3,888,391	\$4,085,219	\$1,957,162	\$785,456	\$5,967,028	\$8,226,057	\$11,159,160	\$6,048,129
Total Cumulative	\$2,641,800	\$5,063,527	\$8,951,919	\$13,037,137	\$14,994,299	\$15,779,755	\$21,746,784	\$29,972,840	\$41,132,001	\$47,180,130
ROADS INCLUDING POINT GENERIC ITEMS PERIODIC REPLACEMENT COST										
CAT 1 = Replace with Design Element	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CAT 2 = Standard Replacement w/o Design Element	\$11,926,294	\$10,810,070	\$10,384,139	\$10,959,902	\$11,068,719	\$10,665,216	\$7,127,059	\$4,893,678	\$3,382,879	\$5,739,637
Total	\$11,926,294	\$10,810,070	\$10,384,139	\$10,959,902	\$11,068,719	\$10,665,216	\$7,127,059	\$4,893,678	\$3,382,879	\$5,739,637
Total Cumulative	\$11,926,294	\$22,736,363	\$33,120,502	\$44,080,405	\$55,149,124	\$65,814,339	\$72,941,398	\$77,835,076	\$81,217,954	\$86,957,591
FLEET PERIODIC REPLACEMENT COST										
Overall Outgoing Fleet Costs	\$6,703,546	\$6,174,096	\$3,283,595	\$4,207,083	\$594,997	\$308,183	\$7,083,546.00	\$8,037,636.26	\$3,374,172.86	\$1,257,042
Estimated Earnings From Fleet Asset Sale	\$2,050,500	\$1,693,645	\$674,139.19	\$839,718	\$177,202.33	\$71,013.95	\$6,438,909.22	\$4,011,542.33	\$2,797,771.34	\$849,315.60
Total	\$4,653,046	\$4,480,451	\$2,609,455	\$3,367,365	\$417,795	\$237,169	\$644,637	\$4,026,094	\$576,402	\$407,726
Total Cumulative	\$4,653,046	\$9,133,497	\$11,742,952	\$15,110,317	\$15,528,112	\$15,765,281	\$16,409,918	\$20,436,012	\$21,012,413	\$21,420,139
COMBINED TOTAL PERIODIC REPLACEMENT COST										
CAT 1 = Replace with Design Element	\$2,417,687	\$2,421,727	\$3,440,579	\$2,995,860	\$1,398,752	\$294,507	\$5,154,992	\$6,971,460	\$8,647,135	\$4,820,784
CAT 2 = Standard Replacement w/o Design Element	\$12,150,407	\$10,810,070	\$10,831,951	\$12,049,261	\$12,049,261	\$11,156,165	\$7,939,095	\$6,148,274	\$5,894,904	\$6,966,981
Fleet Costs	\$4,653,046	\$4,480,451	\$2,609,455	\$3,367,365	\$417,795	\$237,169	\$644,637	\$4,026,094	\$576,402	\$407,726
Total	\$19,221,140	\$17,712,248	\$16,881,985	\$18,412,486	\$13,865,808	\$11,687,841	\$13,738,724	\$17,145,828	\$15,118,441	\$12,195,491
Total Cumulative	\$19,221,140	\$36,933,388	\$53,815,373	\$72,227,859	\$86,093,667	\$97,781,508	\$111,520,232	\$128,666,060	\$15,118,441	\$12,195,491

BARKLY REGIONAL COUNCIL

10 YEAR ASSET REPLACEMENT COST CONT.

1. All trailer and heavy equipment and trucks have a calculated depreciation of 2.5% per annum
2. All new vehicle prices are based on quotes for 2025 models
3. Tyre and major service costs factored in every 4 years
4. All running costs cover servicing, fuel, telematics and registration
5. All running costs increase every year to accommodate changing fuel costs
6. In order to retain resale value of the light vehicle fleet, I recommend change over every 3-4 years
7. All costs are inclusive of GST
8. Telematics costs are factored in for all assets
9. All new vehicle and equipment pricing is based off the 2025 model year except the front end loader which is 2023
10. All evaluations do not take into account vehicle condition unless the vehicle known to be inoperable
11. Escalation assumed at 3% per annum
12. Replacement costs, remaining life and usefull life values are as per the June 2023 asset reports, updated to current date. Some usefull lifes adjusted to smooth expenditure
13. All quantities are as per the June 2023 asset reports. Assets have not been inspected as part of this report
14. Replacement Values and cycle as defined in life cycle cost data sheet
15. Replacement is assumed at the year after the estimated effective life (e.g effective life is 5 years; replacement at year 6)
16. Replacement Cycles assumed all materials and equipment maintained in accordance with suppliers details
17. Contingencies are included
18. Asbestos removal or treatment is excluded.
19. Budgets exclude GST and Loose furniture
20. Staffing cost and cleaning cost are EXCLUDED in the above calculation



STRATEGIC APPROACH: THE 10-YEAR INFRASTRUCTURE & FLEET REPLACEMENT PLAN

The 10-Year Infrastructure & Fleet Replacement Plan provides a structured and financially sustainable approach to maintaining and upgrading Barkly Regional Council's essential assets.

This plan ensures that fleet, plant, equipment, and critical infrastructure, such as roads, footpaths, and Council buildings are progressively replaced and upgraded to prevent operational disruptions, minimize long-term costs, and enhance service delivery efficiency across the region. Our approach is divided into four key phases:

1-2 Years: Immediate Priorities – Restoring Essential Functionality

The first phase focuses on critical replacements and upgrades to restore essential functionality and ensure operational continuity. This includes:

- Fleet & Equipment: Prioritizing plant and machinery that have not been replaced for an extended period, reducing breakdowns and costly emergency repairs.
- Infrastructure: Addressing roads and buildings requiring urgent attention to bring them back to a safe and usable condition.
- Key Outcomes: Improved reliability, reduced downtime, and immediate safety enhancements for Council operations and community assets.

3-5 Years: Stabilizing and Upgrading to Standard

With the most urgent assets addressed, the second phase aims to bring the majority of our fleet and infrastructure up to a modern and sustainable standard. This includes:

- Fleet & Equipment: Systematic replacement of aging vehicles and machinery to optimize performance and reduce maintenance costs.
- Buildings & Facilities: Upgrading essential facilities to improve functionality, safety, and compliance with evolving regulations.

- Road & Footpath Network: Undertaking significant rehabilitation projects to enhance transport connectivity and accessibility.
- Key Outcomes: A stable and modernized fleet and infrastructure base, reducing unplanned repairs and extending asset life.

6-8 Years: Refining and Preparing for Future Needs

This phase focuses on completing the remaining lower-priority asset replacements while preparing for future cycles. This includes:

- Lifecycle Continuation: Replacing assets that were upgraded in the earlier phases, ensuring continuous improvement and minimal disruptions.
- Buildings & Facilities: Enhancing efficiency through sustainability-focused upgrades, such as energy-efficient systems and modern materials.
- Road & Drainage Systems: Implementing proactive maintenance to extend asset life and prevent costly emergency repairs.
- Key Outcomes: A fully modernized asset base that is well-maintained and positioned for long-term sustainability.

9-10 Years: Full Optimization and Sustainable Lifecycle Management

By this stage, we will have a fully functional, efficient, and well-maintained fleet and infrastructure network. The focus shifts to:

- Sustaining Operational Efficiency: Preventing cost spikes by proactively planning for replacements before assets reach critical failure.
- Financial Sustainability: Keeping operational costs stable by avoiding reactive spending and investing in long-term efficiency.
- Key Outcomes: A predictable and sustainable asset management cycle, ensuring that essential services are delivered without interruption, cost overruns, or unexpected breakdowns.

Long-Term Vision: Ensuring a Reliable Future

This plan is a commitment to long-term sustainability, financial responsibility, and delivering better outcomes for the Barkly region. By continuously monitoring asset conditions and proactively planning for replacements, we can maintain a well-functioning and cost-effective infrastructure network that supports regional growth and development.

03

Our Communities

ALI CURUNG, ALPURRURULAM,
AMPILATWATJA, ARLPARRA,
ELLIOTT, TENNANT CREEK,
WUTUNUGURRA



ALI CURUNG: COMMUNITY INFORMATION

- + **Aliases:** Ale-Kerange, Alekareng, Warrabri, and Warribri.
- + **Local Government Council:** Barkly.
- + **Main Language:** Warlpiri, Alyawarr, Kaytetye, and Warumungu.
- + **Land Council:** Central Land Council.
- + **Electorate:** Barkly.
- + **Population:** 394 (from 2021 Census)
- + **Location:** Ali Curung is located southeast of Tennant Creek on the Warrabri Aboriginal Land Trust. Ali Curung is surrounded by Neutral Junction, Murray Downs, and Singleton Pastoral Properties.
- + **Accessible by road:** The community is located 170km south of Tennant Creek. The road from Tennant Creek to Ali Curung is sealed and is roughly a two-hour drive.

Ali Curung has a local store, unsealed airstrip, a health centre, a police station, and school.

Council Services:

- Municipal Services - (Murray Downs/Imangarra receive some municipal services).
- Cemetery
- Roads
- Sports Grounds
- Parks and Splash Park
- Playgrounds
- Waste Collection
- Council Infrastructure
- Customer Service
- Airstrip Contract
- Centrelink
- Post Office
- Streetlights
- Aged Care
- Night Patrol - including Murray Downs, Mungkarta, and Tara
- Youth, Sport and Recreation
- Outside School Hours Care
- Safe House

Ali Curung Regional Plan Project Priorities**Council-Led Initiatives (Requiring External Funding & Partnerships)**

- Delivery of the Ali Curung Youth Centre
- Install grass and irrigation in key areas
- Construct a new fence, toilet/changeroom block, and scoreboard
- Install bollards at the basketball courts
- Resurface community roads
- Upgrade the safe house
- Provide toilets and water facilities at the cemetery
- Develop a new playground with shade
- Upgrade the splash pad

Future Projects (Requiring External Funding & Partnerships)

- Advocate for a stable power supply
- Advocate for reopening the respite centre
- Expansion on Safe House
- Provide a community master plan
- Advocate for sealed airstrips

Local Authority (LA) Projects (Within LA Budget & Scope)

- Install a cemetery sign for directions
- Develop BBQ areas in parks and the dancing ground (Murray Downs)
- Install a BBQ at the softball oval
- Install solar lights in main parks and dark areas
- Vet services

ALPURRURULAM: COMMUNITY INFORMATION

- + **Aliases:** Ilperrelhelam, Lake Nash, Wart Alparayetye.
 - + **Local Government Area:** Barkly.
 - + **Main Language:** Alyawarr.
 - + **Land Council:** Central Land Council.
 - + **Electorate:** Barkly.
 - + **Population:** 350 (from 2021 Census).
 - + **Location:** Alpururulam is a Community Living Area southeast of Tennant Creek within the Lake Nash Pastoral Property just west of the Queensland border.
- Accessible by road:** Alpururulam is approx. 570 km east from Tennant Creek along the Barkly Highway via the Austral Downs Station Road turnoff approx. 11 km from the NT/QLD border. In the wet season the road, and the river can become impassable. Alpururulam can also be accessed via the Sandover Highway.

Alpururulam has a local store, a sealed airstrip, a health centre, and a school.

Council Services:

- Municipal Services
- Cemetery
- Roads
- Sports Grounds
- Parks
- Playgrounds
- Waste Collection
- Council Infrastructure
- Customer Service
- Airstrip Contract
- Centrelink
- Post Office
- Streetlights
- Aged Care
- Night Patrol
- Youth, Sport and Recreation
- Outside School Hours Care

Alpururulam Regional Plan Priorities**Council-Led Initiatives (Requiring External Funding & Partnerships)**

- Road upgrades
- Install a roof for the new basketball court
- Install a new public toilet

Future Projects (Requiring External Funding & Partnerships)

- Advocate for a permanent police station in Alpururulam
- Advocate for all-weather access to the airstrip
- Advocate for all-weather access road across the Georgina River
- Establish a water park
- Develop a visitor park plan
- Provide a community master plan
- Stormwater drainage works
- Enclose old basketball court with seating
- Advocate for water security
- Advocate for sewerage pond

Local Authority (LA) Projects (Within LA Budget & Scope)

- Install speed bumps for road safety
- Vet services
- Upgrade and maintain the laundromat

AMPILATWATJ: COMMUNITY INFORMATION

- + **Aliases:** Aharreng, Aherre, Ammaro, Ammaroo, and Amperlatwatye.
- + **Local Government Area:** Barkly.
- + **Main Language:** Alyawarr.
- + **Land Council:** Central Land Council.
- + **Electorate:** Barkly.
- + **Population:** 439 (from 2021 Census).

Location: Ampilatwatja is located northeast of Alice Springs on the Aherreng Aboriginal Land Trust. The community is surrounded by the pastoral properties of Ammaroo, Derry Downs and Elkedra.

Accessible by road: Ampilatwatja is approx. 315 km southeast of Tennant Creek (155 km unsealed) and approx. 325 km north east of Alice Springs, off the Sandover Highway (220 km unsealed). It's about 4 hours' drive if the road is in reasonable condition. A 4-WD is required during rainy weather and the road can be impassable or closed to all vehicles with heavy rain.

Ampilatwatja has a local store, an unsealed airstrip, a health centre, and a school.

Council Services:

- Municipal Services
- Cemetery
- Roads
- Sports Grounds
- Parks
- Playgrounds
- Waste Collection
- Council Infrastructure
- Customer Service
- Airstrip Contract
- Centrelink
- Post Office
- Streetlights
- Aged Care
- Night Patrol
- Youth, Sport and Recreation
- Outside School Hours Care

Ampilatwatja Regional Plan Priorities**Council-Led Initiatives (Requiring External Funding & Partnerships)**

- Plant more trees in the community
- Upgrade Youth Activity Centre including the stormwater drain
- Install an outdoor gym
- Construct bin stands for houses

Future Projects (Requiring External Funding & Partnerships)

- Advocate for sealed airstrips
- Advocate for upgrade to football oval; fencing, lighting, seating, and trees
- Advocate for a water upgrade
- Advocate for water security
- Develop a visitor park plan
- Advocate for sewerage pond
- Provide a Community Football Team Bus

Local Authority (LA) Projects (Within LA Budget & Scope)

- Install shade structures
- Vet services
- Develop a Public BBQ Area

ARLPARRA: COMMUNITY INFORMATION

- + **Aliases:** Ahalpere, Angarapa, New Shop, Urapuntja Store, and Utopia New Store.
 - + **Local Government Area:** Barkly.
 - + **Main Language:** Alyawarr.
 - + **Land Council:** Central Land Council.
 - + **Electorate:** Barkly.
 - + **Population:** 444 (from 2021 Census).
- Location:** The community is located 270km northeast of Alice Springs via Sandover Highway on the eastern perimeter of the Western Desert 'block' next to the traditional land of the Eastern Anmatyarre and Alyawarre people.
- + **Accessible by road:** Arlparra is approx. 380 km southeast from Tennant Creek and 248 km north east from Alice Springs by road. Most part of the access road is unsealed. During the wet season (December - March), the roads, the connecting Sandover highway and the river are often impassable. 20 km of the road is sealed from Arlparra north to the airstrip and Urapuntja Health Centre.

Arlparra has a local store, a sealed airstrip, a health centre, a police station, and a school.

Council Services:

- Municipal Services
- Roads
- Sports Grounds
- Parks
- Playgrounds
- Waste Collection
- Council Infrastructure
- Customer Service
- Airstrip Contract
- Streetlights
- Aged Care
- Night Patrol
- Youth, Sport and Recreation
- Outside School Hours Care

Arlparra Project Priorities for Regional Plan**Council-Led Initiatives (Requiring External Funding & Partnerships)**

- Shelters at airstrip

Future Projects (Requiring External Funding & Partnerships)

- Advocacy for disaster management equipment
- Advocate for sewerage pond equipment
- Advocate for water security

Local Authority (LA) Projects (Within LA Budget & Scope)

- Visitor park
- Playground upgrades
- Vet services

ELLIOTT: COMMUNITY INFORMATION

- + **Aliases:** None recorded.
- + **Local Government Area:** Barkly.
- + **Main Language:** Kriol.
- + **Land Council:** Northern Land Council.
- + **Electorate:** Barkly.
- + **Population:** 287 (from 2021 Census).
- + **Location:** Elliott is located north of Tennant Creek on the Stuart Highway.
- + **Accessible by road:** Elliott is located approx. 250km north of Tennant Creek by road on the Stuart Highway. The entire access road to the community is sealed and good road access all year.

Elliott has a local store, a sealed airstrip, a health centre, a police station, and a school.

Council Services:

- Municipal Services
- Cemetery
- Roads
- Sports Grounds
- Parks and Splash Park
- Playgrounds
- Waste Collection
- Council Infrastructure
- Customer Service
- Library
- Airstrip Contract
- Centrelink
- Post Office
- Streetlights
- Aged Care
- Night Patrol
- Youth, Sport, and Rec
- Youth, Sport and Recreation
- Outside School Hours Care

Elliott Project Priorities for Regional Plan**Council Led Initiatives (Require External Funding & Partnerships)**

- Create a master plan for a new sports precinct including gym
- Conduct feasibility studies and seek funding for Town Pool for Elliott
- Review waste management facilities
- Upgrade the splash pad

Future or Advocacy-Based Projects (Require External Funding & Partnerships)

- Advocate for a new Aged Care Centre
- Advocate for a Men's Safe House/Shed
- Advocate for improved Dialysis Services, considering water quality issues
- Seek funding and support for Airstrip Access Road Sealing
- Advocate for improved Airstrip Lighting for safety
- Expansion on Safe House
- Support and explore funding options for a
- Community Bus for Football
- Advocate for North Camp Turn-Off Lighting to improve safety
- Improve Rubbish Access Turn Off for better waste management
- Advocate for library and art centre
- Advocate for general store (IGA?)
- Advocate for water security
- Advocate for sewerage pond

Local Authority (LA) Projects (Within LA Budget and Scope)

- Plan and establish a Visitor Park
- Develop Cemetery Facilities to improve public amenities
- Vet services

TENNANT CREEK: COUNCIL PROFILE

- + **Local Government Council:** Barkly
 - + **Land Council:** Central Land Council
 - + **Electorate:** Barkly
 - + **Population:** 2949 (from 2021 Census).
- Location:** Tennant Creek is located is located about 1015 kms south of Darwin and 507kms north of Alice Springs.
- + **The community can be accessed all year round via the Stuart Highway, the main highway traversing the Northern Territory.**

Tennant Creek has an IGA, an airport, a hospital, a police station, a primary school, and a high school.

Council Services:

- Municipal Services
- Cemetery
- Roads
- Sports Grounds
- Parks
- Playgrounds
- Waste Collection
- Council Infrastructure
- Customer Service
- Library
- Animal Management
- Pool Management
- Streetlights

Tennant Creek Regional Plan Priorities**Council Led Initiatives (Require External Funding & Partnerships)**

- Upgrades to suburban parks across Tennant Creek
- Repairs to light towers to enable evening/night sports matches
- Implement safety measures at the Tennant Creek Primary School pick-up/drop-off zone (Thompson Street & Lechiahrdt Street)

Future or Advocacy-Based Projects (Require External Funding & Partnerships)

- Advocate for expanded glass/plastic recycling facilities
- Advocate for a new cricket pitch surface
- Install footpaths, prioritising access for vulnerable residents
- Review relocation of waste management facilities (review the current waste management practices to ensure sustainability)
- Advocacy for portable vehicle crusher and tyre crusher
- Finalisation of Purkiss Reserve (upgrade stage 2 – as per original scope of works)
- Review Lake Mary Ann requirements

Local Authority (LA) Projects (Within LA Budget and Scope)

- Master plan for new aquatic centre
- High school bus shelter
- Vet services

WUTUNUGURRA: COMMUNITY INFORMATION

- + **Aliases:** Epenarra, Wetenngerr, Wuttunugurr, and Wutunurrurga.
 - + **Local Government Area:** Barkly.
 - + **Main Language:** Alyawarr.
 - + **Land Council:** Central Land Council.
 - + **Electorate:** Barkly.
 - + **Population:** 143 (from 2021 Census).
 - + **Location:** Wutunugurra is located southeast of Tennant Creek, on the western side of the Frew River on a Community Living Area within the Epenarra Pastoral Property.
- + **Accessible by road:** The community is located on the western side of the Frew River, 205km south-east of Tennant Creek. Access road consists of both sealed and unsealed sections (around 87km of sealed along the Stuart Highway to the Wutunugurra turn off and 118km of unsealed along the Kurundi Road). Access to the community is variable, depending on weather conditions the Kurundi Road may be closed due to flooding in the wet season.

Wutunugurra has a local store, access to an unsealed airstrip, a health centre, and a school.

Council Services:

- Municipal Services
- Roads
- Sports Grounds
- Playgrounds
- Waste Collection
- Council Infrastructure
- Customer Service
- Centrelink
- Post Office
- Streetlights
- Night Patrol
- Youth, Sport and Recreation
- Outside School Hours Care

Wutunugurra Project Priorities for Regional Plan**Council-Led Initiatives (Require External Funding & Partnerships)**

- Upgrade the stove at Women's Centre Kitchen
- Develop a master plan for a sports precinct
- Develop a new playground for children
- Install safety signs in key locations
- Install speed bumps for road safety

Future Projects & Advocacy Priorities (Requiring External Funding & Partnerships)

- Advocate for major infrastructure upgrades such as road.
- Seek funding for community welfare and aged care establishment.
- Advocate for a dedicated airstrip for Wutunugurra
- Establish a Wutunugurra Youth Centre with music instruments
- Advocate for funding for a Women's Centre Worker
- Advocate for Men's Shed gym and woodworking space
- Construct a toilet at the church with a small kitchen and additional shade structures
- Advocate for Barkly Roads (Kurundi Road) upgrades
- Fence around the community to prevent cattle intrusion by coordinating with the Station.
- Build a verandah for the Arts Centre with tables and chairs
- Establish a Study Centre with computers and internet access
- Construct shade shelters and benches at the cemetery
- Advocate for water security
- Advocate for sewerage pond

Local Authority (LA) Projects (Within LA Budget and Scope)

- Install a new BBQ at the Community Park
- Install solar lights around town for improved security
- Vet services

HISTORY: ALI CURUNG

During the late 1950s, small groups of people were collected from around the region and relocated to Warrabri Settlement. These included Kaytetye people from Barrow Creek, Warlpiri people from Bullocky Creek areas and Alyawarra people from Murray Downs and Hatches Creek. Over 1,200 people populated Ali Curung in its early days. Warrabri was established in 1956 under its original name of 'Warrabri Settlement'. The community changed its name to Ali Curung in 1978.

HISTORY: ALPURRURULAM

Alpurrrulam was formed out of a discord between Lake Nash Station and the Aboriginal population living on the nearby Georgina River. At the time many of the community members worked at Lake Nash Station but in the early 1980s there were plans to move the community to Bathurst Downs. For the locals this was "poison country", no good to live on and posed a risk during wet season. They wanted to stay at Alpurrrulam – their home where there was water in the river all year round. In 1982 the community wrote to the then Chief Minister of the Northern Territory Government requesting a parcel of land to call their own near Lake Nash Station. After many legal battles, 10 square km area was excised from the pastoral lease and given back to the community in 1983. Alpurrrulam Land Aboriginal Corporation (ALAC) was then formed to be the landowner (a board of Community Elders) for the land. This is what is now called Alpurrrulam.

HISTORY: AMPILATWATJ

The first European in the region was Charles Winnecke, a surveyor, who passed through in 1877. Although the Alyawarr people were shy of the Europeans, Winnecke's expedition needed the help of the local people to find water in the desert. Freehold title leases were granted by the federal government around 1910 to establish cattle stations on Alyawarr land in an attempt to bring white settlers and development to central Australia. Traditional owners lost rights to culturally significant sites and to hunting grounds to make way for the grazing cattle. In 1940, the land around Ampilatwatja was taken up by settler John 'Nugget' Morton, who is connected to the Coniston Massacre of Aboriginal people in 1928. The resultant Ammaroo Station became a gathering place for Alyawarr people in the '60s and '70s where many worked as drovers and fencers. In 1976 under the Native Titles Act Alyawarr families were granted a small plot at an area then known as Honeymoon Bore, about 10km from Ammaroo Station. This small settlement is what has now developed into the community of Ampilatwatja. In the 1990s the traditional owners gained small excisions from the local pastoral lease to continue their life on the land.

HISTORY: ARLPARRA

Named by German settlers in the early 1920s, Utopia was a pastoral lease owned by the Chalmers family. Aboriginal people originally lived close to the main homestead area now known as Three Bores Homeland. The property was sold and became alienated Crown land held on behalf of Aboriginal people. After a lengthy land claim hearing, this land legally became known as the Angarapa Aboriginal Land Trust under the Aboriginal Land Rights (NT) Act 1976. Aboriginal families then moved back to their more traditional areas.

HISTORY: ELLIOTT

Elliott is the Barkly region's second largest town and sits on the edge of Newcastle Waters Station. Named after Army Captain Reginald Douglas Elliott (MBE), it began life at the site of Number 8 bore as an Australian Army Camp during World War II (1942). A war memorial statue stands on the site of the camp, directly adjacent to the bore used to supply water to troops. Its population is largely Aboriginal, who live in two outstations at either end of the town – Gurungu (North Camp) and Wilyuku (South Camp). Gurungu was formed in 1968 when workers left Newcastle Station following a dispute and Wilyuku started in the 1970s when people left the Barkly Tablelands after award wages were brought in.

HISTORY: TENNANT CREEK

European history in this area began in 1860 when explorer John McDouall Stuart passed this way on his unsuccessful first attempt to cross the continent from south to north. He named a creek to the north of town after John Tennant, a financier of the expedition and a pastoralist from Port Lincoln, South Australia. Tennant Creek was the site of Australia's last gold rush during the 1930s, and at that time was the third-largest gold producer in the country. The town was located 12 km south of the watercourse as the Overland Telegraph Station had been allocated on an 11 km reserve. An important contributor to the early history of Tennant Creek was Mrs Weaber, wife of the blind owner of the Rising Sun Mine, one of the richest mines in the district before World War II. She set up the Christmas Tree event which still continues to this day. In 1940, the Weaber family sold Nobles Knob, which went on to become the largest open cut mine in Australia. It ceased production in 1985, and the last mine closed in 1999.

HISTORY: WUTUNUGURRA

Wutunugurra (Epenarra) is a Community Living Area (CLA) sitting on 99ha, which was excised from Epenarra Pastoral Lease in the early 1980's. The Clough family have held the lease since 1952 and enabled a small portion of Epenarra Station to be returned to the traditional custodians as a living area. A handful of the TOs living today still speak of the ration days in the 1960s when many of the families moved back to Hatches Creek where there was a wolfram mine. Wolfram is an ore from which miners get Tungsten, a metal used for hardening the tips of drills among other things. The Aboriginal people went to work with the other tribes. They filled up bags and sent the mineral away on the train to Alice Springs. The largest mine, the Pioneer mine, operated up until 1970.

STRATEGIC PRIORITIES

PROPOSED STRATEGIC GOALS		
	BRCS STRATEGIC FOCUS	GOAL
1	Our communities	Deliver sustainable services that meet the needs of the community
2	Our employees	Become an employer of choice within the Barkly region
3	Strong relationships	Sustain high levels of stakeholder engagement
4	Regional growth	Create opportunities for Economic Development and growth
5	Good governance	Provide effective leadership & good governance
6	Our Assets	Maintain quality facilities, infrastructure and fleet



1

PROPOSED STRATEGIC GOALS		
GOAL	OBJECTIVE	OUTCOMES
Deliver sustainable services that meet the needs of the community	1.1 Review and appraise Council's service delivery annually across all core and ancillary services	Detailed operational reports provided to Council and Local Authorities
	1.2 Compile disaster management strategies that maximises community preparedness for disaster events	Detailed Disaster Management Ready Plan for each community
	1.3 Deliver structured recreational and diversional activities in all communities that promote health and wellbeing, and supports community safety	Meet required service delivery standards as per funding agreements
	1.4 Ensure all services are appropriately resourced and are financially sustainable	Budgets are succinct to the needs of service delivery and accurately reported to Council
	1.5 Provide succinct support for our aging community members	Meet required service delivery standards as per funding agreements, quality and safety guidelines, and Aged Care reforms

STRATEGIC PRIORITIES CONT.

2

GOAL	OBJECTIVE	OUTCOMES
Become an employer of choice within the Barkly region	2.1 Create an innovative work culture that listens to all employees and provides a platform for feedback	Conduct annual staff survey and identify areas for improvement and implement initiatives
	2.2 Create a training continuum that supports the needs of the business and provides professional development opportunities for all staff	Create a training framework including training needs analysis and an annual training performance management plan
	2.3 Review organisational structures and position descriptions to ensure Council has a fit for purpose work force	Annual classification review against Enterprise Agreement in conjunction with budgets
	2.4 Improve attraction, retention, and motivation of staff	Create a rewards and recognition program that promotes personnel achievements and milestones.
	2.5 Develop a detailed employee induction package that offers a holistic view of all operations.	Create Cultural Awareness training, and corporate training video modules

3

GOAL	OBJECTIVE	OUTCOMES
Sustain high levels of stakeholder engagement	3.1 Establish a BRC monthly newsletter for communities, and a monthly staff communique	Establish a BRC monthly newsletter for communities, and a monthly staff communique
	3.2 Ensure that Local Authorities are involved in the regional planning and the community decision making process.	Establish a strategic planning model for BRC and 6 Local Authority Meetings per year
	3.3 Create enduring partnerships with Territory and Federal	Securing ongoing support and collaboration for BRC initiatives
	3.3 Create enduring partnerships with Territory and Federal	
	3.4 Ensure all stakeholders are provided the opportunity to offer	Create mechanisms for community feedback and report to Council
	3.5 Create an innovative platform for Council Q&A	Create a forum for community members to liaise with elected members and ELT

STRATEGIC PRIORITIES CONT.

4	GOAL	OBJECTIVE	OUTCOMES
	Create opportunities for Economic Development and growth	4.1 Advocate for natural re-sources and agriculture de-velopment	Create a Barkly prospectus
		4.2 Council to continually promote Barkly's significant cultural and geographical uniqueness to support tour-ism campaigns	Collaborate with tourism partners to promote and sup-port Barkly events
		4.3 Council to investigate initiatives to promote economic advancement and growth of the region	Creating an environment for stakeholders to connect and collaborate on opportunities within the Barkly region
		4.4 Council to explore opportunities to develop properties in conjunction with key stakeholders	Identify BRC properties for further development
		4.5 Identify opportunities to hold/develop a major events for the region	Work with stakeholders to bring major events to the Barkly region

5	GOAL	OBJECTIVE	OUTCOMES
	Provide effective leadership & good governance	5.1 Council creates an environment for best practice by creating internal review committees	Work towards ISO accreditation in governance
		5.2 Prepare a Long-Term Financial Plan to ensure Council's ongoing financial sustainability	Conduct an annual review of BRC long term financial plan
		5.3 Create a records management system that is user friendly	Review and implement system improvements to current records management system
		5.4 Council to conduct a complete review of all IT Policies and procedures	Review existing policies and create procedures and sup-orting documentation
		5.5 Council to conduct a complete review of its By Laws	Embed new by-laws to em-power local laws officers

STRATEGIC PRIORITIES CONT.

6

GOAL	OBJECTIVE	OUTCOMES
Maintain quality facilities, infrastructure and fleet	6.1 Develop a plan to maintain/upgrade key facilities across all communities	Facilities safe for use and fit for purpose
	6.2 Conduct an annual audit on roads, pathways and drainage networks	Roads and pathways safe for use and meet contemporary standards
	6.3 Develop long-term Cemetery management plan	Implementation of Cemetery Management Plan
	6.4 Conduct an annual review of all fleet vehicles	Implement a 10 year fleet management plan in line with budget
	6.5 Develop a waste management strategy for all communities	Execute a Waste Management Strategy in accordance with contemporary Australian standards



04

Budget Overview

25 pages based on last year

- Budget Overview
 - Intro/Cover spread
 - * Overview of Operating Budget – info graphic*
 - Budget Outline/Highlights - Fiscal Balance, Priorities for 2025-26
 - Budget 2024-2025
 - BUDGET ASSUMPTIONS
 - LONG-TERM FINANCIAL PLAN
 - BUDGET STATEMENTS
 - Assets and Liabilities
 - Cash Flows Statement
 - Whole of Council and Long-term Financial Budgets + Pinned Major Capital Works Budget
 - Capital Expenditure and Funding Budget + Budget by Community
 - Declaration of Rates and Charges 2025-26 (Basis of Rates, Rateable Land etc)
 - Declaration of Rates and Charges 2025-26 (Differential Rates Schedule)
 - Declaration of Rates and Charges 2025-26 (General Rates Declaration, Payments of Rates and Charges, Penalty for Late Payment)
 - Budget Initiatives + Rating Policy
 - Rating Policy (cont'd) - Waste Management Charges etc) & Social and Economic Impacts of Rating Policy
 - Council Fees and Charges
 - Elected Member Allowances, Travel Allowances, Motor Vehicles etc



CONTACT US

Distance in km between selected points in Barkly Regional Council

KM	TCLA	ELLA	ACLA	AMLA	ALLA	ARLA	WLA
TENNANT CREEK (TC)		252.33	172.09	312.69	569.39	380.68	209.01
ELLIOTT (EL)	252.33		424.4	565.01	773.25	633	461.33
ALI CURUNG (AC)	172.09	424.4		140.6	476.88	208.59	167.93
AMPILATWATJA (AM)	312.69	565.01	140.6		336.28	74.49	218.70
ALPURRURULAM (AL)	569.39	773.25	476.88	336.28		390.69	554.99
ARLPARRA (AR)	380.68	633	208.59	74.49	390.69		286.87
WUTUNUGURRA (WL)	209.01	461.33	167.93	218.70	554.99	286.87	
ALICE SPRINGS	506.42	758.73	376.44	321.50	657.78	247.55	540.34
DARWIN	985.08	732.75	1157.52	1677.19	1506.37	1603.24	1194.45



Travel Times

Tennant Creek to Elliott 252.33kms – 2 hours 50 minutes.

Tennant Creek to Ali Curung 172.09kms – 1 hour 57 minutes.

Tennant Creek to Alpururulam (via Barkly Hwy) 569.39kms - 6 hours 31 minutes.

Tennant Creek to Ampilatwatja 312.69kms – 3 hours 42 minutes.

Tennant Creek to Arlparra 380.85kms – 4 hours 32 minutes.

Tennant Creek to Wutunugurra (via Kurundi Rd) 209.01kms – 2 hours 30 minutes.

Community Office Contact Details

Tennant Creek Office - Location: 41 Peko Rd, Tennant Creek NT 0860; Postal: PO BOX 821, Tennant Creek NT 0861; Phone: 08 8962 0000; Email: reception@barkly.nt.gov.au

Ali Curung Office – Postal: Community Mail Bag 188, Ali Curung NT 0872; Email: alicurung@barkly.nt.gov.au

Arlparra Office – Postal: PMB 127, via Alice Springs NT 0872; Email: arlparra@barkly.nt.gov.au

Elliott Office – Postal: C/o Post Office, Elliott NT 0862; Email: elliott@barkly.nt.gov.au

Wutunugurra - Postal: PMG 148, via Alice Springs NT 0872; Email: wutunugurra@barkly.nt.gov.au

Alpururulam – Postal: PMB 23, via Mt Isa QLD 4825; Email: alpururulam@barkly.nt.gov.au

Ampilatwatja - Postal: PMB 68, via Alice Springs NT 0872; Email: ampilatwatja@barkly.nt.gov.au

THE STORY OF OUR LOGO

In 2008 Shire Transition Committee members worked closely together to choose from several different designs by three artists from the Papulu Apparr-Kari Aboriginal Corporation in Tennant Creek.

The logistics for creating and selecting a logo was extremely difficult simply because of the sheer size of the region, but a design called Tracks of the Barkly by Barbara Whippy using the previous smaller community councils' logos captured the spirit of the region.

For the committee members a footprint has no colour and humanity has to be there. They felt that there were these visual tracks right across the Barkly region, which referred to a diversity of people living in the Barkly over time: Indigenous, non-Indigenous, miners, and those men and women working in the cattle industry.

The base line for the logo is the "McDouall Ranges" north of Tennant Creek, named by John McDouall Stuart on Tuesday, 5th June, 1860. This was in honour of Colonel James McDouall, of the 2nd Life Guards, Logan and Wigtownshire.

Locally they are known as the "Honeymoon Ranges" so called by the newlyweds camping on their mining leases in the range during the 1930s gold rush.

Above, there is a row of symbols starting with the Sandover Lily which represents the Urapuntja or Utopia region, the Lizard which symbolises Nyinkka, a sacred symbol in Tennant Creek, and Emu which characterises Elliott and the surrounding region.

The footprint in the centre represents humanity – all of the people of the Barkly – with the Bat representing Alpururulum, Kangaroo characterising Ampilatwatja and Dingo a sacred symbol for Ali Curung.

The Tracks of the Barkly logo shows that Barkly Regional Council as represented by the Council laws are listening to the communities and to the people of this vast remote region, not only with their intellects but with their hearts.

BARKLY REGIONAL COUNCIL

SANDOVER
LILY

LIZARD

EMU

HUMANITY

BAT

KANGAROO

DINGO

Text tranfered over from last year - but haven't been given directin where BRC would like it to go in the report

ELECTED MEMBER ALLOWANCES

In accordance with Section 353 (Chapter 21) of the Local Government Act 2019, Barkly Regional Council proposes to pay the following elected member allowances in 2024/25.

ALLOWANCE	MAYOR	DEPUTY MAYOR	COUNCILLORS
Councillor's Allowance	\$ 20,500	\$20,500	\$20,500.00
Additional Allowance	\$82,000	\$16,000	\$ -
Professional Development Allowance	\$4,000	\$4,000	\$4,000
Maximum Extra Meeting Allowance	\$ -	\$10,000	\$10,000
Total Claimable	\$106,500	\$50,500	\$34,500

Councillors' allowances and additional allowances

The allowances cover the following expenses:

Any cost to Councillors of attending meetings and activities of Council where Council does not reimburse these costs.

- Contribution towards phone and internet usage.
- Contribution towards any home office and supplies.
- Allowance towards costs incurred in servicing constituents in the ward or Council Area.
- Including, but not limited to:
- Donations.
- Organisation sponsorship.
- Membership fees.

- Patron expenses; and
- Constituent support.

Extra Meeting Allowances

An extra meeting allowance of up to \$10,000 per financial year, may be accessed by all Municipal and Regional

Councillors and Deputy Principal Members of the Council.

On each occasion, the allowance paid will depend on the duration of the meeting session:

- **Meeting Up to 2 hours \$200.**
- **Meeting between 2 and 4 hours \$300.**
- **Meeting for More than 4 hours \$500.**

The total budget for 2024-2025 Elected Member Allowances is \$536,500.

ELECTED MEMBER ALLOWANCES

Professional Development Allowance

Professional development allowance is \$4,000 per financial year for each elected member.

Any course or professional development activity must be specifically related to the role of the Councillor and has to be approved by the Council.

Vehicle Allowance

Vehicle allowance will be available for travel undertaken by all Councillors when the travel involves 50km from the home base and is capped at \$10,000 per financial year. Travel does not occur in a Council supplied and maintained vehicle, and the Councillor is not in receipt of a motor vehicle provision in Clause 7 below.

Vehicle Allowance will be available in the form of kilometre allowance, which will be paid at rates set by the Australian Taxation Office each year. The rate set by Australian Taxation Office is 85 cents per kilometre for financial year 2023-2024.

Provision of Motor Vehicle (Clause 7)

If Principal Members of Municipal and Regional Councils are not given a Council maintained vehicle, they can receive a Vehicle allowance.

The Vehicle allowance, which will be paid fortnightly or monthly, will be as follows:

- Contribution \$25,000 per year for Municipal Principal Members; or
- Contribution \$40,000 per year for Regional Principal Members.

Travel Allowance

Principal members, Deputy Principal Members and Councillor who are required to stay from home overnight on approved Council business will be entitled to Travel Allowance and are paid at reasonable amounts, and the rates are determined by Australian Taxation Office on a yearly basis.

The applicable rates to be paid are found in Table 1 of Taxation Determination TD 2021/6 or any subsequent Taxation Determination made in the substitution of that Determination.

Local Authority Allowances

In accordance with section 107 of the Local Government Act 2019, a member of a local authority is entitled to be paid the allowance or allowances determined by the Remuneration Tribunal under section 7 E of the Assembly Members and Statutory Officers (Remuneration and Other Entitlements) Act 2006.

The remuneration tribunal has determined the allowances below which will be paid for each meeting of a Local Authority.

The Chair of a Local Authority will be paid as follows:

- If the meeting is held up to 2 hours \$300
- **If the meeting is held between 2 to 4 hours \$450**
- **If the meeting is held for more than 4 hours \$600**

A Member of a Local Authority will be paid as follows:

- **If the meeting is held up to 2 hours \$200**
- **If the meeting is held between 2 to 4 hours \$300**
- **If the meeting is held for more than 4 hours \$400**

The amount budgeted for the Local Authority member expenses and allowances (excluding catering, travel

and support expenses) is \$103,019.



6 GENERAL BUSINESS

General Business

ITEM NUMBER: 6.1
TITLE: De-amalgamation

Author Chris Kelly (Chief Executive Officer)

SUMMARY

Presentation on the De-amalgamation of the Barkly Regional Council.

Barkly Regional Council De-Amalgamation Options Summary

Acknowledgement of Country

We acknowledge the Traditional Owners of Warumungu, Mudberra, Jingili, Wakaya, Wambaya, Waanyi, Walpiri, Warlmanpa, Alyawarr, Anmatyerre and Kaytetye Country on which Barkly Regional Council lives and works, and recognises their continuing connection to land, waters and culture.

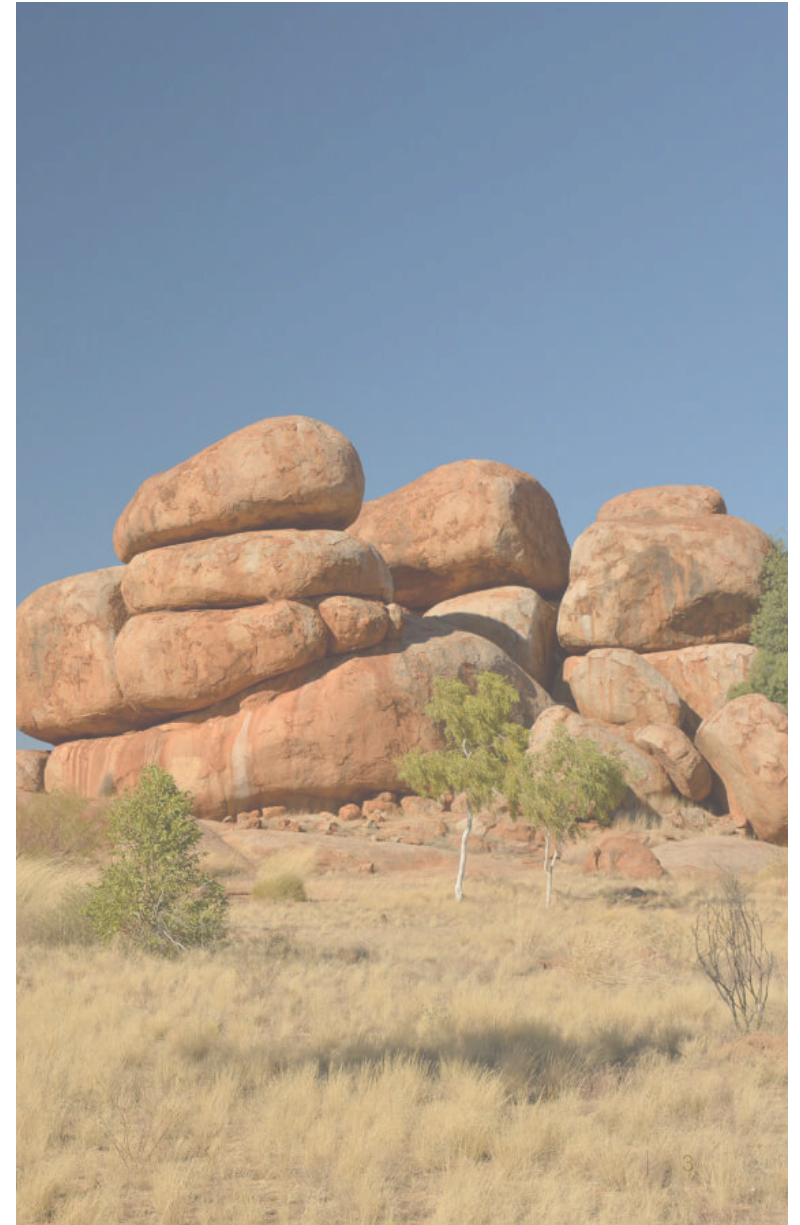
We pay our respects to the ancestors and elders of these lands, past, present and emerging. May we continue to work together to deliver sustainable outcomes through a process based on mutual respect and understanding.

Purpose







The purpose of this supporting summary document is to provide a concise overview of the key findings and recommendations from the options paper (*De-amalgamation Options for Barkly Regional Council*) on the de-amalgamation of Barkly Regional Council (BRC).

This document aims to facilitate a clear understanding of the proposed options, their financial implications, and the potential benefits and drawbacks associated with each model.

It is intended to be reviewed alongside *De-amalgamation Options for Barkly Regional Council* options paper to provide a comprehensive understanding of the analysis and recommendations.
























Summary

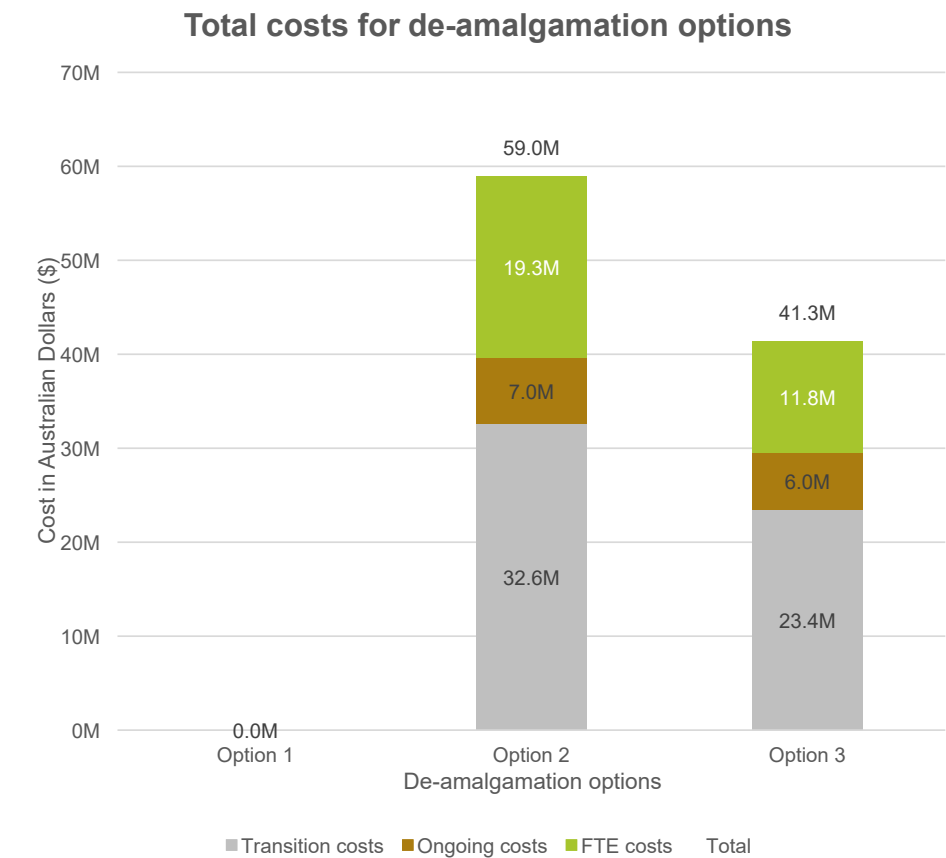
	Description	Additional Staff & Costs	Transition Costs	Ongoing Costs (annual)	Rating
Option 1 	No change from current BRC operations	-	-	-	
Option 2 	Full de-amalgamation into four LGAs (Alyawarr, Patta, Alpururulam, Kuwarrangu)	136 FTE \$20.3M ¹	\$34.3M ²	\$7.4M ³	
Option 3 	Full de-amalgamation into four LGAs plus shared corporate services	66 FTE \$12.4M ⁴	\$24.6M ⁵	\$6.0M ⁶	

Midpoint taken from a cost range of: 1. \$19.3M to \$21.2M; 2. \$32.6M to \$35.9M; 3. \$7.0M to \$7.7M; 4. \$11.8M to \$13.0M; 5. \$23.4M to \$25.8M; 6. \$6.0M to \$6.6M

Options analysis overview

Criteria	Option 1: Continue unchanged	Option 2: De-amalgamation into four LGAs	Option 3: De-amalgamation into four LGAs with a shared services layer
Overview of option	BRC continues operating as per the current state.	BRC de-amalgamates into the four LGAs (Alyawarr, Patta, Alpururulam, Kuwarrangu), with each LGA owning and running full services as required by individual LGA and community needs.	BRC de-amalgamates into four LGAs, with the creation of a shared corporate services layer to support the activities of each Council.
Financial Implications			
Workforce implications			
Service delivery implications			
Governance implications			
Community representation implications			
Social and economic development implications			
Overall rating			

Financial implications summary

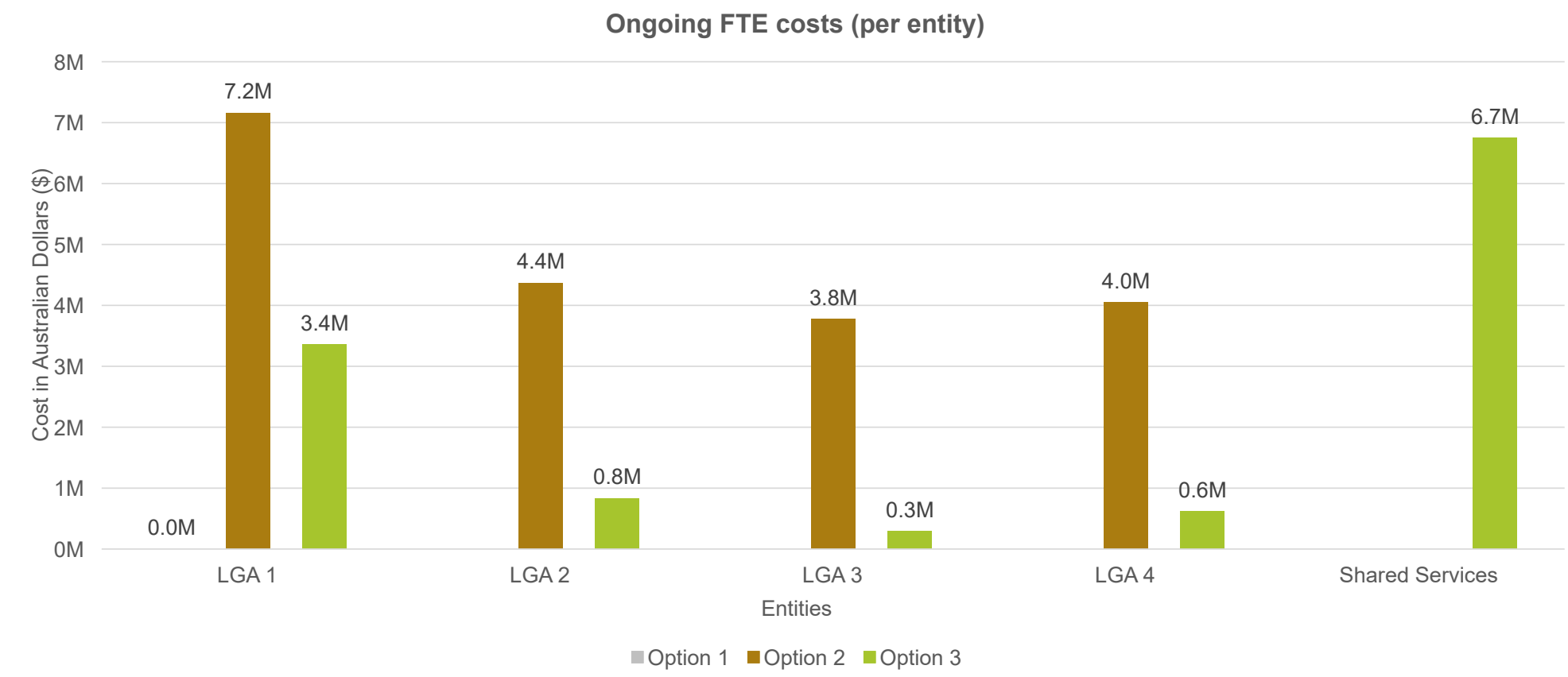


Transition costs	Ongoing Costs
<ul style="list-style-type: none">• HR costs (staff recruitment/relocation, incentive packages, onboarding, training and development costs)	<ul style="list-style-type: none">• Office building maintenance
<ul style="list-style-type: none">• Technologies (ICT)	<ul style="list-style-type: none">• Marketing and advertising
<ul style="list-style-type: none">• Head office costs (marketing, re-branding, licensing, etc.)	<ul style="list-style-type: none">• Utilities
<ul style="list-style-type: none">• Cost of new office buildings and fit-out	<ul style="list-style-type: none">• Insurance costs
<ul style="list-style-type: none">• Bond lease costs	<ul style="list-style-type: none">• Elections
<ul style="list-style-type: none">• Land lease transfer costs	<ul style="list-style-type: none">• Legal/ compliance costs
<ul style="list-style-type: none">• Election costs for new councils	<ul style="list-style-type: none">• Mayoral allowance
<ul style="list-style-type: none">• Costs associated with changing contracts (both commercial and industrial)	<ul style="list-style-type: none">• Councillor allowance
<ul style="list-style-type: none">• Operational costs	<ul style="list-style-type: none">• Technologies (ICT)
<ul style="list-style-type: none">• Refurbishment costs	<ul style="list-style-type: none">• Accommodation subsidy (ELT)
<ul style="list-style-type: none">• Visitors’ accommodation	<ul style="list-style-type: none">• Accommodation subsidy (senior management)

Staffing (FTE) requirements per option

	Option 1: Continue unchanged	Option 2: De-amalgamation into four LGAs	Option 3: De-amalgamation into four LGAs with a shared services layer
Estimated number of full-time equivalent	201 FTE	337 FTE	267 FTE
Number of executive leadership team members	6 ELT members	6 ELT members for each LGA	5 ELT members for each LGA and 2 ELT members for shared services layer
Number of senior management team members	13 senior managers	7 to 8 senior managers for each LGA	12 senior managers within the shared services layer
Number of Mayors and Councillors	1 Mayor and 12 Councillors	1 Mayor and 8 Councillors for each LGA (Total of 4 Mayors and 32 Councillors for each option)	
Total upfront costs (e.g., recruitment, training)	-	\$9.7M	\$4.4M
Total ongoing costs	\$12.4M	\$31.7M	\$24.2M
Ongoing cost difference from baseline (Option 1)	-	\$19.3M	\$11.8M

Staffing (FTE) ongoing costs





Contact

Chris Kelly

Chief Executive Officer

Barkly Regional Council

T: 08 8962 0000 | M: 0448 051 384

E: chris.kelly@barkly.nt.gov.au

7 VISITOR PRESENTATIONS

Nil

8 CORRESPONDENCE

Nil

9 CLOSE OF MEETING